Rosenwald, Leasing

Edwin R. Embree President Margaret S. Simon Secretary D. A. Elvidge

Secretary
D. A. Elvidge
Comptroller

J. C. Dixon
Director for Rural Education
M. O. Bousfield, M.D.
Director for Negro Health
George M. Reynolds
Director for Fellowships

February 5, 1940

Dear Lessing: From time to time this Fund, along with other "learned" societies, is invited to be represented at important educational functions. When these affairs are in cities in which one of our trustees lives, we have usually asked that trustee to serve as official delegate. Thus Edgar Stern represented us at the inauguration of the new president at Tulane University, and Howard Odum represented us at the Duke and University of North Carolina celebration.

The University of Pennsylvania is celebrating its two hundredth anniversary on the twentieth and twenty-first of next September. They have invited this Fund to be represented by an official delegate. You would be a most appropriate representative. If you consent I will name you as our official delegate. The chief duties are to march in the academic procession, and the chief privileges are to take part in an official luncheon and dinner and to participate as you may choose in the educational conferences that take place during the two-day session.

ERE:JW

Mr. Lessing J. Rosenwald Sears, Roebuck and Go. Philadelphia, Pennsylvania Very truly yours,

boards & grand

Julius Rosenwald Fund

4901 Ellis Avenue CHICAGO

To

Mr. Lessing J. Rosenwald, Agent

c/c Mr. Nathan W. Levin 570 Lexington Avenue New York City Payment Voucher No. 843

Date February 8, 1940

To replace check received from Benjamin M. Parker made payable to the Julius Rosenwald Fund in error - - - - - - \$75.00

Ck.#22543

AM

Warning Contact Contact	Appropriation No.	Debit Cred
Working Capital Control Miscellaneous Accounts Receivable Lessing J. Rosenwald		\$75.00
		Accountants
		All ors

Comptroller

February 29, 1940

Dear Lessing: For the University of Pennsylvania Bicentennial, I accept your acceptance in accordance with the terms on which you accept. I am enclosing herewith the formal announcement and invitation. I have notified the University authorities that you have been appointed official delegate from the Julius Rosenwald Fund and have asked that further announcements be sent directly to you. Of course there is no obligation to take part in the celebration beyond what may be convenient. I hope that you may find some of the meetings and ceremonies of interest.

Very truly yours,

ERE:JW

Mr. Lessing J. Rosemuld Sears, Roebuck and Co. Philadelphia, Pennsylvania

FINS IN YERSITY

Rosenwald Lessin

I.R.Z.

April 3, 1940

To the Trustees:

support fund.

You may be interested in the enclosed editorial reprint now being distributed throughout Mississippi by groups interested in education. Whatever comes of the bill now before the legislature to create a teachers college for Negroes at Jackson, discussion of Negro schools and Negro rights generally has covered the state as never before. Teachers associations and citizens groups for the first time in Mississippi history are actively urging sympathetic consideration of Negro needs.

JUSTICE FOR NEGROES

We Embrus Thanks Very With all possible earnestness the Daily News urges the legislature not to adjourn without taking a decisive step towards establishing a training school for Negro teachers, preferably acceptance of the offer to donate the valuable property of Jackson College and the offer of the Rosenwald Foundation to furnish \$30,000 per year for the

The subject embodies both an urgent need and a remarkable opportunity.

We are not giving the Negro a fair deal in our public school system, and may as well frankly admit it. Few of the teachers are properly prepared to teach. Too often it is a case of "the blind leading the blind".

We have in our Negro schools today 5,930 teachers and an average daily attendance of 234,919 Negro pupils.

Of the 5,930 teachers only 600 are college trained, 2,300 are on what the department of education is pleased to call "a college level", and 3,000 are below -- many of them far below -- the college level.

There is need for an annual replacement of 500 teachers in the Negro schools and all the Negro colleges in the state are unable to turn out more than 226 pupils trained for teaching.

The population of Mississippi today is about 50-50, white and colored. The 1940 census will probably show 1,250,000 whites and 1,200,000 Negroes.

In our white public schools we employ 9,575 teachers. our Negro schools we have only 5,930 teachers -- melancholy proof of the fact that we are not giving the Negroes a square deal.

90005. 892-A/a/40

The department of education is giving solid backing of the plan of providing a training school for Negro teachers and has furnished legislators with a large amount of data on the subject. Action should be taken at this session. It will cost but little to renovate the buildings of Jackson College and get the school going.

Once upon a time John Sharp Williams, of sainted memory, was making a talk to his home folks in a church at Yazoo City. Among other things, he said:

At the close of the Civil War, the South made one of her most serious mistakes when she turned her back on the training of the Negroes and left the matter in the hands of Northern people and in the hands of the Negroes themselves. If the South had assumed responsibility for the training of the group of her population and had given it proper consideration, she would now have one of the greatest assets any nation ever had in the form of a great system of trained laborers.

John Sharp Williams was usually right. He certainly was right in this instance and what he said then is still true today. If we are wise and if we are interested in our own future welfare, we will take steps to provide the right sort of training for our colored population.

-- Jackson Daily News March 31, 1940



ALVERTHORPE GALLERY JENKINTOWN PENNSYLVANIA OGONIZ 466 LESSING J. ROSENWALD ÉLIZABETH MONGAN

April 19, 1940

Mr. Edwin R. Embree, Julius Rosenwald Fund, 4901 Ellis Avenue, Chicago, Illinois

Dear Mr. Embree:

mck much noted noted on the

Most of the mail from the Fund is still being addressed to Mr. Rosenwald at Sears, Roebuck and Co., Philadelphia. As Mr. Rosenwald does not visit his office at Sears too frequently, it will avoid delay if in the future all mail from the Fund is addressed to Mr. Rosenwald at the address as shown on the above letternead. It would be appreciated if you could have your records changed accordingly.

With many thanks for your good attention to this request, I am

Wery truly yours,

M. T. Foulkes, Secretary

FISK

Rosemvald, Lessing

April 25, 1940

Dear Lessing: That is what I call action. You had sold the stock before we could write up the minutes of the Finance Committee meeting, let alone consult the members! I am delighted that this block of stock is sold, thus covering the obligations assumed at the trustees meeting.

It seemed to me that the meeting itself was unusually good and constructive. It is, on
the whole, a very good Board, most of whose members
know intimately the problems with which we are dealing
and show understanding in approaching those problems.
I am delighted at the new officers appointed. I believe we are increasingly in a position to do effective work.

Very truly yours,

ERE:JW

JAN STOCK

THIN P. EMBREE

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania

P. S. Here is a letter without a single use of the word "significance"!



(copy in aircular letter file) Rosenevald, Lessing

Edwin R. Embree President Margaret S. Simon

> Secretary D. A. Elvidge Comptroller

Julius Rosenwald Fund

4901 Ellis Avenue

We Embrer Weted, Thanks # 4/30/40

J. C. Dixon Director for Rural Education

M. O. Bousfield, M.D. Director for Negro Health

George M. Reynolds Director for Fellowships

April 26, 1940

To the Trustees of the Julius Rosenwald Fund:

Two or three things have happened in continuation of the interests which we were discussing at the trustees' meeting. I am passing them on for your information.

- A wire from Mr. Easom of the Mississippi State Department of Education reports that the Senate has approved the Jackson College Bill by a vote of 33 to 9. This, on top of the House approval by 86 to 36, means that the first step in this tough job is successfully taken. This Bill simply authorizes a state college for Negro teachers at Jackson. It does not provide any funds for it. The money has to be separately voted. An appropriation is certainly to be expected, but it is not sure until actually voted. At the request of Mr. Easom, George Reynolds and Fred Wale of our staff are going to Jackson this week end. Mr. Reynolds, an old-timer in Mississippi politics, may help to clinch the appropriation and to put the official committees heartily behind the new college. Mr. Wale will help on plans and organization of the college.
- So delightful and characteristic a letter came in from President Gallagher in response to my notification of the appropriation to Talladega College that I am glad to share it with the trustees. He is a fine and salty fellow. I am sure our gift will be a leverage toward other much-needed money for this excellent college.
- 3. The conference of the several boards interested in Dillard University has been called for New York City

on May 21. Mr. Stern, Chairman of the Dillard Board, who called the conference, is assured of the attendance of representatives of all of the four boards directly concerned. An interesting column on Dillard appears on page 68 of this week's <u>Time</u>, the April 29th issue. <u>Time</u> and <u>Life</u> have both been very generous in their treatment of Negro institutions and race relations. They have two or three more articles in process growing out of our fellowship awards and the careers of certain of the distinguished Negroes on our lists.

4. A note from President Keppel reports that the Carnegie Corporation has not been able to make its proposed gift to Fisk University this spring because of prior commitments which consumed the funds available for this year. The Carnegie Corporation is permitted by charter to spend only income. Mr. Keppel's letter indicated interest and leads me to believe an appropriation in October is to be expected. I am telling him of our action so that he may know that a Carnegie gift in the early autumn will at once translate into cash our new pledge and thus be the determining factor between failure and success in this important campaign.

Very truly yours,

ERE: JW





Rosenwald, Lessing

May 27, 1940

Dear Lessing: Here is a provisional program

of the University of Pennsylvania

Bicentennial Conference which we just received. You might be interested in attending one or two of the sessions of this Conference in connection with your attendance, as our delegate, at some of the other ceremonies in celebration of the two hundredth anniversary of the University of Pennsylvania.

