

**CORPORATE
LEADERSHIP COUNCIL**

James L. Ferguson
Chairman, General Foods Corp.

George V. Grune
Chairman, Reader's Digest Assoc.

Donald M. Kendall
Chairman, Pepsico Inc.

John K. McKinley
Chairman, Texaco, Inc.

John R. Opel
Chairman, IBM Corporation

Otto Sturzenegger
Chairman, CIBA-Geigy, Inc.

LEADERSHIP COMMITTEE

Sidney P. Mudd
Chairman

William N. Cassella, Jr.
Vice Chairman

Martha S. Greenawalt
Vice Chairman

WESTCHESTER 2000

SPONSORS: COUNTY OF WESTCHESTER, Hon. Andrew P. O'Rourke, Westchester County Executive
THE WESTCHESTER COUNTY ASSOCIATION, INC., Dr. Charles E. Ziegler, Chairman
REGIONAL PLAN ASSOCIATION, William S. Woodside, Chairman.

PRESS RELEASE

No. 1529

FOR FURTHER INFORMATION:

Sidney P. Mudd
914/632-7060

William N. Cassella
212/730-7930 (office)
914/693-6876 (home)

Martha S. Greenawalt
914/723-1831

William B. Shore
(Project Director)
212/398-1140 (office)
914/631-0053 (home)

FOR RELEASE:

Sunday, April 28, 1985

NOTE: We apologize for not getting this to you earlier. It was intended for release May 5 but, through a misunderstanding, will be published on April 28 by a major newspaper. Therefore, we have set an April 28 release date.

**WESTCHESTER 2000 FIRST STAGE IS OVER:
EIGHT TASK FORCES REPORT TO STEERING COMMITTEE**

Westchester 2000--the citizen effort to warn the public on oncoming problems or missed opportunities and suggest remedies--has passed its first stage--a nine-month period of Task Force investigations. Task Force conclusions are summarized on pages 3-9.

Who Are The Task Forces?

Nearly 700 persons have met in one or more of the eight Task Forces and their 24 committees and subcommittees since last July, when Task Force meetings began.

Chairs and Vice-chairs of the Task Forces were named by the Steering Committee. Members are Sidney P. Mudd of New Rochelle, until recently President of Joyce Beverages, Inc., representing the Westchester County Association, one of the three co-sponsors; William N. Cassella, Chairman of the Westchester County Planning Board, representing County Executive Andrew P. O'Rourke, the

Reply to:

- ☐ c/o REGIONAL PLAN ASSOCIATION - 1040 Avenue of the Americas (39th St.) /New York, New York 10018/(212) 398-1140
- ☐ c/o THE WESTCHESTER COUNTY ASSOCIATION - 235 Mamaroneck Avenue/White Plains, New York 10605/(914) 948-6444

second co-sponsor; and Martha S. Greenawalt, long-time Director of Regional Plan Association, the third co-sponsor.

Lists of the persons registered as members of each of the Task Forces are attached. Task Force members selected themselves or represented concerned civic or governmental organizations. Both municipal and County officials and staffs took part, along with business and civic organization members. Newspaper articles, radio programs, meetings and newsletters of many organizations urged the public to join the Task Forces.

The Westchester 2000 Process

The Chairs and Vice-chairs determined their own Task Force agendas, subject to discussion of the groups themselves.

The Chairs and Vice-chairs of the Task Forces were:

Ecology, Economy & Demography Chair: John F. Fitzgerald, Vice President Chemical Bank; Vice-chair: Carol Coggeshall, League of Women Voters

Intergovernmental Relations Chair: John M. Allen, Corporate Affairs Vice President, Reader's Digest Association; Vice-chair: Dr. Sal J. Prezioso, Vice President - Public Service Programs, Pace University

Housing Chair: William F. Olson, President & CEO, Peoples Westchester Savings Bank; Vice-chair: John R. Nolon, Executive Director, Housing Action Council

Transportation and Other Infrastructure Needs Chair: David A. Shulman, Bennett, Kielson & Company; Vice-chair: R. Raleigh D'Adamo, Commissioner of Transportation, Westchester County

Education and the Arts Chair: Dr. Edward J. Mortola, Chancellor, Pace University; Vice-chair: Daniel R. Idzik, Senior Vice-President, Booz Allen & Hamilton, Inc.

Health and Human Services Chair: Martha S. Greenawalt, Board Member, Regional Plan Association; Vice-chair: Joseph H. Wyke, Executive Director, Westchester Coalition, Inc.

Urban Centers: Design, Traffic & Transit Chair: P. Gilbert Mercurio, Executive Vice President, Westchester County Board of Realtors; Vice-chair: Richard E. Kaeyer, Past President, American Institute of Architects

Open Space & Recreation Chair: Thomas D. McCann, Director, Corporate Relations, General Foods Corporation; Vice-chair: Joseph E. Curtis, Commissioner of Human Rights, City of New Rochelle

The reports will form the basis of an overall project report of the Steering Committee to the public to be released in summer. The report will be reviewed first by the Task Force participants, meeting together, then adjusted in response to their comments and printed for distribution in advance of a

public conference September 21 at the County Center. A slide show version of the report will be presented at the Conference.

Aiding Task Force Work

Regional Plan Association was the secretariat for the Task Forces, but many businesses and government agencies contributed meeting places, production of materials and research. They include Reader's Digest, New York Telephone, Joyce Beverages, CIBA-Geigy, Inc., Dorman & Wilson, AT&T, General Foods, Chemical Bank, People's Westchester Savings Bank, Bank of New York, Texaco, the Real Estate Board of Westchester, Booz, Allen & Hamilton, Bennett, Kielson & Co., Linda Cooper Associates, the County Departments of Planning, Social Services, Finance, General Services and Transportation, the Village and school district of Scarsdale and the City of New Rochelle, Pace University, SUNY-Purchase, Marymount College, Westchester Community College, Elizabeth Seton College, Federated Conservationists of Westchester County, Peekskill Area Health Center, Youth Counseling League, Housing Action Council, Council for the Arts in Westchester, Teatown Reservation, and Westchester County Recreation and Parks Society.

Recommendations Of Several Task Forces

The most broadly supported recommendation--emanating from a majority of Task Forces independently--was for a countywide land-use plan, a general agreement of how much growth to seek and where. Some Task Forces specified that the existing Urban Form plan, approved a decade ago by the County Planning Board, should be made sufficiently specific so municipalities could base their land-use regulations on it and the County its capital program, e.g., where sewers should be extended and which roads should be widened. The County Planning Department, some of the Task Forces proposed, should work out the revised Urban Form with municipalities, as it already has started to do, and the plan then should be approved not just by the County Planning Board but by the County Executive and Legislature.

The Ecology, Economy and Demography Task Force also emphasized the importance of basing municipal planning and zoning on environmental factors--the protection of land and water. That Task Force recommended a countywide computerized Geographic Information System, on which data would be available to evaluate a site for different kinds and patterns of development. This and other Task Forces underscored the value both to environmental quality and to developers of

having clear rules in advance of a proposal, based on data. Among additional information needed for improved environmental planning, the Task Force said, is the modeling of all northern Westchester watersheds so potential flooding can be predicted and avoided.

The Intergovernmental Relations Task Force addressed what should happen if a municipality disagreed with the County's plan: first, employ a mediation service; if disagreement remains, the County's view should prevail. The Urban Centers Task Force also recommended mediation and "countywide planning ...with enhanced authority" but stopped short of a solution in cases where a municipality did not agree with the County.

The Housing Task Force asked that in the county-municipal planning process, agreement be reached on providing adequate special housing needs for the "at risk" population, e.g., halfway houses for those released from mental hospitals, group homes for mentally retarded, and low-income housing.

