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Norman Ross Files, 1974-75
at the Gerald R. Ford Presidential Library.**

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*received
Sept 13*

NATIONAL RESEARCH COUNCIL
COMMISSION ON NATURAL RESOURCES

2101 Constitution Avenue Washington, D. C. 20418

ENVIRONMENTAL STUDIES BOARD

September 12, 1974

Mr. Norman Ross
Assistant Director
Domestic Council
Room 218, White House
Washington, D.C. 20500

Dear Mr. Ross:

-and invited

I gather that Terry Davies has informed you of our study for EPA on "Principles of Decision-Making for Regulating Chemicals in the Environment." Terry asked that we invite you to the symposium which the NRC is sponsoring for EPA on September 19-20. Details on the symposium and related study are enclosed. If I can provide any further information please call me at 389-6896.

Sincerely,

Charlie Malone /AKG
Charles R. Malone

Enclosures



NATIONAL RESEARCH COUNCIL
COMMISSION ON NATURAL RESOURCES

2101 Constitution Avenue Washington, D. C. 20418

ENVIRONMENTAL STUDIES BOARD

SYMPOSIUM AGENDA

Study on "Principles of Decision-Making for Regulating
Chemicals in the Environment"
September 19-20, 1974

Room 600-A
Joseph Henry Building
2100 Pennsylvania Avenue, N.W.
Washington, D.C. 20418

THURSDAY, SEPTEMBER 19

Morning 9:00-12:00

Terry Davies, Chairman:
Introductory remarks

Glenn E. Schweitzer:
The Needs of EPA

Terry Davies:
Background and Brief Review of Related Studies

Stanley Lebergott:
Risk-Benefit Analysis of Toxic Chemicals: An Economist's View

William A. Thomas
Risk-Benefit Analysis of Toxic Chemicals: A Lawyer's View

Luncheon 12:00-1:00

Executive Dining Room, second floor

Afternoon 1:00-5:00

Etcyl Blair:
Risk-Benefit Analysis in the Chemical Industry

Daniel Boyd:
PVC Standards: Problems of Risk-Benefit Analysis

David Dominick:
HCB Tolerances: An Example of Risk-Benefit Decision-Making

The National Research Council is the principal operating agency of the National Academy of Sciences and the National Academy of Engineering
to serve government and other organizations



Principles of Decision-Making for Regulating
Chemicals in the Environment
Page Two

prepaid (by: NAS)

Reception 5:30 - Dinner 6:30

Executive Dining Room, second floor

Evening 8:00

Discussion period, Room 600-A

FRIDAY, SEPTEMBER 20

Morning 9:00-12:00

Discussion and agreement on questions to be answered and
organization of workshop

Luncheon 12:00-1:00

Executive Dining Room, second floor

Afternoon 1:00-3:30

Agreement on outline for case studies

Discussion of subjects for case studies



Chemical Decision-Making Study
September 19-20, 1974 Symposium Invitees

Terry Davies (Chairman)
Resources for the Future
1755 Massachusetts Avenue, N.W.
Washington, D.C. 20036
(202) 462-4400

Paul Downing
Department of Economics
Virginia Polytechnic Institute
Blacksburg, Virginia 24061
(703) 951-6000 VPI main no.

Nick Ashford
Center for Policy Alternatives
MIT, Room 39-553
Cambridge, Massachusetts 02139
(617) 253-1664

Richard M. Fairbanks
Ruckelshaus, Beveridge & Fairbanks
One Farragut Square South, N.W.
Washington, D.C. 20006
(202) 393-3320

~~Raymond A. Bauer (CGRFP)
Harvard Business School
Boston, Massachusetts 02163
(617) 495-6492~~

Myrick Freeman
Department of Economics
Bowdoin College
Brunswick, Maine 04011
(207) 725-8731

Etcyl Blair
Director of Health & Environmental
Research
Dow Chemical Company, U.S.A.
Midland, Michigan 48640
(517) 636-5509

Seymour Friess, (COT-NAS)
Director
Environmental BioSciences Department
Naval Medical Research Institute
National Naval Medical Center
Bethesda, Maryland 20014
(301) 295-1163

Daniel P. Boyd, Director
Office of Standards Development
U.S. Department of Labor, OSHA
1726 M Street, N.W., Room 610
Washington, D.C. 20210
(202) 961-5248

Ivars Gutmanis
National Planning Association
1606 New Hampshire Avenue, N.W.
Washington, D.C. 20009
(202) CO 5-7685

Kerrigan G. Clough
Environmental Protection Agency
WSMW - 1214
401 M Street, S.W.
Washington D.C. 20460
(202) 655-4000

Stanley Lebergott
Department of Economics
Wesleyan University
Middletown, Connecticut 06457
(203) 347-9411 Ext. 542

David D. Dominick
Dominick and Corcoran, Suite 1000
1700 Pennsylvania Avenue, N.W.
Washington, D.C. 20006

Franklin A. Long
Henry Luce Professor of
Science & Society
632 Clark Hall
Cornell University
Ithaca, New York 14850
(607) 256-3964 Ext. 5099



Channing H. Lushbough
Executive Secretary
Citizens Commission on Science,
Law and Food Supply
Rockefeller University
1230 York Avenue
New York, New York 10021
(212) 360-1797

Warren Muir
Council on Environmental Quality
722 Jackson Place, N.W.
Washington, D.C. 20006
(202) 382-1415

Norton Nelson (ESB)
Institute of Environmental Medicine
New York University
550 First Avenue
New York, New York 10016
(212) 679-3200 IEM main no.

William Papageorge
Monsanto Company
800 North Lindbergh Boulevard
St. Louis, Missouri 63166
(314) 694-2196

David Rall, Director
National Institutes of Environmental
Health Sciences
P.O. Box 12233
Research Triangle Park, N.C. 27709
(919) 549-8411 Ext. 3201

Sheldon Samuels
Industrial Union Department of
AFL-CIO
815 - 16th Street, N.W.
Room 301
Washington, D.C. 20006
(202) 393-5581

Glenn E. Schweitzer
Environmental Protection Agency
Waterside Mall East, 711 D, WH 557
401 M Street, S.W.
Washington, D.C. 20460
(202) 755-8040

Lloyd B. Tepper
Associate Commissioner for Science
Food and Drug Administration
CF-1 Room 1457
5600 Fishers Lane
Rockville, Maryland 20852
(301) 443-3216

William A. Thomas
American Bar Foundation
1155 East Sixtieth Street
Chicago, Illinois 60637
(312) 667-4700

Myron Tribus (COPEP)
Vice President
Corporate Research
Xerox Corporation
800 Philips Road
Webster, New York 14580
(716) 872-2000 Ext. 22301

Irving E. Wallen
Environmental Protection Agency
Waterside Mall East, 713 B, WH 557
401 M Street, S.W.
Washington, D.C. 20460
(202) 755-0300

Charles Wurster
Marine Sciences Research Center
State University of New York
Stony Brook, New York 11790
(516) 246-4002



Chemicals Decision-Making Study - Terms of Reference

Prepared by Terry Davies, 7-12-74

The National Research Council study on "The Principles of Decision-making for Regulating Chemicals in the Environment," was requested by the U.S. Environmental Protection Agency. Within the past year, the Federal government has been faced with a large number of regulatory decisions about specific chemical compounds in the environment. These include such problems as setting a tolerance for hexachlorobenzene, allowing PCB's to be used by the Atomic Energy Commission, setting a standard for benzidine, cancelling the use of mercury in pesticides, declaring vinyl chloride to be an imminent hazard, and setting a standard for DDT in drinking water. A working conference sponsored by the NRC at San Antonio, Texas in February, 1973 and chaired by Dr. Norton Nelson examined the principles of measuring the risks of such chemicals. The focus of the current study is the measurement of the benefit side of the equation and how knowledge of the risks and benefits can be coupled with regulatory alternatives.

The specific purposes of this study are to provide: 1) an appraisal of the benefit assessment process for hazardous substances in the environment; 2) an assessment of control measures and their impacts on benefits; 3) an evaluation of procedures, elucidation of principles, and formulation of guidelines for balancing risks with benefits; 4) a forum for addressing and possibly formulating principles of decision-making regarding chemicals that pose environmental threats.

For the study, "benefits" are defined as the social gains derived from manufacture and use of the chemical, including potential benefits which may be foregone because of the imposition of regulatory restrictions. "Risks" are the damages or costs to society resulting from use of the chemical.



Thus, for example, benefits would include employment generated by production of the chemical or improved health or welfare from its use, and risks would include the possibility of toxic effects from the chemical. The risk-benefit equation thus compares the hazards of the chemical and the direct costs of regulation (such as information-gathering) to the benefits to be derived from use of the chemical. Although this terminology may not be universally accepted, it will facilitate the work of the participants if these definitions can be used for this study.

The study should cover industrial chemical products and multi-media pollutants. Pesticides may be involved, but radioactive materials and pharmaceuticals will be excluded from the study. The major regulatory laws to be considered include the proposed Toxic Substances Control Act, the Clean Air Act, and the Federal Water Pollution Control Act. Some consideration should be given to decisions made by the chemical industry in the absence of governmental regulation or pressure.

