

My dear Mr. Rosenwald:

We are calling the first meetings of the enlarged Board of Trustees of The Julius Rosenwald Fund for Sunday and Monday afternoons, April 29th and 30th. The Sunday afternoon meeting is to be held at Mr. Julius Rosenwald's home and to this meeting we are inviting, in addition to the Trustees, a small number of men who have experience and are especially interested in one or more of the topics to be discussed. Mr. and Mrs. Hosenwald are inviting the Trustees and other members of this conference group to have Sunday dinner with them at one o'clock. We are counting on your attendance at this first meeting.

The meeting Monlay will consist of formal sessions by the Trustees for executive action.

The topics for special consideration at the meetings include:

- The present program of the Fund in Negro rural schools and the possible enlargement of this program to include other significant aspects of Negro education.
- 2. The question of clinics for medical service to people of moderate means in cities and a special program for Negro health in rural districts of the South.
- 3. Possible cooperation with the Federal and State governments of Mexico in developing the schools of this neighbor country.

Very truly yours,

Mr. Lessing J. Rosenwald, Abington, Pennsylvania.



July 6, 1928

My dear Lessing:

A number of projects in the field of moving pictures have come to my attention, both when I was in New York and since I have been in Chicago. I am personally a good deal interested in this type of thing. I understand that you are not only an authority in the field in general, but a director and part owner in a motion picture company. Let me summarize a few of the projects that have interested me. Maybe you will be thinking these over with a view to talking them over with me the next time we have a few moments together.

First: I have been impressed by the possibilities of showing important phases of national history or of racial development through the movies. "The Covered Wagon" is a very good example of a film of Homeric scope. The epic life of Greece was no better depicted in the poetry of the Illiad than is the early trek westward in the pictures in "The Covered Wagon." Flaherty's films, "Nanuck of the North" and "Moama of the South Seas" did a somewhat similar thing for the native life of the people of Labrador and Samoa. "Chong", done by Cooper and his associates, was another example in which both native and animal life are shown dramatically.

Second: There is in addition the whole realm of the use of films in education and science teaching. The University Film Foundation recently established in association with Harvard University, is attempting to set up a first-class producing and distributing agency in this field. They have applied to us for aid.

Third: Then there is the question of the incluence of regular dramatic films as such. I have been very much interested in the plans of Miss Maud Adems to make a movie of Kipling's "Kim", using native Indians and Englishofficers as actors, and filming the scenes entirely in India. I tried in vain to get Mr. Rosenwald and Mr. Rockefeller to underwrite this project. My idea is that some company, devoting itself to films of the finest artistry, might have an influence upon the entire industry, somewhat comparable to that which the Theater Guild of New York has had during the past five or six years upon the theaters as a whole.

UNIVERSIT

We have now before us a proposition to assist in the production of a film of negro life in this country. I am enclosing herewith a copy of a report on this project presented at a recent meeting of the National Association of Teachers in Colored Schools. If this could be done well, It might do a good deal toward giving a fairer picture of the negro to the American public. It should be interesting and effective in itself; and, while it might require underwriting, I think if well done, it could be counted upon ultimately to pay for itself.

I am getting away tonight for three weeks with my family in Canada. If you are to be in Chicago any time in August, maybe we could talk over the general field and a few specific items within it.

ERE: MS

Sincerely yours,

Mr. Lessing Rosenwald c/o Sears-Roebuck & Company Philadelphia, Permsylvania





September 8, 1928

Dear Mr. Treasurer:

I have 0.K.'d and sent on the check for \$10,000. We have decided to keep this advance or rotating fund in the Nashville office rather than to have sums of about \$3,000 each deposited in the several southern states. This results in tying up a much smaller total of money, and we think will give us sufficient elasticity to handle current building costs. I am handling the carbon and requisition as you request.

I am much distressed to have you call our attention to the fact that we are handling our check payments on an obsolete system. We have been having some difficulty locating the right man who will act as controller as well as take some responsibility in the general management of the Fund. I agree, however, that this matter must not be allowed to wait longer. After October 1, 1928, you will not be asked to sign checks individually for the Julius Rosenwald Fund.

Sincerely,

ERE: MMS

Mr. Lessing Rosenweld Sears, Rosenweld Company Philadelphia Pennsylvania



October 1, 1928

My dear Mr. Rosenwald:

From the beginning, we have thought that the Board of Trustees should number about a dozen or more members. We set the number at nine to start with, because we wanted to pick a group with great care. Mr. Rosenwald and I think that at this time we should enlarge the Board to eleven, and we suggest as additional members Mr. Leonard Ayres of Cleveland and Dr. Franklin C. McLean, the head of the Medical Faculty at the University of Chicago. These men, we think, would strengthen our present already excellent Board.

Ayres was for many years with the Russell Sage Foundation in New York. He is now Vice-President of the Cleveland Trust Company, and one of the men prominent in the financial life of the nation. He would bring wide experience in foundations, in various aspects of welfare work, and in business.

