



Assembly

April 27, 2018 | Grand Hyatt New York

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That Can't Wait

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* Member of Executive Committee

Welcome

Welcome to Regional Plan Association's 28th annual Assembly! This year we are privileged to be joined by three very special guests: Hillary Rodham Clinton, the former U.S. Senator from New York, U.S. Secretary of State, and the first woman to be the presidential nominee of a major political party; Phil Murphy, the Governor of New Jersey; and Anthony Coscia, Chairman of Amtrak and former Chair of the Port Authority of New York and New Jersey, who will receive this year's John Zuccotti Award.

These visionary leaders, each in their own way, inspire us with their ability to transform big ideas into action. Former Secretary Clinton has one of the nation's most distinguished track records of getting things done on the state, national and international stages. Governor Murphy, after serving in leadership roles in the public and private sector, is taking the reins in New Jersey to create a more fair and just state for all of its residents. Chairman Coscia has made his mark on the region through his leadership of massive infrastructure projects, including the construction of the Gateway project, a critically needed new rail tunnel that will link New York and points south and west. The Gateway project is essential to protecting and growing the regional and national economy.

These leaders set the tone for this year's Assembly, which is all about turning ideas into action. Last fall, we released our Fourth Regional Plan, a comprehensive, long-range plan for the tri-state metropolitan area. By design it extends beyond quarterly returns and four-year election cycles to promote projects and policies that will benefit our region over the long-term. With this year's Assembly we move forward with *Big Ideas That Can't Wait*, recommendations from the plan that are prime for action – today.

These recommendations include fixing the subways and reducing congestion on clogged city streets; creating more housing to address our affordability crisis; expanding carbon markets to fight climate change and fund investments; integrating and expanding the commuter rail network, starting with the Gateway project; and forming a regional coastal commission to help adapt to sea-level rise. Today's conversations will move these big ideas into legislation and jump start on-the-ground projects needed for the continued success of our region.

Since RPA's founding in 1922, a key to the success of the organization – and this great metropolitan region – has been the active participation of leaders from business, philanthropic and civic institutions. These leaders help shape our plans and work with public officials to carry these bold ideas forward. We are especially proud of the outreach and collaboration that went into creating our Fourth Regional Plan, which included more voices from a wider range of communities and perspectives than any in our 96-year history.

In an increasingly complex world, your participation is more important than ever. On behalf of the staff and board of directors of Regional Plan Association, thank you all for joining us today to do your part in building a healthier, fairer, more sustainable and prosperous region.



A handwritten signature in black ink, appearing to read "Scott Rechler".

Scott Rechler
Chairman



A handwritten signature in black ink, appearing to read "Thomas K. Wright".

Thomas K. Wright
President & CEO

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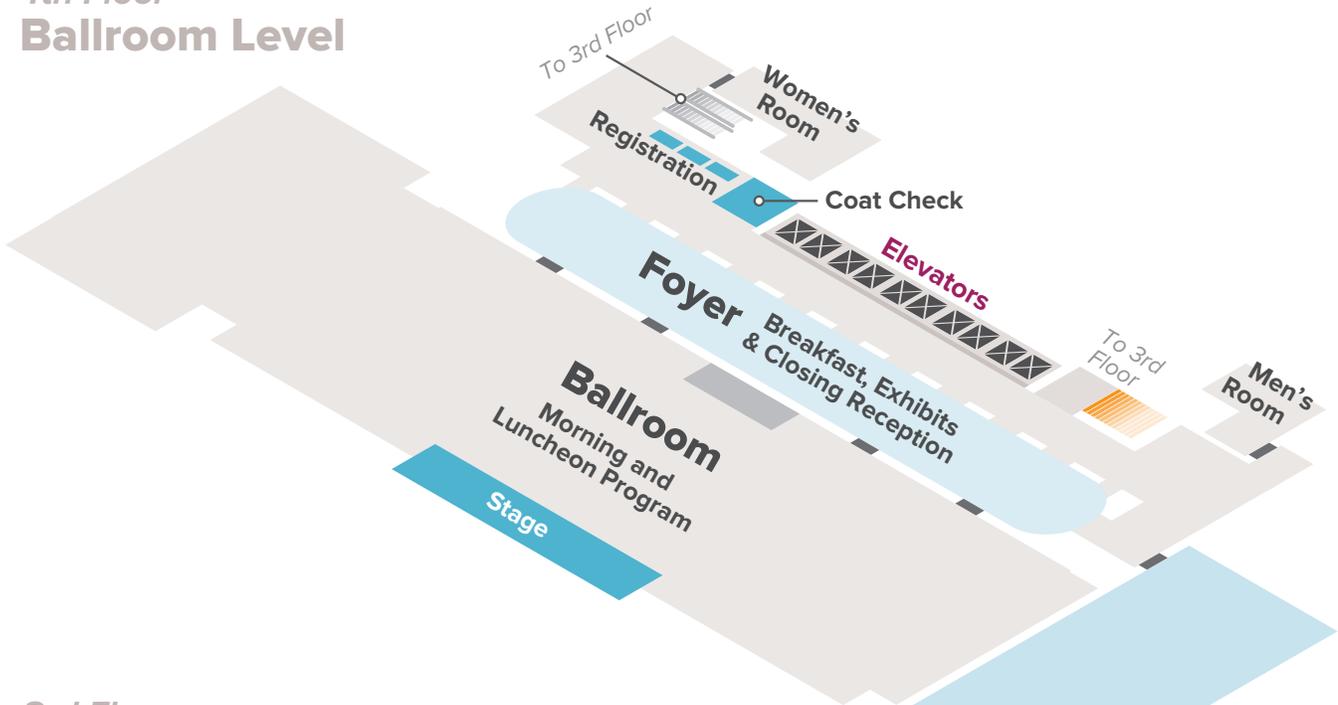
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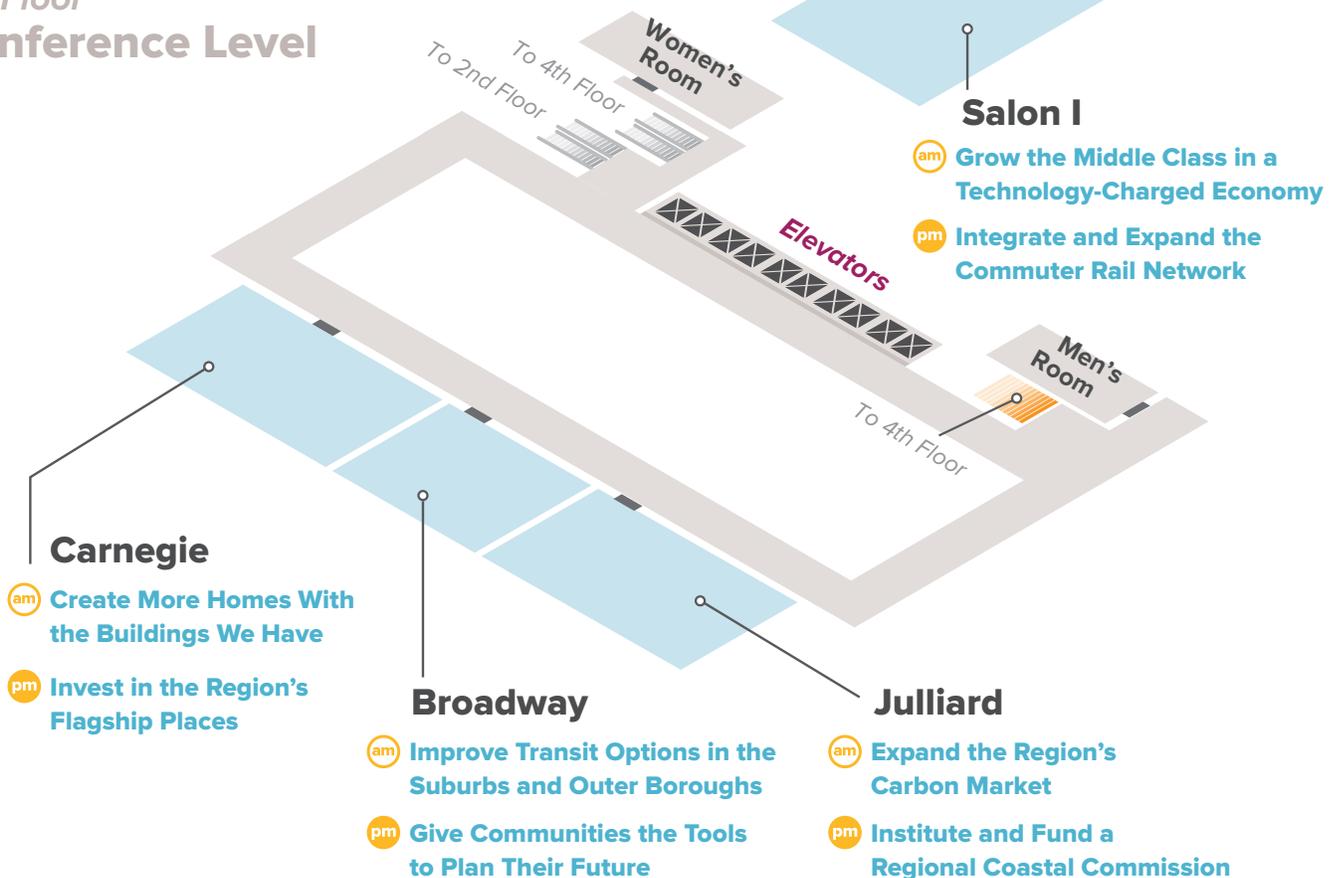
Grand Hyatt

109 E 42nd Street, New York, NY

4th Floor Ballroom Level



3rd Floor Conference Level



Agenda

April 27, 2018

8:00 AM – 9:00 AM

Breakfast & Registration

In the foyer

9:00 AM – 10:45 AM

Morning Program

In the ballroom

Welcome

Tom Wright,* President & CEO, Regional Plan Association,
@tkwrpa

Scott Rechler,* Chairman & CEO, RXR Realty; Chairman,
Regional Plan Association, *@ScottRechler*

Morning Plenary Remarks

Andy Byford, President, New York City Transit Authority,
@NYCTSubway

Featured Morning Speaker

The Honorable Phil Murphy

Governor of New Jersey, *@GovMurphy*

Introduction

James Florio,* Senior Partner, Florio, Perrucci,
Steinhardt & Fader; former Governor, New Jersey

10:45 AM – 12:00 PM

Morning Sessions am

**Grow the Middle Class in a Technology-
Charged Economy** (*Salon I*)

**Create More Homes With the Buildings
We Have** (*Carnegie*)

**Improve Transit Options in the Suburbs
and Outer Boroughs** (*Broadway*)

Expand the Region's Carbon Market (*Julliard*)



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12:00 PM – 12:30 PM

Lunch

12:30 PM – 2:30 PM

Luncheon Program

In the ballroom

President's Address

Tom Wright,* President & CEO, Regional Plan Association

Chairman's Address

Scott Rechler,* Chairman & CEO, RXR Realty; Chairman,
Regional Plan Association

The Zuccotti Award

Presented by

Howard Milstein, Chairman, President & CEO, New York
Private Bank & Trust

Presented to

Anthony Coscia,* Chairman, Amtrak

Keynote

The Honorable Hillary Clinton

Former United States Secretary of State, *@HillaryClinton*

2:30 PM – 3:45 PM

Afternoon Sessions pm

**Integrate and Expand the Commuter
Rail Network** (*Salon I*)

Invest in the Region's Flagship Places (*Carnegie*)

**Give Communities the Tools to Plan
Their Future** (*Broadway*)

**Institute and Fund a Regional Coastal
Commission** (*Julliard*)

3:45 PM – 5:00 PM

Closing Reception

Please join us for cocktails in the foyer.

