



# FELLOWSHIPS

April 18, 1940

Dear Mr. Bingham: It is a pleasure to inform you that you have been selected by the Committee on Fellowships of the Julius Rosenwald Fund to receive a grant of one thousand two hundred dollars to assist you in carrying forward your studies in political science at the University of Chicago for the year 1940-41.

Please let us know at once whether or not you can accept this grant. An official announcement of the Committee's selections for the year will be made soon and it can include only those from whom acceptances have been received.

Very truly yours,

GEORGE M. REYNOLDS

GMR:MLJ

Mr. Herbert Jonas Bingham  
Vanderbilt University  
Nashville, Tennessee

**FISK**  
UNIVERSITY

**Name** Herbert Jonas Bingham**Field:** Political ScienceGraduate Student  
Vanderbilt University**Plan of Work**

Four quarters of study in public finance and public administration in the University of Chicago Graduate School.

Wishes to secure Ph.D. working under Dr. Leonard D. White. Has been admitted. Probable duration of study one year, beginning October, 1940. Ultimately hopes for a career in government in the South.

**Personal Data** Born Culleoka, Tennessee, March, 1917. Single. **Age:** 23**Undergraduate Work** , Southwestern University, B. A., 1939.**Graduate Work** Vanderbilt University, 1939 -, candidate for M. A.,**Experience** Summer jobs as counsellor and farm supervisor; student assistant, Department of History, Southwestern University, 1937-39.**Accomplishments**


Scholarship, Southwestern University, 1935-39, \$400;  
Graduate and loan scholarship, Vanderbilt University, 1939-40, \$500.

**References**

J. T. Caldwell, Vanderbilt University  
J. V. Van Sickle, Professor of Economics, Vanderbilt University  
D. M. Amacker, Professor of Political Science, Southwestern  
W. Ross Junkin, Professor of Economics, Southwestern  
W. R. Atkinson, Professor of Psychology, Southwestern  
W. R. Pouder, Executive Secretary, Taxpayers' League,  
Nashville.

**Budget Summary**

Total Amount Needed	\$1450.00
From Applicant	---
From Fund	\$1450.00

**AMOUNT GRANTED**


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FILE COPY



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PLEASE RETURN  
TO  
JULIUS ROSENWALD FUND

Herbert Bingham

STATEMENT OF PLAN OF WORK

I am seeking a grant from your fund which will permit me to pursue four quarters of study at the University of Chicago in 1940-41. My professors at Vanderbilt have advised me that the best preparation after this year for the career in government service which I intend to seek is a graduate major in public finance and a minor in public administration. My work at Chicago would be largely under Professors Leland, White, and Dimock.

My aim has been to adhere as closely as possible to study of substantive fields, principally economics - theory, land, labor, business finance, and taxation, with less emphasis on politics and administration. The public administrator requires tools, but he must also understand the people and institutions which he controls. As Lewis Meriam suggests: "You have to plan something, you have to organize something, you have to direct something. Intimate knowledge of the subject matter with which an administrative agency is primarily concerned is indispensable to effective, intelligent administration of that agency." Thus, I would continue this emphasis at Chicago by including subject matter fields in my curriculum - especially, money and banking, public utility economics, and sociology of public welfare.

Professor Leonard D. White has suggested that an additional summer quarter following the regular session will permit the dual purpose of gaining familiarity with substantive materials and the requisite degree of specialization in taxation and administration.

The real merit, and worth to me, of a year at Chicago is the subsequent program of training which it makes possible, a program to be financed with my own resources.

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I propose to follow the year of work at Chicago with a year of internship in Tennessee state government and another year in the Tennessee Valley Authority. With the assistance of interested lay and governmental groups, I have been able to secure the pledge of the present state administration in Tennessee to provide a suitable program of interneship training in state government after I have completed another year of graduate study.

In answer to my inquiries concerning interneship opportunities in the Tennessee Valley Authority, Mr. Greene, Supervisor of Training in Public Administration, replied, in part: "Do you wish to specialize in the Tennessee Valley Authority in financial administration, or do you wish to go into research activities? Or do you wish to enter into a period of experience in Tennessee Valley Authority administration in general? In any case, I think a suitable program could be worked out, although the details would have to wait until a shorter period before you are ready to begin work here. ... We would be willing to give the Rosenwald Fund administrators assurances on that score." Thus, the Authority offers sufficient alternatives to allow for any emphasis, which, in the light of future experience, appears most desirable.

The practical value of a period of interneship to a student of government is undisputed. Since I plan to combine the training with work on a research project (concerning which there will be further explanation), I am particularly anxious to have a year of impermanent service in both the Tennessee Valley Authority and Tennessee state government. I should hope to escape too close identification with a job and to allay the natural antagonism of officials in the governmental hierarchy, (particularly in the state government) towards an "inquisitive, ambitious" subordinate, who, since he threatens, is "meddlesome and a time waster". I should hope to be dealt with tolerantly and cooperatively

by having the status of a temporary "interne or student" who is "going back to the University next year".

I would utilize the opportunity offered by the internships to gather materials to be interpreted and organized during a final year at Chicago. The general subject of this research project would be: The reformation of state and local governments and the new techniques of inter-governmental cooperation necessary for effective regional planning and action in the Southern region, under the leadership of the Tennessee Valley Authority. I do not believe the possibilities of this subject have been exhausted as yet. The emphasis required, as I see it, is the one I have made. The process of adaptation should not be applied to the Tennessee Valley Authority alone. The absence of a method of securing concerted regional action and the poor organization of state and local governmental units, together with their corrupt and inefficient operation, initially limit the range of regional planning activities, and cause the projects actually undertaken to be so warped and thinned down as to seriously reduce their effectiveness.

Rationalization of the organization, techniques, and objectives of the state and local governments of the South will not halt regional planning activities originating within the area. The present assumption of leadership by the national government through grants-in-aid simply compensates for the present inefficiency, which appears to be due to a general cultural lag and uninformed self-interest. Once rationalization and professionalization of the services of state and local governments are achieved the present non-cooperation is bound to give away before the urgent requirement that the South make efficient and economical use of its land, water, and human resources.

Further, I believe such regional action can be effectively undertaken only by dependence on a national-regional agency for tempering and guidance. With the Tennessee Valley Authority to act as the expert and impartial leader and arbiter, which can discover and designate "the way", overcome the general backwardness of the area, and point out the laggard, inter-state action can include really significant undertakings. There is an imperative need for the South to preserve this national-regional agency, to effect internal economies, and to achieve such progressiveness and promise as to induce a free inflow of public and private capital to help conserve and judiciously exploit our limited resources.

After the final year at Chicago, therefore, I propose to seek a career in state government. I have received assurance from authoritative lay and official sources that suitable positions will be available for an "expert" in government.

I have attempted to outline a program of training which will assure me a place in the "government of the new era". While I have attempted to remove all uncertainties, the program may be neither desirable nor possible at certain points. Although I have resolved to follow it by one method or another, it is subject, in my own mind, to broad revision.

L. H. Hart, Registrar  
 Graduate School  
 Vanderbilt University

**VANDERBILT UNIVERSITY**  
 NASHVILLE, TENNESSEE

Official Transcript

of the record of Herbert Jonas Bingham of Culleoka, Tenn.  
(Give full name of student) (Home Address)

who was admitted to Southwestern from Webb School

and remained in attendance from September, 1935 1935 to June 1939

Degree, if any B. A. and date of graduation June 13, 1939

**Entrance Credits**

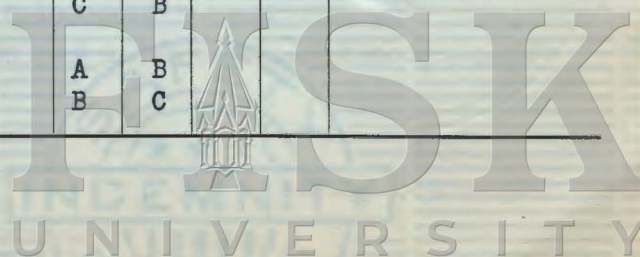
The admission unit represents the equivalent of five recitations per week of thirty-six weeks in an accredited high school. Sources and credits: (1) From accredited high school. (2) From non-accredited high school validated by examination. (3) By examination. (4) By sacrifice of college work not counted toward a degree. (Numbers in third column—"source"—refer to these numbers.)

Subjects	Units	Source	Subjects	Units	Source	Subjects	Units	Source	Last High School Attended
English	4		American History			Biology	1		Location of School
Latin	1		Civics	1		Botany			
Greek			Algebra	2 $\frac{1}{2}$		Zoology			Webb School, Bell Buckle, Tenn
German			Plane Geometry	1		Physiology			
French	2		Solid Geometry	1 $\frac{1}{2}$		General Science	1		
Spanish			Trigonometry			Drawing			Did Applicant Graduate?
Ancient History			Physical Geog.	1		Manual Training			Yes
M. & M. History	1		Physics						
English History			Chemistry						

**College Credits**

Grades: Vanderbilt grades are: A, Excellent; B, good; C, average; D, lowest passing mark; E, condition; F, failure. The requirements for the Bachelor's degree in this Institution are 124 session (semester, quarter) hours exclusive of Physical Training, and \_\_\_\_\_ quality credits.