McLean would add a scientist to the group which at present is made up pretty largely of business men and laymen. He would be of great assistance in any medical programs that we may undertake, and has sound judgment on matters outside as well as inside the fields of medicine and science. Living in Chicago, he would be available for service on the Executive Committee and for frequent consultation.

We should like to have the opinion of the Trustees in this matter. If they approve the proposal to enlarge the Board and add these two new members, we should like to have this be the first item of business on the docket of the next meeting, so that the men might be invited to come into the sessions immediately after their election.

The autumn meeting, which is an adjournment of the annual meeting formally scheduled by our Constitution for October 1, is to be held on Sunday and Monday, November 4 and 5. The first session will convene at lo:30 o'clock Sunday morning, at a place to



be ammounced later, probably in one of the official rooms of the University of Chicago. The sessions Monday willbe concluded before noon, so that it will be possible for Trustees who have to do so to take noon trains. Attention is called to the fact that election day followr very shortly after these meetings. It will probably be possible for all out-of-town members to get home in ample time to vote; if not, I understand arrangements may be made for voting by mail or otherwise in the case of necessary absences from one's home city at the time of the election.

Very truly yours,

ERE: MWS

Mr. Lessing J. Rosenwald, care of Sears Roebuck & Co., Philadelphia, Pa. EDWIN R. EMBREE

## FASIK UNIVERSITY

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## SEARS, ROEBUCK AND CO.

PHILADELPHIA

EXECUTIVE OFFICES

October Third 19 28

Mr. Edwin R. Embree, Julius Rosenwald Fund, Sears, Roebuck and Co., Chicago, Illinois.

My dear Mr. Embree:

Please accept my thanks for your letter of October first regarding the two new directors.

I believe that if Mr. Ayres and Doctor McLean would accept, it would be a distinct advantage to the Fund. If, however, they do not see fit to accept, I do not see any reason for increasing the Board beyond seven members at the present time.

In the event that these gentlemen do not accept, and you later should have other people who you believe would be suitable to make up the additional members, we can enlarge the Board at that time.

Yours very truly,



## **Julius Rosenwald Fund**

HOMAN AVENUE AND ARTHINGTON STREET

EDWIN R. EMBREE PRESIDENT

ALFRED K. STERN DIRECTOR



November 15, 1928

Dear Mr. Rosenwald:

Herewith a letter from

E. E. Just, the biologist

at Howard to whose department we have made a fiveyear grant.

As Executive of the Fund,

he gives me undue credit and thanks. But trustees must remember that if officers receive more than their share of gratitude from the beneficiaries of the Fund, likewise these officers have to take the brunt of the criticism and disappointment of that great body of applicants whose requests have to be declined.

Very truly yours,

ERE: MWS

Mr. Lessing Rosenwald Sears, Roebuck & Company Philadelphia, Pennsylvania

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## SEARS, ROEBUCK AND CO.

PHILADELPHIA

EXECUTIVE OFFICES

Mr. Edwin R. Embree,
Julius Rosenwald Fund,
Homan Avenue and Arthington St.,
Chicago, Illinois.

My dear Mr. Embree:

Please accept my thanks for your letter of November twelfth.

I notice that you have the name of Mr. Alfred G. Scattergood, whereas the gentleman whom I had in mind is Mr. Henry Scattergood.

In spite of your objections, I would like to have you consider the name of Judge Horace Stern as a possible candidate for the unfilled directorate.

With kindest regards, I am as ever

Very sincerely yours,

LJR:G

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## SEARS, ROEBUCK AND CO.

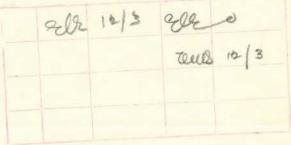
PHILADELPHIA

EXECUTIVE OFFICES

November 30th

19 28

Mr. E. R. Embree, The Julius Rosenwald Fund, Sears, Roebuck and Company, Chicago, Illinois.



My dear Mr. Embree:

Last evening I was talking with Mr. Louis Wolf of this city, who informed me that there is a Negro hospital (other than Mercy Hospital) who is seeking to raise an endowment of \$150,000. He says that they are going to try to interest the Julius Rosenwald Fund in this project.

From his description I understand that the Philadelphia Chamber of Commerce has refused to indorse the campaign for this colored hospital until the present head of the institution is no longer connected with it in any way whatsoever. Mr. Wolf assured me that the present head of the hospital is a first-class crook.

I am passing this information along to you in order that you may have the benefit of this conversation should the matter be referred to the Fund.