The study will be conducted in three stages: 1) A two-day symposium with about 20 participants scheduled for September 19 - 20 at the National Academy of Sciences in Washington, D. C. The purpose of the seminar would be to review previous studies which have addressed the same or related questions and to formulate the remaining questions which can be fruitfully covered by the current study. 2) A series of about a half-dozen case studies on previous decisions made on particular compounds. The case studies would provide material for fulfilling the purposes outlined above and for the consideration of the workshop. 3) A one-week workshop, with 40-50 participants, to be held around February 1975. The workshop would be similar to the 1973 one on "Principles of Evaluating Chemicals in the Environment", chaired by Dr. Nelson. It would be divided into working panels, and its goal would be to produce a first-draft of a report to EPA. The study can be terminated, however, after the first stage if the symposium should come to the conclusion.



that further work on measuring benefits and developing a decision-making methodology would not be fruitful.

The primary audience for the report is those individuals and agencies within the Federal government faced with making decisions about regulating environmentally hazardous chemicals. However, it is hoped that the report will be useful to all those who are faced with making risk-benefit decisions and the even larger audience of those who have an interest in improving the quality of governmental decisions. Recognizing that the delay in publishing the report may deny interested parties immediate benefits of the conference, a public briefing in Washington, D. C. on the results of the conference within a month subsequent to its conclusion is being considered.



THE WHITE HOUSE
WASHINGTON

Date: 10 / 23 / 74

TO:

Norm
~~MIKE DUNN~~

FROM:

WARREN K. HENDRIKS, JR.

For your information:

XX

Comments:

Please put this on
my calendar for later
consideration. Please
remind me of the event.
Thanks





DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
WASHINGTON, D.C. 20410

OFFICE OF THE ASSISTANT SECRETARY
FOR EQUAL OPPORTUNITY

IN REPLY REFER TO:

OCT 11 1974

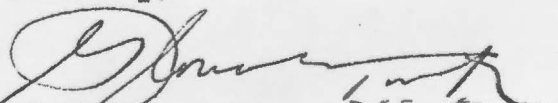
Mr. Kenneth R. Cole
Executive Director
Domestic Council
The White House
1600 Pennsylvania Avenue, N. W.
Washington, D. C. 20500

Dear Mr. Cole:

The Office of Fair Housing and Equal Opportunity, Department of Housing and Urban Development, is sponsoring a National Indian Housing Conference at the Safari Hotel, Scottsdale, Arizona, November 14-16, 1974. Secretary Lynn and officials from other Departments with responsibility for Indian housing will be in attendance.

Because of the importance of the issues to be discussed at the conference to many of the agencies represented on the Domestic Council, I would like to extend a cordial invitation to you or a Council representative to attend.

Sincerely,


Dr. Gloria E. A. Toote - 755-57252
Assistant Secretary

Mr. Nahawocky - 755-5974 - sending info - 11/5.
He attended the conference.



10/26



American Oceanic Organization

777 14th Street, N.W., Suite 1014

Washington, D.C. 20005

NOVEMBER LUNCHEON

(202) 783-4434

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GUEST SPEAKER

DR. WILSON M. LAIRD
DIRECTOR, COMMITTEE ON EXPLORATION
AMERICAN PETROLEUM INSTITUTE

WHEN: Thursday, November 14, 1974

PLACE: Room B-339
RAYBURN HOUSE OFFICE BUILDING

CASH BAR Opens at 11:45

LUNCHEON Served at 12:30

MEMBERS & GUESTS	\$6.00
NON-MEMBERS	\$7.50

(PLEASE RETURN ATTACHED RESERVATION SLIP)

TITLE OF SPEECH

PETROLEUM EXPLORATION:

THE PROMISE AND THE PROBLEM

Dr. Laird will identify some of the critical existing institutional barriers to expediting off-shore petroleum reserves and new discoveries development.



Advance
Announcement...



**A SPECIAL CONFERENCE
ON THE
SEAWARD ADVANCEMENT
OF
INDUSTRIAL SOCIETIES**

389-6870 -
389-6691

December 2 and 3, 1974

**National Academy of Sciences
Washington, D.C.**

*Lecture Hall — Main Building
Workshops — Joseph Henry Building* 2/58
Pam

**Sponsored by the Sea Grant Office of NOAA
and the Marine Technology Society**

Chairman: Dr. Athelstan Spilhaus, NOAA

Technical Coordination: Joe A. Hanson
The Oceanic Foundation,
Hawaii

Conference Management: Elizabeth Wallace
Marine Technology
Society



About the conference...

Background:

Pushed by economic and environmental pressures on land and pulled by modern ocean technology, industrial societies are advancing seaward. Future-thinkers see the probability of seaward extension of urban/industrial activities, exploiting the food, mineral, energy, and waste recycling resources of the sea. Within the concept of a coastal society characterized by low density land areas, preservation of coastal zone natural environment, and off-shore location of high density and industrial functions, a 4-year study by the University of Hawaii and The Oceanic Foundation has demonstrated the engineering feasibility, at acceptable cost, of advanced offshore platforms and marine transportation.

But society has given little recognition to the long-term socio-economic impact of the seaward advancement concept. Steps by industry have been classically single-purpose, to date. How fast and how far will seaward extension go? Will it be planned intelligently, or will it repeat the same errors committed ashore?

Conference goals:

The outcome of this incipient seaward advancement can be highly beneficial if it can be guided by prime principles of systems engineering directed toward environmental compatibility, social benefits, and long-term economic viability. To achieve this, the concept must gain the recognition and counsel of influential government administrators, industrial leaders and academics. This invitational conference, intended for a selected group of industrial, government and scientific participants, is planned for that purpose. In the workshops, participants will examine the problems and opportunities inherent in seaward extension with the following goals: 1) an informed and objective examination of the concept, and 2) clear guidance on the direction of future national efforts.

Interaction with the U.S. Senate's Ocean Policy Study Committee and representation by appropriate news media are planned to enlist public recognition of the socio-economic implications of this evolutionary movement as well as governmental commitment to intelligently planned development.

AGENDA

December 2, 1974

Morning:¹ Concept Presentation and Review

- 1. Successful and unsuccessful urban/industrial systems.
Dr. Athelstan Spilhaus, NOAA
Dr. John P. Craven, State Marine Affairs Coordinator, Hawaii; Director, Marine Programs, University of Hawaii
- 2. Technical feasibility of extending urban/industrial systems seaward.
Dr. Ludwig Seidl, Assoc. Professor of Ocean Engineering, Univ. of Hawaii
Dr. Ben C. Gerwick, Jr., Professor of Civil Engineering, University of California at Berkeley
Guy N. Rothwell, Senior Engineer, Systems Sciences and Engineering Division, The Oceanic Foundation
- 3. Comparative economics of sea and land based urban/industrial complexes.
Irving P. Swatzburg, University of Hawaii
- 4. Planning the seaward advancement of urban systems.
Dr. Athelstan Spilhaus, NOAA

Afternoon: Workshops²

- 1. Social implications of the concept.
Chmn.:
2. Energetic and environmental implications of the concept.
Chmn.: Dr. William Felling, Ford Foundation
- 3. Economic implications of the concept.
Chmn.: Dr. Myron Tribus, Vice President, Xerox Corporation
- 4. Legislative and administrative implications of the concept.
Chmn.: Denis Clift, Executive Office, White House

AGENDA continued

December 2, 1974 cont.

Afternoon: Workshops cont.

- 5. Technological implications of the concept.
Chmn.: Phillip Isenberg, President Hydronautics, Inc.
- 6. Legal implications of the concept.
Chmn.: Myron Norquist, Law of the Sea Division, U.S. Department of State
Robert B. Krueger, Nossaman, Waters, Scott, Krueger and Riordan, L.A.
- 7. Guiding the evolution of the concept.
Chmn.:

Evening: Cocktail Reception

December 3, 1974

Morning: Workshops continued.
Prepare summaries

Afternoon: 12:00-2:00 p.m. Presentation of conference results to senior staff of U.S. Senate Ocean Policy Study Committee (by conference executive committee)
2:00-5:00 p.m. General Session for presentation of conference results and Senate Committee reaction. (Tentative — depends on demand)

Note: The February '75 issue of the MTS Journal will be devoted to the conference coverage, results, and recommendations.

¹ Starting times to be announced.
² Some co-chairmen not yet confirmed: to be announced. All will be recognized authorities in their fields.

CUT ALONG DOTTED LINE

REGISTRATION FORM

Please mail to: Marine Technology Society, 1730 M Street, N.W., Washington, D.C., 20036 Attention: Elizabeth Wallace

Please print the following information:

Name _____ Organization _____ Title _____
Address _____ Signature _____

Registration fee: \$75.00¹ Enclosed ☐
At this time I wish to receive final announcement only ☐

Please indicate which workshops you plan to attend:

Panel participation?*

Yes	☐	No	☐
Yes	☐	No	☐
Yes	☐	No	☐

*Recognizing that some panels will be formed earlier than others, please indicate your willingness to participate as a workshop panel member.

