

WRS:

Wp stop Feb to JR 805

food tickets - where, how successfully
+ do you find it worth while,
if enough people use them etc.
I mean instead of handing out
money on the street - In what
way are the school children helped -
does the unemployment fund take
care of them & how? Any other
information will be greatly appreciated.
Thanks very much. Yours Edith

Dec 23 -
THE MEADOWS • OLD YORK ROAD • ABINGTON • PENNSYLVANIA

Dear Sir Al -

If you can send
me the following information
I will be most grateful - if
not, will you please inquire
for me or let me know
to whom I should write.
A group of women here

are trying to find out how
Chicago is handling these
cases - we already know what
N.Y. is doing & are anxious
to try out the best method.

There are hundreds of women
like the "white collar men"
who cannot take care of them-
selves at present. They cannot
be housed or fed at the shelters
& to stand in line with hundreds
of "very poor" is also not
advisable - waiting for help.
Where do you send them to sleep -
or to get jobs? Have you
printed pamphlets giving informa-
tion - do the Ys take them? etc.
Also how are you selling the

SEARS, ROEBUCK AND CO.

TELEGRAM

DAY TELEGRAM

A full-rate expedited service.

DAY LETTER ☒

A deferred day service, delivery same day if received before noon. Rate of fifty words or less is one and one-half times the rate of a ten-word full-rate telegram.

NIGHT LETTER

A deferred night service, delivery on the morning of the ensuing day. Rate of fifty words or less equal to rate of a ten-word full-rate telegram.

MARK AN X OPPOSITE THE CLASS OF SERVICE DESIRED.

SEND TO

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
Philadelphia, Pa.

DATE

December 14, 1931

ADDRESS

Mr. Rosenwald specifically requests that letters concerning his pledges be not sent by you lest it be thought they are inspired by your personal interest in the estate. Stop. He asks that all letters concerning termination of his offers be sent by me. Stop. Therefore unless you see reasons to the contrary, we shall not send you the detailed information about offers but begin at once to send letters from this office. Please wire.

Edwin R. Embree

Rosenwald Fund 702X ERE:MLU

SENT BY

DEPT. _____

FISK
UNIVERSITY

Sears, Roebuck and Co.

Executive Offices

Philadelphia

January 25, 1932

	AKS	1-28	AKS	1-30

Rosenwald - Lissuing

Mr. Alfred K. Stern,
Julius Rosenwald Fund,
Chicago, Ill.

My dear Al:

This morning, I interviewed Mr. Burdette G. Lewis, Vice President of the Penney-Gwinn Corporation, 330 West 34th Street, New York. Mr. Penney has organized some housing projects in Florida which may require a considerable number of homes in the future. On account of your interest in housing, I thought you would be interested in getting in touch with him.

With very kindest regards,
I am, as ever,

LJR:RML

Lissuing

Rosenwald - LG

February 16, 1932

LJR: I am to be in New Orleans when you first return to the office. I shall be back either Wednesday or Thursday morning, February 24 or 25. I wonder if you could set aside an hour for me some time Thursday. I should like to go over with you in some detail the plans of the Fund for the year immediately ahead. I think we must face some rather drastic retrenchment definitely below even the level of this year. I have discussed this with the Chicago trustees and am going over the matter thoroughly with Edgar Stern. By the time I see you, therefore, I shall have the matter in pretty definite shape. I should like your opinion and advice as to the kind of program - and some of the details - that we should present to the Board at its May meeting for consideration for the year 1932-33.

By the way, would Saturday May 14 or Saturday May 21 be convenient for you for the meeting of the Trustees? If equally agreeable to all members, we should like to set the date for May 14.

ERE:MLU

EDWIN R. EMREE

FISK
UNIVERSITY

Rosenwald-LG

February 25, 1932

LJR: I am to be in New York when you first return to the office. I shall be back Wednesday, March 2. I wonder if you could set aside an hour for me some time Wednesday or Thursday. I should like to go over with you in some detail the plans of the Fund for the year immediately ahead. We must face drastic retrenchment definitely below even the level of this year. I have discussed this with the Chicago trustees and with Edgar Stern. I should like your opinion and advice as to the kind of program - and some of the details - that we should present to the Board at its May meeting for consideration for the year 1932-33.

By the way, would Saturday May 14 be convenient for you for the meeting of the trustees? That is an agreeable date for all the other trustees.

ERE:MLU

EDWIN H. EMBREE

FISK
UNIVERSITY

Rosenwald - LG

February 25, 1932

LJR: I am enclosing copies of two letters to Dr. Sahm, dated October 13 and December 16, 1931, and Dr. Sahm's replies. I have no idea of the source of the report in the Jewish Daily Bulletin concerning changes in the terms of Mr. Rosenwald's pledge.

I think you know the general conditions of this offer. It was made with great enthusiasm. Had I not used the strongest pressure, Mr. Rosenwald would have turned the whole matter over to Dr. Burkhart, the representative of Mr. Eastman, who also represented Mr. Rosenwald in the preliminary discussions with the Berlin authorities. The two letters which I sent to Dr. Sahm were sent at Mr. Rosenwald's direction.

As things stand, Mr. Rosenwald has not signed the proposed contract with the Berlin authorities, and I think it would be possible under the present circumstances to get out of the matter entirely. I should favor doing so. I am sure a million dollars could be used much more effectively than in building a large dental clinic in Berlin. I will not reply to Dr. Sahm's letter of February 10 until I have your instructions.

Mr. Leo Wormser told me the other day that the German Consul had inquired from him confidentially whether Mr. Rosenwald's death would have any bearing upon his tentative pledge toward the Berlin Dental Clinic. I asked Mr. Wormser to reply in as discouraging a tone as possible. I am attaching copies of the correspondence between the Consul and Mr. Wormser. All this may help prepare the way for any statements which you may want to have sent directly to Berlin.

ERE:MLU

EDWIN R. EMREE

FISK
UNIVERSITY

Rosenwald-Lessing

March 1, 1932

Dear Lessing,

I have gone over rather hurriedly the attached request from the George Washington Foundation. Of course the Rosenwald Fund would not be interested in this request, and I presume that you are referring it to me for consideration by the Family Association.

There is no question but that the Foundation has high purposes. I should think, though, that in view of the special efforts of the United States George Washington Bicentennial Commission, which is commemorating Washington over the country until Thanksgiving, that they would be logical ones to perpetuate the work of this Foundation, if there is sufficient merit to deserve its being carried on.

A.K. Stern

AKS:CM

encl.

FISK
UNIVERSITY

Rosenwald - L J

March 16, 1932

LJR: Please note the attached. Dad gave \$1000
a year from 1922 to 1931. Last year his
contribution went partially to the support of the
Negro Division in Chicago.

I happen to know something about the work
among Negroes, as several of the leaders are located
in our apartment. There is no doubt that they are
doing a good piece of work. I would recommend a
continuing appropriation of \$1000 for 1932.

AKS:MLU

Encs.

CROSS REFERENCE RECORD

FIRM NAME OR	SUBJECT <i>Rosenwald, Lessing</i>	FILE NO.
DATE <i>4/2/32</i>	REMARKS	

SEE	<i>Referred to Mr. Stamm</i>	FILE NO.
	<i>10/12/32</i>	

DATE <i>11/14/32</i>	 SIGNED
----------------------	---

FILE CROSS REFERENCE RECORD UNDER NAME OR SUBJECT LISTED AT TOP OF THIS SHEET, AND IN PROPER DATE ORDER.
THE PAPERS REFERRED TO SHOULD BE FILED UNDER NAME OR SUBJECT LISTED UNDER "SEE"

YAWMAN AND ERBE MFG. CO.
ROCHESTER, N.Y.

