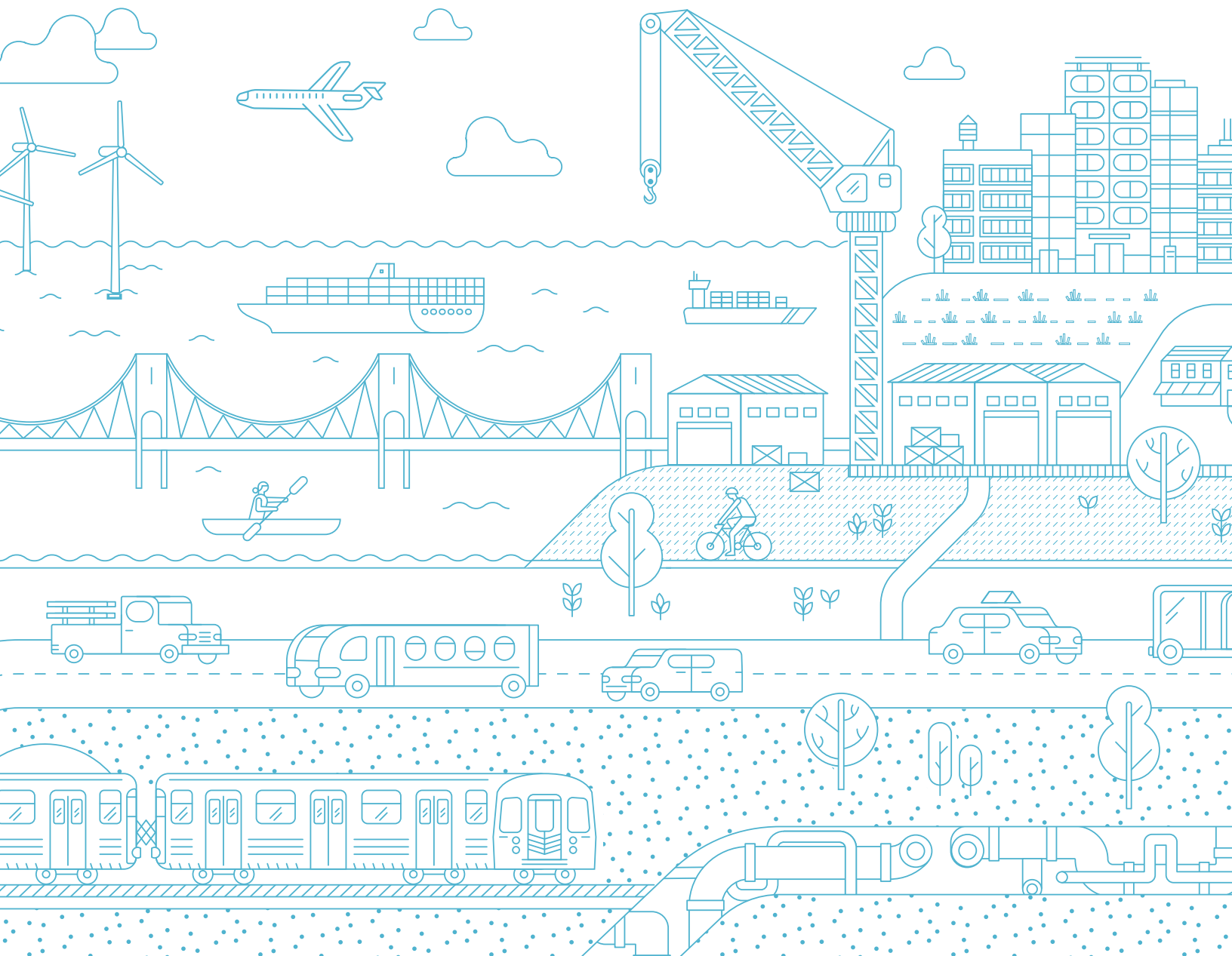


R P A



ANNUAL REPORT FY 2023



Advocacy and Accomplishments

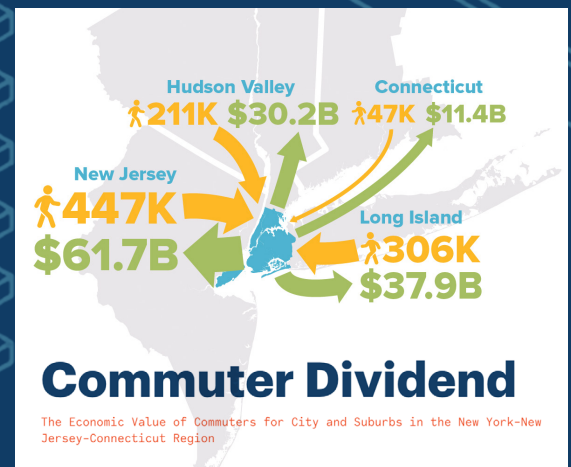
Regional Plan Association advanced policies across the tri-state region — including key victories in transportation, the environment, and housing — using equity, sustainability, health, and prosperity as our guiding principles.

- ▶ **Building Gateway** — 2023 was a momentous year for the Gateway Program. In June, the Biden administration awarded \$6.9 billion for the Hudson Tunnel Project, the largest federal grant for a transportation project in history, and then followed it with an additional \$3.8 billion in November, bringing the federal commitment to almost \$7 billion and over 70% of the cost of the project. Pre-construction work has started in New York and New Jersey. The Build Gateway Now coalition, which RPA coordinates, has continued to emphasize the project's great importance to the region and the nation.
- ▶ **Moving Forward on Congestion Pricing** — Following decades of advocacy from RPA staff and board members, congestion pricing passed its final federal regulatory hurdle this summer. RPA has been managing the Congestion Pricing Now coalition and is actively involved in advocating for equitable implementation of the program when it starts next spring.
- ▶ **Protecting Communities in the NY-NJ Harbor Estuary** — RPA pushed for a revamped approach to the U.S. Army Corps of Engineers' Harbor and Tributary Study that addresses multiple flooding hazards, not just storm surge, a phased approach to planning and implementation, and better focus on environmental justice communities. In November of this year, the New York State DEC officially requested an overhaul of the Corps' plan in comments that echoed RPA's advocacy.
