



# Assembly

April 24, 2015

The Waldorf-Astoria, New York

@RegionalPlan #RPA2015



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# Welcome

We are delighted that you could join us for RPA's 25th annual Assembly. Each year this event convenes civic, business and public leaders to talk about the challenges facing New York and the metropolitan region. Over 25 years we have built consensus on an extraordinary range of issues, from restarting the Second Avenue Subway to revitalizing our urban centers to finally tackling climate change. Assembly participants have weighed in on crucial decisions about how to protect open space from Long Island to the Highlands; redevelop our legacy cities and bypassed communities; invest in sustainable transportation infrastructure and renewable energy resources; restore communities devastated by Superstorm Sandy; and rebuild Lower Manhattan after 9/11. Those conversations have produced bold plans and crucial support for the places where we sleep, work, study and relax. The communities we call home.

Today we ask you to join us in thinking about what kind of region we want to be 25 years from now, and what tough decisions we need to make to get there.

The theme of this year's Assembly recognizes that we have tough decisions to make. Some problems will require new funding and hard choices about what sources to tap. Others will force us to re-examine our public institutions and whether they can deliver the improvements we need to compete in the 21st century. And still others will demand that we embrace technologies that bring great promise, but also the possibility of unintended consequences.

Two years ago, we launched RPA's Fourth Regional Plan to craft a long-term vision for the New York-New Jersey-Connecticut metropolitan region. We knew that there would be some issues that would be much tougher to resolve than others. That's certainly proven to be the case. For questions such as whether gentrification helps or hurts neighborhoods, what support should be extended to corporations to stay in communities, or whether we should retreat from places that are extremely vulnerable to flooding, no easy consensus emerged from our research or the extensive consultations we have had with experts and civic partners around the region.

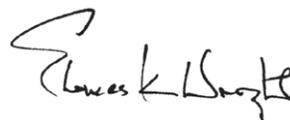
So we opted to structure today's Assembly around a series of policy debates. While no one will be keeping score, we want to hear a wide range of opinions on these tough questions. And we expect more than a few strong disagreements. Our hope is that by providing a platform for honest and open discussion, we can all reach a deeper understanding of the issues at stake. At RPA, we will use what we learn to inform our research and eventual recommendations in the Fourth Plan.

There are so many reasons for optimism about our region. Our economy is vibrant and diverse, our natural resources are abundant, and immense opportunities continue to attract people from all over the world. We hope that by exploring the complex issues on today's program, we will identify ways to extend the region's prosperity to more people and ensure the region's success for many generations to come.

On behalf of the staff and Board of Directors of Regional Plan Association, we welcome you to the Assembly and look forward to working together to develop ideas for a thriving, just, and sustainable metropolitan region.



**Elliot G. Sander**, Chairman

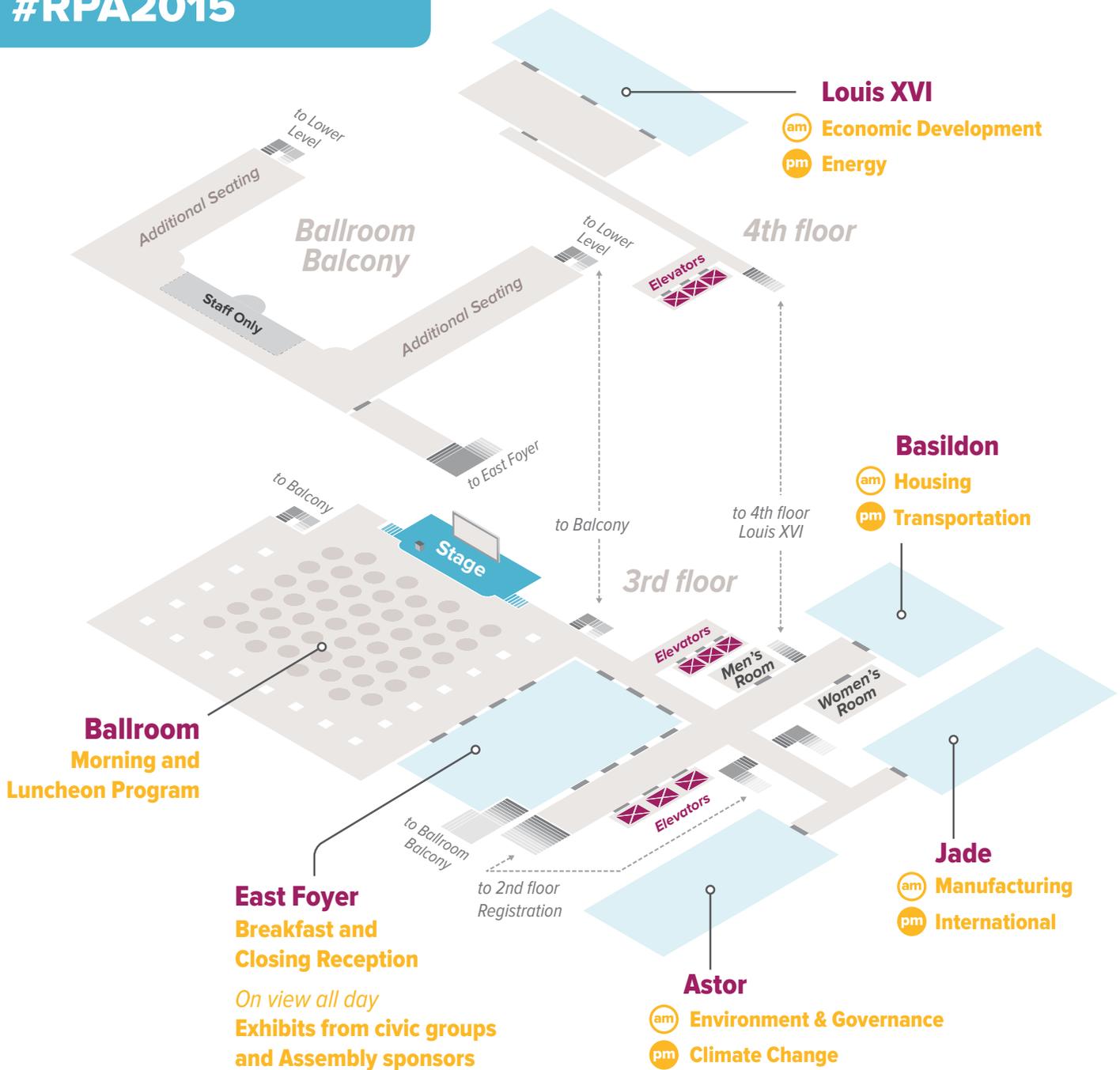


**Thomas K. Wright**, President

# Waldorf-Astoria

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# Agenda

April 24, 2015

Assembly Sponsor

DTZ

8:00 AM – 8:30 AM

## Breakfast & Registration

*In the East Foyer*

8:30 AM – 10:00 AM

## Morning Program

*In the Ballroom*

### Welcome

**Tom Wright**, President, Regional Plan Association

### The Fourth Regional Plan

**Juliette Michaelson**, Vice President of Strategy, Regional Plan Association

**Chris Jones**, Vice President of Research, Regional Plan Association

### Keynote Address

**Anthony Shorris**, First Deputy Mayor, New York City

*Introduction*

**Paul Francis**, Distinguished Senior Fellow, The Frank J. Guarini Center on Environmental & Land Use Law, New York University School of Law

### A Conversation With the First Deputy Mayor

**Lynne Sagalyn**,<sup>o</sup> Earle W. Kazis and Benjamin Schore Professor of Real Estate in the Division of Finance and Economics, Columbia Business School

10:15 AM – 11:45 AM

## Morning Debates <sup>(am)</sup>

*See pages 6-7 for session descriptions*

**Environment & Governance:** Is the environmental review process failing the environment? *(Astor)*

**Manufacturing:** Is there a future for manufacturing in the region? *(Jade)*

**Housing:** Is gentrification good or bad for neighborhoods? *(Basildon)*

**Economic Development:** Are public subsidies for corporate relocation a good idea? *(Louis XVI)*

12:00 PM – 12:30 PM

## Lunch

*In the Ballroom*

12:30 PM – 2:15 PM

## Luncheon Program

*In the Ballroom*

### Introduction

**Tom Wright**, President, Regional Plan Association

**Elliot G. Sander**,<sup>o</sup> President & CEO, I-Grace; Chairman, Regional Plan Association

### Keynote Address

**Preet Bharara**, U.S. Attorney for the Southern District of New York

### Sponsor's Remarks

**Joe Stettinius**, Chief Executive, Americas, DTZ

### Panel: Tough Decisions

**Rohit T. Aggarwala**,<sup>o</sup> Principal, Bloomberg Associates; Co-Chair of RPA Fourth Regional Plan Committee

**Anthony Coscia**, Chairman of the Board, Amtrak

**Dan Doctoroff**, Former President & CEO, Bloomberg L.P.

**Alicia Glen**, New York City Deputy Mayor for Housing and Economic Development

**The Hon. Dannel Malloy**, Governor, Connecticut

**Darren Walker**, President, Ford Foundation

2:30 PM – 4:00 PM

## Afternoon Debates <sup>(pm)</sup>

*See pages 8-9 for session descriptions*

**Climate Change:** Should government encourage retreat from areas at risk to flooding and sea-level rise? *(Astor)*

**International:** What does New York need to do to be a leading metropolitan area in the world? *(Jade)*  
*Sponsored by Siemens*

**Transportation:** Will new vehicle technologies improve commutes and quality of life? *(Basildon)*

**Energy:** What should the region's energy future look like? *(Louis XVI)*

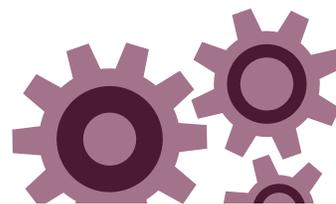
4:00 PM – 5:00 PM

## Closing Reception

*Please join us for cocktails in the East Foyer*  
*Sponsored by Heidrick & Struggles*

# Morning Debates

10:15 AM – 11:45 AM



## Environment & Governance

**Is the environmental review process failing the environment?**

### Astor Room

For more than 40 years, the National Environmental Policy Act has been a cornerstone of efforts to protect the environment. Today, some policy experts say the law remains a crucial safeguard against environmental degradation, while others contend that NEPA in its current form has become so bogged down in bureaucracy and outmoded approaches that it has become a barrier to completing vital public works.

Should NEPA be continued with minor reforms, or does the law need a more comprehensive overhaul to serve its intended purpose?