Closing Remarks

The Honorable Hakeem Jeffries

Congressman of the Eighth Congressional District of New
York (invited), *@RepJeffries*

Morning Sessions

10:45 AM – 12:00 PM

Salon I

Grow the Middle Class in a Technology-Charged Economy

While economists debate technology's impacts on productivity, job growth and incomes, there is no question that entire industries and occupations are undergoing a wave of automation. Meanwhile, new jobs are emerging in fields from technology providers to health care. Modernizing the region's infrastructure—from automated subways to modern construction techniques—will accelerate this transformation, making our built environment safer, more reliable and less expensive, but transforming work for those employed in those industries. Panelists will discuss how reforming regulatory, labor, education and income policies can address the loss of well-paying jobs and expand opportunity.

Moderator

Winston Fisher,* Partner, Fisher Brothers; Co-Chair, NYC Regional Economic Development Council, @Winston_Fisher1

Speakers

Rob Atkinson, President, Information Technology & Innovation Foundation, @RobAtkinsonITIF

Bhairavi Desai, Executive Director, New York Taxi Workers Alliance, @Bhairavi_Desai

Aisha Glover, President & CEO, Newark Community Economic Development Corporation, @Aisha_Glover

Pablo Illanes, Partner, McKinsey & Company

Carnegie (3rd floor)

Create More Homes with the Buildings We Have

Construction is just one way to address the region's severe housing shortage. Other less expensive and time-consuming strategies include allowing accessory dwelling units as-of-right, prioritizing primary occupancy in areas with tight housing markets, and reforming short-term-letting policies to prevent homes from being taken off the market for hotel use. Panelists will discuss how states and municipalities can release this "hidden housing" to reduce both housing costs and residential segregation in the region.

Moderator

Jun Choi,* CEO, Menlo Realty Ventures; former Mayor, Edison, New Jersey

Speakers

Deborah Gans, Principal, GANS studio

Nancy Holman, Associate Professor of Urban Planning, London School of Economics, @LSE_London

Evonne Klein, Commissioner, Department of Housing, State of Connecticut, @CTDeptHousing

Julia Watt-Rosenfeld, Director of Community Organizing & Advocacy, Cypress Hills Local Development Corporation, @CHLDC

Broadway (3rd floor)

Improve Transit Options in the Suburbs and Outer Boroughs

Suburban communities have long struggled with the cost of providing high quality transit in lower density areas. Neighborhoods in urban areas that are far from transit service, so-called “transit deserts,” face similar challenges. New technologies like on-demand buses, car- and ride-sharing are revolutionizing what is possible in these communities. Panelists will discuss if and how these new technologies (as well as autonomous vehicles) will reshape how suburban residents live, and what role the government should play in setting rules and regulations to ensure that high-quality transportation options are accessible to all residents.

Moderator

Eric Rothman, President, HR&A Advisors, @ERothman

Speakers

John Andoh, Transit Administrator, Dutchess County Public Transit, @DutchessCoGov

Tabitha Decker, Deputy Executive Director, TransitCenter; NYC Bus Turnaround Campaign, @Metrophile

Margaret Newman, Principal, Integrated Planning, Arup, @mar_newman

Jason Post*, Director, Public Policy & Communications, Uber Technologies, @jrpost

Julliard (3rd floor)

Expand the Region’s Carbon Market

The region’s greenhouse-gas trading market, RGGI, has helped to curb emissions from the power sector since it was created 10 years ago. But even with cleaner fuels and better technology, we will not be able to reach the goal that has been adopted by all three states and New York City of reducing emissions by 80 percent by 2050 with RGGI’s single-sector approach. RGGI should be expanded to include the transportation sector, which accounts for nearly half of this region’s emissions. Panelists will discuss ways that transportation emissions can be dramatically reduced in ways that improve efficiency and generate valuable revenue for further community and infrastructure investments.

Moderator

Rohit Aggarwala*, Head of Urban Systems, Sidewalk Labs, @Rit_Aggarwala

Speakers

Dale Bryk, Chief Planning & Integration Officer, Natural Resources Defense Council, @NRDC

Kate Burson, Northeast U.S. Market Development Lead, Tesla, @KCBurson

Jeanne Herb, Associate Director of the Environmental Analysis & Communications Group, Edward J. Bloustein School of Planning & Public Policy, Rutgers University, @jmjherb

Kathryn Zyla, Deputy Director, Georgetown Climate Center, @Climate_Center

Afternoon Sessions

2:30 PM – 3:45 PM

Salon I

Integrate and Expand the Commuter Rail Network

Combining the region's three commuter railroads into one integrated network would dramatically improve options for commuters, give employers a far bigger employee base to draw from and unleash the economic potential of places from Newark to Bridgeport, Nassau County to the Bronx to Paterson and beyond. Panelists will discuss the steps involved in creating this regional rail network—from extending the proposed Gateway project to Queens, to creating more physical connections between the railroads, to reforming the way the agencies work together.

Moderator

Tom Prendergast,* Executive Vice President & Chief Strategic Officer, STV; former Chairman, Metropolitan Transportation Authority

Speakers

Kevin Corbett, Executive Director, NJ Transit

Sarah Feinberg, Founder & Owner, Feinberg Strategies; former Administrator, Federal Railroad Administration; Chief of Staff, U.S. Department of Transportation

Patrick Foye, President, Metropolitan Transportation Authority, @MTA

Seth Pinsky,* Executive Vice President, Fund Manager, Metro Emerging Markets & Public Affairs Director, RXR Realty

Carnegie (3rd floor)

Invest in the Region's Flagship Places

The Fourth Regional Plan provides broad strategies to promote prosperity across the region, but each community has its own specific needs and priorities. This session will explore what a wide range of different places are doing today to address the housing affordability crisis, improve commutes, prepare for climate change and enhance health and quality of life.

Moderator

Hope Knight,* President & CEO, Greater Jamaica Development Corporation, @GJDCPrez

Speakers

Laura Curran, County Executive, Nassau County, New York

Lynn Haig, Director of Planning, Office of Planning & Economic Development, City of Bridgeport, Connecticut, @CityofBptCT

Melissa Mark-Viverito, Senior Advisor, Latino Victory Fund; former New York City Council Speaker, @MMViverito

David Martin, Mayor, Stamford, Connecticut, @StamfordMayor

Broadway (3rd floor)

Give Communities the Tools to Plan Their Future

New York City's land use review process (ULURP) provides a good example in the region of a clear and predictable timeline for evaluating proposed projects. However, it offers no clear opportunity for meaningful community engagement early enough in the process to truly influence the project. As a result, many projects—even valuable ones—have stalled. Panelists will discuss ways to transform land use governance to be more inclusive, predictable and efficient, including revising the Charter of the City of New York.

Moderator

Mitchell Korbey,* Partner & Chair, Land Use & Zoning Group, Herrick Feinstein, @MitchKorbey

Speakers

Gale Brewer, Manhattan Borough President, @GaleABrewer

Malo Hutson, Associate Professor & Director, Urban Community & Health Equity Lab, Columbia University, @MaloAndreHutson

Letitia James, Public Advocate, City of New York, @NYCPA

Antonio Reynoso, Council Member 34th District, New York City Council, @CMReynoso34

Robert Schiffer, Managing Director, SL Green Realty Corp, @SLGreen

Julliard (3rd floor)

Institute and Fund a Regional Coastal Commission

More than five years after Superstorm Sandy, too many communities across our region remain vulnerable. Efforts to adapt our region's coastline are disjointed and far too limited in scope. A Regional Coastal Commission with dedicated funding would provide the institutional structure to collaborate across borders, as well as fund and advance more resilience projects more rapidly. Panelists will discuss how a new tri-state public institution, and its associated funding mechanism, could be adopted to transform the region's ability to prepare for a changing coastline.

Moderator

Eugénie Birch,* Lawrence C. Nussdorf Professor of Urban Research & Education, University of Pennsylvania, @Genie_Birch

Speakers

Steve Bellone, County Executive, Suffolk County, New York @SteveBellone

Ravinder Bhalla, Mayor, Hoboken, New Jersey, @RaviBhalla

Kate Orff, Founder & Design Director, SCAPE, @KateOrff

The John Zuccotti Award

for outstanding service to the New York metropolitan region



Anthony R. Coscia

Chairman, Amtrak

We are very pleased to give the 2018 John Zuccotti Award to Anthony Coscia, Chairman of the Board of Amtrak and Partner at Windels, Marx, Lane & Mittendorf. Tony's career in public service spans three decades, and includes the Chairmanship of the Port Authority of New York and New Jersey and the New Jersey Economic Development Authority. From restoring Lower Manhattan after 9/11 to building a new tunnel under the Hudson River, Tony has been a steady presence leading almost every regional infrastructure project in our region in the 21st century.

"From the rebuilding of the World Trade Center to his unwavering efforts in advancing the construction of a new rail tunnel under the Hudson River, Tony Coscia embodies the qualities of our late friend, John Zuccotti, as a stalwart leader and advocate for our New York and New Jersey region," said Scott Rechler, Chairman of the Regional Plan Association Board of Directors. "I am incredibly honored to bestow the highest honor of the RPA to a former Port

Authority Commissioner, a trusted colleague, and my friend, Tony Coscia."

"Tony has been the quiet, persistent force making our region fairer, more sustainable and more prosperous for a quarter-century," said Tom Wright, President & CEO of Regional Plan Association. "From the NJ EDA to the Port Authority to Amtrak, he has shown leadership, courage, integrity and wisdom in each position. And perhaps never has he been so important to us as he is now, leading investments in the Northeast Corridor and the vital Gateway project. On behalf of the board and staff of RPA, and in memory of our friend John Zuccotti, I am delighted that he has accepted RPA's highest honor."

"On behalf of the RPA and the Zuccotti family, I am pleased to confer the John Zuccotti Award on Tony Coscia. Tony shares many of John's unique qualities – unbridled optimism and resiliency in pursuit of the public good; a network of relationships, quiet power and trust with the authority to convene; and his resourcefulness and steady hand finding solutions," said Howard Milstein, Chairman, President and Chief Executive Officer of New York Private Bank & Trust. "John and Tony worked closely as colleagues, friends and champions of the city and region. We are proud to honor Tony with this award."

In addition to the organizations and projects Tony has led in the region, he is also deeply committed to giving back. He is a board member of the Regional Plan Association, a trustee of Georgetown University and the New Jersey Community Development Corporation, and a member of the New Jersey Performing Arts Center Council of Trustees, The Partnership for New York City, and The Economic Club of New York.



About the Award

RPA's highest award for leadership in the metropolitan region is named after John E. Zuccotti, a long-serving member of the RPA Board of Directors and Executive Committee. Presented each year at RPA's annual Assembly, the award recognizes a leader who has made extraordinary contributions to the built environment of New York City and the metropolitan region. The 2017 inaugural John Zuccotti Award was presented to former U.S. Vice President Joe Biden.

Keynote Speaker



The Honorable Hillary Rodham Clinton

Former United States Secretary of State

Hillary Rodham Clinton has spent four decades in public service as an advocate, attorney, First Lady, U.S. Senator, U.S. Secretary of State, and presidential candidate.