- ▶ **Addressing New York's Housing Crisis** — At the beginning of 2023, RPA launched the New York Neighbors coalition — a statewide, pro-homes coalition advocating for a menu of policy options to increase housing supply and create more affordable homes for all New Yorkers. Although it had the strong support of Governor Hochul, state legislation did not pass this year. However, the coalition made strong progress and is organizing for the next legislative session.
- ▶ **Building a More Equitable New Jersey** — RPA New Jersey successfully advocated for key priorities including the creation of a new infrastructure bank fund for resilience projects, mandatory flood disclosure for tenants and homeowners, and the advancement of Accessory Dwelling Unit ordinances in cities such as Newark and Teaneck. RPA also helped launch an update of the State Development and Redevelopment Plan and generated grassroots and legislative support for NJ Transit's operating budget.
- ▶ **Supporting NYC's Small Businesses and Updating NYC's Zoning Codes** — New York City created a permanent outdoor dining program this year, with guidelines for sidewalk and roadside structures now open to public comment. RPA was instrumental in advocating for the program via Alfresco NYC. This spring, RPA continued to support small businesses across the city via a series of workshops co-hosted with the NYC Department of Small Businesses Services.
- ▶ **Decarbonizing NYC Buildings** — RPA and other organizations worked closely with the Adams administration to craft the Department of Buildings' Proposed Rule to implement Local Law 97, the groundbreaking law to decarbonize buildings in NYC.
- ▶ **Ending Housing Segregation in Connecticut** — RPA and partners presented "The Practice of Democracy: A View from Connecticut," an interactive exhibit about the history of housing and redlining in Connecticut. DesegregateCT pushed for Work Live Ride, a statewide proposal to promote transit-oriented communities and local/state planning which did not fully pass, but led to significant victories by establishing the Office of Responsible Growth and securing new funding for additional staffing.