*Moderator*

**Peggy Shepard**, Executive Director WE ACT for Environmental Justice @WEACT4EJ1

*Speakers:*

**Noam Bramson**, Mayor of New Rochelle @NoamBramson

**Stephen L. Kass**, Senior Environmental Counsel and founder of the Environmental Practice Group at Carter Ledyard & Milburn LLP

**Diana Mendes**, Senior Vice President and Director, Americas Transit, AECOM

**Kate Sinding**, Senior Attorney and Deputy Director, New York Urban, Urban Program, NRDC @KateSinding

## Manufacturing

**Is there a future for manufacturing in the region?**

### Jade Room

For decades, manufacturing activity was on the decline in the metropolitan region, and with it jobs that offered a path to the middle class. Today, some trends suggest the resuscitation of diverse manufacturing in metropolitan regions.

Advocates of manufacturing see the potential to create jobs in post-industrial communities. Skeptics contend that talk of a revival is overblown, saying that recent gains amount to no more than a niche industry.

Is there a future for manufacturing in the region?

*Moderator*

**Peter Miscovich**, Managing Director, Jones Lang LaSalle @peterjmiscovich

*Speakers*

**Vishaan Chakrabarti**, Principal, SHoP @VishaanNYC

**Andrew Kimball**, CEO, Industry City

**Kyle Kimball**, President, New York City Economic Development Corporation @kyedki

**Robert N. Lane**, Senior Fellow for Urban Design, Regional Plan Association

**Linda Nguyen-Perez**, National Outreach Coordinator, Jobs to Move America



## Housing

### Is gentrification good or bad for neighborhoods?

#### Basildon Room

The arrival of higher-income and white residents in poor, black and Latino neighborhoods brings the potential for both spatial and social displacement of existing residences and businesses. The resulting fear of gentrification can often obscure the benefits of neighborhood investment.

To what extent and in what ways, if any, does gentrification force low-income families and families of color from neighborhoods? Is this type of change inevitable, and is it possible to invest in poor neighborhoods without displacing families and businesses?

#### Moderator

**Toni Griffin**,<sup>o</sup> Professor of Architecture and founding Director of the J. Max Bond Center on Design for the Just City at the Spitzer School of Architecture, CUNY City College

#### Speakers

**Alan Mallach**, Senior Fellow, Center for Community Progress

**Michelle Neugebauer**, Executive Director, Cypress Hills Local Development Corporation

**Jenny Schuetz**, Economist, Consumer and Community Development Research Section, Federal Reserve Board



## Economic Development

### Are public subsidies for corporate relocations a good idea?

#### Louis XVI Room

In a competitive national and global market, government agencies are working to retain and attract businesses that provide jobs and encourage investment. These agencies have a variety of tools, including tax subsidies and exemptions, to encourage companies to come or stay.

With subsidies in the billions of dollars across the tri-state area, we ask are public subsidies for corporate relocation a good idea?

#### Moderator

**Lynne B. Sagalyn**,<sup>o</sup> Earle W. Kazis and Benjamin Schore Professor of Real Estate in the Division of Finance and Economics, Columbia University

#### Speakers

**Gale Brewer**, Manhattan Borough President

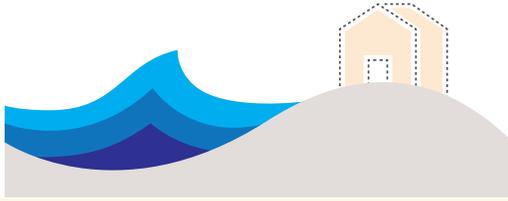
**Ruben Diaz Jr.**, Bronx Borough President @rubendiazjr

**Carol Kellermann**, President, Citizen's Budget Commission

**Héctor Figueroa**, President, 32BJ Service Employees International Union @figue32bj

# Afternoon Debates

2:30 PM – 4:00 PM



## Climate Change

**Should government encourage retreat from areas at risk to flooding and sea-level rise?**

### Astor Room

How should we make the metropolitan region resilient in the face of climate change? A successful approach will entail a combination of strategies. To what extent should we pursue managed retreat, especially in higher-density areas such as the Rockaways or Hudson and Essex counties that are vulnerable to frequent flooding or sea level rise?

Should we take for granted that retreat is the last resort because of its social and political costs, or should it be encouraged more often, especially when there are synergies with other strategies?

*Moderator*

**Marilyn Jordan Taylor**,<sup>o</sup> Dean, UPenn School of Design

*Speakers*

**Steven Bellone**, County Executive of Suffolk County, New York @stevebellone

**Malcolm Bowman**, Professor of Physical Oceanography, School of Marine and Atmospheric Sciences, SUNY Stony Brook

**Christopher P. Bruhl**, President, Business Council of Fairfield County

**Klaus Jacob**, Special Research Scientist, Lamont-Doherty Earth Observatory, Columbia University

**Dina Long**, Mayor of Sea Bright, New Jersey @seabrightmayor



## International

**What can New York do to catch up to its global peers?**

### Jade Room

In the 20th century, New York led the world in adopting innovative practices - the first municipal-wide zoning regulations in 1916, the tallest skyscrapers, the preservation of open space, the first container ports and most extensive network of rails, highways and bridges on the planet.

Halfway through the century, progress slowed, and by the 1970s it had stalled. For the past three decades, our region has been rebuilding what was lost. Yet many of our global peers are innovating faster and more aggressively investing in infrastructure than we are.

*Moderator*

**Robert D. Yaro**,<sup>o</sup> President Emeritus, Regional Plan Association

*Speakers*

**Eugen Antalovsky**, Managing Director, Europaforum Wien

**Ana Marie Argilagos**, Senior Advisor, Just Cities and Metropolitan Opportunities Initiative, Ford Foundation @AM\_Argilagos

**Greg Clark**, Chairman and Founder, Business of Cities

**Hiroo Ichikawa**, Executive Director, Mori Memorial Foundation

**Martin Powell**, Global Head of Urban Development, Siemens

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## Transportation

### Will new vehicle technologies improve commutes and quality of life?

#### Basildon Room

From app-driven ride shares to semi-autonomous features in our vehicles and eventually to driverless cars, technology is transforming the way we get around. These technologies will continue to evolve, with profound consequences for congestion, public transportation, land consumption and the public realm.

Yet the extent and shape of these effects depend on the policies in place. How should the government prepare for and manage these changes?

#### Moderator

**Susan Chapman-Hughes**, Senior Vice President, U.S. Large Market, Global Corporate Payments, American Express Company

#### Speakers

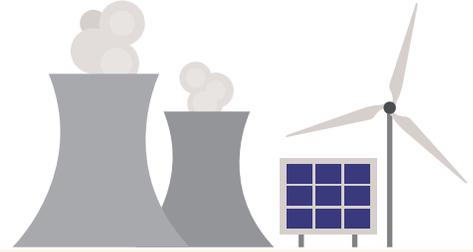
**Anthony Townsend**, Senior Research Scientist, NYU Rudin Center for Transportation Policy & Management  
*@anthonymobile*

**Ashwini Chhabra**, Head of Policy Development and Community Engagement, Uber Technologies

**Gabe Klein**, Special Venture Partner, Fontinalis Partners  
*@gabe\_klein*

**Margaret Newman**, Executive Director, Municipal Art Society

**Sam Schwartz**,<sup>o</sup> President & CEO, Sam Schwartz Engineering



## Energy

### What should the region's energy future look like?

#### Louis XVI Room

Nuclear energy has been a large part of the region's fuel mix for decades. Indian Point produces about 25% of our region's power, and there currently are few options to replace that energy - and even fewer renewable ones.

How the region decides to handle Indian Point could serve as a blueprint for other energy decisions throughout the region. Is it realistic to assume that Indian point and other nuclear power plants in the region can be phased out by 2050 or before and replaced with clean, reliable fuels?

What are the most likely sources of replacement energy? Can wind and solar or greater efficiency play a significant role?

#### Moderator

**Scott Waldman**, Reporter, Capital New York  
*@scottwaldman*

#### Speakers

**David M. Daly**, President and Chief Operating Officer, PSEG Long Island

**Nilda Mesa**, Director, New York City Mayor's Office of Sustainability *@NildaMesa*

**Clint Plummer**, Vice President of Development, Deepwater Wind *@clint\_plummer*

**Mike Twomey**, Vice President of External Affairs, Entergy  
*@MikeTwomeyETR*

# The Fourth Regional Plan

Over the last generation, the New York metropolitan region has seen sweeping change, much of it for the better. We have caught up to the nation in private-sector job growth; more people are optimistic about their future; and the tri-state area is recognized as one of the world's most economically vibrant regions.

Yet our success is fragile. The region has progressed as whole, but too many people haven't shared in this growth. Real incomes have actually declined over the last 25 years for the majority of families. Some of the fastest-growing problems are in our suburbs, not in New York City. And we are more vulnerable to disasters than ever before. Above all else, our governing institutions are failing to make the hard choices necessary to address our most difficult problems. These challenges threaten to squander our advantages and leave the region worse off a generation from now than it is today.

In 2013, Regional Plan Association launched the Fourth Regional Plan, a multiyear initiative to create a blueprint for our region's growth, sustainability, good governance and economic opportunity for the next 25 years.

The plan focuses on the strategic government and business decisions that will shape the region's overall well-being for the next generation, and will propose policies and investments to ensure our common prosperity for the coming decades.

In 2016, after extensive consultation with the region's residents, partners and decision makers, RPA and the Committee on the Fourth Regional Plan will recommend a set of policy and project recommendations that help to:

1. Create communities that are dynamic, livable and resilient.
2. Expand the region's economic prosperity in an equitable and sustainable way.
3. Reform the financial, institutional and regulatory structures necessary to implement smart planning decisions.

For more information and to share your ideas, please visit [www.rpa.org/fourth-plan](http://www.rpa.org/fourth-plan).

We thank the following organizations for their generous support of the Fourth Regional Plan

Doris Duke Foundation  
Fairfield County Community Foundation  
Ford Foundation  
JM Kaplan Fund  
JPB Foundation  
Lily Auchincloss Foundation  
Lincoln Institute of Land Policy  
New York Community Trust  
Rauch Foundation  
Robert Sterling Clark Foundation  
Rockefeller Foundation  
Stavros Niarchos Foundation  
Siemens  
World Bank



Nancy Borowick

## The Board and Staff of Regional Plan Association gratefully acknowledge our members of the Fourth Regional Plan Committee and Working Groups

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**Curt Johnson**, Executive Director, Save the Sound

**Debbie Mans**,\* Baykeeper & Executive Director, New York / New Jersey Baykeeper

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**David Kapell**, Former Mayor, Greenport

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**Greg Carey**, Managing Director, Public Sector and Infrastructure Banking, Goldman Sachs

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**Peter Kasabach**, Executive Director, New Jersey Future

**Regina Armstrong**, Principal, Urbanomics

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**E. Phillip McKain**, President & CEO, CTE, Inc.

