### The Cerulli **Report**

# **Asian Distribution Dynamics 2022**

Gearing Up for Emerging Opportunities

#### **OVERVIEW & METHODOLOGY**

This annual report sizes and identifies opportunities in key six Asia ex-Japan markets—China, Hong Kong, India, Korea, Singapore, and Taiwan—and examines several key areas in Asia's mutual fund industry, including market size, product development trends, distribution strategies, competitive analyses, digital developments, fees, and asset and revenue growth projections, as well as regulatory developments and their implications.

This year's report includes a discussion of three key themes: tapping the growing wealth management pool, the rise of exchange-traded funds (ETFs), and finding opportunities in Asia's retail insurance segment. These topics assess investment needs of wealthy clients, including the emerging opportunities from the growing family offices in key markets, implications for managers amid the growing traction of ETFs across the region, and potential product strategies when working with insurance partners for fund distribution.

### **USE THIS REPORT TO**

- Assess the investment needs and strategies sought by high-net-worth individuals, and evaluate emerging opportunities in the family office segment
- · Examine the uptake of ETFs with key investment themes and product innovation ideas
- Evaluate the potential product gaps on insurers' platforms, and explore the prospects of using environmental, social, and governance (ESG) thematic funds in investment-linked plans
- Analyze six key Asia ex-Japan markets in terms of assets, net flows, product trends, distribution
  practices, competitive leagues, fees, revenues, and forecasts of assets and revenues

### **QUESTIONS ANSWERED**

- How can managers cater to the investment needs of private bank and family office clients?
- What are the implications for managers as ETFs gain traction in Asia ex-Japan?
- How can managers help life insurers in plugging the gaps in their product suites?
- What are managers' plans for launching ESG-integrated and ESG-themed products?
- How are product and distribution regulatory initiatives influencing product development and distribution practices?
- What are the key developments that will shape the fund distribution landscape?
- How can asset managers benefit from some of the recent changes in regulations?

#### **PRODUCT DETAILS**

#### **Included with Purchase**

- Digital report in PDF format
- Unlimited online firm-wide access
- Exhibits in Excel

- Key findings
- Analyst support
- Interactive Report Dashboards

# Interactive Report Dashboards

Interact and explore select report data with Cerulli's visualization tool.

- Mutual Fund Industry Overview: Explore mutual fund asset compound annual growth rate (CAGR) projections by market; assets under management (AUM) by investment objective and domicile; and net new flows by investment objective in Asia ex-Japan over the last five years.
- Regional Mutual Fund Distribution Landscape: Review mutual fund AUM in Asia ex-Japan by distribution channel and bank type, and understand asset managers' outlook for distribution channels.
- Country Comparison: Mutual Fund Distribution Breakdown: Compare the distribution breakdown in different markets and assess managers' plans on future distribution strategy by country.
- Retail and Wealth Trends: Investment Considerations and Product Plans: Understand the investment considerations of wealthy investors and managers' product promotion plans to distributors in each of the markets. This dataset can be compared between six countries.
- Retail and Wealth Trends: ETF Drivers and Themes: Examine the drivers
  of ETF take-up, key themes in ETF listing in the region, and compare the
  ETF trends by intermediary type. Also, analyze major reasons driving
  the increased adoption of ETFs among retail investors by comparing
  markets.



### Exhibit 2.10

# Asia ex-Japan Managers on Plans to Counter Fee Pressures, 2022

Source: Cerulli Associates

Analyst Note: Respondents were asked to rate strategies on a scale of 1 to 5, where 1=Least likely, and 5=Most likely.

	China	Hong Kong	India	Singapore	Korea	Taiwan	Overall
Focus on diversifying into higher-fee earning products	4.0	4.4	3.2	4.6	3.0	4.3	4.0
Reduce operating costs	3.0	3.4	4.2	3.4	2.0	3.3	3.4
Increase business from the high-net-worth individuals	3.3	3.4	3.6	2.8	3.5	3.5	3.3
Tap into ultra-high-net-worth individuals and families	2.7	3.8	3.4	2.6	2.5	2.3	3.0
Gradually start to increase direct sales to clients	3.7	1.6	2.6	1.8	4.0	3.3	2.6