Research and Reports

RPA released new research that helped government officials, the media, and the general public better understand complex issues in our region.

- **Commuter Dividend** — Despite working from home trends, RPA research suggests that commuting from across the region to New York City is more prevalent than ever before. Data shows that commuters make up 22% of New York City's workforce, earning billions of dollars that are then spent in the surrounding region, generating more jobs, spending, and income. Crucially, both the absolute and relative income of suburban households generated by jobs based in New York City increased during the pandemic, showing that the region's economy is becoming ever more intertwined.
- **Building Better Streets** — RPA analyzed the way City agencies deliver capital street infrastructure projects and proposed solutions to create a faster, cheaper, more efficient process. The report follows our 2021 report, Re-envisioning the Right-of-Way, in examining how streets can be used for more than just car traffic and how to make that vision a reality.
- **State of the Region's Health 2023 Update** — RPA provided updates on its 2016 State of the Region's Health report, revisiting key indicators of health for communities throughout the region. RPA's research found that, though common morbidities have declined across the region, racial and geographic disparities still exist and can be addressed with good public health planning.
- **Making Offshore Wind Transmission Work for Communities** — In collaboration with Karp Strategies, RPA looked at communities that stand to benefit the most from offshore wind transmission, including success stories of community benefit agreements in Long Island.
- **Renter Empowerment and Neighborhood Tools (RENT) for Health Equity: Housing Profiles for Anchor Communities in New Jersey** — To improve the health of New Jersey residents, RPA compiled a series of housing profiles as a resource to help understand housing inequality around the state.
- **Planning for Affordability in New London, CT** — RPA, DesegregateCT, and the Center for Housing Opportunity continued to assess affordable housing plans in Connecticut, scoring municipalities' housing plans in New London county.
- **Parking Policy is Housing Policy** — RPA released detailed mapping analysis that demonstrated how the reduction of parking requirements in New York City has stimulated affordable housing production in recent years.
- **Policy Choices & Housing Permits in the Region** — RPA released a comparative analysis of housing permit trends in the region from the past three decades that demonstrated the increasing housing production gap between New York suburbs and northern New Jersey. The report was widely cited during discussion of Governor Hochul's proposed NY Housing Compact.
- **The Comprehensive Plan for Brooklyn** — RPA provided research and community engagement assistance for Brooklyn Borough President Antonio Reynoso's Brooklyn Comprehensive Plan, a long-term vision for the borough's development.
- **Planning for Economic Growth in Suffolk County** — In collaboration with JLP+D, RPA analyzed the economic and development outcomes from the planning and community engagement work that the County's Industrial Development Agency has supported since 2014.



Building Better Streets

Improving Capital Street Infrastructure Delivery for a Re-envisioned Right-of-Way



Making Offshore Wind Transmission Work for Communities

Energy & Environment New Jersey New York



More than 1,000 people participated in the 2023 Assembly, where all three governors of the tri-state region received the Zuccotti award. Mitch Landrieu, Senior Advisor to the President, delivered the keynote address (pictured on next page).

RPA hosted the first annual New Jersey Reception in February of this year, honoring Kris Kolluri, CEO of the Gateway Development Commission, with the inaugural Governor James J. Florio award.



Leader Hakeem Jeffries kicked off the Assembly at our Speakers and Sponsors event in May.

RPA's Celebrate the Tri-State benefit honored Jun Choi, CEO of Menlo Realty Ventures, with the *Above and Beyond* award; Janno Lieber, chairman and CEO of the MTA, with the *Making It Happen* award; and the Infrastructure Investment and Jobs Act with the *Project of the Year* award, which was received by Polly Trottenberg, Deputy Secretary of the USDOT.



The Practice of Democracy: A View from Connecticut.

a traveling exhibit presented by RPA, Designing for Democracy, The Housing Collective, and regional partners examined how justice, equality, and power appear in our built environment.