Hillary Clinton was born in Chicago, Illinois on October 26, 1947. After graduating from Wellesley College and Yale Law School, she began her life-long work on behalf of children and families by joining the Children’s Defense Fund.

In 1974, she moved to Arkansas, where she married Bill Clinton and became a successful attorney while also raising their daughter, Chelsea.

As First Lady of the United States, from 1993 to 2001, Hillary Clinton championed health care for all Americans and led successful bipartisan efforts to improve the adoption and foster care systems, reduce teen pregnancy, and create the Children’s Health Insurance Program.

In 2000, Clinton made history as the first First Lady elected to the United States Senate, and the first woman elected to statewide office in New York. As Senator, she worked across party lines to expand economic opportunity and access to quality, affordable health care. After September 11, 2001, she helped to rebuild New York and provide health care for first responders.

In 2007, she began her historic campaign for president, winning 18 millions votes and becoming the first woman to ever win a presidential primary or caucus state.

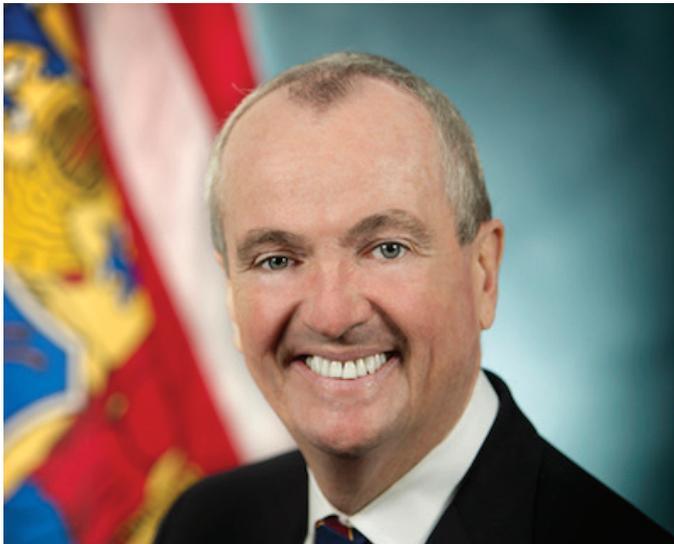
In her four years as America’s chief diplomat and the President’s principal foreign policy adviser, Clinton led the effort to restore America’s leadership in the world. She negotiated a cease-fire in Gaza that defended Israel’s security and headed off another war in the Middle East, mobilized an international coalition to impose crippling sanctions against Iran, and championed human rights around the world, as she has her entire career.

In 2016, Clinton made history again by becoming the first woman nominated for president by a major U.S. political party. As the Democratic candidate for president, she campaigned on a vision of America that is “stronger together” and an agenda to make our economy work for everyone, not just those at the top, earning the support of nearly 66 million Americans.

Hillary Rodham Clinton is the author of seven best-selling books. *What Happened* – released in September of 2017 – spent 16 weeks on the New York Times Bestseller List.

She and President Clinton reside in New York, have one daughter, Chelsea, and are the proud grandparents of Charlotte and Aidan.

Featured Morning Speaker



The Honorable Phil Murphy Governor of New Jersey

Phil Murphy, as he says, “grew up in a family that was middle class on a good day.” That has shaped Phil’s values, his priorities, and the kind of governor he will be.

Religion, basic values, work ethic, education, and civic awareness were pillars of family life. His father never graduated from high school, his mother worked as a secretary; they inspired Phil and his three siblings to pursue their educations and be active participants in civic life.

Phil put himself through Harvard on loans and part-time jobs. After earning a graduate degree at the Wharton School at the University of Pennsylvania, he started his career at the bottom, working his way up to help lead a major international business by learning how economies grow and create jobs.

Phil has helped lead local charities to support troubled teens and domestic abuse survivors, and these groups have changed thousands of lives for the better. Nationally, Phil served proudly as New Jersey’s sole representative on the board of the NAACP, the world’s oldest civil rights organization. He served as Finance Chair of the Democratic National Committee, helping Howard Dean on the “Fifty-State Strategy” that rebuilt the Democratic Party from the grassroots up; that effort helped return Congress to Democratic hands in 2006 and elect President Barack Obama in 2008. Phil also has led national and state task forces on education and public employee pensions and benefits.

“I am an optimist. I believe New Jersey’s best days are before us and that our future is unlimited.”

— Phil Murphy

In 2009, Phil answered President Obama’s call to service and became the U.S. Ambassador to Germany after his confirmation by the U.S. Senate. After returning home in 2013, Phil and his wife, Tammy, saw their state falling behind. They couldn’t sit by and watch hard working families struggling to stay even, much less get ahead. They founded New Start New Jersey as a “think and do” organization to rebuild the state’s economy from the middle class out — New Start New Jersey partnered with the Heldrich Center for Workforce Development at Rutgers University to create the New Start Career Network, which is helping older, long-term unemployed residents once again actively compete for good jobs.

Phil was elected governor of New Jersey in November 2017. As governor, he will make New Jersey more fair and just for all residents. His vision would grow the middle class and jumpstart the state’s economy by targeting investments in people and infrastructure, reclaiming New Jersey’s mantle as a center of the STEM and innovation economies, protecting working families by raising the minimum wage and expanding earned sick leave for all, and protecting the middle class with real tax fairness.

Phil and Tammy live in Monmouth County and are the parents of Josh, Emma, Charlie, and Sam.

Speakers

Rohit Aggarwala*
Head of Urban Systems,
Sidewalk Labs
[@Rit_Aggarwala](#)



Rohit T. "Rit" Aggarwala is Head of Urban Systems at Sidewalk Labs. Previously, he headed the sustainability practice at Bloomberg Associates, a philanthropic consulting firm that serves city governments. He is also an Adjunct Professor of International and Public Affairs at Columbia University, and co-chairs the Regional Plan Association's Fourth Regional Plan for the New York metropolitan area.

Rit served as Special Advisor to the Chair of the C40 Cities Climate Leadership Group from 2010-2013, guiding the organization's strategic transformation into a global leader. During that period, he also developed the environment program at Bloomberg Philanthropies, which grew to a total of \$145 million in grants under his management.

Rit served as Director of New York City's Office of Long-Term Planning and Sustainability from 2006-2010, and led the creation and implementation of "PlaNYC: A Greener, Greater New York." PlaNYC has been hailed as one of the world's best urban sustainability plans, leading New York City to a 19% reduction in its carbon footprint since 2005. Prior to joining City Hall, he was a management consultant at McKinsey & Company.

John Andoh
Transit Administrator,
Dutchess County Public
Transit
[@DutchessCoGov](#)



John Andoh currently works as the County Transit Administrator for Dutchess County Public Transit. He is responsible for the oversight and direction of public transit services in Dutchess County, New York, and was previously the Program Manager for Bus Contracts for Capital Metro in Austin, Texas. At Dutchess County, John was instrumental in restructuring transit services in the City of Poughkeepsie to further integrate the recently expanded routes into the legacy intercity County network, negotiating a vehicle lease of assets from the City of Poughkeepsie for use by Dutchess County and securing additional grants and adding more technology into the transit operations.

Robert Atkinson
President, Information
Technology & Innovation
Foundation
[@RobAtkinsonITIF](#)



Dr. Robert D. Atkinson is one of the country's foremost thinkers on innovation economics. With an extensive background in technology policy, he has

conducted ground-breaking research projects on technology and innovation, is a valued adviser to state and national policy makers, and a popular speaker on innovation policy nationally and internationally. A sought-after speaker and valued adviser to policymakers around the world, Atkinson's most recent book, *Big is Beautiful: Debunking the Mythology of Small Business*, is forthcoming in April 2018.

Before founding ITIF, Atkinson was Vice President of the Progressive Policy Institute and Director of PPI's Technology & New Economy Project. He received his Masters in Urban and Regional Planning from the University of Oregon and was named a distinguished alumnus in 2014. He received his Ph.D. in City and Regional Planning from the University of North Carolina at Chapel Hill in 1989.

Steve Bellone
County Executive, Suffolk
County, New York
[@SteveBellone](#)



Steven Bellone has been Suffolk County Executive since 2012. Bellone is committed to reducing Suffolk's debt, improving Suffolk's business environment and keeping taxes low. Bellone's environmental and community revitalization initiatives have been nationally recognized for their pioneering and innovative approaches. In 2008, Bellone launched Long Island Green Homes, the first operational residential energy efficiency program in the country utilizing a financing mechanism known as Property Assessed Clean Energy (PACE). PACE has become a widely applied prescription for facilitating energy efficiency retrofits that pay for themselves. In 2002, he launched Wyandanch Rising, a comprehensive, community based approach to revitalizing the most economically distressed community on Long Island. As county executive, he led a comprehensive emergency response plan to coordinate disaster relief efforts during Hurricane Sandy and has secured over \$380 million in resiliency and water quality project funding for the county. He previously served as Babylon Town Supervisor from 2001-2011.

Ravinder Bhalla
Mayor, Hoboken, New Jersey
[@RaviBhalla](#)



Ravi Bhalla was elected Hoboken's 39th Mayor on November 7, 2017 out of a field of six candidates. Born and raised in New Jersey, Mayor Bhalla is a 17 year resident of Hoboken and eight year member of the Hoboken City Council.

Ravi first set his roots in Hoboken at the age of 26, a bachelor fresh out of law school starting his first job at a small law firm in Newark, New Jersey. Ravi earned national recognition in the New York Times for his legal advocacy after suffering a violation of his own constitutional and civil rights during

a jail visit to a client. The incident motivated Ravi to lead a successful campaign to reform the federal government's visitation policies at correctional facilities nationwide.

Ravi ran for Council alongside Mayor Dawn Zimmer and worked tirelessly to get their message out of restoring honesty, professionalism and fiscal responsibility to Hoboken. Out of twelve candidates vying for 3 council-at-large positions, Ravi received the highest number of votes, as a first time candidate for office. Ravi was a leading voice on the council for securing the necessary funding for Hoboken's second flood pump in Northwest Hoboken, advocated with Mayor Zimmer for the addition of 9 acres of open space, ensured our parks were built with detention systems to help alleviate flooding, voted to add progressive transportation options including corner cars and bike share, and played a large role in saving the hospital from closing in 2013, preserving more than 1,200 jobs and relieving taxpayers of a \$52 million bond guarantee. Ravi currently sits as a co-chair of the City's Rebuild by Design project, in which the City was awarded \$230 million to comprehensively protect Hoboken from storm surge events like Superstorm Sandy.

Eugénie Birch*
The Lawrence C. Nussdorf
Professor of Urban Research,
School of Design, University
of Pennsylvania
[@Genie_Birch](#)



Eugénie L. Birch, the Lawrence C. Nussdorf Professor of Urban Research, Department of City and Regional Planning, School of Design, University of Pennsylvania, is the founding Co-Director, Penn Institute for Urban Research, and co-editor, Penn Press's *The City in the 21st Century* series. Dr. Birch is a scholar and researcher on matters of urban revitalization in the US and abroad. Her publications include ten books, edited or authored, and more than 70 chapters, journal articles and reviews. Her most recent efforts include *Slums: How the Informal Real Estate Markets Work* (University of Pennsylvania Press, 2016) (co-edited with Susan Wachter and Shohana Chatteraj) and "A Midterm Report: Will Habitat III Make a Difference to the World's Urban Development?" *Journal of the American Planning Association* (82:4 2016). She has overseen approximately \$10 million in research funding.