# **Table of Contents:** Expanded

Met	thodology	15
Exe	ecutive Summary	17
	Asia ex-Japan Distributors and Family Offices on Recommended Asset Allocations to Alternatives, ETFs, and ESG-Aligned Investments, 2022	17
	Asia ex-Japan Managers' Top Fund Category Selections to Expand Their Range of Exchange-Traded Funds, 2022	
Exc	:hange Rates	21
Cha	apter 1: Tapping the Growing Wealth Management Pool	22
	Exhibit 1.01. Asia ex-Japan Distributors and Family Offices on Their Clients' Key Concerns, 2022	22
	Exhibit 1.02. Asia ex-Japan Managers, Distributors, and Family Offices on the Most Important Considerations for High-Net-Worth and Ultra-High-Net-Worth Clients, 2022	23
	Exhibit 1.03. Asia ex-Japan Distributors and Family Offices on Returns Their Clients Generated in 2021 and Future Expectations, 2022.	23
	Investors search for returns while embracing new themes	24
	Exhibit 1.04. Asia ex-Japan Managers, Distributors, and Family Offices on Asset Classes That Clients Are Looking to Increase Exposure to in the Next Two Years, 2022	25
	Exhibit 1.05. Asia ex-Japan Distributors and Family Offices on Recommended Asset Allocations to Alternatives, ETFs, and ESG-Aligned Investments, 2022	27
	Exhibit 1.06. Asia ex-Japan Distributors and Family Offices on Types of Thematic ETFs They Recommend to Their Clients, 2022	28
	Competing for the family office business	29
	Exhibit 1.07. Asia ex-Japan Managers on Whether They Work With Family Offices, 2022	
	Exhibit 1.08. Investment Vehicles Preferred by Asia ex-Japan Private Banks and Family Offices, 2022	30
	Catering to family offices' diverse investment needs	31
	Exhibit 1.09. Asia ex-Japan Managers' on Challenges Faced While Dealing With Family Office Clients, 2022.	31
	Private banks up the game to tap the ultra-rich	32
	Exhibit 1.10. Asia ex-Japan Distributors and Family Offices on the Percentage of Assets Held in Discretionary Portfolio Management Services, 2022.	32
	Huge potential in Asia's flourishing wealth management space	33
	Exhibit 1.11. Asia ex-Japan Distributors and Family Offices on Reasons to Grow Their Discretionary Portfolio Management Services Business, 2022	33
	Exhibit 1.12. List of Investment Strategies That Asia ex-Japan Distributors and Family Offices Are Looking for from Asset  Managers Over the Next Three Years, 2022	33