Both Economy, Ecology and Urban Centers have a view of what the County plan should be like--basically following the existing Urban Form plan, which emphasizes concentrating offices, retailing and other people-attracting activities into urban centers, particularly existing downtowns in New Rochelle, Mt. Vernon, Yonkers, Peekskill, Port Chester and White Plains, as well as smaller old and incipient downtowns. Housing, also, should be increased in these older places, in and around the downtowns. The Open Space and Recreation Task Force agrees. "Encourage corporations to locate in areas of high unemployment and near existing transportation, instead of in large open areas."

The advantages of concentrating development in downtowns, in addition to minimizing intrusion into open land and strengthening the economies and tax bases of needy cities, include: making fullest use of existing investment and minimizing new capital spending, supporting public transit and maximizing its potential, and increasing a sense of community compared to a settlement pattern that scatters jobs and services and spreads out housing unrelated to them.

To re-channel offices, retailing and housing into the older downtowns, both Urban Centers and Ecology, Economy and Demography Task Forces recommended a nonprofit countywide economic development organization, partly financed by the County, which would concentrate on attracting jobs and housing to sites in existing downtowns. The New Rochelle Development Council is suggested as a pattern for the new countywide organization. A revolving fund for acquiring and clearing sites would be extremely helpful since the federal urban renewal program that was the basis for downtown White Plains' renaissance is over. State,

County and private contributions would be sought.

Fears Preceding Westchester 2000 Corroborated

Fears that stimulated the establishment of Westchester 2000 were confirmed by the Task Forces:

--Housing: "While there are disagreements over specific projections, everyone on the Task Force agrees that there is a tremendous unmet housing need, that the need is becoming greater and that housing production will lag behind under current policies. There is a critical need to act," said the Housing Task Force.

--Traffic: "There is little doubt that congestion will worsen by 2000 unless we can shift more peak-period trips to public transit," said the Transportation Task Force. "A package of policies is needed to stimulate the shift...", including a County Parking Authority to assure adequate space at railroad and bus stops, allowing buses on segments of parkways where the design can safely accommodate them, a parking policy that makes public transit more competitive with driving and locating offices to better relate to public transit potential. Because widening highways or adding bridges and roads is likely to change the settlement pattern substantially, this should only be done in the context of the agreed-on land-use plan.

--City Finances: "There exists within Westchester certain municipalities with deteriorating or perilous financial structures. It is impossible for the community at large to turn its back on these problems, as it is unrealistic to think that these municipal financial problems, if not resolved, will remain localized and not spread to adjacent communities," said the Finance Committee of the Inter-governmental Task Force. The group approved by 13-4 a motion favoring a uniform sales tax with revenue sharing and called unanimously for a temporary committee to further investigate tax sharing and redistribution.

Other Task Force Warnings

Other Task Force warnings have not been widely publicized before:

--Periodic droughts will bring severe water shortages if conservation measures

and search for new sources are not pursued and if development in northern Westchester is not geared to ground and surface water protection.

--Neighborhoods with housing affordable by low-income households will shrink as middle-income households are forced into existing low-income neighborhoods. The remaining low-income housing will deteriorate due to overcrowding as more households are forced into these remaining areas of low-cost housing. A program and fund to enlarge housing opportunities and preserve housing quality for low-income households within mixed-income communities were suggested in Housing Task Force meetings.

--Rent control is limiting the construction of rental housing, threatening the preservation of existing buildings and depleting the rental supply due to conversion to cooperatives and condominiums, the Housing Task Force stated. That Task Force, Ecology, Economy & Demography and Intergovernmental Relations strongly favored abolishing rent protection for those who can afford market rates, with careful controls to protect tenant rights. The Housing Task Force suggested several ways in which low- and moderate-income tenants could be subsidized. The Intergovernmental Relations Task Force emphasized the real estate tax distortion brought about by rent protection laws.

--Black and Hispanic households will be increasing in the County if recent trends continue. Two Task Forces urged more attention to their needs, and the Health and Human Services Task Force called for a County Human Rights Commission, with staff and subpoena and enforcement powers.

--Education in many parts of the county and for all ages is not keeping up with the changing needs of old and young, the Education and Arts Task Force observed. They recommended a consortium of all the institutions concerned with education, broadly defined, to improve schools and assure a rich program of continuing education, both vocational and non-vocational. The Task Force called on the county's higher education institutions to initiate the consortium, to include corporations, schools, libraries and cultural institutions.

--The quality of new and prospective teachers is dropping precipitously, the Education and Arts Task Force warns. The image of the teaching profession and the attractiveness of teacher training as well as salaries must be improved,

along with greater recruitment efforts, particularly to enlist highly qualified black and Hispanic faculty and school administrators.

--"Much of the open space that remains in the county is presently under consideration for development for either housing or offices," according to the Open Space and Recreation Task Force. Will their placement "be balanced appropriately against the county's needs for effective space for aesthetics, environmental health, physical fitness and productive use of leisure time?" the Task Force asks. Half of Westchester's municipalities have no open space protection plans, the Task Force found. The County and local governments must "move swiftly to assure that far-sighted planning, zoning and open space protection devices are in place." The Ecology, Economy Task Force agrees. Both deplore the rapid loss of farmland without adequate incentives to retain it. Both are concerned about protecting ground and surface water quality. The Open Space Task Force has identified 150 parcels for consideration as permanent open space--visited them and rated their qualities and ways in which they meet several values of natural areas: general recreation; the view from the road; water quality protection; access to the Hudson and the Sound; linear paths for hiking, bicycling, cross-country skiing, horseback riding; physical buffers between types of land uses and demarking communities. The Task Force also presented an array of methods for protecting natural areas without public purchase and for maintaining open land efficiently and attractively.

--Despite rising medical costs, the Health and Human Services Task Force sees a possibility of improving health by concentrating on prevention of illness--if the health-providing system can be adjusted from primarily diagnosing and curing to promoting health. Computerization of diagnoses and best-treatment recommendations offers the opportunity to switch medical attention to teaching patients how to stay healthy, the Task Force observed; but the whole system must be amended from medical school selection and curricula to the payment systems, which are now biassed against prevention.

--With nearly 20 percent of Westchester's population expected to be 65 or over by 2000, housing arrangements will not be satisfactory without increasing home care services and skilled care nursing home beds. Now, many older people are kept in hospitals far longer than necessary--hard on them and on the taxpayer--

because other suitable housing arrangements are not available. And the graying of Westchester has just begun.

--The richness of life for retirees also could be enhanced, the Education and Arts Task Force found, if more arts presentations were in the daytime and available by public transit.

--Problems for young people are similarly only partly addressed, the Health and Human Services Task Force said. Head Start pre-school programs, whose personal and social values have been carefully demonstrated, are only spottily available in Westchester. Alternative education that begins with doing and helps pupils experience success and a sense of their own worth, is one program needed universally, now available for only some school districts. A second important program is a home away from home, especially for those who need a surrogate parent--again, not widely available. These programs and others have shown some positive effect, but they are not generally available. Teenage-pregnancy and dropping-out and hanging-out are growing, the Task Force feared. The Task Force found a number of programs that seemed to be moderating social problems but found few that are scientifically evaluated and systematically propagated. The Task Force recommended an agency that would do that as well as bringing together the myriad health and human services agencies to improve their interaction and identify overlaps and gaps.

--Both Education and the Arts Task Force and Urban Centers recommended an arts facility in White Plains. Urban Centers commented: "Incredibly, the County seat of nearly 900,000 persons boasts but two movie theatres, no theatre or concert halls, only one public art gallery....White Plains is the one place in Westchester that can draw and support such facilities.... Westchester needs an alternative to New York City for at least some of its cultural life. White Plains should be that alternative." A little more restrained, Education and Arts simply said, "...there is a great need for an arts facility in White Plains...". White Plains downtown is the one place in the county easily reached by public transit from every direction--and both young and old have said that lack of public transit keeps them from cultural attractions.

--Tourism is another missed opportunity to strengthen the arts and the economy,

according to the Education and Arts Task Force. Historic sites, cultural attractions and beautiful vistas are saleable attractions, they argued.