Gale Brewer
Manhattan Borough
President
[@GaleABrewer](#)



Gale A. Brewer is the 27th Borough President of Manhattan. Since she took office in 2014, she has successfully passed legislation to reform the deed restriction process, add 'care-givers' to the city's anti-discrimination law, remove

criminal history questions from initial employment applications (the “Fair Chance Act”), and enforce requirements for street numbers on buildings in Manhattan (to aid emergency workers). She has also spearheaded community planning initiatives at the South Street Seaport, in East Midtown, and in other neighborhoods to address development and zoning issues.

Brewer previously served on the City Council for 12 years, serving as the founding chair of the Technology Committee and leading the Government Operations Committee. There, the Council passed her legislation guaranteeing paid sick leave for most hourly employees, requiring all City data be published online, and protecting domestic workers from abusive practices. Prior to that, she served as Chief of Staff to Council Member Ruth Messinger, NYC Deputy Public Advocate, Director of the city’s Federal Office, and Executive Director of the Mayor’s Commission on the Status of Women.

Dale Bryk
Chief Planning & Integration
Officer, Natural Resources
Defense Council
@NRDC



Dale Bryk co-directs all the work being done under the various program umbrellas within NRDC, leveraging the organization’s talents to bring transformative change that will improve the environment and people’s quality of life. From 2010 to 2014, she was the director of NRDC’s Energy & Transportation program, where she worked to improve energy efficiency in buildings and appliances, commercialize renewable energy technologies, increase vehicle efficiency, and drive investment in low-carbon fuels. Previously, Bryk oversaw NRDC’s climate work at the state level, including the development of the Regional Greenhouse Gas Initiative. Before joining NRDC, she practiced corporate law in New York and taught an environmental law clinic at Yale Law School. She holds a bachelor’s degree from Colgate University, a master’s from the Fletcher School of Law and Diplomacy at Tufts University, and a JD from Harvard. She is based in New York City.

Kate Burson
Northeast U.S. Market
Development Lead, Tesla
@KCBurson



Kate Burson has devoted her career to working at the intersection of business, policy and law – as a catalyst to expand and encourage sustainable development. Recognizing that energy storage is an essential element in the global transition to clean energy, Burson joined Tesla in 2016 to help develop the market and business for their energy storage products, the Powerwall and the Powerpack.

Prior to joining Tesla, Burson co-led energy policy for New York state. Working with New York Governor Andrew Cuomo and the New York Chairman of Energy and Finance Richard Kauffman, Burson developed and deployed a new strategy for an electric grid power by clean energy. This initiative grew into the State’s Reforming the Energy Vision, REV, which Burson co-developed and managed.

Andy Byford
President, New York City
Transit



Andy Byford was appointed President of New York City Transit (NYCT) in January 2018. NYCT is the largest transit agency in North America, with almost 8 million daily riders.

Prior to joining NYCT, Mr. Byford was Chief Executive Officer of the Toronto Transit Commission (TTC), where he led the third largest transit agency in North America, Canada’s largest transit agency, carrying over 540 million riders per year on bus, streetcar, light rail, subway and para-transit services. As CEO, Mr. Byford initiated a comprehensive modernization of the TTC, a program that culminated in the TTC being recognized by the American Public Transportation Association as the Outstanding Transit System of the year for 2017.

From 2009 to 2011, as Chief Operating Officer of Rail Corporation, Sydney, Australia, Mr. Byford delivered service to a million customers a day on Australia’s largest transit network. From 2003 to 2009, he held the positions of Operations Director and Operations and Safety Director with Southern Railway and South Eastern Trains Limited, UK.

During his tenure with London Underground from 1989 to 2003, he held a variety of managerial positions including Group Station Manager, Kings Cross and General Manager – Customer Service for three of the busiest subway lines.

Mr. Byford is a graduate of the University of Leicester from which he was awarded a B.A. joint honours degree in French and German. He also holds a Diploma in Transport from the University of London. Mr. Byford is from Plymouth in the United Kingdom. A member of the Institute of Railway Operators, he is married and lives in Manhattan

Jun Choi*
CEO, Menlo Realty Ventures;
former Mayor, Edison, New
Jersey



Jun Choi is CEO of Menlo Realty Ventures, an industrial real estate development firm focused on converting brownfield sites to modern warehousing. He has held leadership roles in business and government. Before entering real estate, he served as mayor of New Jersey’s fifth largest municipality, Edison Township, where he led a good government movement to stabilize the city’s finances, create jobs, improve public safety and build a stronger sense of community.

Choi is currently Chair of the Board of Trustees of NJ Policy Perspective and also serves on the Board of the Regional Plan Association. He earned his B.S. in Engineering from the Massachusetts Institute of Technology and MPA from Columbia University.

Anthony Coscia*
Chairman, Board of Directors
of the National Railroad
Passenger Corporation
(Amtrak); Partner & Executive
Committee Member, Windels Marx Lane &
Mittendorf



Anthony R. Coscia has enjoyed a nearly 35-year career in economic development, infrastructure, and real estate spanning the private and public sectors.

Mr. Coscia is a partner and Executive Committee member of Windels Marx Lane & Mittendorf, LLP, one of the New York region’s oldest law firms. Mr. Coscia’s practice includes advising private equity firms, financial institutions and real estate development companies on infrastructure and redevelopment projects, focusing on the financial aspects of those transactions.

Since 2011, Mr. Coscia has served as Chairman of the Board of Directors of the National Railroad Passenger Corporation (Amtrak). From 2003 until 2011, Mr. Coscia served as Chairman of the Port Authority of New York and New Jersey. Before his service on the Port Authority Board, Mr. Coscia served as Chairman of the New Jersey Economic Development Authority (“NJEDA”).

He is currently the Chairman of Suez North America Inc., a subsidiary of Suez Environnement SAS and is a director of OceanFirst Financial Corp. and OceanFirst Bank. Mr. Coscia has served as a director of several public and closely held corporations in the construction, investment banking, real estate and manufacturing sectors.

Mr. Coscia is a board member of the Regional Plan Association, a trustee of Georgetown University and the New Jersey Community Development Corporation, and a member of the New Jersey Performing Arts Center Council of Trustees, The Partnership for New York City, and The Economic Club of New York.

Kevin Corbett
Executive Director, NJ Transit



Kevin S. Corbett was appointed Executive Director of NJ TRANSIT on February 14, 2018. Mr. Corbett previously served as Vice President, Cross Services at AECOM and worked on projects such as Moynihan Station Phase 1; Amtrak’s Gateway Project; Second Avenue Subway - Phase 1; Penn Vision; Penn Station Critical Improvements; 1 WTC Interim Loading Dock; Post-Sandy PATH Restoration; and other related regional resiliency and restoration projects. Previously, he was responsible for the global marine and freight business for DMJM+HARRIS, a legacy AECOM company, as well as other AECOM subsidiaries.

Before joining AECOM, Mr. Corbett had been the Chief Operating Officer and Executive Vice President of Empire State Development Corporation (ESDC) and Executive Deputy Commissioner of the Department of Economic Development. Mr. Corbett oversaw all of New York State’s economic development programs and projects, including the redevelopment of Times Square, Moynihan Station, and the creation of Brooklyn Bridge Park.

Mr. Corbett was a fellow at Princeton University’s Woodrow Wilson School of Public and International Affairs focused on issues involving U.S. - China rela-

tions prior to his tenure at ESDC. Mr. Corbett spent 17 years in the logistics industry with Wilh. Wilhelmsen of Norway, a leading global transportation firm.

In the civic realm, Mr. Corbett served on the Executive Committee of the Regional Plan Association (RPA) and was Co-Chair of its Transportation Committee. He also served on the Board of the Maritime Association of the Port of New York & New Jersey (President), Tri-State Transportation Campaign and The New York League of Conservation Voters (Chairman).

Executive Director Corbett is a graduate of Georgetown University and serves as a Blue & Gold Officer for the U.S. Naval Academy.

Laura Curran

County Executive, Nassau County, New York

Laura Curran was elected Nassau County Executive in January 2018.

Prior to this position, Curran served as a Legislator from the 5th District, representing communities of South Hempstead, Baldwin, Freeport, Merrick, Oceanside, and Rockville Centre.

Laura served as a Trustee on the Baldwin Board of Education from 2011-2014, serving as President in her final year. She is a member of the Baldwin and Freeport Chambers of Commerce and the Baldwin Civic Association. She earned her B.A. in Liberal Arts at Sarah Lawrence College, and lives in Baldwin with her husband and their three daughters.



Tabitha Decker

Deputy Executive Director, TransitCenter; NYC Bus Turnaround Campaign @Metrophile

Tabitha leads TransitCenter's New York City work, including the Turnaround campaign, a coalition effort to fix bus service throughout the five boroughs. Tabitha's work for more equitable and sustainable transit is underpinned by more than a decade of research in cities around the world, on topics ranging from gender and mobility to the political stakes of new urban rail systems. As a Thomas J. Watson fellow, she carried out a year-long comparative study of women taxi drivers around the world. She subsequently spent a year in Dubai investigating the political significance of the creation of the city's Metro. She earned a BA in international relations from Wellesley College and a PhD in sociology from Yale University.



Bhairavi Desai

Executive Director, New York Taxi Workers Alliance @Bhairavi_Desai

Bhairavi Desai, New York Taxi Workers Alliance co-founder and executive director, has been organizing taxi workers since 1996. In 1998, she organized with a committee of taxi workers to form the NYTWA. The 19,000-member-strong union fights for justice, rights, respect, and dignity for New York City's 50,000+ yellow cab, green car, and black car drivers, including drivers for Uber and Lyft. Members come from every community, garage, and neighborhood, and represent over 90 countries. NYTWA has won back close to \$100



million in stolen wages, established the first-ever livable income standard for drivers in the country, provided free health screenings to over 10,000 drivers, and annually serves 15,000 drivers and families through a robust social services and advocacy program. On the forefront of organizing workers stripped of employee rights, NYTWA's federal litigation against Uber's misclassification of drivers as independent contractors led to the company paying back \$86 million in stolen wages. NYTWA, working with Brooklyn Legal Services, recently won the first ruling of employee status of Uber drivers by the New York State Department of Labor. On January 28, 2017 NYTWA was the first union to take collective action against a Trump policy, striking at JFK Airport in protest of the White House's hateful Muslim ban. In 2011, NY and Philadelphia TWA formed the National Taxi Workers Alliance, the 57th affiliate of the AFL-CIO and its first one of independent contractors. Since 2013, Bhairavi has served on the AFL-CIO Executive Council, the first Asian-American voted onto the body.

Sarah Feinberg

Founder & Owner, Feinberg Strategies; former Administrator, Federal Railroad Administration; Chief of Staff, U.S. Department of Transportation @FeinbergSarah

Sarah E. Feinberg is the founder and owner of Feinberg Strategies, LLC. Prior to starting Feinberg Strategies, Feinberg spent two years serving as Administrator of the Federal Railroad Administration. She was nominated for post by President Obama, and later confirmed by the Republican-led U.S. Senate. The FRA serves as the sole safety regulator of the U.S. rail system. The FRA workforce develops and enforces rail safety regulations and manages a \$20 billion rail investment portfolio. Feinberg was the second woman to lead the agency of nearly 1,000 professionals in Washington, D.C. and eight regional offices across the country. Prior to joining FRA, Ms. Feinberg served as U.S. DOT Chief of Staff. As Chief of Staff, Feinberg provided strategic advice and counsel to the Secretary of Transportation regarding operational and legislative initiatives across all modes of transportation. One of her key priorities as Chief of Staff was to lead the effort on the Department and Secretary's \$302 billion surface transportation reauthorization plan.