Very truly yours,

ERE*JW

Frank R. EMBREE

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania

> FINSK UNIVERSITY

Julius Rosenwald Fund J. C. Dîxon Director for Rural Education 4901 Ellis Avenue M. O. Bousfield, M.D. Director for Negro Health George M. Reynolds Director for Fellowships

Edwin R. Embree President Margaret S. Simon Secretary D. A. Elvidge Comptroller

CHICAGO

June 5, 1940

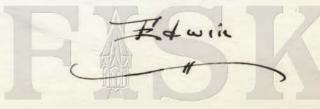
The Executive Committee met yesterday after-Dear Lessing: noon and voted to make the appropriations to Jackson College. I reported your opposition. You were, however, the only trustee who voted against the proposals out of twelve who have expressed themselves. No reply came from Marion Stern. General Wood and Frank Sulzberger were especially emphatic in favor of proceeding. In fact, Frank felt that possibly we should do even more than had been proposed. At any rate, taking all of the factors into account, and recognizing that it was going to be a tough and uphill job against public indifference, the Committee unanimously voted to appropriate \$30,000 a year for two years to the maintenance of the college in Jackson and

\$45,000 for repairs and renovation of the campus and plant.

The only encouraging things in the Mississippi situation are: (1) the absolute devotion of the State Department of Education; (2) the positive interest of the present governor; (3) an unusual amount of expression from individual white teachers and white citizens throughout the State demanding a fairer deal in the education of the Negro population; (4) the willingness of the powers that be to appoint a first-rate president. The chief things on the gloomy side are unquestioned indifference on the part of the great majority of the citizens and the authorities of the State to do anything that concerns Negro betterment, and in some cases actual opposition to this specific project. The obstacles are not yet entirely cleared away. The officers will not make any commitment until we have definite assurances on a number of individual points, including the actual appointment of the new president. Both Fred Wale and I will probably have to spend a fair amount of time in Jackson in the near future. If we can get the present obstacles out of the way, I think we are wise to go ahead.

ERE: JW

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania Very truly yours,



Destroy. Te

Rosenwald, Lossey

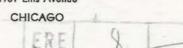
Edwin R. Embree President

Margaret S. Simon Secretary

> D. A. Elvidge Comptroller

Julius Rosenwald Fund

4901 Ellis Avenue



J. C. Dixon Director for Rural Education

M. O. Bousfield, M.D. Director for Negro Health

George M. Reynolds Director for Fellowships

July 3, 1940

Dear Lessing:

Dr. Will Alexander took office with us on July 1. We have, however, responded to the urgent request of the National Defense Council that we allow him to help them for a little while in the reorganization of the educational and special training programs.

The call from the Defense Council came about this way. They first called Doctor Alexander in to advise with them about special provisions for the training of Negroes in the new programs. They became so much interested in his ideas in general as well as about Negroes that they asked him to serve as special consultant on the whole organization. Mr. Sidney Hillman telephoned me yesterday, making a formal request for his services as consultant for the next two or three months. I called the Executive Committee together and. after discussing the matter at length with Doctor Alexander, we agreed (a) that we could not decline such a call from the Defense Council, (b) that this represented an opportunity to help probably more effectively than in any other way both the general national plans and the specific aspects of education in which we are directly interested.

We hope that this will not take Doctor Alexander away for more than two or three months. Meanwhile, he is of course giving time and attention to our programs, although not full time and attention.

ERE:JW

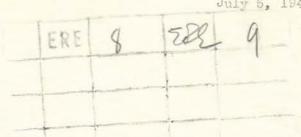
Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania Very truly yours.

Water Deputis

LESSING J. ROSENWALD

JENKINTOWN, PA.

July 5, 1940



My dear Edwin:

You will remember at the last meeting of the Fund it was decided to appoint a committee to formulate a program for the winding up of the Fund's affairs, particularly as it refers to the length of time that the Fund should plan on continuing its operations.

I was to appoint such a committee, and I therefore suggest the following:

> General R. E. Wood Marion Stern Frank Sulzberger Edwin R. Embree

> > With kindest personal regards, I am

Very truly yours,

LJR:EW

Mr. Edwin R. Embree, President, Julius Rosenwald Fund, 4901 Ellis Avenue, Chicago, Illinois.

Rosenwald, Lessing

Julius Rosenwald Fund

4901 Ellis Avenue

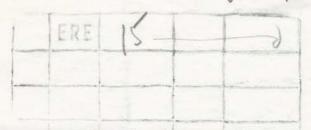
CHICAGO

Ul. Embrur

J. C. Dixon Director for Rural Education

M. O. Bousfield, M.D. Director for Negro Health

George M. Reynolds Director for Fellowships



July 9, 1940

Salest your

Dear Lessing:

Edwin R. Embree

President

Margaret S. Simon

Secretary

D. A. Elvidge Comptroller

> Thank you for notifying me of the committee on Fund policy.

Since you list General Wood's name first, I assume that he will serve as chairman of the committee. Will he also take responsibility for getting the group together or do you want me to do that? I imagine we may not be able to have a meeting of the group until early autumn. Meanwhile those of us in Chicago can be talking among ourselves in a preliminary way and getting the matter in general outline.

you, floor

Kudest

Very truly yours,

vegales

ERE: JW

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania - H

FINSK UNIVERSITY

Reservould Lessing

NATHAN W. LEVIN 570 LEXINGTON AVENUE NEW YORK, N.Y.

TELEPHONE PLAZA 3-7770

July 26, 1940

Miss Dorothy A. Elvidge Julius Rosenwald Fund 4901 Ellis Avenue Chicago, Illinois

Dear Miss Elvidge:



I am enclosing herewith a check for \$125. to the order of the Julius Rosenwald Foundation, signed by Benjamin M. Parker. This check should have been made to the order of Lessing J. Rosenwald, Agent.

Will you therefore, please endorse this check and deposit it in the Julius Rosenwald Fund account, issue a check to Lessing J. Rosenwald, Agent and return it to me.

With kind regards, I am

Very truly yours,

nwl:mm
cc: Lessing J. Rosenwald
Miss Gleysteen

RASITY
UNIVERSITY

Julius Rosenwald Fund

4901 Ellis Avenue CHICAGO

To

Leseing J. Roserwald, Agent

c/o Mr. N. W. Levin 570 Lexington Avenue New York City Payment Voucher No. 1559

Date July 29, 1940

Ck. #23399

McK

Accounts		Appropriation No.	Debit	Credit
Working Capital Contro Miscellaneous Account Lessing J. Rosenwald	s Receivable -		\$125.00	

Comptroller

FORM 123

Julius Rosenwald Fund

4901 Ellis Avenue CHICAGO Rosenword, Lessing

From

Benjamin M. Parker

Credit Voucher No.

2949

Date

July 29, 1940

Check intended for Lessing J. Rosenwald, Agent, made

payable to the Julius Rosenwald Foundation in error - - - \$125.00

(See payment voucher #1559)

Accounts Working Capital Control	Appropriation No.	Debit	Credit
Miscellaneous Accounts Receivable .	- Lessing J. Rosenwald		\$125,00

Prepared By

Rosenwald, Lessing

Julius Rosenwald Fund

4901 Ellis Avenue CHICAGO M. O. Bousfield, M.D. Director for Negro Health

George M. Reynolds Director for Fellowships

Fred G. Wale Associate for Rural Education

President
Will W. Alexander
Vice-President
William C. Haygood
Secretary
Dorothy A. Elvidge
Comptroller

Edwin R. Embree

ERE D Cotober 1, 1940

Dear Lessing: We have never kept formal minutes of

the Nominating Committee but, since we discussed so wide a range at the meeting at your house, I thought it might be well to make a record, which I have done as a memo in my official diary or interview book. Here is the record as Franklin McLean and I remember it.

Doctor Alexander and I found Mr. Comer in Washington. After protesting his already too crowded schedule, he broke down and accepted the invitation to become a Rosenwald Trustee. As a matter of fact, he expressed great interest in our work and much pleasure in becoming associated officially with us. We were not able to see Mrs. Roosevelt but have an appointment with her in the works. Leonard Rieser, of course, agrees to serve. Whatever agreement you make, either for Mrs. Levy or for one of the third generation of Rosenwalds, will thus complete our membership for this year.

It was a delight to meet at your home and to have a visit with you and your charming wife, as well as to transact business in the mellow atmosphere of your study.

ERE: JW

Very truly yours,

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania Toled Thomps

ONC - SOR

IN 194 40

September 25. Jenkintown, Pennsylvania.

Meeting of Nominating Committee: <u>LJR</u>, <u>WWA</u>, <u>FCMcL</u> and <u>ERE</u>. Agree to renominate the two trustees whose terms expire but who are eligible for re-election, namely, Edgar B. Stern and Howard W. Odum.

Agree to nominate Leonard M. Rieser to succeed Frank L. Sulzberger.

As successor to Marion Stern, it had been proposed that Adele Levy be named. LJR suggests that this might be a good time to get a member of the third generation onto the Board. Agreed that he will talk the matter over with Mrs. Levy and that whatever is agreed upon by them will be recommended by the Committee - that is, either the nomination of Mrs. Levy or the nomination of one of her sons or one of LJR's children.

To succeed Charles S. Johnson it was agreed that it was most desirable to keep Negro representation on the Board so that we would continue to be in the position of working with Negroes, not for Negroes. After a good deal of discussion, it was agreed that we would rather have Charles Johnson than any other Negro that could be thought of. It was agreed, therefore, to name no other Negro at this time but to recommend to next year's nominating committee that it renominate Doctor Johnson after his one year of retirement.