Very truly yours,

LJR:G



2

June 7, 1929

Dear Lessing: I am enclosing copy of a letter that I have written to Dr. Babbitt. Local hospitals are among the things which I feel convinced national foundations should not give to. The total national bill for hospitals is almost one billion dollars. It is utterly impossible for any single fund to help much in such a total. Hospitals, churches and such institutions are a proper charge upon their own communities. The only place that foundations come in is when there is some special or unusual feature that should be established because of its influence throughout the country. No such feature seems to me to be a part of the Philadelphia Phildren's Hospital. It is simply an excellent institution of high standing which doubtless should be supported by you and your fellow-citizens but which does not seem to me to have any proper call upon us.

If you differ with me on this principle I wish you would let me know and give me a chance of talking it over with you in more detail.

Very truly yours,

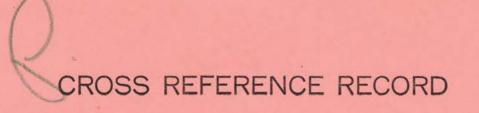
ERE: MS

EDWIN R. EMBREE

Mr. Lessing J. Rosenwald c/o Sears, Roebuck & Company Philadelphia, Pennsylvania

enc. 1





| FIRM | NAME OR | SUBJECTROSENWALD - LESSING J.           | FILE NO. |
|------|---------|---|----------|
| DATE | 6/8/29  | REMARKS Extend work in Central America. |          |
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FORM NO. 099UH

## E S S I L X S



June 14, 1929.

Dear Miss Gleysteen: Just as a reminder. Mr.

Rosenwald has not yet made

payment to Mr. Stern of the \$1,000. toward the

biography fund. This fund covers the expenses of

the men who are gathering material for Mr. Julius

Rosenwald's biography.

Very truly yours, C. H. MATZ

Secretary to Mr. Stern

Miss A. Gleysteen, Sec'y. to Mr.L.J. Rosenwald, Philadelphia, Pa.

SEARS, ROEBUCK AND CO. Populated to

INTER HOUSE CORRESPONDENCE

DEPT. 102

Philadelphia STORE 6.15.29

Miss C. H. Matz, Department 702.

Dear Miss Matz:

As suggested in your letter of June 14th, I reminded Mr. Rosenwald of the \$1,000.00 due Mr. Stern for the expenses of gathering material for Mr. Julius Rosenwald's biography. You will find his check enclosed.

Very truly yours,

enc.

Rosenwald - Lessing

P

Dear Trustee:

While the soft and expansive heart of the

President might be very willing to con-

sider the work of the Students' League in Philadelphia, I fear it would never get by the crabbed and hard-boiled trustees!

Seriously, I think we cannot get into the field of students\* work in the white group.

ERE: MS

EDWIN R. EMBREE

9/9/29

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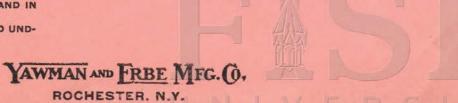
FORM NO. 099CR



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| DATE | 3/20/29   | REMARKS | Aiding Tuskegee Institute |          |
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FORM NO. 099CR

Reserved Tesering September 26, 1929 Very truly yours, -- ... R. EMBREE

Dear Lessing: As to raising money for Tuskegee - the Fund as such has not had to take any position in the matter since Mr. Rosenweld personally has made a large contribution to the recent joint compaigns of Tuskeges and Hampton and is still making payments on this pledge. Mr. Rosenwald's feeling is that Tuskegee has a great deal of money, probably as much as it needs and that it should make expenditures from its present funds before it can properly ask for additional contributions. Aside from help in some activities in which we are especially interested (as, for instance, nurse-training) I think the Fund will not need to sid Tuskegee for several years.

I think it would be a good thing for you and your father and me to have a talk on this before you make your decision. My only objection to his point is that it seems to me Tuskegee must continue to remain the interest of its past friends and to make new ones it if is not to find itself out off from sources of supply.

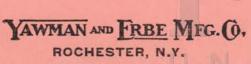
ERE: MS

Mr. Lessing Rosenwald Sears, Roebuck & Company Philadelphia, Pomsylvania

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| FIRM NAME OR  | SUBJECT | ROSENWALD   | LESSING J   | (MRS)        | FILE NO. |  |
|---------------|---------|-------------|-------------|--------------|----------|--|
| DATE 10/24/29 | REMARKS | Letter from | Mr. Stern   | asking Mrs.  | R. to    |  |
|               |         | arrange a m | neeting in  | Philadelphia | for the  |  |
|               |         | Atlanta Pch | nool of Soc | ial Work.    |          |  |
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FORM NO. OSSUN

Cen Si æl. Rosensaltssag) your idea of guing a duiner here do munerous inherested friends of mine they all felt as I did -That it would be alword ings weible at the nesent Time to wherest people in the Social Service School

yor regraes. One of my friends knows Im Washington + he has rather a following here out at the present time the Hulfare Federakin is having its yearly oring which will continue until how to the vocat the chances for any outside project and he at present is very doubtful. The shock market has

THE MEADOWS
OLD YORK ROAD
ABINGTON, PENNA.

