



# Investing in People and Places

# Investing in People and Places

@RegionalPlan #RPAassembly

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\* Member of Executive Committee

# Welcome

Welcome to *Investing in People and Places*, Regional Plan Association's 29th annual Assembly!

It is a tremendous privilege to host this gathering each year. We learn so much from our distinguished speakers and from everyone who comes to listen, participate and share ideas about what our region could be. Thank you for joining us and helping make our region a better place to live and work. Your dedication and enthusiasm is an inspiration to everyone at Regional Plan Association.

This year's event is especially exciting! After years of advocacy and many starts and stops, the New York State legislature included a congestion pricing program in the budget that was signed into law by Governor Andrew Cuomo. RPA has been advocating for this ever since we released *A Region at Risk*, RPA's Third Regional Plan, in 1996. It took a broad coalition of civic, business, community, transit and environmental advocates to get us over the finish line. We spent countless hours hosting community briefings, producing facts sheets about the benefits of the program for different communities, meeting with legislators, and keeping the issue in the news throughout the year. We are grateful to all of our partners for their commitment and hard work and to Governor Cuomo, Mayor de Blasio, and all the legislators and political leaders who supported this effort. It will generate billions of dollars to invest in our transit system and begin managing our limited streets and highways. We're excited to help implement these policies and expand these ideas to communities in Connecticut, New Jersey, Long Island and the Hudson Valley.

Today you will hear from a wide range of policy experts, politicians, public officials, academics, journalists and business leaders about the critical issues facing our region. What are we going to do about the threat of climate change? How can we promote job growth in diverse communities without displacing existing residents? What are institutions and community groups doing to promote public health in communities that have suffered from decades of neglect, underinvestment and racial bias? What can we do to fix New York's public housing system? And how can we actually implement a tolling system that manages traffic congestion and provides funding for transit?

All of these topics are on the table in today's sessions. Your participation and engagement will help us craft our positions and provide for a future that is more equitable, sustainable, healthy and prosperous.

On behalf of the staff and the board of directors of Regional Plan Association, thank you for joining us!



A handwritten signature in black ink, appearing to read 'Scott Rechler'.

**Scott Rechler**  
Chairman



A handwritten signature in black ink, appearing to read 'Thomas K. Wright'.

**Thomas K. Wright**  
President & CEO

# Grand Hyatt

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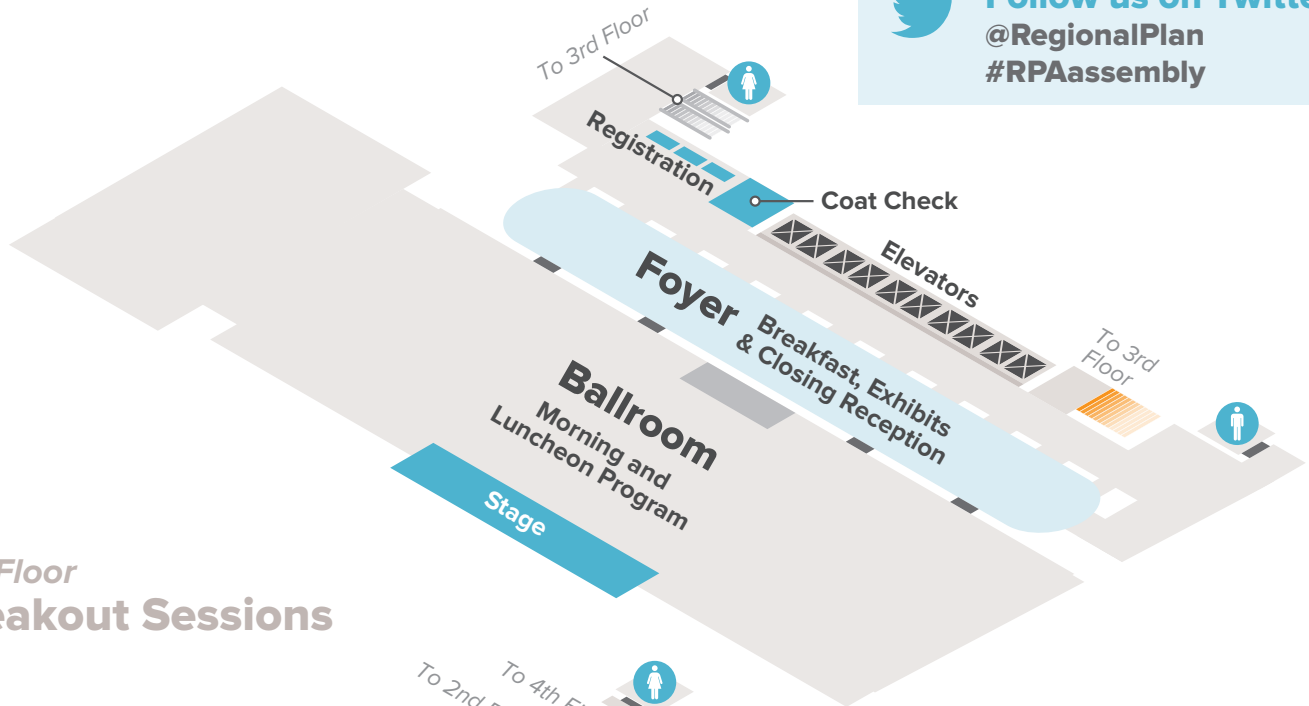
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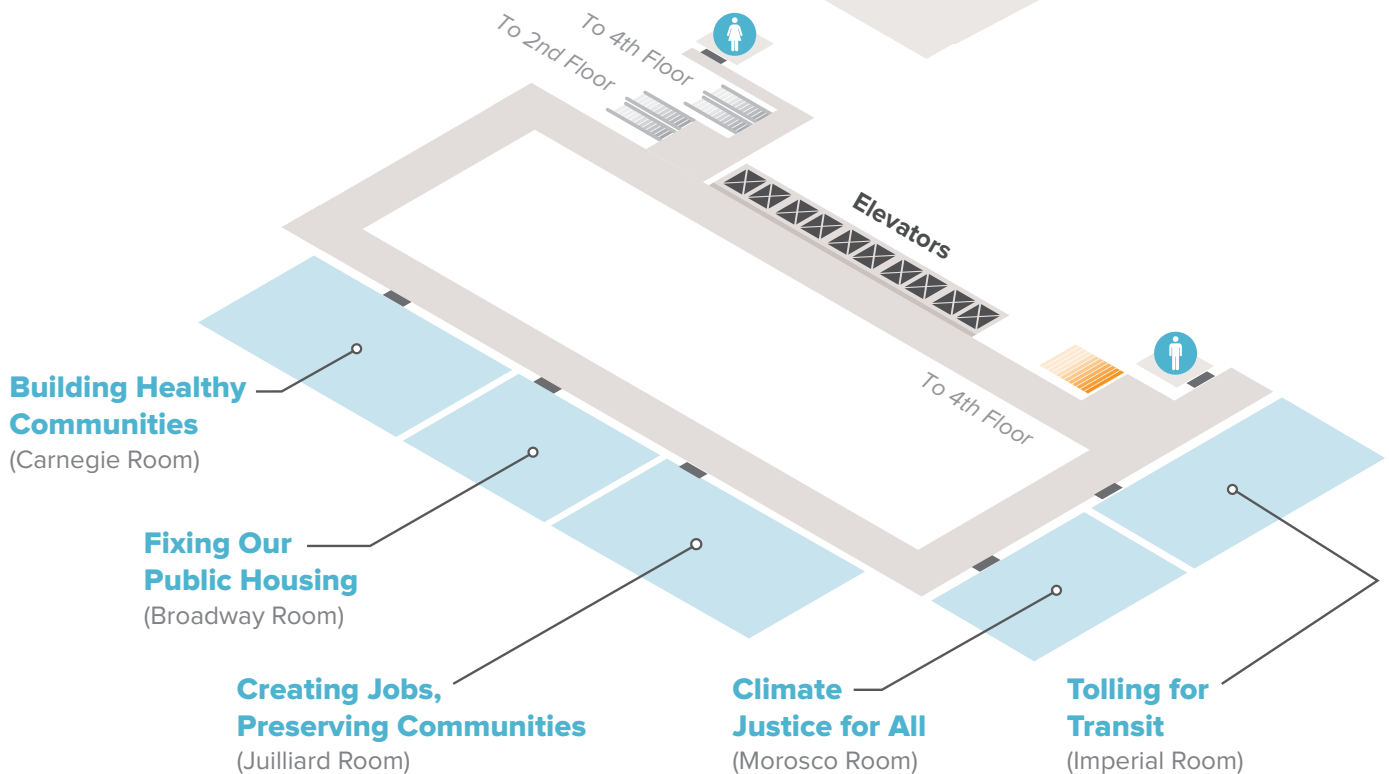
### 4th Floor