**Elaine Gross**,\* President, Erase Racism

**Elizabeth Torres**,\* Executive Director, Bridgeport Neighborhood Trust

**Helene Caloir**,\* Policy Director, Local Initiatives Support Corporation (LISC)

**Ingrid Gould Ellen**,\* Member, Furman Institute, New York University

**Irma Solis**, Community Organizer, Make the Road NY

**Jerilyn Perine**,\* Executive Director, Citizens Housing & Planning Council

**Joan Carty**, President & CEO, Housing Development Fund

**Jon Vogel**, Vice President of Development, AvalonBay Communities, Inc

**Kathryn Shafer**, Policy Analyst, Partnership for Strong Communities

**Kirk Goodrich**, Principal, Maverick Developers

**Lucas Sanchez**, Long Island Coordinator, Community Voices Heard

**Marianne Garvin**,\* President and Chief Executive Officer, Community Development Corporation of Long Island

**Matthew Schatz**, Vice President, Commercial Real Estate Lending, TD Bank

**Matthew Washington**, Manager of Special Projects, Durst Organization

**Melanie Meyers**, Partner, Fried, Frank, Harris, Shriver & Jacobson LLP

**Peter Reinhart**,\* Director, Kislak Real Estate Institute and Specialist Professor, Monmouth University, Kislak Real Estate Institute

**Peter Elkowitz**, President & CEO, Long Island Housing Partnership

**Raymond Ocasio**, Executive Director, La Casa de Don Pedro

**Richard Roberts**, Managing Director, Acquisitions, Red Stone Equity Partners LLC

**Robert Lieber**,\* Executive Managing Director, Island Capital Group

**Rosanne Haggerty**,\* President, Community Solutions

**Trent Lethco**, Associate Principal, ARUP

**Victor Bach**, Senior Housing Policy Analyst, Community Service Society of New York

## Parks & Landscapes

**Capt. Bill Sheehan**, Executive Director, Hackensack Riverkeeper

**Charles Kuperus**,\* Former Secretary of Agriculture NJ, Kuperus Farmside Garden & Florist

**Christopher (Kim) Elliman**,\* President and CEO, Open Space Institute

**Cortney Worrall**, Senior Regional Director, Northeast Region, National Parks Conservation Association

**Edward Goodell**, Executive Director, NY/NJ Trail Conference

**Eileen Swan**,\* Policy Manager, NJ Conservation Foundation

**Eric Sanderson**, Senior Conservation Ecologist, Wildlife Conservation Society

**Erika Svendsen**, Social Ecologist, US Forest Service NYC Urban Field Station

**Juan Camilo Osorio**, Director of Research, New York City Environmental Justice Alliance

**Kate Orff**, Partner, SCAPE Landscape Architecture

**Kelly Kennedy**, Executive Director, Bike Walk CT

**Kevin McDonald**, Conservation Project Director, The Nature Conservancy

**Linda Mead**, Executive Director, D&R Greenway

**Marc Matsil**, NY State Director, Trust for Public Land

**Milton Puryear**, Co-Founder/Executive Director, Brooklyn Greenway Initiative/Mill River Park

**Nevin Cohen**, Assistant Professor, CUNY

**Regina Myer**, President, Brooklyn Bridge Park Corp.

**Rob Pirani**, Director, Harbor Estuary Program, Hudson River Foundation

**Roland Lewis**,\* President and CEO, Metropolitan Waterfront Alliance

**Steve Rosenberg**,\* Executive Director, Scenic Hudson Inc.

**Tupper Thomas**,\* Executive Director, New Yorkers for Parks

## Transportation

**Alana Miller**, Policy Coordinator, Transportation Alternatives

**Anthony Townsend**,\* Senior Research Scientist, NYU Rudin Center for Transportation Policy and Management

**Arthur Imperatore**, President, NY Waterway/ Arcorp Properties

**Christopher Ward**,\*

**Elliot Sander**,\* President & CEO, I-Grace; Chairman, Regional Plan Association

**Elliott Sclar**, Professor of Urban Planning, Columbia Graduate School of Architecture, Planning and Preservation

**Foster Nichols**, Principal Professional Associate, Parsons Brinckerhoff

**Gene Russianoff**, Senior Attorney, NYPIRG Straphangers Campaign

**Janette Sadik-Khan**,\* Principal, Transportation, Bloomberg Associates

**Jeffrey Zupan**,\* Senior Fellow, Transportation, Regional Plan Association

**Joseph McGee**,\* Vice President, Public Policy and Programs, The Business Council of Fairfield County

**Joshua Schank**, President & CEO, Eno Center for Transportation

**Kate Slevin**, Vice President, Policy and Planning, Municipal Art Society

**Linda Baran**, President and CEO, Staten Island Chamber of Commerce

**Linda Kleinbaum**, Former Deputy Executive Director for Administration, Metropolitan Transportation Authority

**Martin Robins**, Director Emeritus, Rutgers University Alan M. Voorhees Transportation Center

**Mitchell Pally**,\* Chief Executive Officer, Long Island Builders Institute, Inc.

**Nicole Gelinas**, Contributing Editor, The City Journal

**Paul Victor**, President, New York & Atlantic Railway

**Richard Barone**, Director, Transportation, Regional Plan Association

**Robert Paaswell**, Director Emeritus, City College of New York, University Transportation Research Center

**Susan Baer**, Principal, Global Aviation Planning Leader, ARUP

**Veronica Vanterpool**,\* Executive Director, Tri-State Transportation Campaign

# Speakers

## **Rohit T. Aggarwala** Principal, Bloomberg Associates



Rohit T. “Rit” Aggarwala leads the sustainability practice at Bloomberg Associates; advises former New York City mayor Michael R. Bloomberg in his role as UN Special Envoy for Cities and Climate Change; and teaches at Columbia University. Rit has served as Special Advisor to the Chair of the C40 Cities Climate Leadership Group; developed the environmental program at Bloomberg Philanthropies; and led New York City’s Office of Long-Term Planning and Sustainability, which created and implemented “PlaNYC: A Greener, Greater New York.” Rit holds a BA, MBA, and PhD from Columbia University, and an MA from Queen’s University in Ontario.

## **Eugen Antalovsky** Managing Director, Europaforum Wien



Eugen Antalovsky studied political science and psychology at Vienna and Innsbruck Universities, followed by freelance work in social science. Between 1989 and 1995, he served as a scientist, consultant and deputy research department head at Research and Documentation Centre for Municipalities (KDZ) in Vienna. Antalovsky has served as managing director of *Europaforum Wien* – Centre for Urban Dialogue and European Policy since its establishment in late 1995. He’s also directed the transnational consortium centre (Central European Region) and was a visiting professor for urban development and urban management in the European context at Kassel University (Germany).

## **Ana Marie Argilagos** Senior Advisor, Just Cities and Metropolitan Opportunities Initiative, Ford Foundation



[@AM\\_Argilagos](#)

Ana Marie is currently a Senior Advisor to the Ford Foundation’s Just Cities and Metropolitan Opportunities initiatives. Her work focuses on urban development strategies to reduce poverty, expand economic opportunity and advance sustainability in cities and regions across the world. She is also a professor of international urban planning at New York Wagner. Previously she created the Office for International & Philanthropic Innovation at the U.S. Department of Housing & Urban Development (HUD) where she served as its first Deputy Assistant Secretary and also served as Secretary Dono-

van’s Deputy Chief of Staff where she oversaw agency operations. Before re-joining HUD she spent 8 years as a Senior Program Officer at the Annie E. Casey Foundation in Baltimore.

## **Steven Bellone** County Executive of Suffolk County, New York



[@stevebellone](#)

Steven Bellone has been Suffolk County Executive since 2012. Bellone is committed to reducing Suffolk’s debt, improving Suffolk’s business environment and keeping taxes low. Bellone’s environmental and community revitalization initiatives have been nationally recognized for their pioneering and innovative approaches. In 2002, he launched Wyandanch Rising, a comprehensive, community based approach to revitalizing the most economically distressed community on Long Island. As county executive, he led a comprehensive emergency response plan to coordinate disaster relief efforts during Hurricane Sandy and has secured over \$380 million in resiliency and water quality project funding for the county. He previously served as Babylon Town Supervisor from 2001-2011.

## **Preet Bharara** U.S. Attorney, Southern District of New York



Preet Bharara has been the United States Attorney for the Southern District of New York since 2009. As U.S. Attorney, Mr. Bharara oversees the investigation and litigation of all criminal and civil cases brought on behalf of the United States in the Southern District of New York. Under Mr. Bharara, the office has brought cases against terrorism; against several of the world’s largest corporations; cyber-crime cases; and cases against notable public corruption defendants. Prior to becoming the U.S. Attorney, Mr. Bharara served as Chief Counsel and Staff Director of the U.S. Senate Judiciary Committee’s Subcommittee on Administrative Oversight and the Courts and as an Assistant U.S. Attorney in the Southern District of New York. Mr. Bharara also served as a litigation associate in New York at Swidler Berlin Shereff Friedman and Gibson, Dunn & Crutcher.

## **Malcolm Bowman** Professor of Physical Oceanography, School of Marine and Atmospheric Sciences, SUNY Stony Brook



Malcolm Bowman is Professor of Physical Oceanography and a Distinguished Service Professor at the School of Marine and Atmospheric Sciences at SUNY Stony Brook. Since joining the school in 1971, he has served as acting dean and director and coordinated the Stony Brook Storm Surge Group, whose current research interests are prediction and modeling of storm surges that threaten the New York Metropolitan area. He also is the coordinator of an international group of oceanographers and modelers who are studying the Black Sea in Europe, and served as the founding head of the School of Environmental and Marine Sciences at Auckland University in his native New Zealand.

## **Noam Bramson** Mayor of New Rochelle



[@NoamBramson](#)

Through his dedicated public service, Noam Bramson has acquired a reputation for effective, responsive, and visionary leadership. Prior to becoming Mayor in 2006, he served for ten years on the New Rochelle City Council. As Mayor he has worked successfully to attract new private investment to New Rochelle’s central business district and to forge public-private partnerships aimed at job creation and economic growth. He has been a strong advocate for thoughtful community planning, spearheaded the creation of New Rochelle’s first Sustainability Plan, promoted efforts to establish new public access to the Long Island Sound shore, and adopted new land use policies to preserve open space and protect neighborhoods from overdevelopment. He is a life-long Westchester resident and a product of the New Rochelle public schools.

