Early Sepsis Detection and Evaluation through Predictive Modeling Sebastian Busto – LSSBB Project June 2022

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Project Charter:

UTSouthwestern

Medical Center

Project Title:

Early Sepsis Detection and Evaluation through Predictive Modeling

Project Champion Executive Sponsors

William Daniel, MD, MBA

UT Southwestern (UTSW) All Sepsis Mortality
 Observed/Expected (O/E) Index is 1.05 (September 2019 – July 2020) placing us just below the 50th percentile rank of other academic medical centers (50th percentile is 1.22). Late identification of sepsis potentially contributes to difficult medical management and poor outcomes
 At beginning of 2021 UT Southwestern was ending a

contract with a former sepsis predictive modeling tool,

Wolters Kluwer. There was a need to create a modeling tool

that would replace Wolters Kluwer and assist with the early

Project Scope In scope:

Sterling Overstreet, MD, FACEP

Patients who are in one of the following unit's 12th floor (Blue, green and Orange Tower), 10th & 11th floor (Green and Orange Tower) and have a suspected source of infection and meet SIRS criteria (sepsis patients)

Susan Hernandez, MBA, BSN, RN

Out of scope:

- Patients who meet Sepsis criteria who are in the Emergency Department
- Patients who had a sepsis risk score under 10

Benefits/Business Case

identification of sepsis patients

- Potential financial impact with changes and/or optimization and savings according to 2017 Quality Analytics Department data analysis:
- Decrease Sepsis case average length of stay by one day
- Cost avoidance in Sepsis case costs of \$3.2 million
- Severe sepsis and septic shock are major healthcare problems, affecting millions of people around the world each year, killing one in four (and often more), and increasing in incidence (1–5). Similar to Polytrauma, acute myocardial infarction, or stroke, the speed and appropriateness of therapy administered in the initial hours after severe sepsis develops are likely to influence outcome!
- Septicemia treatment resulted in an estimated \$20.3 billion or 5.2 percent of the total cost for all hospitalizations and was the most
 expensive condition treated in the year 2011^{II}
- Sepsis outcomes affect UTSW in several ways:
- Post-operative sepsis is calculated using the AHRQ Patient Safety Indicator software. Known as PSI 13, post-operative sepsis is one of ten
 safety indicators aggregated in the overall Safety Composite score. The weight of PSI 13 in the Safety Composite is 22% and negative
 performance in this indicator affects UTSW in Value Based Purchasing and Hospital Acquired Condition Penalty program. UTSW's
 performance in PSI 13 is worse than the Vizient 50th percentile
- Sepsis bundle treatment is a required measure in core measure reporting. Known as SEP-1, this measure examines timeliness of
 interventions for severe sepsis and septic shock. UTSW's performance over last 12 months is 29% (July 2018–June 2019), which is below
 the Texas and national average of 62% and 59%, respectively (October 2018–September 2019)
- Sepsis represents a large portion of UTSW observed deaths, where nearly 1/3 of the patients who expire have a sepsis diagnosis

Primary Metric

Primary Metric	
Definition	Goal
Sepsis Mortality Observed/Expected (O/E)	Meets Target: 1.00 O/E (25 th percentile)
Benchmark Data Source: Vizient	Minimum: 1.22 O/E (50 th percentile)
 Comparator Group: 2018 USNWR Honor Roll Hospitals 	Maximum: 0.82 O/E (10 th percentile)
 Benchmark Timeframe: 09/01/2018–06/30/2019 	
Measure Steward: CMS: SEP-1/SWHR	

Dellinger RP, Levy MM, Rhodes A, et al. Surviving Sepsis Campaign: International guidelines for management of severe sepsis and septic shock: 2012. Critical Care Medicine. 2013 Feb;41(2):580-637.

National Center for Health Statistics Data Brief No. 62 June 2011. Inpatient care for septicemia or sepsis: a challenge for patients and hospitals. Retrieved on 11/14/16 at www.cdc.gov/nchs/data/databriefs/db62.pdf. Min equals baseline FY 2020

Project Aim Statement

Implement the Epic Sepsis Predictive Model (ESPM) pilot on 7 units at CUH starting May 24 to increase the number of interventions per chart review and patient rounding hours with an end goal to decrease sepsis length of stay overserved/expected for patients in these units from a baseline of 1.17 on April 1st, 2021.

Milestones	Tasks				April	May	June	July	Aug.	Sept.	Oct.	Nov.	Dec,	Jan.	Feb.	Marc	April
	Group co	nsensus															
	RRT Seps	is Process Development															
	Standard	lize Patient list – loop in inf	formatics														
Define	Select Pil	ot Units															
	Meet wit	th Medical director & Provi	iders of Pilot	Unit													
	Meet wit	th Pilot Unit Leaders/Team	l														
	Educatio	n of RRT – Process Discussi	ions														
	Initiate a	tiate and conduct pilot (Phase 1)															
Measure	Data Coll	ection														П	
	Collect P	Process Feedback RRT/Med Director/Providers													\neg		
	Simulatio	Simulation Analysis														\neg	
Analyze	Data Rev	lata Review of Phase 1				\neg											
	Develop	EPIC / IR tools														П	
	RRT Wor	kgroup for development o	f EPIC tools (I	Beta Testing)												\neg	
Improve	Plan Phas	ase II of the Pilot															
	Initiate a	and Conduct Pilot (Phase 2)															
6	Data Ana	a Analysis (Phase 2)															
Control	Control /	ntrol / Sustain															
Team Member	rs .																
Name		Project Role		Name					T			Pr	oje	ct R	ole		
D. Abresbare		Cr Analyst		C Pullings Number													

Team Members						
Name	Project Role	Name	Project Role			
B. Abraham	Sr. Analyst	C. Pulliam	Nursing			
S. Busto	Engineer	C. Nixon	Nursing			
M. Block	Sr. Project Mgr.	I. Hannah	Nursing			
Y. Ma	Sr. Analyst	M. Alford	Nursing			
C. Orrick	PI Coord.	J. Earnest	Nursing			
S. Overstreet	Physician Lead	T. Heineman	Nursing			
S. Sutton	Nursing Lead	K. Wang	Informatics			
A. Muchiri	Nursing Lead	A. Carrington	Informatics			
L. Nieto	Nursing					

CHAMPION SIGNATURE

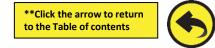
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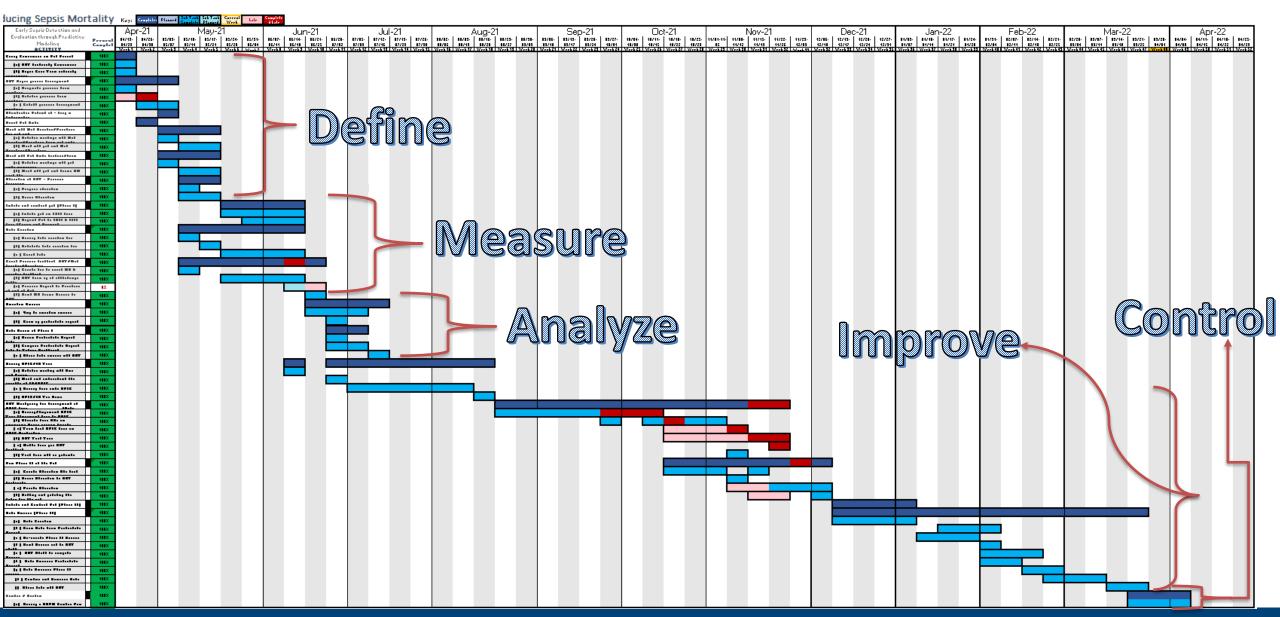
Date: 6/30/2022

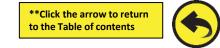
Sterling Overstreet, MD, FACEP

Quality Officer, Health System Affairs Assistant Medical Director, Emergency Department Assistant Professor, Department of Emergency Medicine