¹Travel and lodging to be individually arranged.



A SPECIAL CONFERENCE
on the

Seaward Advancement of Industrial Societies

Sponsored by the Sea Grant Office of NOAA
and the
Marine Technology Society



*Do you want to attend
8/2/83
Thanks
Please let
them know*

Technical Coordinator

Joe A. Hanson
The Oceanic Foundation
Makapuu Point, Waimanalo, Hawaii 96795

Chairman
Dr. Athelstan Spilhaus
NOAA

Conference Management

Elizabeth Wallace
Marine Technology Society
1730 M St., N.W.
Washington, D.C. 20036

Dear Mr. Ross,

*Consider this a personal invitation to
attend or to be represented at the above
Conference.*

*Hopefully, the decision makers
will be involved to a degree that the
very best information will be incorporated
into ocean policy judgements and
activities*

*Sincerely
Elizabeth Wallace*



skc

November 5, 1974

Dear Mrs. Wallace:

Thank you so much for the invitation to attend the Special Conference on the Seaward Advancement of Industrial Societies. I would be pleased to come on the 3rd of December. My schedule does not permit me to be in attendance on the 2nd.

I will be looking forward to this meeting.

Sincerely,

Norman E. Ross, Jr.
Assistant Director
Domestic Council

Mrs. Elizabeth Wallace
Marine Technology Society
1730 M Street, NW.
Washington, D. C. 20036

NEROSS/ee



*Mr. Ross & Mike DuVal
met w/ these people
Dec. 10*

THE WHITE HOUSE
WASHINGTON

December 2, 1974

MEMORANDUM FOR: MIKE DUVAL
THROUGH: WILLIAM E. TIMMONS
FROM: PATRICK E. O'DONNELL

Senator Bentsen (D-Tex.) has asked for us to arrange a meeting with a White House representative in order for a small group of Texans (4 or 5) to formally submit written proposals on the meat import question.

Those attending would:

1. Representative C. L. Short (Texas State Legislature)
2. Regan Brown (Governor Brisco's personal representative)
3. John White (Texas Commissioner of Agriculture)
4. Senator Bentsen (possibly)

~~They will be in town on Tuesday, December 10~~ and could meet at the White House anytime that afternoon.

Can you set up meeting with an appropriate White House staffer.

Many thanks.



VANCE HARTKE, IND., CHAIRMAN

HERMAN E. TALMADGE, GA. CLIFFORD P. HANSEN, WYO.
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United States Senate

COMMITTEE ON VETERANS' AFFAIRS

WASHINGTON, D.C. 20510

MEMORANDUM

To: Mr. Norman E. Ross, Jr.
From: Clifford P. Hansen
Re: National Prayer Breakfast, January 30, 1975
Date: December 18, 1974

For the past twenty-two years, Members of the United States Senate and House of Representatives have jointly hosted the National Prayer Breakfast. This Breakfast is the yearly occasion when Members of the Senate and House, many of whom meet regularly throughout the year for prayer and discussion, join together in fellowship with others of like-mind from around the world.

The Breakfast is scheduled for Thursday, January 30, 1975 at 8:00 a.m. at the Washington Hilton Hotel, 1919 Connecticut Avenue, N. W. in Washington, D. C. A formal invitation, which includes your wife or husband, will be mailed to you in the near future. Although no response to this letter is necessary, we ask that you respond to the invitation as soon as possible after receiving it.

The influence of this event has reached far and wide as men have come to realize the power of meeting together in the Spirit of Jesus Christ. We are hopeful that this year's Breakfast will allow us to deepen the bonds of fellowship which have developed over the years as a result of meeting together, and that it will once again serve as a time of inspiration for many.

The needs and problems of people throughout the world are much more a common concern today than ever before. With such responsibility and opportunity, we need to move together to strengthen our relationship with God and with each other. We look forward to your being with us on January 30.

Clifford P. Hansen

*Please
Put this on
my CAI I
would like to
Attend.*

I put it down

*12/26
EE.*

attended -



12/30

(Not printed at Government expense)



United States
of America

Congressional Record

PROCEEDINGS AND DEBATES OF THE 92^d CONGRESS, FIRST SESSION

The 19th Annual National Prayer Breakfast

REMARKS
OF
HON. J. CALEB BOGGS

OF DELAWARE

IN THE SENATE OF THE UNITED STATES
Wednesday, February 10, 1971

Mr. BOGGS. Mr. President, the 19th Annual National Prayer Breakfast was held on Tuesday, February 2, at the Washington Hilton Hotel. It was attended by the President of the United States, the Chief Justice of the United States, members of the Cabinet, members of the Judiciary, members of the diplomatic corps, Governors of the various States, and members of the executive and legislative branches of the Government.

Before I enter the proceedings of the Prayer Breakfast in the Record, I should like to express a note of deep appreciation on behalf of the Congressional Planning Committee to all those who came from great distances to attend this annual event.

I think of men like the outstanding delegation from the Canadian Government comprised of 12 Members of Parliament: The Honorable William Basil McIvor, Member of Parliament from Northern Ireland; The Honorable Emmanuel Kothris, from Greece. The Honorable Hector Valenzuela Valderrama from the House of Deputies in Chile; our many friends who traveled from Central America especially for the breakfast, and a delegation of men from Italy including several Members of the Italian Parliament.

From Asia: several Members of the Korean National Assembly; Mr. Baey Lian Peck from Singapore; Mr. John K. C. Liu from the Republic of Free China; and the only lady Senator from South Vietnam, Madame Pauline Nguyen Van Tho. Also, Ato Ibo Noumair from Ethi-

opia, and Mr. Graham Sinclair of New Zealand, World President of Junior Chamber International, heading a delegation of national organization presidents.

It is impossible for me to mention by name all those who came from over 100 nations, but we do want to take this occasion to express our profound appreciation to them.

From within the United States, delegations from every State representing leadership from business and professional life, Government, labor, students, churches, and many other organizations, combined to make up the nearly 3,000 persons in attendance.

In addition, an estimated 200,000 men in military service around the world, participated by means of the Armed Forces Radio Services.

Mr. President, I ask unanimous consent the program and proceedings of the National Prayer Breakfast be printed in the Extensions of Remarks.

There being no objection, the program and proceedings were ordered to be printed in the Record, as follows:

THE 19TH ANNUAL PRESIDENTIAL PRAYER
BREAKFAST, WASHINGTON HILTON HOTEL,
FEBRUARY 2, 1971

(Invocation by the Honorable J. D. Hodgson,
Secretary of Labor)

May we pray?

Our Gracious Father, on this inspiring occasion, in this illustrious gathering, we would this morning reflect for a moment on the subject of bridges. The bridge is indeed wondrous, both as a structure and as a concept. As a structure, the bridge transcends trouble and shortens distance. It links separated points, spans dangerous chasms, surmounts hazardous currents—all this with serene and purposeful utility.

As a concept the bridge constitutes one of the great hopes and needs of our time. Ours is a world much in need of bridges—bridges of communication, of understanding, of good

will, bridges anchored in compassion and buttressed by a fullness of spirit.

How then shall we succeed better in building bridges to span the gaps among nations, groups and men? Here, Our Father, we need the insight and direction that flow from an understanding of Your will. We pray that all men may achieve such understanding.

Particularly, we pray that You inspire and guide our esteemed President, our public officials, the men of our Congress, to enhance their role and skill as builders of bridges among men.

And may we all understand the greatest bridge of all—the bridge between man and the source of strength and spirit he reflects—the bridge to faith and Your guidance. Amen.

Presiding:

THE HONORABLE B. EVERETT JORDAN

Thank you very much. Mr. President, Mr. Speaker, distinguished guests and all gathered in this fellowship of national concern, we greet you warmly and extend to you a special welcome to the 19th Annual National Prayer Breakfast.

This occasion which brings us together is truly unique. People from all backgrounds and many nations, as well as men representing various viewpoints, are actually meeting together this morning in a fellowship made possible by the spirit of Jesus Christ.

We're honored in having the President of the United States to meet with us. It is also our pleasure, indeed, to greet the Speaker of the House of Representatives, the Chief Justice and members of the Court, members of the diplomatic corps, members of the executive branch of Government, more than half of the members of Congress, distinguished leaders in the field of business, labor, education, and in fact, 35 university presidents are here this morning, members of science groups, campus leaders and a host of others who represent a vast cross-section of our national life.

I would like especially to welcome those distinguished citizens who have come from other countries to grace this occasion. It is noteworthy that these friends, along with members of the diplomatic community, represent over 100 countries around the world this morning.



However, the magnitude of this annual event is not confined to the ballroom today. Around the world, soldiers, sailors, marines and airmen are joining the Commander-in-Chief in giving expression to these moral and spiritual values which undergird our national life. Chaplains have arranged similar breakfasts and observances on more than 1,400 bases, installations, on ships at sea, remote sites including all units in Southeast Asia. In these breakfasts, our servicemen will hear pretaped messages from President Nixon, Secretary Laird and members of both the Senate and the House. In addition, the 453 stations of the American Armed Forces radio and television are broadcasting these proceedings live, with the entire program being repeated in eight hours from this time. It is anticipated that 200,000 servicemen are in this way participating with us in this Prayer Breakfast observance.