### Ballroom Level



### 3rd Floor

### Breakout Sessions



# Agenda

*Presenting Sponsor:*

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8:00 AM – 8:30 AM

## Breakfast & Registration

*In the foyer*

8:30 AM – 10:30 AM

## Morning Program

*Presented by Guidehouse*

*In the ballroom*

### Welcome

**Tom Wright**,\* President & CEO, Regional Plan Association

### Featured Speaker

#### The Honorable Ned Lamont

Governor of Connecticut

*Introduced by*

**Hope Knight**,\* President & CEO,  
Greater Jamaica Development Corporation

### Panel: Confronting the Climate Crisis

**Rohit T. Aggarwala**,\* Head of Urban Systems, Sidewalk Labs

**Dale Bryk**, Deputy Secretary for Energy & Environment,  
State of New York

**Cynthia Rosenzweig**, Senior Research Scientist at the  
NASA Goddard Institute for Space Studies

**Peggy Shepard**,\* Co-Founder and Executive Director,  
WE ACT for Environmental Justice

*Moderated by*

**Andrew Revkin**, Strategic Adviser for Environmental  
and Science Journalism, National Geographic Society

*Introduced by*

**Anaita Kasad**,\* Partner, US State & Local Government  
Practice, Guidehouse

10:45 AM – 12:00 PM

## Breakout Sessions

*In the 3rd floor breakout rooms*

**Building Healthy Communities** (*Carnegie Room*)

**Fixing Our Public Housing** (*Broadway Room*)

**Creating Jobs, Preserving Communities**  
(*Juilliard Room*)

**Climate Justice for All** (*Morosco Room*)

**Tolling for Transit** (*Imperial Room*)

12:00 PM – 12:30 PM

## Lunch

*In the ballroom*

12:30 PM – 2:30 PM

## Luncheon Program

*In the ballroom*

### President's Address

**Tom Wright**,\* President & CEO, Regional Plan Association

### Featured Speaker

#### The Honorable Eric Garcetti

Mayor of Los Angeles

*Introduced by*

**John Fish**, Chairman & CEO, Suffolk Construction

*Interviewed by*

**Janette Sadik-Khan**,\* Principal, Transportation,  
Bloomberg Associates

### The Zuccotti Award

*Presented by*

**Howard Milstein**, Chairman, President & CEO,  
New York Private Bank & Trust

*Presented to*

#### Alicia Glen

Former Deputy Mayor for Housing and Economic  
Development, New York City; Founder, women.nyc

### Chairman's Address

**Scott Rechler**,\* Chairman & CEO, RXR Realty;  
Chairman, Regional Plan Association

### Featured Speaker

#### Jamie Dimon

Chairman and CEO, JPMorgan Chase

2:30 PM – 3:30 PM

## Closing Reception

*In the foyer*

\* RPA Board Member

# Featured Speaker



## The Honorable Ned Lamont Governor of Connecticut

Edward Miner “Ned” Lamont, Jr. was sworn in on January 9, 2019 as the 89th governor of Connecticut.

Lamont got involved in public service shortly after college, founding a weekly newspaper in a town hit by the loss of its largest employer. Covering town meetings and the Board of Selectmen, he helped to bring voice and transparency to a community working to recover from job losses and reinvent itself. Later, as a member of both the Greenwich Board of Selectmen and the Board of Estimate and Taxation, Lamont worked in a bipartisan effort to safeguard a multimillion-dollar budget and deliver results for constituents. For four years, Lamont also served as Chairman of the State Investment Advisory Council, overseeing a multibillion-dollar state pension fund.

Lamont started his own company, taking on the large and established giants of the telecom industry. Under his vision and stewardship, the company grew to serve over 400 of America’s largest college campuses and 1 million college students across the nation.

As a volunteer teacher, Lamont sought to give back to his community by volunteering at Harding High School in Bridgeport. In an effort to spark entrepreneurship, Lamont taught students about the inner-workings of small businesses, bringing in local businesspeople to share their

“Connecticut’s economic revival cannot only be about creating opportunities for just some of our people. It must be an economy that works for everyone. We must bring our workforce into the 21<sup>st</sup> century.”

— Ned Lamont

own experiences, and helping to place students in local internships. Lamont is on the faculty of Central Connecticut State University as an adjunct professor of political science and philosophy, where he also helped to found a popular business start-up competition. In early 2009, he helped lead an initiative to bring together Connecticut leaders from across the business, nonprofit, and labor sectors to unite in a strategy to create new jobs in the state.

As a candidate for United States Senate in 2006, he stood up for his convictions and challenged the political establishment. Taking on long-time incumbent Joe Lieberman for the Democratic nomination for United States Senate, Lamont campaigned on the platform that wars in the Middle East were draining resources and attention that could be better focused on pressing domestic issues like the economy, education, and healthcare. As a private citizen, he fought for the issues in which he believes, serving on the boards of Mercy Corps and the Conservation Services Group, non-profits which seek to make a difference in the humanitarian and renewable energy fields, respectively.

Lamont was born on January 3, 1954, in Washington, D.C. to Camille Helene and Edward Miner Lamont. The eldest of three children, he attended Phillips Exeter Academy, and served as president of the student newspaper, The Exonian. After graduating Phillips Exeter in 1972, he earned a BA in sociology from Harvard College in 1976 and a Master of Business Administration from the Yale School of Management in 1980.



# Featured Speaker



## The Honorable Eric Garcetti

Mayor of Los Angeles

Eric Garcetti was re-elected in 2017 as the 42nd Mayor of Los Angeles with a record-breaking 81% of the vote. He is the chief executive of a municipal government comprising dozens of city departments serving 4 million people and also oversees the nation's largest public utility, the nation's largest seaport, and the nation's busiest arrival and destination airport.

Los Angeles has created a record number of jobs under his watch, with Mayor Garcetti creating immediate and future opportunity by raising the minimum wage to \$15, cutting the city business tax, making community college free, launching the nation's largest anti-homeless and affordable housing initiatives and spearheading the passage of the nation's largest local infrastructure plan, the \$120 billion Measure M, which will result in the direct creation of 465,000 career jobs.

Los Angeles was named America's top digital city in 2016 and 2017 and this year, the Bloomberg Foundation selected Los Angeles as the only city to receive its top Gold certification for excellence in city governance.

Mayor Garcetti is a leader among his peers, serving as Advisory Council of Accelerator for America, a national

“Nations around the world are mapping out infrastructure blueprints for the next 100 years, but in America, we limp through two-year band aids. It's time to think big, invest in the future, and transform the foundation on which this country was built.”

— Eric Garcetti

organization promoting regional and local solutions. He also serves as Chair of the US Conference of Mayors' Infrastructure Task Force and as Chair of the Mayors National Climate Action Agenda, which organized 415 “Climate Mayors,” representing 70 million Americans, to commit to the goals of the Paris Climate Agreement after President Trump's withdrawal from the accord.

Los Angeles led a successful and remarkably efficient bid for the 2028 Summer Olympics that did not rely on the construction of any new venues.

Mayor Garcetti earned his BA and MA from Columbia University. He studied as a Rhodes Scholar at Oxford and the London School of Economics and taught at Occidental College and USC. Before being elected Mayor, he served four terms as President of the Los Angeles City Council. A fourth generation Angeleno, he and his wife, Amy Elaine Wakeland are the proud parents of their daughter, Maya, and have served as foster parents for more than a decade. He was as an officer in the U.S. Navy reserve for 12 years and is an avid jazz pianist and photographer.

# The John Zuccotti Award



## Alicia Glen

**Former Deputy Mayor for Housing and Economic Development, New York City; Founder, women.nyc**

We are very pleased to give the 2019 John Zuccotti Award for outstanding service to the New York metropolitan region to Alicia Glen, a nationally recognized expert in urban development, infrastructure finance, job creation, and housing policy.

As Deputy Mayor for New York City from 2014 to 2019, Alicia was responsible for growing and diversifying the City's economy, creating a new generation of affordable housing, and promoting the expansion of culture, parks and transportation necessary to keep New York City a global capital of commerce, culture and innovation.

Her signature accomplishments include designing and implementing the largest affordable housing plan in the nation's history; spearheading the rezoning of two vital business districts in Manhattan; negotiating the financing for a new central tech hub and Google's Manhattan campus; establishing talent pipelines in the Life Sciences and Technology industries; investing more than \$500 million to support modern manufacturing; and launching NYC Ferry, linking emerging and legacy job centers with residential neighborhoods by utilizing the city's reclaimed waterfront.

More recently, Alicia founded women.nyc, the first-of-its-kind initiative to make New York City the best city in the world for women to earn money, gain power, and achieve success.

**Tom Wright:** "Alicia was a tremendous partner for RPA, working on many shared priorities, including developing and preserving affordable housing, spearheading the East Midtown rezoning, expanding transit opportunities, and advancing plans for Governors Island. She has also generated an extraordinary legacy of empowering working women, which continues today through women.nyc."

**Scott Rechler:** "Alicia Glenn was instrumental in advancing Mayor Bill DeBlasio's plan for affordable housing and economic development throughout New York City. I saw first-hand the passion that she brought to her role as Deputy Mayor. Her public service embodies the values of the RPA's John Zuccotti award and we are grateful for her service."

**Howard Milstein:** "I know John would be very proud that Alicia is being given this award because she represents all of the best attributes of great public servants and that is that they must be persistent, creative, focused, intelligent, driven, have great perspective and actually get so many things done. Alicia possesses all of these characteristics."



## About the Award

RPA's highest award for leadership in the metropolitan region is named after John E. Zuccotti, a long-serving member of the RPA Board of Directors and Executive Committee. Presented each year at RPA's annual Assembly, the award recognizes a leader who has made extraordinary contributions to the built environment of New York City and the metropolitan region. The 2017 inaugural John Zuccotti Award was presented to former U.S. Vice President Joe Biden. The 2018 Award was bestowed to Anthony Coscia, Chairman of Amtrak.