FISK
UNIVERSITY

CROSS REFERENCE RECORD

FIRM NAME OR SUBJECT ROSENWALD LESSING J **FILE NO.**

DATE 5/11/32 **REMARKS**

Memo to LJR from ERE re: continuance of
JR's annual gift to Institute of Pacific
Relations

SEE INSTITUTE OF PACIFIC RELATIONS **FILE NO.**

DATE **SIGNED**

FILE CROSS REFERENCE RECORD UNDER NAME OR
SUBJECT LISTED AT TOP OF THIS SHEET, AND IN
PROPER DATE ORDER.
THE PAPERS REFERRED TO SHOULD BE FILED UNDER
NAME OR SUBJECT LISTED UNDER "SEE"

YAWMAN AND ERBE MFG. CO.
ROCHESTER, N.Y.

FORM NO. 099CR

CLASS OF SERVICE DESIRED	
DOMESTIC	CABLE
TELEGRAM	FULL RATE
DAY LETTER	DEFERRED
NIGHT MESSAGE	NIGHT LETTER
NIGHT LETTER	WEEK END LETTER

Patrons should check class of service desired; otherwise message will be transmitted as a full-rate communication.

WESTERN UNION


NEWCOMB CARLTON, PRESIDENT

J. C. WILLEVER, FIRST VICE-PRESIDENT

CHECK
ACCT'G INFMN.
TIME FILED

Send the following message, subject to the terms on back hereof, which are hereby agreed to

Mr. Lessing J. Rosenwald
Sears Roebuck and Company
Philadelphia, Pennsylvania


NIGHT LETTER

June 3, 1932

Our friends in New York have decided that they cannot make any general appropriation or underwriting but they agree to consider and possibly take over individual items especially in Negro education Stop I am taking details of all pledges on which payments fall due in next six months and will spend early days of next week canvassing list with their officers and trying to pass over to them as much as possible Stop This may work out to be substantial relief to us Stop Meanwhile Levin and I have taken advantage of rising market to realize cash for immediate use. Greetings.

Edwin R. Embree

Rosenwald Fund
4901 Ellis Avenue Drexel 7100
MLJ

JUN 7 1932

WESTERN UNION MESSENGERS ARE AVAILABLE FOR THE DELIVERY OF NOTES AND PACKAGES



7

September 21, 1932

My dear Lessing: I think you will be interested in the reply from Walter Heymann to my letter with which I enclosed the \$50,000 check, also in a further note which I received from him just this morning.

In accordance with his suggestion, when you are next in town I think it would be a good thing for us to have another talk with him. Since you took so active a part in the first conversation, I would very much rather have you go with me in our further talks. I am sure you agree that it will be best for us to continue to keep all of the cards face up in our relations with our bankers.

Very truly yours,

ERE:MLU

ERWIN R. EMBREE

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
Philadelphia, Pennsylvania

SEP 27 1932

FISK
UNIVERSITY

Julius Rosenwald Fund

Edwin R. Embree
President

Nathan Levin
Comptroller

Margaret W. Sargent
Secretary

4901 Ellis Avenue EPE CHICAGO	27	EPE 0	
X		September 21,	

September 21, 1932

My dear Lessing: I think you will be interested in the reply from Walter Heymann to my letter with which I enclosed the \$50,000 check, also in a further note which I received from him just this morning.

In accordance with his suggestion, when you are next in town I think it would be a good thing for us to have another talk with him. Since you took so active a part in the first conversation, I would very much rather have you go with me in our further talks. I am sure you agree that it will be best for us to continue to keep all of the cards face up in our relations with our bankers.

OK

Suggest

Wed. A.M. 10/5/

212

Very truly yours,

ERE:MLU

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
Philadelphia, Pennsylvania

COPY

FIRST NATIONAL BANK OF CHICAGO

September 15, 1932

Mr. Edwin R. Embree
Julius Rosenwald Fund
Chicago, Illinois

Dear Mr. Embree:

We thank you for your letter of September 14, particularly the last paragraph, the comments being greatly appreciated by us. I am glad to note that we have been helpful to you in working out your problems and assure you that it is our intention to continue in that direction.

We acknowledge receipt of your check for \$50,000 in payment of the "Fund" note for a like amount dated July 21, 1932, and due January 23, 1933, which we are enclosing properly cancelled. We have charged the account of the "Fund" \$388.89, being accrued interest on the note to date. We trust that this meets with your approval.

Yours very truly,

W. M. HEYMANN

Vice President

FISK
UNIVERSITY

COPY

FIRST NATIONAL BANK OF CHICAGO

September 19, 1932

Mr. Edwin R. Embree
Julius Rosenwald Fund
Chicago, Illinois

Dear Mr. Embree:

In acknowledging your letter of September 14, I intended to add a few remarks relative to the manner in which you have proceeded. Through an oversight the thoughts expressed below were not a part of our letter to you.

As it was our mutual understanding that the "Fund" would hold intact one hundred and fifty thousand shares of Sears, Roebuck and Company stock while owing this bank \$1,200,000, your decision to reduce the loan \$10 a share for every share sold below the one hundred and fifty thousand shares is entirely in accordance with the spirit of the agreement.

Should you care to do so, we will be glad to discuss the future financial program of the "Fund" at your convenience.

Yours very truly,

W. M. HEYMANN

Vice President

FISK
UNIVERSITY

9

November 15, 1932

Dear Mr. Rosenwald: I have the honor to inform you
that at a meeting of the members
of the Julius Rosenwald Fund, held November 12, 1932,
you were elected Chairman of the Board of Trustees,
Chairman of the Executive Committee, and Chairman of the
Finance Committee, service in each of these capacities
to continue until the annual meeting of 1935.

We are all delighted and honored
to have you serve with us.

Very truly yours,

ERE:MLU

ERWIN R. EMBREE

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
Philadelphia, Pennsylvania

JAN 8 1933

FISK
UNIVERSITY

P

November 15, 1932

Dear Mr. Rosenwald: I have the honor to inform you
that at a meeting of the members
of the Julius Rosenwald Fund, held November 12, 1932,
you were elected Chairman of the Board of Trustees, Chair-
man of the Executive Committee, and Chairman of the Finance
Committee, service in each of these capacities to continue
until the annual meeting of 1935.

Very truly yours,

ERE:MLU

EDWIN R. EMBREE

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
Philadelphia, Pennsylvania

JAN 8 1933

FISK
UNIVERSITY

P

CROSS REFERENCE RECORD

FIRM NAME OR SUBJECT ROSENWALD LESSING J **FILE NO.** _____

DATE 11-25-32 **REMARKS** Sale of stock at 100 to 300 shares daily

SEE ROSENWALD JULIUS FUND (STOCK) **FILE NO.** _____

DATE _____ **SIGNED** _____

FILE CROSS REFERENCE RECORD UNDER NAME OR
SUBJECT LISTED AT TOP OF THIS SHEET, AND IN
PROPER DATE ORDER.
THE PAPERS REFERRED TO SHOULD BE FILED UND-
ER NAME OR SUBJECT LISTED UNDER "SEE"

YAWMAN AND ERBE MFG. CO.
ROCHESTER, N.Y.

FISK
UNIVERSITY

7

December 12, 1932

Dear Lessing: Formal letters of introduction
I have found carry great weight in
foreign countries. While the Dutch Government people
and the Institute of Pacific Relations will open almost
all doors automatically, certain of the Mohammedan
Sultans in the Dutch East Indies, I am told, are very
jealous of Dutch domination and respond much more readily
to formal introductions from non Dutch sources. With
this in mind I have prepared a formal introduction in
behalf of the Julius Rosenwald Fund. If you approve
this procedure, will you be good enough to sign the
two copies of this letter which I am enclosing and mail
them to me at Halekulani Hotel, Honolulu?

My greetings and salutations. I shall
try to bring home results worthy of the time and expense
and of the Julius Rosenwald Fund.

Very truly yours,

ERE:MLU

EDWIN R. EMBREE

Mr. Lessing J. Rosenwald
~~Sears, Roebuck and Company~~
Philadelphia, Pennsylvania

DEC 15 1932

FISK
UNIVERSITY

Rosenwald, Lessing

May 1, 1933

Dec 32 - Apr 33

Dear Lessing: Home again after four and a half months of a most exciting trip. We were able to be of measurable assistance to the Dutch officials in the course of the survey and conferences in Java. The report, on which all the members of the commission are already at work, will, I believe, be distinctly helpful to the Dutch in reorganizing education in their colonial empire of more than 80,000,000 people, and will throw some new light on the whole set of problems involved in the administration of primitive peoples by western industrial nations. We are by way of adding another item to our record of wielding important influence with the expenditure of minimum sums.