Historically, the leadership of our nation has ever turned to Almighty God for strength and guidance. In this spirit the nation's Prayer Breakfast was inaugurated by members of Congress especially to seek Divine guidance and strength as well as to reaffirm our faith in the dedication of our nation and ourselves anew to God and to His plan.

This annual event grew out of the inspiration of the prayer breakfast groups which meet weekly in the U.S. Senate and in the House of Representatives. It is a continuing influence nationally and throughout the world in thus publicly recognizing the privileges and responsibilities of a nation under God. In its wake there has developed in every State of the Union Governors' Prayer Breakfasts, most of which are also on an annual basis. More than 1,000 mayors have prayer breakfasts and they hold them annually—a result of literally hundreds of small groups of concerned citizens who meet weekly in the spirit of Christ to foster faith and freedom in this land and around the world.

And so, some form of this idea has spread to 70 countries and to every continent, with similar small weekly groups meeting regularly in 50 nations and in such cities as London, Stockholm, Paris, Madrid, New Delhi, Tokyo, Ottawa, Canberra, Brasilia, San Jose, Addis Ababa, Seoul, Jakarta and other leading cities throughout the world. Some of these nations are also holding National Prayer Breakfasts once a year.

I am delighted to remind you this morning that at home and around the world there is a growing appreciation on the part of many for the value we gain when leadership meets in the spirit of prayer, recognizing that our ultimate hope and trust is in the Lord.

It is now my pleasure to present those at the head table who will not participate in the program. I'm going to ask those distinguished guests to stand as I call their name and remain standing. And I'm also asking that we withhold our applause until all have been introduced. I'm going to start at the table on my extreme left:

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The Honorable Linwood Holton, Governor of Virginia.

Mrs. Holton, wife of the Governor of Virginia.

The Honorable Russell W. Peterson, Governor of Delaware.

Mrs. Washington, wife of the Mayor of Washington.

The Honorable Walter E. Washington, Mayor of the District of Columbia.

The Honorable George W. Romney, Secretary of Housing and Urban Development.

Dr. Richard C. Halverson, Pastor of the Fourth Presbyterian Church, related to the prayer breakfast movement for many, many years.

Mrs. Halverson, wife of Dr. Halverson.

The Honorable Morris H. Stans, Secretary of Commerce.

Dr. Victor Esquivel, Minister of Public Health of El Salvador.

The Honorable Jean-Pierre Coté, Minister from Canada.

His Excellency Herrera, Foreign Minister of Guatemala.

The Honorable John C. Connally, Secretary-designate of the Treasury.

Mrs. Connally, wife of the Secretary-designate.

Now the table to my extreme right:

The Honorable Robert W. Scott, Governor of North Carolina.

Mrs. Scott, wife of the Governor of North Carolina.

Mrs. Carter, wife of the Governor of Georgia.

The Honorable Jimmy Carter, Governor of Georgia.

Mrs. Volpe, wife of the Secretary of Transportation.

The Honorable John A. Volpe, Secretary of Transportation.

The Honorable Elliot L. Richardson, Secretary of Health, Education and Welfare.

Mrs. Hardin, wife of the Secretary of Agriculture.

The Honorable Clifford Hardin, Secretary of Agriculture.

The Honorable John N. Mitchell, Attorney General.

Now at the speaker's table on my extreme left:

The Honorable Rogers C. B. Morton, Secretary of the Interior.

The Honorable Winton M. Blount, Postmaster General.

The Honorable David M. Kennedy, Secretary of the Treasury.

Mrs. Kennedy, wife of the Secretary of the Treasury.

The Honorable Melvin R. Laird, Secretary of Defense.

Mrs. Luger, wife of the Mayor of Indianapolis.

The Honorable John Stennis, United States Senator, leader of the Senate prayer group.

Mrs. Hansen, wife of the Senator from Wyoming.

His Excellency Mr. Sevilla-Sacasa, Dean of the Diplomatic Corps.

Mrs. Burger, wife of the Chief Justice of the United States.

Now to my extreme right, please:

Dr. Orlando Montenegro, President of the Executive Committee of the National Congress of Nicaragua.

Mrs. Montenegro, wife of Dr. Montenegro.

The Honorable William P. Rogers, Secretary of State.

Mrs. Rogers, wife of the Secretary of State.

The Rev. Dr. Billy Graham.

Mrs. J. W. Timms, mother of Congressman Montgomery of Mississippi.

The Honorable Frank Carlson, retired member of the United States Senate and one of the leaders of this prayer group in the Senate.

Mrs. Hodgson, wife of the Secretary of Labor.

Mrs. Jordan, my wife.

Mrs. Nixon, wife of the President of the United States.

At this time, we'll have greetings from the House of Representatives Breakfast Group, Prayer Group. The Honorable G. V. Montgomery will now speak to us.

GREETINGS FROM HOUSE BREAKFAST GROUP:
(Hon. G. V. MONTGOMERY (Democrat-Mississippi))

Good morning, Mr. President, Mrs. Nixon, my colleagues in the Government, and guests of the 1971 National Prayer Breakfast.

It is my pleasure to bring you warm greetings from the House of Representatives Prayer Breakfast Group. Our meetings each Thursday morning while the Congress is in session, which is most of the time, are quite informal, nondenominational and bipartisan. In fact, we do not even maintain a membership roster. The meetings are open to all members of Congress, former members and elected officials of foreign governments.

Seeing Mrs. Mendel Rivers in the audience brings to mind the contributions made to the prayer group by her late husband, Congressman Mendel Rivers of South Carolina, as well as the late Congressman Bob Watkins of Pennsylvania. Both of these members are deeply missed by our group.

At each meeting following our opening prayer, a fellow member who has volunteered to do so delivers the remarks. A general discussion concerning the topic presented follows, and the meeting concludes with prayer. The remarks are excellent. Some are thought-provoking and soul-searching, some amusing and some sad, but all sincere. Topics range from personal testimonies to politics and religion to the subject that prayer and religion bring men together mentally and physically.

Messages from the members generally have a common factor. With a great deal of affection and feeling, each refers to the spiritual guidance provided him by his parents in his early years. One member recalls that his mother would go into the closet, close the

door and ask God for strength during family crises.

There are many benefits to be derived from the Prayer Breakfast Group, and one of these is contact with people of good will in other parts of the nation and other countries of the world. Our Capitol prayer groups have helped start similar organizations among government leaders in well over 70 countries. Because of the prayer breakfasts, Thursday is the best day of the week for me. I have a great feeling of personal renewal, because I have been provided an opportunity to experience religious fellowship with my colleagues that would not be possible in any other situation, especially on the House floor during some of our heated debates.

We who attend the prayer group know we are better Congressmen and individuals because of the meetings. Congressman Dan Kuykendall of Tennessee has often remarked that the prayer breakfast is the only meeting in Washington for which he does not mind arriving 15 minutes early and staying late. However, to our friends who are thinking of starting a prayer group in your area, we would certainly recommend that you start on time and that you stop on time.

We have some good laughs at our meetings, and in fact the prayer group is my best source of jokes, Mr. President, suitable for telling at home. Congressman Wilma Mosell of North Carolina enjoys telling the story about his church during one of its regular meetings. The Board of Deacons had recommended that the church buy a chandelier. Everyone was in agreement but one man who stood up and said he was against buying a chandelier for three reasons. First, no one could spell the word. Secondly, no one could play it. And thirdly, what the church really needed was more light.

There is a brighter light on Capitol Hill today because of our weekly prayer breakfast meetings.

OLD TESTAMENT READING (ISAIAH 1:10-20): THE HONORABLE JOHN H. WHEELER, PRESIDENT, MECHANICS AND FARMERS BANK

Mr. Chairman, Mr. President and Mrs. Nixon:

It has been suggested that before reading the Scripture assigned for this morning that we quote from a speech by Abraham Lincoln delivered in 1861, because of its appropriateness to this occasion.

"It is the duty of nations of men to own their dependence upon overruling power represented by God, to confess their sins and transgressions in humble sorrow, yet with assured hope that genuine repentance will lead to mercy and pardon and to blessing. We have grown in numbers, wealth and power, as no other nation has grown, but we have forgotten God. We have forgotten the gracious hand that preserved us in peace and multiplied and enriched us and strengthened us. We have vainly imagined that all these blessings were produced by some superior virtue and wisdom of our own. It behooves us then, to humble ourselves, to confess our national sins, and to pray for clemency and forgiveness."