Red Hook Marine Terminal Tour





The 2024 Assembly will be held virtually from April 29 to May 2, and in-person on May 3.



The RPA Reunion gathered current and former staff, representing five decades of service to the region.



In Memoriam: Peter W. Herman – This year, we lost one of RPA's greatest champions and longest-serving board member – Peter W. Herman, pictured second from right with President Tom Wright and President Emeriti H. Claude Shostal and Bob Yaro. Peter joined RPA as Counsel in 1970 and served as Chair from 1997 to 2010. In the words of H. Claude Shostal, "RPA has lost a giant, and his friends and colleagues have lost one of the kindest and most decent human beings we will ever know."

Peter's legacy endures at RPA through the Peter W. Herman Chair for Transportation, established in 2018.

From Inspiration to Implementation

Guiding RPA as our research becomes a reality

Supporters, Partners, and Friends:



Your unwavering commitment to RPA and our shared mission has inspired my pending first year anniversary as RPA's Board Chair.

There is perhaps no more important time, especially in our recent history, when our focus on advocating for a more equitable, healthy, safe, and prosperous future for the New York metropolitan region is needed. It is an honor to lead such an informed, highly resourced, and dedicated board of directors and staff. Our effectiveness

and impact are supported by our extraordinary civic, corporate, government and philanthropic partners.

In 2022, both RPA and the region were at an inflection point. RPA marked our 100th year of guiding the future of the metropolitan region, both as a celebration of great accomplishments and as an opportunity to study and learn from our journey. As we emerged from the pandemic, in the face of monumental social and economic challenges, we planned for an uncertain future with enormous opportunities. With an unprecedented commitment of federal funds not seen since the New Deal, RPA led advocacy efforts that helped launch a range of projects for mobility, connectivity, energy transition, housing and fundamental infrastructure.

We are also in the midst of several defining moments on some of RPA's biggest long-term priorities. Congestion pricing, which RPA proposed in the middle of the last century, is now on the cusp of being implemented in New York City as we continue to advocate for equitable treatment across the region. The Hudson Tunnel Project continues to propel forward, and the Interborough Express has emerged from the MTA's latest ranking of long-term projects as promising the greatest benefits for the city of any major investment.

We are only able to celebrate these successes because of the planning, research, advocacy, and effort put in by those before us. To that end, we cannot rest on our laurels; we must continue the hard work of creating a better region for all. Only then will we be able to feel secure that we are leaving the next generation a better region than the one we inherited. As we continue to confront proactively the challenges and opportunities of the future, please grant our leadership leave to acknowledge the broad and ever strong shoulders on which RPA stands, especially and specifically those of Dick Ravitch, who passed earlier this year. Dick was a personal mentor, champion, and friend, and he played a significant part in my decision to accept the role as Chair.

Dick, a longstanding RPA Board Member, was one of New York City's most highly respected and admired leaders and a true public servant. His leadership at one of New York's greatest times of need set the city's vast but troubled public transit system on a path to a better future. His life's mission of service to the public good and magnanimity towards so many of us who sought his advice over the years will continue to be a guiding force for me and the RPA team. Dick pushed RPA to achieve our current heights of respect and impact. We are forever grateful.

I am proud to start my time at RPA as we begin our second century. I am grateful for my predecessor Scott Rechler's leadership and the leadership that Tom Wright and Kate Slevin provide, the support of my fellow board members, the dedication and talent of the staff, and the collaboration of our many partners. I look forward to working with each of you as we embark on this journey to ensure that Connecticut, New Jersey, and New York's best days are ahead of us, guided by the impact of RPA.

