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September 15, 1975

Mr. Ralph E. Ablon
Chairman and President
Ogden Corporation
277 Park Avenue
New York, New York 10017

*Alphabetical
by name*

Dear Mr. Ablon:

We have agreed to participate in a very important project of Regional Plan Association. We urge you to join us.

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Sincerely yours,

William M. Ellinghaus

William M. Ellinghaus
President
New York Telephone Co.

Morris D. Crawford, Jr.

Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
Chairman of the Board
Chase Manhattan Bank

P.S. Regional Plan's past Chairman, Morris D. Crawford, Jr., opened consideration of these issues in the enclosed statement delivered two years ago.

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Field Studies Consultant

Louis B. Schlivek

Librarian

Marie Gorey

Mr. Alex Aidekman

Chairman

Supermarkets General Corporation

301 Blair Road

Woodbridge, New Jersey 07095

Dear Mr. Aidekman:

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Mr. Fred T. Allen, President
Pitney & Bowes, Inc.
Walnut & Pacific Streets
Stamford, Connecticut 06902

Dear Mr. Allen:

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Wm. Ellinghaus *Morris D. Crawford*

William M. Ellinghaus
President
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Mr. Alfred Britain III
Chairman
Bankers Trust Company
PO Box 318, Church Street Station
New York, New York 10015

Dear Mr. Britain:

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Mr. W. W. Booth
President and Chief Executive Officer
United Brands Company
200 Park Avenue
New York, New York 10017

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Louis B. Schliek

Librarian

Marie Gorey

Mr. Charles G. Bluhdorn
Chairman
Gulf and Western Industries, Inc.
1 Gulf and Western Plaza
New York, New York 10023

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Mr. Howard W. Blauvelt
Chairman and Chief Executive Officer
Continental Oil Company
High Ridge Park
Stamford, Connecticut 06904

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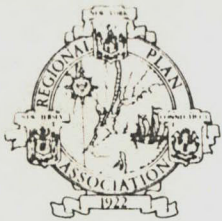
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New York Telephone Co.

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Chairman of the Board
The Bowery Savings Bank

David Rockefeller
Chairman of the Board
Chase Manhattan Bank

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Maria Conroy

Mr. I. John Billera
Chairman and Chief Executive Officer
U. S. Industries, Inc.
250 Park Avenue
New York, New York 10017

Dear Mr. Billera:

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Librarian

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Mr. Drummond C. Bell
President & Chief Executive Officer
National Distillers and Chemical Foundation, Inc.
99 Park Avenue
New York, New York 10016

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Mr. Richard M. Furlaud, Chairman
Squibb Corporation
40 West 57th Street
New York, New York 10019

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Librarian

Alisa Gandy

Mr. Henry W. Gadsden
Chairman and Chief Executive Officer
Merck and Company, Inc.
126 East Lincoln Avenue
Rahway, New Jersey 07065

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Louis B. Schlivek

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Marie Gevery

Mr. Fred G. Fusee
Chairman and Chief Executive Officer
Avon Products, Inc.
9 West 57th Street
New York, New York 10019

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Mr. David R. Foster
President and Chief Executive Officer
Colgate-Palmolive Company
300 Park Avenue
New York, New York 10022

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Marie Gorey

Mr. Henry Ford, II
Chairman
Ford Motor Company
The American Road
Dearborn, Michigan 48121

Dear Mr. Ford:

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Sincerely yours,

William M. Ellinghaus *Morris D. Crawford, Jr.*

William M. Ellinghaus
President
New York Telephone Co.

Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
Chairman of the Board
Chase Manhattan Bank

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Mr. Richard I. Fricke, Chairman
Mutual of New York
1740 Broadway
New York, New York 10019

Dear Mr. Fricke:

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Mr. John Filer

Chairman

Aetna Life and Casualty

151 Farmington Avenue

Hartford, Connecticut 06115

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Mr. James D. Finley
Chairman and Chief Executive Officer
J. P. Stevens Company, Inc.
Stevens Tower
1185 Avenue of the Americas
New York, New York 10036

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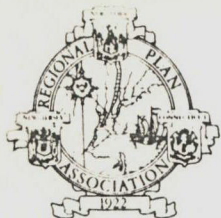
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Mr. Thomas M. Evans
Chairman and Chief Executive Officer
Crane Company
300 Park Avenue
New York, New York 10022

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Mr. Paul H. Elicker
President
SCM Corporation
299 Park Avenue
New York, New York 10017

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Mr. Coy Eklund
President and Chief Executive Officer
The Equitable Life Assurance Society
of the United States
1285 Avenue of the Americas
New York, New York 10019

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John J. Murphy

Mr. C. Malcolm Davis
Chairman
Fidelity Union Trust Company
765 Broad Street
Newark, New Jersey 07101

Dear Mr. Davis:

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Sincerely yours,

William M. Ellinghaus
President
New York Telephone Co.

Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
Chairman of the Board
Chase Manhattan Bank

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235 East 45th Street • New York, New York 10017 • Telephone: (212) 682-7750

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Mr. Richard W. Darrow
Chairman of the Board
Hill and Knowlton, Inc.
633 Third Avenue
New York, New York 10017

Dear Mr. Darrow:

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Mr. Ellinghaus Morris D. Crawford

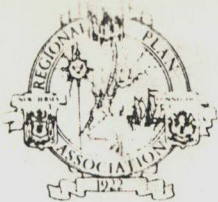
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Mr. Joseph F. Cullman, III
Chairman and Chief Executive Officer
Philip Morris, Inc.
100 Park Avenue
New York, New York 10017

Dear Mr. Cullman:

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Wm. Ellinghaus *Morris D. Crawford*

William M. Ellinghaus
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Mr. Gordon E. Crosby, Jr.
Chairman and Chief Executive Officer
U. S. Life Corporation
125 Maiden Lane
New York, New York 10038

Dear Mr. Crosby:

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Louis B. Schlivak

Librarian:

Marie Gorey

Mr. W. H. James
President and Publisher
The News Syndicate Company
220 East 42nd Street
New York, New York 10017

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Marie Gorey

Mr. Reginald H. Jones
Chairman of the Board
General Electric Company
3135 Easton Turnpike
Fairfield, Connecticut 06431

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Mr. Donald M. Kendall
Chairman and Chief Executive Officer
PepsiCo, Inc.
Purchase, New York 10577

Dear Mr. Kendall:

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Sincerely yours,

W. M. Ellinghaus
William M. Ellinghaus
President
New York Telephone Co.

Morris D. Crawford
Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
Chairman of the Board
Chase Manhattan Bank

P.S. Regional Plan's past Chairman, Morris D. Crawford, Jr., opened consideration of these issues in the enclosed statement delivered two years ago.



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235 East 45th Street • New York, New York 10017 • Telephone: (212) 682-7750

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Field Studies Consultant

Louis B. Schlivek

Librarian

Marie Gorey

Mr. James R. Kerr
Chairman
AVCO Corporation
1275 King Street
Greenwich, Connecticut 06830

Dear Mr. Kerr:

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September 15, 1975

Mr. Donald P. Kircher
Chairman and President
The Singer Company
30 Rockefeller Plaza
New York, New York 10020

Dear Mr. Kircher:

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Mr. George J. Kneeland
Chairman and Chief Executive Officer
St. Regis Paper Company
150 East 42nd Street
New York, New York 10017

Dear Mr. Kneeland:

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Mr. Winthrop Knowlton
President and Chief Executive Officer
Harper and Row Publishers, Inc.
10 East 53rd Street
New York, New York 10022

Dear Mr. Knowlton:

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Mr. Harold M. Lane
Chairman, Executive Committee
Lerner Stores Corporation
460 West 33rd Street
New York, New York 10001

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Maie Grey

Mr. William F. Laporte
Chairman
American Home Products Corporation
685 Third Avenue
New York, New York 10017

Dear Mr. Laporte:

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Field Studies Consultant

Louis B. Schlivak

Librarian

Marie Gorey

September 15, 1975

Mr. Ralph Lazarus
Chairman and Chief Executive Officer
Federated Department Stores, Inc.
222 West 7th Street
Cincinnati, Ohio 45202

Dear Mr. Lazarus:

We have agreed to participate in a very important project of Regional Plan Association. We urge you to join us.