County-Municipal Relations

"A theme that ran through the deliberations of the Open Space & Recreation Task Force was the need to consider Westchester as one community," its report said. This same theme, was debated in virtually every Task Force. "While not ignoring the manmade jurisdictional lines of the six cities, 18 towns and 23 villages within the county, we feel compelled," the Open Space Task Force wrote, "to urge a broader view of certain needs of Westchester residents....As man has created jurisdictional lines, so can man through his political will determine to join hands and work across them."

Many Task Forces suggested additional functions for the County government, despite considerable reluctance on the part of many Task Force members. Some questioned the County's competence, fairness or efficiency; some felt it was less democratic than municipal government. But the geographic expansion of day-to-day activities, the current irrelevance of many municipal boundaries and the need for larger areas of administration for certain services resulted in proposals that would, taken together, result in a substantial increase in County government activities.

For some services, the Intergovernmental Relations Task Force recommended that municipalities might prefer to organize or join service districts not necessarily related to County government. And in looking for ways to counter the disadvantages of very small school districts as enrollments decline, the Education and Arts Task Force did not turn to the County but suggested that each district choose among several ways to increase pupil opportunities, i.e., via BOCES, informal arrangements among school districts or consolidation.

#

Copies of individual Task Force reports are available for the media from Regional Plan Association, 212/398-1140 (Deborah Parker or Jim McConnell), 1040 Avenue of the Americas, New York 10018.

TASK FORCE ON INTERGOVERNMENTAL RELATIONS

Aviva Adler
John M. Allen
Marion Pat Ames
D. Augustine
David P. Avenius
Kathleen Baroni
Manuel Barreiro
Nancy Batterman
Jim Beal
Judith Bernstein
Mimi Burke Ph.D.
S. Cannell
Ken Capolino
William D. Carlebach
Don Chioppa
Eugene F. Conroy
Linda G. Cooper
Richard Crabtree
Linda David
Peter Davidson
Barbara Decker
George J. Delaney
Cindy Delfino
Charles G. DiGiacomo
Edith Donenfeld
Wallace C. Doud
John Dugan
Nancy R. Elliott
Miles Epstein
W. Fahey
Lewis Fechter
Kevin D. Fish
John E. Flynn

Barbara C. Fratianni
Steven J. Friedman
R. Warren Frisina
Fernando Fuentes
Ted Garofalo
Alvin Gitlitz
Margaret Gotti
Michael Graessle
M. Gail Grimaldi
Joseph P. Gulia
C. Lowell Harriss
Larry Hoffman
Thomas Homan
Saul Horne
Stephen J. Hunt
Grady Jensen
Boine Johnson
Thomas Keane Esq.
Bonnie Marcus
Thomas McEvoy
John W. Muenzinger
Betty Nielson
Richard L. Ottinger
Arthur Palmer
Vincent S. Pasquale
Theodore Peluso
William Pep'e
Steven Peterson
Carl H. Pforzheimer III
William Plunkett
Joseph Potenza
Robin Purcell
Bill Randolph

G. R. Riso
Pamela V. Rubin
Dennis Rudin
Joel H. Sachs
Marjory Sachs
Barry C. Samuel
Eva Schlaeppi
Edmond Schorno
Sylvia Schur
Teri G. Schwartzman
Arthur Selkin
Donald Senno
Donald Sherwood
Daniel J. Skoda
Elizabeth Sluder
Robert W.D. Snyder
Margaret Soter
Connie Spector
Thomas Spitznas
Donald W. Stever Jr.
Laura Tessier
John Thornborough
Sam Wear
Joan P. Weber
Glenn Weeks
Richard Weinland
Berna Weissman
Lois Weitzner
Robert Wendorf
Nancy Jane Wooley
Joseph Wyke

TASK FORCE ON ECOLOGY, ECONOMY & DEMOGRAPHY

Albert A. Annunziata
Lee Archer
Challen H. Armstrong
Judith Bernstein
John W. Boyce
Richard Burg
Ann Burger
William D. Carlebach
Carl P. Carlucci
George B. Case
Helena Chojnacka
Carol Coggeshall
Vin Coluccio
Linda Conte
Linda G. Cooper
Garrison R. Corwin Jr.
Mary Joe Crandall
Jim Cropper
Carolyn Cunningham
Joseph E. Curtis
Carl D'Angelo
Henry Etzkowitz
Lewis Fechter
John W. Ferguson
Vincent J. Ferrandino
Michael L. Ferrante
John F. Fitzgerald
Fernando Fuentes
J. Pierre Gagne
Susan M. Gallion
Roger Garrison

Carol Heller
Henry Hilken
William Johnson
Chris Kaye
Patricia Keesee
Edward W. Kelly
William Kemble
Manny Klein
George Lamb
Anthony F. Lazzara
Donald Levin
Alan Levy
Richard L. Lewis
Stanley Lincoln
Ellen London
Betty Keyes
C. Samuel Kissinger
Walter G. Korntheuer
George R. Kupchynsky
Thomas Langan
Lois Lippmann
Zita Loewe
Frances MacEachron
Rita Malmud
Jerry Marcus
Paul McEvoy
Philip J. McGovern
Lois L. Mitchell
John Murray
J. Henry Neale Jr.
Bess Nordecchia

George Oros
Richard L. Ottinger
Arthur Palmer
Mark Phelan
Ronald F. Poe
Sal J. Prezioso
Peter Pucillo CPA
Joan Raymond
William Redmond
Stephen Reitano
Michael D. Ritchie
Stuart Rowe
Chris Russo
Sy J. Schulman
John F. Shanklin
JoAnn Shapiro
Donald Sherwood
Richard S. Smith
Thomas Sobol
Sandra Stanley
Robert Thrasher
Lowell J. Tooley
P. Vandewater
Ruth L. Walsh
Glenn Weeks
Robert Weinberg
John L. White
John P. Wildnauer
Samuel Yasgur
Gregory P. Young

TASK FORCE ON HOUSING

Aviva Adler
Domenico Annese
Heman B. Averill
Alice AvRutick
Rhoda Barr
Richard Behr
Judith Bernstein
Frances Billingsley
Cynthia Blau
Arthur F. Blum
Jeannette Bodie
David Bogdanoff
Grace Braley
Susan Brewster
Dennis Brophy
Judy Brown
Ann Burger
Jerry Calvario
William D. Carlebach
Kenneth M. Carter
Eugene F. Conroy
Bill Daniels
John DeMarco
Charles G. DiGiacomo
J. Michael Divney P.E.
Dwight Douglas
Mae A. Douglas
Ron Edlin
Mary Eichinger
David Eisenhower
Thomas Farrell
Robert Farrel
Paul Feiner
Edward Ferrarone Jr.
E. M. Frank
Stephen Funny

Peter Fusaro
Richard Gambino
Robert Gebbia
Clinton C. Glenn Jr.
S. R. Golec
Howard Grossman
Susan Steward Habel
John A. Harms
Louis H. Heithaus
Joan P. Horton
Everett L. James Jr.
John B. Kirkpatrick Esq.
Richard Lang
George H.C. Lawrence
Joyce Lennart
Ellen Levy
Joel Levy
Bruce Lozito
Gordon Lyons
John Madeo
Esther Mallach
Eric Marquardt
Ray Matz
Glenn McCray
Robert Miller
Lois L. Mitchell
Lucy Muhlfeld
Joseph Nardone
John R. Nolon
Gerald Norlander
Pauline Oliva
Edward Oliver Jr.
Margaret Olson
William F. Olson
Suzanne Oppenheimer
Eleanor Penziner
Mark Phelan
John N. Pike

