

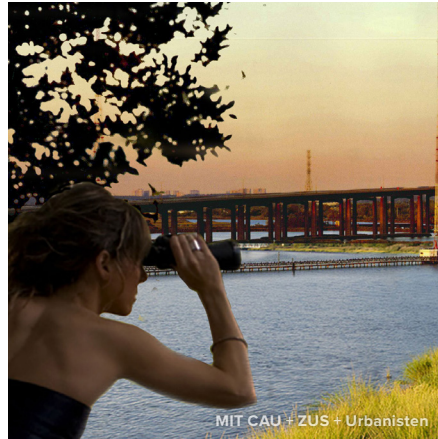


Annual Report FY 2018



# Our Goals for the Year Ahead

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- ▶ Advocate for the Gateway Program, the nation's most critical infrastructure project. RPA will work to build a broad base of support and ensure the designs will allow for through-running Crosstown service to connect to Queens and beyond.
- ▶ Manage New York City traffic and fund transit by advocating for a comprehensive congestion pricing program and cost-savings reforms at the MTA.

- ▶ Build support for the creation of a regional coastal commission and dedicated funding for coastal adaptation planning and projects.
- ▶ Build local support for a new national park in the New Jersey Meadowlands—the biggest wetlands in the region—to protect surrounding communities and infrastructure from sea-level rise, and to educate visitors about the effects of climate change.

- ▶ Expand and protect affordable housing throughout the region.
- ▶ Investigate how to reform NYCHA and return New York City public housing to a state of good repair and source of pride for all New Yorkers.

## What We Do

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**Regional Plan Association is a nonprofit civic organization dedicated to improving the economic health, resilience and quality of life of the New York metropolitan region. We conduct research on transportation, land use, housing, good governance and the environment. We advise cities, communities and public agencies. And we advocate for change that will contribute to the prosperity of all residents.**



# FY 2018 Achievements



- ✓ We released RPA's Fourth Regional Plan to widespread acclaim, covered by scores of outlets across the region. The launch event at the New School was attended by over 700 people and viewed online by thousands more.
- ✓ RPA also released 10 in-depth reports created in support of the fourth plan, including a landmark study outlining what drives up the cost of building rail projects.
- ✓ RPA's proposal for a Regional Coastal Commission to manage and fund resilience projects was endorsed by the Newsday editorial board, as well as by former New Jersey Governor Christine Todd Whitman and current Suffolk County Executive Steve Bellone in the New York Daily News.
- ✓ We exhibited visions of our region's future created by leading designers as part of the 4C competition at a public gallery in the Rockaways and PS1 in Queens.
- ✓ New Jersey Governor Phil Murphy endorsed the fourth plan at the Assembly, and also this year announced that the state would follow several of the plan's recommendations including: rejoining the Regional Greenhouse Gas Initiative, increasing funding for transit, and providing local funding for the Gateway Program.
- ✓ New York City Transit's *Fast Forward* plan follows many of the fourth plan's recommendations about subways and buses. RPA with our civic partners hosted a big public roll-out for *Fast Forward* garnering public and editorial board support.
- ✓ Thanks to sustained and consistent advocacy by RPA and our partners, the mitigation measures issued by the MTA and NYC Department of Transportation for the L train shutdown are following many of RPA's recommendations.
- ✓ The MTA board approved the Long Island Rail Road's Third Track, a project long advocated by RPA, and a key component of the fourth plan's proposal for an integrated regional rail network.
- ✓ RPA trained 16 local government officials from Connecticut to build their communities' capacity to advance sustainable economic development.
- ✓ RPA created a regional network of hospitals and universities to leverage the power of anchor institutions to improve health and economic development in communities that have the greatest need.
- ✓ RPA released research showing how increasing density could create more affordable housing in resource-rich neighborhoods, as the New York State legislature debated legislation that would enable this.
- ✓ As the use of shared vehicles reduces the need for parking at commuter rail stations, an RPA study found that surface lots within walking distance of stations could be the site of more than 250,000 new homes with schools, shopping, and parks that would create complete neighborhoods.





