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JARL WAHLSTROM
General



NORMAN S. MARSHALL
National Commander

THE SALVATION ARMY

(Founded in 1865)

WILLIAM BOOTH, FOUNDER

NATIONAL HEADQUARTERS
799 Bloomfield Ave.
Verona, N.J. 07044
Phone: (201) 239-0606

NATIONAL PUBLIC AFFAIRS OFFICE
1025 Vermont Avenue, N.W.
Washington, D.C. 20005
Phone (202) 833-5577

ERNEST A. MILLER
National Consultant
Washington, D.C.

September 12, 1983

Mr. Morton Blackwell
Special Assistant to the President
The White House
Washington, D.C. 20500

Dear Mr. Blackwell:

You have asked us to provide you with information about recent programs of The Salvation Army in Nicaragua. Here is a brief summary of that experience.

The Salvation Army went into Nicaragua in 1979, after the Civil Disorders that brought a change of government. Prior to that time The Salvation Army had been operating two refugee camps in Costa Rica which had offered help, without discrimination, to many refugees from Nicaragua. As the refugees were able to return to their country they asked The Salvation Army to come with them, to serve their people in the new Nicaragua.

Every effort was made by The Salvation Army to comply with the wishes of the new government. A Salvation Army delegation met with high officials of the government in Managua to obtain necessary clearances and authorizations. There were also negotiations by The Salvation Army with the Agency for International Development in the U.S. government for a possible grant; a grant was approved at preliminary levels, but in the end it was never implemented.

The site chosen for a Salvation Army program in Nicaragua was at Rivas, a town in the Southwest corner of the country, near the Costa Rica border.

Mr. Morton Blackwell
The White House
September 12, 1983
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Salvation Army officers were appointed by the International Headquarters, including an experienced officer couple from the United States who had served in Panama and Jamaica, and a professional nurse from Switzerland. Officers from Mexico came later.

A farm was purchased near Rivas with funds made available from the Netherlands. The farm buildings were used to provide a home for orphaned children who were gathered up from the countryside. It was intended to open a medical clinic, but permission to do so was not granted. The Salvation Army nurse spent nine months working in the government hospital at Rivas.

Religious services were also held on Sundays, at a second location near Rivas, at a village called Popoyoapa, to which people in the area were invited.

In retrospect, it appears that Salvation Army workers did two things that invited threats of "trouble" from the government authorities:

1. They taught the orphan children to pray before meals, and they read the Bible to them; this apparently was thought to be in conflict with the law that required that only government approved curricula may be taught to children in government approved schools. The Salvation Army orphanage was interpreted to be a "private school."
2. They attempted, in response to the Gospel command to feed the hungry, to provide food for the civilian population and to the imprisoned, and neglected, former members of the National Guard under the previous regime; they were required therefore to provide food for the present soldiers as well, which they did.

These activities resulted in ominous verbal threats from authorities, and, finally, instructions to close up the program and leave the country. Under those threats The Salvation Army withdrew from Nicaragua, abandoning the program and the property, which was later sold at a considerable loss.

Mr. Morton Blackwell
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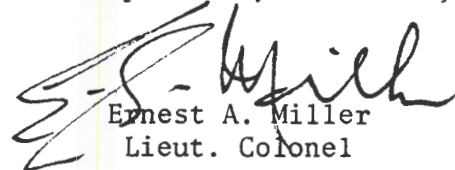
Salvation Army officers who worked in Nicaragua during the attempt to establish the work have expressed deep regrets over their failure to succeed. They felt they had adequate financial support, and that the need for their services was great, but that misunderstanding of their motives and objectives, and the political realities in the country, made their work impossible. The people seemed to want The Salvation Army to stay, but the authorities seemed to mistrust and misunderstand the program.

The Salvation Army program in Nicaragua was closed in August, 1980, after eleven months of effort.

The Salvation Army has taken no position regarding the government of Nicaragua, or the political climate in that country. In every one of the 86 countries in which it works, The Salvation Army attempts to co-operate with government in order that it might serve the people in the country most effectively. This they tried to do in Nicaragua.

Salvationists are dedicated and committed to take the message of the Gospel, and the service of Christian charity, to "all the world." In that commitment they hope to return to Nicaragua.