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The passage selected for the Scripture lesson this morning is from the first chapter of the Book of Isaiah, the tenth through twentieth verses, and we are reading from the New English version of the Bible:

"Hear the word of the Lord, you rulers of Sodom. Attend, you people of Gomorrah, to the instruction of our God. Your countless sacrifices, what are they to mean, says the Lord. I am sated with whole offerings of rams and the fat of buffaloes. I have no desire for the blood of bulls or sheep or of he-goats. Whenever you come into My presence, who asks you for this? No more shall you trample My courts. The offer of your gifts is useless, the reek of sacrifice is abhorrent to Me. New moons and sabbaths and assemblies, sacred seasons and ceremonies I cannot endure. I cannot tolerate your new moons and your festivals. They have become a burden to Me. And I can put up no longer with them. When you lift your hands outspread in prayer, I will hide my eyes from you. Though your offer may be of countless prayers, I will not listen. There is blood on your hands. Wash yourselves and be clean. Put away the evil of your deeds, away out of My sight. Cease to do evil and learn to do right. Pursue justice and champion the oppressed, give the orphan his rights, and plead the widow's cause. Come now, let us argue it out, says the Lord. Though your sins are scarlet, they shall become white as snow. Though they are dyed crimson, they may yet be like wool. Obey with a will and you shall eat the best that earth yields. But if you refuse and rebel, locust beans shall be your only food. The Lord Himself has spoken."

GREETINGS FROM SENATE BREAKFAST GROUP:
THE HONORABLE CLIFFORD HANSEN, REPUBLICAN OF WYOMING

Mr. President, Mrs. Nixon, distinguished guests:

It is a great honor indeed to bring greetings to this distinguished assembly from the United States Senate Prayer Breakfast Group.

For four years I have been privileged to attend most of the meetings which are held each Wednesday while the Congress is in session. It was during the dark and confused days following the bombing of Pearl Harbor that a few Senators joined together with David Lawrence to seek divine guidance. From that experience grew the idea of members of the Senate meeting each week to hear a spiritual message by a member, followed by responses and discussion.

From that time forward, the Prayer Breakfast has been a source of inspiration and strength to many Senators. The intimate and personal character of the meetings develops a friendship that transcends politics and philosophies. It encourages a deeper understanding of others and an appreciation for every man. Not infrequently, it helps each of us to view ourselves and our actions somewhat more objectively.

But more than that, it causes us to reflect upon the infinite Being.

This nation has a rich religious heritage. Its greatest patriots were not ashamed to

confess their belief in Almighty God. They prayed for God's guidance. For nearly 200 years, our republic has reflected this strong religious influence.

We are proud of our country. America is a great and strong nation. Freedom and opportunity are not meaningless words to most of us. But we know, too, that there is still injustice, there is suffering and want, inequalities do exist.

So as we gather weekly, we recognize our weaknesses, our lack of knowledge and understanding and our need for divine guidance.

Despite the temporal importance that we sometimes attach to ourselves, the words of the psalmist ever serve to remind us of the eternal truth that "blessed is the nation whose God is the Lord." (Psalm 33:12)

Unless we earnestly try to serve God, to do his will, we are bound to fail. Benjamin Franklin urged that the constitutional convention be opened with prayer. Wisely he observed, "God governs in the affairs of men. And if a sparrow cannot fall to the ground without His notice, is it probably that an empire can rise without His aid?"

As we set about our daily tasks, I know that most of us recognize the force of the Almighty as each of us, often following different courses, strives to improve and serve this nation under God. More than a century ago, Bishop Bailey said: "The greater thy business is, by so much the more thou hast need to pray for God's good speed and blessing upon it."

The Senate Prayer Breakfast gives us the opportunity better to understand, more clearly to comprehend and appreciate the good motives and earnest desires of those with whom we work—men with whom we sometimes disagree, but men deserving our respect and admiration. Thus I believe we are better prepared as we seek to do God's will.

NEW TESTAMENT READING (ST. MATTHEW 25:31-46): MRS. JOHN DELLENBACK, PRESIDENT, CONGRESSIONAL WIVES PRAYER GROUP

I'm reading from the New English version, the 25th Chapter of Matthew, beginning with the 31st Verse:

When the Son of man comes in his glory and all the angels with him, He will sit in state on his throne, with all the nations gathered before Him. He will separate men into two groups, as a shepherd separates the sheep from the goats, and He will place the sheep on his right hand and the goats on His left. Then the King will say to those on His right hand, "You have My Father's blessing. Come, enter and possess the kingdom that has been ready for you since the world was made. For when I was hungry you gave Me food, when thirsty you gave Me drink, when I was a stranger you took Me into your home, when naked you clothed Me. When I was ill, you came to My health when in prison you visited Me."

Then the righteous will reply, "Lord, when was it that we saw You hungry and fed You, or thirsty and gave You drink, a stranger

and took You home, or naked and clothed You? When did we see You ill or in prison and come to visit You?"

And the King will answer: "I tell you this. Anything you did for one of My brothers here, however humble, you did for Me."

Then He will say to those on His left hand: "The curse is upon you. Go from My sight to the eternal fire that is ready for the devil and his angels. For when I was hungry you gave Me nothing to eat, when thirsty nothing to drink. When I was a stranger you gave Me no home, when naked you did not clothe Me. When I was ill and in prison you did not come to My help."

And they, too, will reply: "Lord, when was it that we saw You hungry or thirsty or a stranger or naked or ill or in prison, did nothing for You?"

And He will answer: "I tell you this. Anything you did not do for one of these, however humble, you did not do for Me." And they will go away to eternal punishment, but the righteous will get eternal life.

PRAYER FOR NATIONAL LEADERS: THE HONORABLE CARL ALBERT, SPEAKER OF THE HOUSE

Mr. President, Mr. Chief Justice, and Mr. Chairman:

May I suggest that we all bow our heads for a brief moment of silent prayer in our own hearts for the leaders of the nation and the world? (Moment of silence.)

Eternal God, our Father through the centuries, Thou hast been completely sovereign in Thy reign over the nations of the world. We rejoice to claim Thee as Sovereign Lord of America and sing "How Great Thou Art." Through the wisdom of Isaiah, may we discover Thy wisdom for our land in the 1970s. In our day, as in his, Thou hast not been impressed with what is seen on the outer surface of people through words and ceremonies which fail to ring true. May we hear and heed Thy Word, cease to do evil, learn to do right, pursue justice and champion the oppressed. Thus, may our nation be saved from suffering, the tragic rebellion which Isaiah saw in his own beloved country.

Through Matthew's faith of all nations responsive to Thee as Sovereign Lord, guide us among the nations which outreach to human suffering of poverty, disease and uselessness. This is so helpful that Christ will be honored, so helpful that our nation be judged by Thee as righteous and loyal. We lift up our nation before Thee, Sovereign Lord, and seek Thy blessing. We turn to Thee with a petition for Thy involvement with our nation's leaders—men with honored responsibilities in the judicial, legislative and executive areas. To each leader, give Thou vision and a compassion akin to Thine, and that Thou dost carefully and deeply care for individuals young and old, in poverty and in luxury, of every race—so may we.

Let no geographical distance ever separate us from these persons and their fundamental needs. May this nation's leaders envision that noblest goal—the goal motivating Moses to lead his people from bondage; the goal central to Jesus' mission—release from the

bondage enslaving the human spirit. We lift up our leaders before Thee, Sovereign Lord, and seek Thy blessing.

We turn to Thee with deep appreciation for the President of the United States. Continue with him to be Thou a Lamp unto his pathway. May Thy entirely adequate love and strength be with him day by day. We lift up before Thee, Sovereign Lord, and seek Thy blessing.

Oh, Thou Lord of the Universe, so guide all nations of this planet. Be Thou so close to their leaders that a golden age of peace will come upon this earth. Help us to be a part of Thy answer to this petition. In the Name of Jesus Christ who prayed, "Not my will, but Thine be done," Amen.

MESSAGE: THE HONORABLE WARREN BURGER, CHIEF JUSTICE OF THE UNITED STATES

Thank you, Mr. Chairman. Mr. President, and Mrs. Nixon, Mr. Speaker, distinguished guests:

These gatherings have been held in Washington and elsewhere in time of peace and in time of war. And I have had the privilege of attending some of them in the past. They have afforded the men and women who bear heavy public responsibility a brief respite from the confusions and the burdens of the day.

Only a few days ago, the President spoke to the Congress and to the nation, and I use his words, of "the great feeling of frustration that has crept across the land." And on Sunday, only day before yesterday, at the historic Red Mass at St. Matthew's Cathedral here in Washington, judges and others gathered there heard His Eminence Cardinal O'Boyle speak of the great need in these times for the public leaders of the countries of the world to find support outside themselves by seeking divine guidance.

We know, of course, that the forces and influences which disturbed the tranquility of a whole people begin with the individual. We know, too, that the frustration and unrest of this last third of our century is a pervasive thing and touches every nation on earth. It is no comfort to us, and should be no comfort, to read and to know of the troubles that beset other nations, whether they are friends or otherwise.

Indeed, it is more disturbing that this unrest is so pervasive throughout the world. Yet, in many ways, we may be more fortunate than some other nations, not because of our wealth or power or position, but because we can gather here, as we do today, and acknowledge without fear or reticence, that we need—each of us needs—a higher power than any one of us possesses and a higher power than all of us together possess.