about wiped out so many people we know + know of that the Federakion is four to suffer verilly as it is. The Juckers are always interested in the regra but they too our working had at present on the

John the Fund has its next meeling dhape sincerely that the Olive Welfare League regues will the granted dattended Their 2 day annual meeting in 23. o found it humendaring interesting. They have accomplished some Spolened things in the past year & are hoping to get \$ 2000 from

THE MEADOWS
OLD YORK ROAD
ABINGTON, PENNA. ABINGTON, PENNA. the Jung. Of course they can easily use more so please keep them in much I later on when the pauce is over & can help your out or Jet up a deuner Juice gladly do So. If 'Llad land four you shoned not have unde this request of me do not think I said so -Jasked hein to have Lessing speak to you if there was a chance + he look my mention Jyour letter to seriously. Here all well & so Send to have Lessing at home. Tore to you v marion - Races



November 22, 1929

Dear Mr. Rosenwald:

I have the honor to inform you that at a meeting of the

Corporation held on November 16, 1929 you were elected a Member and a Trustee of the Julius Rosenwald Fund to serve until the Annual Meeting in 1932 of the Members and Trustees.

In addition, you were elected to serve as Treasurer of the Julius Rosenwald Fund to serve until the Annual Meeting of 1930.

Very truly yours,

AKS:F

ALFRED K. STERN

Mr. Lessing J. Rosenwald Philadelphia Pennsylvania



X

December 20, 1929

Dear Mr. Rosenwald: As a Trustee of the Fund, you may be interested in the enclosed copy of Mr. Rosenwald's recent letter to Mr. Moover. This was sent in accordance with the idea expressed by Mr. Edgar Stern in Board Meeting, and at the direct suggestion of Mr. Ruml. As you will see, Mr. Rosenwald suggests that questions of Negro welfare, particularly employment and economic well-being, be included in the matters to which the President and his advisors are giving attention.

Included in the note from Mr.
Ruml, proposing that the letter be sent, is the following paragraph which naturally pleases us in the office:

Board Meeting the better I think it was. If we can make proportional progress at succeeding Board Meetings, the philanthropic center of the country will have been transferred from New York to Chicago.

Very truly yours,

RAYMOND S PIBINOW

RSR: ZO

Raymond S. Rubinow Secretary to Mr. Rosenwald

Mr. Lessing Rosenwald
Sears, Rosbuck and Company
Philadelphia
Pennsylvania

Sent to the trustees



7

March 12, 1930

My dear Lessing: About your comment on the appropriation for Industrial High

Schools: I agree with you entirely, and as a matter of fact we have done just what you suggest. We allowed the Atlanta appropriation to lapse and made entirely new appropriations to the other cities. The reason an odd fagure appears in the tabulation is because most of the appropriations for Industrial High Schools were taken from definite authorizations for specific schools. The balance named in the tabulation is the amount left over which needs to be taken from the general authorization of the Executive Committee to appropriate \$250,000 between meetings of the Board of Trustees.

Welcome back! I hope you had a grand time in the West Indies.

Very truly yours,

EDWIN R. EMBREE

ERE: DC

Mr. Lessing Rosenwald
Sears Roebuck and Company
Philadelphia
Pennsylvania



Rosewer II - Bring

8

May 19, 1930

My dear Lessing: I had hoped to get an evening with you during my recent trip East and South. Unfortunately, it was simply not in the cards. I had to cut short my stay in New York and Washington in order to meet fixed engagements in the South, and I was unable to get to Philadelphia at all. I am still looking forward to the possibility of having a leisurely evening of discussion with you in the not too distant future, either when I am East or when you are in Chicago.

As to the settlement house project in North Philadelphia which you referred to me:

This sounds interesting on its individual merits. It does not seem wise, however, for the Fund to undertake assistance to miscellaneous projects for Negro welfare in various localities. So far we have restricted our Negro activities to (a) schools, (b) health and hospitals, and (c) Y.M.C.A.'s. While a number of settlement projects are in a sense comparable to branches of Y.M. ts, we have restricted ourselves to the latter since there is a national organization behind the local branches, usually a good city organization which enables responsible white leaders to supervise the colored work, and also because we have in the office a long experience in this type of thing, which enables us to apply standards and judge pretty accurately the relative merits of the proposals that come to us. In the general welfare field we receive appeals from dozens of cities, but these are for such different kinds of things that there is little opportunity to weigh one against another. For these and other reasons it has seemed to us best not to become involved in any of these local Negro welfare activities.

I explain this at so much length because it seems to me to have a direct bearing upon Fund policies. To my mind a foundation, as contrasted to an individual,

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should restrict its work to programs rather than consider the hundreds and thousands of isolated proposals which are constantly presenting appeals. It is only as general programs are presented that trustees are able to make intelligent decisions. Sometimes it may appear to the trustees that the officers are recommending proposals in too many fields. On the other hand, it is fair for you to remember the great number of matters that come to us which we do not recommend. The success of our work depends on the intelligence and imagination we show in selecting important activities and in keeping a nice balance between programs which may easily become somewhat formal and miscellaneous projects which might easily fritter away our total resources.