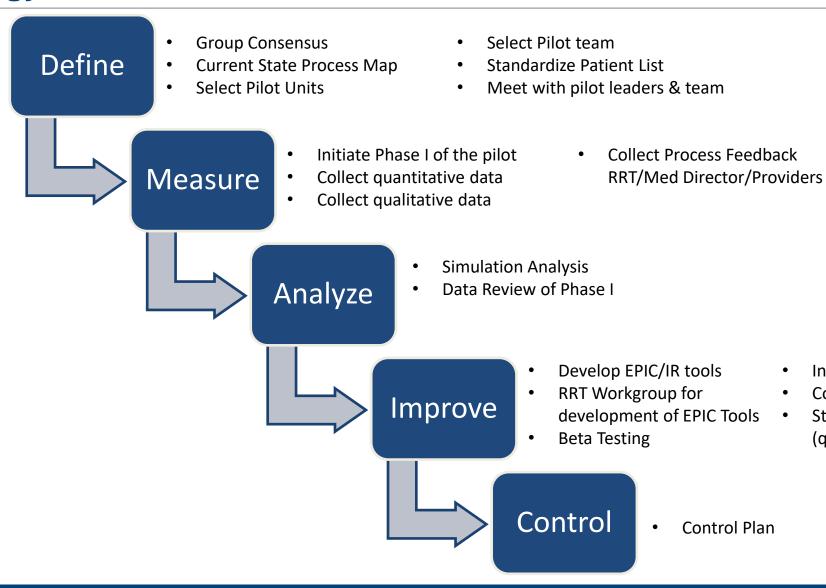
Methodology – DMAIC – Gantt Chart







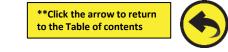
Methodology – DMAIC



Initiate Phase II of Pilot

Statistical data analysis (quantitative)

Collect data

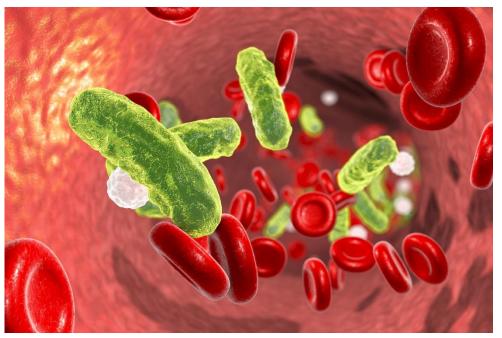


Define. Measure. Analyze. Improve. Control.

Sepsis

What is Sepsis?

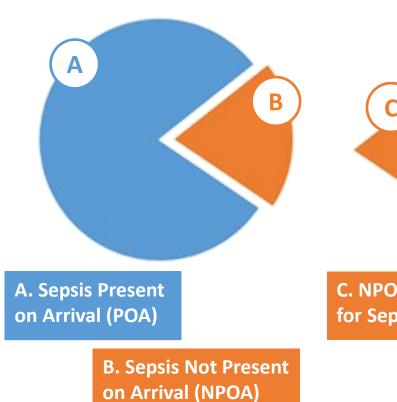
In short, sepsis is the body's overreaction to an infection, leading to organ dysfunction and possibly death. It is a true medical emergency, and it is the sixth most common reason for hospitalization in the United States

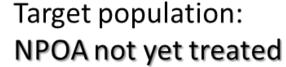


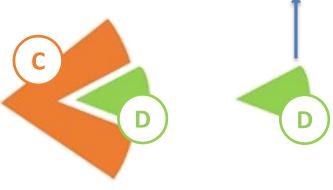
- Without timely treatment, sepsis can rapidly cause tissue damage, organ failure and death
- About 250,000 Americans die from sepsis each year
- 1 in 3 patients who die in a hospital have sepsis
- 6th most common reason for hospitalizations in the US

It's time to put sepsis on the clock.

Target Population







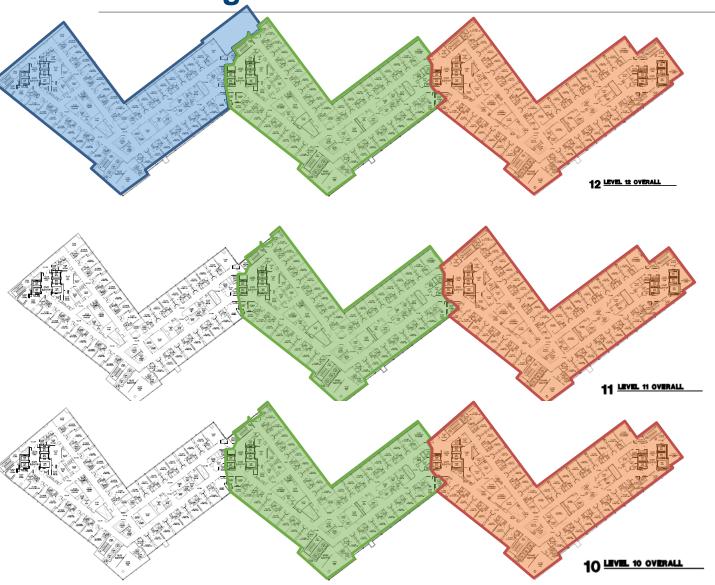
C. NPOA Treated for Sepsis

D. NPOA Not Yet Treated for Sepsis

Focus:

Even though around 80% of our sepsis patients are Present on Arrival (POA), we decided to focus on Non-Present On Arrival (NPOA) sepsis patients who have yet been treated for sepsis and that are in one of our seven pilot units. This is because these patients usually fly under the radar and are identified when it is too late

Selecting the Pilot Units



12th Floor:

- Blue Tower Med/Surge
- Green Tower Med/Surge
- Orange Tower Med/Surge

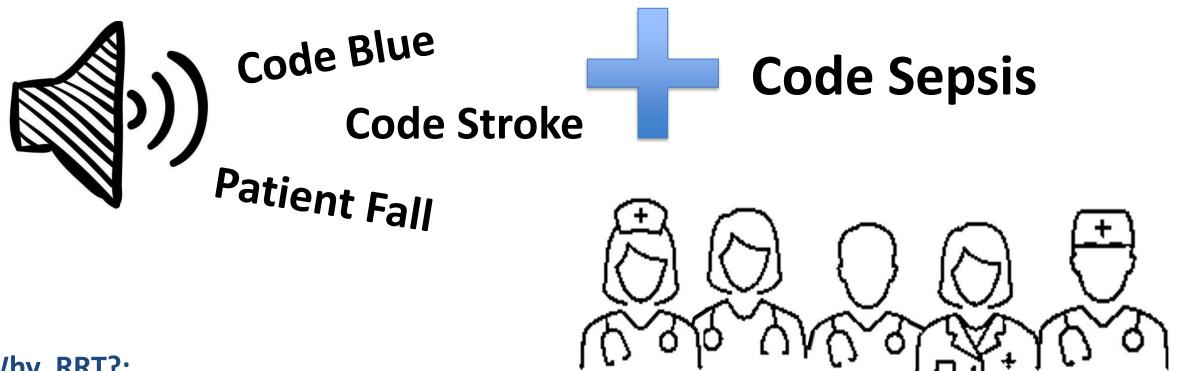
11th Floor:

- Green Tower Medical Oncology
- Orange Tower Surgical Oncology 10th Floor:
- Green Tower Med/Surge
- Orange Tower Med/Surge

Why this units?

These floors were selected because based on a previous rollout of a former mode, point of care advisor (POCA), these units were higher in rule out sepsis. These were also free of the complexities of specialty care (LVAD, BMT, etc.) that made the earlier model less effective.

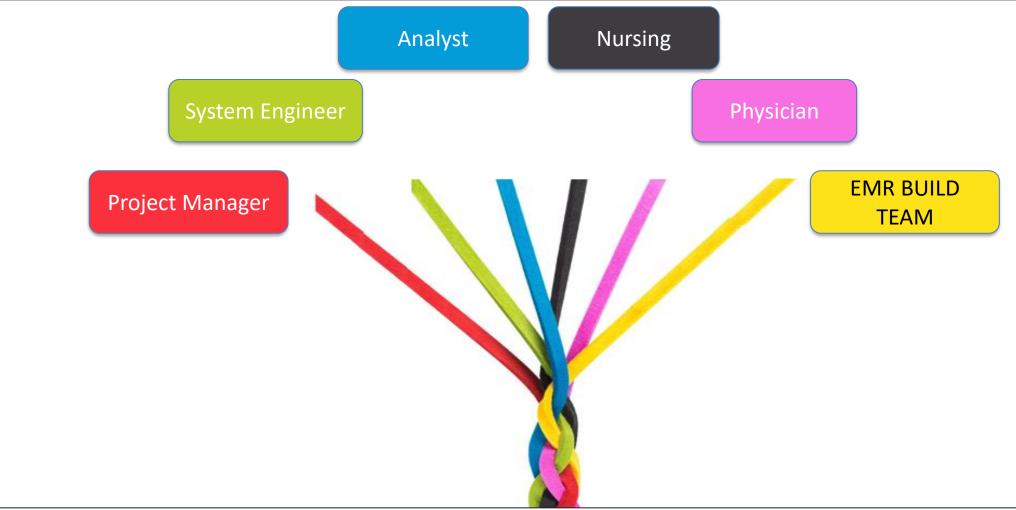
Selecting the Pilot Team – Rapid Response Team (RRT)



Why RRT?:

The rapid response team is a team of highly experienced nurses with critical thinking skills, they are respected communicators. The team's role is one of monitoring and identifying patients who require intervention to stabilize those who can remain outside the ICU or intervene and support the transfer of patients that will require a higher level of care. In total there are around 30 nurses and 5 per shift. They are optimally positioned to monitor and offer urgent response to those patients identified as needing sepsis intervention.

