### Disclaimer

The information in this presentation is confidential and proprietary to SAP and may not be disclosed without the permission of SAP.

Except for your obligation to protect confidential information, this presentation is not subject to your license agreement or any other service or subscription agreement with SAP. SAP has no obligation to pursue any course of business outlined in this presentation or any related document, or to develop or release any functionality mentioned therein.

This presentation, or any related document and SAP's strategy and possible future developments, products and or platforms directions and functionality are all subject to change and may be changed by SAP at any time for any reason without notice. The information in this presentation is not a commitment, promise or legal obligation to deliver any material, code or functionality. This presentation is provided without a warranty of any kind, either express or implied, including but not limited to, the implied warranties of merchantability, fitness for a particular purpose, or non-infringement. This presentation is for informational purposes and may not be incorporated into a contract. SAP assumes no responsibility for errors or omissions in this presentation, except if such damages were caused by SAP's intentional or gross negligence.

All forward-looking statements are subject to various risks and uncertainties that could cause actual results to differ materially from expectations. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of their dates, and they should not be relied upon in making purchasing decisions.



# SAP's Transformation Journey to an Intelligent, Sustainable Enterprise

June, 2023

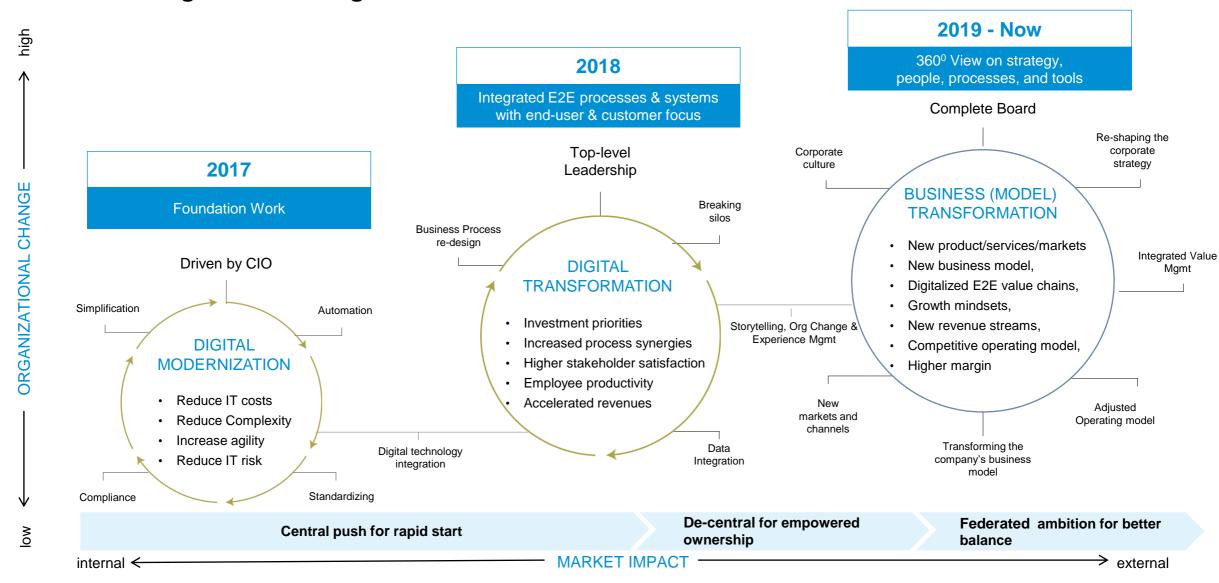
INTERNAL - SAP Customers and Partners Only



HOW WE TRANSFORM WHY WHAT HOW WOW

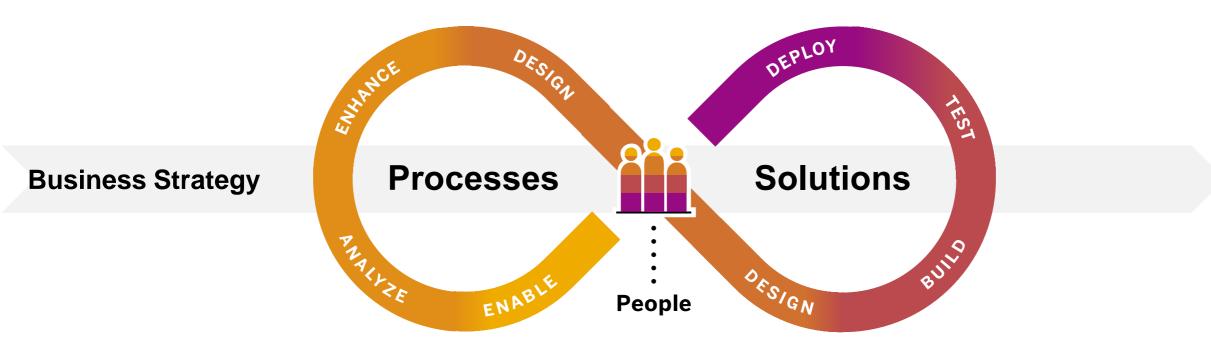


#### We went through all three stages of transformation



## From Strategy to Execution: Approach

Continuously transform successfully by connecting the key dimensions



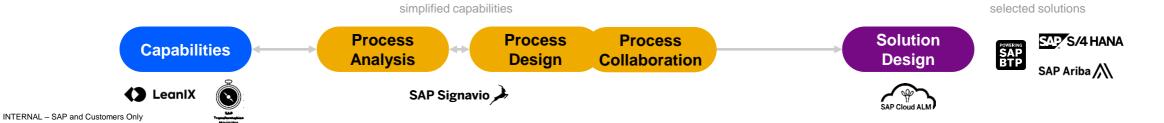
Where do we want to be?

Where are we at the moment and how are we doing?

How do we want to work in the future?

Let's create the landscape to support our future operating mode!

Let's roll it out and ensure we live it!



4

HOW WE TRANSFORM WHY WHAT HOW WOW



#### **Process Excellence through the Golden Standard for Business Processes**

Methodologies, standards, and guidelines for optimizing our processes



"You can only manage and improve what you document and measure"

INTERNAL – SAP and Customers Only