# Featured Speaker



## **Jamie Dimon**

**Chairman and CEO, JPMorgan Chase**

Jamie Dimon is Chairman of the Board and Chief Executive Officer of JPMorgan Chase & Co., a global financial services firm with assets of \$2.5 trillion and operations worldwide. The firm is a leader in investment banking, financial services for consumers, small business, commercial banking, financial transaction processing and asset management.

Dimon became CEO on January 1, 2006 and one year later also became Chairman of the Board. He was named President and Chief Operating Officer upon the company's merger with Bank One Corporation on July 1, 2004. Dimon joined Bank One as Chairman and CEO in 2000.

Dimon began his career at American Express Company. Next, he served as Chief Financial Officer and then President at Commercial Credit, which made numerous acquisitions and divestitures, including acquiring Primercia Corporation in 1987 and The Travelers Corporation in 1993. Dimon served as President and Chief Operating

Officer of Travelers from 1990 through 1998 while concurrently serving as Chief Operating Officer of its Smith Barney Inc. subsidiary before becoming co-Chairman and Co-CEO of the combined brokerage following the 1997 merger of Smith Barney and Salomon Brothers. In 1998, Dimon was named President of Citigroup Inc., the global financial services company formed by the combination of Travelers Group and Citicorp.

Dimon earned his BA from Tufts University and holds an MBA from Harvard Business School. He serves on the boards of directors of a number of non-profit institutions including the Clearing House and Harvard Business School. Additionally, he is the Chairman of the Business Roundtable and serves on the executive committee of the Business Council and the Partnership for New York City, and is a member of the Financial Services Forum, Financial Services Roundtable and Council on Foreign Relations.

# Main Stage Panel

## Confronting the Climate Crisis

Morning Program, Ballroom

As our planet gets hotter, the effects of climate change – nationally and here in our region – are worsening. Against this backdrop, decision-makers and the public are becoming more aware and are demanding action. With commitments in each state and in New York City to significantly reduce greenhouse gases and calls for a “Green New Deal” echoing from state houses to the halls of the US Capitol, we stand on the edge of a new day, one in which we finally take the necessary and difficult steps to confront the climate crisis head on.

This panel will discuss the latest climate science, explore federal and state actions that can be taken to reduce greenhouse gas emissions and adapt our communities for climate impacts, while growing our economy and improving the well-being of our most disadvantaged.

### Moderator and Panelists

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**Moderator: Andrew Revkin**  
Strategic Adviser for Environmental  
and Science Journalism, National  
Geographic Society  
@Revkin

Andrew Revkin is one of America's most honored and experienced journalists focused on environmental and human sustainability and the role of new communication tools and techniques in fostering environmental and social progress. In 2018, he joined the staff of the National Geographic Society as strategic adviser for environmental and science journalism. There he is helping expand the Society's funding and support system for journalism and communication innovations that can advance the human journey and conserve biological diversity in a century of momentous global challenges.

Revkin has written on global environmental change and risk for more than 30 years, reporting from the North Pole to the White House, the Amazon rain forest to the Vatican — mostly for The New York Times. From 2016 through early 2018, he was the senior reporter for climate change at the nonprofit investigative newsroom ProPublica. From 2010 through 2016 he wrote his award-winning Dot Earth blog for The Times Opinion section and was the Senior Fellow for Environmental Understanding at Pace University.

He has won the top awards in science journalism multiple times, along with a Guggenheim Fellowship and Investigative Reporters & Editors Award. He has written acclaimed and award-winning books on the history of humanity's relationship with weather, the changing Arctic, global warming and the assault on the Amazon rain forest, as well as three book chapters on science communication.



**Rohit T. Aggarwala\***  
Head of Urban Systems, Sidewalk Labs  
@Rit\_Aggarwala

Rohit T. “Rit” Aggarwala is Head of Urban Systems at Sidewalk Labs. He is also an Adjunct Professor of International and Public Affairs at Columbia University and recently chaired the Regional Plan Association's five-year effort to develop a Fourth Regional Plan for the New York metropolitan area.

Previously, Rit spent five years at Bloomberg Philanthropies in several related roles. He headed the sustainability practice at Bloomberg Associates, a philanthropic consulting firm that serves city governments; was Special Advisor to the Chair of the C40 Cities Climate Leadership Group during Mayor Bloomberg's chairmanship of the organization, spearheading

its transformation into a global leader; and he inaugurated the Bloomberg Philanthropies environment program, which grew to a total of \$145 million in grants under his management.

From 2006 to 2010, Rit served as Director of New York City's Office of Long-Term Planning and Sustainability, where he led the creation and implementation of "PlaNYC: A Greener, Greater New York." PlaNYC has been hailed as one of the world's best urban sustainability plans, leading New York City to a 19% reduction in its carbon footprint since 2005. Prior to joining City Hall, he was a management consultant at McKinsey & Company.

Rit holds a BA, MBA, and a PhD in US History from Columbia University, and an MA in Canadian History from Queen's University in Ontario. He is a native of New York City.



**Dale Bryk**  
**Deputy Secretary for Energy & Environment, State of New York**

As Deputy Secretary for Energy and Environment, Dale Bryk serves as Governor Cuomo's senior policy advisor.

She oversees New York's nation-leading clean energy and environmental agenda and directs the agencies and authorities responsible for developing and implementing the state policies and initiatives needed to build a sustainable clean energy economy and combat climate change, such as the Green New Deal, the Regional Greenhouse Gas Initiative and the New York Green Bank.

Prior to this role, Bryk served in a variety of positions at the Natural Resources Defense Council, including Chief Planning Officer, Director of Programs, and Director of the Energy & Transportation Program. Throughout her 21 years at NRDC, she worked to develop and implement climate, energy efficiency, renewable energy and clean transportation policies. From 2002 to 2010, she also taught the Environmental Law Clinic at Yale Law School. Before joining NRDC, she practiced corporate law in New York. She holds a BA from Colgate University, a master's from the Fletcher School of Law and Diplomacy at Tufts University, and a JD from Harvard Law School. She is based in New York City.



**Cynthia Rosenzweig**  
**Senior Research Scientist at the NASA Goddard Institute for Space Studies**

Cynthia Rosenzweig is a Senior Research Scientist at the NASA Goddard Institute for Space Studies, where she heads the Climate Impacts Group. She is Co-Chair of the New York City Panel on Climate Change (NPCC), a body of experts convened by the Mayor to advise the city on adaptation for its critical infrastructure. She co-led the Metropolitan East Coast Regional Assessment of the U.S. National Assessment of the Potential Consequences of Climate Variability and Change, sponsored by the U.S. Global Change Research Program. She was a Coordinating Lead Author of Working Group II for the Fourth Assessment Report of the Intergovernmental Panel on Climate Change (IPCC). She is Co-Director of the Urban Climate Change Research Network (UCCRN), Co-Editor of the First and Second UCCRN Assessment Reports on Climate Change and Cities (ARC3), and Co-Chair of the Urban Thematic Group for the United Nations UN Sustainable Development Solutions Network (SDSN) and the Campaign for an Urban Sustainability Development Goal (SDG). She serves

on the Board of the Climate Museum. She was named as one of "Nature's 10: Ten People Who Mattered in 2012" by the journal Nature, for her work preparing New York City for climate extremes and change. A recipient of a Guggenheim Fellowship, she joins impact models with climate models to project future outcomes of both land-based and urban systems under altered climate conditions. She is an Adjunct Professor in the Department of Environmental Science at Barnard College.



**Peggy Shepard\***  
**Co-Founder and Executive Director, WE ACT for Environmental Justice**  
**@weact4ej1**

Peggy Shepard is co-founder and executive director of WE ACT for Environmental Justice and has a long history of organizing and engaging Northern Manhattan residents in community-based planning and campaigns to address environmental protection and environmental health policy locally and nationally. She has successfully combined grassroots organizing, environmental advocacy, and environmental health community-based participatory research to become a national leader in advancing environmental policy and the perspective of environmental justice in urban communities — to ensure that the right to a clean, healthy and sustainable environment extends to all. Her work has received broad recognition: the Jane Jacobs Medal from the Rockefeller Foundation for Lifetime Achievement, the 10th Annual Heinz Award For the Environment, the Dean's Distinguished Service Award from the Columbia Mailman School of Public Health, and Honorary Doctorates from Smith College and Lawrence University.

WE ACT for Environmental Justice is a Northern Manhattan membership-based organization whose mission is to build healthy communities by ensuring that people of color and/or low income residents participate meaningfully in the creation of sound and fair environmental health and protection policies and practices.



# Main Stage Presenters

In order of appearance



**Tom Wright\***  
President & CEO, RPA  
@tkwrpa  
Master of Ceremonies

Tom Wright is president and CEO of Regional Plan Association, an independent urban planning think tank focused on improving the prosperity, infrastructure, sustainability and quality of life of the New York-New Jersey-Connecticut metropolitan region. Building on RPA's 97-year history of advancing innovative policy prescriptions to solve difficult problems, Tom guides the organization's work on government reform, transportation modernization, environmental challenges and the need to offer opportunity to all the region's residents.

Tom has steered many key RPA initiatives, including the historic Civic Alliance to Rebuild Downtown New York following the Sept. 11, 2001, attacks; the campaign to create a mixed-use district at Manhattan's Hudson Yards; the protection of the New Jersey Highlands; and a vision for the revitalization for the City of Newark. Tom played a key role in the creation of A Region at Risk, RPA's influential third plan for the metropolitan region published in 1996, and he guided the organization's completion of the Fourth Regional Plan.