I am beginning to pick up the threads of affairs in the office. The most spectacular item, of course, is the rapid rise in the value of our capital holdings through the improvement in the market. Learning from Mr. Levin that you approved, I have arranged to sell one thousand shares of Sears today, and we may sell another thousand this afternoon or tomorrow.

Naturally I find all members of the staff optimistic and eager. With a substantial credit balance (almost for the first time in over a year) there is a desire to begin pushing again into active operations. My attitude, which I am afraid seems rather reactionary, is to stand absolutely pat for another eight or twelve months. In view of the fact that there is some evidence that we have turned the corner and that both the market and underlying business are going to continue to improve, I am more anxious than ever that we conserve our resources and make no new commitments until we have cleared off a considerable part of our present obligations, both at the bank and to beneficiaries. If we can sit tight for a little longer, it seems likely that within a year or two we will be in a position again to take our place as an active foundation. It is very hard to hold back, for there are many things crying for funds at just this time and many projects which I should like to get under way at once. But I am convinced that the only sound policy is to continue to stand pat several months longer.

MAY 3 1933

MAY 8 1933

FISK
UNIVERSITY

You will remember that the trustees' meeting is set for May 27. At that time we shall have to consider action on a number of commitments which are well over due, and to decide on general policy and detailed action for the next eight months.

My own plans are to be continuously in the office for the indefinite future, carrying along as actively as possible the many interests to which we are committed, writing up the report of the Java survey, and making plans for the new work by the Fund, which will concentrate upon staff activities and general influence rather than upon large financial subsidies.

I hope to see you when you are next in town. I was much impressed by the newspaper reports of your handling of the threats against you. The whole episode sounded exactly like you.

Greetings to you and Mrs. Rosenwald.

Very truly yours,

ERE:MLU

ERWIN R. EMBREE

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
Philadelphia, Pennsylvania



Wes.
W. W. Levin

March 16, 1933

Dear Mr. Rosenwald: Since the market opened yesterday morning, I have sold for the Fund a total of 4,500 shares of Sears, 3,000 shares yesterday and 1,500 shares today, as follows:

500 shares at 18
1,500 shares at 19
500 shares at 20
500 shares at 20-1/2
500 shares at 21
500 shares at 21-1/2
500 shares at 22

I have additional orders for 500
at 22-1/2, 500 at 23, and 500 at 23-1/2. *order cancelled*

If we sell these additional 1,500 shares, this will create total proceeds of approximately \$120,000 of which \$48,000 will be paid to the First National Bank, leaving \$72,000 for our own needs.

When I was in New York last week, I asked the Carnegie Corporation for \$20,000 which would have been due April 1 of which \$10,000 reverts to the Fund for its general needs. We had a cash balance of \$12,000 which, plus the \$10,000 of the Carnegie money and \$72,000 from the sale of securities, amply provides us with cash until at least June 1.

I presume that this program meets with your approval. If Sears continues to go up, I think we might seriously consider selling a sufficient number of shares to carry us even beyond June 1.

Yours very truly,

NWL:CO

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
Philadelphia, Pennsylvania

NATHAN W. LEVIN

FISK
UNIVERSITY

MAR 21 1933

X

May 15, 1933

Dear Mr. Rosenwald: Just a small note to tell you how sorry I am about our insurance trouble. It was necessary to change - Mr. Eichengreen had given us very unsatisfactory service since the beginning. As a matter of fact, I told him before I left that we could not renew our policies with him.

The fact that the insurance was renewed with Marsh and McLennan was one of those astonishing coincidences.

I talked with young Mr. McLennan - who seems to be very nice - and they are being very handsome about it. We will simply change our brokers, naming Eliel and Loeb, keeping the policies which we now have, and thereby losing very little or no money on the premiums paid.

I am sorry that you had so much inconvenience about this. I do hate to bother you of all people.

Very truly yours,

MAY 18 1933

MWS:LMR

Mr. Lessing J. Rosenwald
925 South Homan Avenue
Chicago, Illinois

MARGARET W. SARGENT

FISK
UNIVERSITY

May 16, 1933

My dear Lessing:

I got the letter from Mr. Fiske Kimball in Washington. I have meanwhile been in touch with Dr. Alvin Johnson who, as you know, is organizing an "emergency faculty" of distressed German professors. I have also talked with officers of the New York foundations, although I have not been able to get hold of the chiefs of either of them. Abraham Flexner has often helped in this sort of thing, and I have asked him if he would not take the initiative in getting the New York groups together for an emergency push.

Flexner is in a good position to do this and likes to handle just such an affair. I have told him that in spite of the fact that we have no free money in the Fund, I felt that from one source or another a little support might be forthcoming from our group, and that he might use that as a leverage in his talks with the largest foundations. I have suggested to Mr. Kimball that he get in touch directly both with Mr. Flexner and Mr. Keppel. I shall continue to keep the pot boiling, hoping that in this as in a number of other matters recently we can furnish the initiative without having to furnish funds.

Very truly yours,

ERE:MLU

EDWIN R. EMBREF

Mr. Lessing J. Rosenwald
~~Sears, Roebuck and Company~~
Philadelphia

Following Levin's telephone talk with you we sold 5,000 shares of Sears to the Profit Sharing Fund at one point below the close of yesterday's market. We get 25 7/8 for this block and thus are sure of our financing through August. We need not sell any more except on very strong upswings and of course will sell only after consulting you.

ERE

FISK
UNIVERSITY

see Pennsylvania
Museum of Art
5/11/33

MAY 17 1933

P

CROSS REFERENCE RECORD

FIRM NAME OR SUBJECT	ROSENWALD LESSING	FILE NO.
DATE	REMARKS	
6/28/33	ERE to LJR re: New Magazine	

SEE	NEW MAGAZINE <i>for Chgo</i>	FILE NO.

DATE	SIGNED
-------------	---------------

FILE CROSS REFERENCE RECORD UNDER NAME OR SUBJECT LISTED AT TOP OF THIS SHEET, AND IN PROPER DATE ORDER.
THE PAPERS REFERRED TO SHOULD BE FILED UNDER NAME OR SUBJECT LISTED UNDER "SEE"

YAWMAN AND ERBE MFG. CO.
ROCHESTER, N. Y.

FISK UNIVERSITY

422

Rosewald,

THE MEADOWS
ASINGTON PA

Leasing (Mrs)

ERE 10

My dear Miss Sargent -

The perfectly ex-
quisite silver bowl came
today and Mr. Rosewald
and I are truly delighted
with it. What a glorious
gift you and Mr. Embree
choose for us! - we hardly
know how to thank you
but we do so most heartily
and I assure you we
are deeply appreciative

FISK
UNIVERSITY

of your thoughtfulness.

The workmanship is so delicate & the shape of the piece has such charm, it is a joy to see it and we are very proud to own it.

I hope that when we are in Chicago during August we will have the opportunity to tell you and Mr. Embree in person how very happy we are with our lovely gift.

Mrs. Roosevelt and I send greetings and our most sincere thanks -
Gratefully - Edith & Roosevelt

CROSS REFERENCE RECORD

FIRM NAME OR SUBJECT	ROSENWALD LESSING J	FILE NO.
DATE 7/7/33	REMARKS NWL to LJR re: selling of Sears stock through	
	Goldman Sachs.	

SEE	JRF (STOCK)	FILE NO.

DATE	SIGNED

FILE CROSS REFERENCE RECORD UNDER NAME OR SUBJECT LISTED AT TOP OF THIS SHEET, AND IN PROPER DATE ORDER.
 THE PAPERS REFERRED TO SHOULD BE FILED UNDER NAME OR SUBJECT LISTED UNDER "SEE"

YAWMAN AND ERBE MFG. CO.
 ROCHESTER, N. Y.



