June 3, 1913.

Dr. B. T. Washington,

Tuskegee Institute, Ala.

My Daar Dr. Washington:

I am in receipt of yours of May 31, but the pictures of the three school houses have not yet come to hand. The letters you enclosed and the data regarding the cost are all very interesting.

The fact that the white people in the neighborhood of these schools are so much interested is gratifying. I imagine in some instances the colored children will have better schools than the whites.

When the other three schools are erected I shall be glad to have your opinion as to the value of any further work along the same line.

It will be entirely agreeable to me to have you present duplicates of the pictures and reports to the trustees.

I am enclosing check for \$953.60 in accordance with the bill which you submit, for the Brownsville, Loachapoka and Notasulga schools.

Yours very tru

PHILADELPHIA. PA.

WARREN LOGAN

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WILLIAM M. SCOTT, 19TH AND HAMILTON STREETS

> Mr. Wm. C. Graves, Office, Mr. Julius Rosenwald, Harvard St. and Homan Ave., Chicago. Illinois.

Dear Mr. Graves:

THE TUSKEGEE NORMAL AND INDUSTRIAL INSTITUTE

FOR THE TRAINING OF

COLORED YOUNG MEN AND WOMEN TUSKEGEE INSTITUTE, ALABAMA

July 21, 1914.

Enclosed you will find a statement that covers the whole matter of the funds which Mr. Rosenwald has promised, from time to time, to supply for various purposes: in the amount, as you will see, is included salary and traveling expenses of Dr. R. E. Park, who has been engaged in visiting the small schools that have grown out of Tuskegee or doing work similar to Tuskegee; also the traveling expenses and salary of the man engaged to assist these schools in improving their bookkeeping; also the amount due on account of building six experimental country schoolhouses. There are some other small items that explain themselves.

Now, that Dr. Park has gotten the facts together in reference to the condition of these schools, we have the feeling that it will be best to employ a different type of man to re-visit these schools and stay a longer time than Dr. Park will be able to do, and help them to improve their work along lines indicated by Dr. Park. We have not been able as yet to find the man but hope to do so within a few months. but shall do nothing in the way of employing him until we have consulted with Mr. Ro-As I said to Mr. Rosenwald, when I saw him, we were quite convinced that the man whom we employed to help the school in bringing about a better system of bookkeeping is not the man whom we were going to keep permanently for this work. We are hoping to find a better man and trust we can do so within a few weeks.

Borsa T. Walingthy

PHILADELPHIA, PA

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1TO WILLIAM ST., NEW YORK, N. Y.
BELTON GILRRATH. BIRMINGHAM, ALA

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CHICAGO, ILL.
WILLIAM M. SCOTT, 19TH AND HAMILTON STREETS

Mr. Wm. C. Graves, Office, Mr. Julius Rosenwald C/- Sears, Roebuck & Co., Chicago, Illinois.

Dear Mr. Graves:

THE TUSKEGEE NORMAL AND INDUSTRIAL INSTITUTE

FOR THE TRAINING OF

COLORED YOUNG MEN AND WOMEN

TUSKEGEE INSTITUTE, ALABAMA

T. offshorts \$25,000.

2,100.00

B. T. R. net claim

August 5, 1914.

1665.16

146.40 Kas \$5/8.76

Replying to your letter for a more detailed account of expenditure of money covering Dr. Park's expenses, the bookkeeper's expenses and money for erection of the six (6) experimental schoolhouses, I enclose to you the statement from our Auditor's Office. I am glad you required us to take up this matter more in detail.

Balance for rural

Bal. In rurals

Paid m

After going through the matter more carefully item by item, I find that there are several items listed in the former statement which should not have been charged against Mr. Rosenwald but to some other fund. The total amount has been reduced, as you will note, by \$394.75.

Two other things: First, as I stated to Mr. Rosenwald sometime ago, Dr.

Park has now done the work of finding out the condition of these schools in a rough

way: we shall not employ anybody else to continue this work without notice to Mr.

Rosenwald and without his approval. We feel sure a different type of man and a

cheaper man can be secured to follow up the work and see that Dr. Park's suggestions

are put into practice; in fact we have already begun to do this in a way by letter.

We found one school, for example in Florida, that is spending entirely too much money,

as Dr. Park's report shows, per student. We have told the head of the school that

this ought to be changed speedily by less number of teachers or getting more pupils.

I also told Mr. Rosenwald that we have not found the right man yet for the bockkeep
ing work and until we do, we are going to suspend that part of the work and will not (Over)

(Mr. Graves -2)

take it up without Mr. Rosenwald's approval.

Covering the matter of the six (6) schools, Mr. Rosenwald permitted us to use \$2,100 from the \$25,000 for these schools; as a matter of fact we only find it necessary to use \$1,976.67.

If I have not made all of these matters clear, please be kind enough to write again, as it helped us all to be required to go into details.

Yours very truly,

Broker t. Wasking his

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catings ever pulling to sensioner or technic more equiling

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BOARD OF TRUSTRES

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THE TUSKEGEE NORMAL AND INDUSTRIAL INSTITUTE

FOR THE TRAINING OF

TUSKEGEE INSTITUTE, ALABAMA

Yours very trally,

Mr. William C. Graves. c/o Sears, Roebuck & Co., Chicago, Ill. Dear Mr. Graves :-

Replying to yours of November 30, I would state that I do not want you and Mr. Rosenwald to feel that any such large proportion of the money for schoolhouse building is going into promotion expenses as your letter would seem to indicate. It is my highest ambition to reduce the overhead expenses to the very lowest, and I hope before many months pass away to put practically all the money into building schoolhouses and practically nothing into expenses. I am maturing this plan as fast as possible. I shall send you reasonably soon, however, such a detailed statement as your letter calls for.

Just now you can understand that it will be rather difficult to state just what proportion of the money used in promoting schoolhouse building has been spent on an individual schoolhouse for the reason that a good deal of time and effort has been incurred in aiding the people to collect money and start schoolhouses that are not yet completed, and will not be for several months. It will be unfair of course, to saddle this expense on schoolhouses already completed.

But for the unfortunate condition brought on by the war in the cotton growing sections, there would be no trouble in getting all the schoolhouses built practically almost without any expense for promotion.

And then, again, if we were to pursue the policy of placing schoolhouses where they are asked for instead of pursuing the policy of placing them where they are needed whether they are asked for or not, we could get on much faster and without expense. The letters which have passed through your office indicate that we could spend all the money in communities where the people feel the need of a schoolhouse rather than in the communities where they do not feel the need so keenly. But I think the better plan is to keep the schoolhouse building for the present, within a reasonable restricted territory and let the colored people and white people come in contact with the influence of first class schoolhouses in rural communities. This will help the whole cause of education.

We have just completed the erection of three fine schoolhouses in Lee County, and are planning a formal dedication of them very soon.

Not the least encouraging feature in connection with the building of these schoolhouses is to note the awakened interest on the part of Southern white people. In many cases white people have now become interested who hitherto have manifested no interest in anything concerning Negro education.

Enclosed I send you receipt for \$1540 on account of schoolhouse building.

Yours very truly,

H

ilr. William C. Graves, o/o Boars, Boebuck & Co., Chicago, Ill. Doar Mr. Graves;-

Replying to your of Hovember SO, I would state that I do not want you and Mr. Researed to feel that any such large proportion of the memor for equalibrate building is going into promotion expenses as your letter would some to indicate. It is my highest ambition to reduce the expenses to the very levest, and I hope before many months pass army to you procisely all the memor into building schoolness and procisely nothing into expenses. I am unturing this plan as that as possible. I shall cond you resseamely soon, however, such a detailed statement as your letter onlinger.

