The Cerulli **Report**

U.S. Intermediary Distribution 2025

Leveraging Specialists to Strengthen Relationships

OVERVIEW & METHODOLOGY

This comprehensive annual report is an indispensable resource for asset managers aiming to optimize their product distribution channels across the U.S. financial advisor network. It offers over a decade of detailed market sizing data, industry rankings of the largest distributors, and forward-looking projections of marketshare by channel—providing strategic insights to stay ahead of the competition.

Asset managers can gain a competitive edge with in-depth analysis of advisor portfolio construction, product use trends, and benchmarking data that inform smarter distribution strategies. The report also delivers critical insights into staffing structures, compensation models, and distributor relationships, empowering firms to refine their approach and maximize their reach.

Powered by robust data from Cerulli's Advisor Research Collaborative survey of over 2,000 financial advisors, insights from distribution teams at more than 100 asset management firms, and interviews with industry leaders, this report ensures firms have the most accurate and strategic information at their fingertips. Leverage this essential guide to elevate distribution strategy and achieve market growth objectives.

USE THIS REPORT TO

- Understand the evolving relationship between asset managers and broker/dealers that includes growing distribution costs such as revenue sharing, strategic partnerships, and data expenses
- Gain insight into how asset managers can most effectively provide product expertise to advisors, particularly through the role of product specialists
- Learn about the increased adoption of ETFs and alternative investments, coupled with a sustained decline in traditional brokerage business
- · Explore distribution opportunities and challenges for asset managers in the RIA channel

QUESTIONS ANSWERED

- Which roles should asset managers prioritize to enhance distribution strategies amidst advisors' demand for more detailed product insights?
- What resources from asset managers are most important to financial advisors beyond just the products offered?
- Which intermediary distribution channels and firms are expanding or contracting the fastest based on advisor headcount and AUM?
- · How do asset managers allocate resources and provide coverage to independent RIAs?
- Which products will financial advisors favor in their portfolios in the coming years?

PRODUCT DETAILS

Included with Purchase

- Digital report in PDF format
- Unlimited online firm-wide access
- Exhibits in Excel

- Key findings
- Analyst support
- Interactive Report Dashboards

Interactive Report Dashboards

Interact and explore select report data with Cerulli's visualization tool.

Financial Advisor: Distribution Strategy: View historical and projected U.S. advisor headcount and advisor-managed assets by channel. Analyze assets by select product type and average AUM per advisor. Benchmark Cerulli's advisor-managed asset projections against customizable user projections with inputs for market return and changes in advisor movement.

Financial Advisor: Products and Portfolio Construction: Assess how advisors report their allocation of total client assets among various product types and learn the methods advisors use to construct client portfolios.

Wholesaler Profile: Uncover the average number of advisors and prospects wholesalers cover within their territory and understand on which activities advisors spend their time.

Wholesalers: Advisor Relationships: Discover the sources of new advisor prospects, most valuable resources provided to advisors, and reasons a relationship/mandate was terminated.

Wholesalers: Distribution Strategy: Find out which strategies are a top focus for heads of key accounts and distribution executives over the next few years.

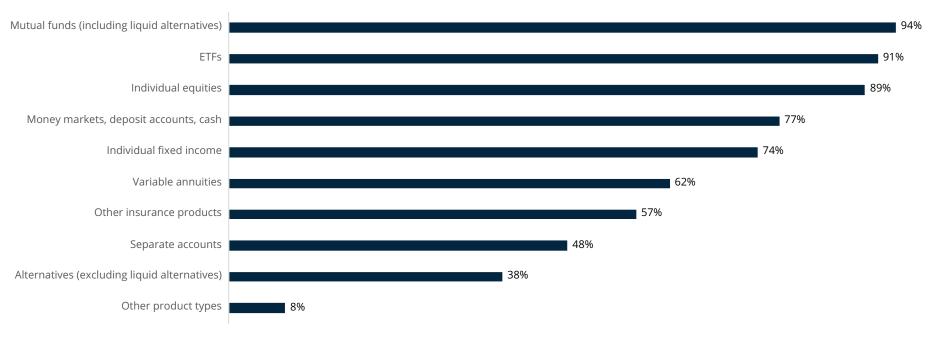
Broker/Dealer Leaderboards: Examine leaderboards showing broker/dealer firms ranked by assets and advisor headcount.