**“We have to generate a sense of urgency and passion around our ideas for the future – starting with the 61 recommendations in the Fourth Regional Plan. And, of course, we need to do more than talk about these ideas – we need to implement them.”**

— **Hon. Hillary Clinton**, former U.S. Senator from New York, Secretary of State, and first woman presidential nominee from a major party



**“We are all-in on getting the Gateway Program funded. We are keenly aware of the connection between reliable rail service and our regional economic prospects. Quite frankly, businesses aren’t going to invest in areas where their workforce isn’t going to be able to make it to work.”**

— **Hon. Phil Murphy**, Governor, New Jersey



**“People say are you on the mayor’s team or the governor’s team. I tell you whose team I’m on – I’m on the customers’ team.”**

— **Andy Byford**, President, MTA New York City Transit



**“Gateway will prove to ourselves and the world that we can do big things.”**

— **Anthony Coscia**, Chairman, Amtrak Board of Directors, and recipient of the 2018 John Zuccotti Award

**This year’s Assembly was our biggest gathering ever.** We focused on the big ideas from the fourth plan that can’t wait including congestion pricing, building Gateway, forming a Regional Coastal Commission, transforming the Meadowlands into a national park, and creating more housing to address the region’s severe shortage.

**RPA Assembly**





# The Fourth Regional Plan

## Making the Region Work for All of Us



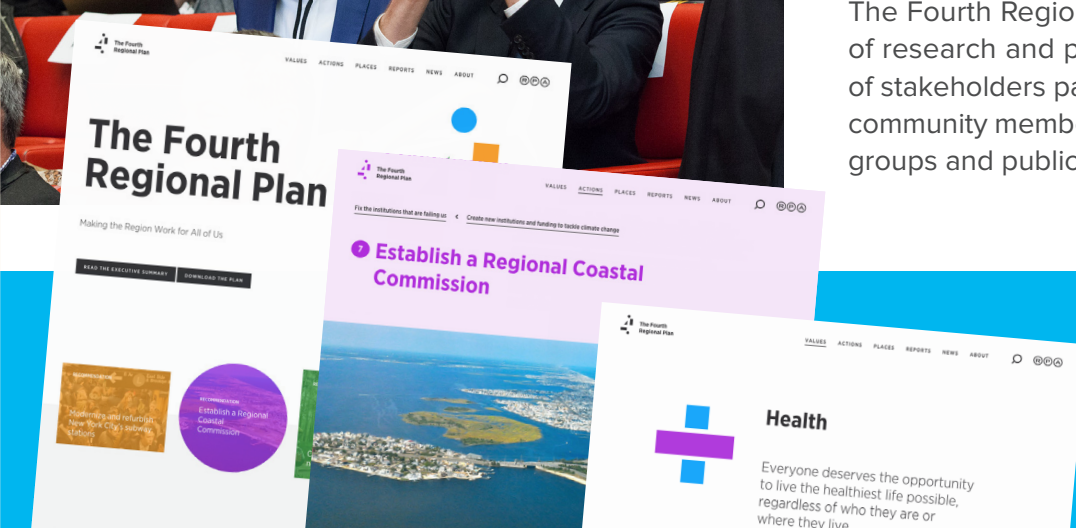
Once a generation, the Regional Plan Association writes the long-term strategic plan for the New York - New Jersey - Connecticut metropolitan area, proposing broad policies and specific projects to improve the built environment and improve quality of life.

RPA's first three regional plans—issued in 1929, 1968 and 1996—were the initial force behind major region-shaping initiatives, including the location of the George Washington Bridge, the creation of the Gateway National Recreation Area, the construction of the Second Avenue Subway, the pedestrianization of Times Square and the transformation of Governors Island into a park.



In November 2017, RPA released the Fourth Regional Plan to improve prosperity, resilience, health and opportunity in the metropolitan area. From those four core values the plan's key recommendations emerged: reforming public institutions, investing in transportation, addressing the housing affordability crisis and making our communities more resilient.

The Fourth Regional Plan was the product of five years of research and public engagement, with a wide range of stakeholders participating in the planning effort—from community members and civic organizations, to business groups and public officials.



See the Fourth Regional Plan online at [fourthplan.org](http://fourthplan.org)



# Support

July 1, 2017 to June 30, 2018

## Contributions

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Bloomberg Philanthropies  
Ford Foundation

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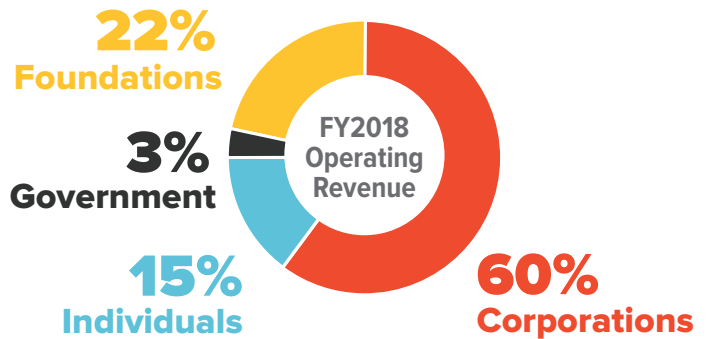
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 Metropolitan  
 Transportation Authority  
 NJ Transit  
 Township of Verona