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This is a condensation of letters which follows:

Cottage Grove Academy received \$800. Of this sum \$200 was expended for salaries, \$200 was paid on debts of the school, \$125 was used to finish a dormitory, \$100 was spent on the farm, and the balance was used for current expenses.

The Mt. Meigs Colored Institute received \$500 on condition that they should raise \$500 more. The colored people of the community raised \$100 and \$400 was given by friends in the North. The money was expended in improving the industrial department and current expenses.

The China Agricultural Institute received \$600 and used it to pay off the debts of the school.

The Port Royal Agricultural School received \$600, an equal amount was given by other contributors. The sum of \$1200 has been deposited in the Savings Bank. It is purposed to spend it for a driven well, a tank, and piping in several buildings, a 6-horse power gasolene saw, a circular wood saw, corn and seed grinder, and a power pump.

The North Louisiana Agricultural and Industrial Institute received \$500. Purposes to use it to rebuild the present academic building.

Ft. Valley High and Industrial School received \$3000 from Mr. Rosenwald; used it for putting in baths in the girls' lady teachers' and Principal's homes, repairs to the main building, addition of bedroom to principal's home, and purchase of two mules.



The Farmers Improvement Society of Texas received \$1000 on condition that they raise a similar sum, outside of the regular donation. They raised something over \$1100. and used it to erect a home for the principal. Up to that time there had been no home for the principal to live in.

Arkansas Baptist College received \$400; raised on the strength of the same \$575. This sum, amounting to \$975, was used to purchase one electric motor, \$125; one rip saw machine, \$50; to repair one band saw machine \$35; to purchase tools and benches, \$150; material for manual training, \$40; applied to salaries \$575.

The High Point Normal and Industrial Institute, High Point, N. C., received \$1000. Andrew Carnegie had promised the school, whenever all its debts were paid up, \$1200. The sum given by Mr. Rosenwald, with the addition of the legacy received by the trustees, enabled the school to pay off its debts and secure the \$1200 promised by Mr. Carnegie.

The Voorhees Industrial Institute received \$3000. Five Hundred Dollars was placed in the bank as a traveling fund to be used in securing students; \$1500 was used for teachers' salaries, \$1000 in current expenses and in equipment for the plant.

Snow Hill Normal and Industrial Institute received \$4000., the disposition of which is to be reported upon later on.

The Utica Normal and Industrial Institute received \$4000. With this it succeeded in increasing its contributions by a similar sum. Four Hundred dollars of this sum was collected from the people in Mississippi. The money thus secured was used in the repairing and toning-up of the institution, also in straightening some light accounts which had needed attention for some time.

Topeka Industrial and Educational Institute received \$400. "The interest of Mr. Rosenwald in our institution has not only caused a deepening of interest on the part of

UNIVERSIT

teachers and students, but has also caused the Topeka, Kansas, and Western people to become more keenly alive to the work we are trying to do"

The Christianburg Industrial Institute received \$800. Through this it succeeded in securing a like sum from other sources. The money was used in meeting the current expenses of the institution.

Robert Hungerford Normal and Industrial School received \$800. No report as to use of money, but it was understood that it has been used to put in an electric light plant.

Canfield Normal and Industrial Institute received \$500 from Mr. Rosenwald by which means \$502 was raised. The money was applied to improvement of the farm.



NORMAL AND INDUSTRIAL INSTITUTE

FOR THE TRAINING OF

COLORED YOUNG MEN AND WOMEN

Tuskegee Institute, Alabama.

December 5, 1914.

Dear Mr. Rosenwald:

I thought it would interest you to see a few samples of the variety of letters which we are receiving from white County Superintendents and other white men regarding schoolhouses. I think that as much good is going to come in the matter of awakening the interest of Southern people, who have never manifested much interest in the education of the colored people, as is going to come from the schoolhouse building itself. It is most gratifying to note how the effort to build schoolhouses has aroused interest and attracted attention.

Owing to the very depressed condition of the South, it may be that we cannot pursue the policy of concentrating quite so much in a few counties as we had planned to do; that is, for this year it may be that we shall have to widen the territory to some extent, but we shall not make any change in the first policy, unless it is absolutely necessary. In case we do have to widen the territory, I hope you will not object. After this year, I feel certain that conditions will be such that we can stick pretty closely to the original plan of concentrating upon a few counties until they are supplied with school buildings, but in case we change, with your permission, the original idea to some extent, we shall not make the territory any broader than is absolutely necessary.

Yours very truly,

(Signed) Booker T. Washington.

Mr. Julius Rosenwald, Chicago, Ill.

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THE TUSKEGEE NORMAL AND INDUSTRIAL INSTITUTE

FOR THE TRAINING OF

COLORED YOUNG MEN AND WOMEN

TUSKEGEE INSTITUTE, ALABAMA

March 22. 1915

Mr. William C. Graves. c/o Sears, Roebuck & Company, Chicago, Ill.

Dear Mr. Graves :-

When Mr. Rosenwald was here we took up quite fully with the Trustees the matter of helping to strengthen and influence the smaller schools that have grown directly out of Tuskegee or schools that are doing similar work.

After the matter had been discussed pretty fully. Mr. Rosenwald was kind enough to suggest that he would be glad to pay the expenses in connection with any policy that would keep us in touch with these schools and see that they are doing thorough, good work.

After considering the matter very carefully, we have decided to recommend to Mr. to Mr. Rosenwald the policy outlined in the enclased memorandum, that is, that these schools be visited by various committees composed of our faculty a number of times each year. This plan has several advantages. In the first place, no one understands our methods and objects so well as persons who have been connected with the faculty from year to year, and they of course have a deep and sympathetic interest in the success of these small schools.

Second. I am convinced that the trip to these small schools on the part of members of our faculty will prove a two edged sword--it will help the schools and help the teachers by giving them a little outing from time to time away from the work connected with the Institute. I hope Mr. Rosenwald wild see his way clear to approve this plan.

I think, as the school year is so nearly finished, it would not be well to undertake putting the plan into operation until next year when the new school year begins.

Yours very truly,

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NORMAL AND INDUSTRIAL INSTITUTE

FOR THE TRAINING OF

COLORED YOUNG MEN AND WOMEN

Tuskegee Institute, Alabama.

March 17, 1915.

Mr. Julius Rosenwald, Arthington Street and Homan Avenue, Chicago, Illinois.

Dear Mr. Rosenwald:

We have been taking up, with a good deal of care, the various suggestions which you made to the group of officers who met you in the Council Room while you were here. Mr. Scott has explained the whole matter to us fully.

I am now writing about one of these suggestions, which I think we have thoroughly thrashed out and gotten pretty well "baked". I shall be writing you about the others later. The one that I now write about refers to the extension of the schoolhouse building.

"In addition to the conference with our own Executive Council, I had a conference, this week, with Mr. Sibley, and all of us agree it is really desirable just now to carry out, if we can, the following plan:

lst--To extend the school-house-building into five additional counties in Alabama. These counties are now thoroughly ripe for such a movement.

2nd--To put on an additional man, whose duty it would be to supervise and help in the increasing of the school-house-building in this wider territory. Under this arrangement, Mr. Calloway, the Head of the Extension Department, feels quite sure that we can erect twenty more schoolhouses than the number previously agreed upon--that is, fifty, instead of thirty-by October 1st. Of course, as we get experience, and master the new field, we can greatly increase the number of schoolhouses to be built.