Pulling the Team Together:

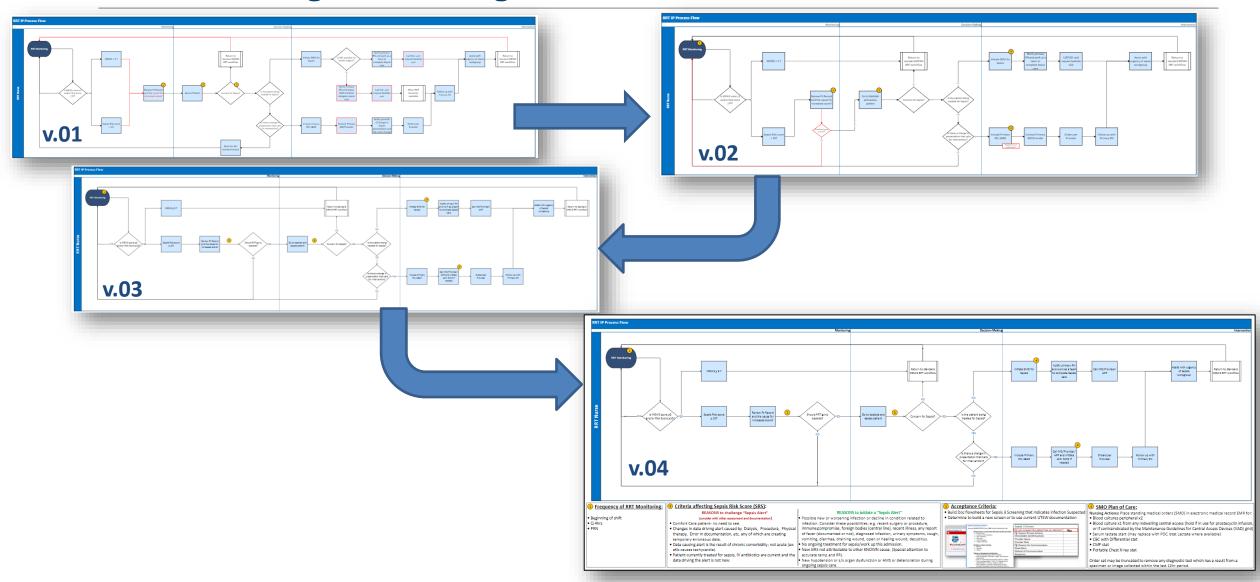


Team Members: ● Morgan Block; ● Sebastian Busto; ● Ying Ma, PhD; ● Betty Abraham, RN; ● Hannah Fullington; ● Marjorie Morales; ● Cary Orrick, RN;

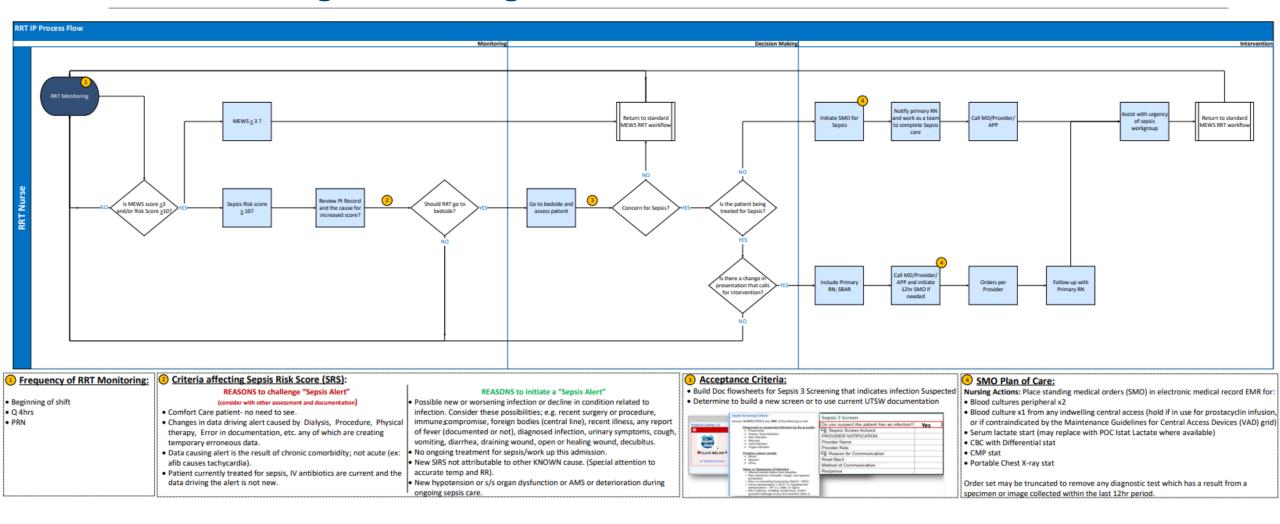
- Sherry Sutton, RN; Ambrose Muchiri, RN; Linda Nieto, RN, Cara Pulliam, RN; Lillian Otieno, RN; Cindy Nixon, RN; Ihab Hannah, RN; Melinda Alford, RN;
- Julie Earnest, RN; Sterling Overstreet, MD; Mujeeb Basit, MD; Richard Medford, MD; Samuel McDonald, MD; Karen Wang; Angela Carrington



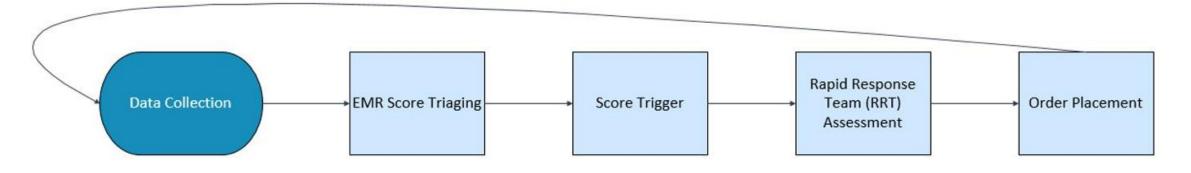
Understanding the existing RRT Workflow

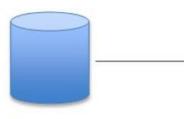


Understanding the existing RRT Workflow



Understanding the existing RRT Workflow – High Level View





CDS produces scores every 15 minutes for each patient;

Predictive variables do not indicate if patients already identified or treated

Scores above a selected threshold sent to EPIC front-end application

Scores not specific enough to rule out patients with other conditions;

No business rules to further filter already treated patients



A dedicated clinician expert acts as "human in the loop" in the prediction/ machine learning cycle;

Knowledge gained further transformed to the business rules in the next phase pilot



Rapid response team receives triaged scores from the clinical expert and further assess the patients from a centralized location;

RRT nurses communicate with floor nurses to coordinate patient diagnostics and care



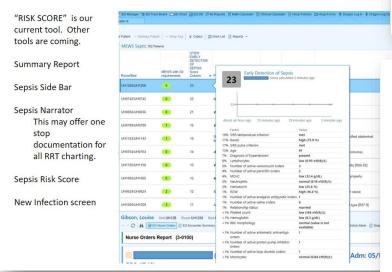
Floor nurses work with RRT nurses to place sepsis related orders;

Identified potential sepsis patients earlier

Gaining Consensus through education

Why?

- 1. We learned from POCA:
 - a) RRT attends the majority of "code sepsis" events when an inpatient becomes septic after arrival
 - b) RRT is assertive with SMO use, where unit nurses are less willing to enter orders
 - c) Decision support tools (DST) have low positive predictive values (PPV). Placing an experienced human "filter" in the process could improve application of the DST
- 2. Sepsis is still the #1 cause of in hospital mortality



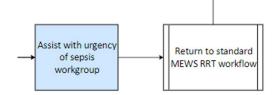


One of the reasons for RRT monito

Looking for trends in labs and vital

Sepsis by definition includes organ catch changes prior to "failure".

Early goal directed therapy is the only intervention that has shown in research to decrease mortality.

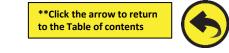


Stick around long enough to drive the urgency of antibiotic therapy for stable patients and, of course, until a return to stable or ICU for others.