With respect and gratitude, I am,

Raymond J. McGuire
Chair

Support — July 1, 2022 to June 30, 2023

Contributions

\$250,000 and above

Robert Wood Johnson Foundation

\$100,000 – \$249,999

AECOM
Bloomberg Philanthropies
Jun Choi
Cornell University
The Durst Organization
Energy Foundation
Galvan Foundation
Mindy & Jon Gray
JPB Foundation
New York Community Trust
Open Philanthropy
Rechler Philanthropy
Rutgers University
Sage Foundation
Siegel Family Endowment
Siemens
Uber

\$50,000 – \$99,999

Amazon
American Express
Association for Energy Affordability
ASTM North America
Blackstone
Boingo
Brookfield Properties
Capalino
Consolidated Edison
Company of New York
Crown Castle
Cushman & Wakefield
Dawn Hill Fund
Environmental Defense Fund
Fairfield County Center for Housing Opportunity
Fisher Brothers Foundation
Henry & Marilyn Taub Foundation
Peter W. Herman

Ichor Strategies
JPMorgan Chase
Leidos
McKinsey
The Nature Conservancy
Prudential
RXR
SL Green
Starborn Industries
Robert K. Steel
Suffolk Construction
Tonio Burgos and Associates
United Airlines
Vantage Airport Group

\$25,000 – \$49,999

Anbaric
Arcadis
Arup
Bechtel
Robert Billingsley
Eugenie Birch
Citi
Community Foundation of Eastern Connecticut
Concordia Foundation
Convene
Deutsche Bank
Edison Properties
Emigrant Bank
Ernst & Young
F. M. Kirby Foundation
Fairfield County's Community Foundation
First Republic Bank
Sarah Fitts
Google
Guidehouse
Hackensack Meridian Health
The Hartford Foundation
HNTB Corporation
Interpublic Group
Jacobs Engineering
KPF Foundation
Long Island Community Foundation
M&T Bank
Microsoft
Morgan Stanley
Jan Nicholson

NRG Energy
Ørsted Wind Power
PNC Foundation
Related Companies, Inc.
Rise Light & Power
Sasaki
Spotify PLUS1
STV
Turner Construction
Jane Veron and Andrew Feldstein
VHB
Vornado
WSP USA

\$10,000 – \$24,999

The ABNY Foundation
Alliance Building Services
Atkins Global
Stephen Beckwith
BRP Companies
CATIC Foundation
Duane Morris
Gensler
Grand Central Partnership
Greater Jamaica Development Corporation
Dylan Hixon
HR&A
Hudson Realty Capital
David Huntington
Invenergy
James E. Johnson
JRM Construction Management
Korman Communities
Kay LiCausi
Mathis-Pfohl Foundation
McKissack
Mission Title Agency
NJ Council for the Humanities
NV5, Inc.
Northwood Investors, LLC
Omnispective
Richard Oram
Patterson Belknap Webb & Tyler LLP
PSEG

PSEG Long Island
Rensselaer Group
Rudin Management
Marilyn Taylor
Upgrade Services, LLC
Upper Manhattan Empowerment Zone
Urban Strategies
Walentas Foundation
WXY Architecture + Urban Design

\$5,000 - \$9,999

Abrams Capital Management
ArentFox
Artimus Construction
Ashforth Properties
Richard Bagger
Barrett Outdoor Communications
Bjarke Ingels Group
Brooklyn Community Foundation
Chinese American Planning Council
Michael Critelli
Connecticut Community Foundation
Delta Air Lines
FX Collaborative
Hyde & Watson Foundation
JandB Korein Fund
Jonathan Rose Companies
Kean University Foundation
Matthew Kissner
Hope Knight
Langan
Milrose Consultants
Naik Consulting
Publicity
Rebecca & James Katz Foundation
Richmond County Savings Bank
Samuel Schwartz
Severud Associates
Stantec Consulting
Structure Tone

Utility and Transportation Contractors Association of New Jersey
Valley National Bank
Zillow