3rd--The duties of the additional man would be confined, very largely, to keeping in touch with the County Superintendents, County Supervisors, and local teachers, as far as practicable; in seeing that everything is done properly and economically. We estimate that for salary and traveling expenses such a man will cost \$1,500.00 per year, and that good results will be secured. It would not be our idea to put an out and out new man in this position, but to promote one of the older workers in the Extension Department and replace him by another worker. It may be that at the end of a period of months we might find it desirable to add two men, but first we would like to test the effectiveness of this plan with one man.

If this idea meets with your approval we are ready to go ahead and try it out.

Mr. Sibley and all of us are convinced that this school-housebuilding in the rural districts is "tap-root" work, and is reaching the bottom of the problem.

Yours very truly,

THE TUSKEGEE

NORMAL AND INDUSTRIAL INSTITUTE

FOR THE TRAINING OF

COLORED YOUNG MEN AND WOMEN

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Yours very truly,

To the Executive Council:

We, your committee, appointed to make suggestions about the schools which are offshoots of Tuskegee have the following to submit:

We suggest that committees be appointed to visit the schools as

follows:

LARGER SCHOOLS.

1.	Christiansburg Industrial Institute. Cambria, Va., Principal E. A. Long, '95
	Two committeemen once a year\$150
2.	Snow Hill Normal & Industrial Institute, Snow Hill, Ala., Principal, Mr. W. J. Edwards '93
	Three committeemen twice a year 150
3.	Voorhees Industrial School, Denmark, S. C., Principal Mr. M. A. Menafee '00
	Two committeemen twice a year 150
4.	Topeka, Education & Industrial Institute, Topeka, Kans., Principal Wm. R. Carter, '93
	Two committeemen once a year
5.	Utica Normal & Industrial Institute, Utice, Miss., Principal Mr. W. M. Holtzclaw '98
	Two committeemen twice a year 100
6.	Ft. Valley High & Industrial Institute Ft. Valley, Ga., Principal, Mr. H. A. Hunt
	Two committeemen once a year 35
7.	Lomax-Hannon Industrial School Greenville, Ala., Principal Mr. J. R. Wingfield
	Two committeemen twice a year

SMALLER SCHOOLS.

1.	Canfield Industrial Institute, Canfield, Ark., Principal Mr. Byrd T. Crawford, '01
	Two committeemen once a year
2.	Colored Union Literary & Industrial Institute China, Ala., Principal, Mr. N. E. Henry '93
	Two committeemen once a year
3.	Mt.Meigs Colored Institute, Waugh, Ala., Principal, Miss Cornelia Bowen '85
	Two committeemen twice a year
4.	Port Royal Agricultural School, Beaufort, S. C., Principal, Mr. J. S. Shanklin, '07
	Two committeemen once a year 80
5.	Robert Hungerford Normal & Industrial Institute, Eatonville, Fla., Principal, Mrs. M. C. Galhoun, '96
	Two committeemen once a year
6.	Cottage Grove High School, Cottage Grove, Ala., Principal, Mr. R. W. Taylor
	Two committeemen once a year 35
7.	Grambling Industrial School, Grambling, La, Principal, Mr. Chas. Adams,
	Two committeemen once a year
8.	Prentiss Industrial School, Prentiss, Miss., Principal, Mr. J. H. Johnson,
1	Pwo committeemen once a year 50
9.	Richmond Industrial Institute, Richmond, Ala., Principal J. Brown
	Same Committee as Snow Hill

The total cost per year of the above visits as will be seen will be-----\$1320.

The year to run from June first one year to May 31st the succeeding year.

Respectfully submitted,

If \$1500 can be appropriated it will leave a margin to send special persons to special places at extra times, should it seem advisable.

FESIK UNIVERSITY

January 3, 1913.

Farmers Improvement Society
Agriculturel Gollege,
Ladonia, Texas.

Gentlemen: -

Dr. Washington has notified me that you have met the conditions of my proposed gift to your institution. I take great pleasure in enclosing herewith my check made payable to the order of R. L. Smith, President. I hope that your future work will meet with such success that men like Dr. Washington and your many other friends can continue to endorse and encourage it.

Very truly yours,



Utica Normal and Industrial Institute,
Utica, Mississippi,

Gentlemen: -

I have received notice from Dr. Washington that you have met the conditions of my proposed gift to your institution. Therefore, I enclose herewith my check payable to the order of the Utica Normal and Industrial Institute. It is a pleasure to send you this money; and I am glad to know that you have the endorsement of Dr. Washington and many others. Wishing your institution a happy and prosperous New Year, I am.

Very truly yours,



BOARD OF TRUSTEES

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71 BROADWAY, NEW YORK, N. Y.

TARODORE ROOSEVELT, 287 FOURTH AVE., NEW YORK, N. Y.

JULIUS ROSENWALD, HARVARD ST. AND HOMAN AVE., CHICAGO, ILL. WILLIAM M. SCOTT, 19TH AND HAMILTON STREETS. PHILADELPHIA, PA.

Mr. Julius Romenwald,

Harvard Street and Homan Avenue, Chicago, Illinois.

Dear Mr. Rosenwald:

I am not sure that I wrote you that it is our purpose to appropriate Five Hundred Dollars of the special Rosenwald Fund to the Mt. Meigs Institute at Waugh, Alabama, provided an additional Five Hundred Dollars be raised. The Five Hundred Dollars you are to give, it being understood, may be used for strengthening the industrial departments of the school and for making repairs.

Very truly yours.

Born nullung

Principal.

SETH LOW, CHAIRMAN, MEMBER OF INVESTMENT COMMITTEE, 30 EAST 64TH ST., NEW YORK, N. Y. W. W. CAMPHELL, VICE-CHAIRMAN, TUSKEGEE, ALA. WARREN LOGAN, MEMBER OF INVESTMENT COMMITTEE. TUSKEGEE INSTITUTE, ALA.

FOR THE TRAINING OF

COLORED YOUNG MEN AND WOMEN

THE TUSKEGEE

NORMAL AND INDUSTRIAL INSTITUTE

TUSKEGEE INSTITUTE, ALABAMA

January 3, 1913.

Waster -

B. V. M.

WILLIAM T. FERRIS GENERAL AGENT 149 BROADWAY

New York Jan. 7, 1913.

Mr. John R. Taber, 348 Lexington Ave., New York.

Dear Mr. Taber:

In order to meet the conditions of the proposed gift from Mr. Julius Rosenwald, that he would give us \$1000 provided we raised a similar amount, I am pleased to state that the following subscriptions have been made:

Very truly yours,

January 8, 1913.

St. Paul Normal & Industrial School,

Lawrenceville, Virginia.

Gentlemen: -

Dr. Washington has notified me that you have met the conditions of my proposed gift to your institution. I take great pleasure in enclosing herewith my check to the order of the St.Paul Normal & Industrial School. I hope that your future work will meet with such success that your many friends can endorse and encourage it.

Very truly yours,



JOHN R. TABER, Chairman Southern Committee, 348 Lexington Ave, New York

High Point Normal & Industrial Institute

ALFRED J. GRIFFIN, Principal

High Point, N. C. January 10th, 191 3

Dr. Booker T. Washington,

Tuskegee Institute, Ala.

My dear Dr. Washington:-

I am very glad to be able to enclose you a list of those who have contributed to the fund raised to meet the condition of Mr.Rosenwald. This list I have just received from our Treasurer, Mr.Wm.T. Ferris, I49 Broadway, New York.

I am want to thank you very much for your continued interest in High Point. This gift comes to us when our struggle is most fierce. It has been exceedingly difficult for us raise sufficient funds to pay salaries and meet the current expenses.

Your letter informing me of the box of shoes sent our school, has been received. Accept thanks this further interets which comes through you.