Infection plus one of the following (which suggest organ dysfunction):

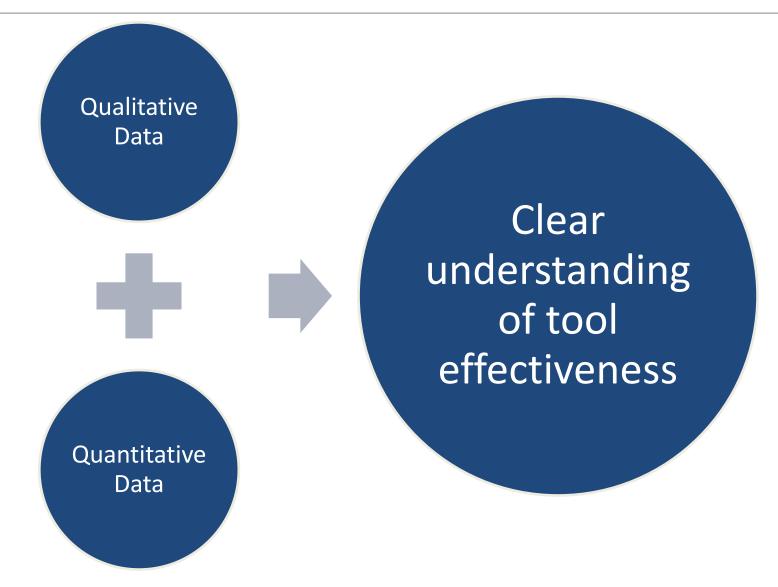
- Mental status changes
- Platelet count < 100000
- Lactate > 2 mmol/L
- INR > 1.5

- PTT > 60 secs
- Bilirubin > 3.9 mg/dL
- Creatinine > 2 mg/dL
- SBP < 80 mm Hg

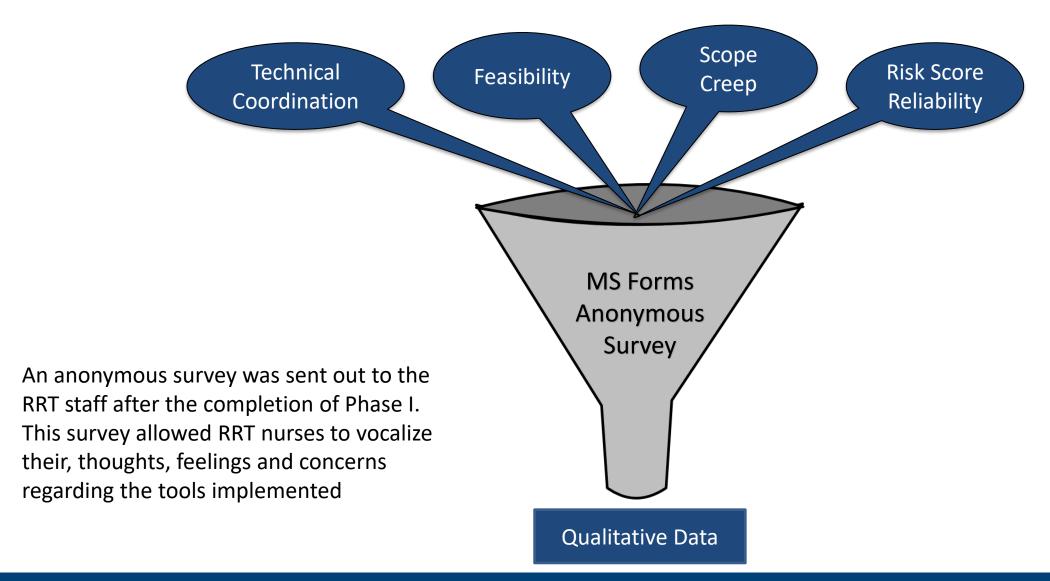


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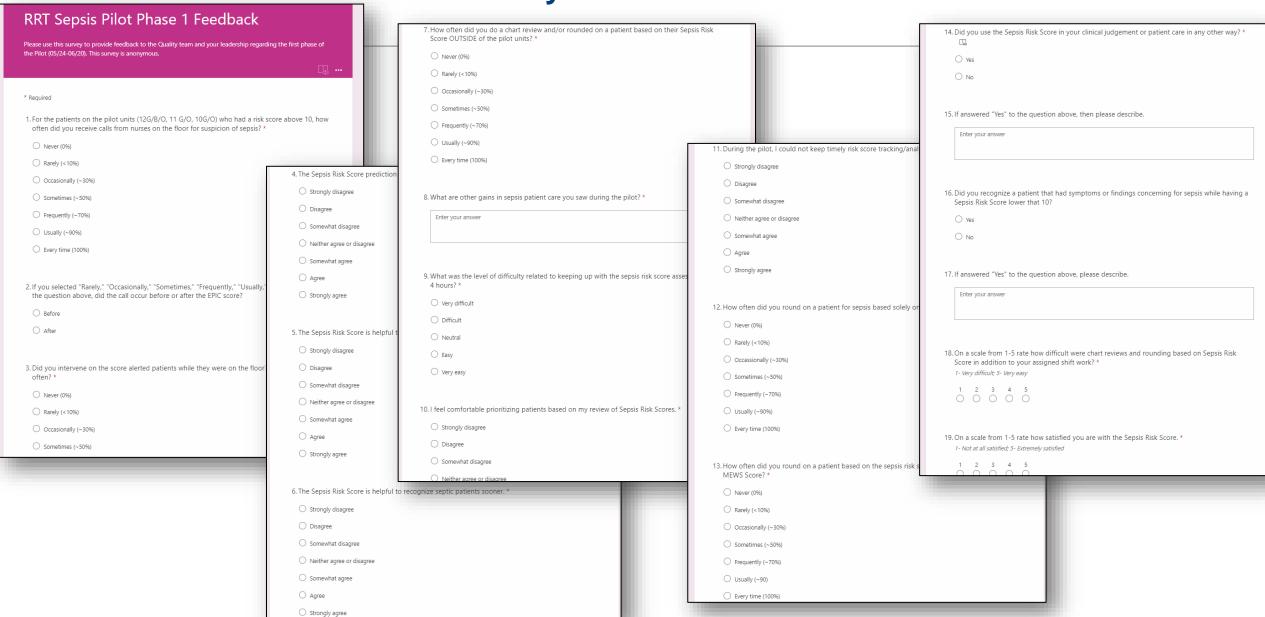
Data collection



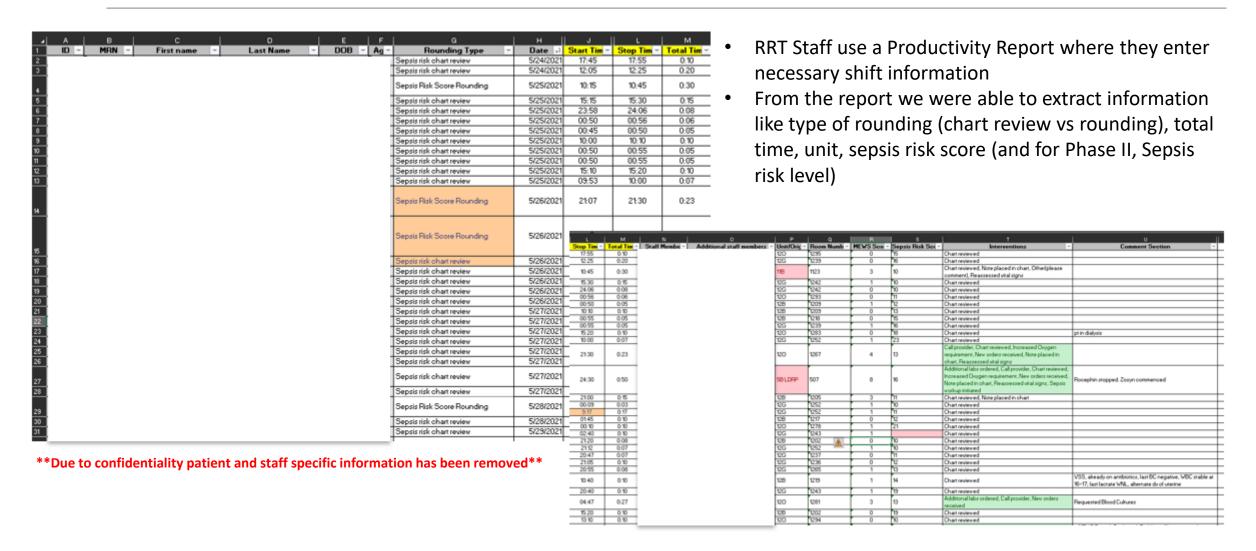
Qualitative Data Collection

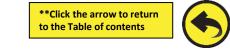


Qualitative Data Collection – Survey Preview



Quantitative Data Collection





Define.
Measure.

Analyze.
Improve.
Control.

Concerns and suggested interventions (Summary of Qualitative)

Sepsis score vs nurse call:

- Not too many nurse calls for patients scored
 10+. The calls, if any, came after the score
- The score may help to recognize some patients earlier

Sepsis score vs MEWS:

- · MEWS is more intuitive and clinical relevant;
- Many more RRT nurses performed rounding *
 when used MEWS score alongside sepsis *
 score

Gains of sepsis scores:

- Found septic patients not otherwise recognized;
- Good for identifying patients for chart review, even though patients may not be septic;
- Trending of score allows seeing tipping/onset of sepsis;
- Elevated score leads to looking for subtle change in patient deterioration;
- Score breakdown highlights specific signs for potential sepsis or need for diagnostic testing

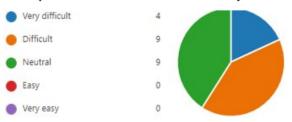
Drawbacks of sepsis score:

- · Score does not match clinical judgement.
- Obvious sepsis patients scored much lower than 10 and could have been missed; Patients scored 10+ are not septic;
- Many patients scored 10+ are already treated;
- Relatively long chart review time
- Repeated or re-alerted patients without clear reasons for "why again"

Other concerns:

- Vital signs not entered timely by floor nurses leading to delay in sepsis identification
- Lack of shared responsibilities in sepsis patient care with floor nurses
- Current productivity tool lacks chart review lock control
- Keeping up score-based chart review every 4 hours remains challenging and taking time away from other tasks

Q9: What was the level of difficulty related to keeping up with the sepsis risk score assessment every 4 hours?