\$1,000 – \$4,999

Alstom Group
American Triple I
Attentive Energy
Berlin Rosen
BOCA Group
Camden Community Partnership
CANY
Civic Operations Group
Connell Foley
D'Annunzio & Sons, Inc.
Emmett J. Daly
Blair Duncan
Essex Equity
Excel Environmental Resources, Inc.
Florio Perrucci
Steinhardt Cappelli
Tipton & Taylor LLC
Timur Galen
Bob Gordon
Greenbaum, Rowe, Smith & Davis LLP
Maxine Griffith
Habitat for Humanity
HAJW Inc.
Hargreaves Jones
Linda Harrison
Hawk Strategies
Isles, Inc.
James Lima Planning
Jaros, Baum & Bolles
Anaita Kasad
Kay Family Trust
William Kenworthy
Kathleen Knight
Liberty Bank
Maraziti Falcon, LLP
McCarter & English, LLP
McManimon, Scotland & Baumann, LLC
Courtenay Mercer
Sanjay Mody
MTA

Financials

New Jersey State
Chamber of Commerce
The Newark
Museum of Art
Northeast Remsco
Construction
NorthStar Strategies
NW Financial Group, LLC
Herminia Palacio
Robert Paley
Practice for Architecture
and Urbanism
Public Works Partners
Rowan University
Janette Sadik-Khan
Lynne Sagalyn
Secaucus Riverside
Shamrock Construction
Shawangunk Valley
Conservancy
Ziad A. Shehady
Olatokumbo Shobowale
H. Claude Shostal
SOCOTEC, Inc.
Stamford Downtown
Stono Public Affairs
TF Cornerstone
Ernest J. Tollerson III
Topology
Troutman Pepper
Hamilton Sanders LLP
Trucking Association of NY
Turner & Townsend Inc.

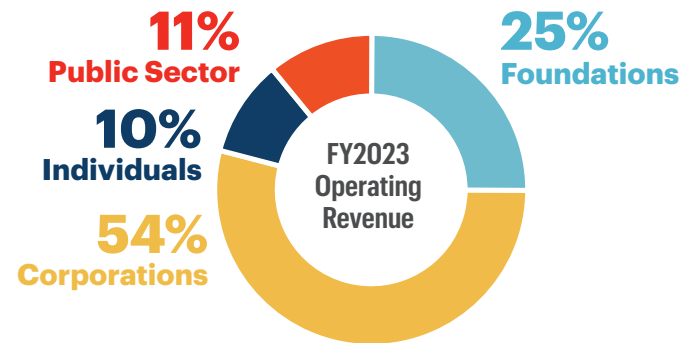
TWENTYTWENTY
public affairs
Vrattos Family Trust
Carol and Mark Willis
Windels Marx
Thomas K. Wright
ZenFi

\$500 – \$999

Helena & Peter Bienstock
Matthew Dannenberg
Kemnay
LYFT
Edward McGuire
Aaron Peele
Marianne Pollak
Peggy Shepard
Anthony Shorris
David Smiley
Neile Weissman

Government

Amtrak
Office of the Brooklyn
Borough President
City of Hartford
City of New York
National Archives
New Haven Parking Authority
NYC Small Business Services
Port Authority of New
York and New Jersey
Suffolk County IDA



Operating Revenue	FY 2023
Foundations	\$1,531,569
Corporations	\$3,342,279
Individuals	\$586,127
Public Sector	\$662,148
Other	\$10,568
Total Operating Revenue	\$6,132,691

Endowment Revenue	
Peter Herman Chair	\$86,239
Dividends and Capital Gains	\$201,933
Total Endowment Revenue	\$288,172