I will make proper acknowledgement to Mr. Rosenwald when the shoes reach High Point. Again thanking you, I am

Very sincerely yours,

FASIK.

BOARD OF TRUSTEES

SETH LOW, CHAIRMAN, MEMBER OF INVESTMENT COMMITTEE, 30 EAST 64TH ST., NEW YORK, N. Y. W. W. CAMPBELL, VICE-CHAIRMAN, TUSKEGEE, ALA. WARREN LOGAN, MEMBER OF INVESTMENT COMMITTEE.

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R. O. SIMPSON, FURMAN, ALA.

R. O. SIMPSON, FURNAN, ALA.
ROBERT C. OGDEN, 125 EAST 56TH ST., NEW YORK, N. Y.
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V. H. TULANE, 433 SOUTH RIPLEY ST., MONTGOMERY, ALA.
BELTON GILREATH, BIRMINGHAM, ALA.
CHARLES W. HARE, TUSKEGEE, ALA.

Grarles W. Hare, Tuskegee, Ala.

Booker T. Washington, Tuskegee Institute. Ala.

A. J. Wilborn, Tuskegee, Ala.

CHARLES F. DOLE, D. D., JAMAICA PLAIN, MASS.

WILLIAM J. SCHIEFFELIN, MEMBER OF INVESTMENT COMMITTEE 170 WILLIAM ST., NEW YORK, N. Y.

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THEODORE ROOSEVELT, 287 FOURTH AVE., NEW YORK, N. Y. JULIUS ROSENWALD, HARVARD ST, AND HOMAN AVE...

WILLIAM M. SCOTT, 19TH AND HAMILTON STREETS.
PHILADELPHIA, PA.

THE TUSKEGEE NORMAL AND INDUSTRIAL INSTITUTE

FOR THE TRAINING OF

COLORED YOUNG MEN AND WOMEN

TUSKEGEE INSTITUTE, ALABAMA

January Eleventh, Nineteen Hundred Thirteen.

Dear Mr. Rosenwald:

I beg to hand you herewith letter from Mr. Griffin, of the High Point Normal and Industrial Institute, and also letter from his Treasurer with list of subscribers to the conditional fund of One Thousand Dollars.

Yours very truly,

Mr. Julius Rosenwald, C/- Sears, Roebuck & Company, Chicago, Illinois.

MH-Enclosures.



January 11, 1913.

Dear Dr. Washington: -

Replying to the letter which you addressed to Mr. Rosenwald under date of January 3rd, please let me state that the Mt. Meigs Institute at Waugh, Alabama, is not in the list of Institutions already submitted to this office. It has now been placed among those institutions for a gift of \$500 out of the special Rosenwald fund, provided an additional \$500 be raised; the money to be given by Mr. Rosenwald may be used for strengthening the industrial department of the school and for making repairs.

Very sincerely yours,

WCG-L

Secretary to Julius Rosenwald.

Dr. B. T. Washington, Tuskegee Institute, Alabama.



Jan. 25, 1913
GEENE from Julius Rosenwald for Canfield Nor and Ind School 3500.00 Robert Crans Treas Canfield Normal & Industrial School,

Canfield, Arkansas.

Gentlemen: -

I send you, enclosed herewith, my check payable to the order of the Canfield Normal and Industrial School, having received notice from Dr. Washington that you have met the conditions of my proposed gift to your institution. I am glad to note the many friends who have confidence in you, and hope your service will continue to merit their approval.

Very truly youre,



January 23, 1913.

High Point Normal & Industrial Institute,

High Point, North Carolina.

Gentlemen: -

I have received notice from Dr. Washington that you have met the conditions of my proposed gift to your institution. I enclose herewith my check payable to the order of High Point Normal and Industrial Institute. It is a pleasure to sond you this money; and to note the many friends who have confidence in your work. I trust your service will continue to merit their approval.

Very truly yours,



Fort Valley High & Industrial School,

Fort Valley, Georgia.

Gentlemen: -

I take pleasure in enclosing herewith my check to the order of the Fort Valley High and Industrial School, having received notice from Dr. Washington that you have met the conditions of my proposed gift to your school. I hope your future work will meet with such success that men like Dr. Washington and your many other friends can continue to endorse and encourage it.

Very truly yours,



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WILLIAM G. WILLCOX, MEMBER OF INVESTMENT COMMITTEE. 3 SOUTH WILLIAM ST., NEW YORK, N. Y.

R. O. SIMPSON, FURMAN, ALA.

ROBERT C. OGDEN, 125 EAST 56TH ST., NEW YORK, N. Y. JOHN C. GRANT, 4651 DREXEL BOULEVARD, CHICAGO, ILL. V. H. TULANE, 433 SOUTH RIPLEY ST., MONTGOMERY, ALA. BELTON GILBEATH BIRMINGHAM, ALA. CHAPTER W. HARR. THEREGRE. AT.A.

BOOKER T. WASHINGTON, TUSKEGEE INSTITUTE, ALA. A. J. WILBORN, TUSKEGEE, ALA.

CHARLES F. DOLE, D. D., JAMAICA PLAIN, MASS. WILLIAM J. SCHIEFFELIN, MEMBER OF INVESTMENT COMMITTEE 170 WILLIAM ST., NEW YORK, N. Y.

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WILLIAM M. SCOTT. 19TH AND HAMILTON STREETS. PHILADELPHIA, PA.

THE TUSKEGEE NORMAL AND INDUSTRIAL INSTITUTE

FOR THE TRAINING OF

COLORED YOUNG MEN AND WOMEN

TUSKEGEE INSTITUTE, ALABAMA

January 24, 1913

Mr. Julius Rosenwald.

Chicago, Ill.

Dear Mr. Rosenwald:-

I send you herewith a list of subscribers to the \$800 fund promised the Cottage Grove bottone Grove, ala, Academy of which Sanford H. Lee is principal. He has met the conditions, and check can be

sent forward at your convenience.

Yours very truly.

Brown new strong

Cottage Grove Academy,

Cottage Grove, Alabama.

Gentlemen: -

Dr. Washington has notified me that you have met the conditions of my proposed gift to your institution. I take pleasure in sending you, enclosed herewith, my check to the order of the Cottage Grove Academy. I am glad to note the many friends who are interested in your school, and trust that your future work will be such that they will endorse and encourage it.

Very truly yours,



THE FORT VALLEY HIGH AND INDUSTRIAL SCHOOL			
No. 287 Fort Valley, Ga., 25, 19	13		
On account of She cial Donation			
The state of the s	llars		
\$3000 100 St. J. J. Stelland Tre	isurer.		

CHICAGO, ILL.

PHILADELPHIA, PA.

BOARD OF TRUSTEES

SETH LOW, CHAIRMAN, MEMBER OF INVESTMENT COMMITTEE, 30 EAST 64TH ST., NEW YORK, N. Y. W. W. CAMPBELL, VICE-CHAIRMAN, TUSHEGEE, ALA. WARHEN LOGAN, MEMBER OF INVESTMENT COMMITTEE. TUSKEGEE INSTITUTE, ALA.
WILLIAM G. WILLCOX, MEMBER OF INVESTMENT COMMITTEE.
3 SOUTH WILLIAM ST., NEW YORK, N. Y. 3 SOUTH WILLIAM ST., NEW YORK, N. Y.
R. O. SIMPSON, FURMAN, ALA.
ROBERT C. OGDEN, 125 EAST 56TH ST., NEW YORK, N. Y.
JOHN C. GRANT, 4651 DREXEL BOULEVARD, CHICAGO, ILL.
Y. H. TULANE, 433 SOUTH RIPLEY ST., MONTGOMERY, ALA.
BELTON GILREATH, BIRMINGHAM, ALA.
CHARLES W. HARE, TUSKEGEE, ALA.
GOOKER T. WASHINGTON, TUSKEGEE INSTITUTE. ALA.
A. J. WILBORN, TUSKEGEE, ALA.
CHARLES F. DOLE, D. D., JAMAICA PLAIN, MASS.
WILLIAM J. SCHIEFFELIN, MENHER OF INVESTMENT COMMITTEE
170 WILLIAM ST., NEW YORK, N. Y.
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FRANK TRUMBULL, MEMBER OF INVESTMENT COMMITTEE.
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JULIUS ROSENWALD, HARVARD ST. AND HOMAN AVE.
CRICAGO, ILL.