CI	hapter 2: The Rise of Exchange-Traded Funds	. 34
	Exhibit 2.01. Asia ex-Japan Exchange-Traded Fund Assets Under Management, 2017–2021 Exhibit 2.02. Asia ex-Japan Exchange-Traded Fund Net New Flows, 2017–2021	
	Technology ETFs attract net flows	35
	Product innovation	38 38
	Exhibit 2.06. Asia ex-Japan Managers on Their Plans to Foray Into or Expand Exchange-Traded Fund Businesses, 2022  Exhibit 2.07. Asia ex-Japan Managers' Top Fund Category Selections to Expand Their Range of Exchange-Traded Funds, 2022	
	Evolving distribution model for ETFs	
	Market consolidation ahead in certain segments	
	The way forward	
	Exhibit 2.09. Asia ex-Japan Managers on Factors Driving Retail Interest in Exchange-Traded Funds, 2022	
	Exhibit 2.10. Asia ex-Japan Managers on Plans to Counter Fee Pressures, 2022	43
Cł	hapter 3: Finding Opportunities in Asia's Retail Insurance Segment	. 44
Cł	hapter 3: Finding Opportunities in Asia's Retail Insurance Segment  Exhibit 3.01. Asia ex-Japan Life Insurance Investment-Linked Policy Assets, 2017–2021  Exhibit 3.02. Asia ex-Japan Life Insurance Investment-Linked Policy Premiums, 2017–2021	44
Cł	Exhibit 3.01. Asia ex-Japan Life Insurance Investment-Linked Policy Assets, 2017–2021	44
Cł	Exhibit 3.01. Asia ex-Japan Life Insurance Investment-Linked Policy Assets, 2017–2021	44 45
Cł	Exhibit 3.01. Asia ex-Japan Life Insurance Investment-Linked Policy Assets, 2017–2021  Exhibit 3.02. Asia ex-Japan Life Insurance Investment-Linked Policy Premiums, 2017–2021  Part of long-term sustainability programs  Exhibit 3.03. Recently Launched Environmental, Social, and Governance-Compliant Investment-Linked Policies in	44 45 46
Cł	Exhibit 3.01. Asia ex-Japan Life Insurance Investment-Linked Policy Assets, 2017–2021  Exhibit 3.02. Asia ex-Japan Life Insurance Investment-Linked Policy Premiums, 2017–2021  Part of long-term sustainability programs  Exhibit 3.03. Recently Launched Environmental, Social, and Governance-Compliant Investment-Linked Policies in Selected Asia ex-Japan Markets, 2020–2021	44 45 46 46
Cł	Exhibit 3.01. Asia ex-Japan Life Insurance Investment-Linked Policy Assets, 2017–2021  Exhibit 3.02. Asia ex-Japan Life Insurance Investment-Linked Policy Premiums, 2017–2021  Part of long-term sustainability programs  Exhibit 3.03. Recently Launched Environmental, Social, and Governance-Compliant Investment-Linked Policies in Selected Asia ex-Japan Markets, 2020–2021  Singapore leads product launches.  Exhibit 3.04. Asia ex-Japan Asset Managers' Views on Their Insurance Partners' Plans to Look for ESG and Sustainability-Themed Funds for	44 45 46 46 47
Ch	Exhibit 3.01. Asia ex-Japan Life Insurance Investment-Linked Policy Assets, 2017–2021  Exhibit 3.02. Asia ex-Japan Life Insurance Investment-Linked Policy Premiums, 2017–2021  Part of long-term sustainability programs  Exhibit 3.03. Recently Launched Environmental, Social, and Governance-Compliant Investment-Linked Policies in Selected Asia ex-Japan Markets, 2020–2021  Singapore leads product launches.  Exhibit 3.04. Asia ex-Japan Asset Managers' Views on Their Insurance Partners' Plans to Look for ESG and Sustainability-Themed Funds for Investment-Linked Plans, 2022	44 45 46 47 47
Ch	Exhibit 3.01. Asia ex-Japan Life Insurance Investment-Linked Policy Assets, 2017–2021  Exhibit 3.02. Asia ex-Japan Life Insurance Investment-Linked Policy Premiums, 2017–2021  Part of long-term sustainability programs  Exhibit 3.03. Recently Launched Environmental, Social, and Governance-Compliant Investment-Linked Policies in Selected Asia ex-Japan Markets, 2020–2021  Singapore leads product launches.  Exhibit 3.04. Asia ex-Japan Asset Managers' Views on Their Insurance Partners' Plans to Look for ESG and Sustainability-Themed Funds for Investment-Linked Plans, 2022  Exhibit 3.05. List of Product Ideas That Insurance Companies Are Seeking from Managers to Structure Investment-Linked Policies, 2022	44 45 46 47 47 48
Ch	Exhibit 3.01. Asia ex-Japan Life Insurance Investment-Linked Policy Assets, 2017–2021  Exhibit 3.02. Asia ex-Japan Life Insurance Investment-Linked Policy Premiums, 2017–2021  Part of long-term sustainability programs  Exhibit 3.03. Recently Launched Environmental, Social, and Governance-Compliant Investment-Linked Policies in Selected Asia ex-Japan Markets, 2020–2021  Singapore leads product launches.  Exhibit 3.04. Asia ex-Japan Asset Managers' Views on Their Insurance Partners' Plans to Look for ESG and Sustainability-Themed Funds for Investment-Linked Plans, 2022  Exhibit 3.05. List of Product Ideas That Insurance Companies Are Seeking from Managers to Structure Investment-Linked Policies, 2022  Exhibit 3.06. Selected Investment-Linked Policy Funds Outsourced to External Managers in Singapore, 2021	44 45 46 47 47 48 49
Ch	Exhibit 3.01. Asia ex-Japan Life Insurance Investment-Linked Policy Assets, 2017–2021  Exhibit 3.02. Asia ex-Japan Life Insurance Investment-Linked Policy Premiums, 2017–2021  Part of long-term sustainability programs  Exhibit 3.03. Recently Launched Environmental, Social, and Governance-Compliant Investment-Linked Policies in Selected Asia ex-Japan Markets, 2020–2021  Singapore leads product launches.  Exhibit 3.04. Asia ex-Japan Asset Managers' Views on Their Insurance Partners' Plans to Look for ESG and Sustainability-Themed Funds for Investment-Linked Plans, 2022  Exhibit 3.05. List of Product Ideas That Insurance Companies Are Seeking from Managers to Structure Investment-Linked Policies, 2022.  Exhibit 3.06. Selected Investment-Linked Policy Funds Outsourced to External Managers in Singapore, 2021  Korea and Taiwan lag behind.  Exhibit 3.07. Top-10 Asia ex-Japan Life Insurers by Total ILP Premiums, 2019–2020.  Room for more diversified subfunds	44 45 46 47 47 47 48 49 49
Ch	Exhibit 3.01. Asia ex-Japan Life Insurance Investment-Linked Policy Assets, 2017–2021  Exhibit 3.02. Asia ex-Japan Life Insurance Investment-Linked Policy Premiums, 2017–2021  Part of long-term sustainability programs  Exhibit 3.03. Recently Launched Environmental, Social, and Governance-Compliant Investment-Linked Policies in Selected Asia ex-Japan Markets, 2020–2021  Singapore leads product launches.  Exhibit 3.04. Asia ex-Japan Asset Managers' Views on Their Insurance Partners' Plans to Look for ESG and Sustainability-Themed Funds for Investment-Linked Plans, 2022  Exhibit 3.05. List of Product Ideas That Insurance Companies Are Seeking from Managers to Structure Investment-Linked Policies, 2022  Exhibit 3.06. Selected Investment-Linked Policy Funds Outsourced to External Managers in Singapore, 2021  Korea and Taiwan lag behind.  Exhibit 3.07. Top-10 Asia ex-Japan Life Insurers by Total ILP Premiums, 2019–2020.	44 45 46 47 47 47 48 49 49 50