I should like to talk to you at length about these questions of policy, as well as about the activities in which our Board has already expressed an interest.

Very truly yours,

EDWIN R. EMBREE

ERE: DC

Mr. Lessing J. Rosenwald Sears, Roebuck and Company Philadelphia, Pennsylvania



1

September 24, 1930

Golly, what a well written paper by Zalmen Yoffeh on the Crisis in Boston. Thank you for sending it to me.

There is no doubt that charities have "over-expanded" in the decades during and following the war. The duplication of effort of some of the family agencies in New York when I was there seemed to me little short of a scandal. The worst offenders of all in lavish and unnecessary expenditures are hospitals and I imagine the new Beth Israel in Boston is one of the most consciouous examples of ostentatious extravagance. Orphan asylums are another example of wasteful (as well as unwise) expense.

One point made in this paper seemed to me particularly well made - that if seven hundred dollars a year is spent on each child in the Children's Home no person is justified in contributing to such a charity unless he is spending at least that much on each of his own children. Workmen at forty or fifty dollars a week, with three or four children, cannot spend this amount per child. Therefore, it is not right to ask them to give to charities which have such expensive scales for institutional support.

ERE: VD

EDWIN R. EMBREE

Mr. Lessing Rosen ald Sears Poetnick and Company Philadelphia Pennsylvania



## CROSS REFERENCE RECORD

| FIRM NAME OR  | SUBJECT_ | ROSENWALD LESSING             | FILE NO.         |
|---------------|----------|-------------------------------|------------------|
| DATE 11/21/30 | REMARKS  | Letter from Superintendent of | of Mt Alvernia   |
|               |          | Hospital to Mr L Rosenwald r  | re Miss Rachel M |
|               |          | Campbell                      |                  |
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FORM NO. 099CR

November 24, 1930

My dear Mr. Rosenwald: Mr. Nelson had photographs taken of that part of the exhibit which would be of service in the southern edition of the Sears, Roebuck catalogue.

The three articles in the exhibit that you desired, have been forwarded by Mr. A. C. Walecka of the Shipping Department. I thought it best not to bill you until the entire shipment, consisting of six additional baskets, two bathroom rugs, and the seat cover were forwarded. I have asked that the six baskets containing pecans be sent to Mrs. Rosenwald not later than December fifteenth. It is my understanding that Mrs. Rosenwald desires to have them serve as Christmas gifts. I also suggested to Mrs. Ola Powell Malcolm, southern field agent, U. S. Department of Agriculture, who is looking after the matter, to have a sample of the color scheme to be used in the rugs sent to Mrs. Rosenwald for her approval.

I am grateful that you and Mrs. Rosenwald thought the exhibit worth while as a demonstration of what the Rosenwald Fund is attempting to do among the many thousands of Negroes in the South. I am sure that through the Sears, Roebuck catalogue thousands of Negroes in rural districts who are not reached by the small number of Negro extension agents will welcome the opportunity to learn how to do this serviceable kind of work.

Very truly yours,

CRA: VH

Mr. Lessing Rosenwald Sears, Roebuck and Company Philadelphia, Pennsylvania GEORGE R. ARTHUR

FASITY UNIVERSITY



## CROSS REFERENCE RECORD

| FIRM NAME OR SUBJECT_ | ROSENWALD LESSING (MRS)             | FILE NO.         |
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| DATE 1-23-31 REMARKS  | Letter to Mr. Rosenwald's secretary | y re purchase of |
|                       | rugs and chair mat by Mrs. Rosenwal | ld.              |
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FILE CROSS REFERENCE RECORD UNDER NAME OR SUBJECT LISTED AT TOP OF THIS SHEET, AND IN PROPER DATE ORDER. THE PAPERS REFERRED TO SHOULD BE FILED UNDER NAME OR SUBJECT LISTED UNDER "SEE"

YAWMAN AND FRBE MFG. ().
ROCHESTER, N.Y.



FORM NO. 099CR

### SEARS, ROEBUCK AND CO.

DEPT. 702,

| Miss Virginia Heywood,   |
|--------------------------|
| Secretary to Mr. Arthur, |
| Department 702X          |

Chicago Store.

INTER HOUSE CORRESPONDENCE

My dear Miss Heywood:

Thank you very much for your letter of January 23rd regarding the \$24.00 due Mrs. Armstrong for the two rugs and chair mat which she made for Mrs. Rosenwald. I have to-day mailed check to Mrs. Armstrong in care of Miss Margaret A. Ambrose, Assistant Home Demonstration Director, University of Tennessee, Knoxville, Tennessee. Mrs. Rosenwald would have taken care of this sooner but anticipated receiving a bill.

