

# CFA Institute

The Board of Governors of CFA Institute confers the right to use the  
Chartered Financial Analyst (CFA)  
designation to

Shahzad Muhammad Saleem

for fulfilling all the requirements prescribed for use of this designation  
subject to fulfilling the ongoing obligations of a CFA charterholder.

This charter is issued at Charlottesville, Virginia,  
this first day of September, 2010.

Charter Number 120831



Maynard  
Chair

J. D. May  
President