Winston Fisher*

Partner, Fisher Brothers; Co-Chair, NYC Regional Economic Development Council @Winston_Fisher1

Winston C. Fisher directs the company's financing/investing activities, property acquisitions and dispositions, and oversees all new development initiatives. With experience across a broad range of transactions, Mr. Fisher leads all financial analysis, due diligence, project capitalization efforts and joint-venture partnerships for new and distressed real estate projects. In addition to his active participation in the company's development projects, he also



manages the firm's day-to-day stock and investment portfolio, including asset allocation, risk management and investment manager selection.

Mr. Fisher is the Co-Chair of the NYC Regional Economic Development Council, and serves as a Trustee on the Citizens Budget Commission. He is a member of the Board of Governors of the Real Estate Board of New York. Mr. Fisher also serves on the Board of the Realty Foundation of New York, and is on the Board of Trustees at Syracuse University, and the Horace Mann School. Involved in a number of philanthropic activities, Mr. Fisher is on the Board of the Intrepid Fallen Heroes Fund, and has been active through Team Intrepid Fallen Heroes in participating in extreme sports to raise funds to support our U.S. wounded troops. He also serves on the Board of the Intrepid Sea, Air & Space Museum.

James Florio*

Senior Partner, Florio, Perrucci, Steinhart & Fader; former Governor, New Jersey

Governor James Florio is a Founding Partner of Florio Perrucci Steinhart & Cappelli and is based in the Cherry Hill, New Jersey office. Mr. Florio is Chairman of the firm's energy, environmental law, government and regulatory affairs and the health-care law groups.

Mr. Florio is a Senior Fellow for Public Policy and Administration at the Edward J. Bloustein Graduate School of Public Policy at Rutgers University. He also served as Chairman of the Board of Directors of the Federal Home Loan Bank New York, as Chairman of the Pinelands Commission in New Jersey, and on the Board of Directors of NJ Future. Mr. Florio was the founder and CEO of XSPAND, an asset management company based in Morristown, New Jersey.

Currently, Mr. Florio serves on the Board of Directors of the NJ Health Care Quality Institute, is Co-Chairman of the Regional Plan Association's New Jersey Committee, and a member of the Board of Trustees Fund for New Jersey.

Mr. Florio entered public service in 1969 serving three terms in the New Jersey General Assembly. He served as the 49th Governor of the State of New Jersey from 1990 through 1994 and in the United States House of Representatives on the 1st Congressional District from 1974 - 1990.



Patrick Foye

President, Metropolitan Transportation Authority @MTA

As MTA President, Pat leads innovation and modernization initiatives and supports the agency's daily operations and management. Previously, he served as an MTA Board Member from 2010 to 2012. Prior to the MTA, Pat led the Port Authority of New York and New Jersey as Executive Director, managing day-to-day operations while overseeing the nation's most significant P3 transactions, including LaGuardia Airport redevelopment and building a new Goethals Bridge. Pat also served as Deputy Secretary for Economic Development for Governor Andrew M. Cuomo, the downstate Chairman of ESDC, and Vice Chair and board member of the Long Island Power Authority. Pat was a Mergers and Acquisitions partner at Skadden Arps and Managing partner of the firm's Brussels, Buda-



Speakers

pest and Moscow office. He also served as Executive Vice President of AIMCO, a leading multi-family REIT and a component of the S&P 500.

Deborah Gans

Principal, GANS studio

Deborah Gans is the founder and principal architect of Gans studio, a small firm in Red Hook. Her firm's projects include architecture, industrial design, and community-based urban planning, where she frequently tackles extreme sites and programs. Through writing, design research and inventive public advocacy, Deborah has spearheaded the revitalization of socially responsible architecture for a new generation.

Gans has spent her career seeking new forms for architecture's social participation and engagement. Much of Gans' design work focuses on the challenges of housing, especially in relation to the underserved, where she has used her design speculation as a platform for policy change and the revitalization of communities. Deborah holds a BA from Harvard University and an M.Arch. from Princeton University.



Aisha Glover

President & CEO, Newark Community Economic Development Corporation

[@Aisha_Glover](#)

Aisha Glover has over 15 years of experience as a convener, champion and agent for economic empowerment and social responsibility. Currently, Aisha serves as the Acting President & CEO for the Newark Community Economic Development Corporation. In this role, she oversees a range of innovative and community-focused economic development initiatives for the state's largest City--Newark. Key priorities include positioning Newark as a major destination city, strengthening the small businesses ecosystem, supporting a thriving entrepreneurial base and leading the attraction of corporations, investors and developers. Prior to joining the Newark team, Aisha served as the VP of External Affairs at the Brooklyn Navy Yard Development Corporation, the nonprofit organization that manages the Brooklyn Navy Yard, dubbed the nation's model for job creation and industrial development. There, she oversaw strategic partnership development, community engagement, public affairs and fundraising and played a key role in supporting the Yard's growing economic development initiatives. Ms. Glover's impact at the Brooklyn Navy Yard was informed by her tenure at the Center for the Urban Environment, New York City's largest provider of environmental education programs. There, she led a team that furthered the Center's environmental justice and education initiatives, helped create a local chapter of the Small Business Alliance was instrumental in launching Green Brooklyn, the borough's first and largest green event.



Lynn Haig

Director of Planning, Office of Planning & Economic Development, City of Bridgeport, Connecticut
[@CityofBptCT](#)

Lynn Haig is the Director of Planning for the City of Bridgeport. Since her appointment in 2016, Lynn has committed the City to genuine and ongoing community engagement. She has focused on re-establishing working relationships with the city's anchor institutions and on reviving the regional discussion among Connecticut's coastal cities. Planning in partnership and with purpose, Lynn is updating the City's Master Plan and envisions for Bridgeport a dynamic future, featuring diverse housing, an accessible waterfront, prosperous and healthy neighborhoods, an engaged population, a supportive and accountable government, an innovative and entrepreneurial culture, a sustainable modernized infrastructure, and a beautiful built environment. Lynn is a member of the American Institute of Certified Planners.



Jeanne Herb

Associate Director of the Environmental Analysis & Communications Group, Edward J. Bloustein School of Planning & Public Policy, Rutgers University
[@jmjherb](#)

Jeanne's work focuses on advancing sound environmental, sustainability, and Health in all Policies practices at the state, local and regional levels. Jeanne co-facilitates the New Jersey Climate Adaptation Alliance, a network of organizations focused on advancing climate change and resilience policies and practices in New Jersey, the New Jersey Planning Healthy Communities Initiative, a university-based collaborative that focuses on promoting "health in all policies" strategies at the state and community levels, and the Sustainable Raritan River Initiative, a collaborative effort to integrate multidisciplinary science into planning and decision-making within the Raritan River Basin. Jeanne serves as the Co-Lead for stakeholder engagement of the Rutgers Coastal Climate Risk and Resilience Training Program and she is part of a team of practitioners and researchers that have integrated science into decision support tools to support resilience planning in New Jersey. She is a member of a team that supports development of the Mid-Atlantic Ocean Data Portal, an online geospatial toolkit that consolidates data to visualize ocean resources. She has extensive experience leading community engagement and participatory processes towards shared solutions on challenging environmental and healthy community topics.



Malo Hutson

Associate Professor & Director, Urban Community & Health Equity Lab, Columbia University
[@MaloAndreHutson](#)

Malo Hutson is an Associate Professor in Urban Planning and founder and director of the Urban Community and Health Equity Lab within the Graduate



School of Architecture, Planning, and Preservation at Columbia University. He is also an Associate Member of the Earth Institute faculty at Columbia. Hutson is a widely-recognized scholar, teacher, and practitioner whose research at the intersection of urban planning and health inequities is of profound relevance in the planning of today's cities across the United States, and around the world. Professor Hutson's specific focus is on community development and urban equity, racial and ethnic inequalities and urban policy, as well as the built environment and health.

Nancy Holman

Associate Professor of Urban Planning, London School of Economics
[@LSE_London](#)

Dr. Nancy Holman is an Associate Professor of Urban Planning and the Director of the Regional and Urban Planning Studies programme at the London School of Economics and Political Science. Nancy joined the Department of Geography & Environment at LSE in August 2008 having previously managed the MSc in Housing and Regeneration in the Department of Social Policy. A planner by training she has a PhD in Urban Policy (University of Portsmouth, 1999) and an MSc in Community and Regional Planning (University of Texas, 1996). Her work deals primarily with issues of planning and regulation and how these both inform, and are informed by, societal values. Her most recent work has examined planning regulation as it relates to heritage conservation, short-term letting and permitted development rights.



Pablo Illanes

Partner, McKinsey & Company

Pablo is a Partner in our New York office and one of the leaders of our global public sector practice. Pablo's work focuses on the intersection of the private, public, and social sectors and how partnerships can be formed to tackle some of the world's greatest social problems. He has extensive experience working with governments, Fortune 500 companies, philanthropists, universities, and multi-lateral organizations on topics related to economic development, education, global health, refugees, and the deployment of new technologies for social impact. He has extensive experience working with state and city government in the Northeast, and is a leader of McKinsey's Future of Work special initiative, which is developing new research, tools, and solutions to help organizations and regions deal with the significant talent and social disruptions that may be brought on by new automation and digital technologies. Prior to joining McKinsey he worked at the World Bank and International Finance Corporation. He is a graduate of Georgetown University and NYU, and has lived in Brazil, India, England, Chile, Peru and the United States.



Letitia James

Public Advocate, City of New York
[@NYCPA](#)

Public Advocate Letitia James is a tireless champion for working families and the most vulnerable New Yorkers. In 2013, she made



history as the first woman of color elected to city-wide office in New York City. Throughout her lifelong commitment to public service, she has distinguished herself as an advocate and leader on some of the most pressing issues of our time. She has fought for tenant's rights and community renewal and spent much of her career advocating for children and families.

While a City Council Member, James fought for Paid Sick Leave, and passed the Safe Housing Act, which ensured that thousands of families in rental buildings receive prompt and full repairs to their apartments. In her first term as Public Advocate, she defended children in foster care who were the victims of irreparable harm, protected children with disabilities who were forced to ride on dangerously hot school buses, and fought to ensure that all students have the access to a high quality education. James led the fight for universal free school lunch for all public school students, which was implemented fall 2017. She also championed paid family leave and raising the wage.

James has used her platform to address the feminization of poverty. In 2016, James introduced landmark legislation to ban questions about salary history from the employment process to end gender wage discrimination, and on October 31, 2017, New York City became the first municipality in the nation to enforce a salary history ban.

A lawyer by training, Letitia James previously served as an Assistant Attorney General and a public defender. Public Advocate James is a graduate of CUNY's Lehman College and Howard University Law School. She currently resides in Brooklyn.

Evonne Klein

Commissioner, Department of Housing, State of Connecticut
@CTDeptHousing



Appointed by Governor Dannel P. Malloy in 2013, Evonne M. Klein is the first Commissioner of the newly created Connecticut Department of Housing, the lead state agency on housing matters. The department provides a wide array of funding programs and services aimed at ending homelessness, increasing the supply of affordable housing, and creating new homeownership opportunities for Connecticut residents. Prior to her appointment as Commissioner of Housing, Klein served from 2001 to 2009 on the Board of Selectmen in the town of Darien, including three terms as First Selectman. During her tenure she also served as Vice Chair of the South Western Region Metropolitan Planning Organization and as Co-Vice Chair on the Alliance for Sensible Airspace Planning.