August 4, 1933

Dear Lessing: The enclosed is a copy of the agreement between Julius Rosenwald and the Fund, whereby he agrees that we may buy back from him or his estate three thousand shares of Sears, Roebuck stock at the price of \$35.75 per share at our discretion any time before October 6, 1933.

Nothing need be done about this before October, but I thought you should be taking account of it in the records of the Estate.

There were a number of similar agreements, but the time limits on the others expired before Sears reached the price where we could exchange at a profit. We therefore did not exercise our option and these contracts have become void.

The one enclosed herewith is the only one which remains as an open contract.

Very truly yours,

ERE:LJ

EDWIN R. EMBREE

Mr. Lessing Rosenwald
Sears, Roebuck and Company
Chicago, Illinois

enc.

FISK
UNIVERSITY

October 6, 1931

Original copy in safe

Julius Rosenwald Fund,
Chicago, Illinois

Gentlemen:

The undersigned, Julius Rosenwald hereby offers to purchase from you 3,000 shares of the capital stock of Sears, Roebuck and Company, a New York corporation, at the closing price on the New York Stock Exchange as of October 6, 1931, \$35.75, and to pay therefor the sum of \$107,250.00. In consideration of said purchase the undersigned, for himself, his heirs, executor and administrator, hereby grants to you an option to repurchase said 3,000 shares from him or from his heirs, executor or administrator at any time within a period of two years from date hereof, at \$35.75 per share. The granting of this option shall not preclude the undersigned from selling or otherwise disposing of said stock, but said option, in the event it is exercised by you, may be satisfied by the delivery of a like number of shares of the capital stock of said Sears, Roebuck and Company at such time owned by the undersigned. It is understood and agreed that any stock dividends which may be declared with respect to said stock shall be included in said option, said purchase price to be adjusted so that the option price shall not exceed the sum of \$35.75 for each original share of said 3000 shares. Said option may be exercised in whole or in part.

If the terms of this memorandum are satisfactory to you, please indicate your approval by executing the enclosed carbon thereof.

(Signed) JULIUS ROSENWALD.....

ACCEPTED:
JULIUS ROSENWALD FUND,

By (Signed) EDWIN R. EMBREE.....
President

FISK
UNIVERSITY

Q
August 15, 1933

Dear Lessing: I have to go east again today for what is I hope the final meeting with Secretary Ickes and other cabinet officers on the appointment of an adviser on the economic status of the Negro. The matter has been proceeding satisfactorily but it takes an enormous amount of time and effort to get such an appointment set up in just the right way and under just the right government auspices, especially amid all the pressures now in Washington. This is probably the most important single thing we will be doing in the Negro field this year, so I feel it is worth the huge amount of time and worry that I have been giving to it.

to New Magazine
I shall be back on Saturday and I hope that it may be possible for three or four of us to have a preliminary conference about the proposal for the magazine at that time. Dr. Alexander will be in the city on the affairs of Dillard University. If he and you and Edgar and I could get together for an hour or two on Sunday or Monday, we might clear up our thinking a good deal on this important topic. Unfortunately the other members of the Executive Committee are out of town and unavailable until later. I have prepared pretty carefully an analysis of the proposal and have assembled the arguments pro and con. This document should enable us to get at the essentials of the problem.

Instead of trying to set a specific time for the meeting now, I shall try to get in touch with you and the others when I return Saturday morning. I hope we can have a preliminary conference at this time. But if that is not feasible, we can take it up at the next convenient season when some of the other important members of our group are in the city.

Very truly yours,

ERE:MLU

EDWIN R. EMBREE

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
900 South Homan Avenue
Chicago

AUG 28 1933

FISK
UNIVERSITY

Rosenwald, Lessing

November 1, 1933

Dear Lessing: I am enclosing an application to the Rosenwald Family Association from Mr. Edward C. Carter in behalf of the Institute of Pacific Relations. For your convenience, I am listing the previous contributions of Mr. Rosenwald and the Family Association to this cause.

<u>Mr. Rosenwald</u>	<u>Family Association</u>
1925 \$ 2,500	
1926 2,500	1932 \$ 4,000
1927 3,000	1933 3,200
1928 5,000	\$ 7,200
1930 5,000	25,000
1931 5,000	
	\$ 30,200
\$23,000	

In view of the fact that Mr. Rosenwald had given to this Institute from the very beginning of its existence and that his gifts had increased as the years went on, this seems to me clearly one of the agencies which enlisted his deep interest. On its merits it seems to me even more deserving. In addition to the biennial conferences it is disseminating an enormous amount of accurate information about conditions in the countries of the important Pacific area.

The largest gifts to the American Council of the Institute are from Rockefeller sources: recently every year Mr. Rockefeller personally has given \$20,000 and the Foundation \$80,000. The Foundation gift is on a 50-50 basis so in a sense every outside gift is doubled by releasing that much of the Rockefeller Foundation pledge.

I hope very much that the Family Association will continue its support. I can, however, easily

NOV 3 1933

FEB 5 1934

FSK
UNIVERSITY

understand that you may not want to increase the amounts which you have recently given. A pledge of \$3,000 a year, while it would be a disappointment to Mr. Carter, is probably your fair share. It would be a tremendous help in the plans of the Institute if you could make a pledge at this time for more than one year. I am not sure that you will want to make a three year pledge. My recommendation, therefore, is that at this time you pledge \$3,000 a year for a period of two years.

Very truly yours,

EDWIN R. EMBREE

ERE:MLU

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
Philadelphia, Pennsylvania

FISK

UNIVERSITY

See a/s
(R) - 11/1/33

November 6, 1933

Dear Lessing: Mr. Stifler of the President's Office of the University of Chicago talked with me the other day about the possibility of a contribution from the Rosenwald Family Association as a continuation of Mr. Rosenwald's gifts for the purchase of books and scientific publications for the medical library of the University. He talked with me, I imagine, because I had been directly involved in the pledge of Mr. Rosenwald.

I suggested that the request be put in a formal letter which could go to the Association. I have no doubt that the University seriously needs a further contribution to its medical library, especially for current publications, which are the heart of any scientific library. I imagine, also, that this is one of the most difficult objects for which to raise funds from the rank and file of donors.

Frankly, however, I do not see that the Family Association has any special obligation in this matter. Mr. Rosenwald's pledge was for a flat sum. While it continued over a number of years I am sure it was not his intention to assume any continuing obligation for the upkeep of the medical library. I fear that if the Family Association makes a further pledge it will lead the University to hope that the Rosenwald family is undertaking an annual continuation of what in fact was intended to be a single gift.

By the way, a few people still send their appeals to the Family Association through me. In the case of those whose requests concern continuation of gifts from Mr. Rosenwald, with which I had a rather direct connection, I am continuing to serve as intermediary, including the sending of my personal recommendations to you. If you prefer to have all appeals go directly to you without any intermediation on my part, just say so and I shall be glad to drop it. If, on the other hand, my comments are helpful, I shall be glad to continue to serve in what will doubtless prove to be a diminishing number of cases.

Very truly yours,

ERE:MLU

NOV 9 1933

Mr. Lessing Rosenwald
Philadelphia
Pennsylvania



Univ of
Chicago

XEROX REQUEST SLIPS

Name of Collection

Jrf

Box Number

90

Folder Number

17

Page Numbers

Total Number of Copies

1

Total Cost

GHS

FISK
UNIVERSITY

9

November 18, 1933

Dear Mr. Rosenwald: In accordance with the action of the trustees of the Julius Rosenwald Fund at their meeting on November 18, 1933, you have been elected to the Nominating Committee, serving with John J. Coss and Will W. Alexander; to the chairmanship of the Executive Committee, the other members of which are Franklin C. McLean, Leonard M. Rieser, Charles H. Judd, and Edwin R. Embree; to the chairmanship of the Finance Committee, with Franklin C. McLean and Leonard M. Rieser. All of these committees are elected to serve until the annual meeting of 1934.