## **Gale Brewer** Manhattan Borough



President

Gale A. Brewer is the 27th Manhattan Borough President. Ms. Brewer previously served on the City Council for 12 years. As Councilmember, she successfully passed legislation guaranteeing paid sick leave for most hourly employees, compelling landlords to fix repeat violations, requiring all City data to be published online, and the nation’s first

law protecting domestic workers. She was the founding chair of the City Council's Technology Committee in 2002.

Immediately prior to her election to the City Council, Brewer served as Project Manager for the NYC Nonprofits Project at CUNY's Graduate Center, and before that worked for the Telesis Corporation, a private firm that builds affordable housing in New York City. Brewer has an MPA from Harvard's Kennedy School of Government, and she did her undergraduate work at Columbia University and Bennington College.

### Christopher P. Bruhl

President, Business Council of Fairfield County

Chris Bruhl joined The Business Council of Fairfield County in May 1990. Chris has been a frequent consultant, writer, and speaker on the subject of economic development and non-profit management, with particular interests in community planning, institution building and the relationship between educational quality and economic competitiveness. He is a contributing author to two books and was the director of a national training program for non-profit board and staff, conducted in affiliation with faculty from Yale University.



### Vishaan Chakrabarti

Principal, SHoP

@VishaanNYC

Vishaan Chakrabarti is a Principal at SHoP. Chakrabarti holds a Master of Architecture from the University of California at Berkeley, a Master of City Planning from the Massachusetts Institute of Technology, and dual Bachelors' degrees in Art History and Engineering from Cornell University. He serves on the boards of the Architectural League of New York and Enterprise Community Partners, is a trustee of the Citizens Budget Commission, and is an emeritus board member of Friends of the High Line. Simultaneously, Chakrabarti is Holliday Professor and the Director of CURE, the Center for Urban Real Estate, at Columbia University's Graduate School of Architecture, Planning & Preservation.



### Susan Chapman-Hughes

Senior Vice President, U.S. Large Market, Global Corporate Payments, American Express Company

Susan Chapman-Hughes serves as Senior Vice President, US Large Market, Global Corporate Payments at American Express Company. Prior to joining GCP, Susan led the Global Real Estate and Workplace Enablement group. She led the creation of "Bluework", an industry leading, award winning, innovative workplace transformation initiative. As an experienced global executive, Ms. Chapman-Hughes has also led various organizational business transformation and growth efforts in Fortune 500 companies. In addition



to her professional roles, Ms. Chapman-Hughes is committed to volunteer work for non-profit community development organizations across the United States and remains an active mentor to young people in her community. In 2013, she was named to the Grio 100 list by Grio.com/NBC Universal and as one of the "100 Most Creative People in Business" by Fast Company.

### Ashwini Chhabra

Head of Policy Development and Community Engagement, Uber Technologies

Ashwini Chhabra is Head of Policy Development and Community Engagement at Uber Technologies. Prior to joining Uber, Ashwini was the Deputy Commissioner for Policy & Planning at the New York City Taxi and Limousine Commission. He has held various other positions in the Bloomberg administration, including the Mayor's Office and the Department of Education, and began his career as a corporate lawyer. He holds a BA from Williams College and a JD from Yale Law School.



### Greg Clark

Chairman and Founder, Business of Cities

Greg Clark is an advisor, advocate, and mentor on cities and businesses. He works with leadership teams in global cities, global firms, global institutions, and at global gatherings. From 2008 to 2014 he was chairman of the International Advisory Board of the Sao Paulo Strategic Plan and International Advisor on the Metropolitan Strategic Plans of Rio da Janeiro, Barcelona, Gauteng/Johannesburg, Western Cape, Toronto, Barcelona, Auckland, Sao Paulo, Milan, and Oslo. He has led 20 Reviews of city and regional development for the OECD. He has advised on national policies for cities and regions in UK, Ireland, Canada, China, Colombia, Sri Lanka, South Africa, New Zealand, Italy, Slovakia, and Latvia.



### Anthony R. Coscia

Chairman of the Board, Amtrak

Anthony R. Coscia is Chairman of the Board of the National Passenger Railroad Corporation (Amtrak). He is also a Partner and member of the Executive Committee of Windels Marx Lane & Mittendorf, LLP. Before being appointed by President Obama to the Amtrak Board of Directors, Mr. Coscia served as Chairman of the Port Authority of New York and New Jersey, between 2003 and 2011, and Chairman of the New Jersey Economic Development Authority, between 1992 and 2003. In addition, Mr. Coscia serves as a trustee of the New Jersey Community Development Corporation and is a member of the Regional Plan Association, New Jersey Performing Arts Center Council of Trustees, The Partnership for New York City and The Economic Club of New York. Mr. Coscia graduated Phi Beta Kappa from



Georgetown University and received his J.D. from Rutgers Law School. He received an honorary doctorate of humane letters from the New Jersey Institute of Technology.

### David M. Daly

President and Chief Operating Officer, PSEG Long Island

David M. Daly was named President and Chief Operating Officer of PSEG Long Island in October 2013. Mr. Daly previously served as vice president and lead of the transition to PSEG Long Island. Prior to his appointment to PSEG Long Island, Mr. Daly served as vice president-asset management and centralized services at Public Service Electric and Gas Company (PSE&G). Earlier in his career, Mr. Daly held various first and second line supervisory positions in fossil generation plant operations, and was a senior consultant at Metzler & Associates and UMS Group. He has an electrical engineering degree from the State University of New York Maritime College, and a Master of Business Administration from Rutgers University.



### Ruben Diaz Jr.

Bronx Borough President

@rubendiazjr

Ruben Diaz Jr. first entered public office as a member of the New York State Assembly in 1997, and is currently serving his second full term as Bronx Borough President, having been reelected in November 2013 with more than 89 percent of the vote. As borough president, Ruben Diaz Jr. has led the implementation of a robust agenda—on economic development, housing, education, and public safety—in every corner of the borough. The Bronx has seen over \$7 billion in new development of all kinds since Borough President Diaz took office in 2009. This includes more than \$600 million in housing, building nearly 13,000 new units, and the creation of more than 15,000 new jobs.



### Dan Doctoroff

Former-President & CEO, Bloomberg L.P.

Daniel L. Doctoroff was President & CEO of Bloomberg L.P. through 2014. During his tenure, Dan led the company through the most severe financial crisis since the Great Depression by pursuing an aggressive strategy of investment, focused on enhancing the company's core Terminal product, expanding into enterprise products and services, and creating new businesses and building the company's news operations. Prior to joining Bloomberg L.P., Dan served as Deputy Mayor for Economic Development & Rebuilding for the City of New York, where he led the city's dramatic economic resurgence by spearheading efforts to reverse New York's fiscal crisis after 9/11 through a five-borough economic development strategy, and directing the creation



## Speakers

of PlaNYC, which set the course for a 30% reduction in emissions by 2030. A graduate of Harvard College and The Law School at the University of Chicago, Dan lives in New York City with his wife, Alisa.

### Héctor Figueroa

President, 32BJ Service Employees International Union

@figue32bj

Héctor J. Figueroa was elected President of 32BJ Service Employees International Union, the largest property services union in the country, in 2012. 32BJ represents more than 145,000 property service workers throughout the region. Under Héctor's leadership, the union has raised its political profile by fighting for immigrant and worker rights in the tri-state area and establishing the American Dream Fund, the union's voluntary political action fund. 32BJ succeeded in passing several pieces of legislation, including the NJ Prevailing Wage Act, and the Displaced Building Service Workers Act. In recognition of his vision and leadership, Héctor was elected to the SEIU International Executive Board in 2012. He is a founder and the President of the Board of La Fuente, a Tri-State Worker & Community Fund, Inc.

### Paul Francis

Distinguished Senior Fellow, The Frank J. Guarini Center on Environmental & Land Use Law, New York University School of Law

Paul Francis is a Distinguished Senior Fellow of the Guarini Center on Environmental and Land Use Law. He was previously the Director of Agency Redesign and Efficiency and the Vice-Chair of the Spending and Government Efficiency (SAGE) Commission under Governor Andrew Cuomo of New York. He completed his State service when the SAGE Commission issued its final report on February 12, 2013. Mr. Francis was the Chief Operating Officer of the Financial Products Division of Bloomberg L.P., the world's leading provider of financial data and analytics, from September 2008 until May 2010, when he joined the Cuomo campaign. Mr. Francis served as Governor Eliot Spitzer's Budget Director during 2007 and became the Director of State Operations in January 2008, a position he continued to hold under Governor David Paterson until the end of the 2008 legislative session. During 2005-2006, Mr. Francis was the Policy Director for the Spitzer 2006 gubernatorial campaign and the gubernatorial transition.

### Alicia Glen

Deputy Mayor for Housing & Economic Development, City of New York

@dmaliciaglen

Deputy Mayor Alicia Glen leads the administration's efforts to invest in emerging industries across the five boroughs, build a new generation of affordable housing, and help New Yorkers secure good-paying jobs that can support a family. Glen served as the Assistant Commissioner for Housing Finance at the NYC Department of Housing, Preservation and Development from 1998 to 2002, where she was responsible for financing the rehabilitation and construction of thousands of units of market, moderate and low-income units as well as overseeing the City's supportive housing, tax credit and tax incentive programs. Most recently, Glen served as the Head of the Urban Investment Group (UIG) at Goldman Sachs, which provides capital to underserved urban communities. Under her leadership, UIG spurred more than \$5 billion of development across dozens of residential, mixed-use and commercial projects, as well as financed job creation and neighborhood revitalization strategies like the \$40mm New York Healthy Food and Healthy Communities Fund. Glen is a graduate of Amherst College and Columbia Law School.

### Toni Griffin

Professor of Architecture and founding Director of the J. Max Bond Center on Design for the Just City at the Spitzer School of Architecture, CUNY City College

@tonilgriffin

Toni Griffin is Professor of Architecture and Director, J. Max Bond Center, Spitzer School of Architecture, City College of New York, CUNY. She has worked in both the public and private sectors, combining the practice of architecture, urban design and planning with the execution of innovative, large-scale, mixed-use urban redevelopment projects, and citywide and neighborhood planning strategies. She has been Director for the Division of Planning and Community Development for the City of Newark, New Jersey; Vice President and Director of Design for the Anacostia Waterfront Corporation in Washington, DC; Deputy Director for Revitalization Planning in the D.C. Office of Planning; and Vice President for Planning & Tourism Development for the Upper Manhattan Empowerment Zone Development Corporation in New York City. Griffin began her career as an architect with Skidmore, Owings & Merrill LLP in Chicago.