Total Revenue **\$6,420,863**

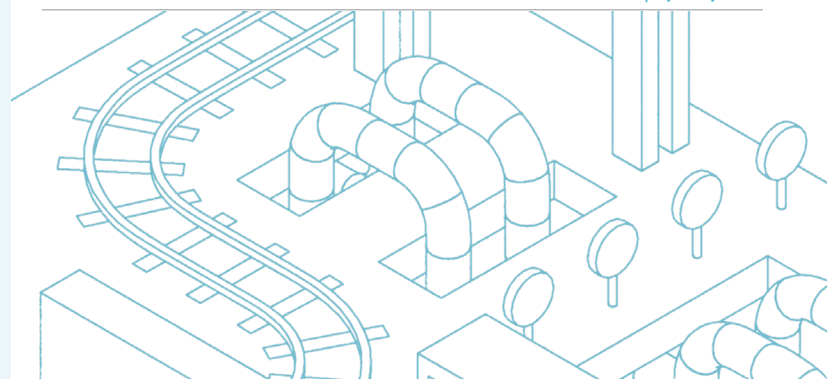
Operating Expenses	
Research and Advocacy	\$4,895,429
Public Affairs	\$268,958
Management and General	\$331,558
Fundraising	\$593,425
Total Operating Expenses	\$6,089,370

Net Surplus **\$331,493**

Total Assets	\$7,982,756
Total Liabilities	\$2,064,631
Total Net Assets	\$5,918,125

Thank You

RPA is deeply grateful to all of our supporters, whose generosity makes our work to create a more equitable and sustainable tri-state metropolitan region possible. To learn more about how you can support RPA's groundbreaking research and advocacy and the special benefits of giving, please visit rpa.org/support

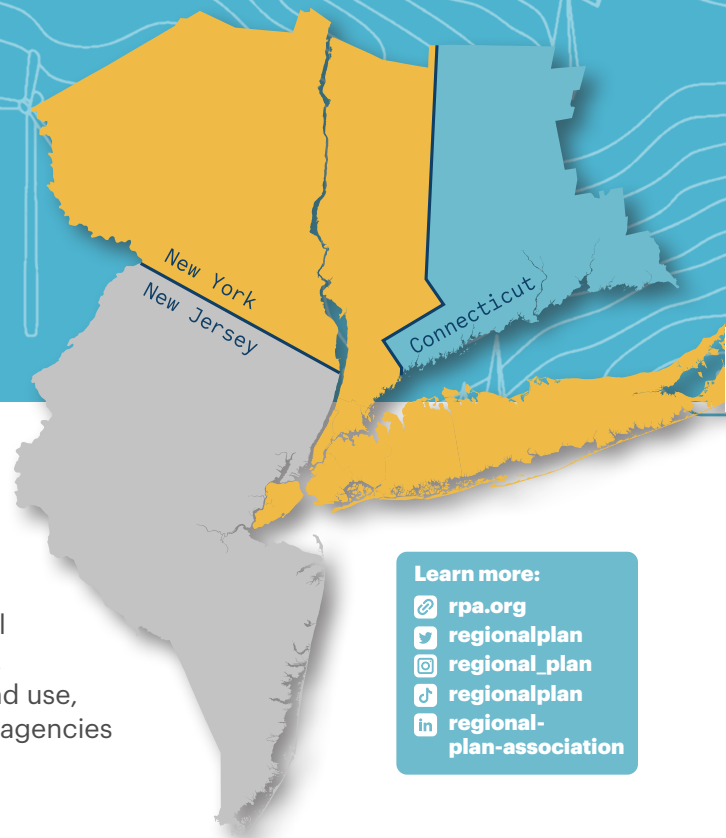




research, planning, and advocacy for the tri-state region

For more than 100 years, Regional Plan Association has guided the growth of the New York-New Jersey-Connecticut metropolitan region with long-range planning and advocacy.

RPA is an independent, non-profit, civic organization that develops and promotes ideas to improve the economic health, environmental resiliency, and quality of life of the New York metropolitan area. RPA conducts research on transportation, housing, the environment, land use, and good governance, and advises cities, communities, and public agencies while publishing a long-range Regional Plan for each generation.