For the remaining two posts a great many names were suggested, and three points were made: (a) that we should keep our eyes open for younger members lest the Board by default grow older and older; (b) that additional Southern representation was desirable; (c) that in view of the fact that so much of our work is in the field of education, it was desirable to add to the group a person versed in education and educational statesmanship. Specifically, the following persons were agreed upon as nominees for the coming year:

- (1) James McDonald Comer, President, Avondale Mills, Birmingham.
- (2) Mrs. Eleanor Roosevelt, with the understanding that if she did not accept Mrs. Doris Duke Cromwell would be invited.

The nomination of the following committees were agreed upon:

Executive Committee

General Wood Doctor McLean Mr. Frank Mr. Rieser ERE

Committee on Audit

Mr. A. Richard Frank

Finance Committee

Mr. L. J. Rosenwald General Wood Edgar Stern

Nominating Committee

Doctor McLean
Mr. L. J. Rosenwald
Mr. Mark Ethridge

September 25 (continued)

It was agreed to pass over to next year's nominating committee the following names which had received favorable consideration at this meeting and which might well be kept in mind for future openings on the Board.

Charles S. Johnson, to be renominated at the first vacancy.

To continue to be considered on their merits as openings may occur from time to time:

Floyd W. Reeves, Director, American Youth Commission, Washington, D. C. Benjamin V. Cohen, general counsel, National Power Policy Com.

Fred Lazarus of Columbus

Burton Fowler, Headmaster, Tower Hill School, Wilmington, Delaware



Rosenwald, Lessing

October 16, 1940

Dear Lessing: I wonder if you have talked with

Adele Levy and have any definite
recommendation to make as to the place on the Board
made vacant by the retirement of Marion Ascoli. The
more I think it over, the more I favor standing by
our original suggestion of Adele Levy for this post.
She would be a thoughtful and helpful trustee.

Very truly yours, EDWIN R. EMBREE

ERE:JE

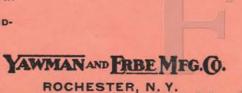
Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania



CROSS REFERENCE RECORD

FIRM	NAME OR SUBJ	ECT_ROSENWALD LESSING J	FILE NO.
DATE	11-6-40 REMA	RKS Corres re: Mrs. Adele	Levy as
		a member of the board	
	William I a		
SEE		LEVY ADELE	FILE NO.
SEE		LEVY ADELE	FILE NO.
SEE		LEVY ADELE	FILE NO.
SEE_		LEVY ADELE	FILE NO.
SEE_		LEVY ADELE	FILE NO.
SEE	· · · · · · · · · · · · · · · · · · ·	LEVY ADELE	FILE NO.
SEE		LEVY ADELE	FILE NO.
SEE		LEVY ADELE	FILE NO.
DATE		LEVY ADELE	FILE NO.

FILE CROSS REFERENCE RECORD UNDER NAME OR SUBJECT LISTED AT TOP OF THIS SHEET, AND IN PROPER DATE ORDER. THE PAPERS REFERRED TO SHOULD BE FILED UND-ER NAME OR SUBJECT LISTED UNDER "SEE"





FORM NO. 099CR

Rosen wald, Lessing

November 14, 1940

Dear Mr. Rosenwald: I have the honor to inform you that at the meeting of the trustees of the Julius Rosenwald Fund held on November 11, 1940, you were elected to serve for the year 1940-41 as chairman of the Board of Trustees and as treasurer of the Fund; also as chairman of the Finance Committee, the other members of which are Edgar B. Stern and Robert E. Wood, and as a member of the Nominating Committee, the other members of which are Franklin C. McLean, chairman, and Mark Ethridge.

Sincerely yours,

WILLIAM C. HAYGOOD

WCH: McK

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania

FASIKY UNIVERSITY

CROSS REFERENCE RECORD

FIRM NAME OR	SUBJECT_	ROSENWALD	LESSING			FILE NO.
DATE 11-25-40	REMARKS	ERE to Mr. 2500 share of 600 share	s of Fund	stock ar	nd transfer	
*			*			
SEE		ROSENWALD	JULIUS	FUND	(STOCK)	FILE NO.
						*
DATE					225-21-14-225-11-1	SIGNED

FILE CROSS REFERENCE RECORD UNDER NAME OR SUBJECT LISTED AT TOP OF THIS SHEET, AND IN PROPER DATE ORDER.
THE PAPERS REFERRED TO SHOULD BE FILED UNDER NAME OR SUBJECT LISTED UNDER "SEE"

YAWMAN AND FRBE MFG.O.
ROCHESTER, N. Y.



FORM NO. 099CR

CROSS REFERENCE RECORD

FIRM	NAME OR	SUBJECT	ROSENWALD	LESSING		FILE NO.
DATE	12-3940	REMARKS	ERE to Mr. him to atte	Ros en wald i	nviting cil Mtg	
			in Mexico.	to a decision of		
	81					
SEE_			RURAL SCHOO	L PROGRAM	COUNCIL MEET	ZING FILE NO.
D. 1						
DATE			- with the same of			SIGNED

FILE CROSS REFERENCE RECORD UNDER NAME OR SUBJECT LISTED AT TOP OF THIS SHEET, AND IN PROPER DATE ORDER.
THE PAPERS REFERRED TO SHOULD BE FILED UNDER NAME OR SUBJECT LISTED UNDER "SEE"



Rosenwall, Lessny

10+ Courstes MTD

January 31, 1941

Dear Lessing: In reply to the first point that we discussed yesterday, we are not making any arrangements for special transportation from eastern cities to Tuskegee. The only people involved are you, Mrs. Levy, and Mrs. Roosevelt and, in the latter case. Mrs. Roosevelt, who told me when I saw her Tuesday evening that she is still counting on the two days at Tuskegee, said that she preferred to make her own arrangements for arrival since she was quite as likely to come from St. Louis or California as from Washington. We hope to have two full days for the Tuskegee visits and meetings. I hope therefore that you and members of your family, from whatever directions you come, may arrive either Thursday evening, March 27, or bright and early the next morning.

As to the second point, you sent the book to Will Alexander and your conversation was so directly aimed at him that I had regarded this as a matter between you and him and had not put it on my conscience. Alexander is at a series of meetings in New Orleans this week, and I cannot reach him until some time next week. Meanwhile I am, of course, ready myself to help in the distribution of the book if you care to have me do so, and I am only sorry that by misunderstanding the matter has lagged so long. Would you be good enough to send a copy of the book to me and let me know how many copies you are willing to distribute to institutions and individuals. If you do this, I can guarantee that we will get very actively on the job and have suggestions in your hands promptly.

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania Very truly yours,

E. N. R. EMBREE

LESSING J. ROSENWALD

JENKINTOWN, PA.

March 18, 1941.

Julius Rosenwald Fund, 4901 Ellis Avenue, Chicago, Illinois.

MUB	20	nop	0
EAR		ERS	8

Gentlemen:

Mr. Rosenwald is on vacation at this time, and in his absence, I wish to acknowledge the two reports, "Roentgenologic Group Examinations for Pulmonary Tuberculosis in Negroes in Chicago", and "Case-Finding in Tuberculosis".

These reports will be referred to Mr. Rosenwald, upon his return to the city.

Very truly yours,

Secretary.

Rosenwald, Lossing

March 20, 1941

Dear Mr. Rosenwald:

Enclosed is a docket for the coming meeting of the trustees. You will notice under the heading of fellowships we refer to a special document covering the fellowship awards during the past four years. This list is exactly the same as appeared in the fall docket. Rather than send your copy all the way to Mexico City, I am forwarding it along with an extra copy of the docket to Mr. Edgar Stern in New Orleans.

Very truly yours,

DOROTHY A. ELVINGE

DAE: RW

Mr. Lessing Rosenwald Aguirres Avenue Cinco de Mayo 27 Mexico, D. F.

> FINSK UNIVERSITY

Rosenwald, Lessing

March 21, 1941

Dear Mr. Rosenwald:

After our talk on the morning of the autumn trustees' meeting, I took your book of woodcuts with me to Washington. It was so handsome a volume that I put it away to look at and enjoy before complying with your request to suggest persons or libraries that would benefit from copies of it. Of course the day of getting around to look at it did not come — in the midst of pressures of the emergency programs. Embree got after me a month ago. Here are the lists made up in consultation with the officers of the Fund.

museums and libraries and such public institutions as have definitely organized art departments. In addition there are some thirty Negro institutions. While these do not have art departments, I think it would be a very nice thing if this beautiful volume could go to these Negro institutions as well as to the art libraries. If you wish to distribute a greater number of copies than provided for on these lists - which number 153 - we should be very glad to give you additional suggestions.

Sincerely yours,

WWA: JW

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania

> FISIA UNIVERSITY

NEGRO COLLEGES AND UNIVERSITIES

State Teachers College Montgomery, Alabama Pres.: H. Councill Trenholm

Talladega College Talladega, Alabama Pres.: Buell G. Gallagher

Tuskegee Institute Tuskegee Institute, Alabama Pres.: F. D. Patterson

Howard University
Washington, D. C.
Pres.: Mordecai Johnson

Miner Teachers College Washington, D. C. Pres.: Eugene A. Clark

Florida A and M College Tallahassee, Florida Pres.: J. R. E. Lee

Atlanta University Atlanta, Georgia Pres.: Rufus E. Clement

Fort Valley, Georgia Pres.: Horace Mann Bond

Louisville Municipal College Louisville, Kentucky Dean: David A. Lane, Jr.