Course No. e. g. English 1	Descriptive Title of Course e. g. English Composition and Literature	Value In Session (Semester or Quarter) Hours	No. of Clock Hours a Week		No. of Weeks pursued	Grades				Session in which work was done e. g. 1932-1933
			Rec.	Lab.		Fall	Winter	Spring	Summer	
<b>Session 1935-36</b>										
Bible 1-2	Contents	6	3			A	A			
English 21-22	Masterpieces of Eng. Lit.	6	3			B	A			
His. 1-2	European History	6	3			A	A			
French 21-22	Intermediate	6	3			A	A			
Math 1-21	College Algebra, Analyt. Geom.	6	3			A	A			
Phys. Ed.		1		2		S	F			
		<b>31</b>								
<b>Session 1936-37</b>										
Math 23-24	Diff. and Int. Calculus	6	3			C	C			
His. 21-22	American	6	3			A	A			
Pol. Sci. 1 $\frac{1}{2}$ 2	American Government	6	3			A	A			
Biol. 1-2	General Biol.	8	3	4		A	A			
Eng. 67-68	American Literature	6	3			A	C			
Pub. Spk. 1-2, 3-4	Preparation & Delivery of Speeches	6	2	2		A	A			
Phys. Educ.		2		2		C	B			
<b>Session 1937-38</b>										
Pol. Sci. 23-24	Europ. Governments	6	3			A	B			
Econ. 3-4	Prin. of Economics	6	3			B	C			



Course No. e. g. English 1	Descriptive Title of Course e. g. English Composition and Literature	Value In Session (Semester or Quarter) Hours	No. of Clock Hours a Week		No. of Weeks pur- sued	Grades				Session in which work was done e. g. 1932-1933
			Rec.	Lab.		Fall	Winter	Spring	Summer	
<b>Session 1937-38 (Cont.)</b>										
Econ. 31-32	Prin. of Accounting	6	3			D	C			
Educ. 1-2	Gen. and Edu. Psychology	6	3			B	A			
Phil. 21-22	History of Phil.	6	3			B	B			
Phys. Edu.		1		2		C	-			
<b>Session 1938-39</b>										
Bible 51	Christian Ethics	3	3			C	-			
Bible 52	The Philosophy of Religion	3	3			-	C			
Pol. Sci. 41-42	Int. Law, Amer. Const. Law	6	3			B	C			
Econ.*10*-102	Government and Business	6	3			A	A			
Econ. 26	Business Finance	3	3			-	A			
Pol. Sci.	Honors Course	9				A	A			
*Tutorial Course										
Deductions for absences		3								
Net Credit		130 <sup>2</sup>								

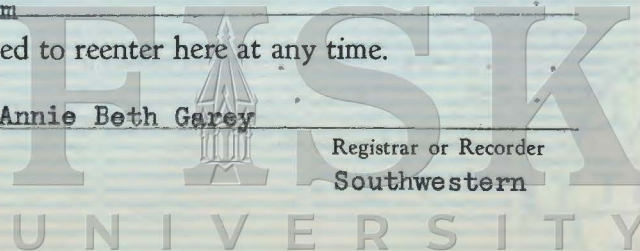
## DISMISSAL

The above is a correct record of Herbert Jonas Bingham  
 who, ~~except for failures in work\* or for misconduct\*~~, would be allowed to reenter here at any time.

(Signed) Annie Beth Garey

Registrar or Recorder  
Southwestern

\*Erase words not applicable.



VANDERBILT UNIVERSITY  
NASHVILLE, TENNESSEE

GRADUATE SCHOOL

This is to Certify THAT DURING THE YEAR 1939-40

NAME Herbert Jonas Bingham

ADDRESS Culleoka, Tenn,

DEGREE B. A. Southwestern, 1939

HAS PURSUED AND RECEIVED CREDIT FOR THE GRADUATE COURSES NAMED BELOW:

SUBJECT	DESCRIPTION	GRADES	Term VALUE IN SESSION HOURS
Economics 416	Public Finance and Taxation	A	(9)
Economics 421	Labor Economics	A	(9)
Economics 531	Modern Economic Theory	Not reported	(9)
Political Sci.410	Public Administration	A	(9)

(Mr. Bingham has registered for the above courses for the session. He is adding to his second term schedule Economics 417 - Land Economics.)

DATE Dec. 30, 1939

An hour credit represents the equivalent of one hour a week for a year in lecture or recitation, or two hours a week for a year in laboratory work. Work counted toward a degree must be completed with grades of A or B.

*John Pomfret*  
DEAN

F V S K  
UNIVERSITY  
FOSTER & PARKES CO., NASHVILLE

LETTERS OF REFERENCE

Herbert Bingham

Mr. J. T. Caldwell, Instructor in public administration, Vanderbilt University, Nashville, Tennessee

When Mr. Bingham arrived on our campus last September to begin work on his M.A. degree, he immediately impressed those of the faculty whom he contacted that he knew what he wanted and that he possessed the determination to get it. My own opinion was exactly so and has not changed in the weeks I have taught and advised with him.

He is unusually well-equipped with academic background in the social sciences for a first-year graduate student. In addition, his practical experience acquired in managing a farm and from other contacts have produced an extremely practically minded student.

Mr. Bingham is inquisitive, critical, and energetic. I do not know of his ever wasting a moment. Quite often he "goes the second mile" when stimulated by a problem, usually one which has excited his warm liberal attitude to inquire further.

I have examined thoroughly his plan of work. I know that he has carefully thought it through himself and has obtained reliable support for each one of the steps which he has outlined as leading to a career for himself in the public service. The plan appears to me to be sound, and his ability in my opinion is quite commensurate with the demands of that plan. If he is given an opportunity to pursue that plan, I feel reasonably certain that a first-class public servant will have been nurtured.

I should add that Mr. Bingham is mature in his appearance and in his manner of speech and action. He presents at all times a pleasingly well-groomed and appropriate appearance. His convictions are strong and usually well-grounded. I find him most companionable and blessed with a reliable sense



of humor. I could not be more pleased to recommend a man to you - or his purpose.

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Mr. J. V. Van Sickle, Professor of Economics, Vanderbilt University

Mr. Bingham is young, enthusiastic, idealistic but endowed with common sense and a pleasing personality and a penchant for hard work that promise success in any line of work that he may undertake. It is encouraging that a man like Bingham should want to go into the public service. More strength to him.

Bingham is taking my advanced courses in Public Finance and Land Economics. He is easily the best man in these courses. I feel sure that the Fund would have no cause to regret the appointment. He is planning for his life's work intelligently and even though his plans should be modified later his influence will always be constructive.

The contacts that he has made with the state authorities and the people in the TVA were entirely on his own initiative. It is precisely on the personality score that I think your Fund will be abundantly justified in assisting this candidate. But I want to repeat that that personality is backed up by a good head and plenty of initiative.

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Mr. D. M. Amacker, Professor of Political Science, Southwestern College,  
Memphis, Tennessee

Herbert Bingham is one of the two or three ablest students I have ever taught either at Southwestern or Dartmouth. I endorse his application most enthusiastically and do hope with all my heart that he is among those selected. He was a pupil of mine in several general political science courses and in a tutorial seminar for honors in senior year. He is highly intelligent, quick and keen of apprehension, endowed with energy and efficiency in study that enable him to achieve remarkable stints of work. He knew enough to write

thirty-three hours on his political science honors examinations and cover one hundred and sixty handwritten sheets. He is very articulate, fluent in thought and expression, either oral or written; is imbued with the finest ideals of public service, and has, I feel assured, a real flair for government, administration and politics. I have never known a young man whose character was finer and more admirable in all respects.

First considering the ministry, he then veered to law as a future career after studying political science, but later, becoming deeply absorbed in economics, public finance and the Sociology of the South, he has been for the past two years eager to devote himself to public administration in this Tennessee region. I hope he never veers from this objective, because I know that his splendid abilities and ideals will prove of great value to this state and perhaps to the whole South.

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Mr. W. Ross Junkin, Associate Professor of Economics, Southwestern College,  
Memphis, Tennessee

Mr. Bingham has had a highly satisfactory record at Southwestern. As an underclassman his course grades were exceptionally good, but as he entered into extra-curricular activities to an exceptional extent in his upperclass years his grades fell below their former average. A glance at the registrar's transcript will reveal this. I do not believe, however, that basically the quality of his education deteriorated; merely that the emphasis was no longer placed upon the securing of A grades. Among a wide range of activities he included a membership on the college debating team, and leadership in the Nitist Club, an organization interested in international affairs. He was elected to Omicron Delta Kappa, the honorary fraternity for campus leadership. Mr. Bingham was recommended by Southwestern as a candidate for a Rhodes Scholarship in November 1938. Last year he took special course work in Political Science and received his Bachelor's degree with honors in Political Science.