**Hope Knight\***  
President & CEO, Greater Jamaica Development Corporation  
@GJDCPrez  
Introducing the Honorable Ned Lamont,  
Governor of Connecticut

Hope Knight is President and CEO of Greater Jamaica Development Corporation (GJDC). GJDC is a community-building organization that plans, promotes, coordinates and advances responsible real estate development to revitalize Jamaica, Queens and strengthen the region.

Hope has over two decades of experience in the private, public, and non-for-profit sectors. Prior to GJDC, Hope was Chief Operating Officer of the Upper Manhattan Empowerment Zone, responsible for the management of day-to-day operations of the organization. She was also a Vice President at Morgan Stanley in the Institutional Equities Division and also served as a Vice President of Strategic Planning and E-Commerce at Morgan Stanley, Japan. Earlier in her career, Ms. Knight was Director of Management, Planning and Analysis in the Commissioner's office of the Department of General Services, now known as the Department of Citywide Administrative Services.

Ms. Knight was appointed to the New York City Planning Commission in 2015 by Mayor Bill de Blasio. She is a member of a number of boards including Grameen America, Morgan Stanley New Markets Corporation, and the Regional Plan Association. Hope is the Chair of the Board of Trustees of Marymount Manhattan College and is Treasurer of the North Country School in Lake Placid, NY.

Ms. Knight holds a BA from Marymount Manhattan College and an MBA from the Graduate School of Business of the University of Chicago.



**Anaita Kasad\***  
Partner, US State & Local Government Practice, Guidehouse  
@anaita\_kasad  
Introducing the Confronting the Climate Crisis panel

Anaita is a Partner in Guidehouse's US State and Local Government Advisory Practice, leading their work in the New York Metro Region. She has 19 years of consulting experience, with expertise in project management, customer experience, organizational design and governance, business process reengineering, and data analytics. Anaita has extensive depth of experience working with public sector organizations within New York City, New York State and New Jersey. Her clients include the NYC Economic Development Corporation (NYC EDC), New York State Governor's Office of Storm Recovery (GOSR), NYC Department of Information Technology & Telecommunications (DoITT), New York City Housing Authority (NYCHA), New York State Division of the Budget (DOB), and NYC Department of Parks & Recreation. She serves on the board of directors of the Regional Plan Association.



**John Fish**  
Chairman & CEO, Suffolk Construction  
Introducing the Honorable Eric Garcetti,  
Mayor of Los Angeles

John F. Fish is the Chairman and CEO of Suffolk. Under his vision and leadership, Suffolk has grown into one of the leading privately held general building contractors in the country. With approximately \$4 billion in annual revenue, Suffolk is currently ranked #23 on the Engineering News-Record national list of "Top 400 Contractors" and #13 on the publication's list of "Top 100 CM-at-Risk Firms."

Mr. Fish is a fixture on numerous Boards focused on improving the economy and raising the competitiveness of the Northeast region. He is the founding member and former Chair of the Massachusetts Competitive Partnership (MACP) and former Chairman of the Board of the Federal Reserve Bank of Boston. In New York City, Mr. Fish is a Director of the Real Estate Board of New York and a member of the Partnership for New York City and New York Building Congress. He sits on the Board of Directors at the Real Estate Roundtable and sits on the National Construction Industry Roundtable and National Business Roundtable.

Mr. Fish serves as Chair of Brigham and Women's Hospital and sits on the Executive Committee of Partners Healthcare. He is the former Chairman of the Board at Boston College, currently chairs the Boston College Board of Regents, and sits on the Board of Trustees for Bowdoin College. He is also the founder and Chairman of Scholar Athletes, a program that leverages the proven link between school athletics participation and strong academic performance to improve the academic performance of inner-city high school students.

Mr. Fish is a graduate of Bowdoin College in Brunswick, Maine with a BA in Political Science. He received an Honorary Doctorate of Engineering Technology Degree from Wentworth Institute of Technology. He is also the recipient of an honorary degree from Regis College.







**Janette Sadik-Khan\***  
Principal, Transportation,  
Bloomberg Associates  
@JSadikKhan  
**Interviewing the Honorable Eric Garcetti,  
Mayor of Los Angeles**

Janette Sadik-Khan served as Commissioner of the New York City Department of Transportation (NYC DOT) from 2007-2013, where she implemented an ambitious program to improve safety, mobility and sustainability, and ensure a state of good repair on the city's roads, bridges and ferries. At Bloomberg Associates, she works with mayors around the world to reimagine and redesign their cities with innovative projects that can be developed quickly and inexpensively.

At NYC DOT, Janette oversaw a \$2.8 billion budget, delivering transformative projects including the pedestrianization of Times Square and redesigning 2.3 miles of Broadway from Columbus Circle to Union Square; the planning and launch of seven Select Bus Service routes; and the nation's largest bike share program. She added nearly 400 miles of bicycle lanes and installed 60 plazas across the city. She also developed and published New York City's first-ever Street Design Manual and Street Works Manual, defining new standards for creating more resilient and attractive streets.

Before joining the Bloomberg Administration, she was a Senior Vice President at Parsons Brinckerhoff, an international engineering firm. Prior to that, she served as Deputy Administrator of the Federal Transit Administration.

Sadik-Khan is the chair of the National Association of City Transportation Officials (NACTO), an organization of transportation commissioners in over 40 US cities, and is a member of the Board of Directors of both the Institute for Transportation and Development Policy (ITDP) and Regional Plan Association (RPA). She also sits on the Board of Trustees of Occidental College, from which she holds a BA in Political Science, in addition to a JD from Columbia University School of Law. She is the author of *Streetfight: Handbook for an Urban Revolution*.



**Howard Milstein**  
Chairman, President & CEO, New York  
Private Bank & Trust  
**Presenting the Zuccotti Award**

Howard Milstein is currently Chairman, President and Chief Executive Officer of New York Private Bank & Trust and its operating bank, Emigrant Bank (the country's largest privately owned and operated bank). He chairs and operates all the Milstein family's real estate companies. Howard is also founding Chairman of the merchant bank, FriedbergMilstein, and is an owner and builder of innovative businesses in financial services, technology, sports and entertainment, and consumer goods. His entrepreneurial spirit is evident in the family's major holdings — Milstein Properties, Milstein Brothers Real Estate and the Emigrant Savings Bank — as well as the august institutions that bear their name: Milstein Hospital Building of New York Presbyterian Hospital; Milstein Hall of Ocean Life ("The Whale Room") at the American Museum of Natural History; Milstein Division of Local History, American History and Genealogy at the New York Public Library; Milstein Hall at the Cornell University's College of Architecture, Milstein Pool & Terrace at Lincoln Center for the Performing Arts, and many others.

As the scion of a family of builders, Howard has particular expertise in large infrastructure projects. This was demonstrated in his Chairmanship of the New York State Thruway Authority (NYSTA), to which he was nominated by Governor Andrew Cuomo and unanimously confirmed by the New York State Senate in 2011. At NYSTA, he brought to bear a lifetime of private-sector experience and knowledge in large-scale development, initiating and leading a design-build process that saved New York nearly \$2 billion from the original cost estimates for replacing the Tappan Zee Bridge. Howard served as Chairman through 2014 and was recognized for his achievements with the Regional Plan Association's Lifetime Achievement Award in 2013. In addition to RPA, he has been recognized by the New York Building Congress, Associated Builders and Owners of New York, and Phipps Houses for his industry leadership and large scale developments.

In 2015-2017, Howard chaired the Milstein Forums on Infrastructure in partnership with RPA. Bringing together business and civic leaders, along with content experts, the Forums were tasked with producing fresh thinking about the region's infrastructure. Their deliberations produced key recommendations for RPA's Fourth Regional Plan.

Immediately prior to the Forums, Howard spearheaded University of Virginia Miller Center's "Milstein Symposium: Ideas for a New American Century," which addressed a range of economic issues and policies, many of which are impacted by infrastructure.



**Scott Rechler\***  
Chairman & CEO, RXR Realty; Chairman of  
the Board, Regional Plan Association  
@ScottRechler  
**Chairman's Address  
and Introducing Jamie Dimon**

Scott Rechler is the Chief Executive Officer and Chairman of RXR Realty LLC ("RXR"), a multi-billion dollar private real estate company which was formed subsequent to the sale of Reckson Associates Realty Corp ("Reckson") to SL Green in January 2007, one of the largest public Real Estate management buyouts in REIT history. Since its formation in January 2007, Mr. Rechler has led RXR in becoming one of the largest owners, managers, and developers in New York City and the surrounding region.

In addition to his leadership of RXR, Mr. Rechler was appointed by NY Governor Andrew Cuomo in June 2011 to serve on the Board of Commissioners of the Port Authority of New York and New Jersey, and served on such Board until October 2016. In May 2013, Mr. Rechler was appointed to represent Gov. Cuomo on the Board of The National September 11 Memorial & Museum at the World Trade Center Foundation, Inc. In June 2017, Mr. Rechler was appointed by Gov. Cuomo to serve on the Board of the Metropolitan Transportation Authority.

Mr. Rechler prides himself on enhancing the communities where RXR operates. As such, he serves as Chairman of Regional Plan Association, is a member of the Real Estate Board of New York, a Board member of The Feinstein Institute for Medical Research, and a member of the NYU Real Estate Institute Advisory Committee. In addition, Mr. Rechler serves on the Board of many of the region's top cultural institutions such as the Tribeca Film Institute where he serves as its Co-Chairman of the Board, the Long Island Children's Museum, and The National September 11 Memorial & Museum at the World Trade Center Foundation, Inc. and the Performing Arts Center at the World Trade Center. He also serves on the Board of Directors for the Drum Major Institute and as Chairman of the Center for Social Innovation.