Ch	apter 4: Regional	53
	New Product Initiatives	53
	Retirement Reforms	53
	Exhibit 4.01. Asia ex-Japan Mutual Fund Assets Under Management by Country, 2017–2026E	
	Exhibit 4.02. Asia ex-Japan Mutual Fund Assets Under Management as a Percentage of Household Financial Assets, 2017–2021	. 55
	Exhibit 4.03. Asia ex-Japan Mutual Fund Assets Under Management by Domicile, 2017–2021	. 56
	Exhibit 4.04. Asia ex-Japan Mutual Fund Assets Under Management by Investment Objective, 2017–2021	. 57
	Exhibit 4.05. Asia ex-Japan Mutual Fund Net New Inflows by Investment Objective, 2017–2021	. 58
	Exhibit 4.06. Asia ex-Japan Fund-of-Funds Assets Under Management, 2017–2021	. 59
	Exhibit 4.07. Asia ex-Japan Mutual Fund Fees and Distribution Charges, 2021	. 60
	Exhibit 4.08. Asia Ex-Japan Mutual Fund Industry Revenue by Country, 2017–2026E	
	Exhibit 4.09. Asia ex-Japan Mutual Fund Assets Under Management by Distribution Channel, 2019–2021	. 63
Ch	apter 5: China	65
	Regulatory Controls on Fund Distribution	
	Product Diversification	
	Exhibit 5.01. Chinese Mutual Fund and Exchange-Traded Fund Assets Under Management, 2017–2021	
	Exhibit 5.02. Chinese Mutual Fund Assets Under Management by Investor Type, 2019–2021	
	Exhibit 5.03. Chinese Open-End Mutual Fund Assets Under Management by Investment Objective, 2017–2021	
	Exhibit 5.04. Chinese Open-End Mutual Fund Net New Flows by Investment Objective, 2017–2021	
	Exhibit 5.05. Breakdown of Assets Under Management by Sector, 2020–2021	
	Exhibit 5.06. Largest 20 Mutual Fund Managers in China, 2020–2021	
	Exhibit 5.07. Partly or Wholly Foreign-Owned Fund Management Companies' Assets Under Management, 2020–2021	
	Exhibit 5.08. Fundraising Results of New Funds Launched by Investment Category, 2020–2021	
	Exhibit 5.09. Chinese Asset Managers' Plans on Fund Strategies to Promote to Distributors Over the Next Two Years, 2022	. 77
	Exhibit 5.10. Chinese Asset Managers' Views on the Most Important Considerations for High-Net-Worth and Ultra-High-Net-Worth Clients, 2022	78
	Exhibit 5.11. Chinese Asset Managers' Views on Products Sought by Retail Investors for Retirement Planning, 2022	
	Exhibit 5.12. Chinese Asset Managers' Views on Plans to Launch ESG-Integrated and ESG-Themed Products	
	Over the Next Two Years, 2022	. 81
	Exhibit 5.13. Chinese Mutual Fund Fees and Distribution Charges, 2021	
	Exhibit 5.14. Chinese Mutual Fund Assets Under Management by Distribution Channel, 2019–2021	. 83
	Exhibit 5.15. Chinese Asset Managers' Views on Distribution Channels They Intend to Expand the Use of Over the Next Three Years, 2022	. 85
	Exhibit 5.16. Chinese Asset Managers' Views on the Greater Bay Area Wealth Management Connect, 2022	. 87