Learn more:

-  rpa.org
-  [regionalplan](#)
-  [regional_plan](#)
-  [regionalplan](#)
-  [regional-plan-association](#)

Board of Directors

Chairman
Raymond J. McGuire*

Vice Chair and Co-Chair,
New Jersey Committee
Jun Choi*

Co-Chair, New York
Committee
Blair Duncan

Vice Chair
Douglas Durst

Vice Chair and Co-Chair,
Nominating & Governance
Committee
Sarah Fitts*

Counsel
David Huntington*

Co-Chair, Nominating &
Governance Committee
Shari Hyman*

Vice Chair
Jim Johnson*

Co-Chair, New Jersey
Committee
Paul Josephson*

Vice Chair and Co-Chair,
Audit & Finance
Committee
Matthew Kissner*

Vice Chair and Co-Chair,
Centennial & Communica-
tions Committee
Kathleen Knight*

President & CEO
Thomas K. Wright*

Chair, Connecticut
Committee
David Kooris

Co-Chair, New Jersey
Committee
Kay LiCausi*

Co-Chair, Centennial &
Communications
Committee
Angela Pinsky*

Vice Chair
Janette Sadik-Khan*

Co-Chair, Audit & Finance
Committee
Tokumbo Shobowale*

Vice Chair and Co-Chair,
New York Committee
Anthony Shorris*

Vice Chair
Robert K. Steel*

Co-Chair, Centennial &
Communications
Committee
Travis Terry*

Executive Vice President
Kate Slevin

Board Secretary
Julie Truax

Sol Marie Alfonso Jones
Richard Bagger
Joe Barile
Stephen Beckwith
Robert Billingsley*
Eugenie Birch
Anthony Borelli
Tonio Burgos
Axel Carrión
Anthony Casciano
Vincent Cassano
Vishaan Chakrabarti
Peter Cipriano
Henry Cisneros*
Frank Cohen
Anthony Coscia
Peter D'Arcy
Steven A. Denning
Nick Dhimitri*
Shaun Donovan
Susannah Drake
Eva Durst
Leecia Eve
Mike Finley
Winston Fisher
Kathleen Frangione
Janice Fuller
David Garten*
Paul Gertner
Jeremy Goldberg
Carley Graham Garcia
Maxine Griffith*
Christopher Hahn
Callie Haines

Richard Haray
Linda Harrison
Dylan Hixon
Kerry Hughes
Mary Margaret Jones
Anaita Kasad*
Gregory A. Kelly
Jee Mee Kim-Diaz
Kyle Kimball*
Barry Langer
Jill Lerner
Trent Lethco
Chris Levendos
Jose Lozano
Mark Marcucci
Nick Martin
Andrew Mathias
Cheryl McKissack Daniel
Ian McNamara
Jan Nicholson
**Folasade Olani-
kepun-Lewis**
Herminia Palacio, MD
Seth Pinsky*
Christina Pio-Costa
Lahue
Clint Plummer
John Porcari
Thomas Prendergast
Hayley Prim
David Quart
Scott Rechler
Michael Regan
Justin Rodgers

Tom Rousakis
Lynne Sagalyn
Elliot G. Sander
Aditya Sanghvi
Sam Schwartz
Todd Schwartz
Michael Shapiro
Peggy Shepard
H. Claude Shostal
Ryan Simonetti
Gagandeep Singh
Mohinder Singh
Monica Slater-Stokes
Michael Sweeney
Marilyn Taylor
Reuben Teague
Richard Thigpen
Bill Thompson
Ernest Tollerson
Jane Veron
Claire Weisz
John Williams
LaToya Wilson
Kate Wittels

Directors Emeriti
Edward J. Blakely
Michael Cacace
Michael J. Critelli
Barbara Joelson Fife
Kenneth T. Jackson
Charles J. Maikish
Richard Oram
Luther Tai
Robert Yaro

*Member of Executive Committee

Board membership as of December 2023. Regional Plan Association is a 501(c)(3) non-profit organization. All contributions are tax-deductible under applicable laws.

New York
One Whitehall St, 16th Floor
New York, NY 10004

New Jersey
179 Nassau St, 3rd Floor
Princeton, NJ 08542

60 Union Street, Suite 1-N
Newark, NJ 07105

Connecticut
Two Landmark Sq, Suite 108
Stamford, CT 06901