Mr. Bingham took three courses with me. As a junior, he took a year's work in accounting in which he received mediocre grades, but as a senior he performed exceptionally well in a year course in Business and Government, and a semester course in Business Finance. During his senior year, Mr. Bingham not only seemed to become increasingly alert, but his interest appeared to quicken and, I think, for the first time he realized where his intellectual interests lay. He was a conscientious, industrious and increasingly ambitious student. Like a very few other students I have known, he seemed to develop with a rush in his final college year. He visited me for a short while one day late last autumn and I was pleased to note his sustained improvement. His study at Vanderbilt appears to have stimulated his interest further as well, of course, as enlarging his knowledge and advancing his education.

The plan of work which he has projected is, I believe, illustrative of his initiative and ambition. I hope he will be able to proceed in the execution of this plan, for I believe his capabilities are equal to it. He is so keenly determined to succeed in the field of governmental administration that I believe he would devote himself wholeheartedly and with a singleness of purpose to the utilization of any opportunity in reaching this goal with which your organization might see fit to present him. I recommend his candidacy to you most highly. He speaks well and convincingly, has confidence in himself and yet does not appear to be conceited.

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Mr. W. R. Atkinson, Professor of Psychology, Southwestern College, Memphis, Tenn.

My experience with Mr. Bingham comes under two heads: first, as a student in our college and in my class; and, second, as a worker in a summer camp for boys which I have operated for the past nine years. This second experience is probably more important than the first because it is a better test of what a person can do under pressure.

In my class Mr. Bingham ranked first and second in a group

of seventy-five students. His standing in the College in general was exceptionally high, both in other class work and in extra-curricular work. As a member of the elections commission of the student body he displayed unusual ability. Because he did not play football or devote considerable time to women, some (including me) thought he was over-intellectual and lacking in physical courage. I have learned on good authority that he engaged in one knock-down-drag-out fight in the dormitory over a matter of principle, and that on another occasion when a committee of malcontents warned him to drop a certain election investigation or take a beating, he replied that he was going to "beat the damned brains, if any, out of his callers, one by one or all at once." That ended the visit, according to my informant. I report these matters to you because Mr. Bingham tends to be rated on the pacifist side of the scale. There can be no doubt about his intelligence or intellectual ability. It is in the direction of other personality qualifications he must be found satisfactory.

In our camp work, which is a miniature society in itself, Mr. Bingham has shown in action those qualities which are in demand. Energy: he worked from 6:30 a. m. until 9:30 p. m. at physical, social and recreational activities which required a high degree of leadership, patience, and skill. Then he would read political economy for an hour or two before going to bed. His adaptability was not confined to youngsters; he also had the parents eating out of his hand.

Other personality traits: Mr. Bingham is well balanced with regard to extroversion-introversion, dominance-submission, self-sufficiency, emotional stability, sociability, and self-confidence. He is not an extremist in any way, politically or religiously. He isn't out to reform the world, just to improve it.

I am not competent to judge either the value or the practicality of Mr. Bingham's plan for the future. I do know, from forty-five

years of life in the South with twenty-five years of teaching and psychological practice, that we do badly need reforms in government and political economy in this section, -- except in the City of Memphis, where Ed Crump and I have things well under control!

I am better prepared to tell you whether a grant to Mr. Bingham will eventually result in a profit to society. Unquestionably it will. Even if Mr. Bingham does not receive a grant, he will improve conditions in the South; but, as in my own case, a grant from one of Carnegie's funds enabled me to serve a city of 260,000 whereas I should otherwise been limited to a city of 10,000. I am confident it will make the same difference in Mr. Bingham's case. And we are sorely pressed for top ranking men. The best ones go North, as you have probably done.

Mr. Bingham has excellent physique, no scars or deformities, fine health, and does not irritate but attracts people. Neat in appearance, neither fat nor skinny, positive in bearing, pleasing voice. All these points are important. He can talk with share-croppers, our colored brethren, or with governors equally well.

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Mr. Bain Stewart, Director of Personnel, State of Tennessee, Nashville, Tennessee

After a rather lengthy discussion about his plans for the future, I find that Mr. Bingham is interested in the possibilities of a career service with the State of Tennessee. He has asked me the specific question: "What are my chances of and assurance of state employment should I complete such training in public administration?" It is, of course, difficult to predict the need for additional personnel with his background of training and experience at this time, but I am certain should I be in my present position, I shall be more than glad to see that he is considered for every suitable opening that may develop. Moreover, I realize the value of internship training and I am certain

that if suitable arrangements can be made, we will be glad to have him serve some time working in an appropriate branch of the State Government between phases of his educational training.

It is my feeling that this State needs the services of outstanding young college graduates who have had training in political science and public personnel administration and who are interested in the welfare of their State sufficiently to become a State employee on a career service basis.

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# JULIUS ROSENWALD FUND

4901 ELLIS AVENUE

CHICAGO

## Confidential Report on Candidate for Fellowship

Name of Candidate Mr. Herbert Bingham

Report Requested of Mr. W. R. Poudler

Tennessee Taxpayers' League, Nashville, Tennessee

The above-named candidate has applied to this Fund for a fellowship and has given your name as a reference. The candidate's plan of work is attached. Please return it with your statement.

We shall appreciate your frank opinion of this applicant's personal characteristics and qualifications, and an appraisal of his plan of work and of his ability to make a noteworthy contribution in the field of study proposed. *An early reply to this inquiry will be of great assistance in allowing the Fellowship Committee sufficient time for adequate consideration of the large number of candidates who apply for grants.*

Your reply will be held in strictest confidence.

*George M. Reynolds*  
Director for Fellowships

### REPORT

Nashville, February 18, 1940.

Mr. Herbert Bingham, a graduate student at Vanderbilt University, came to the offices of Tennessee Taxpayers Association (a citizen agency for governmental research) some five or six months ago, to obtain data needed in the development of a thesis upon which Bingham was engaged. Since then we have had a number of conferences and some joint forays into the domain of statescraft and politics.

Bingham is a young man and apparently in the pink of physical well-being. He is equally alive mentally. He has a somewhat dignified and yet lively and interesting personality. His mental reactions are offered in a prompt, sound and modestly decisive manner. He gives evidence of having a fairly well advanced judicial attitude of mind, much more than the average student appearing to be under 25 years of age. Mr. Bingham impresses one as frank, pleasant, and in sound undertakings, completely cooperative.

Twice Mr. Bingham and I made the rounds of the offices of the heads of departments of the state government here until some eight or ten commissioners or departments and directors of staff functions had been interviewed. My job was merely to introduce Bingham and his mission. This mission was for the purpose of his selling

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himself, for future delivery, to one after another of the state executives. He set about this sales task on a basis evidencing personal capacity resulting from thorough training in the fundamentals of government. Many of the men thus called upon are accustomed to confer employment in exchange for political services. But Bingham made a sale to each man he approached. He qualified his offer to do all in his power to see that Bingham received satisfactory employment upon his return with a statement, "if I am in the service myself at that time." Tennessee's governor holds under a tenure of only two years, but almost invariably the governor is returned for a second term. Such a return seems probable in the case of the present administration here.

The Association by which I am employed keeps completely out of partisan politics, asks no appointments, and unless the public employes are positively corrupt, recommends no removals. My presence probably counted in only a minor way to the advantage of Mr. Bingham.

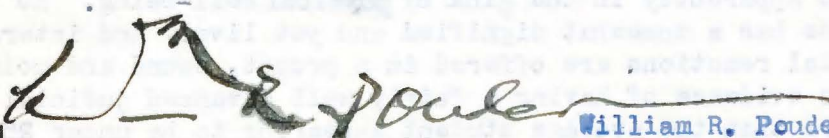
There is a wider recognition of the need for men who have acquired such training as Bingham is taking on, in every state in the South. Also, there is an alarming dearth of men trained in the techniques of governmental research in the Southern States. If democratic government is to weather the fringe of the storm that threatens the Old World, it will take an increased number of young men and women of character and competence and courage as public administrators and researchers to provide a considerable part of the anchorage.

A Fellowship granted to Herbert Bingham means, in my considered opinion, an investment in good seed, a chance to plow it under for a year of ripened thinking and broadened view, and under normal conditions assurance of a splendid harvest to accrue to the people of the South ten, twenty and thirty years from now.

It may interest you to know that I am practicing, myself, what I am preaching in this case. I am endeavoring to prepare a son and a nephew, now in Vanderbilt University, for careers in governmental research in the South.

Mr. Bingham's family background, his inheritance of intelligence and character, and his devotion to the career he has mapped out are such as to commend him highly.

Is the candidate free from personality handicaps which would make it difficult to obtain and hold a position giving him opportunity to utilize his abilities? Yes.