Chapter 6: Hong Kong	
Greater Bay Area Wealth Management Connect	
ETF Connect Takes Shape	
Driving the ESG Agenda	
Regulating Virtual Assets	90
Exhibit 6.01. Hong Kong Mutual Fund Assets Under Management, 2017E–2021E	
Exhibit 6.02. Hong Kong Mutual Fund Assets Under Management by Investor Type, 2019–2021	
Exhibit 6.03. Hong Kong Mutual Fund Assets Under Management by Investment Objective, 2017E–2021E	
Exhibit 6.04. Hong Kong SFC-Authorized Funds and Assets Under Management by Domicile, March 2017–March	n 202194
Exhibit 6.05. Hong Kong Mutual Fund Net New Inflows Attributable to Residents by Investment Objective, 2017	-2021
Exhibit 6.06. Hong Kong Domiciled and Listed Exchange-Traded Fund Assets Under Management, 2017–2021.	
Exhibit 6.07. Hong Kong Asset Managers' Plans on Fund Strategies to Promote to Distributors Over the Next Tw	o Years, 2022
Exhibit 6.08. Hong Kong Asset Managers' Views on the Most Important Considerations for High-Net-Worth and Ultra-High-Net-Worth Clients, 2022	Q
Exhibit 6.09. Hong Kong Asset Managers' Views on Products Sought by Retail Investors for Retirement Planning	
Exhibit 6.10. Hong Kong Asset Managers' Plans to Launch ESG-Integrated and ESG-Themed Products Over the  Next Two Years, 2022	
Exhibit 6.11. Hong Kong Mutual Fund Management Fees, 2021	
Exhibit 6.12. Hong Kong Mutual Fund Assets Under Management by Distribution Channel, 2019–2021	
Exhibit 6.13. Hong Kong Asset Managers' Views on Distribution Channels They Intend to Use More of Over the Next Three Years, 2022	
Chapter 7: India	
Reviewing Eligibility of New Mutual Fund Sponsors	
Regulations on Passive Funds.	
Exhibit 7.01. Indian Mutual Fund Assets Under Management, 2017–2021	105
Exhibit 7.02. Indian Mutual Fund Assets Under Management by Investor Type, December 2017–December 202	
Exhibit 7.03. Indian Mutual Fund Assets Under Management by Source, 2017–2021	
Exhibit 7.04. Indian Mutual Fund Assets Under Management by Investment Objective, 2017–2021	
Exhibit 7.05. Indian Mutual Fund Net New Inflows by Investment Objective, 2017–2021	
Exhibit 7.06. Indian Exchange-Traded Funds and Funds of Funds by Assets Under Management, 2017–2021	
Exhibit 7.07. Indian Asset Managers' Plans for Fund Strategies to Promote to Distributors Over the Next Two Ye	ars, 2022
Exhibit 7.08. Indian Asset Managers' Views on the Most Important Considerations for High-Net-Worth and	
Ultra-High-Net-Worth Clients, 2022.	
Exhibit 7.09. Indian Asset Managers' Views on Products Sought by Retail Investors for Retirement Planning, 202	
Exhibit 7.10. Indian Asset Managers' Plans to Launch ESG-Integrated and ESG-Themed Products Over the Next	
Exhibit 7.11. Largest 10 Indian Mutual Fund Managers, 2019–2021.	
Exhibit 7.12. Partly or Wholly Foreign-Owned Indian Fund Managers' Assets Under Management, 2020–2021	