Respectfully submitted,


Ernest A. Miller
Lieut. Colonel

EAM:gsf

File: Salvation Army

JARL WAHLSTROM
General

NORMAN S. MARSHALL
National Commander



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August 16, 1983

Mr. Morton Blackwell
Special Assistant to
the President
The White House
Washington, D.C. 20500

Dear Morton:

It was kind of you to meet with the new National Commander, Commissioner Norman S. Marshall, and me last week.

Commissioner Marshall is most eager that the resources of The Salvation Army be used to best serve the needs of people in the nation. To that end he wishes to cooperate effectively with government and with all parts of our society.

We discussed the addition of the National Commander's name to your "Invitations List," for invitations to appropriate events at the White House. The listing should be:

Commissioner Norman S. Marshall
National Commander
The Salvation Army
799 Bloomfield Avenue
Verona, N.J. 07044

I have enclosed biographical information about Commissioner Marshall for your files. Note that the Commissioner has served in Great Britain, and has been responsible for all Salvation Army work in North and South America and the Caribbean during his tenure at our International Headquarters in London.

Also enclosed is current information about Salvation Army, including national statistics for the year 1982, and the Year Book, 1983, which is an overview of the world wide organization.

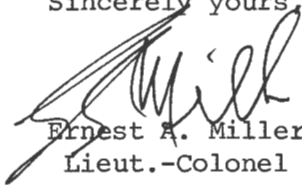
Rivas, Nicaragua - Went in after Somoza overthrow

*JET 8/26/83 - D
call Col Miller
& ask for a
letter regarding their
problems in
Nicaragua.*

Mr. Morton Blackwell
August 16, 1983
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We deeply appreciate the warm expressions of your confidence in The Salvation Army. We will do our best, under God's guidance, to continue to earn that confidence.

Sincerely yours,



Ernest A. Miller
Lieut.-Colonel

EAM:pa

Enclosure:

- Biography, Norman S. Marshall
- National Statistics
- Year Book, 1983



NATIONAL COMPOSITE
TERRITORY

STATISTICAL REPORT

TO

USA NATIONAL HEADQUARTERS

FOR

YEAR ENDING

December 31, 1982

6-13-83
Date of Dispatch

[Signature]
Signed

I. CENTERS OF OPERATION

	<u>Number</u>
Headquarters - National	<u>1</u>
Territorial	<u>4</u>
Divisional	<u>38</u>
Schools for Officers Training	<u>4</u>
Corps Community Centers	<u>1,060</u>
Outposts	<u>31</u>
Service Centers	<u>22</u>
Harbor Light Centers	<u>16</u>
Permanent Residences	
Evangelines	<u>4</u>
Senior Citizens' Housing	<u>26</u>
Other	<u>8</u>
Senior Citizens' Centers/Clubs (NSS 6)	<u>169</u>
Rehabilitation Centers	
Adult Rehabilitation Centers	<u>115</u>
Corps Salvage Rehabilitation Centers	<u>51</u>
Other	<u>2</u>
Camps	<u>53</u>
Community Centers, Boys/Girls Clubs	<u>274</u>
Children's Residential Care	<u>20</u>
Child Day Care Centers	<u>98</u>
Adult Day Care Centers	<u>12</u>
Group Homes - Temporary Housing	<u>316</u>
Medical Facilities: Clinics 27	
Hospitals <u>7</u>	<u>34</u>
Service Units	<u>7,246</u>
Thrift Stores: ARC <u>778</u> Others <u>459</u>	<u>1,237</u>
Other Units of Operation	<u>317</u>
TOTAL CENTERS OF OPERATION	<u>11,158</u>

II. PERSONNEL

Officers: Active	<u>3,531</u>
Pensioned and Retired	<u>1,588</u>
Serving Overseas*	<u>117</u>