WILLIAM M. SCOTT, 19TH AND HAMILTON STREETS.

THE TUSKEGEE NORMAL AND INDUSTRIAL INSTITUTE

FOR THE TRAINING OF

COLORED YOUNG MEN AND WOMEN

TUSKEGEE INSTITUTE, ALABAMA

February Twenty-sixth 1 9 1 3.

Dear Mr. Rosenwald:

I send you this additional letter from Mr. Root, Treasurer of Mt. Meigh Institute. Your gift made it possible for them to raise, not only \$500.00, but \$700.00 and they are very grateful to you for your generous offer. Bowen's previous letter - already in your hands -- calls attention to this extra success.

Yours very truly.

Boson newsleed principal.

MEW/ Enc.

Mr. Julius Rosenwald, c/- Sears, Roebuck & Co., Harvard St. & Homan Ave., Chicago, Illinois.

March 4, 1913.

Miss Cornelia Bowen,

Mt. Meigs Colored Institute, ... Waugh, Ala.

My Dear Miss Rowen:

I take great pleasure in sending you the enclosed check from Dr. Lillian W. Johnson and Miss Ernestine Noa. They write me as follows:

"We would like to do the little we can afford to help that really remarkable woman at the head of the Waugh School. Will you please send \$10 as a gift from two members of your party who wish her 'Godspeed.'"

Dr. Johnson's address is in care of the Southern Commercial Congress, Southern Bldg., Washington, D. C.

Yours very truly,

(Encl.)



My dear Dr. Washington: -

The letter which you wrote to Mr. Rosenwald under date of May 14th, re North Louisiana Agricultural & Industrial Institute, is received. As the subscriptions total \$504.35, Mr. Rosenwald today sent his check to the above institution for \$500.

According to our records \$22,400 of the \$25,000 promised by Mr. Rosenwald has been paid, including the above mentioned check for \$500 to the North Louisiana Agricultural & Industrial Institute. This leaves \$2600 yet to be paid. Will you please check over your records and see whether your figures agree with ours, and let me know the result?

With kind regards, I am,

Very sincerely yours,

WCG-L

Secretary to Julius Rosenwald.

Dr. B. T. Washington,

Tuskegge Institute,

Alabama.



North Louisiana Agricultural and Industrial Institute,

Grambling, Louisiana.

Gentlemen: -

Dr. Washington has notified me that you have met the conditions of my proposed gift to your institution. I take great pleasure in enclosing herewith my check made payable to the order of the North Louisiana Agricultural and Industrial Institute. I am glad to note the many friends who are interested in your school, and trust that your future work will bentinue to be such that they will endorse and encourage it.

Very truly yours,



Dear Miss Jewett:-

In reply to the letter which you wrote to Mr. Rosenwald under date of May 19th, please let me state that Mr. Rosenwald has given a certain sum of money to southern schools and that of this sum \$500 was apportioned to the North Louisiana Agricultural and Industrial Institute at Grambling under exaditions with which you are familiar. The conditions have been met and on May 19th Mr. Rosenwald's check for \$500 went forward to the above mentioned institute. While Mr. Rosenwald appreciates very much the generous inclinations of your sister and yourself to increase the amount of your gift, to the Grambling Institute, he regrets that he cannot see his way to alter the apportionment of funds to southern institutions and that he will not be able to give more to this particular school.

As you may desire it for your files, I am returning to you, enclosed herewith, the letter addressed to yourself under date of Ruston, Louisiana, Mar. 27, 1913, by O. M. Wright, which you sent for Mr. Rosenwald to read.

Very truly yours,

WCG-L

Secretary to Julius Rosenwald.

Miss Fidelia Jewett,

729 Jones Street,

San Francisco, California.



October 29, 1913.

Dear Dr. Washington:-

Mr. Rosenwald directed me, in response to your letter of Oct. 25th, to send you his check for \$2369.66, to the order of The Tuskegee Normal and Industrial Institute as per statement in your letter, re expenses of Educational Campaign, dated Oct. 1, 1915. Mr. Rosenwald takes great pleasure in sending you this money. Said check is enclosed herewith.

Ith kind regards, believe

me,

Very sincerely yours,

Enc.

Secretary to Julius Rosenwald.

Dr. Booker T. Washington, Tuskegee Institute, Tuskegee, Alabama.



Tuskegee Institute, Ala. Janeg, 19/3No. 4836 Tuskegee Normal and Industrial Institute Receive Mine Hundred Sifty three From Mr. Julius Rosemwals For School houses an Brownsville, Franka Treasurer Tuskegee Institute, Ala., NOV 1 Tuskegee Normal and Industrial Institute Received Inventy there Hundus Sifty nine V To Dollars
From M. Inlines Rosenwald For Educational Campaign Affermens, to for Statement - Oct, +1913,

June 27, 1914.

Dear Pr. Washington:-

write Mr. Rosenwald your understanding in detail of his offer to contribute \$300.00 toward the cost of each of a number of rural schools to be erected in the south for the use of Colored ohildren? I write this that, if there is any disagreement between your records and ours, they may be brought into harmony now, rether than later.

Very sincerely yours,

WCG-R

Secretary to Julius Rosenwald.

Dr. Booker T. Washington, Tuskegee Institute,

Alabama.

Copy to Miss Filer.

MSK

Dear Dr. Washington:-

Your letter of July 20th and the memorandum enclosed therewith, namely, "Flan for Erection of Rural Schoolhouses", have been given Mr. Rosenwald's personal attention. He suggests that you add a memorandum as follows:

11. That, until further notice from Mr. Resenwald, the plan shall be to construct about 100 gural schoolhouses at a cost to Mr. Resenwald, representing his contribution toward the total cost, of not to exceed \$30,000; that not to exceed \$30,000; that not to exceed \$30 shall be paid by him for any one such schoolhouse; and that this offer shall be effective for a period of five (5) years from Aug. 1, A.D., 1914.

With this added, Mr. Rosenwald will approve the plan submitted and wish you God speed in the good work. Please let me hear from you.

Very sincerely yours,

WCG-R

Secretary to Julius Rosenwald.

Dr. Booker T. Washington, Tuskegee Institute,

Alabama.

Copy to Miss Filer.

Doar Dr. Washington:-

Referring to your letter of July 21st, and the statement enclosed therein, viz. "To Educational Campaign" dated June 1, 1914, showing a balance due of \$2,067.16, please let me ask you for a separation of the statement into two parts:

- 1. All items in detail that deal with construction and equipment and expense incident to construction and equipment.
- 2. All other items in detail, such as visiting schools, expenses of book-keeper, etc.

In providing these statements, please also refer to the statement rendered under date of Oct. 1, 1915, in the total sum of \$2,569.66, which was paid on Oct. 29, 1915, and is credited at the bottom of the statement of June 1, 1914.