	Exhibit 7.13. Top 10 Indian Fund Management Companies by Net Profit, FY2020–FY2021	120
	Exhibit 7.14. Indian Mutual Fund Management Fees, 2021	121
	Exhibit 7.15. Indian Mutual Fund Assets Under Management by Distribution Channel, 2019–2021	122
	Exhibit 7.16. Indian Asset Managers' Views on Distribution Channels They Intend to Expand the Use of Over the Next Three Years, 2022	123
Cł	hapter 8: Korea	. 124
	Default Option to Boost Target-Date Funds (TDFs)	124
	Reining in Initial Public Offering (IPO) Sales	124
	Introduction of MyData	125
	Financial Consumer Protection Act	125
	Exhibit 8.01. Korean Mutual Fund Assets Under Management, 2017–2021	126
	Exhibit 8.02. Korean Locally Domiciled Mutual Fund Gross Sales by Investor Type, 2019–2021	127
	Exhibit 8.03. Korean Locally Domiciled Mutual Fund Assets Under Management by Investment Objective, 2017–2021	128
	Exhibit 8.04. Korean Locally Domiciled Mutual Fund Net New Inflows by Investment Objective, 2017–2021	129
	Exhibit 8.05. Korean Overseas Investment Trust Fund Assets Under Management and Net New Flows, 2017–2021	130
	Exhibit 8.06. Korean Exchange-Traded Funds by Assets Under Management and Net New Flows, 2017–2021	
	Exhibit 8.07. Korean Asset Managers' Plans on Fund Strategies to Promote to Distributors Over the Next Two Years, 2022	
	Exhibit 8.08. Korean Asset Managers' Views on the Most Important Considerations for High-Net-Worth and Ultra-High-Net-Worth Clients, 2022.	
	Exhibit 8.09. Largest 10 Korean Onshore Mutual Fund Managers, 2019–2021.	
	Exhibit 8.10. Largest 10 Korean Mutual Fund Managers for Overseas Investment Trust Funds, 2019–2021	
	Exhibit 8.11. Foreign-Owned Fund Management Companies in Korea, 2020–2021	
	Exhibit 8.12. Korean Fund Management Industry Net Income, 2019–2021	
	Exhibit 8.13. Largest 10 Korean Fund Management Companies by Net Profits, 2020–2021	
	Exhibit 8.14. Korean Mutual Fund Management Fees, 2021	
	Exhibit 8.15. Korean Locally Domiciled Mutual Fund Assets Under Management by Distribution Channel, 2019–2021	
	Exhibit 8.16. Largest 10 Onshore Mutual Fund Distributors in Korea by Assets Under Management, 2021	
	Exhibit 8.17. Korean Asset Managers' Views on Distribution Channels They Intend to Expand the Use of Over the Next Three Years, 2022	143
Cł	hapter 9: Singapore	. 144
	Emergence of Digital Assets	144
	Digital Advisors Foray into Private Market Investing	144
	Exhibit 9.01. Singapore Mutual Fund Assets Under Management by Domicile, 2017–2021	145
	Exhibit 9.02. Singapore Mutual Fund Assets Under Management by Investor Type, 2019–2021	147
	Exhibit 9.03. Singapore Locally Domiciled Mutual Fund Assets Under Management Marketshare by Investment Objective, 2017–2021	148
	Exhibit 9.04. Singapore Mutual Fund Net New Inflows by Investment Objective, 2017–2021	
	Exhibit 9.05. Singapore Locally Domiciled Mutual Fund Assets Under Management by Geographic Allocation, 2016–2020	150
	Exhibit 9.06. Singapore Asset Managers' Plans on Fund Strategies to Promote to Distributors Over the Next Two Years, 2022	151