Hope Knight*

President & CEO, Greater Jamaica Development Corporation
@GJDCPrez



Hope Knight is President & CEO of Greater Jamaica Development Corporation (GJDC). GJDC is a community-building organization that plans, promotes, coordinates and advances responsible real estate development to revitalize Jamaica, Queens and strengthen the region. Prior to GJDC, Hope was Chief Operating Officer of the Upper Manhattan Empowerment Zone, responsible for the manage-

ment of day-to-day operations of the organization. The Upper Manhattan Empowerment Zone (UMEZ) is an initiative designed to revitalize distressed communities by using public funds and tax incentives as catalysts for private investment. Prior to her current role as COO of UMEZ, Hope was a Vice President at Morgan Stanley in the Institutional Equities Division.

Mitch Korbey*

Partner & Chair, Land Use & Zoning Group, Herrick Feinstein
@MitchKorbey



Mitch Korbey is a partner and chair of Herrick Feinstein's Land Use & Zoning Group. Mitch is an accomplished urban planner and land use attorney with more than 30 years of experience in private practice and government service. Prior to joining Herrick, Mitch served as Commissioner of the New York City Board of Standards and Appeals. Prior to that, he directed the Department of City Planning's Brooklyn office, and served as the deputy director of its Staten Island office. Mitch advises clients on a wide range of zoning and land use issues, including site acquisitions and assemblages, site development options, zoning lot mergers and development rights transfers. He also represents clients in applications for zoning variances, special permits and other discretionary approvals from key New York City agencies, including the Board of Standards and Appeals, Department of City Planning, the Department of Buildings and the Landmarks Preservation Commission. Mitch regularly counsels prominent real estate developers, owners and lenders regarding their day-to-day management of millions of square feet of real estate in the five boroughs. Mitch is an adjunct professor of law at Brooklyn Law School, and an adjunct with Hunter College's graduate program in urban planning.

Melissa Mark-Viverito
Senior Advisor, Latino Victory Fund; former New York City Council Speaker
@MMViverito



Melissa Mark-Viverito is Senior Advisory to the Latino Victory Fund (LVF). In her current capacity, Mark-Viverito works with LVF to identify and recruit progressive Latino candidates, expand the Political Action Committee's fundraising and state infrastructure, and help launch state chapters in Florida, Georgia, Arizona and Nevada. Her work will focus heavily on the 2018 midterm elections. Prior to LVF Mark-Viverito served as Speaker of the New York City Council, the first Puerto Rican and Latina to hold citywide office, and represented the 8th District, which includes El Barrio/East Harlem and the South Bronx. Born and raised in Puerto Rico, she worked for over a decade in local activism, nonprofit organizations and grassroots labor organizing before being elected to the City Council in 2005.

As the first person (and woman) of color to serve as Speaker of the City Council, Melissa Mark-Viverito focused on increasing opportunity and equality for young women across New York City. In 2015, Speaker Mark-Viverito launched the Young Women's Initiative to address disparities faced by women in such areas as education, workforce development,

healthcare, and the criminal justice system. In 2011, she was one of four Council Members to pioneer the first-ever Participatory Budgeting process in New York City.

David Martin

Mayor, Stamford, Connecticut
@StamfordMayor



David Martin was elected Mayor of Stamford, CT on November 5, 2013 and was sworn in as the 31st Mayor of Stamford on December 1, 2013. Attracted by a city that offered a diverse population, the opportunity for professional growth and a great place to raise a family, David and his late wife, Judy, moved to Stamford over thirty years ago. What Stamford also offered was a chance to become involved in the community, which, for David, translated into successfully running for a seat on the Board of Representatives in the 19th District. It was a seat he held for the next 26 years. During that time, David forged a reputation as a passionate and determined legislator, who asked tough questions, built bipartisan consensus, and found effective and balanced solutions to the city's problems. He wrote and led the passage of many laws and ordinances that have changed Stamford for the better. David holds bachelor's degrees in economics and biology at the Massachusetts Institute of Technology and a master's degree in business administration from Stanford University.

Howard Milstein

Chairman, President & CEO, New York Private Bank & Trust



Howard Milstein is currently Chairman, President and Chief Executive Officer of New York Private Bank & Trust and its operating bank, Emigrant Bank (the country's largest privately owned and operated bank.) He chairs and operates all the Milstein family's real estate companies. Howard is also founding Chairman of the merchant bank, FriedbergMilstein, and is an owner and builder of innovative businesses in financial services, technology, sports and entertainment, and consumer goods. His entrepreneurial spirit is evident in the family's major holdings - Milstein Properties, Milstein Brothers Real Estate and the Emigrant Savings Bank - as well as the august institutions that bear their name: Milstein Hospital Building of New York Presbyterian Hospital; Milstein Hall of Ocean Life ("The Whale Room") at the American Museum of Natural History; Milstein Division of Local History, American History and Genealogy at the New York Public Library; Milstein Hall at the Cornell University's College of Architecture, Milstein Pool & Terrace at Lincoln Center for the Performing Arts, and many others.

As the scion of a family of builders, Howard has particular expertise in large infrastructure projects. This was demonstrated in his Chairmanship of the New York State Thruway Authority (NYSTA), to which he was nominated by Governor Andrew Cuomo and unanimously confirmed by the New York State Senate in 2011. At NYSTA, he brought to bear a lifetime of private-sector experience and knowledge in large-scale development, initiating and leading a design-build process that saved New York nearly \$2 billion from the original cost estimates for replacing

the Tappan Zee Bridge. Howard served as Chairman through 2014 and was recognized for his achievements with the Regional Plan Association's Lifetime Achievement Award in 2013. In addition to RPA, he has been recognized by the New York Building Congress, Associated Builders and Owners of New York, and Phipps Houses for his industry leadership and large scale developments.

In 2015-2017, Howard chaired the Milstein Forums on Infrastructure in partnership with RPA. Bringing together business and civic leaders, along with content experts, the Forums were tasked with producing fresh thinking about the region's infrastructure. Their deliberations produced key recommendations for RPA's Fourth Regional Plan.

Immediately prior to the Forums, Howard spearheaded University of Virginia Miller Center's "Milstein Symposium: Ideas for a New American Century," which addressed a range of economic issues and policies, many of which are impacted by infrastructure.

Margaret Newman
Principal, Integrated Planning, Arup
[@mar_newman](#)



With over 25 years of experience as an architect and urban planner, Margaret Newman is a Principal at ARUP, focusing on public realm projects as part of the fabric and context of cities. With a deep knowledge of the design process, direct experience with key city agencies, resilient infrastructure and with the long term planning around transportation networks, Ms. Newman directs design for many public and private sector projects. Prior to joining ARUP, Ms. Newman headed up her own consulting firm More Urban, advising on design, and urban planning projects. Under Mayor Bloomberg and Commissioner Sadik-Khan, Ms. Newman served as Chief of Staff at the NYC Department of Transportation where she directed major agency projects including the capital construction plan for Times Square. With oversight for the urban design team at NYCDOT, Ms. Newman developed NYC's first Street Design Manual which was instrumental in setting consistent design standards for the City's streets and sidewalks. In private professional architectural practice for 15 years, Ms. Newman was a founding partner in Marren and Newman Architects, a multidisciplinary architecture firm located in NYC. She received a Master's degree in Architecture from Princeton University, is a certified LEED BD+C professional and a Fellow of the American Institute of Architects.

Kate Orff
Founder & Design Director, SCAPE
[@KateOrff](#)



Kate Orff is a registered landscape architect and the founder of SCAPE, a design studio based in New York City. She is also the Director of Center for Resilient Cities and Landscapes at Columbia University and leads the Urban Design Program at Columbia GSAPP. Kate was named a 2017 MacArthur Fellow.

Seth Pinsky*
Executive Vice President, Fund Manager, Metro Emerging Markets & Public Affairs Director, RXR Realty
[@SethPinsky](#)



Seth Pinsky is an Executive Vice President at RXR Realty, where he is leading RXR's efforts to invest in "emerging opportunities" in the New York region. He focuses on areas with significant growth potential, particularly in the Outer Boroughs and suburban downtowns. Prior to RXR, Pinsky was Director of Mayor Bloomberg's Special Initiative for Rebuilding and Resiliency, which developed a \$20 billion plan to protect the City from climate change impacts. Pinsky also served at the New York City Economic Development Corporation, where he was President from 2008 to 2013.

Jason Post*
Director, Public Policy & Communications, Uber Technologies
[@jrpost](#)



Jason Post is the Director of Public Policy & Communications for the Northeast United States at Uber Technologies, Inc. He oversees transportation policy in that region and works with elected and appointed officials as well as third-party groups to achieve Uber's mission to make transportation reliable and efficient. Before his time at Uber, Jason worked in journalism, government and consulting, including service in the Administration of New York City Mayor Michael R. Bloomberg in the office of the Mayor and in the NYPD. He also produced the political news program *Inside City Hall* on the cable news channel NY1. He serves as volunteer wish granter for the Make-a-Wish Foundation.

Thomas Prendergast*
Executive Vice President & Chief Strategic Officer, STV; former Chairman, MTA



Thomas Prendergast is an executive vice president and chief strategy officer of STV. In this role, he is responsible for strategic projects throughout the firm, as well as forging and maintaining relationships with transit agencies across the country and in Canada.

A seasoned senior executive who has directed large, complex transportation systems, Mr. Prendergast has over 40 years' experience in both the public and private sectors. Prior to joining STV, he served as the chairman and chief executive officer of the Metropolitan Transportation Authority in New York City, the largest agency of its kind in the country. Earlier, Mr. Prendergast was the president of MTA New York City Transit. He also served as the chief executive officer of the South Coast British Columbia Transportation Authority.

As an active member in a number of transit industry associations, Mr. Prendergast has been a strong advocate for safety related causes in the industry. Mr. Prendergast received his Bachelor of Science in Socio-Technological Systems Engineering, Urban Transportation Systems from the University of Illinois, and graduated from the Harvard Program for State and Local Government Executives.

Scott Rechler*
Chief Executive Officer & Chairman, RXR Realty; Chairman of the Board, Regional Plan Association
[@ScottRechler](#)



Scott Rechler is the Chief Executive Officer and Chairman of RXR Realty LLC ("RXR"), a multi-billion dollar private real estate company which was formed subsequent to the sale of Reckson Associates Realty Corp ("Reckson") to SL Green in January 2007, one of the largest public Real Estate management buyouts in REIT history. Since its formation in January 2007, Mr. Rechler has led RXR in becoming one of the largest owners, managers, and developers in New York City and the surrounding region.

In addition to his leadership of RXR, Mr. Rechler was appointed by NY Governor Andrew Cuomo in June 2011 to serve on the Board of Commissioners of the Port Authority of New York and New Jersey, and served on such Board until October 2016. In May 2013, Mr. Rechler was appointed to represent Gov. Cuomo on the Board of The National September 11 Memorial & Museum at the World Trade Center Foundation, Inc. In June 2017, Mr. Rechler was appointed by Gov. Cuomo to serve on the Board of the Metropolitan Transportation Authority.