Signed  William R. Pouder, Executive Secretary,

Position or Title Executive Secretary, Tennessee Taxpayers Association, Inc.,

Address Rooms 217-220 Chamber of Commerce Building, Nashville, Tennessee.

Nashville, Tennessee,

Date February 18, 1940.

Please return to the Director for Fellowships, Julius Rosenwald Fund, 4901 Ellis Avenue, Chicago, Illinois. Addressed, stamped envelope is enclosed.

VANDERBILT UNIVERSITY

## DIRECTORS

## FELLOWSHIPS

C. W. BAILEY, BANKS—CLARKSVILLE  
JOHN L. BEVINGTON, DEPARTMENT STORES—NASHVILLE  
WALTER M. BONHAM, HARDWARE AND FOUNDRIES—KNOXVILLE  
PHIL M. CANALE, BAR ASSOCIATION OF TENNESSEE—MEMPHIS  
C. A. CRAIG, LIFE INSURANCE—NASHVILLE  
W. EZELL CRAIG, PRINTING—NASHVILLE  
BROWNLEE O. CURREY, SECURITIES—NASHVILLE  
T. F. DOOLEY, TEXTILES—JOHNSON CITY  
ALLEN P. FRIERSON—KNOXVILLE  
FITZGERALD HALL, RAILROADS—NASHVILLE

E. L. HAMPTON, COAL PRODUCERS—NASHVILLE  
H. G. HILL, CAPITALIST—NASHVILLE  
W. R. KING, WHOLESALE DRY GOODS—MEMPHIS  
PAUL KRUESI, METALS—CHATTANOOGA  
I. B. MERRIAM, IRON AND STEEL MANUFACTURERS—CHATTANOOGA  
V. J. ALEXANDER, BANKING—MEMPHIS  
BEN A. MORTON, WHOLESALE GROCERS—KNOXVILLE  
CHAUNCEY MYNDERSE, HEAT CONTROL DEVICES—KNOXVILLE  
CHARLES NELSON, TRUST BANKING—NASHVILLE

FERD C. NEWMAN, SHOE DISTRIBUTORS—BRISTOL  
E. W. PALMER, MANUFACTURERS—KINGSBORT  
A. F. PORZELIUS, WATER UTILITIES—CHATTANOOGA  
KEITH SHORT, BEVERAGE BOTTLERS—JACKSON  
RAYMOND SKINNER, DAIRY PRODUCTS—MEMPHIS  
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KEITH M. SPURRIER, LUMBER MANUFACTURERS—MEMPHIS  
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JOHN J. HAMPTON, AGRICULTURE EAST TENNESSEE—NEWPORT  
WM. P. RIDLEY, AGRICULTURE MIDDLE TENNESSEE—COLUMBIA  
W. M. BARRATT, AGRICULTURE WEST TENNESSEE—COVINGTON  
BRADLEY WALKER, ATTORNEY—NASHVILLE  
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EACH COUNTY TAXPAYERS ASSOCIATION MAY ELECT A REPRESENTATIVE ON THIS BOARD

## TENNESSEE TAXPAYERS ASSOCIATION

INCORPORATED

CHAMBER OF COMMERCE BUILDING

NASHVILLE, TENNESSEE February 18, 1940.

WILLIAM P. BROOKS  
RESEARCH ACCOUNTANT

Mr. George M. Reynolds,  
Director for Fellowships,  
Messrs. Julius Rosenwald Fund,  
4901 Ellis Avenue,  
Chicago, Illinois.

Dear Mr. Reynolds:

Your papers relating to the application of Mr. Herbert Bingham, of Vanderbilt University, for a Fellowship with the ~~Julius Rosenwald Fund~~ Rosenwald Fund, were received here on January 11th while I was away on a speaking engagement.

Upon my return to Nashville I found such an accumulation of mail that I took a quantity of it home for attention in the evenings. Then I found it necessary to go out of town again. For the last month I have had to be away much of the time.

Tonight, while clearing up a continued accumulation of correspondence I have at length come upon your letter with its enclosures. These had in some way been placed in an envelope which indicated a different character of contents—something to be held for leisurely study.

It is acutely embarrassing to discover that an important communication has thus been unintentionally but none the less culpably delayed. Especially so since it relates to a young man of real power and promise in whom I have developed a lively interest.

The reply form, now completed, together with the statement of Mr. Bingham's plan of work, are now returned herewith.

I sincerely hope that this material reaches you in time to be of help. If you find it possible to give this earnest, impressive young Southerner a year of further study, you will be not only speeding a determined student toward his goal: you will be making a large and direct contribution to a Second Emancipation Proclamation needed in our beloved Dixie—the emancipation of our people from a political domination that generally is either unenlightened or positively corrupt.

“THE TAXPAYER'S BURDEN MUST BE REDUCED”

FISK  
UNIVERSITY

Mr. George M. Reynolds,

Page 2.

Through Fellowships and Internships such as the Rosenwald Fund is promoting is coming a new quality of political leadership that may prove the bulwark of our menaced democracy in the uncertain years that lie ahead.

On behalf of constructive-minded citizens and taxpayers of our state and of the South, I want to thank warmly those who are responsible for the direction along which the Fund is moving.

It was my good fortune during the depression years of a decade ago to be connected with one of the Southern units of the business with which Mr. Lessing Rosenwald and his good father were so actively identified for years.

Those who know of it will look forward hopefully to your giving Herbert Bingham the opportunity that will mean so much to him and so very much more to millions of people in his Southland.

Cordially yours,

A handwritten signature in dark ink, appearing to read "W. R. Pouder", with a long horizontal flourish extending to the right.

William R. Pouder,  
Executive Secretary.

The University of Chicago

Department of Political Science

Fellow A

March 7, 1940

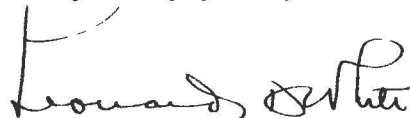
Mr. George M. Reynolds  
Julius Rosenwald Fund  
4901 Ellis Avenue  
Chicago, Illinois

Dear Mr. Reynolds:

In reply to your letter of March 4 may I say that I have examined the plan of work proposed by Mr. Herbert J. Bingham, an applicant for a fellowship. I have been very well impressed with the plan which Mr. Bingham has in mind and with the steps which he has taken to insure its practical development. He seems to me to have a real insight into the possibilities of future work in state administration and to have the right emphasis in the plans for graduate work at the University of Chicago. He would doubtless take a master's degree in economics with secondary work in public administration. Although I do not know anything about Mr. Bingham's background or intellectual powers, the plan itself appeals to me as well conceived and worthy of serious consideration.

Thank you for enabling me to have an opportunity to examine the plan.

Very truly yours,



Leonard D. White

LDW:js

A

# JULIUS ROSENWALD FUND

4901 ELLIS AVENUE

CHICAGO

## Confidential Report on Candidate for Fellowship

Name of Candidate Mr. Herbert Bingham

Report Requested of Mr. W. R. Atkinson

Southwestern College, Memphis, Tenn.

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The above-named candidate has applied to this Fund for a fellowship and has given your name as a reference. The candidate's plan of work is attached. Please return it with your statement.

We shall appreciate your frank opinion of this applicant's personal characteristics and qualifications, and an appraisal of his plan of work and of his ability to make a noteworthy contribution in the field of study proposed. *An early reply to this inquiry will be of great assistance in allowing the Fellowship Committee sufficient time for adequate consideration of the large number of candidates who apply for grants.*

Your reply will be held in strictest confidence.

*Wesley M. Reynolds*  
Director for Fellowships

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### REPORT

My experience with Mr. Bingham comes under two heads: first, as a student in our college and in my class; and, second, as a worker in a summer camp for boys which I have operated for the past nine years. This second experience is probably more important than the first because it is a better test of what a person can do under pressure.

In my class Mr. Bingham ranked first and second in a group of seventy-five students. His standing in the College in general was exceptionally high, both in other class work and in extra-curricular work. As a member of the elections commission of the student body he displayed unusual ability. Because he did not play football or devote considerable time to women, some (including me) thought he was over-intellectual and lacking in physical courage. I have learned on good authority that he engaged in one knock-down-drag-out fight in the dormitory over a matter of principle, and that on another occasion when a committee of malcontents warned him to drop a certain election investigation or take a beating, he replied that he was going to "beat the damned brains, if any, out of his callers, one by one or all at once." That ended the visit, according

OVER

to my informant. I report these matters to you because Mr. Bingham tends to be rated on the pacifist side of the scale. There can be no doubt about his intelligence or intellectual ability. It is in the direction of other personality qualifications he must be found satisfactory.

In our camp work, which is a miniature society in itself, Mr. Bingham has shown in action those qualities which are in demand. Energy: he worked from 6:30 a. m. until 9:30 p. m. at physical, social, and recreational activities which required a high degree of leadership, patience, and skill. Then he would read political economy for an hour or two before going to bed. His adaptability was not confined to youngsters; he also had the parents eating out of his hand.