Ronald F. Poe
Richard Pomerantz
David Portman
Jari Rapaport
George Raymond
Oriol A. Redd
Alison Rivard
Milo E. Riverso
Alfred Rooney
Michael Rosner
R. Alan Ross
Winston A. Ross
Joseph Sack
Stan Schear
Fred Schildkraut
Sy J. Schulman
Joseph Seymour
Stuart Shamburg Esq.
Martha Shortlidge
Marsha Silberman
John Smith
Robert W.D. Snyder
Ruth Stern
Dorothy Swegel
J. Arnold Teasdale
Gordon Thomas
Sid Trommer
Steven Tuminaro
Ken VonGlahn
Marcia Wallace
Albert Walsh Esq.
Claudia Watts
Charles L. Weinberg
Robert Weinberg
Austin & Frieda Welch
Carolyn L. White
Ken White
F. Richard Wolff
Warren Young

TASK FORCE ON TRANSPORTATION & INFRASTRUCTURE

Len Actizio
John L. Alfano Esq.
Robert Alpern
Carl Austin
Edwin J. Baker
Frank Barry
Kenneth Lloyd Berman
Arthur Bernacchia
Alan Bloom
Frank C. Bohlander
William Borghard
Michael Boyd
Edward J. Brady
Maryanne Brogan
Dennis Brophy
Ann Burger
Richard E. Burns
Jane Butcher
William D. Carlebach
Steve Carlson
Vincent Castaldo
Joseph Cauria
Marge Chilcoat
Vin Coluccio
Seth M. Corwin
Ann Cutignolo
R. Raleigh D'Adamo
Frank A. DeNicola P.E.
Al Dickson
Frank Doherty

Thomas A. Donegan P.E.
Robert W. Donohue
Thomas W. Durkin
Rouvim J. Feiguine
Daniel J. Ferber CSM
J. Pierre Gagne
Sandra R. Galef
Mary Gallagher
Peter Gallagher
Nancy Gerbino
Richard L. Gerloff
Maria Giardina
Benjamin Gilman
Ronald Hawes
Mary C. Helmsworth
Marc Hilbert
Everett L. James Jr.
Seymour Kashin
Manny Klein
Helene Lesnick
Terrilee Levene
Michael Margulies
Charles Matero
Lois L. Mitchell
Dean Morman
Ben Morris
Lucy Muhlfeld
Kelly Oechsli
Janet G. Peckham
Howard Permut

Joseph Petrocelli
Carl H. Pforzheimer III
John T. Pierpont
Edith G. Read
Ferd Reinlieb
Peter Rinaldi
Vincent Rippa
Milo E. Riverso
Irene Sandford
Kathleen Mary Schoepfer
Andrew J. Schroder III
Richard Schulz
David A. Shulman
Vito Sinopoli Jr.
James A. Smith
Peter Stangl
C. Jeffrey Stein
Jeff Stein
William Stelle
Lowell J. Tooley
Neil Tunnell
Robert Uher
Robert Weinberg
Donald Weisstuch
John L. White
Neil Wotherspoon
Rose Xifos
Samuel Yasgur
Ann Yerman

TASK FORCE ON EDUCATION & THE ARTS

Aviva Adler
Albert A. Annunziata
Arthur P. Antin
Nancy Batterman
Warren A. Bennett
Kenneth Lloyd Berman
Judith Bernstein
John Blanchfield
Mary Ellen Brosnan S.C.
Susan Roeller Brown
Christopher P. Bruhl
Pat Carol
Helena Chojnacka
Merrell M. Clark
Norman M. Colb
Shirley Contino
Beverly Cunningham
Mary Lou Dickenson
Kevin Dougherty
Brigid Driscoll RSHMH
John G. Driscoll C.F.C.
Martin Edelman
Charles V. Eible
Thea Eichler
Robert Evans
Leon Fassler
Anita Feldman
Blanche Feldstein
Nina Jones Fink
James L. Finn
Maurice Freedman
Robert Frelow
Fernando Fuentes
James Gaddy
Richard Gambino
Joanne Garrity
Maria Giardina
Joan S. Gilbert

Michael Gillan
Marilynn Glasser
LaRuth Gray
Sheldon Grebstein
Stan Greene
Lee Hanberry
Carol Hankin
Joseph N. Hankin
John W. Harbour Jr.
Leonard Harper
Elsie Harry
Devorah Heller
Anita Helmrich
Loretta Hunter
Daniel R. Idzik
Richard R. Johnson
Carole A. Jones
Marilyn Kappel
Lee Katz
Linda Kelly
Karen Kennedy
Louis M. Klein
Robert Klein
Walter G. Korntheuer
Carol Kutzen
Al Lau
Anthony F. Lazzara
Josie Lecraw
Maureen Manelski
Amy Mann
Jerry Marcus
Judy Matson
Ann Marie McGowan
J. Edward Meyer
Jaqueline R. Millan
Lester J. Millman
Deanne Molinari
David E. Moore

George J. Morrison
Edward J. Mortola
Anthony Natiello
Eda L. Newhouse
Kay Niles
Sally Poundstone
James Purcell
Joan Raymond
Lawrence Roder
Bonnie Levinson Rosenblum
Nancy Rothman
Joan Sanger
Robert Sansone
Sy J. Schulman
Jeanette Schumann
Phyllis Shopinski
Jesse Silberstein
Rosemarie A. Siragusa
Brenda Smith
Thomas Sobol
Pat Stepanovic
Alan Stern
Clare Stone
Toba Stutz
Susan Cochran Swanson
Eva Taben
Ed Temkin
Annemarie Terraciano
Ron Topping
Jan Vinikoor
Theodore Von Eiff
Bertran F. Wallace
Joel Warren
Glenn Weeks
Rick Wessler
John S. Whearty
Judith R. Wiener
Penny Wolff

TASK FORCE ON HEALTH & HUMAN SERVICES

Albert A. Annunziata
Seymour Arkaw
Jennifer Avellino
Karl Bertrand
John Blanchfield
William I. Bookman
Joseph Brava
Martina Brunner
Rosa Calderon
Pat Carol
Christine Cava Hacci
Pam Clark
Patricia Comer-Mesa
M. T. Conway
Anthony A. Cupaiuolo
Barbara DeFiore
Barbara Demchuk
John Drew
Jan Egger
Betsy Eves
Jean Fink
Barbara Fischer
Ruth I. Fox
Robert Gebbia
Carolyn B. George
Susan Gerrity
August Gold

Karyl Gottlieb
Martha S. Greenawalt
Ralph Gregory
Barbara Harmatz
Elsie Harry
Phyllis M. Hartstein
Tom Jordon
Joan Joseph
Richard Kessler
Margo King
Carmella Laboni
Sybil Lampart-Dyke
Gary Markovits
Bernice Newman
Anne Kauffman Nolon
Eileen Noonan
Peg Normann
Carol Norton
Margaret Olson
Gertrude Pederson
Jeannette Phillips
John N. Pike
Robert L. Popper
Jari Rapaport
Rosalind Riegelman
Jackaline H. Ring
Winston A. Ross

Eli Schonberger
Sy J. Schulman
Jeanette Schumann
Sylvia Schur
Teri G. Schwartzman
Rosemarie A. Siragusa
Margaret Slater
Patricia A. Smith
Francine Stein
Irwin M. Stein
John H. Stewart
Suzanne Sunday
Eva Taben
Robert J. Trefry
Anne Tucker
Charles F. Turcan
Jacob B. Ukeles
Christine H. Verber R.N.
Theodore Von Eiff
Bertran F. Wallace
Ross M. Weale
Arthur Weintraub
Chester Williams
Julie Wolfe
Joseph Wyke
Sally Ziegler

TASK FORCE ON URBAN CENTERS

Raymond H. Arnold
Edwin J. Baker
Rick Beard
James C. Benerofe
Jerome Billingsley
Michael Boyd
Christopher P. Bruhl
Michael Burke
Jane Butcher
Samuel D. Cannavo
Elizabeth Chalmers
Allister A. Etzel
Leon Fassler
Lewis Fechter
Daniel J. Ferber CSM