### Hiroo Ichikawa

Executive Director, Mori Memorial Foundation

Hiro Ichikawa is the Dean of the Graduate School of Governance Studies at Meiji University in Tokyo, Japan, as well as Executive Director of the Mori Memorial Foundation. He has played major roles in the urban policy of Tokyo's metropolitan government for more than twenty years. He also chairs the working committee of the Global Power City Index (GPCI), a comprehensive metric that helps compare cities around the world.

### Klaus Jacob

Special Research Scientist, Lamont-Doherty Earth Observatory, Columbia University

Klaus Jacob's research career evolved from basic Earth sciences to disaster risk management, regulatory policies and infrastructure/urban development. He bridges the interface of Earth science, engineering and public affairs as a Special Research Scientist at the Lamont-Doherty Earth Observatory and an adjunct professor at the Columbia University School of International and Public Affairs. He has (co-) authored over 150 scientific and technical publications, and served as a technical advisor on sustainability issues to many organizations, including the MTA, Rebuild by Design, and Scenic Hudson. Jacob's recent research include risks from global climate change, sea level rise, coastal storm surges, flooding and inundation primarily of infrastructure systems in global megacities and the sustainability of cities vis-à-vis natural hazards.

### Christopher Jones

Vice President for Research, Regional Plan Association

Christopher Jones directs economic, housing, transportation and urban development research for Regional Plan Association. Since joining RPA in 1994, he has led several multi-disciplinary initiatives to improve economic, social and environmental conditions in the New York-New Jersey-Connecticut region. He managed a collaborative effort leading to a \$3.5 million federal Sustainable Communities Regional Planning Grant on behalf of 17 cities, counties and planning organizations in New York and Connecticut. He has authored several reports and articles on regional development and urban policy, including a comprehensive analysis of metropolitan housing, development alternatives for Manhattan's Far West Side, downtown revitalization on Long Island and the Economy and Workforce chapters of RPA's Third Regional Plan. Prior to joining RPA, Mr. Jones was the Special Assistant to the Deputy Mayor for Planning and Development in New York City.

**Stephen L. Kass**

Senior Environmental Counsel and founder of the Environmental Practice Group at Carter Ledyard & Milburn LLP

Prior to joining Carter Ledyard & Milburn, Stephen Kass was a founding partner of Berle, Kass & Case, a firm specializing in environmental law from the field's inception in the 1970s. He is an Adjunct Professor at Brooklyn Law School and at NYU's Center on Global Affairs, where he teaches courses on climate change, human rights and the environment. Mr. Kass has written a regular column on "Environmental Law" and "International Environmental Law" for the New York Law Journal since 1986, is a past Vice-President of the New York City Bar Association, current Chair of the Association's Task Force on Climate Adaptation, a founding director of Human Rights Watch and a member of the board of directors of the National Center for Law and Economic Justice.

**Carol Kellermann**

President, Citizen's Budget Commission

Carol Kellermann is President of the Citizens Budget Commission. Kellermann has over 25 years of experience in leadership positions in non-profit, philanthropic, and government settings. She has served as Interim Executive Director of the Alliance for Young Artists and Writers and PENCIL, Inc., and as a consultant to City University of New York. As Executive Director and CEO of the September 11 Fund she oversaw the \$500+ million charitable fund, which provided grants and assistance for the short and long term needs of victims of the September 11th attacks. Prior to that, she was Executive Director of Learning Leaders, chief of staff to then Congressman Charles E. Schumer and held various executive positions in New York City government, including Deputy Commissioner of the NYC Department of Finance.

**Andrew Kimball**

CEO, Industry City

In August 2013, Andrew Kimball joined Industry City as CEO directing the redevelopment of the long-underutilized six-million square foot industrial facility in Sunset Park, Brooklyn. From 2005 to 2013, Mr. Kimball served as President and CEO of the Brooklyn Navy Yard overseeing the transformation of the 300-acre former Naval ship-building facility into a national model for the creation of innovation economy jobs and sustainability. Mr. Kimball previously served as Director of Operations for NYC2012, the privately-funded bid to bring the 2012 Olympic Games to New York City, and as Vice President of the New York Public Library. He holds a BA from Hamilton College and is a graduate of the Coro Public Affairs Fellowship



program. Mr. Kimball serves on the boards of the Citizens Budget Commission, Prospect Park Alliance and the Coro New York Leadership Center.

**Kyle Kimball**

President, New York City Economic Development Corporation

@kyedki

Kyle Kimball has served as President of the New York City Economic Development Corporation (NYCEDC) under Mayor Bill de Blasio since January 2014. As President, Kyle leads NYCEDC's continued efforts to position New York City as the global center for innovation and to increase economic empowerment and mobility for all New Yorkers. Kyle was first appointed NYCEDC President by Mayor Michael R. Bloomberg in 2013. Since joining NYCEDC in 2008, Kyle has helped to develop and implement NYCEDC's strategy to strengthen the City's economy. Kyle previously worked at Goldman, Sachs & Co. as a Vice President and at J.P. Morgan, also as a Vice President. Kyle is a graduate of Harvard College, where he majored in Government. He received his Master's degree in Public Policy from Harvard's Kennedy School of Government.

**Gabe Klein**

Special Venture Partner, Fontinalis Partners

@gabe\_klein

Gabe currently serves as a Strategic Advisor for Bridj, a data-driven transportation company that provides flexible mass transit solutions, and as a Special Venture Partner at Fontinalis Partners. Gabe served in Mayor Rahm Emanuel's administration in Chicago running the Chicago Department of Transportation (CDOT), where he transformed the agency into a national model for innovation in transportation technology and launched the city's bike sharing program, Divvy. Prior to CDOT, Gabe was Director of The District Department of Transportation in Washington D.C. under Mayor Adrian Fenty and was instrumental in implementing a variety of innovative initiatives while balancing the budget. Gabe has also served as a Regional Vice President of Zipcar, and helped grow the Washington D.C. market into the nation's largest car sharing city by membership and vehicles.

**Robert N. Lane**

Senior Fellow for Urban Design, Regional Plan Association

Mr. Lane, RA, is Senior Fellow for Urban Design at Regional Plan Association and directs the Regional Design Program which is devoted to reforming the metropolitan landscape through research and place-based planning and design interventions. Mr. Lane's current and recent past work focuses on the relationship between transit, land use and urban design and



emphasizes public participation and communication through visual techniques. Projects include the Newark Vision Plan, the Far West Side Redevelopment Alternatives Study and the Civic Alliance community design workshop for the re-building of Lower Manhattan after the 9/11 attacks. Robert Lane was a Loeb Fellow at the Harvard Graduate School of Design during the '08-'09 academic year. Mr. Lane was recently a Fellow at the Design Trust for Public Space for the *Making Midtown* initiative.

**Dina Long**

Mayor of Sea Bright, New Jersey

@seabrightmayor

Dina Long has served as mayor of Sea Bright, New Jersey for over three years, leading the borough as it recovers from the damage caused by Hurricane Sandy, including to her own home. Before becoming mayor, Long served three terms on the Sea Bright Borough Council, serving as council president and chair of the public safety, finance, and beach committees. She also serves as an assistant professor of English at Brookdale Community College in Lyncroft, New Jersey.

**Alan Mallach**

Senior Fellow, Center for Community Progress

Alan Mallach, a senior fellow at the Center for Community Progress in Washington, D.C., is nationally known for his work on housing, urban revitalization and neighborhood change. His recent books include *Bringing Buildings Back: From Vacant Properties to Community Assets* and *Rebuilding America's Legacy Cities: New Directions for the Industrial Heartland*. He is a member of the College of Fellows of the American Institute of Certified Planners, holds a BA degree from Yale University, and is a longtime a resident of Roosevelt, N.J.

**The Honorable Dannel P. Malloy**

Governor, State of Connecticut

@govmalloyoffice

Governor Dan Malloy is Connecticut's chief executive and the 2016 Democratic Governors Association Chair. Elected in 2010, in his first term Governor Malloy created 75,000 private sector jobs after 20 years of minimal job growth, while inheriting – and closing – the largest per-person deficit in the nation. He made Connecticut the first nationwide to pass legislation raising the minimum wage to \$10.10, the first to pass paid sick days, and delivered the best implementation of the Affordable Care Act in America. Now in his second term, he is currently proposing a transformative 30-year, \$100 billion vision to make the Connecticut's transportation system best-in-class. After decades of underinvestment, he's proposed historic upgrades to the state's bridges,



## Speakers

walkways, railways, and roads. Previously the Mayor of Stamford, Governor Malloy was recently appointed by President Obama as Co-Chairman of the Council of Governors, which advises the White House on homeland security matters.

### Diana Mendes

Senior Vice President and Director, Americas Transit, AECOM



For the last 30 years, Diana has been responsible for the successful planning and implementation of over \$10 billion dollars of transportation infrastructure investment, and specializes in expediting project delivery through the environmental review process. She is currently a Senior Vice President of AECOM. As District General Manager for a 1,100-person workforce in DC, MD and VA, she is responsible for business planning, advancing excellence in client service, introducing new services and promoting an engaged workforce. She has previously served as AECOM's National Director of Transit Planning. She is certified by the American Institute of Certified Planners, and holds a Bachelor of Arts in Sociology from Mount Holyoke College, and a Masters in City and Regional Planning from the University of Pennsylvania.

### Nilda Mesa

Director, New York City Mayor's Office of Sustainability



@NildaMesa

Mesa serves as Director of the NYC Mayor's Office of Sustainability, where she coordinates the administration's environmental and sustainability initiatives. Previously, she was the Director at the NYC Mayor's Office of Environmental Coordination. Prior to joining the administration, Mesa served in two key capacities at Columbia University, as the Assistant Vice President of Environmental Stewardship and as the Chief Administrative Officer and Associate Dean of Administrative Affairs at the Graduate School of Journalism. Previously, Mesa served as the Associate Director of the White House Council on Environmental Quality. She also served at the U.S. Environmental Protection Agency and began her career at the California Attorney General's Office enforcing toxic management and natural resources laws. She has a J.D. from Harvard University and a B.A. from Northwestern University.

### Juliette Michaelson

Vice President for Strategy, Regional Plan Association



@juliettenyc

As Vice President for Strategy at Regional Plan Association, Juliette Michaelson is managing RPA's Fourth Regional Plan. Juliette has overseen a number of projects at RPA, including the creation of a network of transit-agency executives from around the world. She is also the author of

two landmark reports that quantified how much transit service improves home values near train stations. Prior to joining RPA, Juliette worked at Project for Public Spaces, where she managed a range of outreach, education and training programs to help municipalities and state departments of transportation work together and make concordant land use and transportation decisions. Juliette received a Bachelor of Arts in Political Science from Princeton University and a Master's in Urban Planning from Columbia University.