Exhibit 5.04 - Part 1

Advisor Investment Product Use, 2025

Source: Cerulli Associates | **Analyst Note**: The "Other insurance products" category includes products such as fixed annuities, variable life, and LTC.



- Mutual funds (94%), ETFs (91%), and individual equities (89%) are the most popular investment products used by financial advisors.
- Just more than three-quarters (77%) of advisors report using money markets, deposits, and cash in their product mix.
- Nearly half (48%) of advisors utilize separate accounts in their product mix.

Table of Contents: Expanded

Methodology	15	
Executive Summary		
Most Valuable Wholesaler Traits, 2025	. 17	
Advisors: Valuable Product Specialist Capabilities, 2025	. 17	
Marketshare of Advisor Headcount and Assets, 2024	. 18	
Advisor-Reported Product Mix Change, 2025 vs. 2027E	. 18	
Advisor Engagement Priorities, 2025	. 19	
Wholesalers: Top Sources of Advisor Prospects, 2025	. 19	
Report Authors	20	
Chapter 1: Providing Product Expertise	21	
The Rise of the Product Specialist	. 23	
Exhibit 1.01. Distribution Teams: Advisor Preference for Point of Contact, 2025	. 23	
Exhibit 1.02. Advisor-Facing Product Specialist Overview, 2025	. 24	
Exhibit 1.03. Advisors: Valuable Product Specialist Capabilities, 2025	. 24	
Partnering with Wholesalers	. 25	
Exhibit 1.04. Wholesalers: Importance of Technical Expertise, 2025	. 25	
Exhibit 1.05. Most Valuable Wholesaler Traits, 2025	. 26	
Exhibit 1.06. Advisors: Most Valuable Wholesaler Resources, 2025	. 26	
Exhibit 1.07. Best Advisor Coverage Model, 2025	. 27	
Meeting Advisor Expectations	.28	
Exhibit 1.08. Importance of Advisors Speaking to Asset Managers Before Investing, 2025	. 28	
Growing Adoption of Alternative Investments	. 29	
Exhibit 1.09. Best Time for Advisors to Meet with a Product Specialist, 2025	. 29	
Exhibit 1.10. Asset Managers: Approach for Distributing Alternative Investments, 2025	. 30	
Exhibit 1.11. Advisor Concerns with Asset Manager M&A, 2025	. 31	
Exhibit 1.12. Asset Managers: Challenges Distributing Alternative Investments to HNW Intermediaries, 2025	. 32	