Vincent J. Ferrandino
Roy Flynt
Ronald A. Freeman
Al Hammond
Annie K. Harper
John L. Heller
Marilyn Hoyt
Richard Kaeyer
Max Kelly
Manny Klein
John Lynch
Ann Marie McGowan
P. Gilbert Mercurio
Anthony J. Monteleone Esq.
Betty Nielson

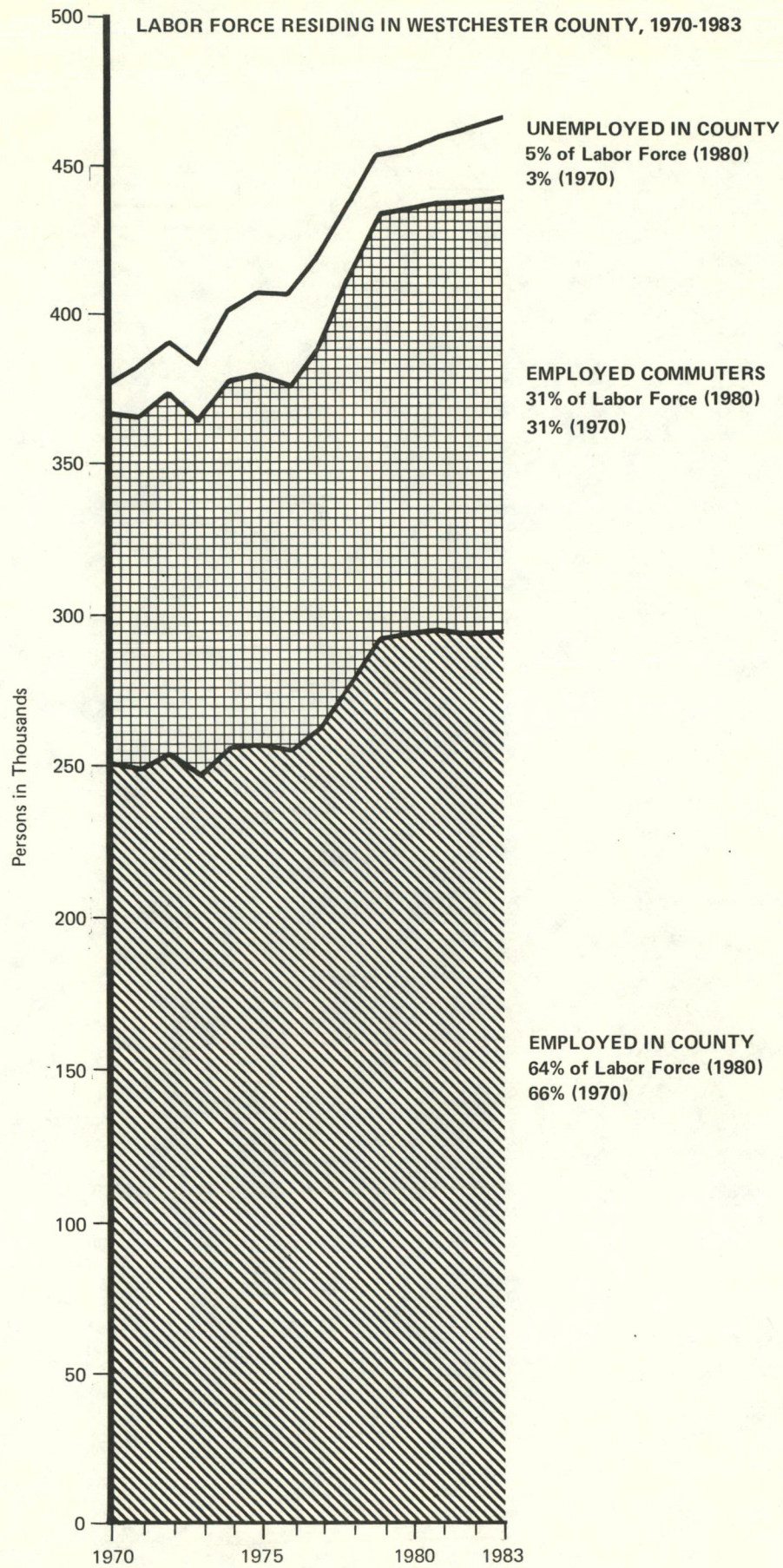
Mark Phelan
Marjorie S. Priestley
George Raymond
Michael D. Ritchie
Albert P. Schatz
Sy J. Schulman
Joseph Seymour
Edith Silberstein
John Succardi
Phyllis Tunnell
Fritz E. Wiedle
Ellen Wood
Rose Xifos
Lawrence P. Zacks

TASK FORCE ON OPEN SPACE & RECREATION

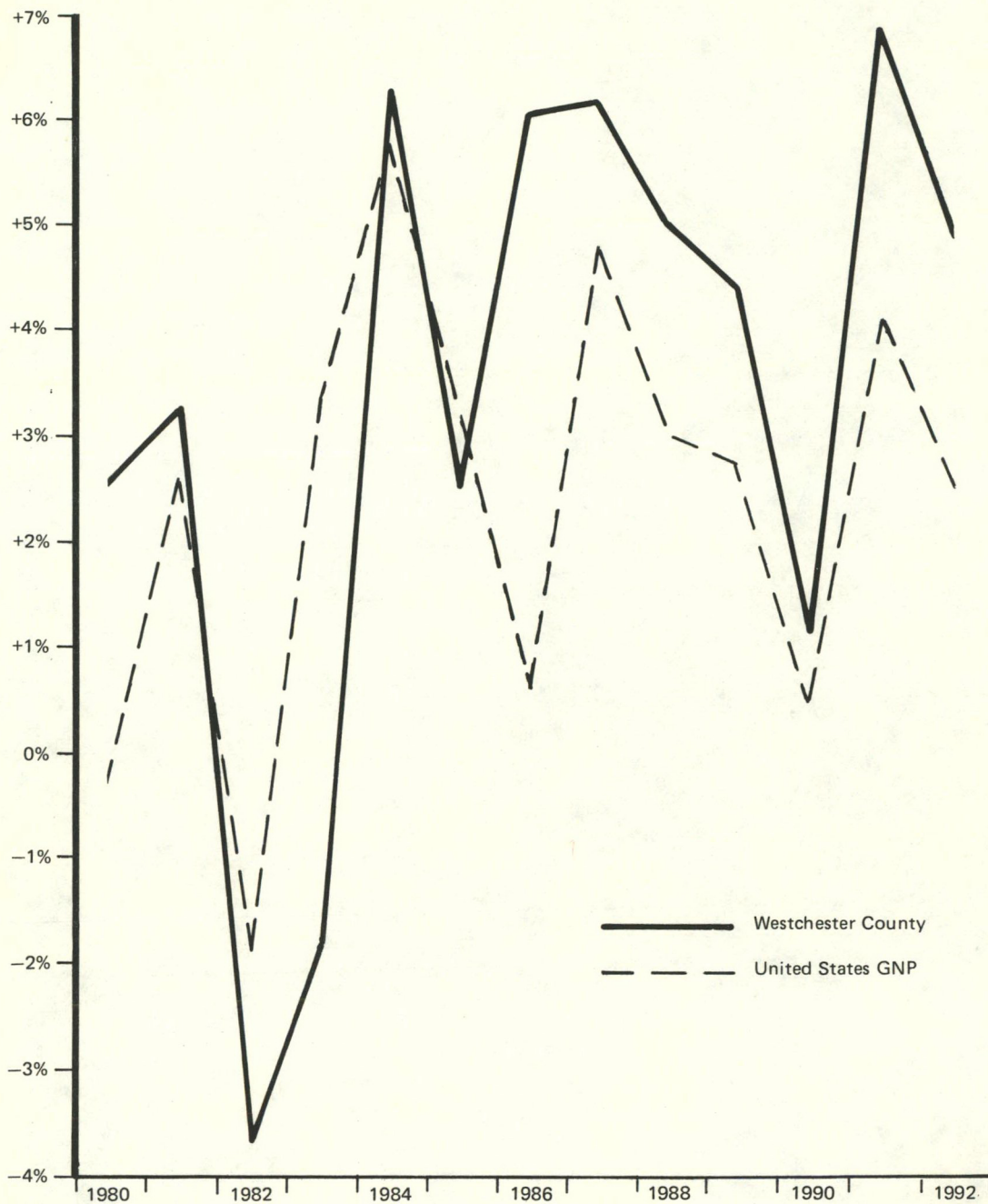
James E. Arles
Elizabeth S. Armstrong
Bea Azimi
Alice W. Bamberger
Trudy Battaly
Rick Beard
Alan L. Berckmann
Ilse E. G. Biedermann
Virginia Brient
Elizabeth Byers
Gary Cahill
C. Edward Cantine
William D. Carlebach
Joseph Caverly
Michelle Clifton
Barbara Ann Cmiel
Tony Colao
Vin Coluccio
Elaine W. Conway
Linda G. Cooper
Paul Craven
Carolyn Cunningham
Miriam Curnin
Joseph E. Curtis
Elliott Dalrymple
Joe Davison
Barbara Knowles Debs