Moral character: in college and camp this was tested thoroughly. Wine, women, and mountain music do not interest this young man. His influence has always been strong in the opposite direction. The same holds for the other virtues. He is so unusual in this regard that it is necessary to add that he will fight and swear occasionally, but he is not profane in any sense.

Other personality traits: Mr. Bingham is well balanced with regard to extroversion-introversion, dominance-submission, self-sufficiency, emotional stability, sociability, and self-confidence. He is not an extremist in any way, politically or religiously. He isn't out to reform the world, just to improve it.

I am not competent to judge either the value or the practicality of Mr. Bingham's plan for the future. I do know, from forty-five years of life in the South with twenty-five years of teaching and psychological practice, that we do badly need reforms in government and political economy in this section, — except in the City of Memphis, where Ed Crump and I have things well under control!

I am better prepared to tell you whether a grant to Mr. Bingham will eventually result in a profit to society. Unquestionably it will. Even if Mr. Bingham does not receive a grant, he will improve conditions in the South; but, as in my own case, a grant from one of Carnegie's funds, enabled me to serve a city of 260,000 whereas I should otherwise been limited to a city of 10,000. I am confident it will make the same difference in Mr. Bingham's case. And we are sorely pressed for top ranking men. The best ones go north, as you have probably done. Is the candidate free from personality handicaps which would make it difficult to obtain and hold a position giving him opportunity to utilize his abilities?

Yes. Has excellent physique, no scars or deformities, fine health, and does not irritate but attracts people. Neat in appearance, neither fat nor skinny, positive in bearing, pleasing voice. All these points are important.

*Can talk with share-croppers, our colored brethren, or with governors equally well.*

Signed

*W R Atkinson*

Position or Title Professor of Psychology. (American Psychological Assn. Assoc.)

Address Southwestern College, Memphis, Tennessee

Date 1-11-40

Please return to the Director for Fellowships, Julius Rosenwald Fund,  
4901 Ellis Avenue, Chicago, Illinois. Addressed, stamped envelope is enclosed.

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# JULIUS ROSENWALD FUND

4901 ELLIS AVENUE

CHICAGO

## Confidential Report on Candidate for Fellowship

Name of Candidate Mr. Herbert Bingham

Report Requested of Mr. W. Ross Junkin

Southwestern College, Memphis, Tenn.

The above-named candidate has applied to this Fund for a fellowship and has given your name as a reference. The candidate's plan of work is attached. Please return it with your statement.

We shall appreciate your frank opinion of this applicant's personal characteristics and qualifications, and an appraisal of his plan of work and of his ability to make a noteworthy contribution in the field of study proposed. *An early reply to this inquiry will be of great assistance in allowing the Fellowship Committee sufficient time for adequate consideration of the large number of candidates who apply for grants.*

Your reply will be held in strictest confidence.

*George M. Reynolds*  
Director for Fellowships

### REPORT

I am happy to recommend Mr. Herbert Bingham as a candidate for a fellowship from the Julius Rosenwald Fund. Mr. Bingham has had a highly satisfactory record at Southwestern. As an underclassman his course grades were exceptionally good, but as he entered into extra-curricular activities to an exceptional extent in his upperclass years his grades fell below their former average. A glance at the registrar's transcript will reveal this. I do not believe, however, that basically the quality of his education deteriorated; merely that the emphasis was no longer placed upon the securing of A grades. Among a wide range of activities he included a membership on the college debating team, and leadership in the Nitist Club, an organization interested in International Affairs. He was elected to Omicron Delta Kappa, the honorary fraternity for campus leadership. Mr. Bingham was recommended by Southwestern as a candidate for a Rhodes Scholarship in November 1938. Last year he took special course work in Political Science and received his Bachelor's Degree with honors in Political Science.

Mr. Bingham took three courses with me. As a junior, he took a year's work in Accounting in which he received mediocre grades, but as a Senior he performed exceptionally well in a year course in Business and Government, and a semester course in Business Finance. During his senior year, Mr. Bingham not only seemed to become increasingly alert, but his interest appeared to quicken and, I think, for the first time he realized where his intellectual interests lay. He was a conscientious, industrious and increasingly ambitious student. Like a very few other students I

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OVER

have known, he seemed to develop with a rush in his final college year. He visited me for a short while one day late last autumn and I was pleased to note his sustained improvement. His study at Vanderbilt appears to have stimulated his interest further as well, of course, as enlarging his knowledge and advancing his education.

The plan of work which he has projected is, I believe, illustrative of his initiative and ambition. I hope he will be able to proceed in the execution of this plan, for I believe his capabilities are equal to it. He is so keenly determined to succeed in the field of governmental administration that I believe he would devote himself wholeheartedly and with a singleness of purpose to the utilization of any opportunity in reaching this goal with which your organization might see fit to present him. I recommend his candidacy to you most highly.

Is the candidate free from personality handicaps which would make it difficult to obtain and hold a position giving him opportunity to utilize his abilities?

Yes. He is very well poised, speaks well and convincingly, has confidence in himself and yet does not appear to be conceited. I shall be disappointed if he does not go far in the future.

Signed W. Ross Junkin

Position or Title Associate Professor of Economics

Address Southwestern, Memphis, Tenn.

Date February 1, 1940.

Please return to the Director for Fellowships, Julius Rosenwald Fund,  
4901 Ellis Avenue, Chicago, Illinois. Addressed, stamped envelope is enclosed.

  
VANDERBILT  
UNIVERSITY

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JULIUS ROSENWALD FUND

4901 ELLIS AVENUE

CHICAGO

Confidential Report on Candidate for Fellowship

Name of Candidate Mr. Herbert Bingham

Report Requested of Mr. J. V. Van Sickle

Vanderbilt University, Nashville, Tenn.

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The above-named candidate has applied to this Fund for a fellowship and has given your name as a reference. The candidate's plan of work is attached. Please return it with your statement.

We shall appreciate your frank opinion of this applicant's personal characteristics and qualifications, and an appraisal of his plan of work and of his ability to make a noteworthy contribution in the field of study proposed. *An early reply to this inquiry will be of great assistance in allowing the Fellowship Committee sufficient time for adequate consideration of the large number of candidates who apply for grants.*

Your reply will be held in strictest confidence.

*George M. Reynolds*  
Director for Fellowships

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REPORT

I hope very much that your Fund will be able to help Mr. Bingham. He is young, enthusiastic, idealistic but endowed with common sense and a pleasing personality and a penchant for hard work that promises success in any line of work that he may undertake. It is encouraging that a man like Bingham should want to go into the public service. More strength to him.

Bingham is taking my advanced courses in Public Finance and Land Economics. He is easily the best man in these courses. I feel sure that the Fund would have no cause to regret the appointment. He is planning for his life work intelligently and even tho his plans should be modified later his influence will always be constructive .

The contacts that he has made with the state authorities and the people in the TVA were entirely on his own initiative.

Address

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JULIUS ROSENWALD FUND  
4901 ELLIS AVENUE  
CHICAGO

Confidential Report on Candidates for Fellowship

Name of Candidate \_\_\_\_\_

Report Requested by \_\_\_\_\_

Vanderbilt University, Nashville, Tenn.

The above-named candidate has applied to this Fund for a fellowship and has given your name as a reference. The candidate's past work is attached. Please return it with your statement.

We shall appreciate your frank opinion of this applicant's personal characteristics and qualifications and an appraisal of his past work and his ability to make a noteworthy contribution in the field of study proposed. An early reply in this regard will be of great assistance in choosing the Fellowship Committee applicant from the large number of candidates who apply for awards.

Your reply will be held in strictest confidence.

Thank you for your cooperation.

REPORT

Is the candidate free from personality handicaps which would make it difficult to obtain and hold a position giving him opportunity to utilize his abilities? It is precisely on the person-

ality score that I think your Fund will be abundantly justified in assisting this candidate. But I want to repeat that that personality is backed up by a good head and plenty of initiative.

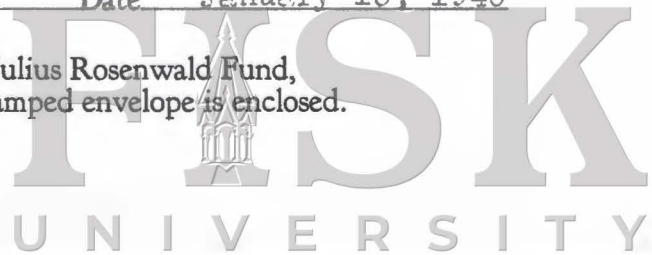
Signed John V. Van Sickle

Position or Title Professor of Economics

Address Vanderbilt University, Nashville Tenn.

Date January 15, 1940

Please return to the Director for Fellowships, Julius Rosenwald Fund, 4901 Ellis Avenue, Chicago, Illinois. Addressed, stamped envelope is enclosed.