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Sincerely yours,

William M. Ellinghaus

William M. Ellinghaus
President
New York Telephone Co.

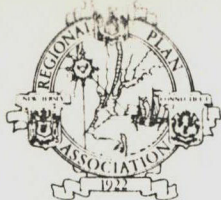
Morris D. Crawford, Jr.

Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
Chairman of the Board
Chase Manhattan Bank

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Marie Gorey

Mr. Gustave L. Levy
Senior Partner
Goldman, Sachs
55 Broad Street
New York, New York 10004

Dear Mr. Levy:

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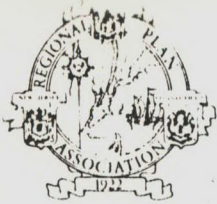
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Louis B. Schlivek

Librarian

Maria Gorey

September 15, 1975

Mr. John L. Loeb
Senior Partner
Loeb, Rhoades and Company
42 Wall Street
New York, New York 10005

Dear Mr. Loeb:

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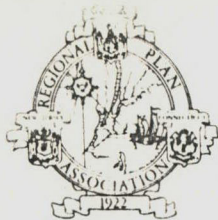
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Louis B. Schluek

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Alison Gering

Mr. J. P. Lyet
Chief Executive Officer
Sperry Rand Corporation
1290 Avenue of the Americas
New York, New York 10019

Dear Mr. Lyet:

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Louis B. Schlivek

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Marie Gorey

Mr. Gavin MacBain
Chairman
Bristol-Myers Co.
345 Park Avenue
New York, New York 10022

Dear Mr. MacBain:

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Wm. Ellinghaus

William M. Ellinghaus
President
New York Telephone Co.

Morris D. Crawford

Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
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Librarian

Marie Gorey

Mr. Ian K. MacGregor

Chairman

American Metal Climax Foundation, Inc.

1270 Avenue of the Americas

New York, New York 10020

Dear Mr. MacGregor:

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Mr. Thomas M. Macioce
President
Allied Stores
1114 Avenue of the Americas
New York, New York 10036

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Mr. D. J. Mahoney
Chairman and Chief Executive Officer
Norton Simon, Inc.
277 Park Avenue
New York, New York 10017

Dear Mr. Mahoney:

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Sincerely yours,

William M. Ellinghaus *Morris D. Crawford, Jr.*

William M. Ellinghaus
President
New York Telephone Co.

Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
Chairman of the Board
Chase Manhattan Bank

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Regional Plan Association

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Marie Gooley

Mr. William A. Marquard
President and Chief Executive Officer
American Standard Incorporated
40 West 40th Street
New York, New York 10018

Dear Mr. Marquard:

We have agreed to participate in a very important project of Regional Plan Association. We urge you to join us.

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William M. Ellinghaus
President
New York Telephone Co.

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Morris D. Crawford, Jr.
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Mr. Augustine R. Marusi
Chairman and Chief Executive Officer
Borden, Inc.
277 Park Avenue
New York, New York 10017

Dear Mr. Marusi:

We have agreed to participate in a very important project of Regional Plan Association. We urge you to join us.

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William M. Ellinghaus *Morris D. Crawford, Jr.*

William M. Ellinghaus
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Mr. C. Peter McColough
Chairman and Chief Executive Officer
Xerox Corporation
Stamford, Connecticut 06904

Dear Mr. McColough:

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Mr. R. W. McFall
Chairman of the Board
Western Union Corporation
85 McKee Drive
Mahwah, New Jersey 07430

Dear Mr. McFall:

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Louis B. Schlieke

Librarian

Mr. John L. McGraw, Chairman
McGraw-Hill, Inc.
1221 Avenue of the Americas
New York, New York 10036

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Mr. J. W. McKee, Jr.
President and Chief Executive
CPC International Inc.
International Plaza
Englewood Cliffs, New Jersey 07632

Dear Mr. McKee:

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Sincerely yours,

William M. Ellinghaus *Morris D. Crawford*

William M. Ellinghaus
President
New York Telephone Co.

Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
Chairman of the Board
Chase Manhattan Bank

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Marie Gorry

Mr. Charles E.F. Millard
President

The Coca-Cola Bottling Company
of New York, Inc.
Continental Plaza North
Hackensack, New Jersey 07601

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Marie Gorey

Mr. Frank R. Milliken
President
Kennecott Copper Corporation
161 East 42nd Street
New York, New York 10017

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Mr. George B. Munroe
President
Phelps Dodge Corporation
300 Park Avenue
New York, New York 10022

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Mr. Thomas A. Murphy
Chairman and Chief Executive Officer
General Motors Corporation
767 Fifth Avenue
New York, New York 10022

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Mr. William S. Paley
Chairman
CBS Inc.
51 West 52nd Street
New York, New York 10019

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Mr. Elmore C. Patterson, Chairman
Morgan Guaranty Trust Company
23 Wall Street
New York, New York 10015

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Marie Gorey

Mr. Ellmore C. Patterson
Chairman

J. P. Morgan and Company, Inc.
23 Wall Street
New York, New York 10015

Dear Mr. Patterson:

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Sincerely yours,

W. M. Ellinghaus *Morris D. Crawford*

William M. Ellinghaus
President
New York Telephone Co.

Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
Chairman of the Board
Chase Manhattan Bank

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Mr. Peter G. Peterson
Chairman
Lehman Brothers, Inc.
One William Street
New York, New York 10004

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Mr. Harry E. Pierson
President
W. T. Grant Company
1515 Broadway
New York, New York 10036

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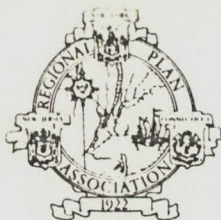
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Marie Gorey

Mr. John B. M. Place
Chairman and Chief Executive Officer
Anaconda Company
25 Broadway
New York, New York 10004

Dear Mr. Place:

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Mr. Donald C. Platten
Chairman & Chief Executive Officer
Chemical Bank
20 Pine Street
New York, New York 10015

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Mr. Edmund T. Pratt, Jr.
Chairman and Chief Executive Officer
Pfizer Inc.
235 East 42nd Street
New York, New York 10017

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Mr. Donald Procknow, President
Western Electric Co. Inc.
195 Broadway
New York, New York 10007

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Mr. Robert T. Quittmeyer
President
Amstar Corporation
1251 Avenue of the Americas
New York, New York 10020

Dear Mr. Quittmeyer:

We have agreed to participate in a very important project of Regional Plan Association. We urge you to join us.

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Sincerely yours,

William M. Ellinghaus *Morris D. Crawford, Jr.*

William M. Ellinghaus
President
New York Telephone Co.

Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
Chairman of the Board
Chase Manhattan Bank

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235 East 45th Street • New York, New York 10017 • Telephone: (212) 682-7750

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Mr. William M. Rees
Chairman
The Chubb Corporation
100 William Street
New York, New York 10038

Dear Mr. Rees:

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William M. Ellinghaus
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Mr. Donald T. Regan, Chairman
Merrill Lynch, Pierce, Fenner & Smith
165 Broadway
One Liberty Plaza
New York, New York 10006

Dear Mr. Regan:

We have agreed to participate in a very important project of Regional Plan Association. We urge you to join us.

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Wm. Ellinghaus *Morris D. Crawford*

William M. Ellinghaus
President
New York Telephone Co.