Salvatore A. DeSantis
Richard Diemer
Robert E. Dispenza
John F. Fava L.A.
Max Friedorsdorf
Laurie Gilholm
Marilynn Glasser
Howard Grossman
Donald Grunewald
Ronald Hawes
Beth Hofstetter
James J. Hogan
William Kemble
Joseph Lauria
Justine Lerose
Daniel G. Levin
Stephanie Lowell
Frances MacEachron
Barbara Manzo
Thomas D. McCann
Linda Miller
James Moogan
Kathleen O'Connor
John Palmiotto
George E. Pataki
Margaret Payne

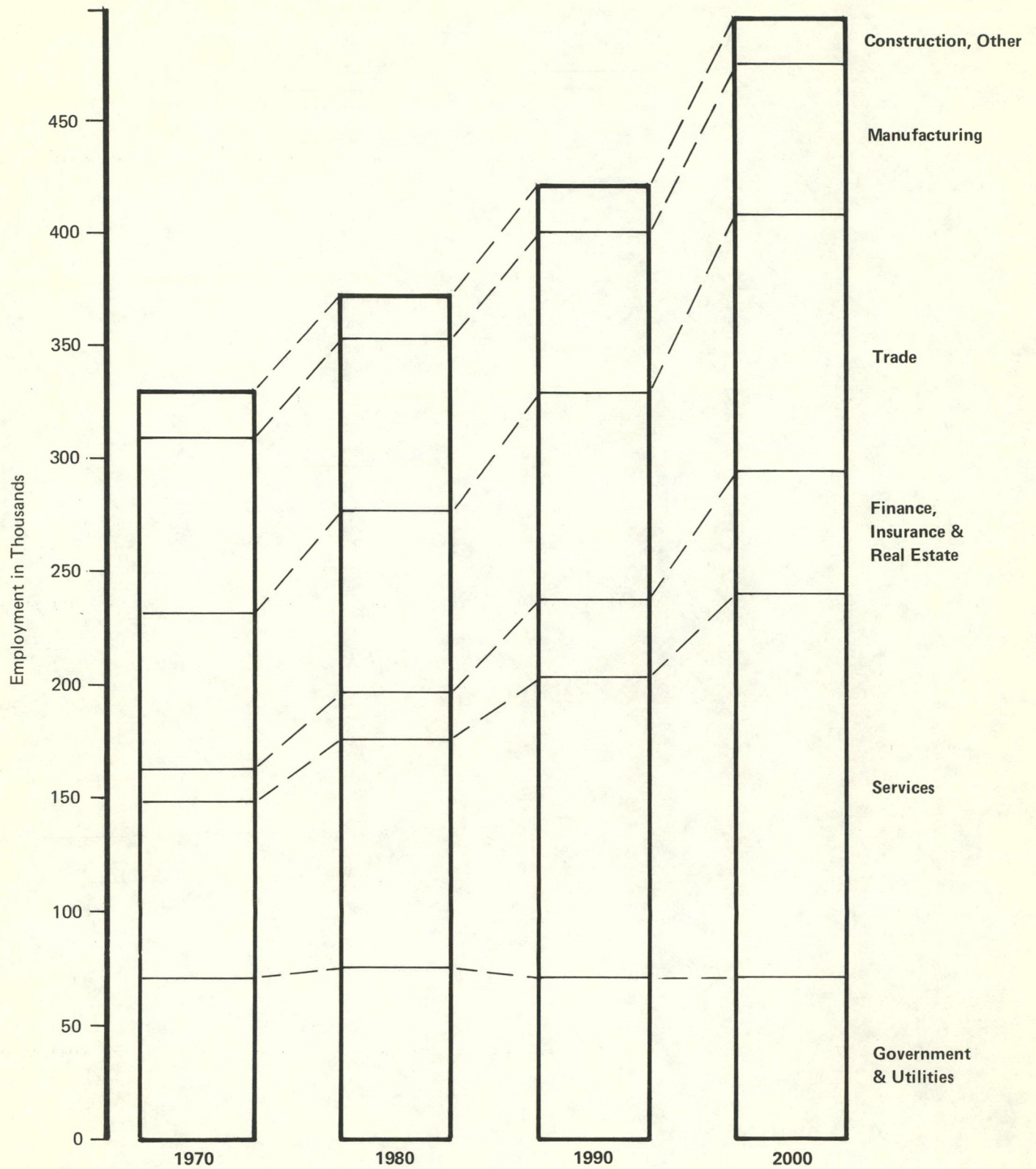
Jean Pollak
Rocco Portanoza
Donna Kay Price
Marjorie S. Priestley
Robert Ranalli
Phillis Rosenthal
Katherine Ryan
Barry C. Samuel
Kathleen Mary Schoepfer
Sy J. Schulman
Paul Seroka
Patricia Shakiban
Joanne B. Simon
Marilyn Slaatten
Robert W.D. Snyder
Lester D. Steinman
Marie J. Stimpfl
James F. Sullivan
Stephen Trusa
D. Wayne Van Tassel
Beth Wallach
Austin & Frieda Welch
J. Thomas Westring
Edward Williams
Tom Wood
Shirley Zeiberg