V. <u>ADVISORY ORGANIZATIONS</u>	<u>Code</u>	<u>Members</u>	<u>Mtgs.</u>	<u>Attend.</u>	<u>Units in Territory</u>
Advisory Boards	5004	<u>21,605</u>	<u>8,692</u>	<u>148,470</u>	<u>905</u>
Women's Auxiliaries	5008	<u>23,445</u>	<u>2,796</u>	<u>81,872</u>	<u>187</u>
Salvation Army Associations	5012	<u>250,035</u>	<u>34</u>	<u>3,904</u>	<u>46</u>
Advisory Councils	5016	<u>3,740</u>	<u>1,788</u>	<u>23,439</u>	<u>193</u>
Other Volunteer Workers Registered	5024	<u>24,111</u>	<u>10,986</u>	<u>84,405</u>	<u>171</u>
Service Extension Units	5036	<u>33,371</u>	<u>6,387</u>	<u>31,693</u>	<u>6,261</u>
VI. <u>VOLUNTEERS</u>		<u>Number</u>			
Volunteers		<u>877,475</u>			
Hours of Service		<u>8,238,283</u>			
VII. <u>PUBLICATIONS</u>					
"The War Cry"		<u>19,394,249</u>			
"The Young Soldier"		<u>560,981</u>			
"SAY"		<u>385,564</u>			
"Musician"		<u>62,295</u>			
VIII. <u>CASEWORK SERVICES - Temporary Housing</u>	<u>Code</u>	<u>Transient</u>	<u>Resident</u>		
Total Cases	6105	<u>799,962</u>	<u>1,869,509</u>		
Total Persons Assisted	6125	<u>968,244</u>	<u>4,545,795</u>		
Cases Material Assistance	6205	<u>714,266</u>	<u>1,386,412</u>		
Welfare Orders, Cash Grants	6220	<u>267,214</u>	<u>1,324,941</u>		
Other Service	6225	<u>80,045</u>	<u>453,288</u>		
Lodgings	6210	<u>972,321</u>	<u>1,618,105</u>		
	6325				
Meals	6215	<u>2,733,609</u>	<u>4,820,670</u>		
	6330				
IX. <u>SEASONAL ACTIVITIES</u>	<u>Code</u>	<u>Number</u>			
Thanksgiving, Christmas Assistance	6805	<u>4,514,935</u>			

X.	<u>LEAGUE OF MERCY</u>	<u>Code</u>	<u>Number</u>
	Number of Institutions Visited	6405	<u>11,770</u>
	Number of Visits to Institutions ..	6410	<u>95,809</u>
	Visits to Private Homes	6415	<u>108,317</u>
	Number Workers Participating	6420	<u>296,045</u>
	Number Individuals Visited	6425	<u>4,442,292</u>
XI.	<u>EMERGENCY DISASTER SERVICE</u>	<u>Code</u>	<u>Persons</u>
	Total Number Persons Assisted	6945	<u>643,823</u>
	Food Service - Canteen	6951	<u>927,889</u>
	Food Service - Mass Feeding	6952	<u>357,640</u>
	Food Service-Groceries Distributed	6953	<u>99,621</u>
	Clothing Items Distributed	6955	<u>53,388</u>
	Furniture Items Distributed	6957	<u>3,913</u>
	Medical Items Distributed	6959	<u>8,290</u>
			<u>Number</u>
	Missing Persons Located	6965	<u>152</u>
	Disaster Canteens (Number of)		<u>239</u>
XII.	<u>MISSING PERSONS</u>		
	Number of Inquiries	6910	<u>10,003</u>
	Cases Opened	6915	<u>979</u>
	Number Found	6920	<u>1,567</u>
XIII.	<u>CORRECTIONAL SERVICE</u>		
	Offenders Visited (Unduplicated) ..	6610	<u>111,877</u>
	Persons Assigned to SA Supervision	6653	<u>43,889</u>
	Released Offenders or Families Aided (Unduplicated)	6656	<u>11,471</u>
	Court Cases Aided	6662	<u>22,914</u>
XIV.	<u>JOB REFERRALS</u>		
	Number of Applicants	6710	<u>62,365</u>
	Number of Referrals	6720	<u>51,579</u>