Table of Contents

Ch	apter 2: Advisor Sizing	33
	Exhibit 2.01 - Part 1. Description of Advisor Channels, 2024	. 35
	Exhibit 2.01 - Part 2. Description of Advisor Channels, 2024	. 36
	Exhibit 2.02. Overview of Advisor Channels, 2024.	. 37
0	Exhibit 2.03. Assets by Intermediary Segment, 2019–2024.	. 38
0	Exhibit 2.04. Marketshare of Advisor Headcount and Assets, 2024.	. 39
0	Exhibit 2.05. Advisor Headcount, 2014–2024	. 40
0	Exhibit 2.06. Advisor Headcount Marketshare, 2014–2024.	. 41
0	Exhibit 2.07. Advisor-Managed Assets, 2014–2024 (\$ billions)	. 42
	Exhibit 2.08. Advisor-Managed Asset Marketshare, 2014–2024	. 43
0	Exhibit 2.09. Advisor Productivity, 2014–2024.	. 44
	Exhibit 2.10. Advisor Productivity Index (PX), 2014–2024.	. 45
0	Exhibit 2.11. Projected Advisor Headcount, 2024–2029E	. 46
	Exhibit 2.12. Projected Advisor Headcount Marketshare, 2024–2029E	
-	Exhibit 2.13. Projected Asset Marketshare, 2024–2029E	10
U	EXHIBIT 2.13. Projected Asset Marketshare, 2024–2029E.	. 40
	apter 3: Product Sizing	
Ch		49
Ch	apter 3: Product Sizing	49 . 51
Ch •	Exhibit 3.01 - Part 1. Product Sizing by Channel, 2024.	49 . 51 . 52
Ch	Exhibit 3.01 - Part 1. Product Sizing by Channel, 2024. Exhibit 3.01 - Part 2. Product Sizing by Channel Databank, 2024.	49 . 51 . 52 . 53
Ch	Exhibit 3.01 - Part 1. Product Sizing by Channel, 2024. Exhibit 3.01 - Part 2. Product Sizing by Channel Databank, 2024. Exhibit 3.02. Product Sizing by Year, 2014–2024.	49 . 51 . 52 . 53
Ch	Exhibit 3.01 - Part 1. Product Sizing by Channel, 2024. Exhibit 3.01 - Part 2. Product Sizing by Channel Databank, 2024. Exhibit 3.02. Product Sizing by Year, 2014–2024. Exhibit 3.03 - Part 1. Mutual Fund Sizing by Channel, 2014–2024. Exhibit 3.03 - Part 2. Mutual Fund Sizing Databank, 2014–2024. Exhibit 3.04 - Part 1. ETF Sizing by Channel, 2014–2024.	49 . 51 . 52 . 53 . 54 . 55
Ch	Exhibit 3.01 - Part 1. Product Sizing by Channel, 2024. Exhibit 3.01 - Part 2. Product Sizing by Channel Databank, 2024. Exhibit 3.02. Product Sizing by Year, 2014–2024. Exhibit 3.03 - Part 1. Mutual Fund Sizing by Channel, 2014–2024. Exhibit 3.03 - Part 2. Mutual Fund Sizing Databank, 2014–2024.	49 . 51 . 52 . 53 . 54 . 55
Ch	Exhibit 3.01 - Part 1. Product Sizing by Channel, 2024. Exhibit 3.01 - Part 2. Product Sizing by Channel Databank, 2024. Exhibit 3.02. Product Sizing by Year, 2014–2024. Exhibit 3.03 - Part 1. Mutual Fund Sizing by Channel, 2014–2024. Exhibit 3.03 - Part 2. Mutual Fund Sizing Databank, 2014–2024. Exhibit 3.04 - Part 1. ETF Sizing by Channel, 2014–2024.	49 . 51 . 52 . 53 . 54 . 55 . 56
Ch	Exhibit 3.01 - Part 1. Product Sizing by Channel, 2024. Exhibit 3.01 - Part 2. Product Sizing by Channel Databank, 2024. Exhibit 3.02. Product Sizing by Year, 2014–2024. Exhibit 3.03 - Part 1. Mutual Fund Sizing by Channel, 2014–2024 Exhibit 3.03 - Part 2. Mutual Fund Sizing Databank, 2014–2024. Exhibit 3.04 - Part 1. ETF Sizing by Channel, 2014–2024 Exhibit 3.04 - Part 2. ETF Sizing Databank, 2014–2024.	49 . 51 . 52 . 53 . 54 . 55 . 56 . 57
Ch	Exhibit 3.01 - Part 1. Product Sizing by Channel, 2024. Exhibit 3.01 - Part 2. Product Sizing by Channel Databank, 2024. Exhibit 3.02. Product Sizing by Year, 2014–2024. Exhibit 3.03 - Part 1. Mutual Fund Sizing by Channel, 2014–2024 Exhibit 3.03 - Part 2. Mutual Fund Sizing Databank, 2014–2024. Exhibit 3.04 - Part 1. ETF Sizing by Channel, 2014–2024. Exhibit 3.05 - Part 2. ETF Sizing Databank, 2014–2024. Exhibit 3.05 - Part 1. Variable Annuity Sizing by Channel, 2014–2024. Exhibit 3.05 - Part 1. Variable Annuity Sizing Databank, 2014–2024. Exhibit 3.05 - Part 1. Separate Accounts Sizing by Channel, 2014–2024.	49 . 51 . 52 . 53 . 54 . 55 . 56 . 57 . 58 . 59
Ch	Exhibit 3.01 - Part 1. Product Sizing by Channel, 2024. Exhibit 3.01 - Part 2. Product Sizing by Channel Databank, 2024. Exhibit 3.02. Product Sizing by Year, 2014–2024. Exhibit 3.03 - Part 1. Mutual Fund Sizing by Channel, 2014–2024 Exhibit 3.03 - Part 2. Mutual Fund Sizing Databank, 2014–2024. Exhibit 3.04 - Part 1. ETF Sizing by Channel, 2014–2024. Exhibit 3.04 - Part 2. ETF Sizing Databank, 2014–2024. Exhibit 3.05 - Part 1. Variable Annuity Sizing by Channel, 2014–2024. Exhibit 3.05 - Part 2. Variable Annuity Sizing Databank, 2014–2024. Exhibit 3.06 - Part 1. Separate Accounts Sizing by Channel, 2014–2024. Exhibit 3.06 - Part 2. Separate Accounts Sizing Databank, 2014–2024.	49 . 51 . 52 . 53 . 54 . 55 . 56 . 57 . 58 . 59 . 60
Ch	Exhibit 3.01 - Part 1. Product Sizing by Channel, 2024. Exhibit 3.01 - Part 2. Product Sizing by Channel Databank, 2024. Exhibit 3.02. Product Sizing by Year, 2014–2024. Exhibit 3.03 - Part 1. Mutual Fund Sizing by Channel, 2014–2024 Exhibit 3.03 - Part 2. Mutual Fund Sizing Databank, 2014–2024. Exhibit 3.04 - Part 1. ETF Sizing by Channel, 2014–2024. Exhibit 3.05 - Part 2. ETF Sizing Databank, 2014–2024. Exhibit 3.05 - Part 1. Variable Annuity Sizing by Channel, 2014–2024. Exhibit 3.05 - Part 1. Variable Annuity Sizing Databank, 2014–2024. Exhibit 3.05 - Part 1. Separate Accounts Sizing by Channel, 2014–2024.	49 . 51 . 52 . 53 . 54 . 55 . 56 . 57 . 58 . 59 . 60