Our books show that out of the sum allotted for rural school buildings, i.e., a part of the \$25,000 given for Tuskagee Offshoots, 1146.40 remains unexpended. In your statement of June 1, 1914, you have an item of \$1976.67 for "erection of school houses, including traveling expenses". Doubtless in the detailed statements asked for above the difference between these figures, vis. \$830.27, will be explained.

With kind regards, I am,

Very sincerely yours,

WOG-R

Pr. Booker T. Washington, Tuskegee Institute, Alabama. Secretary to Julius Rosenwald.

UNIVERSI

NORMAL AND INDUSTRIAL INSTITUTE FOR THE TRAINING OF

COLORED YOUNG MEN AND WOMEN

Tuskegee Institute, Alabama.

August 5, 1914.

Mr. Julius Rosenwald.

Sears, Roebuck & Co., Chicago, Ill.

My dear Mr. Rosenwald:-

This is to acknowledge receipt of yours of July 27th in which you make certain changes in paragraph No. 11 in connection with the plan for the erection of rural schoolhouses.

The matter as you have changed it is perfectly agreeable and satisfactory to us, and you do not know how very grateful all of us are to you for your generous gift, and what a privilege we count it to be able to work with you in connection with the expenditure of so much money. We are going to put our whole souls into the matter, and hope for the very best results in the direction of a better civilization.

Yours very truly,

(Signed) Booker T. Washington

H



August 10, 1914.

Dear Dr. Washington: -

Your letter of August 5th and the statements attached thereto are received. In auditing the statements, we find some errors which make the balance due for educational campaign and rural school buildings, \$1565.16.

Will you please write me whether the payment of this amount will liquidate all past obligations re rural schools and whether it absorbs \$1146.40, not yet expended of the \$2100 balance appropriated from the \$25,000 fund? Of course. I do not consider in this transaction the \$30,000 fund for rural schools, which is a matter of the future. Please let me hear from you. I might add that there is a discrepancy of \$9.00 in the Notasulga item of \$29.94, for campaigning, etc. That is, your statement of \$/31/13 makes that item \$20.94 and it was paid as such 6/3/13 as a part of a check for \$953.60 sent you at that time. Please let me know which amount is correct, namely, \$29.94 or \$20.94. In reaching the \$1665.16 above, \$29.94 is used.

Very sincerely yours,

WCG-R

Secretary to Julius Rosenwald.

Dr. Booker T. Vashington,
Tuskegee Institute,
Alabama.



Mr. Logan states that if Mr. Graves will send \$1,665.16, it will cover all of the balance due the school for the various educational campaigns and rural school buildings; and that it absorbs all of the balance appropriated from the Twenty-five Thousand Dollar fund.

\$29.94 is the correct item referred to as having been paid May 31st, as \$20.94.

MIS

FASITY UNIVERSITY

August 20, 1914.

Dear Dr. Washington: -

Your letter of August 15th and the memorandum enclosed therewith are received. Enclosed I am sending you Mr. Rosenwald's check for \$1665.16, being the balance due from the \$25,000 Tuskegee Off-Shoots fund and for educational campaigns and rural school buildings. I am glad that our records are in harmony. It is a pleasure for Mr. Rosenwald to send you the check. I feel that it is carrying coals to New Castle to tell you that he is deeply interested even in the details of the splendid work you are doing in the South.

With kind regards and best

wishes, I am,

Very sincerely yours,

Encl. WCG-R

Secretary to Julius Rosenwald.

Dr. Bocker T. Washington,
Tuskegee Institute,
Alabama.

FINSK UNIVERSITY

BOARD OF TRUSTERS

SETH LOW, CHAIRMAN, MEMBER OF INVESTMENT COMMITTEE 30 EAST CATH ST., NEW YORK, N. Y. W. W. CAMPBELL, VICE CHAIRMAN, TUSKEGEE, ALA. CHARLES W. HARE, TUSKEGEE, ALA. R. O. SIMPSON, FURMAN, ALA. BOOKER T. WASHINGTON, TUSKEGER INSTITUTE, ALA. WARREN LOGAN, MEMBER OF INVESTMENT COMMITTEE TUSKEGER INSTITUTE, ALA. A. J. WILBORN, TUSKEGEE, ALA. V. H. TULANE, 439 SOUTH RIPLEY ST., MONTGOMERY, ALA. WILLIAM G. WILLCOX, MEMBER OF INVESTMENT COMMITTEE B SOUTH WILLIAM ST., NEW YORK, N. Y. WILLIAM J. SCHIEFFELIN, MEMBER OF INVESTMENT COMMITTEE 170 WILLIAM ST., NEW YORK, N. Y. BELTON GILREATH, BIRMINGHAM, ALA FRANK TRUMBULL, MEMBER OF INVESTMENT COMMITTEE 71 BROADWAY, NEW YORK, N. Y. CHARLES E. MASON, MEMBER OF INVESTMENT COMMITTEE 30 STATE ST., BOSTON, MASS. THEODORE ROOSEVELT, OYSTER BAY, N. Y. JULIUS ROSENWALD, HARVARD ST., AND HOMAN AVE. WILLIAM M. SCOTT, 19TH AND HAMILTON STREETS

THE TUSKEGEE NORMAL AND INDUSTRIAL INSTITUTE FOR THE TRAINING OF

COLORED YOUNG MEN AND WOMEN
TUSKEGEE INSTITUTE, ALABAMA

August 27th. 1914.

Dear Mr. Graves:

goneastray.

PHILADELPHIA, PA.

In Doctor Washington's absence I write to acknowledge receipt of your letter of August 20th with enclosure of check for \$1,665.16, being the balance due from the \$25,000 Tuskegee Offshoot Fund, for educational campaigns and rural school buildings, given by Mr. Rosehwald.

Upon Doctor Washington's return to the school he will, I am sure, send you and Mr. Rosenwald a personal acknowledgement. I am writing that you may know the check has not

Mr. William C. Graves, Secretary, Mr. Julius Rosenwald, Harvard St., & Homan Avenue, Chicago, Illinois. Yours very truly,

Secretary

K

\$1.540.00	Tuskegee Institute,	Ala., December 7th, 1914	No.1083
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Tuskegee Normal and Industrial Institute

From Mr. Julius Rosenwald

For \$ 1.000.00 on account of rural school houses and \$ 540.00 for promotion

expenses in connection with same.

TUSKEGEE INSTITUTE PRESS

Treasurer

December 9, 1914.

Dear Dr. Washington: -

on December 7th, in regard to rural schools, is received and contents carefully noted.

The \$540.00 sent you for promotion expenses is the amount that was called for in the statement sent with your letter of November 25rd, which read in part as follows:

"It will take for this (promotional work) about \$90 per month; we are asking that six menths expenses for such campaign, \$540, be appropriated."

tith Find regards, I am Sincerely yours,

WCG-R

Secretary to Julius Rosenwald.

Dr. Booker T. Washington,

Tuskegee Institute,

Alabama.

FASITY
UNIVERSITY

March 20, 1915.

Dr. Booker T. Washington, Tuskegee Institute, Alabama.

Proceed immediately to get additional man to supervise and assist in increasing rural schoolhouse buildings. Will allow you one hundred twenty five dollars a month for salary and expenses of such man until further notice.

Charge to J. Rosenwald.

J. Rosenwald.



March 20, 1915.

Dear Dr. Washington:-

een you the following telegram:

0

"Froceed immediately to beloot
additional man to supervise
and assist in increasing rural
schoolhouse building. Will
allow you one hundred twenty
five dollars a month for salary
and expenses of such man until
further notice."