XV.	<u>CAMPING ACTIVITIES</u>	<u>Code</u>	<u>Number</u>			
	Bed Capacity	7590	<u>10,812</u>			
	Total Campers Served	7501	<u>76,461</u>			
	Ages 0-18	7502/7503/7504	<u>47,798</u>			
	Ages 19-59	7505/7506	<u>13,653</u>			
	Ages 60 and over	7507	<u>11,618</u>			
	Campers Days' Care	7544	<u>464,384</u>			
XVI.	<u>COMMUNITY CENTERS/BOYS-GIRLS CLUBS</u>					
	Members	2215	<u>123,448</u>			
	Sessions		<u>869,665</u>			
	Participants (Total of Codes 2230-2255)		<u>16,348,606</u>			
XVII.	<u>CHILDREN'S RESIDENTIAL</u>					
	Bed Capacity	6305	<u>321</u>			
	Children Served	6320	<u>2,329</u>			
	Total Days' Care	6335	<u>95,990</u>			
XVIII.	<u>DAY CARE</u>	<u>Code</u>	<u>Child</u>	<u>Adult</u>		
	Licensed Capacity	7101	<u>5,734</u>	7401	<u>335</u>	
	Persons Served	7109	<u>26,374</u>	7409	<u>2,158</u>	
	Total Days' Care	7121	<u>979,728</u>	7421	<u>56,202</u>	
XIX.	<u>SERVICE TO THE AGING</u>	<u>Code</u>	<u>Number</u>			
	Members	7312, 7322	<u>69,888</u>			
	Sessions	7314, 7325	<u>157,641</u>			
	Attendance	7316, 7326	<u>3,053,656</u>			
XX.	<u>PERMANENT RESIDENCES</u>	<u>Code</u>	<u>Evang.</u>	<u>Sr. Cit.</u>	<u>Other</u>	<u>Total</u>
	Total Accommodations	7603	<u>1,139</u>	<u>3,401</u>	<u>824</u>	<u>5,364</u>
	Persons Served (Add 7610)	7613	<u>2,296</u>	<u>3,768</u>	<u>1,406</u>	<u>7,470</u>
	Total Days' Care	7620	<u>387,117</u>	<u>1,073,140</u>	<u>273,206</u>	<u>1,733,463</u>

XXI. CLINICS - HOSPITALS

Clinics

Patients Served	7701-02-03	<u>143,568</u>
Visits	7711-12	<u>102,118</u>

Hospitals

Accommodations	7851	<u>806</u>
Patients	7801-02-03 7811-12-13 7814-15	<u>52,860</u>
Days' Care	7855	<u>240,731</u>

XXII. REHABILITATION CENTERS

		<u>A.R.C.</u>	<u>C.S.R.C.</u>	<u>Other</u>	<u>Total</u>
Bed Capacity	9130	<u>10,628</u>	<u>940</u>	<u>-</u>	<u>11,568</u>
Cases Served Beneficiaries	9112	<u>65,193</u>	<u>6,937</u>	<u>-</u>	<u>72,130</u>
Days' Care Beneficiaries	9136	<u>2,488,806</u>	<u>220,251</u>	<u>-</u>	<u>2,709,057</u>
Days' Care Employees	9148	<u>600,474</u>	<u>53,634</u>	<u>-</u>	<u>654,108</u>

XXIII. HARBOR LIGHT

		<u>Number</u>
Bed Capacity	6305	<u>2,146</u>
Men Served	6310	<u>86,320</u>
Women Served	6315	<u>2,948</u>
Days' Care	6335	<u>589,118</u>

XXIV. GROUP HOMES - Temporary Housing

Bed Capacity	6305	<u>8,967</u>
Men Served	6310	<u>512,555</u>
Women Served	6315	<u>87,517</u>
Children Served	6320	<u>61,911</u>
Days' Care	6335	<u>1,771,778</u>

XXV. RADIO - TV

Total Minutes	6730	<u>215,405</u>
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OUR NEW NATIONAL LEADERS

Commissioner and Mrs. Norman S. Marshall



We welcome as our new national leaders, Commissioner and Mrs. Norman S. Marshall.

The General has appointed Commissioner Marshall as National Commander and Mrs. Commissioner Marshall as National President of Women's Organizations, effective June 1. They succeed the late Commissioner John D. Needham and Mrs. Commissioner Needham.

Commissioner and Mrs. Marshall will be installed on June 24 at the New York Centennial Memorial Temple.

Since July 1, 1982, Commissioner Marshall has served as the territorial commander for the Eastern USA Territory and Mrs. Commissioner Marshall as territorial president of women's organizations.

Their excellent qualities of leadership, Salvationism and spiritual depth are well known to American Salvationists and friends. Commissioner Marshall has manifested a consistent concern and leadership for the spiritual life and growth of the Army. His platform ministry is characterized by strong conviction, preaching of the Word and astute scholarship, often "seasoned" and reinforced with humor.