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JULIUS ROSENWALD FUND

4901 ELLIS AVENUE

CHICAGO

Confidential Report on Candidate for Fellowship

Name of Candidate Mr. Herbert Bingham

Report Requested of Mr. D. M. Amacker

Southwestern College, Memphis, Tenn.

The above-named candidate has applied to this Fund for a fellowship and has given your name as a reference. The candidate's plan of work is attached. Please return it with your statement.

We shall appreciate your frank opinion of this applicant's personal characteristics and qualifications, and an appraisal of his plan of work and of his ability to make a noteworthy contribution in the field of study proposed. An early reply to this inquiry will be of great assistance in allowing the Fellowship Committee sufficient time for adequate consideration of the large number of candidates who apply for grants.

Your reply will be held in strictest confidence.

*George M. Reynolds*

Director for Fellowships

REPORT

*Herbert Bingham is one of the two or three ablest students I have ever taught either at Southwestern or Dartmouth. I endorse his application most enthusiastically and do hope with all my heart that he is among those selected. He was a pupil of mine in several general Political Science courses and in a tutorial seminar for Honors in Senior year. He is highly intelligent, quick and keen of apprehension, endowed with energy and efficiency in study that enable him to achieve remarkable stints of work. He knew enough to write thirty-three hours on his <sup>Political Science</sup> Honors examinations and cover one hundred and sixty handwritten sheets. He is <sup>very</sup> articulate, fluent in thought and expression, either oral or written; is imbued with the finest ideals of public service, and has, I feel assured, a real flair for government, administration and politics. I have never known a young man whose character was finer and more admirable in <sup>OVER</sup> all respects.*



First considering the ministry, he then veered to law as a future career after studying Political Science; but later, becoming deeply absorbed in economics, public finance and the Sociology of the South, he has <sup>been for the past two years</sup> eager to devote himself to Public Administration in this Tennessee region. I hope he never veers from this objective, because I know that his splendid abilities and ideals will prove of great value to this State and perhaps to the whole South.

For any further specific data which I can offer, please call on me with entire freedom.

Is the candidate free from personality handicaps which would make it difficult to obtain and hold a position giving him opportunity to utilize his abilities?

Yes, indeed. His appearance and bearing are most engaging and are without flaws.

Signed

D.M. Amacker

Position or Title

Professor of Political Science

Address

Southwestern College

Memphis, Tennessee

Date

Jan. 15, 1940

Please return to the Director for Fellowships, Julius Rosenwald Fund, 4901 Ellis Avenue, Chicago, Illinois. Addressed, stamped envelope is enclosed.

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# JULIUS ROSENWALD FUND

4901 ELLIS AVENUE

CHICAGO

## Confidential Report on Candidate for Fellowship

Name of Candidate Mr. Herbert Bingham

Report Requested of Mr. J. T. Caldwell

Vanderbilt University, Nashville, Tenn.

The above-named candidate has applied to this Fund for a fellowship and has given your name as a reference. The candidate's plan of work is attached. Please return it with your statement.

We shall appreciate your frank opinion of this applicant's personal characteristics and qualifications, and an appraisal of his plan of work and of his ability to make a noteworthy contribution in the field of study proposed. *An early reply to this inquiry will be of great assistance in allowing the Fellowship Committee sufficient time for adequate consideration of the large number of candidates who apply for grants.*

Your reply will be held in strictest confidence.

*George M. Reynolds*  
Director for Fellowships

### REPORT

Vanderbilt University  
Nashville, Tennessee  
January 13, 1940

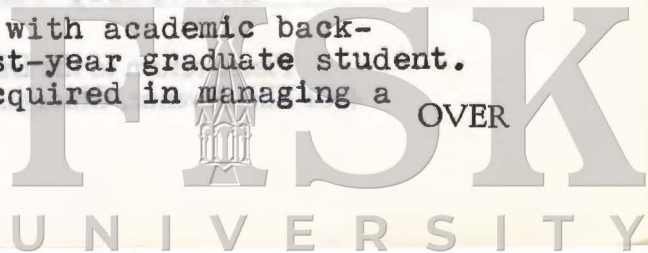
Gentlemen:

It is a genuine pleasure to write you in behalf of Mr. Bingham's candidacy for a Fund Fellowship.

When Mr. Bingham arrived on our campus last September to begin work on his M.A. degree, he immediately impressed those of the faculty whom he contacted that he knew what he wanted and that he possessed the determination to get it. My own opinion was exactly so and has not changed in the weeks I have taught and advised with him.

He is unusually well-equipped with academic background in the social sciences for a first-year graduate student. In addition, his practical experience acquired in managing a

OVER



UNIVERSITY

farm and from other contacts have produced an extremely practically minded student.

Mr. Bingham is inquisitive, critical, and energetic. I do not know of his ever wasting a moment. Quite often he "goes the second mile" when stimulated by a problem, usually one which has excited his warm liberal attitude to inquire further.

I have examined thoroughly his plan of work. I know that he has carefully thought it through himself and has obtained reliable support for each one of the steps which he has outlined as leading to a career for himself in the public service. The plan appears to me to be sound, and his ability in my opinion is quite commensurate with the demands of that plan. If he is given an opportunity to pursue that plan, I feel reasonably certain that a first-class public servant will have been nurtured.

I should add that Mr. Bingham is mature in his appearance and in his manner of speech and action. He presents at all times a pleasingly well-groomed and appropriate appearance. His convictions are strong and usually well-grounded. I find him most companionable and blessed with a reliable sense of humor.

I could not be more pleased to recommend a man to you -- or his purpose.

Respectfully yours,

  
John T. Caldwell

Is the candidate free from personality handicaps which would make it difficult to obtain and hold a position giving him opportunity to utilize his abilities?

He is perfectly free of such handicaps.

Signed \_\_\_\_\_

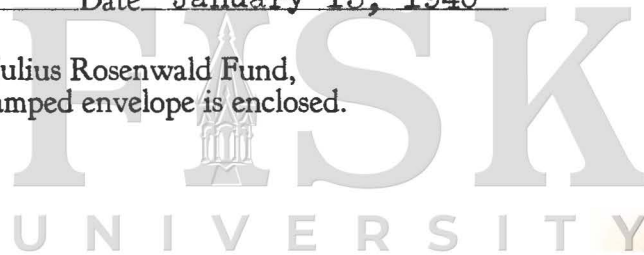
Position or Title Instructor in public administration

Address Vanderbilt University

Nashville, Tennessee

Date January 13, 1940

Please return to the Director for Fellowships, Julius Rosenwald Fund,  
4901 Ellis Avenue, Chicago, Illinois. Addressed, stamped envelope is enclosed.



State of Tennessee  
DEPARTMENT OF PERSONNEL  
Nashville

C O P Y

January 5, 1940

Mr. George M. Reynolds  
Julius Rosenwald Fund  
Chicago, Illinois

Dear Mr. Reynolds:

Mr. Herbert J. Bingham, a graduate student of Vanderbilt University, informs me today that he is applying for a Rosenwald Fellowship at Chicago University. He states that he is a graduate of Southwestern University in Political Science and is now doing graduate work in Public Administration at Vanderbilt.

After a rather lengthy discussion about his plans for the future, I find that he is interested in the possibilities of a career service with the State of Tennessee. He has asked me the specific question "What are my chances of and assurance of state employment should I complete such training in public administration?" It is, of course, difficult to predict the need for additional personnel with his background of training and experience at that time, but I am certain should I be in my present position, I shall be more than glad to see that he is considered for every suitable opening that may develop. Moreover, I realize the value of internship training and I am certain that if suitable arrangements can be made, we will be glad to have him serve some time working in an appropriate branch of the State Government between phases of his educational training.

It is my feeling that this State needs the services of outstanding young college graduates who have had training in Political Science and Public Personnel Administration and who are interested in the welfare of their State sufficiently to become a State employee on a career service basis.

Sincerely yours,

(signed) BAIN STEWART

Director of Personnel

FISK  
UNIVERSITY

PLEASE RETURN  
TO  
JULIUS ROSENWALD FUND

Herbert Bingham

STATEMENT OF PLAN OF WORK

I am seeking a grant from your fund which will permit me to pursue four quarters of study at the University of Chicago in 1940-41. My professors at Vanderbilt have advised me that the best preparation after this year for the career in government service which I intend to seek is a graduate major in public finance and a minor in public administration. My work at Chicago would be largely under Professors Leland, White, and Dimock.

My aim has been to adhere as closely as possible to study of substantive fields, principally economics - theory, land, labor, business finance, and taxation, with less emphasis on politics and administration. The public administrator requires tools, but he must also understand the people and institutions which he controls. As Lewis Meriam suggests: "You have to plan something, you have to organize something, you have to direct something. Intimate knowledge of the subject matter with which an administrative agency is primarily concerned is indispensable to effective, intelligent administration of that agency." Thus, I would continue this emphasis at Chicago by including subject matter fields in my curriculum - especially, money and banking, public utility economics, and sociology of public welfare.