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Chairman of the Board
The Bowery Savings Bank

David Rockefeller
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Mr. M. Riklis

Chairman

Rapid-American Corporation

711 Fifth Avenue

New York, New York 10022

Dear Mr. Riklis:

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Louis B. Schlivek

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Marie Goray

Mr. Francis C. Rooney, Jr.
President and Chief Executive Officer
Melville Shoe Corporation
3000 Westchester Avenue
Harrison, New York 10528

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Louis B. Schliek

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Marie Gorey

Mr. B. P. Russell
Chairman and Chief Executive Officer
Crum and Forster
110 William Street
New York, New York 10038

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Louis B. Schlivek

Librarian

Maie Gorey

Mr. Derald H. Ruttenberg
Chairman and Chief Executive Officer
Studebaker-Worthington Inc.
530 Fifth Avenue
New York, New York 10036

Dear Mr. Ruttenberg:

We have agreed to participate in a very important project of Regional Plan Association. We urge you to join us.

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William M. Ellinghaus
President
New York Telephone Co.

Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
Chairman of the Board
Chase Manhattan Bank

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Marie Gorey

Mr. William R. Salomon
Managing Partner
Salomon Brothers
One New York Plaza
New York, New York 10004

Dear Mr. Salomon:

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Mr. Arthur J. Santry, Jr.
President
Combustion Engineering Inc.
900 Long Ridge Road
Stamford, Connecticut 06902

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Mr. Robert W. Sarnoff, Chairman
RCA Corporation
30 Rockefeller Plaza
New York, New York 10020

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Mr. Jonathan Scott
Chairman and Chief Executive Officer
Great Atlantic and Pacific Tea Company, Inc.
2 Paragon Drive
Montvale, New Jersey

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Mr. Lewis P. Seiler
Chairman and Chief Executive Officer
Associated Drygoods Corporation
417 Fifth Avenue
New York, New York 10016

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Mr. Richard R. Shinn
President and Chief Executive Officer
Metropolitan Life Insurance Company
1 Madison Avenue
New York, New York 10010

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Mr. Robert M. Shaberle, Chairman
Nabisco, Inc.
425 Park Avenue
New York, New York 10022

Dear Mr. Shaberle:

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John Keith, President of Regional Plan, will telephone you in the next few days to answer any questions and determine whether you can join us. We sincerely hope you can.

Sincerely yours,

Wm. Ellinghaus *Morris D. Crawford*

William M. Ellinghaus
President
New York Telephone Co.

Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
Chairman of the Board
Chase Manhattan Bank

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235 East 45th Street • New York, New York 10017 • Telephone: (212) 682-7750

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Louis B. Schlivek

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Marie Gorey

Mr. George L. Shinn
Chairman
First Boston Corporation
20 Exchange Place
New York, New York 10005

Dear Mr. Shinn:

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Mr. Donald V. Siebert, Chairman
J.C. Penney Company, Inc.
1301 Avenue of the Americas
New York, New York 10019

Dear Mr. Siebert:

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Mr. Clifford Siverd
Chairman & Chief Executive Officer
American Cyanamid Company
859 Borden Lane
Wayne, New Jersey 07470

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September 15, 1975

Mr. Donald B. Smiley

Chairman

R. H. Macy and Company, Inc.

151 West 34th Street

New York, New York 10001

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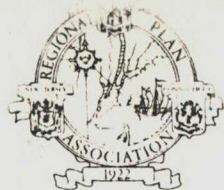
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Mr. Robert I. Smith
President & Chief Executive Officer
Public Service Electric & Gas Co.
80 Park Place
Newark, New Jersey 07101

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Mr. J. Stanford Smith
Chairman
International Paper Company
220 East 42nd Street
New York, New York 10017

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Mr. Edgar B. Speer, Chairman
United States Steel Corporation
71 Broadway
New York, New York 10006

Dear Mr. Speer:

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Sincerely yours,

Wm. Ellinghaus Morris D. Crawford

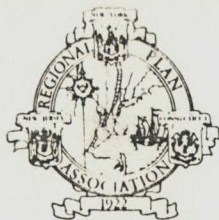
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President
New York Telephone Co.

Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
Chairman of the Board
Chase Manhattan Bank

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Mr. Saul P. Steinberg
Chairman and President
Reliance Group, Inc.
280 Park Avenue
New York, New York 10017

Dear Mr. Steinberg:

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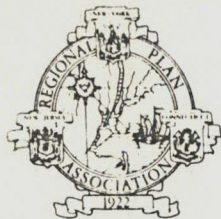
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*member of Executive Committee

Mr. George A. Strickman
Chairman and Chief Executive Officer
Colt Industries, Inc.
430 Park Avenue
New York, New York 10022

Dear Mr. Strickman:

We have agreed to participate in a very important project of Regional Plan Association. We urge you to join us.

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W. M. Ellinghaus

William M. Ellinghaus
President
New York Telephone Co.

M. D. Crawford, Jr.

Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
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September 15, 1975

Mr. Arthur Ochs Sulzberger
President
The New York Times Foundation, Inc.
229 West 43rd Street
New York, New York 10036

Dear Mr. Sulzberger:

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Mr. James F. Towey, Chairman
Olin Corporation
120 Long Ridge Road
Stamford, Connecticut 06904

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William M. Ellinghaus
President
New York Telephone Co.

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Mr. E. Clinton Towl
Chairman and Chief Executive Officer
Grumman Corporation
South Oyster Bay Road
Bethpage, New York 11714

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Mr. Robert V. Van Fossan, President
The Mutual Benefit Life Insurance Co.
520 Broad Street
Newark, New Jersey 07101

Dear Mr. Van Fossan:

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Asteron Gorgy

Mr. George R. Vila
Chairman and Chief Executive Officer
Uniroyal, Inc.
1230 Avenue of the Americas
New York, New York 10020

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Sincerely yours,

William M. Ellinghaus *Morris D. Crawford*

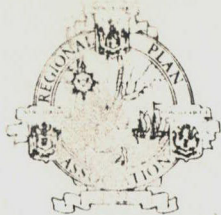
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New York Telephone Co.

Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
Chairman of the Board
Chase Manhattan Bank

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235 East 45th Street • New York, New York 10017 • Telephone: (212) 682-7750
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Marie Greer

Mr. John H. Vogel, President
National Bank of North America
44 Wall Street
New York, New York 10015

Dear Mr. Vogel:

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Wm. Ellinghaus

William M. Ellinghaus
President
New York Telephone Co.

Morris D. Crawford

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Chairman of the Board
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Marie Guley

Mr. Gordon T. Wallis
Chairman
Charter New York Corporation
One Wall Street
New York, New York 10005

Dear Mr. Wallis:

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Mr. Rawleigh Warner, Jr., President
Mobil Oil Corporation
150 East 42nd Street
New York, New York 10017

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Mr. W. L. Wearly
Chairman and Chief Executive Officer
Ingersoll-Rand Company
200 Chestnut Ridge Road
Woodcliff Lake, New Jersey 07675

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Marie Gorey

Mr. Henry Weigl

President

Standard Brands Inc.

625 Madison Avenue

New York, New York 10022

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Mr. Ralph A. Weller, President
Otis Elevator Company
750 Third Avenue
New York, New York 10017

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Sincerely yours,

Wm. Ellinghaus

Morris D. Crawford

William M. Ellinghaus
President
New York Telephone Co.

Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
Chairman of the Board
Chase Manhattan Bank

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Louis B. Schlivek

Librarian

Maureen Barry

Mr. Nathan Wentworth
Chairman
Continental Corporation
80 Maiden Lane
New York, New York 10038

Dear Mr. Wentworth:

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Mr. T. F. Willers
Chairman and Chief Executive Officer
Champion International Corporation
777 Third Avenue
New York, New York 10017

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Mr. F. Perry Wilson, Chairman
Union Carbide Corporation
270 Park Avenue
New York, New York 10017

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Mr. Sidney Wolf
Lazard Freres and Company
One Rockefeller Plaza
New York, New York 10020

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Martin Gossely

Mr. Arthur M. Wood
Chairman
Sears, Roebuck and Company
Sears Tower
Chicago, Illinois 60684

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Mr. George G. Zipf
Chairman and Chief Executive Officer
Babcock and Wilcox Company
161 East 42nd Street
New York, New York 10017

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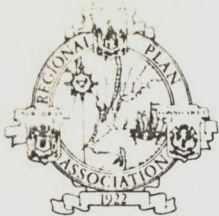
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Librarian

Margie Sperry

Mr. Maurice F. Granville
Chairman and Chief Executive Officer
Texaco Inc.
135 East 42nd Street
New York, New York 10017

Dear Mr. Granville:

We have agreed to participate in a very important project of Regional Plan Association. We urge you to join us.