Very truly yours,

MARGARET W. SARGENT

MD:J:U

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
Philadelphia, Pennsylvania

DEC 1 1933

e.e
FISK
UNIVERSITY

P

November 23, 1933

My dear Lessing: Our cash balance is now \$35,000. This is after a payment of \$25,000 to the Tennessee State College for Negroes, which I referred to at the meeting. I expect no other large payments in the near future. The present cash may be expected to carry us about one month. Will you make whatever arrangements you think best for current financing?

We have kept payments during the summer and autumn well below the budget adopted for the current year. This means that our payments for the months between now and July will have to be proportionately larger. From now on we shall have to pay out about \$50,000 a month. At the present market the sale of a little more than 1,000 shares each month will carry us. May I leave this whole matter with you?

On the whole it seemed to me a very good meeting. The visits in New Orleans and up-country were certainly interesting. I think the whole group has a more realistic appreciation of the background against which we are working and of the types of things we have been trying to do.

Very truly yours,

EDWIN R. EMBREE

NOV 27 1933

ERE:MLU

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
Philadelphia, Pennsylvania

FISK
UNIVERSITY

Julius Rosenwald Fund

4901 Ellis Avenue
CHICAGO

To

Mr. Lessing J. Rosenwald
c/o Sears, Roebuck and Company
Philadelphia, Pennsylvania

Payment Voucher No. 9282

Date November 28, 1933

Reimbursement for cost of transportation to New Orleans to attend

Trustee's Meeting of the Fund - - - - - \$118.20

Chk. #10275 NOV 29 1933

Accounts

Appropriation No.

Debit

Credit

Trustee's Meeting Expenses

3354-10

\$118.20

DEC 13 1933

Prepared by

MVG

Checked by

Posted by

FISK
UNIVERSITY

For Controller

LESSING J. ROSENWALD
PHILADELPHIA

November 22, 1933

	WWS	11/24	WWS	.
	DE		DE	0

My dear Miss Sargent:

The total cost of
the tickets for Mr. and Mrs. Lessing J.
Rosenwald to New Orleans and return, was
\$236.40. Mr. Rosenwald asked that I send
you this information, and ask that you
have him reimbursed for one-half thereof,
or \$118.20.

Sincerely,

W. M. Hillborn
W. M. Hillborn.

Miss Margaret W. Sargent,
4901 Ellis Avenue,
Chicago, Illinois.



FISK
UNIVERSITY

Rosenwald,
Jessie (Mrs)

ERE		ERE	O

My dear Edwin -

Your letter which
reached me some days
ago is not an easy one
to answer.

There must be numerous
times in a persons life,
especially during these trying
days when he would find it
difficult to control himself.
I can only feel that your
apology deserves immediate
acceptance and want you

DEC 12 1933

to know that the whole thing is unimportant & completely forgotten.

Whatever remark you made to Margaret Rieser must have startled me at the time or you would not have mentioned it I am sure — but to be quite honest with you, I can't for the life of me even recall one single word you said to her.

Now that I have the opportunity I wish to say what a splendid trip the New Orleans expedition was

in every way. We were well repaid for taking that long journey and felt it was worth while and tremendously interesting. I don't know who was responsible for managing the affair but certainly, you are to be congratulated on the part you played. It would be difficult to point out the defects, they were so minor but some day I hope you will have the opportunity to tell the gentleman in charge of

the Negro State College
how he offends his listeners
by his story about poor
Bruce McFarland.

Once again, let me say
I am sorry you worried over
your remarks to me and
that I hope you can
forget them as easily as
I have already done.

With sincere regards,
Edith G. Rosewald

December 9th —

LESSING J. ROSENWALD
PHILADELPHIA

December 21, 1933

	DE.	11/23	DE.	

My dear Miss Elvidge:

Replying to your letter of December 14th, Mr. Rosenwald advises that he paid all the items on his bill that were not chargeable to the Fund, and it is also his recollection that he marked the bill accordingly. If you will refer to the bill again, with this explanation, you will doubtless be enabled to make the proper accounting.

Sincerely,

W. M. Hillborn.

Miss Dorothy A. Elvidge,
4901 Ellis Avenue,
Chicago, Illinois.

JAN 15 1934

FISK
UNIVERSITY

P

CROSS REFERENCE RECORD

FIRM NAME OR SUBJECT	ROSENWALD LESSING J	FILE NO.
DATE 1/3/34	REMARKS	
	Correspondence re: the placing of our surety bonds	
	with Eliel and Loeb	

SEE	SURETY BONDS	FILE NO.

DATE	SIGNED

FILE CROSS REFERENCE RECORD UNDER NAME OR SUBJECT LISTED AT TOP OF THIS SHEET, AND IN PROPER DATE ORDER.
THE PAPERS REFERRED TO SHOULD BE FILED UNDER NAME OR SUBJECT LISTED UNDER "SEE"

YAWMAN AND ERBE MFG. CO.
ROCHESTER, N. Y.

FISK
UNIVERSITY

7

February 1, 1934

Dear Lessing: I think I sent you some time ago
a memorandum about the Institute
of Pacific Relations. I am enclosing the formal appeal
from Mr. Edward C. Carter.

I believe heartily in this Institute,
as I know Mr. Rosenwald did. I hope the Family Associa-
tion may continue this support. Unless you have fixed
rules about diminishing the amount of the annual grants,
on account of former pledges of Mr. Rosenwald, I hope
you can appropriate at least \$3,000 to the Institute
for the current year.

Very truly yours,

EDWIN R. EMBREE

ERE:MLU
Enc.

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
Philadelphia, Pennsylvania

FEB 5 1934

FISK
UNIVERSITY

(RE)

~~F~~
RRZ

Q

March 15, 1934

Mr. Rosenwald:

Leasing
In Re: Julius Rosenwald Fund

Cash Balance, March 15, 1934	\$ 65,000.00
Shares of Sears Owned	113,924
Balance of Note at First National Bank	\$ 650,000.00
Eight Months' Average Expenditures	\$ 40,000.00
Estimated Monthly Expenditures for Coming Months	\$ 45,000.00

RRZ:

I submitted the above to JH today.
Kindest regards,

Whever

MAR 28 1934

CLASS OF SERVICE DESIRED	
DOMESTIC	CABLE
TELEGRAM	FULL RATE
DAY LETTER	DEFERRED
NIGHT MESSAGE	NIGHT LETTER
NIGHT LETTER	SHIP RADIOGRAM

Patrons should check class of service desired; otherwise message will be transmitted as a full-rate communication.

WESTERN UNION

R. B. WHITE
PRESIDENT

NEWCOMB CARLTON
CHAIRMAN OF THE BOARD

J. C. WILLEVER
FIRST VICE-PRESIDENT

CHECK
ACCT'G INFMN.
TIME FILED

Send the following message, subject to the terms on back hereof, which are hereby agreed to

Mr. Lessing Rosenwald
Care Mr. Vorhees
Sears Roebuck and Co.
360 West 31st Street
New York City

DAY LETTER

April 4, 1934

Unusually heavy library payments reduce cash balance to twenty thousand dollars. This will last most of April but recommend some capital sales while market is up lest slump leave us seriously embarrassed. Stop About ninety thousand more needed to complete fiscal year end of June also seventy thousand should be repaid Rockefeller Board this spring.

Edwin R. Embree

ERE:MLU
Rosenwald Fund
4901 Ellis Avenue
Drex 7100 MLU

APR 6 1934

FISK
UNIVERSITY

THE QUICKEST, SUREST AND SAFEST WAY TO SEND MONEY IS BY TELEGRAPH OR CABLE

P.

CROSS REFERENCE RECORD

FIRM NAME OR SUBJECT	ROSENWALD LESSING	FILE NO.
DATE 4/11/34	REMARKS	
	Letter to above from ERE sending authorization	
	for sale by LJR of 3,000 shares of stock for the	
	Fund	

SEE	ROSENWALD JULIUS FUND (STOCK)	FILE NO.