### Peter Miscovich

Managing Director, Jones Lang LaSalle



@peterjmiscovich

As Managing Director with Jones Lang LaSalle, Peter develops innovative business strategies and workplace transformation solutions for the firm's global 100 clients. He is considered an industry expert in the areas of emerging technologies and workplace innovation. Peter has been recognized as a global thought leader by Accenture, The Brookings Institute, The Conference Board, CORENET Global, The Rockefeller Foundation, The Urban Age Institute, The Urban Land Institute and The Woodrow Wilson Center. Peter serves on the Boards for the Regional Plan Association (RPA) and the CERES Presidents Council as well as serving as Chair and Trustee for The Garrison Institute. As a former partner with PricewaterhouseCoopers (PwC) Global Advisory practice — he earned his executive credentials from the MIT Sloan Business School and his civil engineering degrees from the University of Arizona.

### Michelle Neugebauer

Executive Director, Cypress Hills Local Development Corporation



Michelle was the first full-time employee of CHLDC, beginning in 1984, and she has guided the organization's growth from a budget of \$35,000 with one program to its current status. Michelle serves on the board of directors of United Neighborhood Houses and the Association for Neighborhood and Housing Development. Michelle earned a BA in Urban Studies from Barnard College and MS degrees in Social Work and Urban Planning from Columbia University.

### Margaret Newman

Executive Director, Municipal Art Society



Margaret Newman, FAIA, an architect and planner, joined the Municipal Art Society of New York (MAS) as Executive Director in 2014. At MAS, Ms. Newman provides leadership for the advocacy, planning and community engagement projects. Current projects include: Penn 2023; 21st Century preservation; parameters for new development, including Design First/City By Design; Rebuild by Design and resiliency work; and urban global

initiatives. Prior to joining MAS, Ms. Newman served as Chief of Staff at the NYC Department of Transportation (DOT) providing direction for major agency projects including the capital construction plan for Times Square, and design oversight with a focus on sustainable design. In private professional architectural practice for 15 years, Ms. Newman was a partner in Marren and Newman Architects, a multidisciplinary architecture and design firm in NYC.

### Linda Nguyen-Perez

National Outreach Coordinator, Jobs to Move America



Linda Nguyen-Perez is a senior research/policy analyst with LAANE's Jobs and Transportation for America Project, which promotes good American manufacturing jobs for historically disadvantaged women and men. Her work at LAANE has included research on the Los Angeles transit vehicle manufacturing supply chain and, most recently, on U.S. transit vehicle manufacturing and procurement, in collaboration with the Brookings Institution, the University of Southern California and the University of Massachusetts at Amherst. Prior to joining LAANE, Linda did transnational ethnographic work with migrants in East and Southeast Asia, studying issues affecting rural women workers in the underground economy. She also contributed to Orange County Communities Organized for Responsible Development's "Community Vision for the Platinum Triangle: Embracing a New Plan for All of Anaheim." She holds a master's degree in urban and regional planning from the University of California Irvine and was a 2009 NEURUS Fellow.

### Clint Plummer

Vice President of Development, Deepwater Wind



@clint\_plummer

Plummer serves as Vice President of Development for Deepwater Wind, where he manages the company's pre-construction project development activities. Prior to joining Deepwater Wind, Clint served as Vice President of Asset Development and Underwriting for Endurant Energy, and before that, as founder and President of Redwood Power Company, which he sold to Endurant. Clint's career includes experience in project origination and development, financial structuring and negotiations, as well as analytics and underwriting for a variety of energy asset development projects. Clint earned his Bachelor's Degree in Business Administration from Ohio State University and his Master's Degree in Engineering from the Massachusetts Institute of Technology.

**Martin Powell**

Global Head of Urban Development, Siemens

Martin is The Head of Urban Development within Siemens Global Cities Centre of Competence. This role involves working with City Leadership across the globe and providing expert advice and support to help ensure cities can meet economic, social and environmental targets. Martin was previously The Mayoral Advisor on the Environment to the current Mayor of London, Boris Johnson. He was also a Special Advisor to the c40 cities climate action group, Chaired by Mayor of New York, Michael Bloomberg.

**Lynne B. Sagalyn**

Earle W. Kazis and Benjamin Schore Professor of Real Estate in the Division of Finance and Economics, Columbia University

Lynne Sagalyn is the Earle W. Kazis and Benjamin Schore Professor of Real Estate, Director of the M.B.A. Real Estate Program and the Paul Milstein Center for Real Estate at the Columbia University Graduate School of Business. Professor Sagalyn is a specialist in real estate finance and urban development. Her research and writings on real estate investment, securitization, urban development and public policy have been published in both academic and professional journals. She is currently completing a book on the politics of rebuilding the World Trade Center site. She is also the author of Times Square Roulette: Remaking the City Icon; Cases in Real Estate Finance and Investment Strategy; and coauthor of Downtown, Inc.: How America Rebuilds Cities; as well as numerous articles and teaching cases.

**Elliot G. Sander**

President & CEO, I-Grace; Chairman, Regional Plan Association

Elliot "Lee" Sander is President of The I-Grace Company, a bi-coastal architectural, construction, and building services company pre-eminent in the high end residential market. He has served as Chairman of the Regional Plan Association since 2010. He has served on the Board of the National Express Corporation, a global transportation firm, since 2010 and in March 2015 was appointed Senior Independent Director of the Board. Sander has worked extensively in the private, public and non-profit sectors, serving in such positions as Chief Executive of the MTA, Commissioner of New York City DOT, Group Chief Executive of Global Transportation at AECOM, and President of the HAKS Group. He is the founder of the Rudin Center for Transportation Policy and Management at New York University. He is the Vice Chairman of the Greater Jamaica Development Corporation and serves on the



board of the Leo Baeck Institute. He is a graduate of the School of Foreign Service at Georgetown University.

**Jenny Schuetz**

Economist, Consumer and Community Development Research Section, Federal Reserve Board

Jenny Schuetz is an Economist in the Division of Consumer and Community Affairs at the Board of Governors of the Federal Reserve System. She has written numerous journal articles related to land use regulation, urban retail patterns, and neighborhood change. Jenny received a PhD in Public Policy from Harvard University, a Master's in City Planning from M.I.T., and a B.A. with Highest Distinction in Economics and Political and Social Thought from the University of Virginia. Jenny previously taught at the University of Southern California and at City College of New York, and was a post-doctoral fellow at New York University's Furman Center for Real Estate and Urban Policy.

**Sam Schwartz**

President & CEO, Sam Schwartz Engineering

Sam Schwartz is CEO of Sam Schwartz Engineering, a firm that specializes in urban transportation planning and engineering. He also writes the "Gridlock Sam" column in the New York Daily News. He introduced the word "gridlock" into the lexicon during the 1980 NYC Transit strike. A former NYC Traffic Commissioner he is expert at getting people out of their cars and into other forms of transportation. Mr. Schwartz has created many win-win-win situations whereby traffic moves better, pedestrians are safer and the community gains more sidewalk and green space. Mr. Schwartz began his transportation career as a NYC cab driver. He has a B.S. in Physics from Brooklyn College and a M.S. in Engineering from the University of Pennsylvania.

**Peggy Shepard**

Executive Director WE ACT for Environmental Justice

@WEACT4EJ1

Peggy Shepard has successfully combined grassroots organizing, environmental advocacy and environmental health research to become one of the most highly respected environmental advocates in the country today. She has been a pioneer for advancing the perspective of environmental justice in urban communities to ensure that the entitlement of clean air, water and soil extends to all people and communities. A leader within New York City and the national Environmental Justice Movement, she is co-founder and executive director of WE ACT For Environmental Justice (WE ACT), based in West Harlem, which



has a 24-year history of affecting environmental and environmental health policy and practice locally and nationally.

**Anthony Shorris**

First Deputy Mayor, New York City

First Deputy Mayor Anthony Shorris serves as the second-highest ranking official at City Hall, and is charged with managing the day-to-day operation of City government and the provision of core services across the five boroughs. Shorris comes to the post as a proven manager at City agencies, public authorities and private sector institutions. Shorris began his service to the New York City in 1978 as Deputy Director of the Office of Management and Budget and went on to serve as Finance Commissioner, Deputy Chancellor for Operations at the Department of Education and Executive Director of the Port Authority of New York and New Jersey. He also held various leadership positions at NYU Langone Medical Center, Healthfirst, Princeton University's Woodrow Wilson School and NYU Wagner School of Public Service.

**Kate Sinding**

Senior Attorney and Deputy Director, New York Urban, Urban Program, NRDC

@KateSinding

Kate is a Senior Attorney and Deputy Director of NRDC's New York program. She is also the director of NRDC's national Community Fracking Defense Project. Kate also works on advancing recycling programs involving the producer responsibility model, as well as other energy and land use matters. Prior to joining NRDC in November 2006, she was a partner in the specialty environmental law firm of Sive, Paget & Riesel, P.C. Kate has taught Environmental Law at Columbia University and Fordham University Schools of Law. She sits on the boards of the Metropolitan Waterfront Alliance and the New York Product Stewardship Council. Kate is a graduate of New York University Law School, the Woodrow Wilson School of International and Public Affairs at Princeton University, and Barnard College.

**Joe Stettinius**

Chief Executive, Americas, DTZ

Joe assumed the role of DTZ Chief Executive- Americas in January 2015 after an investment consortium led by TPG acquired Cassidy Turley combining the company with DTZ to create one of the world's leading commercial real estate service providers. DTZ's Americas headquarters is in Washington, DC and the operation includes 21,000 employees in 3 countries. As Cassidy Turley's CEO from 2012-2014, Joe and his team achieved record-breaking performance in 2013 with a nearly 50% revenue increase. Additionally, he guided the firm through



## Speakers

consolidation with former affiliates in the Western U.S., and the acquisition of Tampa-based CLW. He was recently recognized as Most Admired CEO, Real Estate, by Washington Business Journal and as Commercial Property Executive's Service Executive of the Year.

### **Marilyn Jordan Taylor** Dean, UPenn School of Design



Marilyn Taylor is Dean of the School of Design and Paley Professor at the University of Pennsylvania. Prior to PennDesign, Marilyn Taylor spent more than thirty years as partner, architect and urban designer at Skidmore Owings & Merrill LLP where she led the firm's practices in airports, transportation, and urban design, also serving as its first Women Chairman. She has been elected as a Rockefeller Fellow of the Partnership for New York City, President of the American Institute of Architects NYC Chapter, Chairman of the AIA City and Regional Planning Committee, Chairman of the New York Building Congress, and President of the Forum for Urban Design, as well as a member of visiting committees of the Harvard Graduate School of Design and the Architecture program at MIT.