Mr. Rechler prides himself on enhancing the communities where RXR operates. As such, he serves as Chairman of the Regional Plan Association, is a member of the Real Estate Board of New York, a Board member of The Feinstein Institute for Medical Research, and a member of the NYU Real Estate Institute Advisory Committee. In addition, Mr. Rechler serves on the Board of many of the regions top cultural institutions such as the Tribeca Film Institute where he serves as its Co-Chairman of the Board, the Long Island Children's Museum, and The National September 11 Memorial & Museum at the World Trade Center Foundation, Inc. and the Performing Arts Center at the World Trade Center. He also serves on the Board of Directors for the Drum Major Institute and as Chairman of the Center for Social Innovation.

Antonio Reynoso
Council Member, 34th District, New York City Council
[@CMReynoso34](#)



On January 1st, 2014 Antonio assumed office as the Council Member for the 34th District, representing Williamsburg, Bushwick, and Ridgewood. During his first term, Antonio has tackled the most pressing issue affecting his constituency by developing housing task forces to prevent displacement where residents are most threatened. Antonio has long been a champion for transparency and democratic participation and introduced the 34th district to Participatory Budgeting in 2014 with over \$3.5 million going back to our schools, parks, streets, and senior centers ever since. Additionally, Antonio is leading a process called the Bushwick Community Plan where residents lay out their vision to balance the creation and preservation of affordable housing while preserving Bushwick's character. In 2015, Antonio fought to preserve Nuestros Niños — a vital community facility serving Williamsburg for over forty years.

Eric Rothman**President, HR&A Advisors****@ERothman**

Eric Rothman is President of HR&A Advisors, Inc., an industry-leading real estate and economic development consulting firm. He is a nationally-recognized expert in transit-oriented development and advises municipalities, transit agencies, institutions, and private and non-profit organizations to support transformative economic development, especially around urban transportation centers and public transit infrastructure, including Philadelphia's 30th Street Station, San Jose Diridon Station, Saint Paul Union Depot, and Hoboken Terminal. Eric has served as a development advisor to NJ TRANSIT, the College of New Jersey for Campus Town, and several large-scale mixed-use developments in the region's suburbs. Prior to joining HR&A, Eric served as Director of Business Planning for Transport for London.

**Robert Schiffer****Managing Director, SL Green Realty Corp****@SLGreen**

Robert Schiffer is a Managing Director of the Investments Group at SL Green Realty Corp., New York City's largest commercial landlord. Mr. Schiffer, who has been with SL Green for 14 years, co-manages SL Green's team of investment professionals. Mr. Schiffer is responsible for the development of One Vanderbilt, SL Green's 1.6 million square foot office tower and the associated \$220mm of public transit improvements. Mr. Schiffer lead negotiations on behalf of SL Green with the MTA, The City of New York's Department of City Planning and the local officials and elected officials to achieve a successful ULURP for One Vanderbilt. Mr. Schiffer is also responsible for the development of One Madison Avenue, a 1.4mm square foot mixed use building and other new development opportunities for SL Green. He is also responsible for the origination of new investments for SL Green's structured finance and residential platforms as well as other corporate initiatives.

**Julia Watt-Rosenfeld****Director of Community Organizing & Advocacy, Cypress Hills Local Development Corporation****@CHLDC**

Julia is the Director of Community Organizing and Advocacy at Cypress Hills Local Development Corporation in Brooklyn, New York. She and her team organize parents and young people to improve schools and also organize tenants to protect affordable housing. She coordinates advocacy work in the organization, including building staff capacity to integrate advocacy into a wide-range of education and service programs.

Previously, Julia was a community organizer with Cypress Hills Advocates for Education, coordinator of family support programs and elementary school counselor at a large public elementary school in



San Francisco, California. Julia received a B.A. from Williams College and a Masters Degree in social work from Hunter College.

Tom Wright***President & CEO, Regional Plan Association****@tkwrpa**

Tom Wright is president of Regional Plan Association, an independent urban planning think tank focused on improving the prosperity, infrastructure, sustainability and quality of life of the New York-New Jersey-Connecticut metropolitan region. Building on RPA's 96-year history of advancing innovative policy prescriptions to solve difficult problems, Tom guides the organization's work on government reform, transportation modernization, environmental challenges and the need to offer opportunity to all the region's residents.

As a leading thinker on urban and regional policy, Tom is a frequent speaker, lecturer and commentator on economic growth and development, roads and transit, good governance and other public policy issues. Prior to being named RPA's president in 2015, Tom was the organization's executive director. Tom has steered many key RPA initiatives, including the historic Civic Alliance to Rebuild Downtown New York following the Sept. 11, 2001, attacks; the campaign to create a mixed-use district at Manhattan's Hudson Yards; the protection of the New Jersey Highlands; and a vision for the revitalization of the City of Newark. Tom played a key role in the creation of A Region at Risk, RPA's influential third plan for the metropolitan region published in 1996, and he guided the organization's completion of the Fourth Regional Plan.

**Kathryn Zyla****Deputy Director, Georgetown Climate Center****@Climate_Center**

Kathryn Zyla is Deputy Director of the Georgetown Climate Center. She oversees staff research and policy analysis and facilitates multi-state dialogues on issues such as multi-state emissions trading approaches, low-carbon transportation policies, and more. Her own research includes state and federal renewable energy policies, public utility regulation relating to clean energy and electric vehicles, legal considerations related to the deployment of microgrids, market-based policies to reduce greenhouse gas emissions in the transportation sector, and opportunities to link stand-alone emissions programs. She also facilitates and oversees research and analysis in support of the Transportation and Climate Initiative of the northeast and mid-Atlantic states.

Ms. Zyla previously served as Director of Research and Policy Analysis for the Climate Center, as Senior Associate in the Climate and Energy Program at the World Resources Institute, and as Senior Research Fellow for Domestic Policy at the Pew Center on Global Climate Change. She has a BS in engineering from Swarthmore College, a Master of Environmental Management from the Yale School of Forestry, and a JD, cum laude, from Georgetown Law. She has been a member of the Engineering Advisory Council for Swarthmore College since 2013, was appointed to the Metropolitan Wash-



ington Council of Governments' Climate, Energy and Environment Policy Committee in 2014, and in 2017 was sworn in as a Commissioner on the District of Columbia's new Commission on Climate Change and Resiliency. In 2016, she received the Clean Energy Education and Empowerment (C3E) Law and Finance Award, given by the Department of Energy in collaboration with the MIT Energy Initiative and the Stanford Precourt Institute for Energy.

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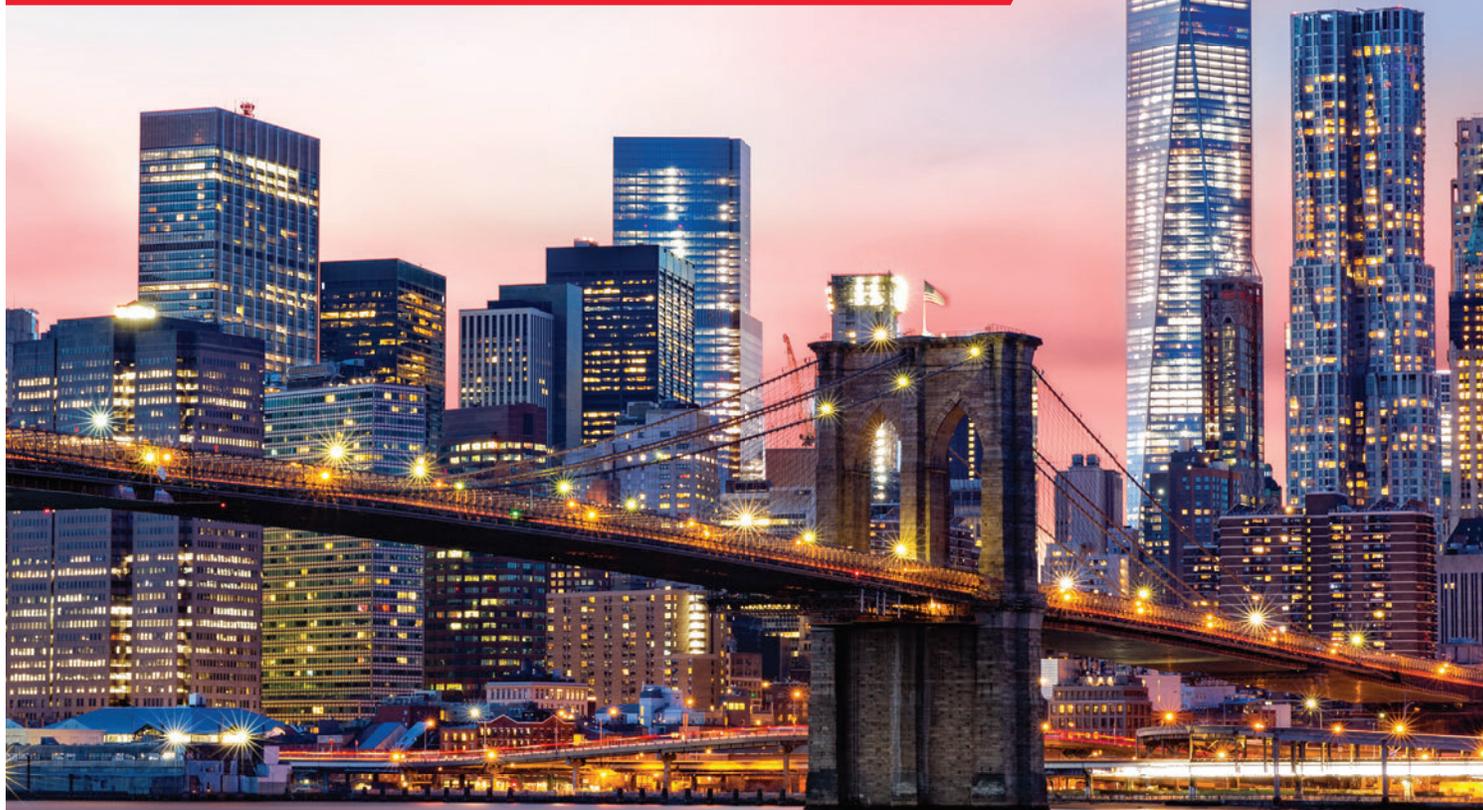
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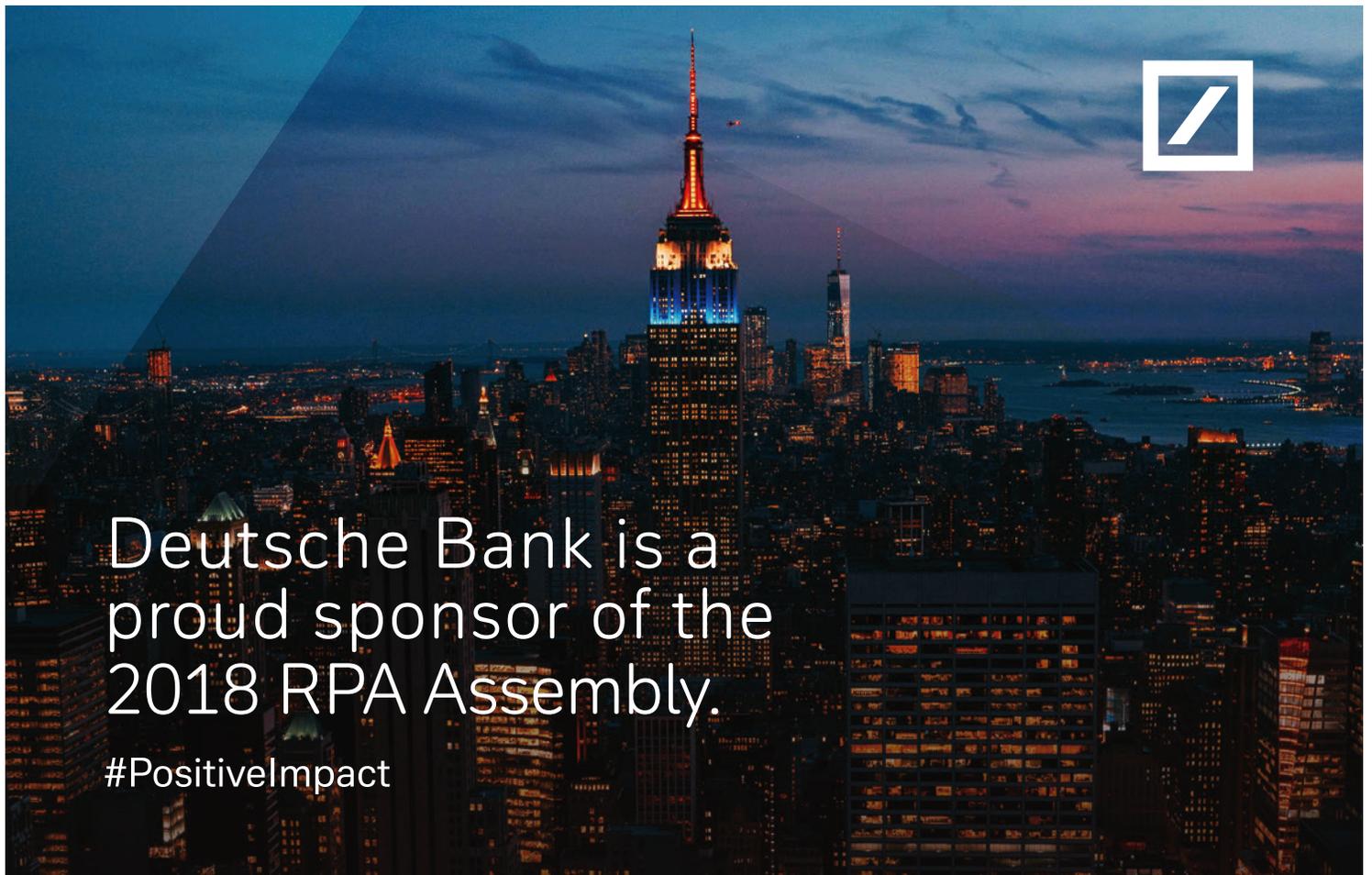
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Deloitte congratulates Anthony "Tony" Coscia on winning RPA's John Zuccotti Award for his decades of commitment to public service and infrastructure in the greater New York area.