DATE	SIGNED
-------------	---------------

FILE CROSS REFERENCE RECORD UNDER NAME OR SUBJECT LISTED AT TOP OF THIS SHEET, AND IN PROPER DATE ORDER. THE PAPERS REFERRED TO SHOULD BE FILED UNDER NAME OR SUBJECT LISTED UNDER "SEE"

YAWMAN AND ERBE MFG. CO.
ROCHESTER, N. Y.



8

CROSS REFERENCE RECORD

FIRM NAME OR SUBJECT ROSENWALD LESSING J **FILE NO.** _____

DATE 4/12/34

REMARKS

Letter to LJR from ERE suggesting appropriation
from the Rosenwald Family Association to build
up a reference library on Negro life in the South
Side branch of the Chicago city library

SEE ROSENWALD FAMILY ASSOCIATION (CHICAGO PUBLIC LIBRARY) **FILE NO.** _____

DATE _____

SIGNED _____

FILE CROSS REFERENCE RECORD UNDER NAME OR
SUBJECT LISTED AT TOP OF THIS SHEET, AND IN
PROPER DATE ORDER.
THE PAPERS REFERRED TO SHOULD BE FILED UN-
DER NAME OR SUBJECT LISTED UNDER "SEE"

YAWMAN AND ERBE MFG. CO.
ROCHESTER, N.Y.

FISK
UNIVERSITY

FORM NO. 099CR

CROSS REFERENCE RECORD

FIRM NAME OR SUBJECT ROSENWALD LESSING

FILE NO. _____

DATE 5/21/34

REMARKS

Letter to MMD from LJR re: RFA has decided for the
present not to contribute to *a* Central Hospital
Association

SEE

ROSENWALD FAMILY ASSOCIATION

FILE NO. _____

DATE _____

SIGNED _____

FILE CROSS REFERENCE RECORD UNDER NAME OR
SUBJECT LISTED AT TOP OF THIS SHEET, AND IN
PROPER DATE ORDER.
THE PAPERS REFERRED TO SHOULD BE FILED UNDER
NAME OR SUBJECT LISTED UNDER "SEE"

YAWMAN AND ERBE MFG. CO.
ROCHESTER, N.Y.

FORM NO. 099CR

FI SK
UNIVERSITY

Rosenwald Lessing

7

May 22, 1934

Dear Lessing: Our cash balance today is forty-five thousand dollars (\$45,000). This will last for a little less than a month; Miss Elvidge estimates until about June 10 or 15. There are usually accumulated payments that are required just before the close of the fiscal year. Therefore we should have \$40,000 to \$50,000 before the middle of June. On the other hand, July and August are usually very light months for cash payments. Another \$50,000 in hand early in July would probably see us through to the end of August.

In other words, for the next three months we need \$100,000. of which about half should be in hand fairly early in June and the remainder early in July.

Had we succeeded in selling the 3,000 shares now with Goldman, Sachs and Company we should be in excellent position for three or four months. Since that has not yet been sold, what do you think we should do?

Very truly yours,

ERE:MLU

EDWIN R. EMBREE

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
Philadelphia, Pennsylvania

MAY 23 1934

FISK
UNIVERSITY

Rosenwald Lessing

final

7

May 22, 1934

Dear Lessing: It seemed to me on the whole a good meeting.
I believe we are finally getting hold of the
Negro school business at the right end.

You said half-playfully that in view of your
deference to me in other matters, I should defer to your judg-
ment as to procedure against anti-Semitism. I want to go on
record to the effect that I do defer to your judgment in this
matter. I feel, for example, that your casting two votes on the
question, one as a trustee and one as chairman, was a happy
termination of a debate that could have been endless, and also a
fair measure of your rights to the decision in this matter.

Furthermore, outside this specific question,
I have great respect for your sound judgment in general. I do
not promise exactly to defer to you on other questions, but I
certainly will continue to give your judgment the very great
weight which I am convinced it deserves.

By the way, did you have anything special
in mind about the house? Are there any particular things that
you want us to do, or were you simply desirous that we should
have sufficient funds to keep the house constantly in excellent
condition?

Very truly yours,

ERE:MLU

EDWIN R. EMBREE

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
Philadelphia, Pennsylvania

MAY 23 1934

FISK
UNIVERSITY

P

CROSS REFERENCE RECORD

FIRM NAME OR SUBJECT ROSENWALD LESSING J **FILE NO.** _____

DATE <u>5/23/34</u>	REMARKS
	Letter to NWL from DE enclosing certificate of the
	Secretary of the Board of Trustees relating to the
	release of Mr. Lessing J. Rosenwald as custodian of
	securities

SEE ROSENWALD JULIUS FUND (STOCK) **FILE NO.** _____

DATE _____ **SIGNED** _____

FILE CROSS REFERENCE RECORD UNDER NAME OR
SUBJECT LISTED AT TOP OF THIS SHEET, AND IN
PROPER DATE ORDER.
THE PAPERS REFERRED TO SHOULD BE FILED UNDER
NAME OR SUBJECT LISTED UNDER "SEE"

YAWMAN AND ERBE MFG. CO.
ROCHESTER, N. Y.

FISK
UNIVERSITY

LESSING J. ROSENWALD
PHILADELPHIA

May 29th, 1934.

My dear Edwin:

Enclosed find a letter from Mr. Willard E. Hotchkiss, who came to see me a few days ago. I suggested that he might get in touch with you concerning this matter.

In regard to the financing of the Fund, I would suggest that we let our selling orders stand as they are at present. In the event that the sales do not materialize prior to the early part of June, (and at present they do not look as if they would materialize), the Rosenwald Family Association can lend you a sufficient amount of cash from their resources, without interest, to tide you over for the next several weeks. By doing this I believe we can avoid selling any more stock at the current market level, particularly in view of the fact that the volume of sales on the New York market is exceedingly thin.

In answer to your letter of May 22nd, I did not have anything special in mind about the house. My only idea in increasing the appropriation was to take care of expected increases in maintenance, cost of fuel, food and supplies, and to attain the purpose of which you mention, of keeping the house in excellent condition.

With very kindest regards, I am, as ever,

Very sincerely yours,

Lessing

Mr. Edwin R. Embree,
Julius Rosenwald Fund,
4901 Ellis Ave.,
Chicago, Ill.

JUN 4 1934

FISK
UNIVERSITY

ARMOUR
INSTITUTE OF TECHNOLOGY
CHICAGO

May 19, 1934.

Mr. Lessing Rosenwald,
Sears Roebuck and Co.,
Philadelphia, Pa.

My dear Mr. Rosenwald:

Having known your father for many years, I regret I have not hitherto had the opportunity of knowing you, but of course I have heard about you not only in a public way but through our mutual friends, Joe Willits and Boris Emmet.

I expect to be going through Philadelphia about the middle of next week, and should like to stop off and call on you if you would find it convenient to see me.

I should like especially to get your personal slant on the possibility of using the present site of Armour Institute of Technology for some effort in behalf of the negro population of this area. In order to safeguard its future the Institute will find it necessary to move at an early date. We own about nine acres of land free of all encumbrances, five acres of which is in a compact parcel. Practically all of our holdings are between 31st and 35th streets and between State Street and the New York Central tracks.

My purpose in wishing to see you is not to ask for any favor other than the benefit of your counsel, with the possibility that we may discover mutual interests in the question which I am raising.

With the hope of arranging an interview I shall telephone you from New York as soon as I am also to arrange my return schedule.

Very sincerely yours,

(Signed) Willard E. Hotschkiss.

c
o
p
y

FISK
UNIVERSITY

Rosenwald Letter

Julius Rosenwald Fund

Edwin R. Embree
President

Margaret S. Simon
Secretary

D. A. Elvidge
Comptroller

	ERE	4901 Ellis Avenue		
		CHICAGO	ERE	0
	pl		pl	0
				June 5, 1934

My dear Lessing: I am enclosing bill to the Rosenwald Family Association for items connected with the office of Alfred K. Stern. Half the salary of Mr. Stern and Miss Matz you have, of course, agreed to meet. That part of the bill is purely formal.