Professor Leonard D. White has suggested that an additional summer quarter following the regular session will permit the dual purpose of gaining familiarity with substantive materials and the requisite degree of specialization in taxation and administration.

The real merit, and worth to me, of a year at Chicago is the subsequent program of training which it makes possible, a program to be financed with my own resources.



I propose to follow the year of work at Chicago with a year of internship in Tennessee state government and another year in the Tennessee Valley Authority. With the assistance of interested lay and governmental groups, I have been able to secure the pledge of the present state administration in Tennessee to provide a suitable program of internship training in state government after I have completed another year of graduate study.

In answer to my inquiries concerning internship opportunities in the Tennessee Valley Authority, Mr. Greene, Supervisor of Training in Public Administration, replied, in part: "Do you wish to specialize in the Tennessee Valley Authority in financial administration, or do you wish to go into research activities? Or do you wish to enter into a period of experience in Tennessee Valley Authority administration in general? In any case, I think a suitable program could be worked out, although the details would have to wait until a shorter period before you are ready to begin work here. ... We would be willing to give the Rosenwald Fund administrators assurances on that score." Thus, the Authority offers sufficient alternatives to allow for any emphasis, which, in the light of future experience, appears most desirable.

The practical value of a period of internship to a student of government is undisputed. Since I plan to combine the training with work on a research project (concerning which there will be further explanation), I am particularly anxious to have a year of impermanent service in both the Tennessee Valley Authority and Tennessee state government. I should hope to escape too close identification with a job and to allay the natural antagonism of officials in the governmental hierarchy, (particularly in the state government) towards an "inquisitive, ambitious" subordinate, who, since he threatens, is "meddlesome and a time waster". I should hope to be dealt with tolerantly and cooperatively

by having the status of a temporary "interne or student" who is "going back to the University next year".

I would utilize the opportunity offered by the internships to gather materials to be interpreted and organized during a final year at Chicago. The general subject of this research project would be: The reformation of state and local governments and the new techniques of inter-governmental cooperation necessary for effective regional planning and action in the Southern region, under the leadership of the Tennessee Valley Authority. I do not believe the possibilities of this subject have been exhausted as yet. The emphasis required, as I see it, is the one I have made. The process of adaptation should not be applied to the Tennessee Valley Authority alone. The absence of a method of securing concerted regional action and the poor organization of state and local governmental units, together with their corrupt and inefficient operation, initially limit the range of regional planning activities, and cause the projects actually undertaken to be so warped and thinned down as to seriously reduce their effectiveness.

Rationalization of the organization, techniques, and objectives of the state and local governments of the South will not halt regional planning activities originating within the area. The present assumption of leadership by the national government through grants-in-aid simply compensates for the present inefficiency, which appears to be due to a general cultural lag and uninformed self-interest. Once rationalization and professionalization of the services of state and local governments are achieved the present non-cooperation is bound to give away before the urgent requirement that the South make efficient and economical use of its land, water, and human resources.

Further, I believe such regional action can be effectively undertaken only by dependence on a national-regional agency for tempering and guidance. With the Tennessee Valley Authority to act as the expert and impartial leader and arbiter, which can discover and designate "the way", overcome the general backwardness of the area, and point out the laggard, inter-state action can include really significant undertakings. There is an imperative need for the South to preserve this national -regional agency, to effect internal economies, and to achieve such progressiveness and promise as to induce a free inflow of public and private capital to help conserve and judiciously exploit our limited resources.

After the final year at Chicago, therefore, I propose to seek a career in state government. I have received assurance from authoritative lay and official sources that suitable positions will be available for an "expert" in government.

I have attempted to outline a program of training which will assure me a place in the "government of the new era". While I have attempted to remove all uncertainties, the program may be neither desirable nor possible at certain points. Although I have resolved to follow it by one method or another, it is subject, in my own mind, to broad revision.

# FELLOWSHIPS

March 4, 1940

Dear Mr. White: Mr. Herbert J. Bingham, now a graduate student at Vanderbilt University, is applying to us for a fellowship which would enable him to study at the University of Chicago under your direction. Mr. Bingham does not list you among his references, but I am wondering if you would have time to go over the plan of work which he has submitted, and to write me regarding its significance. Anything that you can tell me will be much appreciated.

Very truly yours,

GMR\*MLU

GEORGE M. REYNOLDS

Mr. Leonard D. White  
University of Chicago  
Chicago, Illinois

**FISK**  
UNIVERSITY

# FELLOWSHIPS

	GMR	4	GR <sup>u</sup>	5

Vanderbilt University  
Nashville, Tennessee  
April 3, 1940

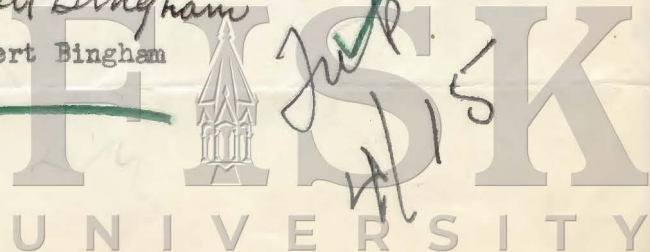
Mr. George M. Reynolds  
Director for Fellowship  
The Julius Rosenwald Fund  
4901 Ellis Avenue  
Chicago, Illinois  
Dear Mr. Reynolds:

You will remember that I am an applicant for a Julius Rosenwald Fellowship.

I am now in the position of having to accept or turn down a \$500 Teaching Fellowship and a \$200 loan, which would permit me to study another year at Vanderbilt. The Fellowship Committee has asked for an early decision on this matter. Of course, I would accept this offer immediately were not the decision of your committee still pending, with the attendant possibility of continuing my studies at the University of Chicago. I should like to know when the fellowship awards of the Rosenwald Committee will be made, that I may know whether the acceptance deadline of the Vanderbilt Committee will enable me to wait for your decision.

Sincerely yours,

*Herbert Bingham*  
Herbert Bingham



# FELLOWSHIPS

April 5, 1940

Dear Mr. Bingham: The final meeting of the Committee on Fellowships will be held April 13 and 14. I will be glad to send you a personal note immediately after the meeting, giving you the Committee's decision on your application. I am sorry that I cannot send you word sooner.

Sincerely yours,

GEORGE M. REYNOLDS

GMR:MLU

Mr. Herbert Bingham  
Vanderbilt University  
Nashville, Tennessee

*3/21/40  
Loughran letter  
4/14/40 from  
Ward. 12/14/40  
of grant  
me*

**FISK**  
UNIVERSITY



# FELLOWSHIPS

	GWR	23	BR <sup>4</sup>	0

Vanderbilt University

Nashville, Tennessee

April 22, 1940

Mr. George M. Reynolds  
Director for Fellowships  
The Julius Rosenwald Fund  
4901 Ellis Avenue  
Chicago, Illinois

Dear Mr. Reynolds,

I am indeed happy to accept the generous grant of the  
Committee on Fellowships of the Julius Rosenwald Fund.  
Next year at Chicago I shall endeavor to use my time and  
your award in the best manner possible.

I appreciate your early notification from Washington,  
for it enabled my good friends here at Vanderbilt to appoint  
someone in my place without delay.

Sincerely yours,

Herbert Bingham

Herbert Bingham

# FELLOWSHIPS

May 1, 1940

Dear Mr. Bingham:      When you are ready to begin  
work under your fellowship  
grant, kindly submit a payment plan that will meet  
your needs. It is customary for Fellows to prefer  
payment either in monthly or quarterly installments,  
but if another plan is more agreeable to you do not  
hesitate to suggest it.

Very truly yours,

DOROTHY A. ELVIDGE

DAE:RW

Mr. Herbert J. Bingham  
Vanderbilt University  
Nashville, Tennessee



# Julius Rosenwald Fund

4901 Ellis Avenue  
CHICAGO

# FELLOWSHIPS

To  
**Mr. Herbert J. Bingham**  
**Jackson Building**  
**Nashville, Tennessee**

Payment Voucher No. **9250**

Date **June 24, 1941**

Final payment on fellowship granted 4/18/40 - - - - - \$55.00

Ck. #9250 W. P.