# Financials



Operating Revenue	FY2018W
Foundations	\$1,106,175
Corporations	\$3,050,280
Individuals	\$751,533
Government	\$172,267
Interest/Miscellaneous	\$1,089
<b>Total Operating Revenue</b>	<b>\$5,081,344</b>

Endowment Revenue	
Peter Herman Chair	\$25,332
Dividends and Capital Gains	\$99,083
<b>Total Endowment Revenue</b>	<b>\$124,415</b>

<b>Total Revenue</b>	<b>\$5,205,759</b>
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Operating Expenses	
Research	\$3,738,248
Public Affairs	\$694,249
Management and General	\$256,941
Fundraising	\$570,552
<b>Total Operating Expenses</b>	<b>\$5,259,990</b>

<b>Net Deficit</b>	<b>-\$54,231</b>
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<b>Total Assets</b>	<b>\$5,086,985</b>
<b>Total Liabilities</b>	<b>\$334,944</b>
<b>Total Net Assets</b>	<b>\$4,752,041</b>

# Thank You

RPA is deeply grateful to all of our supporters, whose generosity makes our work to create a more equitable and sustainable tri-state metropolitan region possible. To learn more about how you can support RPA's ground-breaking research and advocacy and the special benefits of giving, please go to [rpa.org/donate](http://rpa.org/donate).



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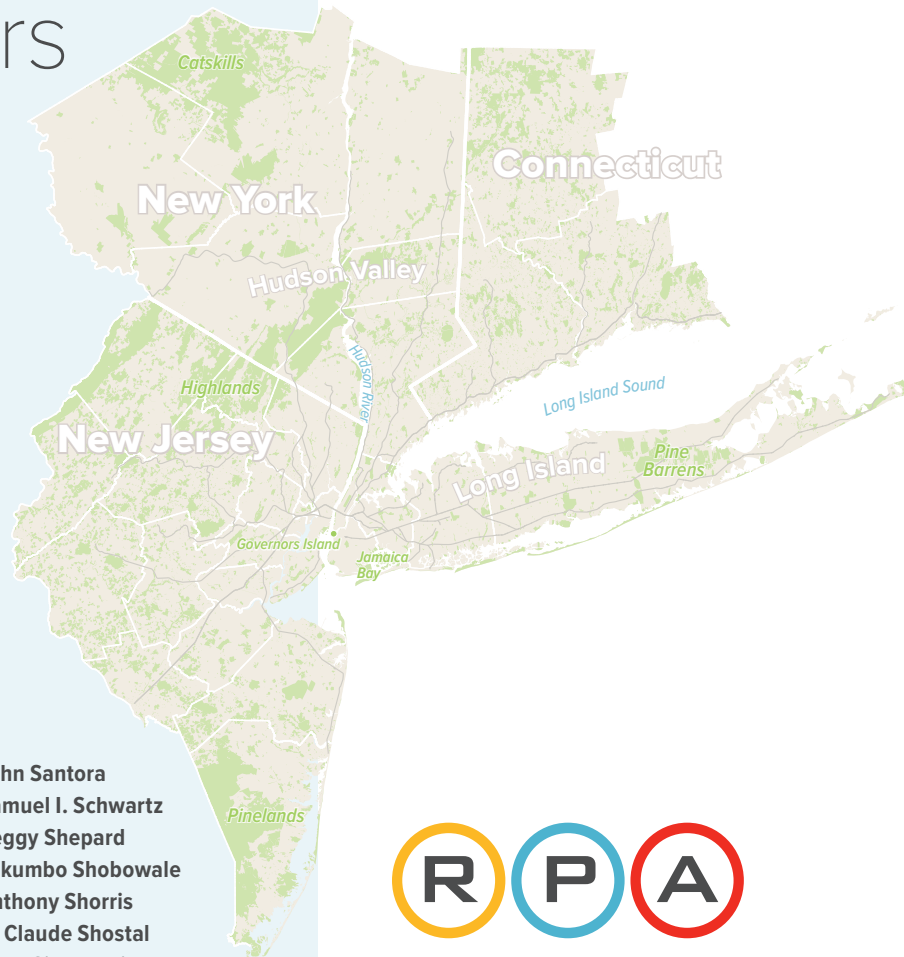
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\*Term expired in FY 2018