Ch	napter 4: Distribution Channels	. 64
	Exhibit 4.01. Top-25 Broker/Dealers by Advisor Headcount, 2024	66
	Exhibit 4.02 - Part 1. Top-25 Broker/Dealer Firms by Assets Under Management, 2024.	67
	Exhibit 4.02 - Part 2. Top-25 Broker/Dealer Firms by Assets Under Management, 2024.	68
	Exhibit 4.03 - Part 1. Channel Segments, 2024.	69
	Exhibit 4.03 - Part 2. Channel Segments, 2024.	70
0	Exhibit 4.04 - Part 1. Top-25 Broker/Dealers by Assets Under Management, 2024.	71
0	Exhibit 4.04 - Part 2. Top-25 Broker/Dealers by Assets Under Management, 2024.	72
0	Exhibit 4.05. Wirehouses by Assets Under Management, 2024	73
0	Exhibit 4.06. National and Regional B/Ds by Assets Under Management, 2024	74
0	Exhibit 4.07 - Part 1. IBDs by Assets Under Management, 2024.	75
0	Exhibit 4.07 - Part 2. IBDs by Assets Under Management, 2024.	76
0	Exhibit 4.08. Retail Bank B/Ds by Assets Under Management, 2024.	77
0	Exhibit 4.09. Insurance B/Ds by Number of Advisors, 2024	78
	Exhibit 4.10. Retail-Focused RIA Firms, Assets, and Advisors, 2014–2024	79
	Exhibit 4.11. Hybrid RIA Asset Breakdown, 2014–2024.	80
Cł	napter 5: Advisor Portfolio Construction and Product Use	. 81
0	Exhibit 5.01 - Part 1. Advisor Portfolio Construction Process, 2025	84
0	Exhibit 5.01 - Part 2. Advisor Portfolio Construction Process Databank, 2025.	85
	Exhibit 5.02 - Part 1. Advisor-Reported Portfolio Discretion Breakdown, 2025 vs. 2027E	86
	Exhibit 5.02 - Part 2. Advisor-Reported Portfolio Discretion Breakdown Databank, 2025 vs. 2027E	87
	Exhibit 5.02 - Part 3. Advisor-Reported Portfolio Discretion Breakdown Databank, 2025 vs. 2027E	88
0	Exhibit 5.03 - Part 1. Advisor-Reported Product Mix Change, 2025 vs. 2027E	89
0	Exhibit 5.03 - Part 2. Advisor-Reported Product Mix Databank, 2025 vs. 2027E	90
0	Exhibit 5.03 - Part 3. Advisor-Reported Product Mix Databank, 2025 vs. 2027E	91
	Exhibit 5.04 - Part 1. Advisor Investment Product Use, 2025.	92
	Exhibit 5.04 - Part 2. Percent of Advisors Using Investment Products Databank, 2025	93
	Exhibit 5.04 - Part 3. Percent of Advisors Using Investment Products Databank, 2025	94
	Exhibit 5.05 - Part 1. Advisors: Average Client Portfolio Asset Allocation, 2025 vs. 2027E	95
	Exhibit 5.05 - Part 2. Advisors: Average Client Portfolio Asset Allocation Databank, 2025 vs. 2027E.	96
	Exhibit 5.06 - Part 1. Advisor-Reported Allocation to Active and Passive Products, 2025	97
	Exhibit 5.06 - Part 2. Advisor-Reported Allocation to Active and Passive Products Databank, 2025	98