Accounts	Appropriation No.	Debit	Credit
<b>White Southern Fellowships</b>	<b>89-7A</b>	<b>\$55.00</b>	

Prepared by <b>AM</b>	Checked by	Posted by
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# Julius Rosenwald Fund

4901 Ellis Avenue  
CHICAGO

# FELLOWSHIPS

To

Mr. Herbert J. Bingham

6045 Drexel Boulevard

Chicago, Illinois

Payment Voucher No. 2190

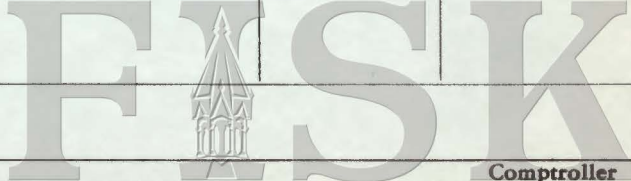
Date December 31, 1940

Second installment on fellowship grant - - - - - \$290.00

Ck.#24151

Accounts	Appropriation No.	Debit	Credit
White Southern Fellowships	59-7A	\$290.00	

Prepared by AM	Checked by	Posted by	 Comptroller
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# FISK UNIVERSITY

# Julius Rosenwald Fund

4901 Ellis Avenue  
CHICAGO

# FELLOWSHIPS

To Mr. Herbert Bingham

Payment Voucher No. 9190

Date September 27, 1940

First payment on fellowship granted 4/18/40 - - - - - \$450.00

Ck.#9190 W. F.

Accounts	Appropriation No.	Debit	Credit
White Southern Fellowships	59-7A	\$450.00	

Prepared by <b>AM</b>	Checked by	Posted by	Comptroller
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# FELLOWSHIPS

January 27, 1941

✓ *Ann (stated)*

My dear Governor Cooper: I am writing to call your attention to a young Tennessean who has been on a fellowship from the Julius Rosenwald Fund for the past year preparing himself for a career in the public service in Tennessee. The young man is Herbert J. Bingham, a native of Culleoka, and more recently a resident of Nashville.

About a year ago Mr. Bingham presented to us a plan by which he expected to prepare himself to enter the public service in his state. He had been at Vanderbilt University studying economics, sociology, and politics, and wished to continue his formal training under the distinguished professor of public administration at the University of Chicago, a former member of the U. S. Civil Service Commission, Mr. Leonard D. White. Mr. Bingham indicated to us that after a year of study here he wished to return to Tennessee to serve an internship in one or more branches of the state government in order to familiarise himself with the problems of administration and politics in the state. Mr. Bingham's record was so excellent and his references from Vanderbilt University and persons in Nashville whom we knew well were so favorable that we granted him a fifteen hundred dollar fellowship for study at the University of Chicago. About the first of June he will complete his work here, and he is now in the process of trying to make arrangements to get the internship in Tennessee. We are very thoroughly satisfied with the results of his year of work under our grant and we are prepared to recommend him without reservation for the second step in his preparation - a connection in the government of Tennessee such as would give him a real acquaintance with the problems of that government.

When Mr. Bingham came to us for assistance we had a letter from Mr. Bane Stewart, Director of

**FISK**  
UNIVERSITY

Personnel of the State of Tennessee, in which Mr. Stewart indicated his interest in Mr. Bingham's proposal and stated that he would do all possible to arrange a suitable place when he was ready to serve in Tennessee.

Mr. Bingham is not financially independent, and he will have to secure a place in the state organization where he can not only be useful to the state, but where he can also secure an income of somewhere between \$1,500 and \$2,000, since he has to assist in the support of his parents.

The plan which Mr. Bingham has presented seems to us very practicable, and Mr. White thinks it is an extremely good one. We are, therefore, hoping that since we have co-operated in giving him the formal training he needs for a place in the government of Tennessee, that the State of Tennessee can now provide some means for him to get the practical experience which is so necessary in preparing him for a career in the government service. I might add that it would not be difficult for Mr. Bingham to secure a position with the Federal Government but he is not interested in a government career except in his own state.

This matter will undoubtedly be presented to you for your decision, and I hope that you will take a personal interest in the proposal and that you will lend your co-operation in working out some plan for Mr. Bingham.

Sincerely yours,

GEORGE M. REYNOLDS

GMR:MLJ

Honorable Prentice Cooper  
Nashville  
Tennessee

**FISK**  
UNIVERSITY

# FELLOWSHIPS

January 28, 1941

Dear Mr. Bingham: I am enclosing the letter  
to Governor Cooper. If you  
wish it changed in any way, call me up.

If you wish to mail it to  
the Governor separately, letting the other  
material follow it, it is quite all right with  
us.

Very truly yours,

GMR:MLJ

GEORGE M. REYNOLDS

Mr. Herbert J. Bingham  
6043 Drexel  
Chicago, Illinois

# Julius Rosenwald Fund

4901 Ellis Avenue  
CHICAGO

# FELLOWSHIPS

To

Mr. Herbert J. Bingham

6045 Drexel Avenue

Chicago, Illinois

Payment Voucher No. 2580

Date January 30, 1941

Third installment on fellowship granted 4/18/40 - - - - - \$75.00

Ck./24867

Accounts	Appropriation No.	Debit	Credit
White Southern Fellowships	59-7A	\$75.00	

Prepared by	Checked by	Posted by
AM		

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UNIVERSITY  
Comptroller

# Julius Rosenwald Fund

4901 Ellis Avenue  
CHICAGO

# FELLOWSHIPS

To

Mr. Herbert J. Bingham

6045 Drexel Avenue

Chicago, Illinois

Payment Voucher No. 2562


Date March 14, 1941

Fourth installment on fellowship grant - - - - - \$510.00

Ch.#24580

Accounts	Appropriation No.	Debit	Credit
White Southern Fellowships	59-7A	\$510.00	

Prepared by	Checked by	Posted by	
AH			

Comptroller

FISK UNIVERSITY



# FELLOWSHIPS

TENNESSEE  
EXECUTIVE OFFICE  
NASHVILLE

PRENTICE COOPER  
GOVERNOR

April 16, 1941

	GM	4/18	GR	

Mr. George M. Reynolds  
Director for Fellowships  
Julius Rosenwald Fund  
4901 Ellis Avenue  
Chicago, Illinois

Dear Mr. Reynolds:

Thank you for your letter dated January 27, which has just been received, in which you call attention to the work done by Mr. Herbert J. Bingham at Vanderbilt University and the University of Chicago in preparation for public service in the State.

I appreciate what is being done through the Julius Rosenwald Fund to prepare men for service in the State Government, and I am sure that Mr. Bingham's training has been excellent.

Be assured that he will be given careful consideration.

Very sincerely yours,

*Prentice Cooper*  
Prentice Cooper

G

FISK  
UNIVERSITY

FELLOWSHIPS			
DE	6/24	DE	6/24
We H.		WCH	o

Bingham, Herbert

Jackson Building

Nashville, Tennessee

June 22, 1941

Miss D. A. Elvidge, Comptroller

Julius Rosenwald Fund

4901 Ellis Avenue

Chicago, Illinois

Dear Miss Elvidge,

I have another and final financial problem to take up with you.

Because of the sudden and severe illness of my father, it was necessary for me to leave the University some two weeks before the end of the term. I have since been beside my father, who is at the Vanderbilt Hospital and still gravely ill.

As to my scholastic work, I am completing my reading in the Vanderbilt Library and shall shortly take my examinations through the Home Study Department of the University, thus completing my final term.

Needless to say, my school budget has been seriously disturbed in this emergency, and, though reluctantly, I am brought to apply for



(2)

the final \$35.00 of my fellowship grant.

I deeply appreciate the year of study which the Rosenwald  
Fund made possible.

Very sincerely yours,

*Herbert Bingham*

Herbert J. Bingham

# Julius Rosenwald Fund

4901 Ellis Avenue  
CHICAGO

# FELLOWSHIPS

To

Mr. Herbert J. Bingham

6044 Drexel Avenue

Chicago, Illinois

Payment Voucher No. 2888

Date May 6, 1941

Additional payment on fellowship grant - - - - - \$40.00

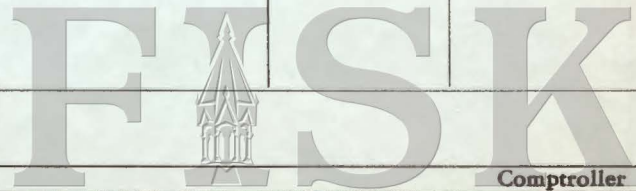
Ck./24948

Accounts	Appropriation No.	Debit	Credit
White Southern Fellowships	59-7A	\$40.00	

Prepared by  
**AM**

Checked by

Posted by



Comptroller

UNIVERSITY

Bingham

6043 Drexel Ave  
Chicago -

Gov Prentiss Cooper

Fern

Letter sitting forth our intent  
we found first step for  
preparation

Enclosed of Fern possibilities  
Stewart letter

Fellowship nearly over -

Before must make connection  
must live solely & assist family  
& then see whether  
Linn & White enlarged  
urge you to give personal

~~W. C. H. O.~~  
~~ALA~~ FELLOWSHIPS

June 25, 1941

Dear Mr. Bingham: I am very sorry to hear  
of your father's severe  
illness, and I hope that his condition has  
improved during the past few days.

Enclosed is our check for  
\$55.00, paying the balance due on your fellow-  
ship grant of April 18, 1940.

Very truly yours,

DOROTHY A. ELVIDGE

DAE:RH

Mr. Herbert J. Bingham  
~~Jackson Building~~  
Nashville, Tennessee

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UNIVERSITY