I hope you will also recognize the other half of the bill which covers the charge for the period October 1, 1933 to date on general office expenses. While you have never formally agreed to meet half of these general expenses, I assumed our earlier conversation meant that the Family Association would cover half of the total expenses of Mr. Stern's office - not simply his salary and that of his secretary. We have been carrying these additional expenses in the expectation that half of them, as well as half of the salaries, would be met by the Family Association. Needless to say, the payment of these charges would help by that much the present cash position of the Fund.

I don't know whether you had a chance to talk with the other members of the family (as you suggested you might) concerning the propriety of Mr. Stern's salaried connection with the Fund and with the Family Association. I have had a talk with him, at his initiation, and I think there is a likelihood of terminating the present arrangement with satisfaction to everyone concerned by the early Autumn. If this expectation is realized, I should myself prefer to let matters take that course rather than to try to force the issue at an earlier date. I should very much dislike to do anything which would seem at all inconsiderate to Mr. Stern. If some arrangement, entirely satisfactory to him, comes about in the near future, I should much rather have it come with his entire approval than for you or me to take any drastic actions.

I shall be very glad to discuss these suggestions when you and I next have breakfast together.

JUN 14 1934

FISK
UNIVERSITY

Without seeming too Scotch, may I add that in view of a probable satisfactory arrangement in the near future, I hope you will be the more willing to pay half of the total bill for the past expenses which the Fund has met on account of Mr. Stern's office.

Very truly yours,



ERE:MLU

Noted. Thanks.

Have OK'd bill for 1966.04

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
Philadelphia, Pennsylvania





Rosenwald Lessing

P
June 7, 1934

Dear Lessing: In reply to your inquiry about the attached letter, Mr. Arthur informs me that the Home for Aged Colored People is honestly and well managed. It is one of the oldest of the Negro charities in the city, receives support from the Negro community, and is in excellent standing with the Chicago Council of Social Agencies and similar bodies.

Personally I am less interested in the question of the aged than in other forms of social help. This is attacking social problems pretty well at the end of the road. It is, of course, a charitable and deserving procedure, but at best it is palliative.

Our records do not show that Mr. Rosenwald ever gave to this organization, nor has Sears previously contributed. I should think Sears had no obligation to such an institution.

Very truly yours,

EDWIN R. EMBREE

ERE:MLU
Enc.

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
Philadelphia, Pennsylvania

JUN 11 1934

FISK
UNIVERSITY

7
June 7, 1934

Dear Lessing: I am forwarding to you the request of Mr. James Stifler of the University of Chicago to the effect that the Rosenwald Family Association meet a part of the salary for next year of Dr. Max Rheinstein, a German refugee professor.

My own feeling is that it is futile for any organization to try to handle the German emigre problem piecemeal. While a contribution to a general fund might be desirable, I do not see how any of us can act on individual cases, so many of which are constantly coming to our attention. However, in this case fortunately the decision is yours, not mine.

Very truly yours,

ERE:MLU

EDWIN R. EMBRETT

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
Philadelphia, Pennsylvania

JUN 11 1934

FISK
UNIVERSITY

8

CROSS REFERENCE RECORD

FIRM NAME OR SUBJECT	ROSENWALD LESSING J	FILE NO.
DATE 6/20/34	REMARKS	
	Letter to LJR from ERE proposing newspaper statement	
	re: will of Theodore Max Troy	

SEE	TROY THEODORE MAX	FILE NO.

DATE	SIGNED
-------------	---------------

FILE CROSS REFERENCE RECORD UNDER NAME OR SUBJECT LISTED AT TOP OF THIS SHEET, AND IN PROPER DATE ORDER.
THE PAPERS REFERRED TO SHOULD BE FILED UNDER NAME OR SUBJECT LISTED UNDER "SEE"

YAWMAN AND ERBE MFG. CO.
ROCHESTER, N.Y.

FISK
UNIVERSITY
FORM NO 099CR

7

January 2, 1934

Dear Lessing: I am delighted to give you the enclosed list of introductions to people in Hawaii that I think you should be sure to see in addition to those you will be meeting in various other connections. I have taken the liberty of also sending notes directly to the persons concerned so that they will be on the look-out for you.

The Honolulu community is unique in many of its phases. An astonishing number of leading business men have a social outlook and a community conscience. This comes partly because of their missionary ancestry and the missionary traditions of the Islands. On the other hand, a good many of the scientists and artists have a good deal more community interest and responsibility than is usual among such individualistic persons. On the attached sheets are a few comments upon the people whom I especially recommend that you see.

Very truly yours,

EDWIN R. ENRREE

ERE:MWC

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
Philadelphia, Pennsylvania

JAN 3 1934

FISK
UNIVERSITY

PEOPLE RECOMMENDED BY ERE
as
Especially Influential and Interesting
in the
Honolulu Community

1434 Punahou Street, Honolulu

Judge and Mrs. Walter Frear. Judge Frear was an early governor of the Islands and is the "grand old man" of the community. He is on many of the important boards of directors of banks and industries and boards of trustees of scientific and educational institutions. Mrs. Frear is an equally interesting and important person in her own right.

2234 Kamehameha Ave
Mr. Frank C. Atherton. A leading business man of the community and a leader also in all community and public movements. A first-rate man, shy in manner in spite of his very prominent position. You will find it difficult to get him to talk, least of all about the things that he is doing. Whatever he says can be relied upon as authoritative.

Mr. Walter Dillingham. Another business leader, Dillingham has tended to oppose the whole inner group of business interests and has succeeded in some brilliant business coups along fresh lines such as the establishment of the Los Angeles Steamship Line. He and his wife also go in for a more flashy type of fashionable life than most of the other established families. He is a polo player and in his early days was the beau ideal of the community. (Mrs. Frear is his sister.) Two more opposite types could scarcely be found in the same family. The only thing they have in common is brilliant personality.)

3150 Huelani Place
Dr. and Mrs. Paul Withington. Dr. Withington (served as Mr. Rosenwald's personal physician when he was in Hawaii. He is not only an able physician but a most interesting person. He has made scientific explorations in Australia and the South Seas. His wife is charming.

Dr. Herbert Gregory. Is director of the Bishop Museum and is probably the best informed man in general science in the Island. If he offers to take you out on a drive around the Island be sure to accept for he will give you an enormous amount of interesting comment as he drives along in a not very trustworthy car.

Miss Jane Winne. Head of the Music Department of the Punahou Private School, one of the well known institutions of long standing. Miss Winne was a delegate to the conference on progressive education which the Fund held in 1929. She is a delightful person full of Hawaiian folklore.

Mr. Huc Luquiens. An artist with whose etchings you are probably familiar. He has been in Hawaii a long time and has an excellent knowledge both of the people and of the artistic natural scene.

Miss Ethelwyn Castle. Who in her normal setting would be the typical New England spinster, is a member of the distinguished family of Castles. An evening at her house is a talking moving picture of early Hawaiian history.

Dr. David Livingston Crawford. President of the University of Hawaii. An excellent college administrator although he has few of the earmarks of erudition. You will probably not get as much out of talks with him as you will from other people but he is well worth knowing since he holds an important position in the community and is steadily growing in influence.

Mr. Albert Judd. President of the Bishop Estate and of the Board of Trustees of the Bishop Museum. Judd is a professional trustee. Although he has a pleasant (somewhat pompous manner) I think he is one of the worst influences in all the public life of the Island. He is vain, selfish and jealous. In spite of all this you ought to meet him for he is a power in the community.

Alexander and Baldwin
Arthur L. Dean of the business firm of Alexander and Baldwin. Dr. Dean was formerly president of the University of Hawaii, and the first director of the Pineapple Experiment Station. His proven executive ability and the lure of financial independence finally carried him from education and science into commerce. He is a fine type of citizen still in touch with the chief intellectual activities as well as the important business activities of the territory. He is quiet and retiring in spite of all his varied success and hard to get started talking. But he has a lot of sound sense if you can get at it.