Dillard University New Orleans, Louisiana Acting Dean in Charge: Rudolph Moses

Southern University Scotlandville, Louisiana Pres.: Felton G. Clark

Navier University New Orleans, Louisiana Pres.: Mother M. Agatha Morgan College Baltimore, Maryland Pres.: Dwight O. W. Holmes

Jackson College Jackson, Mississippi Pres.: J. L. Reddix

Tougaloo College Tougaloo, Mississippi Pres.: Judson L. Cross

Lincoln University Jefferson City, Missouri Pres.: Sherman D. Scruggs

Bennett College Greensboro, North Carolina Pres.: David D. Jones

Johnson C. Smith University Charlotte, North Carolina Pres.: Henry L. McCrorey

Livingstone College Salisbury, North Carolina Pres.: W. J. Trent

North Carolina College for Negroes Durham, North Carolina Pres.: James E. Shepard

Shaw University Raleigh, North Carolina Pres.: Robert P. Daniel

Winston-Salem Teachers College Winston-Salem, North Carolina Pres.: F. L. Atkins

Wilberforce University Wilberforce, Ohio Pres.: D. Ormonde Walker

Lincoln University, Pennsylvania Fres.: W. L. Wright



Fisk University Nashville, Tennessee Pres.: Thomas E. Jones

Knoxville, Tennessee Acting Pres.: A. J. Cotton

LeMoyne College Memphis, Tennessee Pres.: Frank Sweeney

Bishop College
Marshall, Texas
Pres.: Joseph J. Rhoads

Prairie View State College Prairie View, Texas Pres.: W. R. Banks

Tillotson College
Austin, Texas
Pres.: Mary E. Branch

Wiley College Marshall, Texas Pres.: M. W. Dogan

Hampton Institute
Hampton, Virginia
Pres.: Malcolm MacLean

Virginia State College for Negroes Ettrick, Virginia Pres.: John M. Gandy

Virginia Union University Richmond, Virginia Pres.: William J. Clark

West Virginia State College Institute, West Virginia Pres.: John W. Davis

Note: We do not have the names of the librarians of these institutions.



Fund

M. O. Bousfield, M.D.
Director for Negro Health
George M. Reynolds
Director for Fellowships
Fred G. Wale
Associate for Rural Education

Julius Rosenwald Fund

4901 Ellis Avenue CHICAGO

Vice-President William C. Haygood Secretary

Edwin R. Embree

President

Will W. Alexander

Dorothy A. Elvidge Comptroller Associate for Rural Educa

April 1, 1941

To the Trustees of the Julius Rosenwald Fund:

In the light of discussion at our recent meeting of conditions in Mississippi, you may be interested in the enclosed letter that I have just received from Governor Johnson of that State. This letter was sent in reply to a note of congratulation from me on the progressive stand he had taken in Negro education. The vote of an additional \$5,000 to Jackson College, the officially expressed attitude of the white teachers' association of the State, and this letter from the Governor seem to me encouraging indications.

While Fund affairs are still fresh in our minds, I suggest that trustees reserve now on their calendars time for the next autumn meeting. We have recently held this session on the second Monday in November. This would place the date this year on November 10. A one-day meeting usually serves in the autumn - devoted not to visits to our projects but simply to discussion and executive action. If this date is absolutely out of the question for any of you, will you please write me at once? Otherwise let us regard this, tentatively at least, as the date of the next meeting.

OK

The meetings in Tuskegee were in many ways the most interesting that the Fund has ever held. I want to express my personal thanks to all of the trustees for their continued interest and help in our various programs.

Though .

ERE:JW

Very truly yours,



STATE OF MISSISSIPPI Executive Department Jackson

Paul B. Johnson Governor

March 26, 1941

Mr. Edwin R. Embree, President Julius Rosenwald Fund Chicago, Illinois

Dear Sir:

I am pleased to acknowledge your letter of March 24, with reference to the Mississippi State Training School at Jackson.

My position at the recent meeting of the Building Commission was based upon a sincere desire to do justice to all classes in Mississippi. I feel, as I have always felt, that all the children in Mississippi, regardless of race or color, should be educated. Some groups have been sadly neglected. I hope I may be instrumental in correcting the wrong that has been done them. In a democracy like ours, we have no right to claim for ourselves that which we deny to others.

I want you to know that, as Governor of Mississippi, I appreciate the interest you are taking in the underprivileged in my state, and I assure you that the Governor will cooperate with you.

Very truly yours,

(Signed) Paul B. Johnson

Governor

PBJ;ek



Moremoald, Sessing

April 4, 1941

Dear Mr. Rosenwald:

Enclosed one lists of

books in the three

libraries which the Fund distributes to elementary schools, showing the list price, the discount we receive, and the net price to us.

I shall be glad to answer any questions you may have in connection with these lists.

Very truly yours,

DOROTHY A. ELVIDGE

DAE: AM

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania



CROSS REFERENCE RECORD

FIRM NAME OR	SUBJECT	ROSENWALD LESSING	FILE NO.
DATE 5=14=41	REMARKS	Corres between ERE and Mr. Rosenwald re: Fund's resources in regard to the	
		loan to Tuskegee Air Unit.	
SEE		TUSKEGEE INSTITUTE FLYING PROJECT	FILE NO.
OEE		TOOKEGES INDITIOES PETING PROSECT	THE NO.
DATE			
			SIGNED

FILE CROSS REFERENCE RECORD UNDER NAME OR SUBJECT LISTED AT TOP OF THIS SHEET, AND IN PROPER DATE ORDER. THE PAPERS REFERRED TO SHOULD BE FILED UND-ER NAME OR SUBJECT LISTED UNDER "SEE"





Rovenwald;

May 19, 1941

I said I would use the savings account money if we needed to. Having both Scotch and French blood in my veins, I don't want to lose the interest if we can help it. My idea was that since we had decided to keep a pretty large backlog of cash, the savings accounts would probably not need to be touched until we were actually winding up our final payments. However, I recognize that the savings deposits are simply a part of our general cash, and we will use them whenever we have to.

Very truly yours,

ERE:JW

EDWIN R. EINDINEL

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania



Kosenwald Fessing

Edwin R. Embree President

Will W. Alexander Vice-President

William C. Haygood Secretary

Dorothy A. Elvidge Comptroller

Julius Rosenwald Fund

4901 Ellis Avenue CHICAGO

M. O. Bousfield, M.D. Director for Negro Health

George M. Reynolds Director for Fellowships

Fred G. Wale Associate for Rural Education

ERE ER2

June 13, 1941

Dear Lessing: I wrote as I did to Nathan Levin

because our by-laws provide that investments may be made only by action of the Finance Committee. At the moment, that Committee, by explicit action, has invested all of our funds other than a small current bank balance in (a) loans to Sears, Roebuck and Co. and (b) savings bank deposits.

I take it your suggestion is in efbrand before of fect a proposal that the Finance Committee re-invest \$50,000 from present savings accounts in Defense Bonds. I am therefore writing to the other two members of the a Juanes Finance Committee - General Wood and Edgar Stern reporting your recommendation and asking their approval. Louise. May I assume that you would be willing to postpone the investment until July 1 so that we may draw the accumulated interest on the savings accounts? This will amount to only about \$400,00, but every sum seems to me worth conserving for the Fund's programs.

ERE:JW

Very truly yours, E'duice

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania

Suggest you buy the U.S. Defense Bonds on

as they will them carry with est

Dear Edwin :-

Not having a

degrees I am not qualified;

Furur leaver

CROSS REFERENCE RECORD

FIRM NAME OR	SUBJECT	ROSENWALD	LESSING		FILE NO.
DATE 6-18-41	REMARKS	him of the	Rosenwald info final arrangem loan to Tuskege	ents	
		air projec	t.		
SEE		TUSKE C EE	INSTITUTE FLY:	ING PROJECT	FILE NO.
DATE					
					SIGNED

FILE CROSS REFERENCE RECORD UNDER NAME OR SUBJECT LISTED AT TOP OF THIS SHEET, AND IN PROPER DATE ORDER.
THE PAPERS REFERRED TO SHOULD BE FILED UNDER NAME OR SUBJECT LISTED UNDER "SEE"

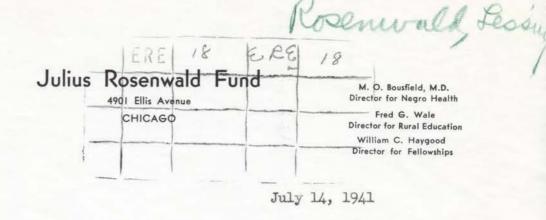
YAWMAN AND FRBE MFG.O.
ROCHESTER, N. Y.



FORM NO. 099CR

(Lew)

Edwin R. Embree President Will W. Alexander Vice-President Dorothy A. Elvidge Comptroller



Dear Lessing: I want to make the report to the trustees on the activities of the Fund at this next meeting just the way you want it. Could we have a talk before I get too far along with this report so that I will be sure to have in mind your ideas?

It has occurred to me that at this autumn meeting we might make up a formal and detailed review both in figures and in text, somewhat like the review of activities presented in 1936. While the forthcoming review will be much shorter than the earlier one, it might well follow pretty much that earlier pattern, especially in the use of those long sheets of financial tables which can be folded outside of the text pages to serve as a guide or running index to the text. While the last review was presented in the autumn of 1936, it carried reports up only to June 30, 1935, because we started making up the report in the spring of 1936 and treated the accounts as closed as of the end of the preceding year. Thus we now have six years to report upon since the last formal review.