### **Anthony Townsend** Senior Research Scientist, NYU Rudin Center for Transportation Policy & Management



@anthonymobile

Dr. Anthony Townsend is an urban planner and forecaster whose writing, public speaking, activism and consulting focus on urbanization, ubiquitous computing and technology-led innovation and economic development. He holds posts as Senior Research Scientist at New York University's Rudin Center for Transportation and fellow at the Data & Society Research Institute, a think-do tank located in New York City. Anthony was co-founder of NYCwireless, a pioneer in the community broadband movement, and was named one of Planetizen's "Leading Thinkers in Urban Planning & Technology" and "Top 100 Thinkers" tracking the Internet of things by Postscapes. His first book, *Smart Cities: Big Data, Civic Hackers, and the Quest for a New Utopia* is published by W.W. Norton & Co.

### **Mike Twomey** Vice President of External Affairs, Entergy



@MikeTwomeyETR

Mike Twomey, a Norwich, Conn., native, began his career at Entergy in 2002 as assistant general counsel – regulatory for Entergy Services, Inc. working on regulatory matters pending at the Louisiana Public Service Commission and the Federal Energy Regulatory Commission. In 2004, he was named vice president of regulatory affairs for Louisiana's utility companies and became vice

president, utility strategy in 2009. Prior to joining Entergy, Twomey was senior regulatory counsel for BellSouth in Atlanta with responsibility for various regulatory matters before the state public service commissions in BellSouth's nine-state region. He received a bachelor of arts degree from Tulane University and a law degree, with honors, from the University of Connecticut.

### **Scott Waldman** Capital New York @scottwaldman



Scott Waldman covers energy and environment for Capital New York, a Politico company. He also produces Capital's daily energy newsletter and is based at the state Capitol in Albany. Waldman has been a reporter for more than a decade, at newspapers and digital publications. He also teaches journalism at Siena College. He holds a master's degree in journalism from Syracuse University. He lives outside of Albany with his wife and two daughters.

### **Darren Walker** President, Ford Foundation @darrenwalker



Darren Walker, the 10th president of the Ford Foundation, has been connected to the institution and its mission since childhood. Ford-funded initiatives made his education possible, from Head Start in school to Pell Grants at college. After a decade in corporate law and international finance, Darren served as chief operating officer of the Abyssinian Development Corporation, a Ford Foundation grantee. In 2002, he joined the Rockefeller Foundation, where he rose to vice president and oversaw all domestic and international programs. In 2010, he was recruited to the Ford Foundation as vice president responsible for education, creativity, and free expression programs, as well as the foundation's four Africa offices. Today he oversees more than \$12 billion in assets, \$500 million in grants, and 10 international offices.

### **Tom Wright** President, Regional Plan Association



Tom Wright is president of Regional Plan Association. He has steered many of the organization's key initiatives, including the Draft Vision Plan for the City of Newark (2006) and *A Region at Risk: The Third Regional Plan for the New York-New Jersey-Connecticut Metropolitan Area* (1996). Mr. Wright oversees the day-to-day operations of RPA and coordinates activities with the Board of Directors. Prior to becoming president on Jan. 1, 2015, he was RPA's executive director. Previously, he was deputy executive director of the New Jersey Office of State Planning, where he coordinated production of the *New Jersey State Development and Redevelopment Plan* (2001). From 1991 to

1993, he was coordinator of the award-winning Mayors' Institute on City Design, sponsored by the National Endowment for the Arts.

### **Robert D. Yaro** President Emeritus, Regional Plan Association



Robert D. Yaro is President Emeritus of Regional Plan Association and a senior advisor to the organization. RPA promotes the livability, vitality and sustainability of the New York metropolitan region. Yaro led development of and co-authored RPA's Third Regional Plan, *A Region at Risk*, and has authored and co-authored numerous papers on articles on planning and infrastructure for the metropolitan region. He founded and co-chairs America 2050, RPA's initiative to create a national development and infrastructure plan. Yaro holds a Master's in City and Regional Planning from Harvard University and a Bachelor's in Urban Studies from Wesleyan University. Yaro is Professor of Practice at the University of Pennsylvania and has consulted on city and regional planning issues across the U.S. and in Europe, China, Japan, Turkey, and North Africa.



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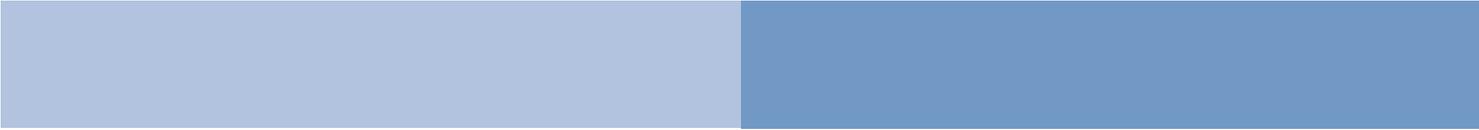
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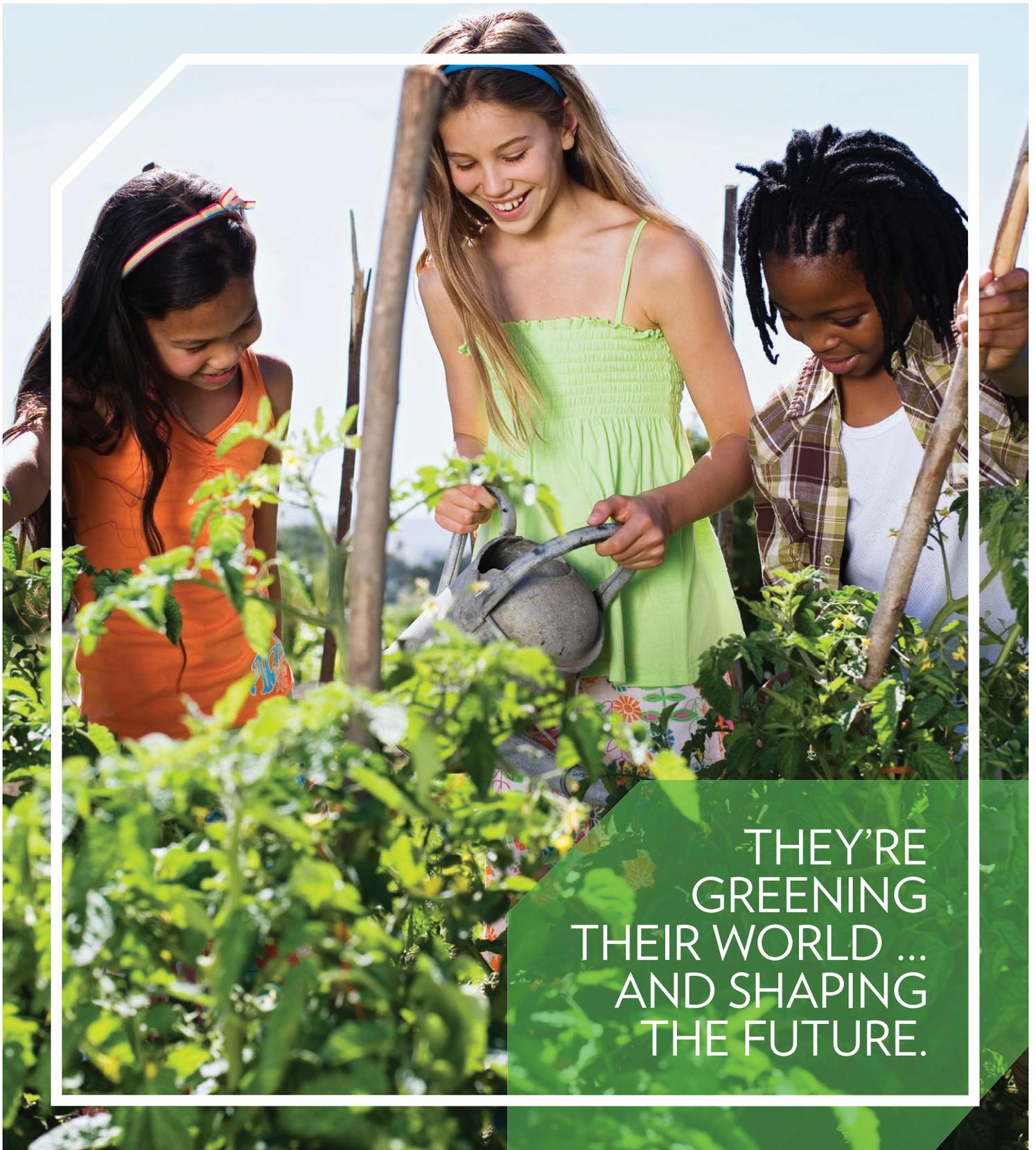
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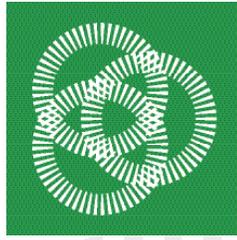