# Table of Contents

Exhibit 9.07. Singapore Asset Managers' Views on the Most Important Considerations for High-Net-Worth and Ultra-High-Net-Worth Clients, 2022 15
Exhibit 9.08. Singapore Asset Managers' Views on Products Sought by Retail Investors for Retirement Planning, 2022
Exhibit 9.09. Singapore Asset Managers' Plans to Launch ESG-Integrated and ESG-Themed Products Over the Next Two Years, 2022
Exhibit 9.10. Singapore-Listed and Domiciled Exchange-Traded Fund Assets Under Management, 2017–2021
Exhibit 9.11. Singapore Mutual Fund Fees, 2021
Exhibit 9.12. Wealth Management Fee Income of Singapore Banks, 2017–2021
Exhibit 9.13. Singapore Mutual Fund Assets Under Management by Distribution Channel, 2019–2021
Exhibit 9.14. Singapore Asset Managers' Views on Distribution Channels They Intend to Expand the Use of Over the Next Three Years, 2022 16
Chapter 10: Taiwan
Developing the ESG Market
Growing Retail Interest in Exchange-Traded Funds (ETFs)
Exhibit 10.01. Taiwanese Mutual Fund Assets Under Management, 2017–2021
Exhibit 10.02. Taiwanese Mutual Fund Assets Under Management by Investor Type, 2019–2021
Exhibit 10.03. Taiwanese Mutual Fund Assets Under Management by Domicile, 2017–2021
Exhibit 10.04. Taiwanese Mutual Fund Net New Inflows by Investment Objective, 2017–2021
Exhibit 10.05. Taiwanese Onshore Mutual Fund Assets Under Management by Investment Objective, 2017–2021
Exhibit 10.06. Taiwanese Cross-Border Mutual Fund Assets Under Management by Investment Objective, 2017–2021
Exhibit 10.07. Taiwanese Domestic Mutual Fund Flows Sourced Through Regular Savings Plans, 2017–2021
Exhibit 10.08. Top 10 Onshore Long-Term Mutual Funds by Net New Flows, 2021
Exhibit 10.09. Taiwanese Exchange-Traded Fund Assets Under Management, 2017–2021
Exhibit 10.10. Taiwanese Asset Managers' Plans for Fund Strategies to Promote to Distributors Over the Next Two Years, 2022
Exhibit 10.11. Taiwanese Asset Managers' Views on the Most Important Considerations for High-Net-Worth and Ultra-High-Net-Worth Clients, 2022
Exhibit 10.12. Taiwanese Asset Managers' Views on Products Sought by Retail Investors for Retirement Planning, 2022
Exhibit 10.13. Taiwanese Asset Managers' Views on Plans to Launch ESG-Integrated and ESG-Themed Products Over the Next Two Years, 2022 17
Exhibit 10.14. Largest 10 SITE Managers, 2020–2021
Exhibit 10.15. Foreign-Owned Fund Management Companies in Taiwan, 2020–2021
Exhibit 10.16. Largest 10 SITE Managers by Onshore Fund Management Fees, 2019–2021
Exhibit 10.17. Taiwanese Mutual Fund Management Fees, 2021
Exhibit 10.18. Taiwanese Mutual Fund Assets Under Management by Distribution Channel, 2019–2021
Exhibit 10.19. Taiwanese Asset Managers' Views on Distribution Channels They Intend to Expand the Use of Over the Next Three Years, 2022 18
Glossary
Company Index

# **Company Index**

ADDX, 27, 144

Aegon-Industrial Fund Management, 65

AIA, 48, 49, 160

AllianceBernstein, 75, 143, 178, 179

Allianz Global Investors, 50, 169, 170, 176, 178

Amazon, 122

Amundi, 61, 154, 158 Ant Financial, 68, 75, 84

Avalog, 173

AVIC Fund Management, 65

AXA, 46

AXA Insurance, 160

AXA Investment Managers, 118
Axion Global Asset Management, 90

Axis Mutual Fund, 117, 120

Bandhan Bank, 104 Bank of Baroda, 118 Bank of China, 84

Bank of Communications Schroder Fund

Management, 65

Bank of Singapore, 26, 28, 32

Banksalad, 125 BlackRock, 40, 75, 80 Blackstone, 104

BNP Paribas Mutual Fund, 118

BNY Mellon Investment Management, 102, 151

Bomapp, 125

Brown Brothers Harriman, 39 Cardif Assurance Vie, 50

Carlyle Group, 144

Cathay United Bank, 30, 173 China Asset Management, 67, 72 China Construction Bank, 75

China Universal Asset Management, 67, 82

ChrysCapital, 104

CICC, 70 Citibank, 143 CGS-CIM, 144

CSOP Asset Management, 41, 96

CTBC Bank, 173

DB Asset Management, 138 DBS, 144, 153, 158, 160 DBS Private Bank, 28, 32 Doomoolmori, 41 DSP Mutual Fund, 120