What do you think of this idea? Are you by any chance to be in the Chicago area in the near future? Could we have an hour together planning this report either when you are here or when I am next in the East?

Congratulations on the excellent returns on the recent stock sale.

Very truly yours,

ERE: MLU

Mr. Lessing Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania I durin

Draw Edevin: Thuis your thing a good over I do not plea on bring in Children soon of their penow where you come fast mer penow where you come fast Edwin R. Embree President Will W. Alexander Vice-President

William C. Haygood Secretary Dorothy A. Elvidge

Dorothy A. Elvidge Comptroller

Julius Rosenwald Fund

4901 Ellis Avenue



M. O. Bousfield, M.D. Director for Negro Health

George M. Reynolds Director for Fellowships

Fred G. Wale Associate for Rural Education

July 29, 1941

Dear Lessing: Would you be good enough to have a look at this draft of the annual comptroller's report before we issue it to the trustees? I do not want to pester you with details, but you are so good at presenting figures in a clear and understandable fashion that I should like any suggestions you may have before we issue this report.

As you see, it is a very simple statement, and I think you may agree that it is good just as it stands. With a good deal of care we worked out this form with William Rosenwald some five years ago and have adhered to this type of statement year by year since that time. If you think of any ways by which the statements could be made more simply and clearly, we should be very glad to have your suggestions.

This, of course you will understand, is simply the formal comptroller's report for the past year. It has nothing to do with that suggested detailed report for the past six years of the Fund's programs about which I wrote you some days ago and about which I hope to get your detailed suggestions.

Very truly yours,

ERE: JW

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania Fred Wale teller me le Rad a ford telle with you about people.

UNIVERSI

August 25, 1941

Dear Mr. Rosenwald: I wonder if you have had an opportunity to go over the Comptroller's Report and the statements for the six-year review which Mr. Embree left with you last month. We have pretty well finished a first draft of the six-year review, but before any of it gets beyond that initial stage, I should like to have your suggestions to incorporate in the report.

Very truly yours,

DAE: AM

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania



Dear Lessing: My advice on the enclosed letter is to do nothing. Such organizations as Professor Boas's Committee for Democracy and Intellectual Freedom are likely to be positively harmful in the Georgia situation. I have advised every one of these groups that I have heard of that I think there is nothing useful they can do in Georgia. The opposition to Governor Talmadge must come from Southerners and southern groups. Fortunately this opposition developed promptly, and Doctor Alexander and I are doing all we can to help it toward effective organization. The most hopeful single action is the decision of the Southern Association of Colleges and Secondary Schools to make an appraisal of the University of Georgia. If that southern association, which carries prestige and power, will black list the University because of political interference, it will be a blow to Talmadge and a warning to the whole political crew. It was the action of the Southern Association more than any other single factor that stopped Bilbo's meddling with the University in Mississippi. That sort of southern opposition is effective: the work of northern intellectuals, however well intentioned, is almost certain to be harmful.

> Very truly yours, EDWIN R. EMBREE

ERE:MLU

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown Pennsylvania



Edwin R. Embree President Will W. Alexander Vice-President Dorothy A. Elvidge

Comptroller

Julius Rosenwald Fund

4901 Ellis Avenue CHICAGO

M. O. Bousfield, M.D. Director for Negro Health

Fred G. Wale Director for Rural Education William C. Haygood Director for Fellowships

October 20, 1941

Dear Lessing:

I am sure you will be delighted to learn that Mr. Marshall Field III

has accepted our invitation to become a Member of the Fund.

I should like to talk over with you a number of items in advance of the November meeting of the Board. If I were in Washington on Tuesday or Wednesday, October 28 or 29, could you give me an hour either at luncheon or in the evening or at any other time convenient to you?

We have been plugging ahead on the review of the past six years of Fund activities and expenditures. I am sure we could have made a better report if we had had your criticism and help. However, we have done as good a job as we could. We have modeled the report closely on the big Review of 1936, and I have kept very actively in mind your admonition to realistic appraisal of results and self-criticism.

Very truly yours,

ERE: JW

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania

Rosenwald, Lessing

November 26, 1941

Dear Mr. Rosenwald: I have the honor to inform you that at the meeting of the Board of Trustees of the Julius Rosenwald Fund held on November 10, 1941, you were elected to serve for the year 1941-42 as Chairman of the Board and as Treasurer of the Fund. You were also elected to serve for that period as chairman of the Finance Committee, the other members of which are A. Richard Frank and Edgar B. Stern, and as a member of the Executive Committee, the other members of which are Edwin R. Embree, chairman, A. Richard Frank, Franklin C. McLean, and Leonard M. Rieser.

Very truly yours,

DOROTHY A. ELVIDGE

DEXMCK

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania



Rosewald, Lessing

December 16, 1941

Dear Lessing: The matter of the appointment of the Negro,
Allison Davis, as Assistant Professor of
Education at the University of Chicago has been progressing. You
will remember we discussed this matter at the last trustees meeting. This is the present state of the proposal.

The Department of Education and the entire Division of the Social Sciences (of which Education is a part) have heartily approved the appointment and have recommended it to the University administration. The President warmly concurs and agrees to present it to the Board of Trustees with the two conditions that are now made a part of all recommendations for new appointments: (a) that the division and department concerned recommend it (which in this case is already done) and (b) that the appointment involve no extra expense to the University.

I have just talked with President Hutchins and have reported to him the point you raised at the trustees' meeting. President Hutchins states that the rule as to incurring no additional expense is now a fixed rule of the Trustees on all appointments, that if this man were white, yellow, or green it would make no difference unless funds were forthcoming for the support of his work.

This certainly agrees with my knowledge of recent appointments at the University. The two new members of the Department of Education are specially financed by the General Education Board, and other new appointments have been financed from one source or another. The regular budget represents a heavy annual deficit, as you know. In fact, on the death or retirement of professors, their places are often going unfilled simply to save money and thus reduce the deficit. I am sure this appointment will not be made unless special funds are forthcoming. This is so fine an opportunity to place an unusually qualified Negro scholar in a



cordially sympathetic group of colleagues at one of the most important American universities that I think we should provide the funds necessary to accomplish it.

The University has certain funds available for a part of the work that Allison Davis would do, namely, \$1,500.00 for summer school teaching. This sum they would pay. In addition is needed some \$3,000 to bring Davis' total salary to \$4,500 and \$1,500 to \$2,000 for special research in child development which he wants to carry out in connection with neighboring Negro schools. This work of his in Negro schools would be one of the laboratories that we would use for the advanced training of the teachers we are developing for our southern teachers colleges.

I think it would be unwise for the University to make this appointment or for Davis to accept it unless the budget were guaranteed for at least a three-year period. At the end of that time we would probably be asked for another three-year pledge, but I think there is no reason to look more than three years ahead at this time of crisis.

I recommend that the Executive Committee appropriate \$15,000 to make possible this appointment for a three-year period. Before carrying the matter to the Executive Committee I should like to have your views.

Very truly yours,

ERE: JW

EDWIN R. EMBREE

Mr. Lessing J. Rosenwald Shoreham Hotel Washington, D. C.



CROSS REFERENCE RECORD

FIRM	NAME OR S	SUBJECT	ROSENWALD	LESSING		FILE NO.	
DATE	1-2-42	REMARKS	DE sends M estimated next eight	Ir. Rosenwal income and teen months.	wald a statement of expenditures for		
SEE_			ROSENWALL	JULIUS (DEFENSE	FUND BONDS)	FILE NO.	
	-				2		
DATE						SIGNED	

FILE CROSS REFERENCE RECORD UNDER NAME OR SUBJECT LISTED AT TOP OF THIS SHEET, AND IN PROPER DATE ORDER. THE PAPERS REFERRED TO SHOULD BE FILED UND-

ER NAME OR SUBJECT LISTED UNDER "SEE"





FORM NO. 099CR

Hosenwald, Lessing

Edwin R. Embree President Will W. Alexander Vice-President

Dorothy A. Elvidge Secretary and Comptroller

Julius Rosenwald Fund

4901 Ellis Avenue CHICAGO

M. O. Bousfield, M.D. Director for Negro Health

Fred G. Wale Director for Rural Education William C. Haygood Director for Fellowships

Ul. Kubrer

Do not think March 25, 1942 Regards prior discussion weeks ary. Regards

You and I have usually had a talk shortly before Dear Lessing: the meetings of the Board. Maybe we do not need such a talk this year since we have discussed, at least in principle, most of the matters that are coming up. But if you would like a talk, I could easily combine this with other errands in Washington on Wednesday or Thursday of next week, April 1 or 2. The important items in the docket are the following:

- (1) Rural Schools. The Mississippi Legislature. after a hard fight, has stepped up its appropriation to Jackson College from \$10,000 a year to \$30,000 a year. This seems a great gain in our difficult struggle to interest that state in the education of its rural teachers. The work at Tuskegee and at the two Georgia colleges has gone along well, but we will have to face pretty squarely the question of what we are to do in Georgia in case Gene Talmade is re-elected.
- (2) Fellowships. The Committee will not have made its final selections until the week end of the trustees' meeting. It is already evident, however, that the war is taking many of the most promising young men. We are not relaxing our standards of selection and therefore will probably not expend the full appropriation. For that reason I am asking only \$75,000 for fellowships for next year.
- (3) Universities. I am stepping down the appropriation to Dillard from \$35,000 to \$30,000 so that we will not find ourselves making a uniform contribution year after year, which the college might come to depend upon as almost a commitment.