# Breakout Session

## Building Healthy Communities

Carnegie Room (3<sup>rd</sup> floor), 10:45 AM – 11:45 AM



Today there are significant disparities in health amongst communities in our region. Too many health challenges in the tri-state area are concentrated in low income communities of color. This is not a coincidence, but rather the result of a history of planning and public policy decisions that institutionalized racism and other biases, disproportionately impacting these communities. The Fourth Regional Plan provides a roadmap to address health inequities rooted in the built environment and create a healthier future for all. This panel will explore the ways organizations and communities in our region are working collaboratively, across sectors to advance this goal, improving health and well-being and feeding a virtuous cycle of equitable opportunity.

### Moderator and Panelists



**Moderator: Jo Ivey Boufford\***  
President, The International Society for  
Urban Health  
[@BouffordJo](#)

Jo Ivey Boufford, M.D. is President of the International Society for Urban Health (2017-2019) and Clinical Professor of Global Public Health at the College of Global Public Health at New York University. She served as President of The New York Academy of Medicine (2007-2017) and Dean of the Robert F. Wagner Graduate School of Public Service at New York University (1997-2002). Prior to that, she served as Principal Deputy Assistant Secretary for Health in the US Department of Health and Human Services (HHS) from November 1993 to January 1997, and as Acting Assistant Secretary from January 1997 to May 1997. She served in a variety of senior positions in (1982-1985) and as President of the New York City Health and Hospitals Corporation (HHC) (1985-1989). Locally, she serves on the boards of the United Hospital Fund, Emblem Health, and Regional Plan Association. She is Vice Chair of the NYS Public Health and Health Planning Council (PHHPC) and Chair of its Public Health Committee. She was elected to membership in the US National Academy of Medicine (formerly IOM) in 1992. She is a Fellow of the New York Academy of Medicine. Dr. Boufford received her BA (Psychology) magna cum laude from the University of Michigan, and her MD, with distinction, from the University of Michigan Medical School. She is Board Certified in pediatrics.



**Nancy Copperman**  
Vice President for Community Health,  
Northwell Health  
[@Northwell\\_EM](#)

Nancy Copperman, MS, RD, CDN is the Vice President, Community Health for Northwell Health and senior contributor to the Northwell Health Delivery System Reform Incentive Program (DSRIP). She is responsible for the development of strategic community partnerships and compliance with state and federal community health regulations for 21 hospital facilities of Northwell Health, the second largest non-secular health system in the United States. She leads the system-wide community health strategy focusing on food insecurity, health system anchor institution strategy and directs, develops, implements and evaluates initiatives related to cultural competency and health literacy, decreased tobacco use, obesity, chronic disease self-management and injury prevention evidence-based community interventions, provider training, policy development and research.





**Sharon Greenberger**  
**President & CEO,**  
**YMCA of Greater New York**

Sharon Greenberger is the 10th President and CEO of the YMCA of Greater New York, a leading New

York City nonprofit serving a diverse population of more than half a million children, adults, and seniors annually. With 24 branches throughout the five boroughs, the Y connects active, engaged New Yorkers to build stronger communities. Sharon launched the YMCA's new strategic plan, Thriving New Yorkers, Stronger Communities, which outlines the organization's vision for serving New York City from 2018-2025.

Prior to joining the YMCA in 2015, Sharon spent more than 20 years in both the private and public sector working to improve New Yorkers' health and livelihood and promote the development of New York City.

As Senior Vice President, Facilities and Real Estate at New York-Presbyterian Hospital, she oversaw \$2 billion of active projects to expand and improve facilities to better serve the needs of patients and their families. Sharon managed operations for 1,700 public schools serving 1.1 million children as COO of the New York City Department of Education, and led completion of 100 new schools while leading the City's School Construction Authority. She also served as Chief of Staff to the City's Deputy Mayor for Economic Development and Rebuilding, and Vice President for Economic Development at the Alliance for Downtown New York.

Sharon received her BA from Wesleyan University and holds a master's degree in City Planning, with a focus in Housing and Community Development and Environmental Design, from the Massachusetts Institute of Technology.



**Malo André Hutson**  
**Director of the Urban Planning Ph.D.**  
**Program, Columbia University**  
[@maloandrehtuson](mailto:@maloandrehtuson)

Malo André Hutson is an academic scholar and practitioner in the areas of community development; urban sustainability/circular economy; racial and ethnic inequalities and urban policy (metropolitan fragmentation, segregation and health); built environment and health. He is currently an Associate Professor of Urban Planning and the founder and Director of the Urban Community and Health Equity Lab at Columbia University's Graduate School of Architecture, Planning, and Preservation (GSAPP). Dr. Hutson is also an Associate Member of the Earth Institute faculty at Columbia University. More recently, he has accepted an expanded role at Columbia as the Director of Project Development for Columbia World Projects.

Prior to joining the faculty at Columbia University, Dr. Hutson was an Associate Professor and the Chancellor's Professor of City and Regional Planning at the University of California at Berkeley and Associate Director of the Institute of Urban and Regional Development (IURD) within the College of Environmental Design. Prior to joining the faculty at Berkeley, Professor Hutson was a Robert Wood Johnson Health and Society Scholar at the Center for Social Epidemiology and Population Health in the School of Public Health at the University of Michigan.

Dr. Hutson earned both his BA in sociology and Master of city planning degrees from the University of California at Berkeley and his doctorate in urban and regional planning from the School of Architecture and Planning at the Massachusetts Institute of Technology.



**Charles A. Richman**  
**Executive Director, New Jersey Housing**  
**and Mortgage Finance Agency (NJHMFA)**

Charles A. Richman became the Executive Director of the New Jersey Housing and Finance Agency on January 29,

2018. Prior to joining the New Jersey Housing and Mortgage Finance Agency, he served for three years as Commissioner of the New Jersey Department of Community Affairs.

During his 40-year tenure in New Jersey state government, Mr. Richman spearheaded effective policy development in areas ranging from affordable housing, fire safety, community planning and economic revitalization to budget development. He has been responsible for regulatory reform in a variety of building and housing codes, evaluations of municipal operations; formulation of legislative strategies; preparation of department budgets and priorities; contract management; and supervision of operating divisions.

After Superstorm Sandy, he administered federal Community Development Block Grant Disaster Recovery funds and rebuilding efforts.



**Vincent Tufo**  
**CEO, Charter Oak Communities**

Vincent Tufo is CEO of Charter Oak Communities (COC), formerly the Stamford Housing Authority, a progressive community development organization serving Stamford, Connecticut. Mr. Tufo is also founder and president of Rippowam Corporation, COC's real estate development subsidiary.

Under Mr. Tufo's leadership, COC has created a dedicated entity – Dovetail: Social Innovation Platform (SIP) – to support multi-sector solutions to complex socio-economic challenges. The SIP team currently serves as an incubator for several pilot initiatives including the Vita Health and Wellness District and the Stamford Cradle to Career program. In its efforts to 'think globally', SIP is co-sponsoring national and regional initiatives with affiliate organizations to build capacity and leverage social enterprise. In one such effort, SIP has partnered with RPA in creating the Anchor Opportunity Network to leverage anchor strategies to drive comprehensive neighborhood revitalization.

Mr. Tufo has a BA degree from Binghamton University (SUNY) and a MA degree from the University of Michigan. He is a long time member and past chair of the Connecticut Housing Coalition, a statewide advocacy and capacity building membership organization. He is an active national advisory board member of the Association for Community Health Improvement (an affiliate of the American Hospital Association). Mr. Tufo has presented extensively on the issues of public housing transformation, community and economic development, real estate structured finance, strategic partnership formation and social innovation.

# Breakout Session

## Fixing Our Public Housing

Broadway Room (3<sup>rd</sup> floor), 10:45 AM – 11:45 AM

The largest source of truly affordable housing in New York City is public housing, which provides homes for over 400,000 people. Losing it would result in devastating impacts not just for residents, but for New York City and the entire metropolitan region: huge municipal expenses, vanishing workforce housing, and a sharp rise in people experiencing homelessness. It's clear we need to make major changes in order to bring our public housing back to a state of good repair. What needs to be done by the city, state, and federal governments? What reforms does NYCHA need to institute? What role can the greater affordable housing sector play? What have we not been considering which could enable the speedy restoration of our public housing?

### Moderator and Panelists



**Moderator: Seth Pinsky\***  
Executive Vice President, RXR Realty  
@RXR\_Realty

Seth Pinsky serves as Executive Vice President, Fund Manager, Metro Emerging Markets & Public Affairs Director at RXR Realty. In this role, Pinsky is leading RXR's efforts to invest in "emerging opportunities" in New York City and the surrounding Tri-State region, focusing on asset classes and geographic regions that have historically been characterized by underinvestment, but that have significant growth potential due to planned or in-place infrastructure and other relevant characteristics. Prior to joining RXR, Pinsky served as Director of Mayor Bloomberg's Special Initiative for Rebuilding and Resiliency, which developed a \$20 billion plan to help neighborhoods stricken by Hurricane Sandy to rebuild smarter and stronger and to protect critical citywide systems and infrastructure from the likely impacts of climate change in coming decades.