Table of Contents

	Exhibit 5.07. Advisor-Reported Use of ETFs by Asset Class, 2025
	Exhibit 5.08-Part 1. Advisor Beliefs about Active and Passive Management, 2025
	Exhibit 5.08 - Part 2. Advisor Beliefs about Active and Passive Management Databank, 2025
	Exhibit 5.09. Number of Variable Annuity Contracts Sold in the Past 12 Months, 2025
	Exhibit 5.10. Number of Fixed-Indexed Annuity Contracts Sold in the Past 12 Months, 2025
	Exhibit 5.11. Number of Registered Index-Linked Annuity (RILA) Contracts Sold in Past 12 Months, 2025
	Exhibit 5.12. Advisors: Allocations to Other Insurance Products, 2025
Ch	apter 6: Distribution Strategy106
	Exhibit 6.01. Distribution Executives: Best Opportunities for Distribution, 2025
	Exhibit 6.02. Perception of Demand for Products, 2025
	Exhibit 6.03. Advisors: Greatest Challenges, 2025
0	Exhibit 6.04. Advisor Engagement Priorities, 2025
	Exhibit 6.05. Billion-Dollar RIA Resource Allocation, 2025
	Exhibit 6.06. Distribution Executives: Coverage of Large RIAs, 2025
	Exhibit 6.07. Wholesalers: State of Distribution, 2025
0	Exhibit 6.08. Wholesalers: Average Territory Size, 2025
0	Exhibit 6.09 - Part 1. Wholesaler Time and Budget Allocation Dashboard, 2025
0	Exhibit 6.09 - Part 2. Wholesaler Time and Budget Allocation Dashboard, 2025
	Exhibit 6.10. Wholesaler Activity Dashboard, 2025
	Exhibit 6.11. Advisors: Average Number of Weekly Interactions with Wholesalers, 2025
0	Exhibit 6.12. Wholesalers: Top Sources of Advisor Prospects, 2025
0	Exhibit 6.13. Advisors: Most Valuable Wholesaler Resources, 2025
	Exhibit 6.14. Valuable Wholesaler Traits, 2025
	Exhibit 6.15. Advisors: Frequency of Use of Asset Manager Content, 2025
	Exhibit 6.16 - Part 1. Advisors: Reasons for Choosing an Asset Manager, 2025
	Exhibit 6.16 - Part 2. Reasons Advisors Choose an Asset Manager Databank, 2025
0	Exhibit 6.17 - Part 1. Reasons Advisors End a Relationship with an Asset Manager, 2025
0	Exhibit 6.17 - Part 2. Reasons Advisors End a Relationship with an Asset Manager, 2025
	Exhibit 6.18. Effectiveness of Wholesaler Coverage Strategy, 2025
	Exhibit 6.19. Best Advisor Coverage Model, 2025