Yours very truly,

Serta v to Mr. Rosenwald

Philadelphia STORE, 1-29-30

My dear m. Euclised Un. William Curry, the I lead master of the Oak Lave Country Day School is leaving this spring to take a position as Head masker of a school in rugland. For some time now we have heen en deavoring to procure an ontslauding man to Lake his place. It occured so me that you might know of some ones interested in

Trogressive Education, who night be available at this Time and therefore dam writing you, feeling sure that augone you recommended would be of rollue to us. The solical has about two tundred and twenty boys and girls from mursery school through Nigh Solvool and is siduated in the suburbs right outside of Philadelphia. If you could sive this matter your serious attention I assure you it would be

THE MEADOWS ABINGTON PA.

tremendously appriseeded by all of the parents who are deeply interested in the schools future.

may I add my freelings and sincerest thanks,

Cosdially

Sdith S. Rosenwald

FISK

February 3, 1931

Dear Mrs. Rosenwald:

Your recent letter to

Mr. Embree has been

received during his absence from the office. I will show it to him as soon as he returns next week.

Very truly yours,

VD

VIOLA DE BERRIENNE

Secretary to Mr. Embree

Mrs. Lessing J. Rosenwald The Meadows Abington, Pennsylvania

Refer to hers Taylor at that theel South in Countrife Brothly in new critiques Jarry Frank in 1996

FASIK UNIVERSITY

February 15, 1931

My dear Mrs. Rosenwald: Your letter came while I was away for a number of days. I am hastening to answer it now that I am back.

I wish I could make just the right suggestion for the Oak Lane Country Day School. At the moment I haven't a single name to propose. I list on the attached sheet names of people who, I think, would be most helpful to you in finding a new head master. I wonder what you expect to pay. I think it would be better if you or others directly interested wrote to the people whom I am suggesting, but if you care to have me do so, I can write to them myself.

As you are doubtless realizing, a good head master for a country day school is one of the most difficult animals to find. As names begin to come in, I might be of some help in sorting them out. Meanwhile, I shall keep the matter actively in mind, but I have not very much hope of thinking of the right person unless I undertook a rather vigorous campaign of inquiry among my friends in the school field. I am perfectly willing to do this if you want me to, and if you will let me have a few more facts, such as salary, present building and equipment, future plans, whether you would be willing to have a woman or insist upon a man, etc.

Very truly yours,

ERE: VD

Mrs. Lessing J. Rosenwald The Meadows Abington, Pennsylvania EDWIN R. EMBREE



The persons who seem most likely to me to have good ideas about a master for a country day school are:

Miss Katherine Taylor Shady Hill School Cambridge, Massachusetts

Mr. Ralph E. Boothby Metairie Park Country Day School New Orleans, Louisiana

Mr. Eugene R. Smith Beaver Country Day School Chestnut Hill, Massachusetts

These are among the best and sanest of the progressive educators and are in charge of schools which combine progressive methods with what seems to so old-fashioned a person as me to be sound fundamental education.

Mr. Lawrence K. Frank, 72 Perry Street, New York City, formerly with the Spelman Fund but now engaged in the White House study of social trends in America, knows all the people in progressive education and also appears to know everybody in the whole educational field. He has remarkably interesting ideas. I should value his suggestions but I should also want to check his nominations against the opinions of persons of more conservative judgment.



REGISTERED 646095 RETURN RECEIPT REQUESTED

| FIRM NAME OR | SUBJECT | ROSENWALD | LESSING            | FILE NO. |
|--------------|---------|-----------|--------------------|----------|
| DATE 3/9/31  | REMARKS | ***       |                    |          |
|              |         | Letter to | MMD re: tumor cure |          |
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| DATE         |         |           |                    | SIGNED   |

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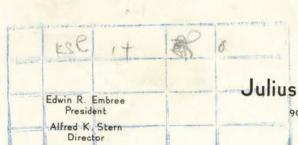




| FIRM NAME OR SU | IBJECT | ROSENWALD  | LESSING J.        | FILE NO.     |
|-----------------|--------|------------|-------------------|--------------|
| DATE 3/20/31 RE | MARKS  |            |                   |              |
|                 |        | Letter to  | Lessing Rosenwald | from ERE re: |
|                 |        | Bennington |                   |              |
|                 |        |            |                   |              |
|                 |        |            |                   |              |
|                 |        |            |                   |              |
|                 |        |            |                   |              |
| SEE             |        | BENNINGTON | COLLEGE           | FILE NO.     |
| V Lane          |        |            |                   |              |
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YAWMAN AND FRBE MFG. ().
ROCHESTER, N.Y.



Nathan Levin

Comptroller

Julius Rosenwald Fund

900 South Homan Avenue CHICAGO

June 30, 1931.

Dear Miss Sorlase: A Chicago journalist who has published articles

Broples

about Mr. Julius Rosenwald and the former Mrs.