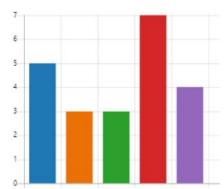


Q16: Did you recognize a patient that had symptoms or findings concerning for sepsis while having a Sepsis Risk Score lower that 10?



Q4: The Sepsis Risk Score prediction is accurate.





Concerns and suggested interventions (Summary of Qualitative)

Technical/Coordination

- <u>RRT's General Concern</u>: Staff cited the inefficiencies of the current chart review process, which can result in multiple staff unknowingly reviewing the same chart during the same shift.
- <u>Project Team Response</u>: Explore a technical fix that would help prevent simultaneous chart review (e.g., the addition of an icon or flag to indicate how long it has been since a score/patient was evaluated). We will also discuss options to improve RRT coordination with Ambrose and Sherry to see if there are changes we can implement to eliminate these workflow inefficiencies.

Feasibility

- <u>RRT's General Concern</u>: Don't have the bandwidth to perform chart review based on the Sepsis Risk Score in addition to their current responsibilities (responding to calls and MEWS rounding).
- <u>Project Team Response</u>: The addition of the summary report (shows the data trends and the delta change in risk score), navigator (displays clinical information such as vitals), and side bar (lists out interventions) will improve the efficiencies around the chart review process and decrease the time requirements. These tools are going through final validation and will be available to staff by August.

Scope Creep/Need for IP staff accountability

- RRT's General Concern: The process is very reliant on RRT. Inpatient nursing should be more heavily involved. The sepsis risk scores will lack reliability so long as inpatient staff fail to accurately document.
- Project Team Response: **Feedback needed from Sherry/Ambrose**

Risk Score Reliability

- RRT's General Concern: The sepsis risk score lacks the positive predictive value of MEWS and many patients are already being treated when the score (10+) triggers.
- <u>Project Team Response</u>: The risk score is not perfect, but RRT's feedback and collaboration will allow us to improve and fine tune it to better align with RRT's work flow by sending more relevant patients. The team is working with IR and Informatics to add business rules that will provide objective criteria to enhance the positive predictive value of the risk score.



Sepsis Orders Placed by RRT

*Pre: Feb 19 to May 23 *Post: May 24 to Jun 24

Time Period	Units	Patients	Patients with Sepsis orders	% of Patients with Sepsis Orders	Patients with Sepsis Orders placed by RRT	% of Sepsis orders placed by RRT
Pre	Non-Pilot	803	319	39.7%	4	1.3%
Post	Non-Pilot	237	107	45.1%	0	0.0%
Pre	Pilot	850	271	31.9%	21	7.7%
Post	Pilot	250	86	34.4%	8	9.3%

Time Period	Units	% of Patients with Sepsis Orders	% Increase	% of Sepsis orders placed by RRT	% Increase
Pre	Pilot	31.9%	7.00/	7.7%	210/
Post	Pilot	34.4%	7.9%	9.3%	21%

For the pilot units, besides higher percentage of patients with score >= 8 received sepsis orders in the post intervention period, we also observed a **21% increase** in the percentage of sepsis orders placed by RRT

Summary Phase I

Calls to Provider: <u>29</u>

Patients Transferred to ICU:

SMO's initiated by RRT:

Antibiotics ordered by providers:

7

Orders placed by Providers: <u>21</u>

Instances where mews was not elevated (Risk score ≥10):
22

Individual Patients with orders placed: <u>24</u>

Mews and Risk Score both elevated:

Time rounding and doing chart reviews during Phase I

RRT	Sepsis Pi	ot - Week 1-4 (5/24-6/20)	
	12B, 12G,	20, 11G, 110, 10G, 10O	
Rounding & char	t review fo	patients with a risk score of 10 or greater	
Sepsis Risk Score Round	ing	Sepsis Risk Score Chart Review	
Number of pts rounded	35	Number of charts reviewed	324
Total Rounding Time (hrs)	17:15:00	Total chart review Time (hrs) 4	8:46:00
Average rounding time (min)	0:29:34	Average chart review time (min)	0:09:02

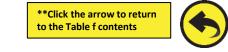
RR	T Sepsis Pilot -	Week 1 (05/24-5/30)	
	12B,	12G, 12O	
Rounding & char	t review for pati	ents with a risk score of 10 or greater	
Sepsis Risk Score Round	ing	Sepsis Risk Score Chart Revie	ew
Number of pts rounded	3	Number of charts reviewed	29
Total Rounding Time (hrs)	1:30:00	Total chart review Time (hrs)	4:34:00
Average rounding time (min)	0:30:00	Average chart review time (min)	0:09:27

R	RT Sepsis Pilo	t - Week 3 (6/7-6/13)	
	12B, 12G, 12O	, 11G, 11O, 10G, 10O	
Rounding & char	review for pat	tients with a risk score of 10 or greater	
Sepsis Risk Score Round	ing	Sepsis Risk Score Chart Revi	ew
Number of pts rounded	6	Number of charts reviewed	115
Total Rounding Time (hrs)	2:26:00	Total chart review Time (hrs)	19:12:00
Average rounding time (min)	0:24:20	Average chart review time (min)	0:10:01

RRT	Sepsis Pilot -	Week 1-4 (5/24-6/20)	
	ALI	UNITS	
Rounding & char	t review for pati	ents with a risk score of 10 or greater	
Sepsis Risk Score Round	ing	Sepsis Risk Score Chart Revi	ew
Number of pts rounded	43	Number of charts reviewed	371
Total Rounding Time (hrs)	20:19:00	Total chart review Time (hrs)	56:39:00
Average rounding time (min)	0:28:21	Average chart review time (min)	0:09:10

RRT Sepsis Pilot - Week 2 (5/31-6/6)					
12B, 12G, 12O, 11G, 11O, 10G, 10O					
Rounding & char	review for pati	ents with a risk score of 10 or greater			
Sepsis Risk Score Rounding Sepsis Risk Score Chart Review					
Number of pts rounded 19		Number of charts reviewed	117		
Total Rounding Time (hrs)	8:44:00	Total chart review Time (hrs)	17:44:00		
Average rounding time (min)	0:27:35	Average chart review time (min)	0:09:06		

RF	T Sepsis Pilot	- Week 4 (6/14-6/20)	
	12B, 12G, 12O,	11G, 11O, 10G, 10O	
Rounding & char	t review for pat	ients with a risk score of 10 or greater	
Sepsis Risk Score Round	ing	Sepsis Risk Score Chart Revi	ew
Number of pts rounded	7	Number of charts reviewed	69
Total Rounding Time (hrs)	4:35:00	Total chart review Time (hrs)	9:42:00
Average rounding time (min)	0:39:17	Average chart review time (min)	0:08:26



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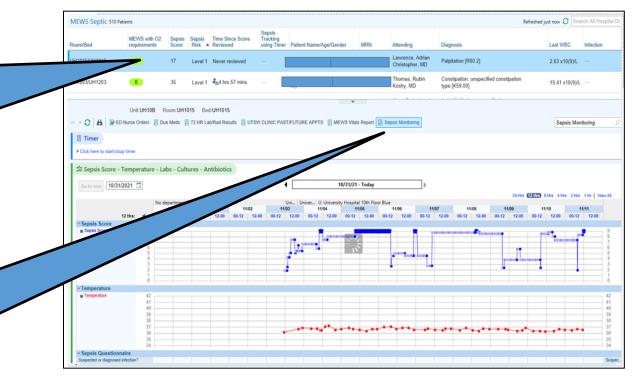
Improve

From Phase 1 we can conclude that it is within the capacity of the RRT to utilize predictive modeling to monitor for inpatient sepsis, however, ESPM output will require added filtering, of the identified population, to reduce chart review time in already identified sepsis patients. On the next couple of slides, you will see the tools that we Improved in Phase II.

The Patient List is normal workflow for RRT to monitor our patient population. ESPM score was added for Phase 1 to monitor for sepsis and Sepsis Risk Levels in Phase II to identify treated sepsis and higher risk cases.

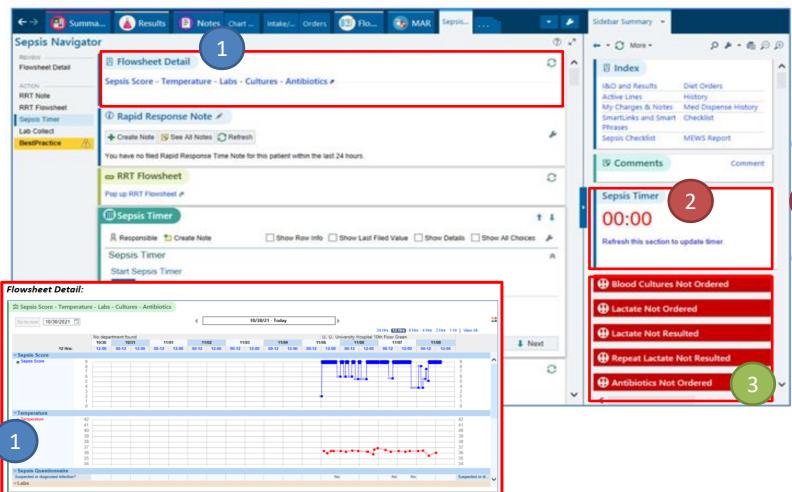
Phase 1 Pilot revealed a need for quick sepsis data.