We can readily think of other great nations in the world where this kind of gathering could not be held, not simply because those nations reject the idea of a divine power, but also because their leaders would fear—would literally fear—a public acknowledgement of their own fallibility and dependence on something, some power, outside themselves and outside the people as a whole.

But it has been, as Sen. Jordan and others have noted, a national tradition, beginning 183 years ago, and through the years of the harsh struggle that preceded the beginning of this country, and right down to this very hour and in this room, that American leaders are free to acknowledge their dependence upon divine guidance.

For that reason perhaps, at this particular time of history, the most important single factor about this meeting, this gathering, is that all who are present here acknowledge freely and openly, simply by being here, that without divine guidance we are lost.

The terrifying magnitude and complexity of the problems within our own country, and our responsibilities over the world, is such that our national response sometimes tends to be complex and even confused. In this respect, notwithstanding all of the sophistication, all of the education and learning, and all of the technology of our age, we are relatively in not very much better a position than the simple peasants of centuries ago who first heard the message of Our Lord in parables and psalms.

The world of that day may seem to us now as small and simple. But in truth, those who inhabited that tiny area on the shores of the Mediterranean Sea so long ago were, in their day and time, overwhelmed by their troubles and their problems and their burdens, as we are today. Our relative capabilities, to borrow a term from our modern age, are much the same.

In the last few days, I have been trying to recall some of the experiences of my youth, when, as a boy in my teens, I worked for a YMCA camp on the high hills overlooking the beautiful stretches of the St. Croix River that divides Wisconsin from Minnesota.

It was a setting that inspired not only the adult leaders but the boys who were there. And I've tried to recapture from the pockets of memory some fragments of the discussions of those gatherings now so many years ago.

One of them that I tried to recall related to one of the great prayers of the Judeo-Christian heritage—the Twenty-third Psalm.

This psalm and prayer was familiar in our home, and it was a daily exercise at this YMCA camp. Now, 45 years later, in this time of tension and confusion and frustration the President spoke about just a few days ago, when few men are really bold enough to think or to proclaim that they have all of the answers, the real meaning of the Twenty-third Psalm and its magnificent simplicity and its great power comes back to me frequently. It can give us comfort and assurance—the comfort and the assurance we need to surmount the pressures and the burdens of each day. And this is true especially if we think of it in the terms of what it meant to those who first heard it so many centuries ago.

We know the words. Few things in our teaching are better-known to a greater number of people than the words of the Twenty-

third Psalm. But before I turn to those words, I would like to recall, with you, that the psalmist was speaking to a very simple people of that time in a day when reading and writing were confined to a handful of scholars and priests. The setting is important, also. It was in a harsh land, largely arid and rocky, with very few places of the biblical milk and honey. Life in that day was sustained from small fields, with very little water, sparse vegetation. Just as Our Lord later spoke to the people—these same simple people—in parables cast in the common terms of seeds and roots and branches, of trees and birds and fish, the psalmist here spoke in words and form his listeners could grasp. He had to do this. He had to use words that would evoke familiar images in the minds of these fishermen and shepherds, for modern scholars tell us that, in that day, the vocabulary of most people was limited to a few hundred words for basic communication.

The listeners for whom the psalmist was making this psalm and poem and prayer knew that his people were not able to deal in abstractions. Only simple and concrete words related to daily life and common experience had meaning for them. And yet those words today are rich in meaning and imagery. The passage of time has not altered the inner needs of men and women. You recall those lines:

The Lord is my Shepherd,
I shall not want.

Every farmer, every fisherman, every peasant, even the children, knew what that meant. They knew that a shepherd was the guardian and the protector and the guide of his flock. They knew the intimate 24-hour relationship of the shepherd and his flock. The psalmist wanted his listeners to understand what God could be to them and for them if they would accept Him and follow Him as their Shepherd.

And so it was, I'm sure, that he cast the psalm, the song, in these simple and beautiful image-creating terms that depicted the Lord as a Shepherd in the same relationship to people as the earthly shepherd to his flock.

"I shall not want," certainly meant to them that the Lord, like the earthly shepherd they knew so well would sustain them and supply their daily needs.

Later, the Gospel would record more of these same concepts in terms of whether we can gather grapes from thorns or figs from thistles.

These, as I said, were the terms that the farmers and the peasants and the people of that day could understand.

These messages needed no gloss for them, needed no theologian.

The next lines:

He makes me to lie down in green pastures,
He leads me beside still waters.

Here, again, the song is cast in the same poetic imagery. And what did these words mean to those listeners? They must have meant that God, the Shepherd, was offering

a promise through the psalmist that He would act for men in the way that shepherds acted for the sheep. The "green pastures," like bread, were the staff of life. Everyone knew—even the children—that without new and green grass and fresh pastures, the sheep would die.

The simplest of them knew, as we know today, that sheep tend to crop every green blade to the very earth, that when a pasture is grazed out, the wise and protective shepherd guides and leads the sheep to newer and greener pastures.

The psalmist had no need to enlarge or expound on that. His listeners knew what water meant in their lives, in that rocky and arid land. They knew that still waters meant something even more than water. In that harsh country, rocky and hilly, with some mountains and only limited foliage available, green pastures were difficult to find. Water was as scarce and as essential to life as the fresh, green grass to the sheep.

So the promise of green pastures and water were closely related and well understood. But the promise of the psalm is more than just water. Every peasant knew that a foaming and rough stream meant a rocky bed, in which the sheep, were they to plunge into it to drink, might well break a leg and have to be destroyed, or be carried off by the swift currents. On the other hand, still waters meant either a slow-moving stream, with a sandy bottom, or a spring-fed reservoir.

When the shepherd found these still waters, he could probe with his long staff, his rod, and since few streams in that arid country were very deep, the flock would be safe in those still waters. It would be safe to enter the stream for drinking, and it would probably be safe for crossing.

Now the psalm changes, and I suspect that the purist or the literary critic of today might readily be able to find fault with the change from shepherds and green pastures and still waters and the imagery that these words evoke. There is an abrupt change to man and his problems. We can only guess that the psalmist believed that, with these first images relating to the common experience of daily life for these people, the listeners would be able to grasp the change and understand the message that was meant for man and his life.

That next line, with the change, is:
He restores my soul.

The listeners probably recognized that man had a soul, probably thought, in that day, as now, that sheep did not.

So the change relates the message of the shepherd and the sheep to man and his God. When the psalmist offered the promise to restore the soul, even the simplest peasant could grasp that it was now God as a Shepherd that was referred to, and that God, like the earthly shepherd, would provide and protect, and He would do so in a way that was something more and beyond what animals needed.

Still speaking directly now of men and

not sheep, the psalmist offers another promise:

He leads me in paths of righteousness.

For His namesake.

Sheep and shepherds were, of course, concerned with the right path—the safe path, the safe journey. And the message had already made clear the duty of the Shepherd to find safe paths through the rugged and rocky hills and gullies of that country. So the transition is persuasive—it is clear. It is clear as a promise to men and women that those who will follow this Shepherd in simple faith, as the sheep follow blindly and in trust, will be led into safe paths—paths of right and paths of righteousness.

The next lines are mixed imagery, valid for both sheep and men:

Though I walk through the Valley of the Shadow of Death,

I will fear no evil.

Remember that the shepherd was constantly involved in moving his flocks through streams and valleys and gullies where dangers were present, from predatory animals, from rockslides and even from sudden floods at certain seasons of the year.

So here we find the promise again—one that the shepherd and the peasant could understand, because they had often, themselves, walked through the dangerous valleys with their sheep, where death and injury lurked.

Though I walk through the Valley of the Shadow of Death,

I will fear no evil.

Thy rod and Thy staff comfort me.

Here, again, the mixed imagery of that beautiful poem. The shepherd's staff, as we know, his rod, was used to rescue a lamb that had fallen beyond reach into a gully or into a stream, or to guide the flock away from dangerous paths, wrong paths, into safe passage, or to defend the flock from wild animals that might attack.

These listeners understood that. These people, no less than more sophisticated people of later centuries, to whom the psalmist was also speaking over the ages, could understand these images and these problems.

For my part, in treating the Twenty-third Psalm as a great prayer, I prefer to end it at this point, on a positive note, with the promise of protection and comfort rather than with the image of a feast on the table in the presence of enemies.

Now, I skip over many centuries from the time of the psalmist to the time that Alfred Tennyson wrote his moving description of the death and burial of King Arthur. You will recall the setting in that great poem, when Sir Bedevere has taken his king, his dying king, to the shore of the lake. Sir Bedevere was the last of all his knights. And as he was placed on the funeral barge, the dying King Arthur tells Sir Bedevere:

"Pray for my soul. More things are wrought by prayer than this world dreams of."

"Wherefore, let thy voice rise like a fountain for me, night and day."

"For what are men better than sheep or goats that nourish a blind life within the brain, if, knowing God, they lift not hands in prayer—both for themselves and those who call them friend."

There is a span, of course, of many centuries between the time the psalmist wrote and the time when Tennyson wrote of Arthur's death.