E Fund Management, 72, 82

Eastspring Securities Investment Trust, 179

Endowus, 41, 61, 144, 161 Evergrande, 54, 151 Fidelity, 50, 75, 99, 143

Finda, 125

Franklin Templeton, 151, 160

FSMOne, 154

Fubon Asset Management, 179

Fubon Life, 50

Fuh Hwa Securities Investment Trust, 169 Fullerton Fund Management, 27, 144, 153, 161

Fundrich, 53, 174, 182 GF Fund Management, 82

Grab, 161

Great Eastern, 46, 160 Guolian Securities, 86

Guangfa Fund Management, 65 Guotai Asset Management, 72, Guotai Junan Securities, 86

Hamilton Lane, 27

Harfor Fund Management, 65 Harvest Fund Management, HDFC Mutual Fund, 117 HSBC, 28, 53, 96, 102

HSBC Global Private Banking, 24 Huatai Pinebridge Investments, 67

Huatai Securities, 86 Huobi Tech, 31, 90

Industrial and Commercial Bank of China (ICBC), 84

ICICI Prudential Mutual, 117 IDFC Mutual Fund, 104

iFAST, 154

IGIS Asset Management, 138

Invesco, 134, 179

IVP, 144

J.P. Morgan, 144

KB Asset Management, 134, 135, 138, 140

KB Financial, 133 KEB Hana Bank, 142 Khosla Ventures, 144

Kiwoom Asset Management, 41

KKR, 144

Knight Frank, 22, 29 Kookmin Bank, 125, 142

Korea Investment Management (KIM), 135, 140

Koscom, 142

L&T Mutual Fund, 104, 120 Lime Asset Management, 129 Lion Global Investors, 155 Lombard Odier, 28

Marketnode, 144 Manulife, 99 Maybank, 153

Mega International Commercial Bank, 30 Minsheng Royal Fund Management, 65 Mirae Asset Daewoo Securities, 125

## Company Index

Mirae Asset Global Investments, 41, 96, 134, 135,

137, 138, 140, 155 Mirae Asset Life, 49

Moomoo, 41 Moonfare, 144

Motilal Oswal Mutual Fund, 120

Natixis, 182

Naver Financial, 125 Navi Mutual Fund, 117 Navi Technologies, 117 Neuberger Berman, 75

Nikko Asset Management, 154, 155

NH Bank, 125

NH-Amundi Asset Management, 134

NHN Payco, 125

Nikko Asset Management, 154, 155

NJ Mutual Fund, 117

Nomura Asset Management, 178

NTUC Income, 161 OCBC, 26, 28, 160 OCBC Securities, 155

OpenQ, 122

P&A Asset Management, 70 Partners Group, 27, 144

Penghua Fund Management, 65

Phillip Securities, 41 PhonePe, 117, 122

Pictet, 182 PIMCO, 149

PineBridge Investments, 67, 176, 178

Principal Mutual Fund, 124

Prudential, 49, 160

Raffles Family Office, 31 Rising Asset Management, 65 Samco Mutual Fund, 117

Samsung Asset Management, 39, 41, 134, 135, 137,

138, 140

Samsung Life, 49

SBI Mutual Fund, 117

Schroders, 75, 143, 153, 154 Shinhan Bank, 125, 142

Singtel, 161

Smallcase Technologies, 122 Southern Asset Management, 65 Standard Chartered, 143, 147

StashAway, 102, 144

State Street Corporation, 155

State Street Global Advisors, 40, 134

Sun Life, 49

Sundaram Mutual, 118 T. Rowe Price, 147

Taiwan Semiconductor Manufacturing Company

(TSMC), 175 Teamwink, 125

Thematic Asset Management, 96 Tianhong Asset Management, 72

Tiantian Fund, 84 Tiger Brokers, 41

Timefolio Asset Management, 138

Tokio Marine Life, 160

Toss, 125

Tsao Family Office, 154

UBS, 28

Uni-President Asset Management, 169

UOB, 154

UOB Asset Management (UOBAM), 155, 161, 162

Van Eck, 75 Vanguard, 75

VIP Asset Management, 138

WealthDesk, 122

Wellington Management, 147

Wells Fargo, 65 Woori Bank, 125, 142

Yinhua Fund Management, 72

Yuanta Securities Investment Trust, 162, 179

Zhong Ou Asset Management, 65

Zurich, 46 Zurich Life, 49