REAL GROWTH IN ANNUAL OUTPUT: WESTCHESTER COUNTY VS. UNITED STATES, 1980-1992

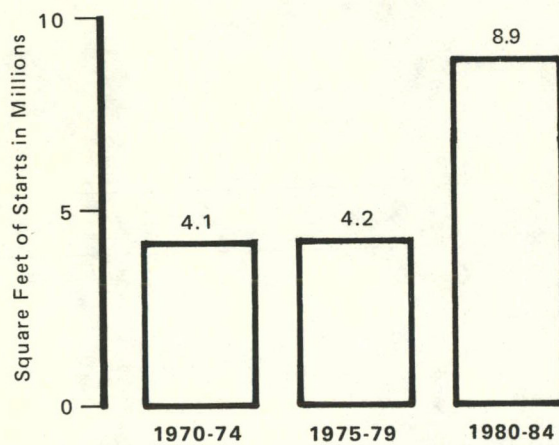


TOTAL EMPLOYMENT IN WESTCHESTER COUNTY BY INDUSTRY, 1970-2000

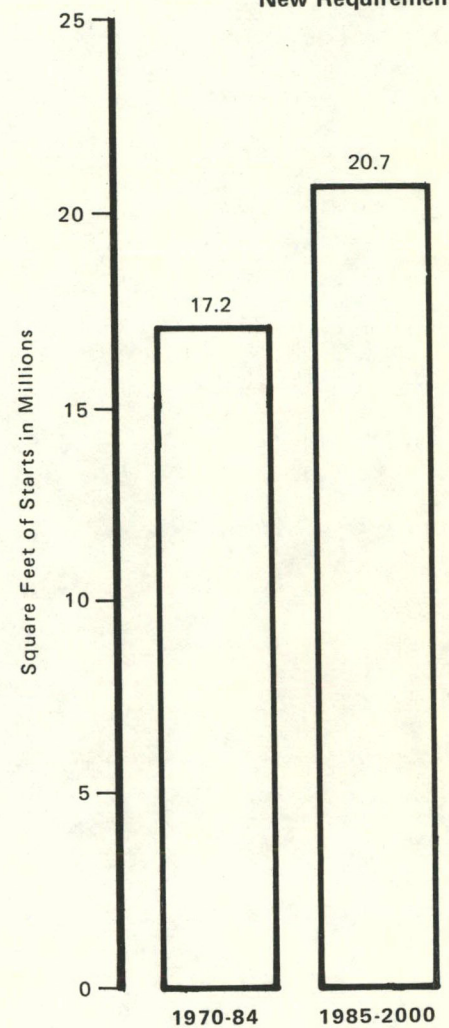


OFFICE FLOORSPACE

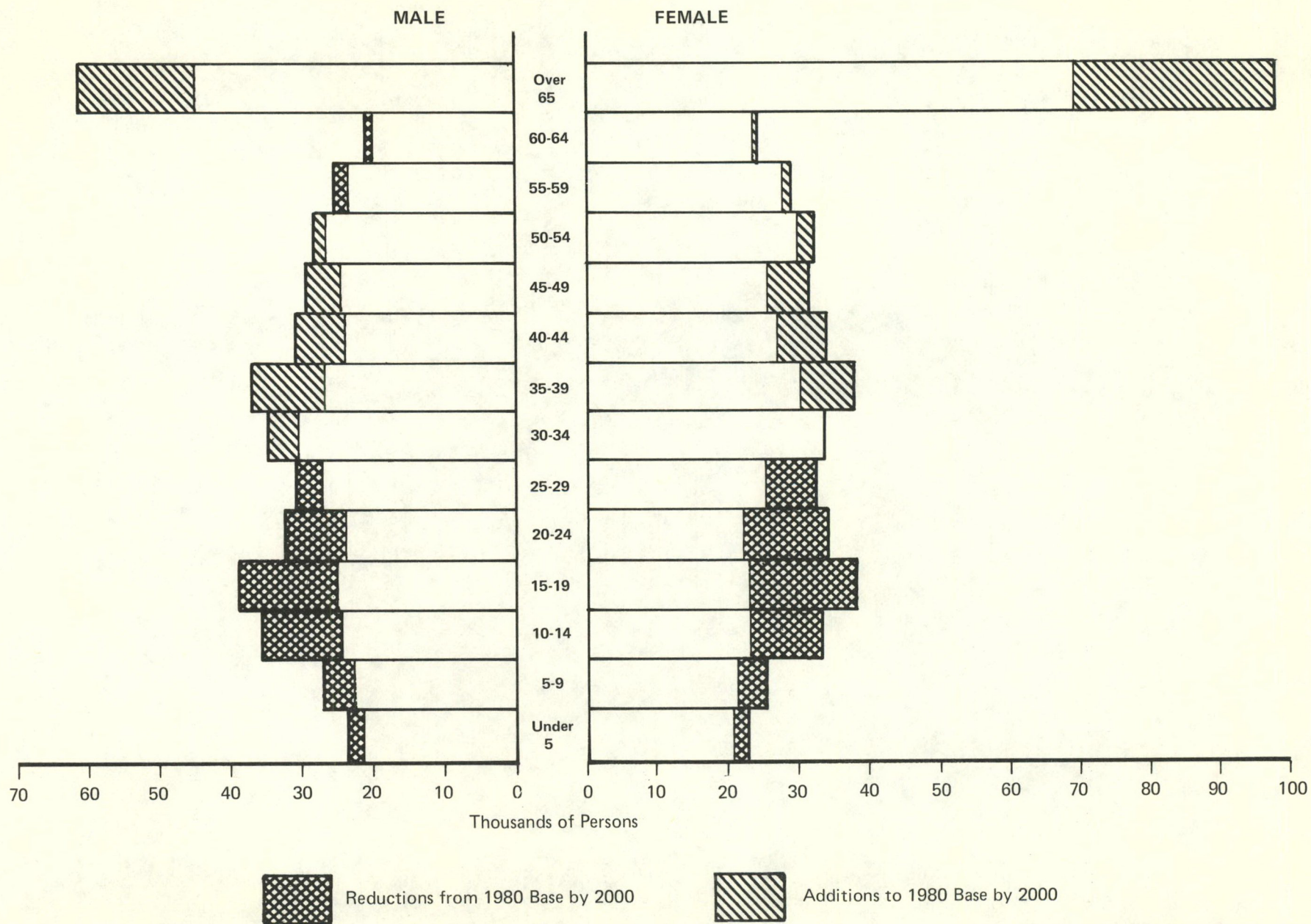
Past Construction



New Requirements

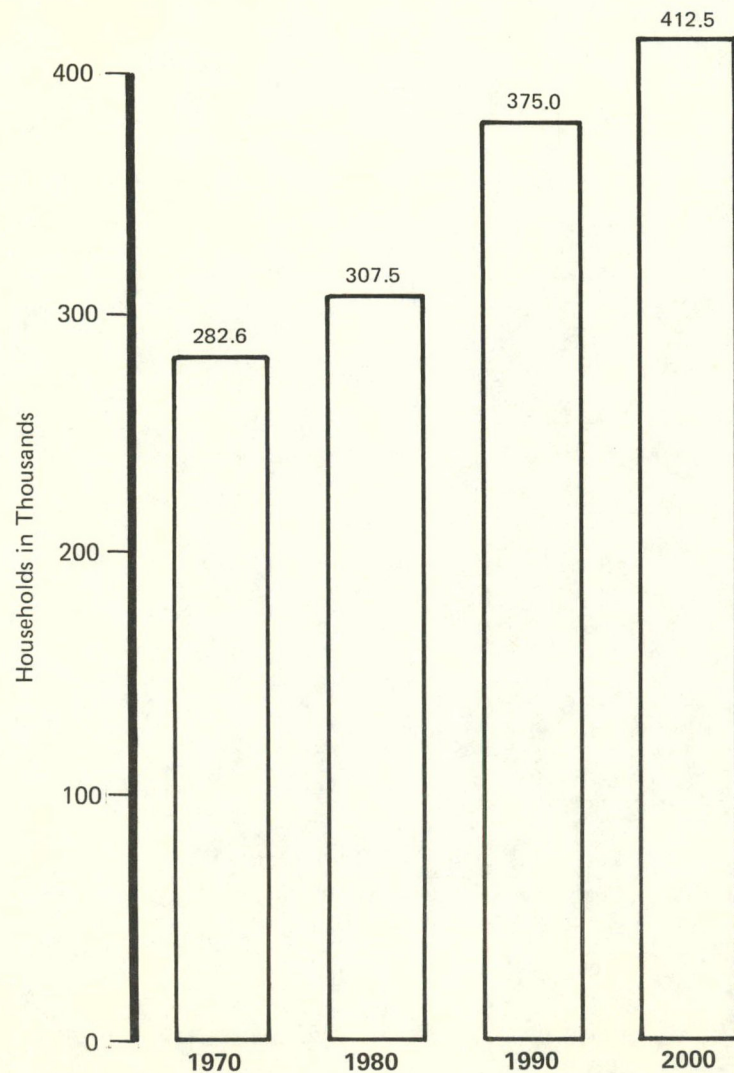


WESTCHESTER COUNTY POPULATION GROWTH BY AGE AND SEX, 1980-2000