Addressed in Phase II with this "Sepsis Monitor". This can be seen without opening the chart; decreasing time spent in chart review.



Improve our Electronic Medical Record (EMR) system

Navigator & Sidebar Checklist:



- **Flowsheet Detail:** Trends Sepsis Score and temperature and view lab/culture results
- **Sepsis Timer:** Start the timer manually or through a code sepsis order
 - **Sidebar Checklist:** Red banners will appear for orders that need to be placed

Improve

Sepsis Monitoring Report



- Sepsis Risk: Sepsis Risk is driven by varying components including the Sepsis Score, lab results, flowsheet values, etc.
- **Sepsis Score:** Algorithm that predicts the likelihood of patient currently being septic. During beta testing of the tools, the Sepsis Risk levels will consider patients with a score >10
- Change in Sepsis Score: Indicates change in score since last reviewed



Improve: Creation of Sepsis Risk Levels

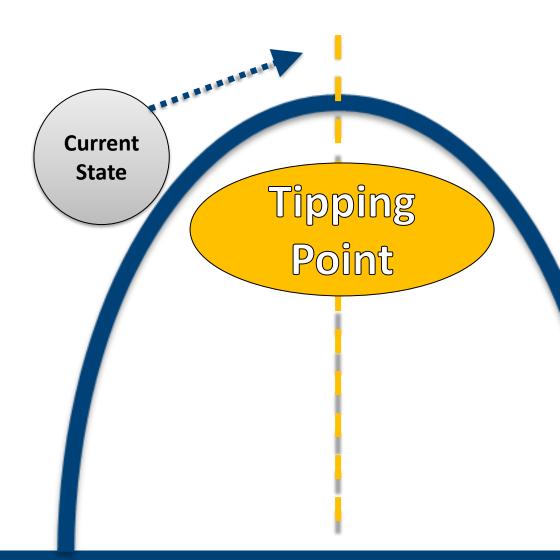
Patient's PM score ≥ 10	LEVEL 1: To make the rest of the process work, the primary RN and/or EPIC will need to complete the infection risk screen if the RISK SCORE is \geq 10
Rule Out Sepsis Currently being Treated Patient's PM score ≥ 10	LEVEL 2: A patient meeting the RISK SCORE with + Infection Screen , HOWEVER, they are currently being treated for sepsis and do not show organ dysfunction or hypotension/shock.
Positive infection screen or infection on problem list	LEVEL 3: When the RISK SCORE is \geq 10 and the patient has a known or suspected infection other questions need answers; 1) is the patient currently on IV sepsis antibiotics 2) when were the last sepsis labs ordered. The output to RRT will need to indicate these with visual flags and/or be verified.
Risk for Sepsis 3 Positive end organ dysfunction Lactate, Bilirubin or Creatinine > 2.0 Platelets < 100	LEVEL 4: When the RISK SCORE is \geq 10, the patient has a known or suspected infection and we have organ dysfunction labs or documentation as then verified by RRT. Current or recent treatment not withstanding.
Risk for Septic Shock 3 Hypotension SBP < 90 MAP < 65 Lactate ≥ 4.0	Level 5: Sepsis or infection + RISK SCORE > 10 + hypotension AND/OR lactate > 4. Current or recent treatment not withstanding.

Improve

Where do we want to be?

Reach the tipping point:

The usefulness of the predictive model consistently and accurately predicts sepsis before the care provider suspects, screens or intervenes on the patient <u>and</u> in a way where the workflow can be implemented, adopted, and spread to other areas of the organization.



Statistical Analysis: Paired Comparison

Paired comparison was used to test for significant differences between the results of Phase I and Phase II. In order to have an accurate study, we ensured that the population of nurses taking the survey was the same. Additionally, the survey questions used for this analysis remained consistent for when the survey was sent out for both Phase I and Phase II. Since the survey collected qualitative data the data had to be adjusted in order to perform the analysis. (e.g. 1=Strongly Disagree; 7=Strongly Agree)

Responder ID	The Sepsis Risk Score is helpful to identify which charts to review.(1:Strongly disagree; 2:Disagree; 3:Somewhat disagree; 4:Neither agree or disagree; 5:Somewhat agree; 6:Agree; 7:Strongly Agree)					
	Phase 1	Phase 1	Phase 2	Phase 2		
1	Somewhat agree	5	Somewhat agree	5		
2	Disagree	2	Agree	6		
3	Somewhat agree	5	Agree	6		
4	Disagree	2	Agree	6		
5	Strongly disagree	1	Strongly agree	7		
6	Disagree	2	Somewhat agree	5		
7	Agree	6	Strongly agree	7		
8	Disagree	2	Agree	6		
9	Agree	6	Agree	6		
10	Agree	6	Somewhat agree	5		
11	Neither agree or disagree	4	Agree	6		
12	Somewhat agree	5	Agree	6		
13	Somewhat agree	5	Somewhat agree	5		
14	Neither agree or disagree	4	Somewhat disagree	3		
15	Neither agree or disagree	4	Strongly agree	7		
16	Somewhat agree	5	Agree	6		
17	Disagree	2	Agree	6		
18	Neither agree or disagree	4	Agree	6		
19	Disagree	2	Agree	6		
20	Disagree	2	Somewhat disagree	3		
21	Agree	6	Somewhat agree	5		
22	Somewhat agree	5	Agree	6		
23	Neither agree or disagree	4	Somewhat agree	5		



Phase 1	Phase 2	delta	Average	1.739
5	5	0	Stdev	1.936
2	6	4	n	23
5	6			
2	6	4		
1	7	6		
2	5	3		
6	7	1		
2		4		
6	6	0		
6	5			
4	6			
5	6	1		
5	5	0		
4	3	-1		
4	,			
5	6	1		
2	6	4		
4		2		
2	U	4		
2	3			
6	5	-1		
5	6	1		
4	5	1		

dbar:	1.73913
standard deviation:	1.93573
sample:	23
alpha:	0.1
t test:	4.309
1 tail t table:	1.32124
2 tail t table:	1.71714

<u>Conclusion</u>				
Ttest= 4.309	>	Ttable= 1.321237		

Since the Ttable value is larger than the Ttest value, we fail to reject the null and we can say with 99% confidence that the changes implemented for Phase II had a statistically significant impact in this question

The Sepsis Risk Score/level is helpful to identify which charts to review:

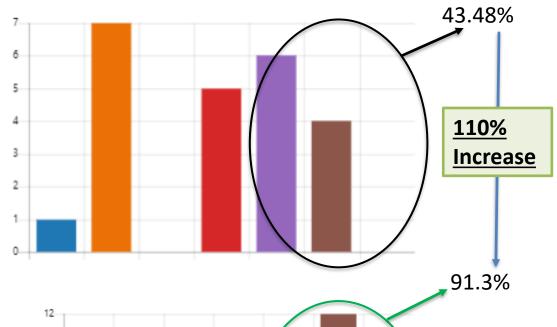
(Strongly disagree; Disagree; Somewhat disagree; Neither agree or disagree; Somewhat agree; Agree; Strongly Agree)

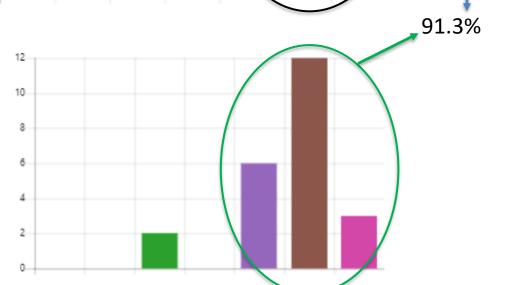
Phase I



Phase II

Strongly disagree	0
Disagree	0
 Somewhat disagree 	2
 Neither agree or disagree 	0
 Somewhat agree 	6
Agree	12
Strongly agree	3





Phase 1	Phase 2	delta	Average	1.739
5	5	0	Stdev	1.936
2	6	4	n	23
5	6	1		
2	6	4		
1	7	6		
2	5	3		
6	7	1		
2	6			
6	6	0		
6	5	-1		
4	6	2		
5	6	1		
5	5	0		
4	3			
4	7			
5	6	1		
2	6	4		
4	6	2		
2	6	_		
2	3			
6	5	-1		
5	6	1		
4	5	1		

dbar:	1.73913
standard deviation:	1.93573
sample:	23
alpha:	0.1
t test:	4.309
1 tail t table:	1.32124
2 tail t table:	1.71714

Conclusion
Ttest= 4.309 > Ttable= 1.321237

Since the Ttable value is larger than the Ttest value, we fail to reject the null and we can say with 99% confidence that the changes implemented for Phase II had a statistically significant impact in this question