Rosenwald is now preparing an article on the civic and communal activities of sons of distinguished fathers. In this series, he wishes to include a sketch of Mr. Lessing Rosenwald along with one of Mr. Lessing Rosenthal, the latter which he has already written up.

Do you have data concerning the various activities of Mr. Lessing Rosenwald
that you could supply me with that would be suitable
for this purpose? I would appreciate whatever material you can send me.

Very truly yours,

Jermoud S.

Raymond S. Rubinow.

Ust utrusted

RSR: HDJ

Miss M. Worlase Secretary to Mr. Lessing Rosenwald Philadelphia, Pennsylvania





| FIRM NAME OR | SUBJECT_ | ROSENWALD  | LESSING J      | FILE NO. |
|--------------|----------|------------|----------------|----------|
| DATE 7/10/31 | REMARKS  | Re philant | hropies.       |          |
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| DATE         |          |            |                | SIGNED   |

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YAWMAN AND FRBE MFG. (0, ROCHESTER, N.Y.





Mr. Lessing Rosenwald:

Mr. Rosenwald is holding for the Fund the following certificates of Sears, Roebuck and Company in that name of the Julius Rosenwald Fund:

| B-40  | 100,000 | shares |
|-------|---------|--------|
| B-41  | 10,000  | shares |
| B-101 | 41,940  | shares |
| B-43  | 10,000  | shares |

Certificate #B-43 was sold to Mr. Rosenwald by the

Fund on January 2, 1931 but has never been transferred to him. If you will hand this certificate to me at this time, I shall arrange for transfer to Mr. Rosenwald.

NWL:CO Sept. 9, 1931

UNIVERSITY

NATHAN W. LEVIN

SEARS, ROEBUCK AND CO.

INTER HOUSE CORRESPONDENCE

DEPT. 702

Philadelphia STORE, 8-25-31

Mr. A. K. Stern, Julius Rosenwald Fund, Chicago.

My dear Mr. Stern:

AIKS 18/17/14 .

Under separate cover you will receive blue prints, etc. pertaining to the Julius Rosenwald Fund. Mr. Rosenwald asked that I forward to you for filing in your office.

Yours very truly,

M. Borlase, Secretary.

UNIVERSIT

| FIRM NAME OR SUBJECT_ | ROSENWALD LESSING J                  | FILE NO, |
|-----------------------|--------------------------------------|----------|
| DATE 9/18/31 REMARKS  | Conference of foundation officers on |          |
|                       | Problem of Waste in Distribution     |          |
|                       |                                      |          |
|                       |                                      |          |
|                       |                                      |          |
|                       |                                      |          |
|                       |                                      |          |
| SEE                   | CONFERENCE ON FOUNDATIONS            | FILE NO. |
|                       |                                      |          |
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| DATE                  |                                      | SIGNED   |
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YAWMAN AND FRBE MFG. ().
ROCHESTER, N.Y.



September 25, 1931

My dear Mrs. Rosenwald: I have recently met Mr. Frederick
L. Redefer, Superintendent of
Schools in Glencoe, Illinois, who, I understand, was formerly headmaster of the Oakdale Country Day School. I was
very favorably impressed by Mr. Redefer. We have helped
him a little on one of his projects.

Since either the Fund or Mr. Rosenwald personally is likely to come in for further appeals from Mr. Redefer and the Glencoe schools, I should like to know as much as I can about the man and his background. I wonder if you would be willing to tell me very frankly what sort of a record he had at Oakdale, and how he was regarded by educational people when he was at that school. Whatever you tell me will be of service only if it is a very candid statement. I will, of course, keep it in confidence. If you prefer, we could discuss it when we next meet, and thus save you the bother of writing.

Very truly yours,

ERE: MLU

EDWIN R. EMBREE

Mrs. Lessing J. Rosenwald Abington Pennsylvania



Rosenwald - 49

October 20, 1931

Dear Mr. Rosenwald: Certificate No. B-101 for 41,940 shares of Sears, Roebuck and Company capital stock which you gave me from the veult, has been split up as follows:

1 certificate of 5,000 shares 36 certificates of 1,000 shares each 9 certificates of 100 shares each 1 certificate of 40 shares

Fe are having 5,000 shares transferred to Mr. Julius Rosenwald, representing the amount of his recent purchases from the Fund. Twelve thousand shares, (Certificates B-356/367 for 1,000 shares each) have been deposited at the First National Bank of Chicago as additional collateral for our notes. The balance, 24,940 shares, has been placed on deposit with Mr. Powell for return to the vault when you are next in Chicago. The certificate numbers of the shares deposited with Mr. Powell are:

B-568/391 - 1,000 shares each 24,000 shares C-29587/95 - 100 shares each 900 shares CO-92582 40 shares 24,940

Very truly yours,

EDWIN R. EMBREE

ERE: MLU

Mr. Lessing J. Rosenwald Sears, Roebuck and Company Philadelphia, Pennsylvania



Mr. Lessing Rosenwald:

I am handing you herewith 24,940 shares of Sears in the name of the Julius Rosenwald Fund as follows:

Gtf. #B-368/391 - 1,000 sh. each #C-29587/95 100 sh. each #CO-82582

24,000 sh. 900 40 24,940 sh.