Pinsky also served as President of the New York City Economic Development Corporation (NYCEDC), a position to which he was appointed by Mayor Michael Bloomberg in 2008, after joining the agency in 2003 as a vice president. During his tenure, NYCEDC became an international leader in the field of economic development, focusing both on transforming the city's underlying economy and investing in its critical infrastructure.

Prior to joining the NYCEDC, Pinsky was an associate at the law firm of Cleary Gottlieb Steen & Hamilton in the Real Estate practice and a financial analyst at James D. Wolfensohn Inc. He is a graduate of Columbia College, where he majored in Ancient History, and of Harvard Law School, and is an Adjunct Professor at Columbia's School of International and Public Affairs.



**Kathryn Garcia**  
Interim Chair and CEO,  
NYCHA  
@NYCHA

Mayor Bill de Blasio appointed Kathryn Garcia as Interim Chair and CEO of NYCHA in February 2019. A tested manager with extensive operations experience, Garcia joins NYCHA on a leave of absence from her position as Sanitation Commissioner, a role she has held since 2014. At Sanitation, she led key initiatives to modernize the City's snow response operations, build the nation's largest curbside organics collection program, and send zero waste to landfills by 2030.

In October 2018, Mayor de Blasio also appointed Garcia as Senior Advisor for Citywide Lead Prevention. She spearheaded the development and launch of Lead FreeNYC, the City's comprehensive plan to eradicate childhood lead exposure. Garcia coordinated across all relevant City agencies to deepen and expand their lead prevention efforts.

A lifelong New Yorker, Garcia previously held roles at the NYC Department of Environmental Protection, where she was ultimately appointed Chief Operating Officer. In that position, she was responsible for the operation of the City's water supply, water and sewer system, and wastewater treatment plants.

Garcia earned her BA in Economics and History at the University of Wisconsin-Madison.



**Afua Atta-Mensah**  
Executive Director,  
Community Voices Heard  
@AfuaAttaMensah

Afua Atta-Mensah joined the Community Voices Heard team in September 2016 as the Executive Director. Prior to joining as the Executive Director, Afua served on the Community Voices Heard board. From her work in Ghana, West Africa to the urban centers across America, Afua has worked to improve the quality and quantity of fair and equitable housing, defend racial and social justice initiatives, and galvanize support for programs benefiting low-income families.

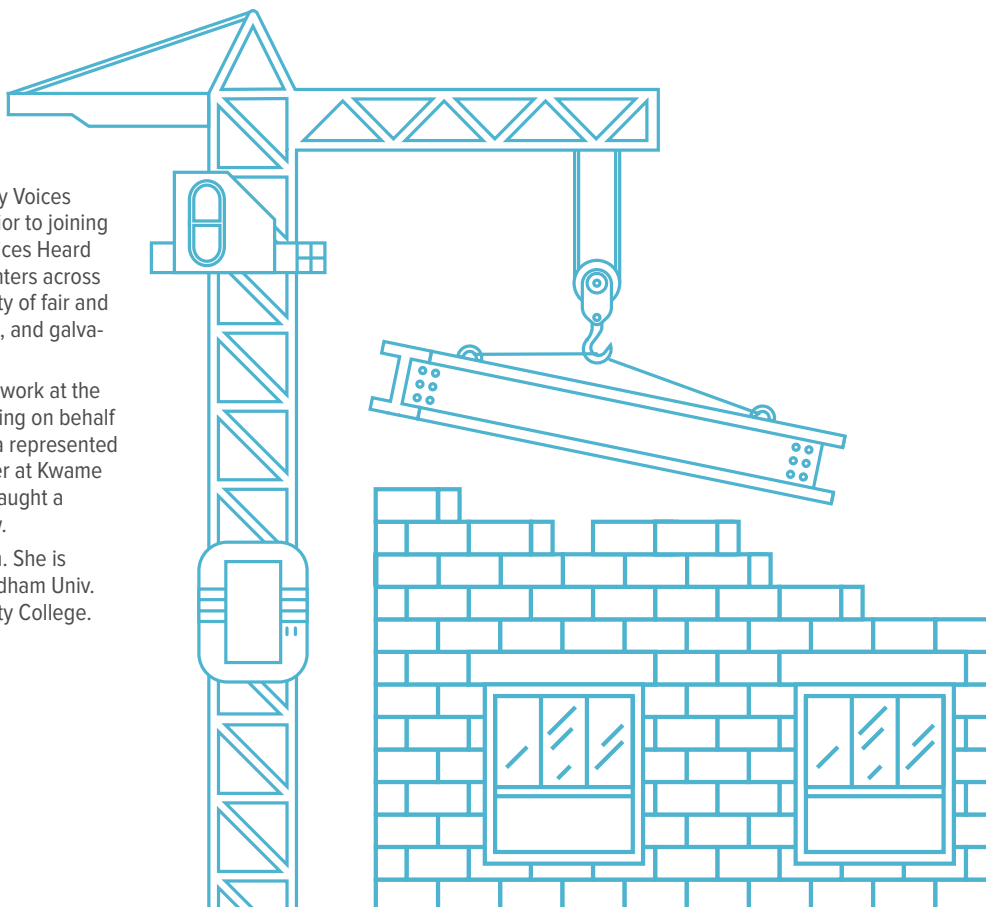
She was awarded the Fulbright Fellowship in support of her work at the International Federation of Women Attorneys (FIDA) advocating on behalf of indigent women in Ghana. During her tenure at FIDA, Afua represented indigent women in court and was a visiting university lecturer at Kwame Nkrumah University of Science and Technology, where she taught a course on women's rights in the context of Ashanti-tribal law.

Afua and her husband are proud residents of Central Harlem. She is the mother of two children and holds a law degree from Fordham Univ. School of Law, and a BA in Sociology and Africana from Trinity College.



**Greg Smith**  
Investigative Reporter, THE CITY  
@THECITYNY

Greg B. Smith was a reporter at the New York Daily News from 1993 through 2018. He has covered a wide variety of beats, including federal court, City Hall and housing in New York City, focusing on inequalities reinforced by institutional failures. His coverage of mismanagement and cover-up at the New York City Housing Authority resulted in New York City Mayor de Blasio agreeing to the appointment of a federal monitor to oversee the agency. He now works as a senior investigative reporter for a new non-profit news site called The City that is set to launch in April. He is also the author of several true-crime books, including "Made Men: The True Story of the Rise and Fall of a New Jersey Crime Family."



# Breakout Session

## Creating Jobs, Preserving Communities

Julliard Room (3<sup>rd</sup> floor), 10:45 AM – 11:45 AM



Legacy cities across the region are home to strong, long-established civic life. As the region's economy expands beyond its traditional core, these communities are seeing more pressure to accommodate growth and opportunities to develop jobs and housing. This panel will discuss the issues that can arise concurrent with initiatives to promote local economic development. The panel will highlight strategies for communities that accommodate growth needs in ways that respect and support community values.

### Moderator and Panelists



**Moderator: Hope Knight\***  
**President & CEO, Greater Jamaica Development Corporation**  
**@GJDCPrez**

*See page 14 for biography.*



**Ras Baraka**  
**Mayor of Newark**  
**@rasjbaraka**

Ras J. Baraka is the 40th Mayor of the City of Newark, now in his second term.

A native of Newark, whose family has lived in the City for more than 70 years, Mayor Baraka's progressive approach to governing has won him accolades from grassroots organizations to the White House. With a forward-thinking agenda that reduced crime to its lowest levels in over five decades, addressed affordability while maintaining steady growth, lowered unemployment, and returned local control of schools after more than two decades, Baraka defied expectations during his first term in office.

As a part of his commitment to strengthen Newark's position in the expanding technology space, Mayor Baraka has partnered with corporate stakeholders and institutions, such as NJIT, on efforts that will capitalize on the 26 miles of dark fiber which lie beneath the City's main corridors. Mayor Baraka's agenda includes the implementation of a groundbreaking partnership called Hire. Buy. Live. Newark, a program that marks the first time that any US city has sought to transform its economy by combining employment, procurement, and residential strategies. These types of initiatives caught the attention of Amazon, which named Newark as a finalist city, out of more than two hundred proposals, in its search to establish its second global headquarters.

Mayor Baraka was educated in the Newark Public Schools. He received a BA in Political Science and History from Howard University in Washington, D.C. and a Master's Degree in Education Supervision from St. Peter's University in Jersey City.



**Laura Curran**  
**Nassau County Executive**  
**@NassauExecutive**

Laura Curran was sworn into office as Nassau County Executive in January 2018. She is the 9th County Executive in County history, and the first woman elected to the office. She served as a member of the Nassau County Legislature from 2014-2017.

County Executive Curran's priorities are reestablishing faith and trust at the highest levels of government, working with local municipalities to foster economic development and regional projects that support and enhance the use of mass transit, and the restoration of order to a county budget process that historically yields deficits.

Advancing economic development in Nassau County is a key component of County Executive Curran's agenda. She is actively working on strategic investments in public infrastructure and transit-oriented-developments (TODs), as well as the implementation of reforms to its Industrial Development Agency.

County Executive Curran began her career as a reporter at the NY Daily News and the NY Post. She specialized in in-depth features, often writing about Long Island. She was an adjunct professor of journalism at SUNY Purchase. She started in public service as a Trustee on the Baldwin Board of Education from 2011-2014, serving as president in her final year. County Executive Curran earned her BA in Liberal Arts at Sarah Lawrence College, and lives in Baldwin with her husband and their three daughters.