Table of Contents

Chapter 7: Staffing and Compensation	
Exhibit 7.01. Median Salesforce Headcount, 2025	
Exhibit 7.02 - Part 1. Expected Sales Staffing Plans, 2027E	
Exhibit 7.02 - Part 2. Expected Sales Staffing Plans Databank, 2027E	
Exhibit 7.02 - Part 3. Expected Sales Staffing Plans Databank, 2027E	
Exhibit 7.03. Wholesaling Headcount, 2025	
Exhibit 7.04. Key Account Staffing, 2025 vs. 2027E	
Exhibit 7.05 - Part 1. Wholesaler Compensation Dashboard, 2025	
Exhibit 7.05 - Part 2. Wholesaler Compensation Dashboard, 2025	
Exhibit 7.06. Breakdown of Key Account Manager Compensation, 2025	
Exhibit 7.07. Wholesaler Career Ambitions, 2025	
Chapter 8: Strategic Relationships142	
Exhibit 8.01. Common Distribution Payment Types, 2025	
Exhibit 8.02 - Part 1. Strategic Partnership Costs Dashboard, 2025	
Exhibit 8.02 - Part 2. Strategic Partnership Costs Databank, 2025	
Exhibit 8.03. Attractiveness of Revenue-Sharing Agreements, 2025	
Exhibit 8.04. Data Package Costs, 2025	
Exhibit 8.05. Professional Buyer Coverage, 2025	
Exhibit 8.06. Key Accounts Dashboard, 2025	
Exhibit 8.07. Greatest Key Accounts' Challenges, 2025	
Exhibit 8.08. Challenges Seeking Platform Placement, 2025	
Exhibit 8.09. Challenges Seeking Model Placement, 2025	
Glossary	
Company Index	

Company Index

AllianceBernstein, 50

Ares, 107

Bain Capital, 65

CAIS, 50

Capital Group, 50

Carson Group, 34, 65

Chase, 64, 65, 77

Commonwealth, 65

Edward Jones, 34, 64, 66, 82

Equitable Advisors, 78

Goldman Sachs Asset Management, 50, 83

Hightower, 34, 131

Innovator ETFs, 50, 83

Invesco, 131

iCapital, 24, 50

iShares, 50

J.P. Morgan, 71, 74

Janus Henderson, 107

Lincoln Financial, 33, 75

LPL Financial, 33, 64-66, 71, 75, 82, 143

Mariner, 34, 131

Mercer, 34

Merrill Lynch, 34, 65, 143

Morgan Stanley, 34, 64, 65, 73, 143

MWA Financial Services, 78

Northwestern Mutual, 78

NYLIFE, 64, 78

Osaic, 33, 75

Prudential, 33

Raymond James, 65

RBC Wealth Management, 64, 74

Snowden Lane, 107

TIFIN AMP, 107

U.S. Bancorp Investments, 77

UBS, 34

Wells Fargo, 65, 73, 77 William Blair, 74