You will remember that you handed Mr. Embree, when you were here last, Ctf. B-101 for 41,240 shares in the name of the Fund of which 5,000 shares were transferred to Mr. Julius Rosenwald, 12,000 shares were sent to the First National Bank as additional collateral and the balance is returned to Mr. Rosenwald's vault herewith.

NWL: CO October 30, 1931



renwell-



Edwin R. Embree President Alfred K. Stern Director Nathan Levin Comptroller

### Julius Rosenwald Fund

900 South Homan Avenue

CHICAGO

November 9, 1931

that at the annual meeting of the trustees of the Julius Rosenwald Fund, held November 7, you were elected a member of the Executive Committee, also chairman of the Nominating Committee which is to bring in recommendations for trustees and committee members at the meeting of the board next November.

You were also elected to serve on the Finance Committee as alternate to Mr. Julius Rosenwald, and to serve in his place at meetings of that committee which he may not be able to attend.

ERE:MLU

Mr. Lessing J. Rosenwald Sears, Roebuck and Company Philadelphia Very truly yours,

With Ileans
Howard to accept.

FASIA LNIVERSITY

SO DURE

Mr. Lessing Rosenwald:

I am handing you herewith 18,940 sh. of Sears in the name of the Julius Rosenwald Fund as follows:

Otf. #B-374/591 - 1,000 sh. each #C-29587/95 - 100 sh. each 900 #C0-92582 40 18,940 sh.

You will remember that you handed Mr. Embree, when you were here last, Ctf. #B-101 for 41,940 shares in the name of the Fund. This certificate was split up and distributed as follows:

5,000 shares transferred to name of Julius Rosenwald on account of previous sales.

12,000 shares deposited with First National Bank as additional collateral for notes of Fund

1,000 shares sold through Stein Alstrin on November 11 and 12.

5,000 shares retained for sales to be made in the near future.

18,940 shares handed to you herewith to be placed in vault.

Will you please initial this memorandum so as to acknowledge receipt that you have placed this stock in Mr. Rosenwald's vault?

NWL:CO NWL:CO November 13, 1931

> JASIK UNIVERSITY

This is to account to you for the 41,940 sh. of Sears, Ctf. #B-101, which you handed to Mr. Embree when you were here last:

12,000 sh., Ctf. #B-356/367, inclusive for 1,000 sh. each, deposited with First National Bank as additional collateral for notes.

5,000 sh., Ctf. #B-355, for 5,000 shares, transferred to the name of Julius Rosenwald on account of purchases by him, certificate for which you have placed in Mr. Rosenwald's vault.

18,940 sh., in the name of the Julius Rosenwald Fund which you have placed in Mr. Rosenwald's vault and have acknowledged receipt of on a separate memorandum.

Ctf. numbers as follows:

#B-374/391 - 1,000 sh. ea. 18,000 sh. #C-29587/95 100 sh. ea. 900 #C0-92582 40 18,940 sh.

1,000 sh. have been sold through Stein Alstrin, Ctf. #B-368; 500 sh. at 45 on November 11 and 500 at 48 on November 12. Receipt from Stein-Alstrin is attached herewith.

5,000 sh. we propose to retain for probable sales in the near future, Ctf. #8-369/373, inclusive, for 1,000 sh. each.

41,940 sh. total.

nulevin

NWL: CO

November 13, 1931



By St.

#### Mr. Lessing J. Rosenwald:

I am handing you herewith in the name of the Julius Rosenwald Fund 18,940 shares of Sears, Roebuck and Company stock, certificate numbers as follows:

Ctf. #B-374/391 - 1,000 sh. each #C-29587/95 100 sh. each 900 sh. #C0-92582 40 sh. 18,940 sh.

Will you please acknowledge receipt of this stock by signing the attached copy of this memorandum?

NWL:CO November 13, 1931





| FIRM NAME OR | SUBJECT_ | ROSENWALD LESSING               | FILE NO. |
|--------------|----------|---------------------------------|----------|
| DATE 1931    | REMARKS  |                                 |          |
|              |          | Re: Julius Rosenwald Fund stock |          |
|              |          |                                 |          |
|              |          |                                 |          |
|              |          |                                 |          |
|              |          |                                 |          |
|              |          |                                 |          |
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| SEE          |          | ROSENWALD JULIUS FUND (STOCK)   | FILE NO. |
|              |          |                                 |          |
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| DATE         |          |                                 |          |
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YAWMAN AND FRBE MFG. (6.
ROCHESTER, N.Y.