**Marisa Lago**  
**Director of the New York City Department of City Planning and Chair of the City Planning Commission**  
**@NYCPlanning**

Marisa Lago, appointed by Mayor Bill de Blasio, began serving as Director of the New York City Department of City Planning and Chair of the City Planning Commission in March 2017. This is her third stint in New York City government, having worked previously under Mayors Dinkins and Koch.

Lago previously served in the Obama Administration as the U.S. Department of the Treasury's Assistant Secretary for International Markets and Development. She led the U.S. government's overseas development activities with the World Bank and its regional counterparts. In addition, she directed Treasury's portfolio on international financial services regulation, climate finance, and technical assistance to developing countries on public financial management.

Prior to Treasury, Lago served as the President and Chief Executive Officer of Empire State Development, where she advanced projects including the construction of Brooklyn Bridge Park, the renovation of the Jacob Javits Convention Center in Manhattan, and the revitalization of Erie Canal Harbor in Buffalo.

Immediately prior to joining New York State government, Lago spent five years as the Global Head of Compliance for Citigroup's corporate and investment bank. Before joining Citigroup, Lago headed the Office of International Affairs for the U.S. Securities and Exchange Commission, under Chairman Arthur Levitt.

As Boston's Chief Economic Development Officer from 1994 to 1997, Lago led the Boston Redevelopment Authority and was responsible for the city's public housing, affordable housing, neighborhood development and job training agencies. From 1990 to 1994, she was General Counsel of New York City's Economic Development Corporation.

Lago earned a JD cum laude in 1982 from Harvard Law School, and a BS in physics from Cooper Union in 1977.



**Holly M. Leicht**  
**Executive Vice President, Real Estate Development & Planning, Empire State Development**  
**@EmpireStateDev**

Holly M. Leicht is Executive Vice President of Real Estate Development & Planning at Empire State Development, overseeing the planning and disposition of New York State's surplus properties and ESD's subsidiary development corporations. Previously she served in the Obama Administration as the Regional Administrator for the U.S. Department of Housing and Urban Development (HUD) in Region 2, presiding over the agency's activities in New York and New Jersey, including \$6 billion in affordable housing and other urban development programs and over \$15 billion in Superstorm

Sandy recovery funds. Leicht led the implementation of the region's winning Rebuild by Design and National Disaster Resilience Competition projects, and after the Obama Administration ended, she wrote a report entitled Rebuild the Plane Now: Recommendations for Improving Government's Approach to Disaster Recovery and Preparedness. Prior to her appointment at HUD, Leicht was the Executive Director of New Yorkers for Parks (NY4P), a research-based advocacy organization championing quality public spaces for all New Yorkers in all neighborhoods. She previously held positions at the NYC Department of Housing Preservation and Development (HPD), most recently as the Deputy Commissioner for Development; the Lower Manhattan Development Corporation (LMDC); and the Municipal Art Society. Leicht began her legal career in Real Estate Finance at Cleary Gottlieb Steen & Hamilton. She grew up in St. Louis and graduated magna cum laude from Yale College and cum laude from Northwestern University School of Law.



**Tim Sullivan**  
**CEO, New Jersey Economic Development Authority (NJEDA)**  
**@timsullivan510**

Tim Sullivan became CEO of the New Jersey Economic Development Authority (NJEDA) in February 2018. The NJEDA serves as the State's principal agency for driving economic growth and is committed to making New Jersey a national model for inclusive and sustainable economic development by focusing on key strategies to help build strong and dynamic communities, create good jobs for New Jersey residents, and provide pathways to a stronger and fairer economy.

During his tenure, Tim has led the NJEDA's transformation into a comprehensive economic development organization, including the creation of new offices and initiatives aimed at implementing Governor Phil Murphy's vision for a stronger and fairer economy by enhancing New Jersey's long-term economic competitiveness in strategic sectors and communities across the state.

Tim most recently served as Deputy Commissioner of the Connecticut Department of Economic and Community Development (DECD). He previously served as Chief of Staff to the New York City Deputy Mayor for Economic Development.

Prior to joining city government in 2010, Tim worked at Barclays Capital as Chief of Staff to the Head of Global Investment Banking. He began his career in investment banking at Lehman Brothers in 2003 as a healthcare banker, focusing on mergers and acquisitions and capital markets transactions for leading companies in the managed care, biotechnology, and healthcare services sectors. Tim is a graduate of Georgetown University.

# Breakout Session

## Climate Justice for All

Morosco Room (3<sup>rd</sup> floor), 10:45 AM – 11:45 AM

The impacts of climate change – extreme heat and flooding from storms and sea level rise – disproportionately affect low-income and vulnerable communities, resulting in diminished health outcomes, fewer economic opportunities, and a lower quality-of-life. As the region charts a path forward on climate action, we must do so in a way that does not leave anyone behind and is part of the solution to other shared regional challenges. This panel will provide insight into how climate change is connected to other issues – including health, the economy, and quality of life – and disproportionately affects vulnerable communities, and what steps can be taken to facilitate a just transition towards a low-carbon and climate resilient future.

### Moderator and Panelists



**Moderator: Kate Sinding Daly**  
Executive Director, NorthLight Foundation  
@KateSinding

Kate Sinding Daly is the executive director of NorthLight Foundation, which is the family foundation of Dan and Sheryl Tishman, and focuses on advancing equitable and enduring solutions for environmental and human health. Prior to her current role, she was senior advisor to the president of the Natural Resources Defense Council (NRDC) and, before that, a senior attorney and deputy director of NRDC's New York program. Before she joined NRDC in 2006, she was a partner in the specialty environmental law firm of Sive, Paget & Riesel, P.C. She has taught environmental law at Columbia University and Fordham University. She is a graduate of New York University School of Law, the Woodrow Wilson School of International and Public Affairs at Princeton University, and Barnard College.



**Ana Baptista**  
Chair of Environmental Policy and  
Sustainability Management Program,  
Milano School  
@ProfAnaBaptista

Ana is Chair of the Environmental Policy and Sustainability Management graduate program and an Assistant Professor of Professional Practice at the Milano School. She also serves as the Associate Director for the Tishman Environment & Design Center (TEDC) at The New School.

Ana's research and professional practice focuses on environmental and climate justice. She works directly with impacted communities and coalitions to support the advancement of community led, critical and systemic alternatives to achieve environmental justice. Ana works on a range of related issues including environmental justice policies, zero waste systems, climate justice and resiliency plans, cumulative impacts tools, and mitigation strategies tied to goods movement. Ana's professional practice is based primarily in community engaged scholarship and critical participatory action research.

Prior to joining The New School, Ana was the Director of Environment and Energy programs for the Regional Plan Association. She also previously worked as the Environmental Justice and Planning Director for the Ironbound Community Corporation (ICC) in her hometown of Newark, New Jersey. Ana completed her Ph.D. in Urban Planning and Public Policy at Rutgers, the State University of New Jersey. She received her Master's degree from Brown University in Environmental Studies and has an undergraduate degree in Environmental & Evolutionary Biology as well as Environmental Studies from Dartmouth College.





**Amy Chester**  
**Managing Director, Rebuild by Design**  
**@rebuildbydesign**

Amy Chester has spent more than 20 years in municipal policy, community engagement, real estate development and communications advocating for the urban environment.

As the Managing Director of Rebuild by Design, Amy is responsible for the organization's day-to-day operations and management in addition to overseeing its fundraising and strategic direction. Her first task was to lead an international design-driven competition that utilized a truly inclusive and collaborative process to create implementable large-scale infrastructure projects to address the physical and social vulnerabilities exposed by Hurricane Sandy in the Northeast United States. The competition created a network of 10 design teams consisting of over 200 individuals and more than 700 government agencies and community organizations who co-created the proposals, resulting in \$930M in awards from the US Department of Housing and Urban Development to implement the winning designs.

Previously, Chester worked for NYC Mayor Michael Bloomberg as Chief of Staff to the Deputy Mayor for Legislative Affairs and as a Senior Policy Advisor. Amy's other experiences in New York City government have included positions at the New York City Council and at the New York City Housing Authority.

Outside of government, Amy has also consulted for numerous nonprofit organizations and on many electoral campaigns. Amy was raised and currently lives in Brooklyn, New York.



**Nily Rozic**  
**New York State Assemblymember**  
**@nily**

Assemblywoman Nily Rozic represents New York's 25th District, which spans the Eastern portion of Queens, including the communities of Flushing, Queensboro Hill, Hillcrest, Fresh Meadows, Oakland Gardens, Bayside, and Douglaston. Upon her election in 2012, Assemblywoman Rozic became the youngest woman in the state legislature and the first woman ever to represent the 25th District.

Nily serves on the Assembly's Ways & Means, Labor, Energy, Correction, Corporations, Authorities and Commissions, and Consumer Affairs and Protection Committees. She is the Chair of the State Assembly's Office of State-Federal Relations and a member of the Black, Puerto Rican, Hispanic & Asian Legislative Caucus and the Puerto Rican/Hispanic Task Force. In Queens and Albany, Nily is an outspoken advocate for working and middle class families, immigrant communities, and students.



**Dan Zarilli**  
**Senior Director, Climate Policy and Programs, Chief Resilience Officer, New York City Office of the Mayor**  
**@dzarilli**

As New York City's Chief Climate Policy Advisor and the Director of OneNYC, Daniel Zarilli is preparing America's largest city for the future while leading the 2019 update to Mayor de Blasio's OneNYC strategic plan for a strong and just city.