He asks me to request you please to send us monthly reports of this new employe's work and to state that you may call upon us at the end of each quarter for money expended not to exceed a total of \$375.00 for each quarter.

Cincornly years,

"CG-R

Secretary to Julius Rosenwald.

Dr. Booker T. Washington, Tuekegee Institute,

Alabama.

P.S. The accept is dictated in reply to the letter you wrote Mr. Rosenwald on March 17th.

W.C.G.

Copy to Miss Filer.

March 26, 1915.

Dear Dr. Washington:-

submitting estimated expense of visits estimated expense of visits estimated expense of visits estimated expense of visits estables of the Tuskegee faculty to Tuskegee off-shoots, has been considered by Mr. Roben-wald and he directs me to write that you may count upon him for \$1,320 for visits as indicated for the next school year, as occasion requires. If emergencies should arise which you think require additional meney, they can be considered then they arise. While, in Mr. Rosenwald's opinion, perhaps it would be most satisfactory to start the visits at least a month after school opens for the next institute year, still he is willing to have it start whenever you think advisable. Please render statements monthly with report and itemized expense account for each institution visited, whereupon Mr. Rosenwald's check for the approved total will be sent to you.

Sincerely yours.

WCG-R

Secretary to Julius Reservatd.

Dr. Booker T. Washington,

Tuskegee Institute,

Alabama.

Copy to Miss Filer.

FASIX UNIVERSITY Mr. B. T. Washington:-

I am enclosing a report on schoolhouse building. This report covers the amount already put into the school buildings by the State of Alabama and by the people both white and colored. There are yet on some of these schoolhouses some finishing touches to be made and some are yet to be furnished with desks. The people are working now as rapidly as they can to collect cash to that end. I have purposely left out the cost of promotion to Mr. Rosenwald of these schoolhouses with the exception of the first three on the list in Lee County. We will make another report as soon as possible covering that special item.

You will note that the people and State locally contributed \$10,500 on account of \$4,500 given by Mr. Rosenwald. This makes it cost Mr. Rosenwald forth per cent instead of one hundred per cent which we had in mind in the beinning.

Please send right away for \$3691.63 due from Mr. Rosenwald on the schoolhouses reported.

Yours truly,

(signed) Clinton J. Calloway,

Director of Extension Dept.



Mr. B. T. Washington:

In reply to Mr. Grave's inquiry of June 5th, I beg to say that I thiderstand Mr. Rosenwald's offer is one dollar for every dollar raised locally for each schoolhouse which would figure 100%. I got approximately 40% by dividing \$4500, cost to Mr. Rosenwald by \$10,500 cost to state and individuals locally. I made no effort to be exact with figures in the general statement to you because it is usually difficult to carry so many figures in one's memory.

Yours truly,

(Signed) C. J. Calloway.

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THE TUSKEGEE NORMAL AND INDUSTRIAL INSTITUTE

FOR THE TRAINING OF
COLORED YOUNG MEN AND WOMEN

TUSKEGEE INSTITUTE, ALABAMA

July 30, 1915

Mr. William C. Graves.

c/o Sears, Roebuck & Co., Chicago, Ill.

Dear Mr. Graves :-

Enclosed I am sending you a report on the building of rural school houses up to July 29. This report shows what has been done and what is now due from Mr. Rosenwald. I will not bother you with details, taking for granted that the report is self-explanatory. If it is not, please let us know and we will endeavor to make everything clear.

It was our original understanding that it would cost \$50 on an average, to promote the building of each shool house, and this is the principle on which we have been working. Of course it does not work out with exactness in regard to each individual school house, but we have found that this is the average. If at the end of the year we find that more has been sent than is necessary to cover the cost of promotion, we will make a report on it.

I wish you would let Mr. Rosenwald know what a gracious and fine privilege it is for all of us here to have this part in the noble work which he is doing.

Yours very truly,

Brown new string ten

August 10, 1915.

Dear Dr. Washington:-

Your letter of July 30th was brought to my attention upon my return from a vacation. I have examined carefully the various statements about the rural schools and I find them in agreement with our records. Upon presenting the matter to Mr. Rosenwald, he directed me to send you his chaef, to the order of the Tuskegee. Mormal and Industrial Institute, for \$8,050, which represents payment in full, as per statements of July 20th and May 22nd submitted with your letter. The check is enclosed herewith. Mr. Rosenwald is much pleased with the rural school entergise.

With kind regards, I am Sincerely yours,

Encl. WCG-R

Dr. Booker T. Washington, Tuskegee Institute, Alabama.



October 6, 1915.

Dear Dr. Washington: -

In compliance with the request in your letter of October 1st, Mr. Rosenwald directs me to send you his check for \$13,000, to the order of the Tuskegee Normal and Industrial Institute, representing \$12,500, his share of the cost of 35 rural schools, under offer of 8/1/14 and \$750, for an additional helper, under offer of 3/20/15.

In the letter addressed to yourself, under date of October 1st, by Mr. Calloway, is a reference to a statement covering the salary and traveling expenses of two special agents. I enclose a copy of that statement. I do not understand this and would like to have Mr. Callo-way explain whether the statement of expenses of promotion is included in the \$12,500 for which he asks and which is included in the \$13,000 sent herewith.

Regarding your expected visit to Chicago the latter part of October or the first week in November, Mr. Reservald now expects to be in Chicago during that period and, if he is not called out of town, he will be glad to welcome you for a talk about the rural schools. Permit me to suggest, however, that you let me know as far in advance as is convenient when you will come.

If your office is preparing a blue print showing the location of schools mlready built, I think that would be an interesting exhibit to show Mr. Rosenwald.

With kind personal regards, I am

Sincerely yours,

Enel. WCG-R

Secretary to

Dr. Booker T. Washington,

Tuskewee Institute.

Alabama.

Julius Rosenwald. P.S. After I had written this letter. It Rosenwald said he would like to suggest that you provide him with a photograph of each of the new schools and that the name of the school, its location, the names of the trustees and of the teacher, etc. be pasted on typewriting on the photograph. He wants these pictures to put in an album. W-C-G-

October 12, 1915.

Mr. B. T. Washington:

By way of explanation concerning the attached statement, I will say that about one year ago(by request) Mr. Rosemwald sent Five hundred and forty dollars(\$540) to pay one agent's salary and traveling expenses for six months. This agent was to spend his entire time in bringing to the attention of backward communities, Mr. Rosemwald's offer and also lead in the organization necessary to get the people to raise their part of the funds for schoolhouse building. We first employed Mr. Hosmer, who worked awhile especially in Montgomery County. We next employed in Mr. Hosmer's place, Mr. Barnette who is now at work in Hale County.

It is my understanding that Mr. Rosenwald intends that two agents with salary and traveling expenses, shall be regularly employed.

The attached statement does not in any way refer to the Fifty dollars (\$50) promotion fund, asked for, for each school.

rours truly

Director of Extension Dept.

LaB.

Daily October 27, 1915. Dear Mr. Calloway:-Replying directly to the letter you wrote Ir. Washington on October 12th, which was sent to me by him on October 15th, permit me to ask you to clear up my mind on the following propositions: In detail, for what purpose is the \$50 promotion fund used that is needed for the expenses of establishing each one of the rural schools? B. Is Mr. Barnette doing the same sort of work that B. T. Washington, Jr., 1s doing? What was your reason for sending the statement "Salary and Traveling Expenses of Rosenwald Agents" to Mr. Rosenwald. Did you mean to ask for a remittance of \$540, as we paid on November 30, 1914. or did you simply submit this statement intending to submit later an itemized account of the expenses of Mr. Barnette and Mr. Hosmer? Whatever your intention was as to No. 3 above, before a further payment is made. I am sure Mr. Rosenwald would prefer to have an itemized account of the disbursements of those two agents. Sincerely yours, Secretary to WCG-R Julius Rosenwald. Mr. C. J. Calloway, Director, Extension Department, Tuskegee Institute, Ala.