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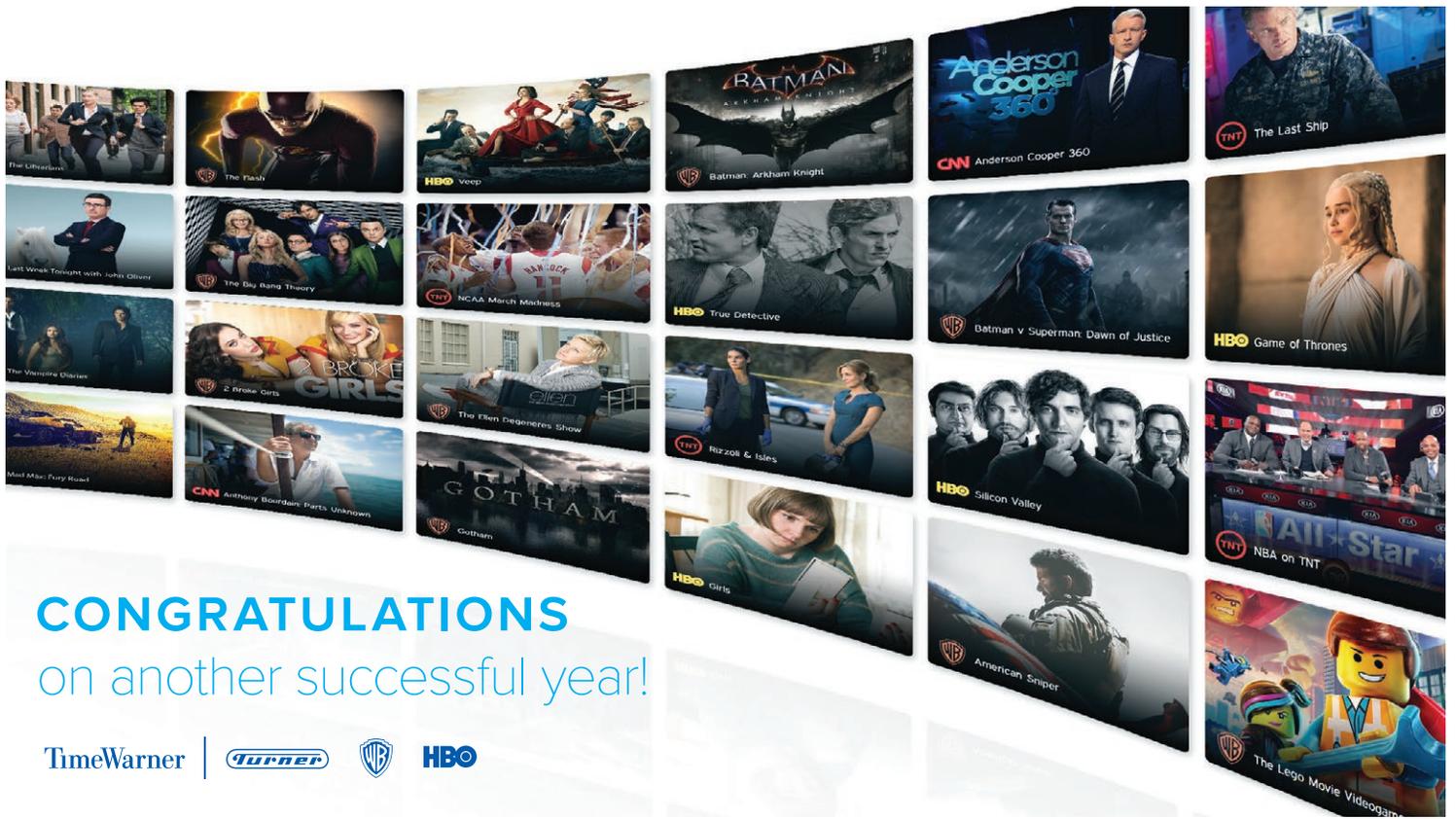
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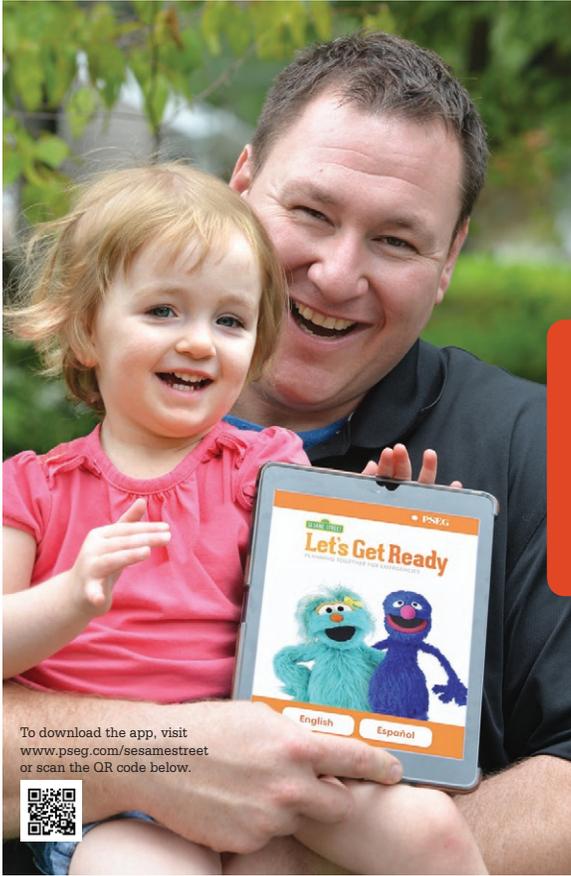
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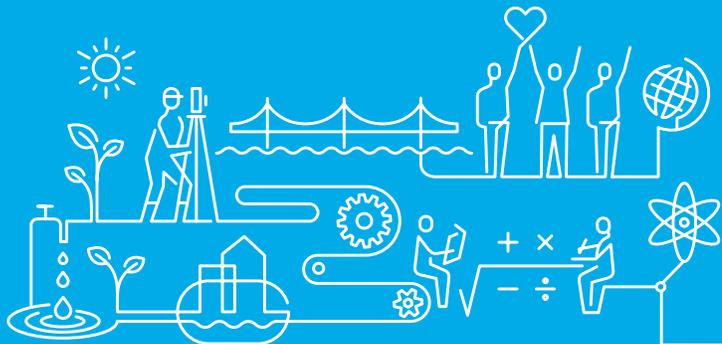


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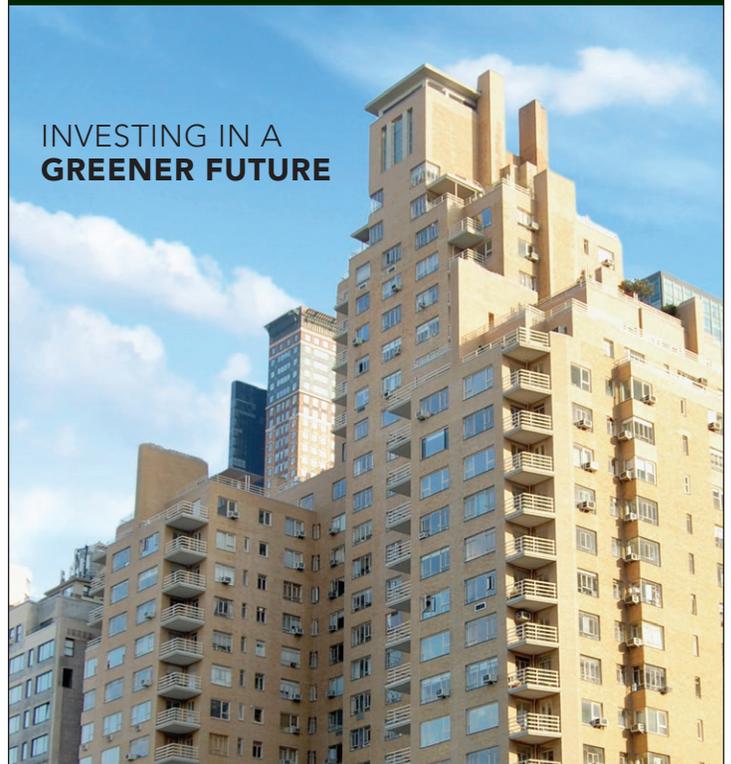
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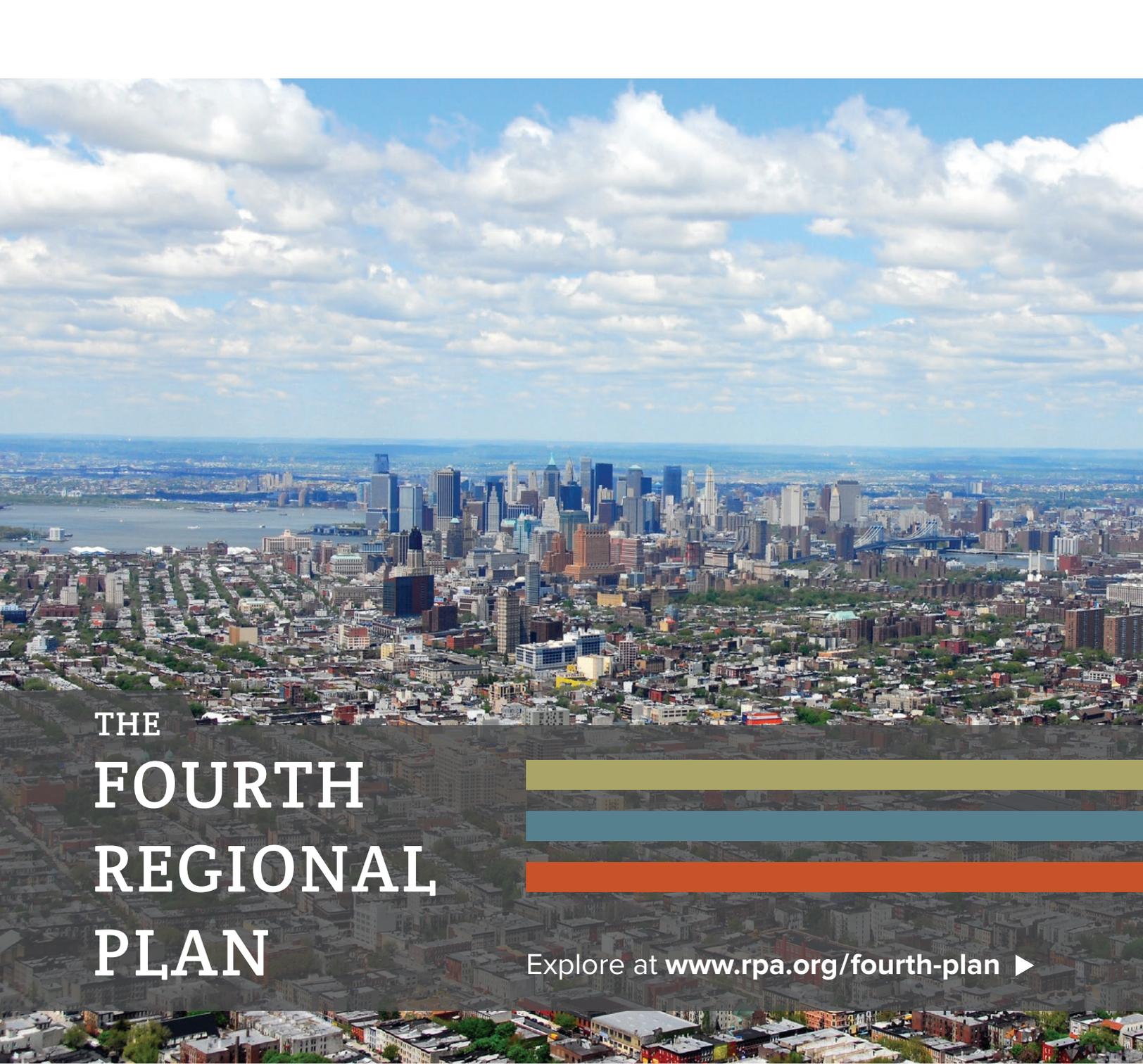
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