Note: I have listed "Mrs." only in the case of Frear and Withington, where the wife is fully as interesting and has quite as much to contribute as the husband.

March 12, 1935

Dear Lessing: The Julius Rosenwald Fund has cash in hand of approximately \$25,000. This will scarcely carry us through the month of March. During your absence we sold 3,000 shares of stock to the Family Association, acting through William Rosenwald. As he was loathe, in your absence, to advance more cash than actually necessary, and in view of the fact that we are still ahead in our payments to the bank, we made no repayment of bank loan in connection with the sale of this 3,000 shares. We still have payments to the bank \$103,000 in excess of the amount required by our agreement of 1932, to pay the bank \$10.00 a share for each share of stock sold.

The regular payments of the Fund run to between \$50,000 and \$60,000 each month. We cannot pay less than this without defaulting on our fixed obligations or seriously crippling our current work. We can, of course, defer minor payments from month to month but this does not help except for very brief periods of special stringency.

What shall we do as the next step in our financing? Sale of 2,000 shares of stock to the Family Association would cover our needs through April if we did not make any repayments to the bank. If we paid \$10.00 a share on the bank loan it would require a sale of 3,000 shares to carry us through April. Can the Family Association furnish this financing? If not, what are your suggestions as to the next step?

Very truly yours,

ERE:MWC

EDWIN R. EMBREE

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
900 South Homan Avenue
Chicago, Illinois

MAR 14 1935

FISK
UNIVERSITY

June 25, 1934

Dear Lessing: I am trying to get all arrangements of office organization in such definite shape before I leave that no important questions of policy or procedure will arise during my absence. Here are two of the items:

1. Office administration. I find that it will not be possible to carry out the letter of my previous statement to you. Mrs. Simon will need to make one or two short trips in connection with the rural school plans. She will also be for a week of July at her home in Colorado. I have arranged, therefore that either she or Dr. Davis will be in the office at all times. They will both be here a good deal of the time, but one or the other will be on hand ready to handle any necessary items of administration.

2. Financing over the summer. According to our present estimates, the appropriation from the Rosenwald Family Association together with the final payment due from the Carnegie Corporation will carry us until about the 10th of August. We will need \$25,000 to \$40,000 to see us through the remainder of August. If no stock is sold by that time on the arrangement that you have with Goldman-Sachs, would it be feasible for the Fund to sell one thousand shares of stock to the Family Association? The other members of the Finance Committee approve this procedure. The thing they object to is any step that would get us back into borrowing, even borrowing from the Family Association.

Maybe if you were willing, the Family Association would buy this stock from us with the understanding that if and after the sales are made through Goldman-Sachs, we could buy back the stock from the Family Association at the price they paid us for it. If such an arrangement seems too Scotch on our part, may we make a direct sale to the Family Association so that we will have the cash necessary to see us through the summer and at the same time neither weaken the market by forced sales nor get into the position of borrowing further? If you approve this, Miss Elvidge and Mr. Levin can handle the details if and when we need the additional cash.

Very truly yours,
EDWIN R. EMBREE

287 (stock)
JUN 27 1934
ERE:MLU

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
4640 Roosevelt Boulevard
Philadelphia, Pennsylvania

FISK
UNIVERSITY

7

November 1, 1934

My dear Lessing: I had hoped to get a little time with you before I sent out the docket of business to be considered at the meetings of the members and trustees which are to be held on Saturday and Sunday November 9 and 10. I like whenever possible, to go over major items with the chairman of the board before the preparation of the docket.

At this meeting most of the business is a review of past and current activities. The only appropriations suggested are for rounding out items of the current programs and for the three projects which lie clearly outside our present fields but which the trustees seem inclined to continue on a diminishing scale for another year or more, viz.; The Institute for Psychoanalysis, The National Municipal League, and the Survey Graphic.

I understand that the nominating committee is now in agreement on the recommendation for new trustees of Hutchins, Sulzberger, and Johnson. This seems to me an unusually strong slate.

I am keeping in touch with your office in the hope that I may catch you for a breakfast conference just before the meetings.

Very truly yours,

EDWIN R. EMBREE

ERE:MWC

Mr. Lessing Rosenwald
Sears, Roebuck & Company
Philadelphia, Pennsylvania

NOV 5 1934

FISK
UNIVERSITY

9

November 12, 1934

Dear Mr. Rosenwald: I am enclosing a salary schedule of Fund employees classified according to the amount paid in the first, second, and so on years of employment. Since I imagine several persons including clerks may be working over this chart, I have used letters to designate individual employees instead of names. For your information we have enclosed a sealed copy of the key to the letters used.

Do not hesitate to write me if you wish this tabulation in any other form, or if you desire any additional information.

Very truly yours,

DOROTHY A. ELWIDGE

DAE:MVG
encl.

NOV 16 1934

Mr. Lessing J. Rosenwald
Rosenwald Family Association
925 South Homan Avenue
Chicago, Illinois

FISK
UNIVERSITY

X
November 27, 1934

My dear Lessing: I am enclosing an item which should be acted upon by the executive committee. As I understand you are not to be in town this week, and as I am to be in the South for nearly two weeks following Thanksgiving, I am asking for your vote by mail and am assembling the other members of the Executive Committee for discussion and action.

Leonard Riesser and I have gone over the matter in detail. Reluctantly we have come to the conclusion that the Fund must make an additional appropriation to the Negro Pageant or else allow individuals whom we asked to take part in it to suffer. The whole thing is pretty unsatisfactory. I think it is conclusive evidence that we must not let ourselves be drawn in to incidental items however pressing. It is all very well to argue that the Fund should be flexible and ready to stand by any notable project at a moment's notice, but unless we make our plans carefully and very conservatively, we leave ourselves open to this kind of difficulty.

I think, however, we must see this item through to an honorable conclusion.

Very truly yours,

ERE:MWC

EDWIN R. EMBREE

Mr. Lessing J. Rosenwald
Sears, Roebuck and Company
Philadelphia, Pennsylvania

NOV 30 1934

FISK
UNIVERSITY

Edwin R. Embree
President
Margaret S. Simon
Secretary
D. A. Elvidge
Comptroller

Julius Rosenwald Fund

4901 Ellis Avenue
CHICAGO

P

November 30, 1934

Dear Lessing: All of the members of the Executive Committee except yourself, met Wednesday in this office. On the ground that it was the only honorable way out of a difficult situation we unanimously voted an additional appropriation of \$2,000 on account of the Negro Pageant.

In addition, in response to the personal appeal from President Roosevelt and George Foster Peabody, we voted \$2,500 for a Negro school at Warm Springs. This does not mean a return to the school building program. It seemed to us worth at least this amount of money to confirm the personal interest of the President of the United States in Negro education. While we recognized that his interest in the Warm Springs school was sentimental rather than any broad concern with racial education, it seemed to us desirable to capitalize his interest in this school and to try to use this as a means of getting him to use his influence toward improved education as a part of the recovery program and toward a fair deal for Negro schools.

Very truly yours,

E R E

ERE:MWC

Mr. Lessing Rosenwald
Sears, Roebuck and Company
Philadelphia, Pennsylvania

DEC 12 1934

Mr. *Embree* *OK.*
☐ WILL TAKE HOME ☐ NOTED-THANKS
☐ WILL WRITE ☐ SEE ME PLEASE
☐ PLEASE REPLY ☐ F. B. A.
☐ CHICAGO FILE ☐ NEW YORK FILE
☐ TICKLER

LESSING ROSENWALD
DATE 12/3/34 *OK*

FISK
UNIVERSITY

Mr. Lessing J. Rosenwald:

In Re: Share of Expenses of J.R.F.

What is the closing date on Mr. Rosenwald's or the Estate's sharing in the expenses of the Fund? We might either take January 1, January 6, February 1 or the date on which the Fund moves to the South Side, approximately April 1.

I would like to know what you think about this so that as Comptroller of the Fund I can prepare our budgets accordingly.

NWL:CO

January 15, 1932

Feb 1