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Sincerely yours,

William M. Ellinghaus *Morris D. Crawford, Jr.*

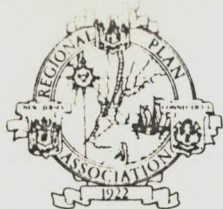
William M. Ellinghaus
President
New York Telephone Co.

Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
Chairman of the Board
Chase Manhattan Bank

P.S. Regional Plan's past Chairman, Morris D. Crawford, Jr., opened consideration of these issues in the enclosed statement delivered two years ago.

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Louis B. Schliek

Librarian

Marie Gorey

Mr. Walter S. Holmes, Jr.
Chairman and Chief Executive Officer
CIT Financial Corporation
650 Madison Avenue
New York, New York 10022

Dear Mr. Holmes:

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William M. Ellinghaus
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Mr. Leon Hess
Chairman and Chief Executive Officer
Amerada Hess Corporation
1185 Avenue of the Americas
New York, New York 10036

Dear Mr. Hess:

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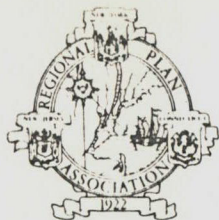
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Barbara Gorka

Mr. Robert K. Heimann
Chairman and President
American Brands, Inc.
245 Park Avenue
New York, New York 10017

Dear Mr. Heimann:

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Field Studies Consultant

Louis B. Schlivek

Librarian

Marie Gorzy

Mr. William C. Greenough, Chairman
Teachers Insurance & Annuity Assn. of America
730 Third Avenue
New York, New York 10017

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Wm. Ellinghaus *Morris D. Crawford*

William M. Ellinghaus
President
New York Telephone Co.

Morris D. Crawford, Jr.
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Marie Gorey

Mr. Maurice R. Greenberg
President and Chief Executive Officer
American International Group, Inc.
102 Maiden Lane
New York, New York 10005

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Mr. Rodney C. Gott
Chairman and Chief Executive Officer
AMF Incorporated
777 Westchester Avenue
White Plains, New York 10604

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Mr. E. Burke Giblyn
Chairman and Chief Executive Officer
Warner-Lambert Company
201 Tabor Road
Morris Plains, New Jersey 07950

Dear Mr. Giblyn:

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William M. Ellinghaus

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President
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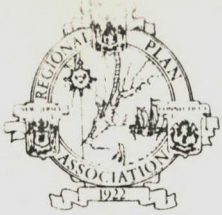
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Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
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Mr. Harold S. Geneen

Chairman

International Telephone and Telegraph Company

320 Park Avenue

New York, New York 10022

Dear Mr. Geneen:

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Mr. C. C. Garvin
Chairman and Chief Executive Officer
Exxon Corporation
1251 Avenue of the Americas
New York, New York 10020

Dear Mr. Garvin:

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Mr. W. H. Conzer, President
Schering-Plough Corporation
Gallop Hill Road
Kenilworth, New Jersey 07033

Dear Mr. Conzer:

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Mr. John T. Connor
Chairman and Chief Executive Officer
Allied Chemical Corporation
Columbia Road and Park Avenue
Morristown, New Jersey 07960

Dear Mr. Connor:

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The Bowery Savings Bank

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Louis B. Schlivek
Librarian
Marie Gorey

Mr. George T. Conklin, Jr.
President
Guardian Life Insurance Company of America
201 Park Avenue South
New York, New York 10003

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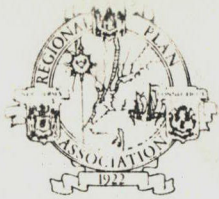
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Mr. Frederick A. Collins, Jr.
President
The Sperry and Hutchinson Company
330 Madison Avenue
New York, New York 10017