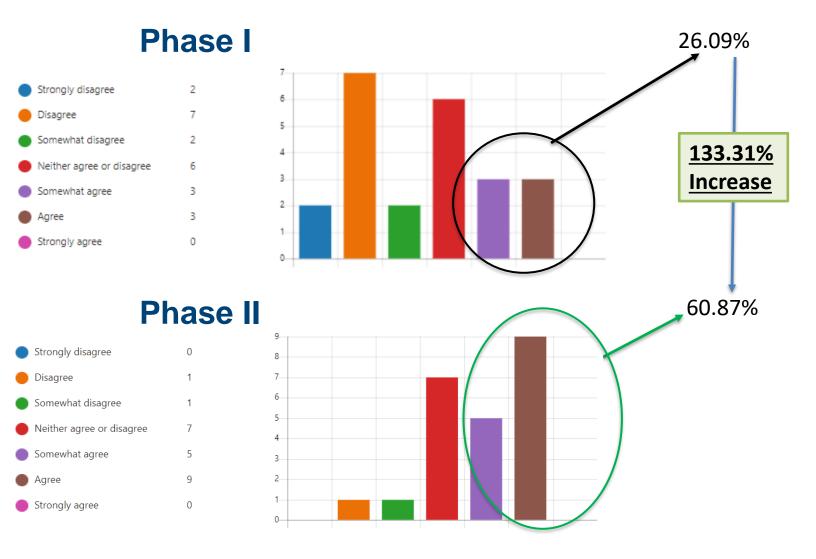
On a scale from 1-5 rate how satisfied you are with the Sepsis Risk Score/Level. (1- Not at all satisfied; 5- Extremely satisfied) **1600%** <u>Increase</u> 73.91% Phase I Phase II 4.35% Score distribution Rating score Rating score Phase 1 Phase 2 delta Average 1.2609 Stdev 1.2142 1.26087 dbar: Conclusion standard deviation: 1.21421 > Ttable= 1.321237 Ttest= 4.980 sample: 50.81% Since the Ttable value is larger than the Ttest alpha: value, we fail to reject the null and we can say Increase with 99% confidence that the changes t test: 4.980 implemented for Phase II had a statistically 1 tail t table: 1.32124 significant impact in this question 2 tail t table: 1.71714 **UTSouthwestern**

Medical Center

Improve

The Sepsis Score/Risk level is helpful to recognize septic patients sooner.

(Strongly disagree; Disagree; Somewhat disagree; Neither agree or disagree; Somewhat agree; Agree; Strongly Agree)



Phase 1	Phase 2	delta	Average	1.43
4	5	1	Stdev	1.90
2	4	2	n	23
5	5	0		
2	4	2		
1	6	5		
2	6			
4	6			
1	5			
2	4	-2		
6	4	-2		
3	5	2		
3	6	3		
6	5	-1		
4	3			
4	4	U		
5	6			
2	6	4		
4	4	Ŭ		
2	6			
2	2	0		
4	4	0		
5	6	1		
6	6	0		

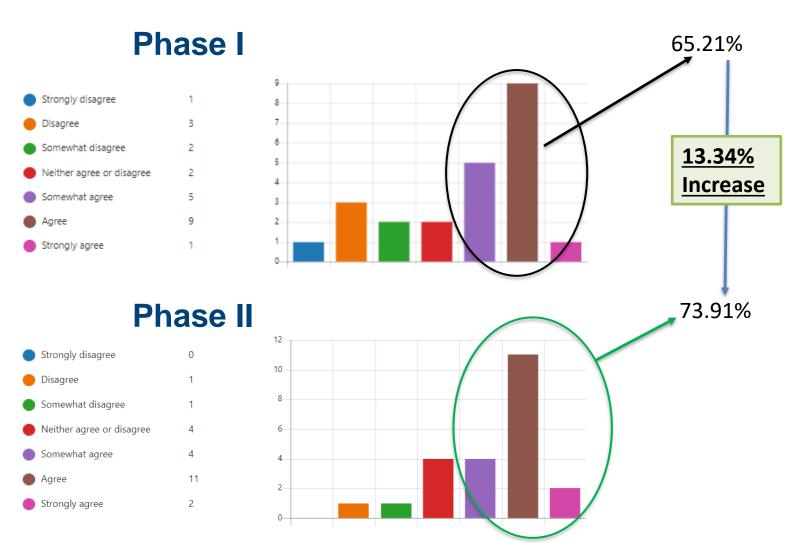
dbar:	1.43478
standard deviation:	1.90278
sample:	23
alpha:	0.1
t test:	3.616
1 tail t table:	1.32124
2 tail t table:	1.71714

	Con	clusic	<u>on</u>
Ttest=	3.616	>	Ttable= 1.321237

Since the Ttable value is larger than the Ttest value, we fail to reject the null and we can say with 99% confidence that the changes implemented for Phase II had a statistically significant impact in this question

I feel comfortable prioritizing patients based on my review of Sepsis Risk levels

(Strongly disagree; Disagree; Somewhat disagree; Neither agree or disagree; Somewhat agree; Agree; Strongly Agree)



Phase 1	Phase 2	delta	Average	0.52
4	7	3	Stdev	2.08
2	6	4	n	23
5	6			
6	5	-1		
2	5	3		
5	4	-1		
5	0 1	. т		
1	6	5		
5	6	1		
6	6			
3	5	2		
6	5 6	0		
6	5	-1		
2	3	1		
7	3 4	-3		
6	0 1	. 0		
4	5 4	1		
6	4	-2		
5	6	-		
6	2 4	-4		
3		1		
6	6	0		
6	6	0		

dbar:	0.52174
standard deviation:	2.08609
sample:	23
alpha:	0.1
t test:	1.199
1 tail t table:	1.32124
2 tail t table:	1.71714

<u>Conclusion</u>

Ttest= 1.199

< Ttable= 1.321237

value, we fail to reject the null and we cannot say with 99% confidence that the changes implemented for Phase II had a statistically significant impact in this question

Decrease in average chart review time:

With the addition of EPIC tools (sepsis monitor, sepsis level, change in ESPM, time since last review, etc.), added specifically for this pilot phase, will there be a **statistically significant** decrease in the amount of time spent <u>per chart reviewed</u> for sepsis monitoring?

Baseline data: Average time per chart reviewed on Phase I: 9min 02seconds

Prediction - Yes, we predict that chart review will be decreased by categorizing charts with the leveling system. Level 1= Negative sepsis questionnaire, Level 2= untreated R/O sepsis, Accurate Level 3= TREATED R/O sepsis, Level 4= Triage for R/O sepsis in the face of organ dysfunction, Level 5 R/O sepsis with s/s hypotension or shock. The levels will guide chart review and save time. Sharing notes between RRT with time since last review should decrease repeat chart reviews. Sepsis Monitor should give information while in Patient List view that will decrease the need to open the chart for review; again, saving time. We predict a minimum of 40% decrease in time spent per chart reviewed.

Sepsis Risk Score Chart Review	Phase I	Phase II	Sig Diff
Number of charts reviewed	371	187	
Total chart review Time (hrs)	56:39:00	25:48:00	
Average chart review time (min)	0:09:10	0:08:17	Yes

Ftest < Ftable ; Therfore we fail to reject the null hypothesis ->

Two Sample Means Unequal Variances

Ztest = 1.673 - Ztable 2.576

Ztest < Ztable -- We fail to reject the null. We can say with 99% confidence that the Decrease in time spent doing sepsis chart reviews was statistically significant.

We saw **a decrease of 53seconds** on the average time taken to review charts when comparing Phase 1 to Phase 2. A 9.64% decrease. This is a statistically significant decrease.



Decrease in total number of charts reviewed:

Does the ESPM leveling system help decrease the number of charts that need to be reviewed?

Baseline data: The total number of charts reviewed on Phase I: 324 charts.

Prediction - With the ability to tag charts on the patient list with a "time since chart reviewed" note as well as the ability to see identified and treated patients as level 3. **Yes**, we expect that duplicate review of charts and review of charts were the patient is already receiving treatment <u>will decrease by 10-20 percent</u>.

Sepsis Risk Score Chart Review	Phase I	Phase II	Sig Diff	
Number of charts reviewed	371	187		
Total chart review Time (hrs)	56:39:00	25:48:00		
Average chart review time (min)	0:09:10	0:08:17	Yes	

We saw **a decrease of 184** the total number of charts reviewed when comparing Phase 1 to Phase 2. <u>A</u> 49.59% decrease.

Ftest < Ftable ; Therfore we fail to reject the null hypothesis ->
Two Sample Means Unequal Variances
Ztest = 1.673 - Ztable 2.576

Ztest < Ztable — We fail to reject the null. We can say with 99% confidence that the Decrease in time spent doing sepsis chart reviews was statistically significant.

Feasibility in a <u>normal</u> day:

Will RRT indicate (per the RRT Phase II Survey) that chart reviews and rounding is feasible based on Sepsis Risk Level in addition to their assigned shift work is easy or very easy on a normal day?

Prediction - **Yes**, we predict that most phase II survey respondents will indicate that chart reviews and rounding based on Sepsis Risk Level in addition to their assigned shift work is easy or very easy on a normal day.

13. On a scale from 1-5 rate how difficult were chart reviews and rounding based on Sepsis Risk Level in addition to your assigned shift work on a normal day?

More Details

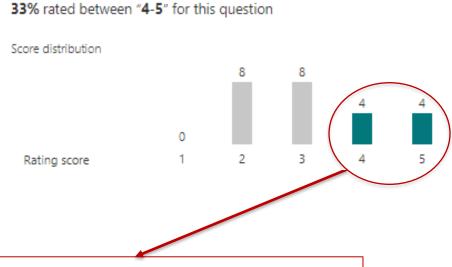


23

Responses

3.09

Average Number



Only 33% of the respondents voted "Easy" or "Very Easy" to this question.