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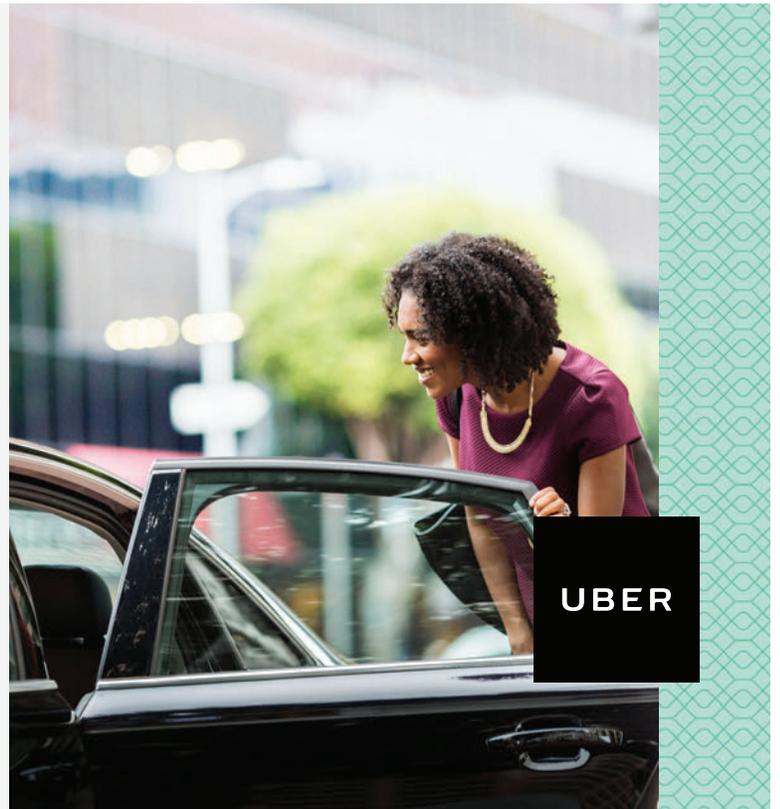
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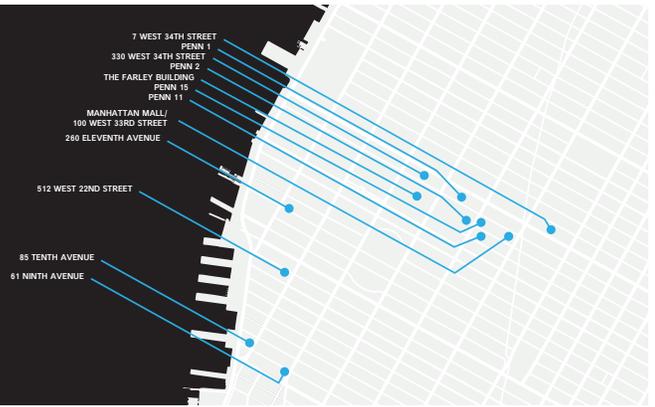


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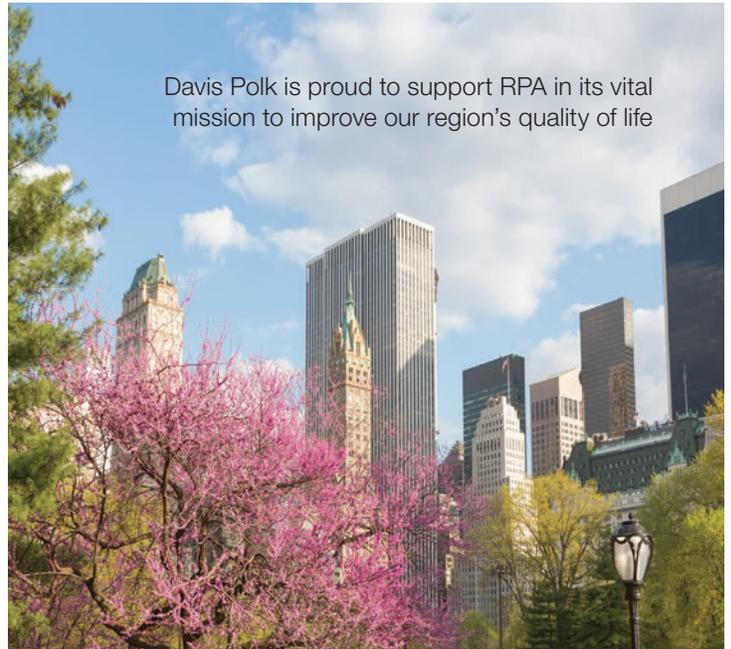


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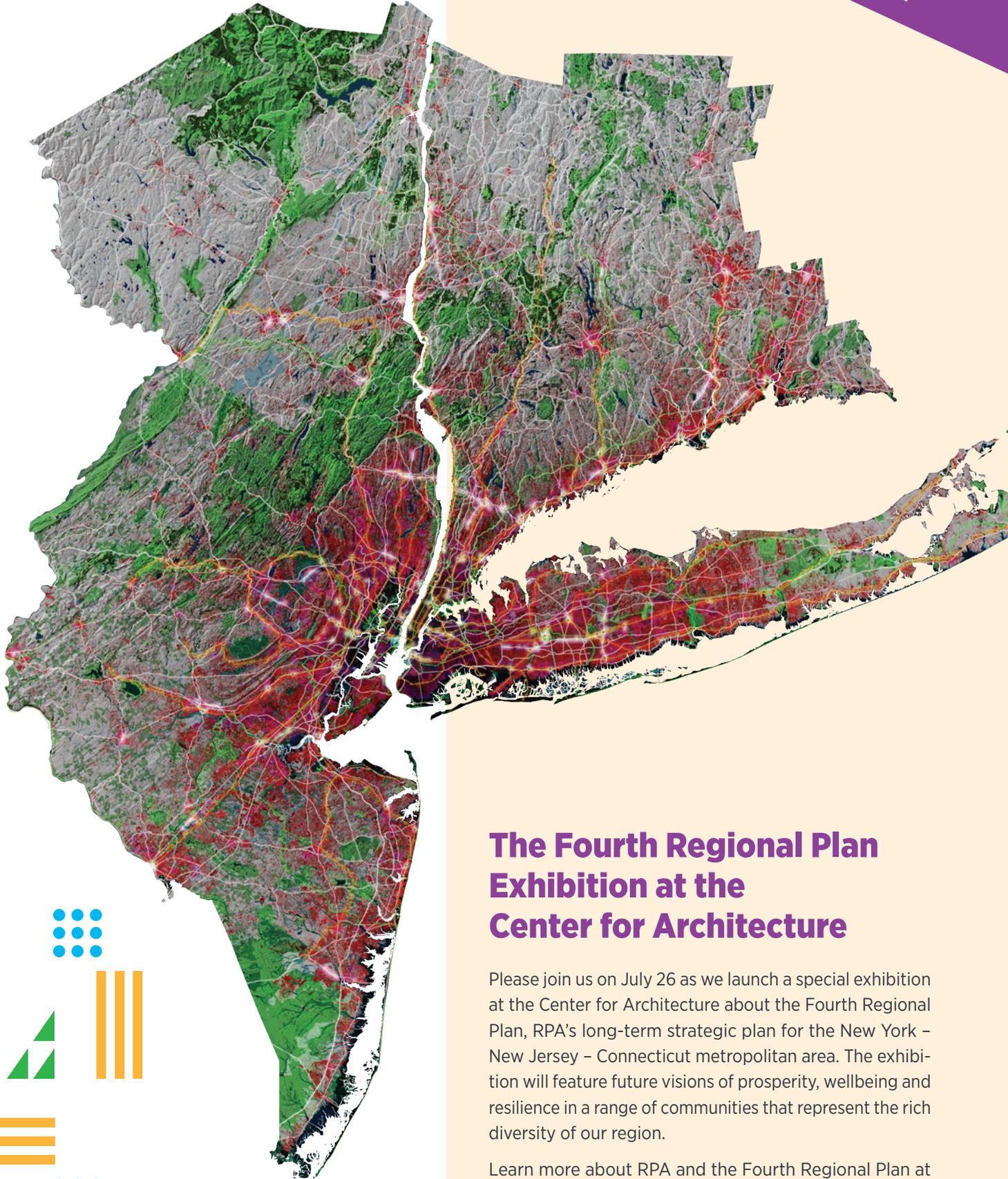


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Join Us!



The Fourth Regional Plan Exhibition at the Center for Architecture

Please join us on July 26 as we launch a special exhibition at the Center for Architecture about the Fourth Regional Plan, RPA's long-term strategic plan for the New York – New Jersey – Connecticut metropolitan area. The exhibition will feature future visions of prosperity, wellbeing and resilience in a range of communities that represent the rich diversity of our region.

Learn more about RPA and the Fourth Regional Plan at fourthplan.org, and about the Center for Architecture at centerforarchitecture.org.