A fourth-generation Salvationist with officer parents, Commissioner Marshall was born in Chicago on April 30, 1920. The recurring transfers of his parents provided an early curriculum of lessons in adaptability and the social dynamics of varied communities. Early studies were pursued at Bob Jones University, Houghton College and Temple University before entering the Eastern territorial school for officers' training in 1941 and being commissioned as a Salvation Army officer in 1942. For the next 11 years he served in corps appointments, during which period, in 1944, he was married to Lieutenant Marjorie Kimball.

The Marshalls were appointed in charge of divisional youth work in Portland, ME, in 1953, and in 1955 to Western PA which at that time was the largest division in the U.S. They then served on the staff of the Eastern SFOT, and as divisional secretary and divisional commander for Greater New York Division which hosts perhaps the most cosmopolitan Army programs in the world. In 1966 Commissioner Marshall was appointed principal of the Central Territory SFOT, then as field secretary for the Central and subsequently for the

Eastern Territory, followed in 1976 by appointment as chief secretary for the Eastern Territory.

He was appointed in 1978 as international secretary for the Americas and the Caribbean, with his office at International Headquarters in London. Commissioner Marshall in 1981 served on the Army's highest official body, the High Council, which is convened to elect the General of The Salvation Army. At that High Council, Commissioner Marshall was one of the six candidates nominated for General, receiving the second highest number of official ballots.

The national commander serves as chief administrator, official spokesman and president of all Salvation Army corporations in the country. He is chairman of the 10-member Commissioners' Conference which meets three times a year and determines national policy of The Salvation Army in the United States. He gives overall leadership for the more than 11,000 Army centers.

Commissioner Marshall will be the 14th national commander of The Salvation Army in the U.S. One of his predecessors was his father, Commissioner Norman S. Marshall Sr., who served from 1957 to 1963.

Mrs. Commissioner Marshall, also of officer parents, was commissioned a Salvation Army officer in 1943. She brings to her position as "the Army's first lady in the U.S." her strengths of organizational skill, dedicated talents; imaginative approach to projects and the grace of dignity with a warm personal touch. She has given capable leadership in the past with corps and youth programs, instruction at SFOT, women's services, retired officers, nurses' fellowship, silver star mothers and the home league.

The Marshalls have two sons and two daughters. The eldest son, Norman, is a corps officer in the Central Territory.

An editorially fortuitous selection of cover photo some months ago for this issue resulted in having our new national commander on the cover "in action," doing league of mercy visiting with patients at Roosevelt Island Coler Hospital in NYC.

COMMISSIONER NORMAN S. MARSHALL

Commissioner Norman S. Marshall was installed as National Commander of The Salvation Army in the United States on June 24, 1983.

A fourth generation Salvationist and the son of a national commander, the Commissioner was born in Chicago in 1920. He, his brother and three sisters lived in numerous communities as their officer parents were transferred to various Army units.

After attending Bob Jones University, Houghton College, and Temple University, Norman Marshall entered the Army's Eastern Territory School for Officers' Training in 1941 ("Steadfast Session") and was commissioned as a Salvation Army officer the following year. For the next 11 years, he served in various evangelistic centers around the country. It was during that time that he met Lieutenant Marjorie Kimball who was stationed at the Cambridge (Massachusetts) Corps. They were married in 1944.

In 1953, the Marshalls were appointed to youth work in Portland, Maine and were transferred to similar positions in the Western Pennsylvania division in 1955. After serving on the staff of the Eastern School for Officers' Training and as Divisional Secretary for the Cincinnati area, Norman Marshall was named Divisional Commander of the Greater New York area whose cosmopolitan scope included English, Swedish, Norwegian and Finnish speaking Salvationists. It was during Norman Marshall's time with the division that the "Marathon Open Air Meeting" in Times Square, New York and other unique programs were introduced.

In 1966, Norman Marshall became the principal of the Central Territory's School for Officers' Training where he served as both an administrator and a teacher. Following a period as Field Secretary for the Central Territory, he was transferred to a similar position in New York. In 1975, he became Chief Secretary for the Eastern Territory and in 1978 he was appointed International Secretary for the Americas and the Caribbean. In July 1982, he became Territorial Commander of the Eastern Territory and held that office until he was installed as national commander in 1983.

Commissioner and Mrs. Marshall have four children: Lt. Norman S. Marshall, a Salvation Army officer with the Kansas City Blue Valley Corps; John F. Marshall; Mrs. Ann Catherine Schwartz; and Evelyn T. Marshall.