The problems of men and women, and their world, have changed very little. And they have changed very little from the time of King Arthur and Tennyson to the present day.

Perhaps in our confusion and frustration, and faced with the complexities and the burdens that baffle—stagger—the mind, we have forgotten the simple faith and the simple prayers which sustained men and women for thousands of years.

The psalmist here has given us this simple and beautiful and rich prayer. And if we add to it the realization of Tennyson that more things are wrought by prayer than this world dreams of, perhaps some of the solutions we seek may come.

I have said our capabilities have increased as our burdens have increased over the centuries, and that, according to the Gospel, is the Lord's way. But one thing has remained constant: the power of prayer.

So let me close with that psalm, as a prayer:
The Lord is my Shepherd,
I shall not want.
He makes me to lie down in green pastures,
He leads me beside the still waters.
He restores my soul.
He leads me in paths of righteousness.
For his namesake.
Though I walk through the Valley of the Shadow of Death,
I will fear no evil,
For You are with me.
Thy rod and Thy staff,
They comfort me.

PRESIDENT RICHARD M. NIXON

Mr. Speaker, Mr. Chief Justice, Senator Jordan, all of the distinguished guests at the head table, and all of the distinguished guests in the audience:

When Senator Jordan indicated those who were present at this breakfast, I was reminded of a letter I received right after the state-of-the-union message from a very disturbed listener who had viewed it on television. He did not comment upon the content of the speech, but he commented upon the fear of what might have happened had some madman, or somebody equally disturbed, come into the chamber and detonated an explosive, because, as he very properly pointed out, all of the power of Government was there—as far as the national Government was concerned: the Congress, the Cabinet, the Supreme Court, with, of course, a few

417-041-24266

listeners in the very, very limited space provided in the galleries.

As I heard the list of those who were present at this breakfast this morning, I thought, "What would really happen if an explosive were detonated in this room?" because we have virtually all of those who were present at the state-of-the-union. This audience is four times as large. But not only four times as large, but 100 countries are represented here, many cities, many States with their Governors, many representatives of great private institutions, of educational institutions, representatives of all segments of American life.

Perhaps it would be impossible to find any audience in America in which more power in the best sense of the word was gathered in one room than here at this prayer breakfast this morning.

This tells us something, it seems to me, about the strength of America. All of us are talking these days, and thinking these days, a great deal about what America will be like when we celebrate our 200th birthday just five years from now.

We know, as one of the previous speakers indicated, that America will be the richest country in the world then. We know that America, if it wants to be, can be the strongest country in the world then. And we also know, if we have listened carefully to the theme that has run through the prayers and the remarks this morning, that wealth and strength alone does not measure the greatness of this country, or of any country, for that matter.

The question of whether America on its 200th birthday will be the hope of the world as it was at the time of its birth will depend not on our strength or on our wealth, because then we were very poor and we were very weak. But America was a good country, America stood for spiritual and moral values that far transcended the strength and the wealth of the nations of the old world. And that's what we all want America to be on its 200th anniversary—not just big, not just strong, and not just rich, but a good country in every sense of the word: Good at home, good in our relations with other nations in the world.

That's why we're gathered here. That's why these prayer breakfasts here in the nation's capital and all over this nation tell us something about America that the cynical observers would overlook sometimes—and that is there is a great deal of goodness in this country, a great deal of moral strength and fiber still left in this country. And in the end, that's what really matters.

I was trying to think, after the eloquent words of the Chief Justice, what prayer I could leave with this very distinguished audience, and with those who are listening on

television and on radio all over the world. And I was reminded of one of the favorite stories from the Old Testament. You will recall that when King David died and when Solomon ascended to the throne, God came before him in a dream and asked him what he wanted. And Solomon did not ask for power, and he did not ask for wealth. He said: "Give Thy servant an understanding heart."

And, so, let that be our prayer. Let us have an understanding heart in our relations with other nations, an understanding heart in our relations between races and religions and parties and generations, and in our relations with each other. And if America can have an understanding heart, in the very best sense of the word, on that 200th birthday, we will be very rich and very strong, but, more important, we will be truly a good country and the hope of the world still.

CLOSING PRAYER: THE HONORABLE RICHARD G. LUGAR, PRESIDENT, THE NATIONAL LEAGUE OF CITIES

Mr. President, Mrs. Nixon, and honored members of this prayer breakfast meeting: I have two privileges—first of all, of delivering the closing prayer, and, then, with heads bowed, would you join me in unison in repeating the Lord's Prayer. May we bow our heads?

Almighty God, throughout the ages You have searched for us. You have given us freedom to choose, to love other human beings, to enjoy beauty, to create new forms of worship, to express our unity with You and Your world. Our choices have become complex, our love often measured out cautiously, our senses dull deliberately as we try to escape too many dazzling images of challenge or suffering. And we are frightened to seek unity with one another, because we fear insult, loss of status and property, physical pain, untimely death. Here and now, You find us with defenses lowered for just an instant. Deep is our hunger for eternal life, but strong are those hopes that our appetites and sometimes our wills might be Your will, that we would not have to suffer surrender of our own works and our own ways and take up a cross to follow You.

For just this moment, God, we know Your relentless love, we feel Your grip and we are prepared to cease our fight, to stop and to kneel, to pray for forgiveness and to ask for salvation. Death and pain and indignity and anxieties shall have no power over us if we accept Your will, Your promise, Your strong and ever-loving arms that reach out to embrace us now. Do not let us go, dear God, do not let us go from this moment of truth, do not let us go ever again. In Jesus' Name we ask this, Amen.

(The Lord's Prayer is recited by all.)

THE WHITE HOUSE

WASHINGTON

February 25, 1975

Dear Norm:

On behalf of the President, we extend to you an invitation to participate in a meeting with Donald Rumsfeld, Assistant to the President, and other White House officials on Monday, March 10. Please schedule your arrival for 1:30 p.m., 17th Street Entrance to the Executive Office Building, Conference Room 450.

RSVP to my office by March 5 --
202/456-2587.

Sincerely,



Stanley S. Scott
Special Assistant
to the President

The Honorable Norman Ross
Assistant Director
Domestic Council
Room 218
Executive Office Building
Washington, D.C. 20500



Accepted 2-27

Went to the 3 //

The Board of Directors
and
Membership
of the
National Ocean Industries Association
cordially invite you to a
Cocktail Reception
Tuesday, March 11, 1975
6:00 p.m. - 8:00 p.m.
at
Ballroom
L'Enfant Plaza Hotel

R.S.V.P. 2 - 25 -
Karen Hammerlund
785-5116





NATIONAL OCEAN INDUSTRIES ASSOCIATION

Suite 410 / 1100 17th Street, N.W. / Washington, D. C. 20036
(202) 785-5116 TWX 710-822-1971 (NOIA WSH)

Charles D. Matthews
President

February 26, 1975

Mr. Norman E. Ross, Jr.
Assistant Director
The Domestic Council
The White House
Washington, D.C.

Dear Mr. Ross:

Thanks again for accepting our invitation to participate in the program of the Third Annual Meeting of the National Ocean Industries Association during the period of March 10 and 11 at the L'Enfant Plaza Hotel in Washington, D.C.

Just so you will know where you will appear, in what we believe will be an outstanding event I am pleased to enclose a copy of the final program for the meeting, together with a registration form. Please note that the registration fees are with our compliments. We would appreciate your returning the registration form to us as quickly as possible.

On behalf of the Board of Directors and members of NOIA, we are looking forward to your being with us.

Sincerely yours,

Charles D. Matthews

CDM/dah
Enclosure

484-1000-

NOIA desk - Karen or Debbie

attended the panel
but did not go to lunch
nor to the cocktail
hour -
EG. 3-1c



3RD
NOIA
ANNUAL
MEETING
"OCEAN
FUTURES"
L'Enfant Plaza Hotel
Washington, D.C.
March 10-11, 1975



NATIONAL OCEAN INDUSTRIES ASSOCIATION

Suite 410 / 1100 17th Street, N.W. / Washington, D. C. 20036
(202) 785-5116 TWX 710-822-1971 (NOIA WSH)

Charles D. Matthews
President

February 27, 1975

Mr. Norman E. Ross, Jr.
Assistant Director
The Domestic Council
The White House
Washington, D.C.

Dear ^{Norm}~~Mr. Ross~~:

Reference is made to my letter of February 26 relative to your participation in the program of the Third Annual Meeting of the National Ocean Industries Association during the period of March 10 and 11 at the L'Enfant Plaza Hotel here in Washington.

The Editor of "Ocean Industry" magazine has very kindly requested copies or at least abstracts of the remarks of the speakers on the program for reprinting in an early issue of the magazine. "Ocean Industry" is an authoritative and leading trade publication dealing with business in the oceans.

I hope you will find this an interesting prospect for wide circulation of your remarks, and will send or give us the text of your prepared remarks at your early convenience so we may forward them to "Ocean Industry."