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Urban Design Consultant
F. Carlisle Towery
Chief Systems Analyst
Jeffrey M. Zupan
Planner
John H. McKenna
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Vice-President
William B. Shore
Information Director
Sheldon Pollack
Field Studies Consultant
Louis B. Schlivek
Librarian
Marie Gorey

Mr. Howard L. Clark
Chairman & Chief Executive Officer
American Express Company
65 Broadway
New York, New York 10006

Dear Mr. Clark:

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John Keith, President of Regional Plan, will telephone you in the next few days to answer any questions and determine whether you can join us. We sincerely hope you can.

Sincerely yours,

Wm. Ellinghaus

William M. Ellinghaus
President
New York Telephone Co.

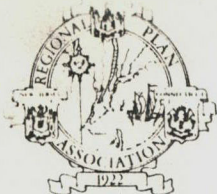
Morris D. Crawford

Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
Chairman of the Board
Chase Manhattan Bank

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Mr. Albert V. Casey
Chairman and President
American Airlines, Inc.
633 Third Avenue
New York, New York 10017

Dear Mr. Casey:

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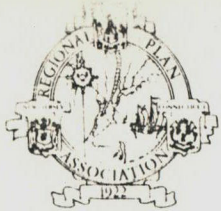
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Field Studies Consultant

Louis B. Schlivek

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Marie Gorey

Mr. Frank T. Cary

Chairman

International Business Machines Corporation

Old Orchard Road

Armonk, New York 10504

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Louis B. Schlivek

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Marie Gorev

Mr. Nicholas T. Camicia
President and Chief Executive Officer
Pittston Company
200 Park Avenue
New York, New York 10017

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Mr. Lester Burcham, President
F. W. Woolworth Company
Woolworth Building
New York, New York 10007

Dear Mr. Burcham:

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Mr. R. Manning Brown, Jr.
Chairman & Chief Executive Officer
New York Life Insurance Company
51 Madison Ave.
New York, New York 10038

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Mr. John W. Brooks
Chairman and Chief Executive Officer
Celanese Corporation
1211 Avenue of the Americas
New York, New York 10036

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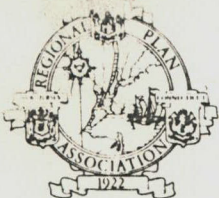
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cc: John Macomber

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Louis B. Schlivek

Librarian

Marie Gorey

Mr. Edward B. Bates

President

Connecticut-Mutual Life Insurance Company

140 Garden Street

Hartford, Connecticut 06115

Dear Mr. Bates:

We have agreed to participate in a very important project of Regional Plan Association. We urge you to join us.

On October 30, about 30 corporate leaders will meet in a mid-Manhattan location for a day of tightly-organized discussion aimed at setting down: (1) conditions that would allow our Region's firms to keep employment and investment in downtowns, and (2) steps to attain those conditions.

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John Keith, President of Regional Plan, will telephone you in the next few days to answer any questions and determine whether you can join us. We sincerely hope you can.

Sincerely yours,

W.M. Ellinghaus

William M. Ellinghaus
President
New York Telephone Co.

Morris D. Crawford

Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank

David Rockefeller
Chairman of the Board
Chase Manhattan Bank

P.S. Regional Plan's past Chairman, Morris D. Crawford, Jr., opened consideration of these issues in the enclosed statement delivered two years ago.

Regional Plan Association, Inc. is a research and planning agency supported by voluntary membership to promote the coordinated development of the New York-New Jersey-Connecticut Urban Region



Regional Plan Association

235 East 45th Street • New York, New York 10017 • Telephone: (212) 682-7750

September 15, 1975

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Maureen Gurey

Dr. S. Bartnoff
President

Jersey Central Power and Light Company
Madison at Punch Bowl Road
Morristown, New Jersey 07960

Dear Dr. Bartnoff:

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Mr. Elliott Averett

Chairman

The Bank of New York

48 Wall Street

New York, New York 10015

Dear Mr. Averett:

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