In the last five years, he has positioned New York City as the global leader in the fight against climate change. Notable successes include launching a comprehensive \$20 billion climate adaptation program, aligning the city's GHG reductions with the 1.5C target of the Paris Agreement, committing to divest the City's pension funds from fossil fuel reserve owners, suing fossil fuel companies for the damage caused by climate change, reaching a first-of-its-kind agreement with FEMA to provide new climate-smart flood maps, and delivering on Mayor de Blasio's groundbreaking 2015 OneNYC strategy for growth, equity, sustainability, and resiliency.

Until recently, Daniel served on NOAA's advisory committee for the Sustained National Climate Assessment. He also concluded a 3-year term on FEMA's National Advisory Council and advised the State of Louisiana on its 2017 Coastal Master Plan update. He is currently serving on C40's Expert Advisory Group.

Previously, he was Senior Vice President for Asset Management at the New York City Economic Development Corporation and spent five years with Bechtel Infrastructure Corporation. Daniel is a licensed Professional Engineer in New York and holds an MS in Civil and Environmental Engineering from MIT and a BS in Civil Engineering from Lehigh University. He resides in Staten Island with his wife and three children.

# Breakout Session



## Tolling for Transit

Imperial Room (3<sup>rd</sup> floor), 10:45 AM – 11:45 AM

The regional transportation network is in crisis and new revenue is desperately needed to pay for projects that enhance service and reliability. This panel will discuss how pricing roadways can be used to boost revenue for transit, reduce greenhouse gas emissions, improve health, and manage traffic. The panel will discuss the latest technology in dynamic tolling and how tolling could benefit public health and the environment, help cities and states meet equity goals, and maximize benefits for the public good.

### Moderator and Panelists



**Moderator: Kate Slevin**  
Senior Vice President, State Programs  
& Advocacy, RPA  
@SlevinKate

Kate is Senior Vice President of State Programs and advocacy at Regional Plan Association and serves on the organization's leadership team. She oversees RPA's programs in New York, New Jersey and Connecticut, and builds support among a wide variety of stakeholders for the organization's mission to expand economic opportunity, improve infrastructure, and strengthen environmental resiliency. Kate joined RPA in 2016 from the urban planning-focused Municipal Art Society, where she was Vice President of Planning and Policy. She previously served as Assistant Commissioner for Government and Community Affairs at the New York City Department of Transportation, where she managed the legislative program for former Commissioner Janette Sadik-Khan. Previously, she spent a decade at the Tri-State Transportation Campaign advocating for sustainable transportation and land use policies in New York, New Jersey and Connecticut. She served as executive director of the organization from 2007-2012. During her tenure, Kate successfully fought against cuts to transit, helped to secure millions of dollars in new funding for cycling, walking, and smart growth projects, and received the EPA's Environmental Quality Award in 2011. Kate started her career at the New York City Department of Parks and Recreation as an urban park ranger in Brooklyn and remains passionate about outdoor childhood education. She has a Master's in urban planning from New York University and a BA in earth and environmental sciences from Wesleyan University and is an alumna of the International Honors Program.



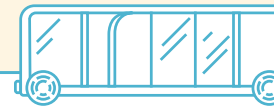
**Alex Bergstein**  
State Senator, Connecticut  
@Alex4CT

Senator Alex Bergstein is the first woman and the first Democrat in 88 years to represent the 36th District of Connecticut - Greenwich, New Canaan and Stamford. She is the Deputy Majority Leader, Chair of the Banking Committee and Vice Chair of both the Judiciary and the Transportation Committees.

Alex began her career as a lawyer at the firm of Skadden Arps and then pivoted to advocate for public policy on three critical issues – the Environment, Children's Health and Gender Equality. As Chair of the Mount Sinai Children's Environmental Health Center, she helped establish the world's leading research lab to study the impact of environmental toxins on children. She also ran Greening our Children, a grassroots organization that translated scientific research into education and guidance for parents and others concerned about protecting children's health. In 2015, Alex founded The Parity Partnership, a non-profit that uses economic data to illustrate gender equality as smart economic policy.

While raising three children, Alex earned a Masters in Environmental Law & Policy at Yale University and was working on her PhD there when she decided to run for office. Having been a public policy advocate and seeing little progress on her priority issues, she decided to throw her hat into the ring and become a policymaker. With an unprecedented amount of volunteer support, Alex unseated a 5-term incumbent with her nonpartisan, fiscally responsible plan for Connecticut's economic recovery. Alex loves her new role of public servant and is actively changing the narrative about Connecticut with civic engagement, evidence-based policy and a positive vision for her state.





**Robert J. Rodriguez**  
New York State Assemblyman  
@\_rjayrodriguez

Robert J. Rodriguez was elected to the New York State Assembly in November 2010. As an Assemblyman, Robert focuses on protecting and creating affordable housing, bringing good jobs into our community and ensuring our children get the quality education they deserve.

Robert was born, raised, and educated in East Harlem. He attended P.S. 112, River East, Isaac Newton, and Cardinal Hayes High School in the Bronx. He most recently served as Chairman of Community Board 11, representing the neighborhoods of East Harlem.

Robert was also a member of the Board of Directors of the Upper Manhattan Empowerment Zone where he helped guide the disbursement of over \$82 million in for-profit financing and \$13 million in grants for non-profit organizations in East Harlem. He also served on the boards of the Terrence Cardinal Cooke Community Advisory Board, Catholic Charities Community Services of New York and has served on the Board of SCANNY, a youth and family services organizations located in East Harlem and the South Bronx.

Robert holds a BA from Yale University and an MBA from NYU. Before being elected to the Assembly, Robert worked as a Vice President of a minority-owned public finance firm where he helped municipalities raise money for development and public works projects. Robert J. Rodriguez is also an emerging leader of the New America Alliance, and the Council for Urban Professionals (CUP) Fellow.



**Andrew Salzberg**  
Head of Transportation Policy and Research, Uber  
@andrewsalzberg

As Uber's Head of Transportation Policy and Research, Andrew focuses on making Uber an integral part of the future of urban transportation through research, partnerships, and policy development. He joined Uber in 2013 and became the Senior Operations Manager for New York City, Uber's largest global market, before joining the global policy team. Prior to joining Uber, Andrew worked at the World Bank supporting public transportation investment projects in East Asia. He holds a bachelor of civil engineering degree from McGill University and Master in Urban Planning degree from Harvard University.



**Polly Trottenberg**  
Commissioner, New York City  
Department of Transportation  
@NYC\_DOT

Appointed by Mayor Bill de Blasio in January 2014, Commissioner Polly Trottenberg leads the nation's largest municipal transportation agency — with over 5,000 employees and a \$17 billion 10-year capital plan.

As Commissioner, Trottenberg directs the agency's mission — focusing on mobility, safety, equity, sustainability and economic growth in DOT's oversight of roads, bridges, bicycle and pedestrian infrastructure and the Staten Island Ferry.

Under her leadership, DOT has expanded street resurfacing and reconstruction, increased bridge rehabilitation and construction, improved bus performance, and expanded the bike network to over 1,240 miles.

She has led Mayor de Blasio's Vision Zero initiative to eliminate roadway fatalities. New York City has redesigned hundreds of city streets and achieved legislative victories in lowering the City's speed limit to 25 MPH. Under Vision Zero, the City has seen its fewest-ever traffic fatalities.

Commissioner Trottenberg serves on the Board of the Metropolitan Transportation Authority (MTA) and chairs TRANSCOM.

With more than 25 years of career public service, Commissioner Trottenberg most recently served as USDOT's Under Secretary of Transportation for Policy, under the Obama Administration. She also worked under U.S. Senators Charles Schumer, Daniel Patrick Moynihan and Barbara Boxer. Trottenberg graduated from Barnard College and received her Master's in Public Policy from Harvard University's Kennedy School of Government.



**Midori Valdivia**  
Chief of Staff to the Chairman & CEO,  
Metropolitan Transportation Agency

Midori is the Chief of Staff to the Chairman & CEO of the Metropolitan Transportation Authority, the overall umbrella organization responsible for the transportation of 8.5 million people each day in the New York region, including New York City Transit, Long Island Rail Road, Metro North and MTA Bridges & Tunnels. Midori is currently focused on major organizational priorities including implementation of congestion pricing and leading modernization efforts at the MTA.

Midori has spent her career working on transportation and urban planning issues in New York City. Midori was the Deputy Commissioner for Finance and Administration at the Taxi & Limousine Commission (TLC), the City agency responsible for licensing and regulating taxis and other for-hire services in New York City. She directed the organization's operating and financial strategy in the age of Uber and led the development of one of the largest wheelchair-accessible taxi fleets for people with disabilities in the United States. Midori also served as Senior Advisor to the Executive Director at the Port Authority of New York and New Jersey, focusing on major regional investments including the building of a new terminal at LaGuardia Airport and the redevelopment of the World Trade Center. Midori is passionate about empowering and mentoring women and people of color in the transportation & infrastructure industry.





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# The Fourth Plan Book is Here!

**RPA's Fourth Regional Plan** is a long-term strategic plan to address the region's most pressing issues, including housing affordability, overburdened transportation infrastructure, vulnerability to climate change, and failing governance structures.

The plan, originally released as a website in late 2017, has now been published as a beautifully designed book, an enduring point of reference for students, planners, community leaders, advocates, government officials, and armchair urbanists.

**Purchase an advance copy in the foyer or at [fourthplan.org](http://fourthplan.org)**