The Allison Davis appointment at the University of Chicago. The Executive Committee has recommended the appropriation. The Committee would have made

the grant direct had it not been that one of the trustees asked to have the matter brought to the full Board. This seems to me one of the most important efforts in which we have ever been asked to help.

- (4) Negro Health. Openings beyond our expectations and beyond anything offered before are coming to Negro medical personnel in the Army. Doctor Bousfield has directed much of his attention during past months to recruiting staff and will continue to give most of his attention to medical efforts in connection with the war.
- (5) Race Relations. The committee of the trustees, composed of Mark Ethridge, Leonard Rieser, and Howard Odum, are recommending that we make no permanent commitments at this time either to the Interracial Commission or to any other agency. They recommend that instead we set up a small division of race relations within the Fund, under the direction of Doctor Alexander, and that through that division we (a) do what we can in this field during the war, (b) continue to watch the situation, (c) be prepared to support whatever agency or effort is indicated at the beginning of a new era.

If you think it desirable for us to discuss any or all of these items, I will meet any appointment you set for next Wednesday or Thursday.

Very truly yours,

ERE: JW

Mr. Lessing J. Rosenwald 3028 "Q" Street, N. W. Washington, D. C.

> HASIK UNIVERSITY

Rosemonel, Lesany

April 2, 1942

Dear Lessing:

Another matter has come up which we should think over before the Board meeting. You will remember that we had hoped the General Education Board might offer to Dillard University, as it has to Fisk and Atlanta, a million and a half dollars, on condition that a similar sum be obtained from other sources. If such an offer were made, I was authorized to commit the Julius Rosenwald Fund up to half a million dollars toward the total three million desired.

The General Education Board declined to make the grant suggested. Instead it has made an offer of half a million dollars - one third of the amount expected - and has conditioned this on the raising of an additional two and a half million dollars (that is, \$5.00 from other sources for every \$1.00 from them), terms quite out of keeping with their offers to other Negro college endowments. In spite of this disappointment, Mr. Stern is eager to secure the full endowment and wants us to pledge the maximum of a half million now.

There are several considerations for and against such a large grant from us at this time.

- l. The General Education Board states, as a basis for their action, that it seems to them wiser to proceed a step at a time toward the permanent financing of so new an institution. If this is wise for a Board that has such large resources compared to ours, perhaps the wisest procedure for us would be to scale down our gift in proportion, that is, to \$166,666.
- 2. A large capital grant at this time would represent a much larger proportion of our actual resources than was contemplated when the proposel was made two years ago, when the market was around 86 and our total assets



were five million dollars. A grant of half a million dollars at the present market would take nearly one third of the remaining stock in our capital fund and would sharply curtail our other work.

On the other hand:

- 1. A large gift from us might influence action by the church boards toward pledging in perpetuity their current subscriptions.
- 2. Mr. Stern hopes that certain building pledges (including \$57,000 from us) might be translated into endowment and that these, the possible capitalization of the church boards' subscriptions, and our grant might enable Dillard to meet the terms of the General Education Board offer.
- 3. Whether the original goal is reached or not, it is very desirable from Dillard's standpoint to get as much endowment as possible as promptly as possible.

I would be much interested in your reactions, and I hope we may get some time to discuss the matter before the meeting. Possibly we can have a talk during the course of the visits about Hampton on Friday morning.

Very truly yours, EDWIN R. EMBREE

ERE: JW

Mr. Lessing J. Rosenwald 3028 "Q" Street, N. W. Washington, D. C.

cc Mr. Edgar B. Stern



June 1, 1942

Dear Mr. Rosenwald: By separate cover I am sending you three sets of reprints of paintings which have appeared recently in the magazines Fortune and Life, and which were executed by three Rosenwald Fund Fellows. Two of the Fellows, Jacob Lawrence and Charles Alston, are Negro artists whose work is currently attracting considerable attention. They were commissioned by Fortune to illustrate articles having to do with Negro migration and the Negro's place in the war effort. The third Fellow, Tom Lea, is a white Texan who was commissioned by Life to paint actual scenes aboard a destroyer in the North Atlantic.

We feel particularly proud of the fact that these three men have been aided in their development by fellowships from the Fund, and we hope that you will enjoy looking over this unusual collection.

Sincerely yours,

WCH: MLU

WILLIAM C. HAYGOOD

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania



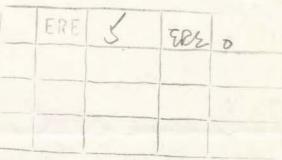
WAR PRODUCTION BOARD

WASHINGTON, D. C.

June 3, 1942

IN REPLY REFER TO:

Mr. Edwin Embree President The Julius Rosenwald Foundation 4901 Ellis Avenue Chicago, Illinois



Dear Edwin:

This will acknowledge receipt of your wire of May 31 regarding the salvage of rubber mats from running boards of automobiles which Helen Sulzberger has suggested. I have not seen her communication to Mr. Nelson.

In our regular Salvage campaigns I am sure that we are receiving many of these mats for rubber salvage. We have not emphasized this particular feature and do not intend to do so at the moment for the following reasons:

- 1. The most important source of usable rubber scrap is that of tires and tubes. They provide splendid material for reclaiming-rubber and are our largest potential source for an adequate reclaimed rubber supply.
- 2. The material from which rubber mats are made is low-quality, reclaimed rubber and has comparatively little value as compared with the material derived from tires and tubes.
- 3. Psychologically, we feel that it would be a bad policy to try to have automobile users do without the rubber mats considering the above two points until we are nearing the end of the potential sources which would be of more benefit to us. When such a time arrives, I think that we will meet with a better response from an understanding public than is possible today.

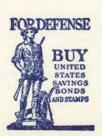
With very kindest regards, I am as ever,

Sincerely yours,

Lessing J. Rosenwald

Chief

Bureau of Industrial Conservation.



UNIVERSI

welf	15	WCH	0	LESSING J. ROSENWALD			
ERE		202	0	JENKINTOWN, PA.	enemal school na		
Land Mr. Land					June	13,	1942

Mr. William C. Haygood, Julius Rosenwald Fund, 4901 Ellis Avenue, Chicago, Illinois.

Dear Mr. Haygood:

Thank you very much for the reprints of the paintings by Jacob Lawrence, Charles Alston, and Tom Lea.

Both Mrs. Rosenwald and I found these reproductions and the accompanying text most interesting, and I am more than appreciative of your kindness in sending them on to me.

It is very nice, indeed, to know that these men were aided by the Fund, and that their work has won important recognition and success.

Sincerely yours,

LJR:EW

HIN SK UNIVERSITY

Rosenwald, Lessing

June 16,1942

Dear Lessing: I want to be sure that you know the arrangements on these books of mine. They are never subsidized by the Fund. Fortunately publishers think my stuff is good enough to bring out as straight commercial ventures.

As you know, the Fund distributes libraries to rural schools, and my books have sometimes been selected by our library advisers for these collections. Occasionally also - as with this Handbook - publications that are directly down the Fund alley are given some direct distribution where we think they will do the most good. Whenever my books are included in our libraries or our direct distribution, far from any royalty to me the Fund gets special rates (often less than half retail price) because of my authorship.

My writing and my general Fund interests are part of a common crusade. But I thought it only fair to both you and me that you should know explicitly that in these books neither my pocketbook nor my author's ego are subsidized by the Fund.

Very truly yours,

ERE: JW

EDWIN R. EMBREE

Mr. Lessing J. Rosenwald 3028 "Q" Street, N. W. Washington, D. C.



ERE	13	202	WALD		
	JENKI	NTOWN, P	Α.	esset)	
			June	20,	1942

My dear Mr. Embree:

Mr. Rosenwald has asked that I express to you his thanks for your two letters of June 16th.

Although the two copies of your handbook, "American Negroes", have not been received as yet, Mr. Rosenwald is looking forward to their arrival and to the pleasure of reading the book.

Very truly yours,

E. Wellens E. Wellens, Secretary to

Mr. Lessing J. Rosenwald

Mr. Edwin R. Embree, Julius Rosenwald Fund, 4901 Ellis Avenue, Chicago, Ill.

P. S. Mr. Rosenwald's new "home address" Washington is 1302 Apartment 702.

18th St., N.

Edwin R. Embree President

Will W. Alexander Vice-President

Dorothy A. Elvidge Secretary and Comptroller

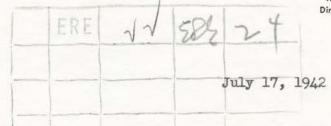
Julius Rosenwald Fund

4901 Ellis Avenue CHICAGO

M. O. Bousfield, M.D. Director for Negro Health

Fred G. Wale Director for Rural Education

William C. Haygood Director for Fellowships



Dear Lessing:

One of the things that seems important to winning the war and

maintaining effective government is the defeat of Curly Brooks for senator and Stephen A. Day for congressman-at-large. If these men can be squelched in the Illinois elections this fall, it will mean a lot. To this end a group of us in Chicago have organized a committee of independent voters, including both Republicans and Democrats. We are employing a campaign manager, and members of the committee will simply give direction and such time as they can. If the group cannot find a better man, do you see any objection to my serving as its chairman?