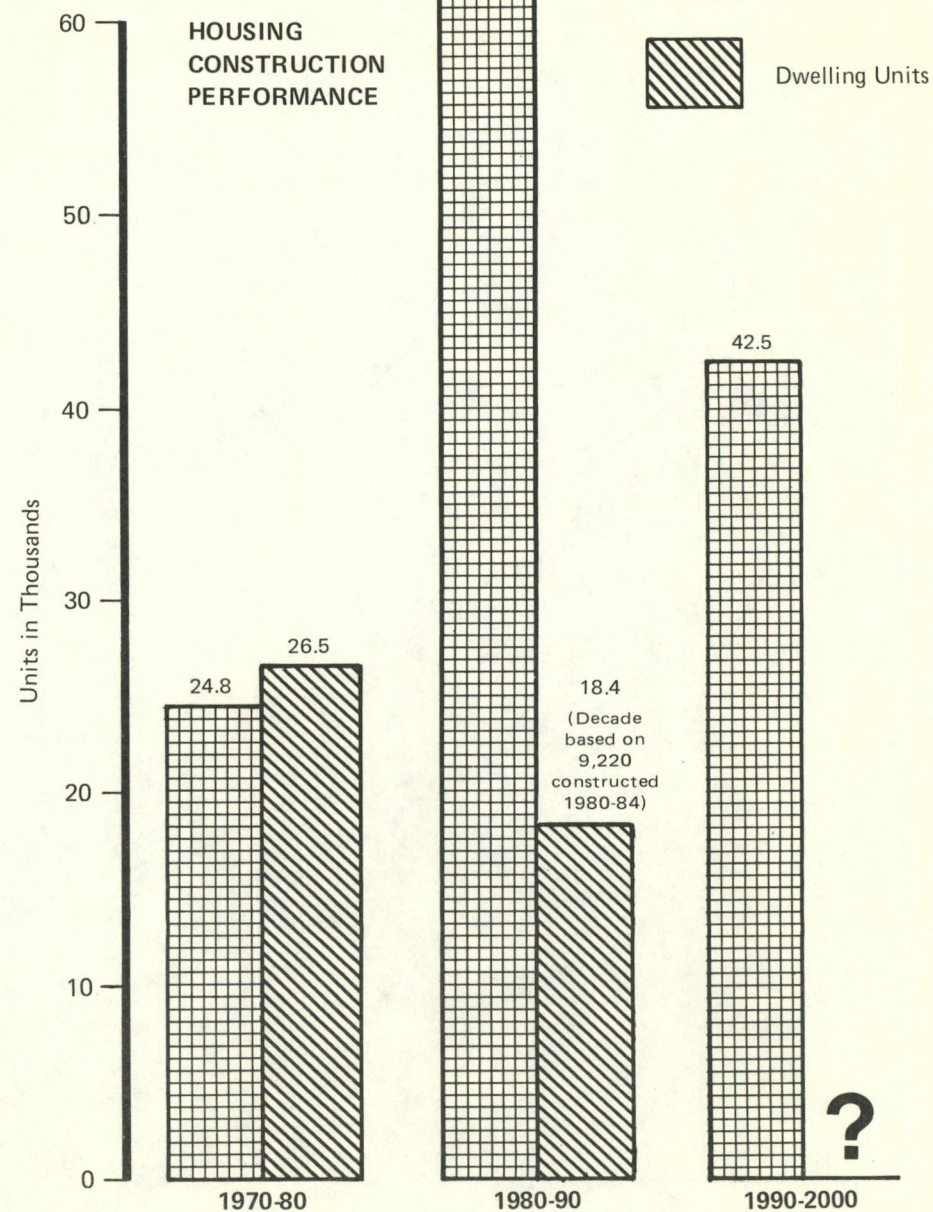
HOUSING CONSTRUCTION AND HOUSEHOLD FORMATION IN WESTCHESTER COUNTY, 1970-2000

HOUSING DEMAND

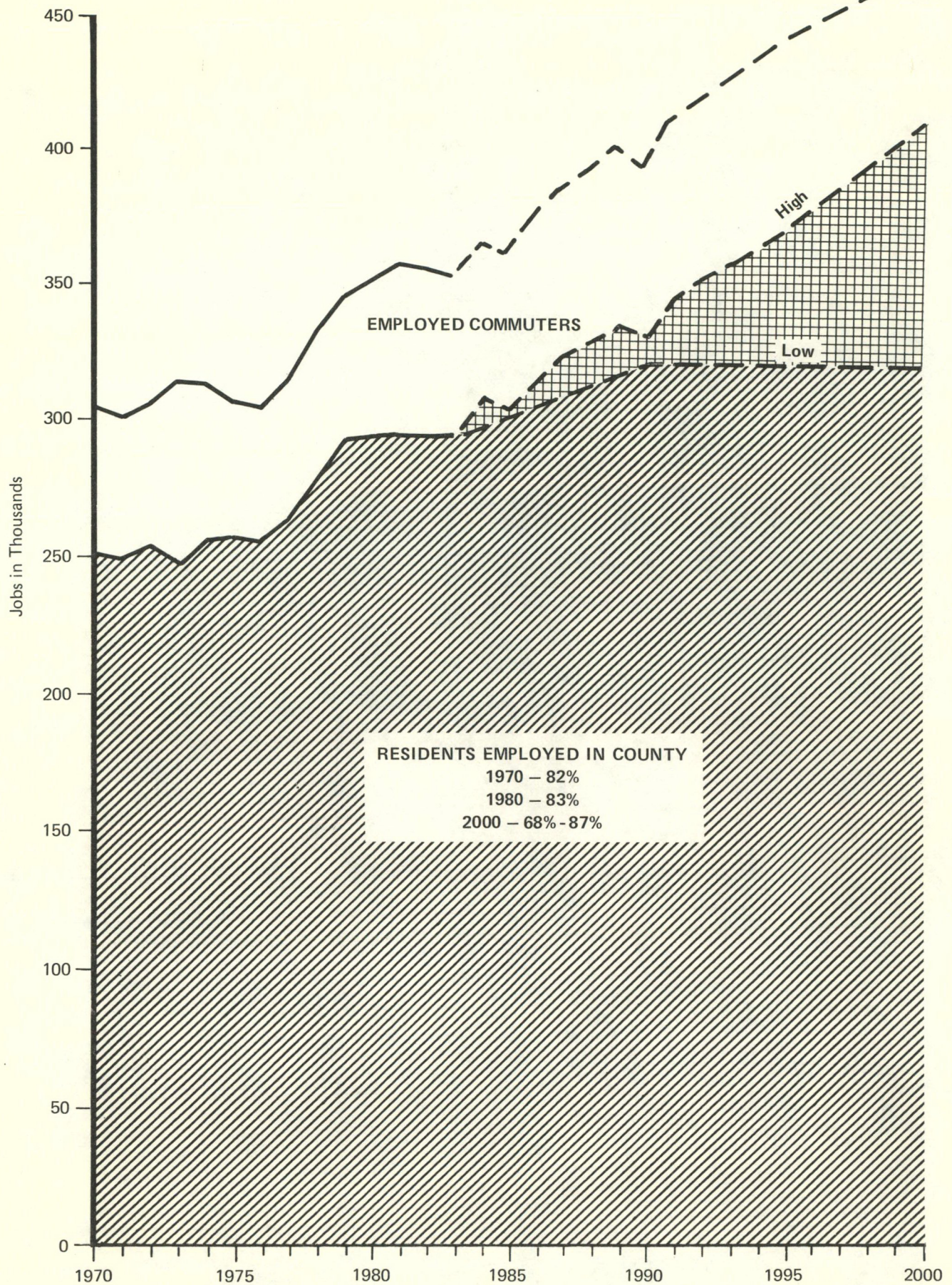


REGIONAL PLAN ASSOCIATION
February 1985

HOUSING CONSTRUCTION PERFORMANCE



NON-AGRICULTURAL EMPLOYMENT IN WESTCHESTER COUNTY, 1970-2000



INCOME OF WESTCHESTER RESIDENTS AND WESTCHESTER JOHNSON HOLDERS, 1970-1990