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THE TUSKEGEE NORMAL AND INDUSTRIAL INSTITUTE

FOR THE TRAINING OF
COLORED YOUNG MEN AND WOMEN

CLINTON J. CALLOWAY
DIRECTOR OF EXTENSION DEPARTMENT

TUSKEGEE INSTITUTE, ALABAMA

November 8, 1915.

Mr. Wm. C. Graves, Sec'y to Mr. Julius Rosenwald, Chicago, Illinois.

Dear Mr. Graves:

In reply to your kind favor of October 27th ult., I beg to submit explanations to inquiries as follows:

- 1. The \$50 for promotion named with each school qualifying for Mr. Rosenwald's help, is being used as far as possible in taking care of--
 - (a) Cost of photographs.
 - (b) " maps.
 - (c) " "plans and detailed drawings to guide the workmen in the construction of these buildings.
 - (d) Traveling expenses of special lecturers from Tuskegee Institute who must from time to time speak to gatherings in each community so as to keep up interest while people are raising their money.
 - (e) The employment of local County agents from time to time, who are familiar with conditions and who by their being near by, can keep up a constant interest in the construction of the buildings. For instance, in Perry Cpunty we have had an agent for four months trying to get the people to raise their part of the funds necessary to complete ten schools. We are to pay him when each of these schools is completed. Twenty-five dollars (\$25) per school to cover his salary and traveling expenses, etc. He has not empirely completed either one of these schools, but has, under course of erection, six(6). We have made this offer in some other Counties where weekly and daily efforts are necessary in order to keep interest alive.
 - (f) Clerical hire.
 - (g) Stationery.
 - 2. Mr. Barnette is doing the same sort of work that Mr. B. T. Washington Jr., is doing, only he has been spending practically his entire time in one County and is working especially under the direction of Mr. B. T. Washington, Junior.

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THE TUSKEGEE

NORMAL AND INDUSTRIAL INSTITUTE

FOR THE TRAINING OF

COLORED YOUNG MEN AND WOMEN

CLINTON J. CALLOWAY
DIRECTOR OF EXTENSION DEPARTMENT

TUSKEGEE INSTITUTE, ALABAMA

#2 To Mr. Wm. C. Graves.

on account of the facts that, first---I understood that a special agent with a salary of Sixty dollars (\$60) and traveling expenses of Twenty-five dollars (\$25) per month had been established by your appropriation of \$540. November 30, 1914; and second that the \$50 allowance for the average cost of promotion to each school does not more than take care of the expenses outside of the two agents, I sent the alary and traveling expenses statement to Mr. Rosenwald asking for a second appropriation of \$540.

I am herewith attaching statement covering the itemized expenses of Messrs Barnette and Hosmer up to date of original statement as per your request. Mr. Hosmer is no longer employed as agent. Mr. Barnette is doing some very excellent work and is proving to be a very valuable man in creating the sentiment of better housing and better educational opportunities for Negro children in the very backward communities of the Black Belt section of the State of Alabama.

Yours very truly.

C-Lab.

(ENC)

FASITY
UNIVERSITY

November 18, 1915.

Dear Mr. Scott :-

planatory correspondence which I have had recently with Mr. Calloway, Mr. Rosenwald directs me to send to Tuskegee his check, to the order of the Institute, for \$540 for salary and expenses of Mr. Barnette, who is doing the same sort of rural school work that Mr. B. T. Washington, Jr. is doing. The check is enclosed herewith.

With expressions of my sincere regard,

. I am

Sincerely yours,

Encl. WCG-R Secretary to Julius Rosenwald.

Mr. Emmett J. Soott,
Tuskegee Institute,
Alabama.



November 18, 1915.

Dear Mr. Calloway: -

Please let me thank you for your explanatory letter of November 8th about the work of Messrs. Barnette and Hosmer. In compliance with your request and by Mr. Rosenwald's direction, I am sending today, to the operatory, Mr. Scott, check for \$540, to the order of the Tuskegee Normal and Industrial Institute.

Sincerely yours,

WCG-R

Secretary to Julius Rosenwald.

Mr. C. J. Calloway.

% Tuskegee Institute.

Tuskegee Inst., Ala.



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THE TUSKEGEE NORMAL AND INDUSTRIAL INSTITUTE

FOR THE TRAINING OF COLORED YOUNG MEN AND WOMEN

TUSKEGEE INSTITUTE, ALABAMA

November 29. 1915

Mr. William C. Graves.

c/o Sears, Roebuck & Co., Chicago, Ill.

Dear Mr. Graves: -

This is to acknowledge receipt of the \$540.00 sent in your favor of some days ago, to be applied toward the salary and expenses of Mr. . W. Barnette who is doing rural extension work here at the school, in building Rosenwald schoolhouses. etc.

Yours very truly,

H

Secretary

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THE TUSKEGEE NORMAL AND INDUSTRIAL INSTITUTE

FOR THE TRAINING OF

COLORED YOUNG MEN AND WOMEN

TUSKEGEE INSTITUTE, ALABAMA

May 31st . 1915

Mr. William C. Graves.

c/o Sears, Roebuck and Company, Chicago, Illinois.

Dear Mr. Graves :-

I am sending you the report covering the matter of school house building as requested by you in previous correspondence. I sm a little behind in sending this report because of the time necessary to get matters in proper shape. I think hereafter the report will be made more promptly. I hope this report will please Mr. Rosenwald. The letter of Mr. Calloway, the head of the Extension Department, explains itself.

It would have done Mr. Rosenwald's heart good to have been here on Commencement Day when we had a visit from the Automobile Club of Montgomery and Commercial Club of Montgomery. Thirty or more automobiles filled with the best white men and women came here from Montgomery. Thid did not include others who came on the train from Opelika and elsewhere. Altogether we must have had five or six hundred of the best white people in the state present. Such a thing has never been known to occur in the South, certainly in this part of the South.

Everywhere we can feel and see the influence of these rural school houses not only

among the colored people, but among the white people.

Yours very truly.

Bora new strigting

Dear Mr. Scott:-

After carefully examining the enclosures sent with your letter of December 16th, Mr. Rosenwald directs me to send you his check, to the order of the Tuskegee Normal and Industrial Institute for \$7,000, payment of his share of the cost of twenty schools described in Mr. Calloway's report of the same date as your letter. The check is enclosed herewith.

Perhaps your attention has been called to the cartoon which appeared in the Chicago Daily News after Dr. Washington's death and entitled "No Hyphen Here". This has been reproduced with additions of a half-tone of Dr. Washington and certain brief legends by Thos. W. Allen of Chicago. Mr. Rosenwald thinks it might be a good idea to send one of these, modestly framed, to each of the rural schools that has been built under his offer. I write to ask what you think of his doing a thing of that kind and whether it would not be better to have the cartoons framed here and sent direct through the mails to the schools. If you approve of this course, please send me a list of the schools with their runal route postal addresses and the pictures will be sent in due time. I also shall send you one. The framed picture will be about lix12 inches in size.

Please accept my best wishes for the comforts of the holiday season to you and all your dear ones.

Sincerely yours,

Encl. WCG-R Secretary to Julius Rosenwald.

Mr. Emmett J. Scott, Sec'y,
Tuskegee Normal and Ind. Inst.,
Tuskegee Institute, Ala.