Very truly yours,

ERE: JW

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania

I can think of a lot of things

7/20/27

I would rather have you do. What with Talmadge in Ga + Brooks total, in Chicago you would, become a National aposth: as a cetizen your don't think I have the right Vo; but I would strumously object of it took an under you Kendest Maards. our your

Rosenwall, Lessing

July 24, 1942

Dear Lessing: Nathan Levin reported that you favored the Fund's purchasing an additional \$50,000 worth of War Savings Bonds, and we have done so. This leaves our current cash position pretty low, namely \$42,000 in our checking account at the First National. Of course we can close out savings accounts if we need additional cash and, assuming your approval, we will proceed to finance current expenditures as needed by that means.

However, the statement as of July 1 of our estimated cash receipts and disbursements for the next eighteen-month period shows a deficit of somewhat over \$33,000. I am enclosing our comptroller's statement. In view of our policy of keeping ahead of our needs for an eighteen-month period, do you think this is a desirable time to sell another block of Sears stock? The sale of one thousand shares at the present market would emply cover the eighteen-months' estimate up to the November meeting. I feel that as we approach nearer and nearer to the bottom of the barrel we should be increasingly conservative in making sure that our commitments are amply covered by cash.

Very truly yours,

ERE: JW

EDWIN R. EMBREE

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania



Rosenwald, Lessing

July 24, 1942

Dear Lessing:

All right, I will follow your

judgment. I think the defeat of

Brooks and Day for Congress is important, but I doubt if my services one way or another would make much difference. And there is a good deal of relief in staying out of the turmoil and strife that inevitably closes around anyone who takes a position of responsibility in a campaign.

Very truly yours,

ERE: JW

EDWIN R. EMBREE

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania



Edwin R. Embree President Will W. Alexander

Vice-President

Dorothy A. Elvidge Secretary and Comptroller

Julius Rosenwald Fund

4901 Ellis Avenue CHICAGO

M. O. Bousfield, M.D. Director for Negro Health

Fred G. Wale Director for Rural Education

William C. Haygood Director for Fellowships



Dear Lessing:

I have the memorandum which Nathan Levin has sent to the various"Rosenwald interests"that may want to sell Sears stock at this time. While the sale you authorized in July covers our immediate needs, there will doubtless be additional appropriations at the November meeting. If you think best, therefore, I should heartily approve including a sale order in behalf of the Fund along with any general sales of Sears stock that may be contemplated.

Very truly yours,

ERE: JW

Mr. Lessing J. Rosenwald Alverthorpe Gailery Jenkintown, Pennsylvania



Rosewood, Lessing

October 21, 1942

Dear Lessing: You and I try to have at least one talk just before each trustees' meeting. This year the business coming up for consideration is, for the most part, so well established that I have not added to the congestion of Washington and the trains by attempting a visit with you.

The autumn meeting is regularly devoted to review and discussion of the past year's work with a view to getting suggestions and criticisms from the trustees as to general procedure and general emphasis. With one exception, that will be the order of business this November.

The one program which is developing and which we want to expand still further is the special work in race relations. Dr. Alexander has been directing this division. Although his time has been spent largely in Washington, we have been giving a great deal of attention to the problems and tensions that are arising with the new emphasis upon democracy and fresh opportunities for Negroea, together with the new bitterness and violence being shown by reactionary groups. Dr. Alexander and I have had conferences during the summer and autumn with Merk Ethridge, Howard Odum, Leonard Rieser, and Charles Johnson, and have asked Odum and Johnson to bring to the November meeting detailed reports on conditions and attitudes that they are surveying in both the white and the colored groups throughout the country.

It seems to all of us who have discussed the matter that the Fund has a special opportunity to help work out solutions to the problems of "race and democracy" that are likely to be acute as the war continues and even more



in the new world created by the war. Specifically, we propose the creation of some new interracial commission in the South (with the cooperation of the Rockefeller and Carnegie groups) and the strengthening of the work in our own office by adding Charles Johnson to our staff so that the work he is now doing through the church boards and through the Graduate Institute at Fisk may be tied in to our program.

The Nominating Committee proposes to renominate the present officers and trustees, all of whom are eligible for renomination (Mark Ethridge, Richard Frank, Franklin McLean, Lessing Rosenwald). Other business is routine.

If you would like to talk over any of these things with me before the meeting, I shall of course be delighted to meet with you. I have to be at a conference in Durham the day before the trustees' meeting. If you wish it, I could easily spend an hour or two with you in Washington on Thursday, November 5.

Very truly yours,

ERE: AC

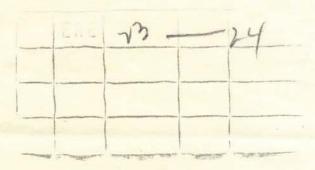
Mr. Lessing Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania EDWIN R. EMBREE



LESSING J. ROSENWALD

November 21, 1942

Mr. Edwin R. Embree, Julius Rosenwald Fund, 4901 Ellis Avenue, Chicago, Illinois.



My dear Mr. Embree:

Mr. Rosenwald has asked that I send you the enclosed letter from Mr. Harry B. Hirsh, which has been acknowledged. He thought you would find it of interest.

Very truly yours,

E. Wellens, Secretary

E. Wellens, Secretary to Enc. Mr. Lessing J. Rosenwald

FASIK UNIVERSITY Mr. Harry B. Hirsh, 2215 Washington Ave., Philadelphia, Pa.

My dear Mr. Hirsh;

Mr. Rosemeald had to leave the office rather hurriedly, and therefore asked me to express to you his sincere thanks for your letter of November 17th, addressed to him in Washington.

He is very appreciative of your thoughtfulness in sending him the clipping from the Philadelphia Record, and of your kind expressions concerning his family and his father. He knows that his brother and sisters will be most appreciative, too.

Mr. Rosenwald is sorry that he could not write to you personally, and wishes to send his kindest regards.

Very truly yours,

E. Wellens, Secretary to Mr. Lessing J. Rosenwald



Will will

HARRY B. HIRSH 2215 WASHINGTON AVE. PHILADELPHIA

November 17th 1 9 4 2

Dear Lessing:

I do not know whether you read last Sunday's Philadelphia Record. At any rate there was nearly a page devoted to the activities at the Sun Shipyard, Chester, of a group of Negro workers who are being trained to fabricate ships, in new Yard #4 recently completed, from stem to stern.

Knowing your own and your family's personal interest in this section of our population, your help to them over a long number of years, and particularly your father's great philanthropies to this group, I thought that this would be of special interest to you and the other members of the family.

The Belmont Iron Works holds a very intimate relation with both the Sun Shipbuilding and Sun Oil, and all members of the Pew family. We designed and built the original yard just before World War I and we have been acting as consulting engineers and contractors on the design and extension of the original yard from 8 to 28 shipways and all the shops and facilities which make it really four distinct, complete yards. We also had the privilege of sending two of our chauffeurs to work there and they have given good accounts of themselves.

My daily business life in this Negro district has been very heartening and I am sure that the seed planted by your father and the bread that he cast upon the waters is having an abundant harvest.

With best regards,

HBH bs

Enc.

Mr. Lessing Rosenwald 3028 "Q" Street, NW Washington, D. C. Yours sincerely, Hish

F S I T

By ORRIN C. EVANS

Out at the Sun Shipbuilding Company's Yard No. 4 in Chester, a gang of Negro construction laborers were harmonizing on "Goin' to Move to the Outskirts of the Town."

Their safety man, his red flag rolled under his arm, was ignoring the tune and whistling a few bars from "Rigoletto."

Their tastes in music differas do their backgrounds-but these men, along with some 4500 others, have one overwhelming ambition in common.

They are determined to make good as skilled workers in John G. Pew's all-Negro shipyard, an nounced last May and now well on the way to laying its first

A Music Teacher

The safety man, Ferdinand Motley, for 15 years was one of the leading Negro teachers of voice and piano.

"When I heard about this shipyard," he said, "I said to myself: 'Culture may be all right in its place, but what the Negro needs most now is economic security and training in skilled trades. That goes for me, too.' So here I am."

He's completing his apprenticeship as a laborer and is going to be a welder.

When he qualifies as a welder, he will be prouder, he says, than the day he was graduated from an important conservatory,

The same thought was expressed by Urias Oates, a former captain of the Lincoln Uni-

"I got a big kick when I received my A.B. degree," he said.
"And since then, I've been kicked around some, college or no college. But, when I become a full-fledged steamfitter a few weeks from now, I'll see the end of the kicking around."

Not All Educated

But don't get the impression that Sun Shipbuilding is run-ning a post-graduate show for current Negroes. Only about 300 of the 4500 men already work in the yard ever went to

never went to high school. But virtually all are going to school now—in the eve-nings after putting in a fulleight-hour day at hard work. The school is devoted to getting the yard ready for the first keel laying, in about a month. The evening is devoted to learning how to build that ship and many more like it.

Sun Shipbuilding is investing some \$10,000,000 in the belief that ability to do skilled work isn't limited to white men—that there are 9000 Negroes in this area who can build ships.

The biggest dividend from the investment so far-bigger than anyone dared hope for-is the development of a "cause"

among the workers. The cause of prov

yard will serve to convince white workers of the competence and efficiency of Negro workers in skilled capacities, and thereby

opposition." Dr. Scott is assisted in management of Yard No. 4 by Charles Shorter, former industrial research secretary for the Armstrong Association, Negro social service clearing house in family population Philadelphia, and Jerome "Brud" 45,000 persons will Holland, former Cornell University football star and 1937-38 All-

lessen traditional prejudice and

A dispensary is nearing completion in Yard No. 4. In charge of Dr. Horace C. Scott, who will perform traumatic surgery, its staff will include another physi-cian, four women registered nurses, an X-ray technician, five male nurses, two medical secre-taries and two orderlies.