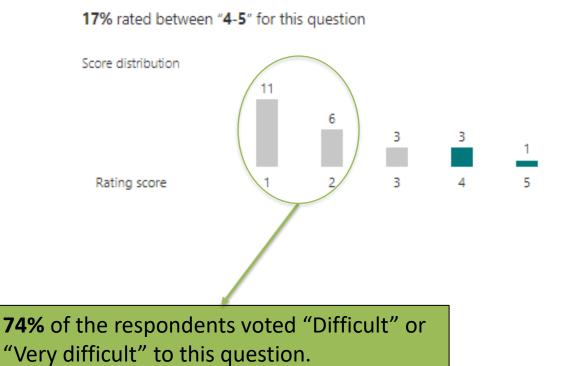
Feasibility in a busy day:

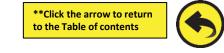
Will RRT indicate (per the RRT Phase II Survey) that chart reviews and rounding is feasible based on Sepsis Risk Level in addition to their assigned shift work is easy or very easy on a busy day?

Prediction - **No**, we predict that most phase II survey respondents will indicate that chart reviews and rounding based on Sepsis Risk Level in addition to their assigned shift work is difficult or very difficult on a busy day

14. On a scale from 1-5 rate how difficult were chart reviews and rounding based on Sepsis Risk Level in addition to your assigned shift work on a busy day (e.g., 18 back-to-back rapids)

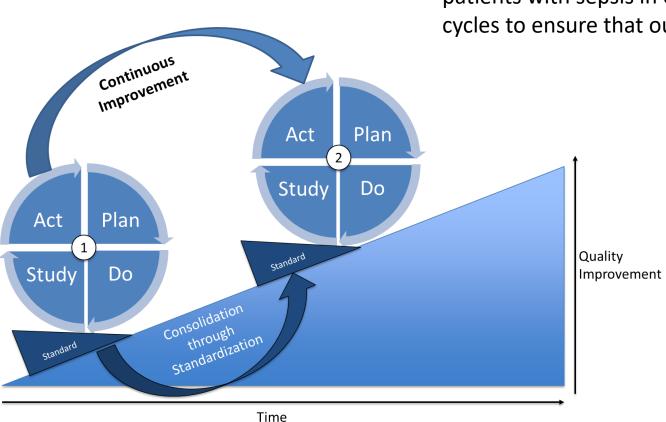






Define. Measure. Analyze. Improve. Control.

Control Plan



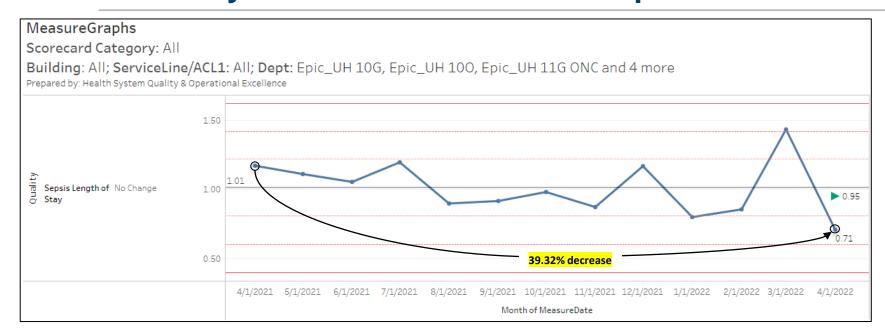
Our main goal is decrease sepsis length of stay Observed/Expected (O/E) for patients with sepsis in our pilot units. We used and will continue to use PDSA cycles to ensure that our target population does not revert to our past O/E rates

Here are some examples of ways we've used PDSA cycles and ways we will continue to use them:

- Test feasibility of RRT Staff for this project
- Improve the Sepsis Risk Score
- Improve the existing EMR system
- Create Sepsis Risk Levels
- Monitor percentage of charts reviewed based on sepsis risk score/level
- EMR System for sepsis was standardized
- RRT staff will continue to be educated on the ESPM Tools based on standardized onboarding
- Created process metrics, trigger thresholds and trigger responses to ensure that the gains seen from this projects are sustained

Summary:

Summary of Results & Financial Impact



Sepsis length of Stay (Observed/Expected)					
April 1, 2021 1.17					
April 1, 2022	0.71				

A 39.32% decrease was seen on sepsis length of stay when comparing the baseline data to the final data after the end of Phase II

Sepsis Risk Score Chart Review	Phase I	Phase II
Number of charts reviewed	371	187
Total chart review Time (hrs)	56:39:00	25:48:00
Average chart review time (min)	0:09:10	0:08:17

We saw **a decrease of 184** the total number of charts reviewed when comparing Phase 1 to Phase 2. A 49.59% decrease. This is a statistically significant decrease.

We saw **a decrease of 53 seconds** on the average time taken to review charts when comparing Phase 1 to Phase 2. A 9.64% decrease. This is a statistically significant decrease.

Financial Impact:

Based on a **39.32% decrease** in sepsis length of stay it was calculated that this process improvement project resulted in **\$2,422,080.00** in financial savings. (calculations on next slide)

DISCLAIMER: All financial calculations are rough estimates



Financial Impact Calculations

Observed data from 4/1/2021 - 4/1/2022						Future Data 4/1/2022 - 4/1/2023 ***									
MeasureDisplayName	Month of MeasureDate	Observed/Expected	Observed Display	Hospital expenses (\$) *	Avg. patient cost	Avg. # of sepsis patients **	s Total Sepsis Cost	Measure Display Name	Month of MeasureDate	Observed/Expected	Observed Display	Hospital expenses (\$) *	AVG nationt cost	Avg. # of sepsis patients **	Total Sepsis Cost
Sepsis Length of Stay	4/1/2021	1.17	10.47	\$4,800	\$50,256	10	\$502,560	Sepsis Length of Stay	4/1/2022	0.71	5.75	\$4,800	\$27,600	10	\$276,000
Sepsis Length of Stay	5/1/2021	1.11	9.95	\$4,800	\$47,760	10		Sepsis Length of Stay	5/1/2022	0.71	5.75	\$4,800	\$27,600	10	\$276,000
Sepsis Length of Stay	6/1/2021	1.05	9.3	\$4,800	\$44,640	10		Sepsis Length of Stay	6/1/2022	0.71	5.75	\$4,800	\$27,600	10	\$276,000
Sepsis Length of Stay	7/1/2021	1.19	10.62	\$4,800	\$50,976	10		Sepsis Length of Stay	7/1/2022	0.71	5.75	\$4,800	\$27,600	10	\$276,000
Sepsis Length of Stay	8/1/2021	0.90	9.44	\$4,800	\$45,312	10		Sepsis Length of Stay	8/1/2022	0.71	5.75	\$4,800	\$27,600	10	\$276,000
Sepsis Length of Stay	9/1/2021	0.91	10.07	\$4,800	\$48,336	10		Sepsis Length of Stay	9/1/2022	0.71	5.75	\$4,800	\$27,600	10	\$276,000
Sepsis Length of Stay	10/1/2021	0.98	9.91	\$4,800	\$47,568	10		Sepsis Length of Stay	10/1/2022	0.71	5.75	\$4,800	\$27,600	10	\$276,000
Sepsis Length of Stay	11/1/2021	0.87	8.7	\$4,800	\$41,760	10		Sepsis Length of Stay	11/1/2022	0.71	5.75	\$4,800	\$27,600	10	\$276,000
Sepsis Length of Stay	12/1/2021	1.17	11.54	\$4,800	\$55,392	10		Sepsis Length of Stay	12/1/2022	0.71	5.75	\$4,800	\$27,600	10	\$276,000
Sepsis Length of Stay	1/1/2022	0.80	8	\$4,800	\$38,400	10		Sepsis Length of Stay	1/1/2023	0.71	5.75	\$4,800	\$27,600	10	\$276,000
Sepsis Length of Stay	2/1/2022	0.85	9.34	\$4,800	\$44,832	10	\$448,320	Sepsis Length of Stay	2/1/2023	0.71	5.75	\$4,800	\$27,600	10	\$276,000
Sepsis Length of Stay	3/1/2022	1.43	12.12	\$4,800	\$58,176	10		Sepsis Length of Stay	3/1/2023	0.71	5.75	\$4,800	\$27,600	10	\$276,000
	Annualized	d 1.04	9.96	\$4,800	\$47,784	10	\$5,734,080		Annualized	d 0.71	5.75	\$4,800	\$27,600	10	\$3,312,000

The observed sepsis length of stay was reduced from a baseline of 10.47 days to 5.75 days. Assuming that we can keep an observed sepsis length of stay shorter or equal to 5.75 days for the next 12 months it is predicted that this project would result in financial savings of at least \$2,422,080.00

(Predicted)	\$2,422,080		
Total savings	ća 422 000		
Prediction cost	\$3,312,000		
Total Sepsis	\$3,312,000		
Cost	\$3,734,000		
Total Sepsis	\$5,734,080		

DISCLAIMER: All financial calculations are rough estimates

^{*} Hospital Expenses calculated by using a national average of \$2,607.00 and adding to that the average costs of treating patients with sepsis of \$2,193.00 for a total of **\$4,800.00** spent in average per patient per day

^{**} An average of 10 sepsis patients was assigned for every month based on historical data of the pilot units

^{***} Future Data is a prediction, assuming the observed sepsis length of stay stays at 0.71 for the next 12months