It is estimated that a total family population of 40,000 to 45,000 persons will be benefited when the full employment goal

John G. Pew, who is optimity to work meant using a large mistic about the quality of labor supply right here, with work the Negro yard will do, homes here. It meant saving the

"We decided to set up this "We decided to set up this yard for operation by Negroes because of two reasons; first of all, the Government wanted more Negroes hired in war work. Secondly, I had a feeling we could find enough colored men in Chester, Philadelphia and surrounding towns to man such a yard.

"Giving Negroes an opportu-

cost of bringing other workers

here and using material to house the new workers.

"I think these men will do all they can to make good, and I'm sure they will make good," he

And they won't "flop" on the greatest chance ever offered for increasing opportunities for Negroes, 69 year-old Dr. Scott assures you.



These men at Sun Shipbuilding Company Yard No. 4 are out to prove that race has nothing to do with efficiency in highly-skilled occupations. At upper left are three men who can take a large measure of credit for the success of this project. They are, left to right, Charles Shorter, Dr. Emmett J. Scott (seated), and "Brud" Holland. Upper right is a shot of Wilbert Crawley, ace hand torch burner of Yard No. 4, in action. Lower left, Joseph Newmuis, 1618 Stiles st. (kneeling), goes about his chipping job on a hull while Charles King, who is in the welding school, oks on. At lower right a crew shows perfect teamwork in operating a drill press. looks on. At lower right a crew shows perfect teamwork in operating a drill press.

The cause of proving Negroes' capabilities is spurring every man on.

And sometimes spurs them into an embarrassing situation.

"The crusading spirit caused a little flurry some months ago." an official said, "The men felt they had to be super-good because the entire Negro race would be on the spot if they fell

Taking All Bets

"So in one shop, determined not to be outstripped by white workers in another yard. the Negroes almost doubled the into the national hero and ace previous production record in 10 days."

"We're not doing too much shouting about it," said Wilbert Crawley, 26-year-old hand-torch burner, "but we're just quietly taking all the bets we can thatwe'll set a new yard record on construction of our first ship."

And Crawley has personal reasons for enthusiasm for the all-Negro project.

For more than two years an employe of the shipyard, Crawlev's classification ceiling was laborer. A few months in training school turned him out as one of the best hand-torch burners in Say "Family Album" on the Yard No. 4.

Electric crane operators, pipe fitters, coppersmiths, welders, ship joiners, hull shipfitters, laying-out men. liners and tackers in the new yard all are Negroes.

A Great Event

The administrative offices are headed by Dr. Emmett J. Scott, drafted from retirement as one of the nation's leading educators to develop what he terms "the greatest thing to happen for Negroes since the establishment of Tuskegee Institute."

For years he was secretary to Booker T. Washington, founder of Tuskegee Institute in Alabama. After Washington's death. for 19 years he was secretary. treasurer of Howard University, Negro liberal arts college in Washington, D. C.

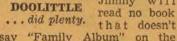
"It is important to note," he

Man of the Week

One day he's bombing Tokio. the next day he's in the White House being photographed with the President, the next day he's buying toothpaste in a Tennessee drug store and then, before you have had time to say "Shangri-la," he is heading Uncle Sam's fliers invading French North Africa.

Jimmy Doolittle has developed

airman of this war that Lindbergh could have been if Lindy hadn't got all crossed up in politics. Jimmy Doolittle is as different from Lindbergh as day is from night. Lindbergh is a bookish guy; Jimmy will



front of it. The wonderful thing about Jimmy is he's got color, and the American people want their war

leaders to have color.

Jimmy's favorite fruit is a thick, rare steak. He used to be bantamweight boxing champ of the Pacific Coast, and his wife won't trust him behind the wheel of an automobile. That he's got a flair for speed ought to be proved by the fact that this shy. hairless hot-shot can point to the following accomplishments:

First to fly across the United States in a single day.

First to make the now famous outside loop.

First to pioneer in the art of instrument or "blind" flying.

First to make a land plane do more than 300 miles an hour.

Winner of the Schneider Trophy race, 1925; Mackay Trophy, said, "that the program in our 1926; Harmon Trophy, 1929;

Bendix Trophy, 1931: Thompson Trophy, 1932.

Jimmy tried to retire in 1931. "Because of my advanced age." he explained. He was 34 then.

He's 45 now, still small, still stocky, still tough, and still as unconcerned about danger as that day at the Cleveland air show in the fall of 1929.

As the Army's ace stunt flier he was putting a Curtiss pursuit ship through a power dive a half-mile above the earth. Every-

came off. Now, flying a plane without wings comes under Jimmy's accomplishments on Tuesdays, but this was a Monday, So he took to his parachute.

When spectators ran up to him and asked if he was hurt. they found his face screwed up into a frown that would have stopped an hourglass. "I bit my tongue going over the side," he complained.

Most persons seem to think

thing went fine till the wings that when something goes wrong in the air the pilot gets scared. That's not true, Jimmy says, "The fact is, he hasn't time to be scared. He's too busy doing the things he has been trained to do in just such an emergency."

If a flier took time off to thrill every time there was something thrilling, he'd be "thrilled to

death, literally," Jimmy says, James Harold Doolittle, who stands 5 feet 7 and weighs 150 pounds, has done everything with an airplane except plow a field of corn with it.

There is nothing he hasn't done. Even to being born, That accomplishment was run up in Alameda, Calif., on December 14. 1896. He was only 3 years old when he participated in the Alaskan gold rush; at least, his father, a carpenter and prospector, took him to Alaska for it.

Back in San Francisco, Jimmy entered grammar school, and fell in love with Josephine Daniels, a classmate then and now his wife. He won the boxing championship in high school and earned another student's lasting admiration by knocking his wind out of him on the wrestling mat one day. However, the deflated student got his wind back in time to become Lawrence Tibbett, the great singer.

Jimmy did a stretch in the University of California, went to Nevada, where he prospected and mined, and then enlisted in the Army Air Service. Well, he got TOO good; they made a teacher out of him. That's how he had to stay home and be an Army flying instructor during World War I.

He left the Army in 1930 to become aviation director of a big oil company. But he rejoined the Army in 1940 as a reserve major.

And when the history of this present war is written, don't let 'em tell you Doolittle Did Little. Doolittle Did Plenty!



Roserwald Lessing

November 24, 1942

Dear Mr. Hirsh: Mr. Lessing Rosenwald has passed on to me your letter to him enclosing the clipping from the Philadelphia Record.

All of us who have been associated with Mr. Julius Rosenwald are gratified by increasing evidences of the integration of Negroes into American economy and American life. I am sure you have found much satisfaction in the work you have done in this connection.

In case you have not seen it, I am giving myself the pleasure of sending you a copy of a little book that I have recently published, American Negroes, which is an attempt to tell the exciting story of this new race in the smallest possible space.

Very truly yours,

ERE: JW

EDWIN R. EMBREE

Mr. Harry B. Hirsh 2215 Washington Avenue Philadelphia, Pennsylvania



Edwin R. Embree President Will W. Alexander Vice-President

Dorothy A. Elvidge Secretary and Comptroller

Julius Rosenwald Fund

4901 Ellis Avenue CHICAGO M. O. Bousfield, M.D. Director for Negro Health

Fred G. Wale Director for Rural Education

William C. Haygood Director for Fellowships

December 2, 1942

Dear Lessing:

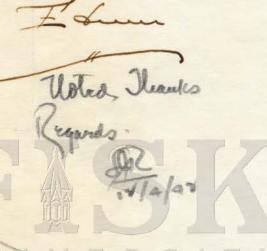
I am sending under separate cover the report which Doctor Charles S.

Johnson presented to the Trustees of the Julius Rosenwald Fund at the meeting in Chapel Hill November 7. I think you will be interested in his detailed findings as to attitudes in race relations in various parts of the country.

The Executive Committee has begun to put into effect the program in race relations authorized at the Trustees' meeting. Arrangements have been made for Doctor Johnson to take up his duties with us as of January 1, it being understood that he will continue to direct the Social Science Institute at Fisk University (but will not carry his teaching schedule there) and that he will serve the American Missionary Association of the Congregational Churches as well as the Julius Rosenwald Fund in a program of common effort in this field into which we hope the Congregational Churches will put increasing funds and energies.

ERE:JW

Mr. Lessing J. Rosenwald Alverthorpe Gallery Jenkintown, Pennsylvania Very truly yours.



2-R-7 (Defence Bonds)

December 23, 1942

Dear Lessing: Nathan Levin reports your general approval of his suggestion that we invest further blocks of our present cash in government bonds. I approve, with the single provise that I think from now on we should invest in short-term bonds so that we would not find ourselves having to turn these back to the government as we close out our activities. I have just telephoned Levin, asking that he invest \$100,000 in government certificates which fall due December 1, 1943. Rather than investing in bonds that fall due in 1948, I should prefer to wait for further offerings of one-year or two-year certificates. Furthermore, I am not keen about getting too much of our present cash tied up in securities of any sort as we shall probably need most of our present free cash balance for payments to be made in regular course during the next calendar year. All such investments, according to our By-laws, are to be authorized by the Finance Committee. I am therefore sending a letter somewhat similar to this to Edgar Stern and Richard Frank.

Best wishes for the holiday

season.

ERE:JW

Very truly yours, EDWIN R. EMBREE

Mr. Lessing J. Rosenwald 1302 Eighteenth Street, N. W. Apartment 702 Washington, D. C.

F#SK UNIVERSITY