Sincerely yours,

Charles D. Matthews

CDM/hab



Tuesday

The Board of Directors
and
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of the
National Ocean Industries Association
cordially invite you to a
Cocktail Reception
Tuesday, March 11, 1975
6:00 p.m. - 8:00 p.m.
at
Ballroom
A Tntant Plaza Hotel

R.S.V.P. 2 - 25 -
Karen Hammerlund
785-5116





NATIONAL OCEAN INDUSTRIES ASSOCIATION

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Sincerely yours,

Charles D. Matthews

CDM/dah
Enclosure



Evening:

ANNUAL DINNER

Toastmaster: ROBERT W. BYBEE, NOIA Executive Committeeman for Industry and Government Liaison, Operations Manager Exploration, Exxon Company, U.S.A., Houston, Texas

Entertainment: MARK RUSSELL, Washington's favorite political satirist

Speaker: Hon. FRANK ZARB, Federal Energy Administration (Invited)

TUESDAY, MARCH 11, 1975

Morning: "FUTURE OF CONGRESSIONAL ACTIONS"

(Highlights of Congressional activities which will affect the ocean industries and their ability to develop the resources consistent with the tenets of the business enterprise system.)

Moderator: CHARLES H. MURPHY, JR., NOIA Executive Committeeman for Congressional Relations, Chairman of the Board, Murphy Oil Company, El Dorado, Arkansas

- A. NATIONAL OCEAN POLICY STUDY - Senator ERNEST F. HOLLINGS, (D-S.C.), Chairman National Ocean Policy Study
- B. TECHNOLOGY ASSESSMENT AND THE OCEAN - Representative CHARLES MOSHER (R-Ohio), Vice Chairman, OTA, and ranking member of Committee on Science and Astronautics
- C. OUTER CONTINENTAL SHELF LANDS ACT AMENDMENTS - Senator LEE METCALF (D-Mont.), Chairman, Subcommittee on Minerals, Materials, and Fuels
- D. TAXATION AND TREATMENT OF FOREIGN SOURCE INCOME - LAURENCE N. WOODWORTH, Chief of Staff, or HOWARD J. SILVERSTONE, International Tax Counsel, Joint Committee on Internal Revenue Taxation, U.S. Congress

Luncheon: 12.00 *cocktail*

Toastmaster: JOHN P. LABORDE, NOIA Executive Committeeman for Public Relations, Chairman and President, Tidewater Marine Service Corporation, New Orleans, Louisiana.

"INVESTMENT DECISIONS IN A WORLD GONE MAD"

Speaker: EDGAR C. CAPEN, Manager, Capital Administration and Expense Control, Atlantic Richfield Company, Los Angeles, California

Afternoon:

"FUTURE OF GOVERNMENT PROGRAMS"

(Discussion of Government programs and activities which will impact



Moderator: CHARLES L. GRAVES, NOIA Executive Committeeman for
Membership, Chairman and President, J. Ray McDermott
and Company, New Orleans, Louisiana

2:30-

- A. EXECUTIVE OFFICE OF THE PRESIDENT - NORMAN E. ROSS, JR., Assistant
Director of the Domestic Council, White House
- B. DEPARTMENT OF THE INTERIOR - JACK CARLSON, Assistant Secretary
for Energy and Minerals
- C. MARITIME ADMINISTRATION - MARVIN PITKIN, Assistant Maritime
Administrator for Commercial Development
- D. OCEANOGRAPHER OF THE NAVY - R. ADM. J. EDWARD SNYDER, JR.

Evening: COCKTAIL-RECEPTION FOR OUR GOVERNMENT GUESTS





NATIONAL OCEAN INDUSTRIES ASSOCIATION

Suite 410 / 1100 17th Street, N.W. / Washington, D. C. 20036
(202) 785-5116 TWX 710-822-1971 (NOIA WSH)

Charles D. Matthews
President

February 27, 1975

Mr. Norman E. Ross, Jr.
Assistant Director
The Domestic Council
The White House
Washington, D.C.

Norm
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Sincerely yours,

Charles D. Matthews

CDM/hab



ANNUAL CONFERENCE

"URBAN GOVERNANCE-MINORITY PERSPECTIVES"

Sunday, March 9

2-6 pm Registration

6-11 pm Reception

Monday, March 10

8:30 - 10 am Opening Session

Welcome - Mayor Walter Washington
Washington, D. C.

Keynote - Congressman William Clay,
Missouri

10:15 - 12 Noon "Revenue Sharing and Governmental
Accountability" Convenor, Eddie Williams, President,
Joint Center for Political Studies

"Federal and State Land and Use Policies: Examining
the Political and Social Consequences" Convenor,
Clifford Graves, Deputy Associate Director for Evalu-
ations and Program Implementation, OMB

"Improving Health Care Delivery in Urban Areas"
Convenor, Dr. Delano Merriweather, Special Assistant
to the Assistant Secretary for Health, HEW

"Are Minority Students Being Exploited in Higher
Education?" Convenor, Dr. Tyrone Baines, Professor,
Federal Executive Institute

12 Noon - 2 pm Lunch - Speaker, C. Delores Tucker,
Secretary of State, Commonwealth of Pennsylvania

2:15 - 4 pm "Roles and Responsibilities of Minority
Public Officials" Convenor, Dr. Blue E. Woolridge,
Acting Chairman, Urban Affairs Programs, Virginia
Polytechnic Institute and State University

"Controlled Growth: A New Exclusionary Tech-
nique?" Convenor, David Stahl, Executive Director,
Urban Land Institute

"Alternative Strategies for Income Maintenance" Con-
venor, Philip Rutledge, Chairman, Department of
Public Administration, Howard University

"Black Colleges and Public Affairs Education" Con-
venor, Dr. Walter McCoy, Dean, School of Public
Affairs, Texas Southern University

4:15 - 6 pm "Elected Minority Administrator: The
Dilemmas of Governing" Convenor, Dr. William
Nelson, Chairman, Department of Black Studies, Ohio
State University

"Strategies to House in the Urban Poor" Convenor,
Paul Williams, Director, Office of Administrative and
Program Services, HUD

"Strategies for Judicial and Court Reform" Convenor,
Judge Benjamin Brown, City Solicitor, Baltimore, Md.

"Educating the Minority Administrator" Convenor,
Dr. Lawrence Howard, Graduate School of Public and
International Affairs, University of Pittsburgh

6 pm - 11 pm Reception with Congressional Black
Caucus on Capital Hill

Tuesday, March 11

8:30 - 10 am "EEO and the Economic Crisis"
Convenor, Henry Marsh, Vice Mayor, Richmond, Va.

"Improving Urban Transportation Systems to Meet
Minority Needs" Convenor, Albert Zapanta, Vice
President, Amex Systems Inc., Los Angeles

"Internships for the Minority Student" Convenor,
O'Marie White, Executive Director, Hampton Youth
Opportunity Commission

10:15 - 12 Noon "Regional Decision Making: Its Impact
on the Minority Community" Convenor, Tobe John-
son, Commissioner, Atlanta Regional Commission

"The Housing and Community Development Act of
1974: Significant Provisions of Minority Groups"
Convenor, Dr. Adam W. Herbert, White House Fellow,
Special Assistant to Secretary, HEW

"Strategies for Achieving Comprehensive Urban Social
Service Delivery" Convenor, (to be announced)

"The Impact of Educational Research on Minority
Communities" Convenor, Dr. Deryl Hunt, Director,
Office of Program Support, Southern Illinois Univer-
sity

12 Noon - 2 pm Awards Luncheon

2:15 - 4 pm "The Financial Crisis in Urban Areas"
Convenor, (to be announced)

"Urban Regional Growth Patterns: The Economic
and Social Implications" Convenor, Roosevelt Jones,
Executive Assistant to the Assistant Secretary for
Community Planning and Development, HUD

"Strategies for Continuing Education Opportunities"
Convenor, Dr. Granville Sawyer, President, Texas
Southern University

CONFERENCE REGISTRATION FORM

Agency _____

Name _____

Mailing Address _____

City _____

State _____

Zip Code _____

Registration - Check One:

☐ \$35.00

☐ Student \$15.00

Check Payable to COMPA National Conference - Luncheon not included in registration rate.

Luncheon at \$10.00 each

☐ March 10

☐ March 11

Registration Fee enclosed in the amount of \$ _____

Mail registration to:

Angelo Cordova, Treas.

c/o COMPA/ASPA

International Inn

Room Rates

Single \$24.00

Double \$28.00

Phone (202) 783-4600



EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF MANAGEMENT AND BUDGET
WASHINGTON, D.C. 20503

February 10, 1975

Mr. Norman Ross
Domestic Council
Executive Office Building
Washington, D. C.

Dear Norm:

Thanks very much for agreeing to serve on my panel at the Annual Convention of the Conference of Minority Public Administrators, to be held March 10, 1975, from 10:15 a.m. till noon at the Ramada Inn, Thomas Circle, here in Washington, D.C. A general notice about the convention is enclosed.

The panel is to cover "Federal and State Land Use Policies: Examining the Political and Social Consequences." The other panelists will be:

- Robert Paul
House Public Works Committee
- Rochelle Brown
National Association of Home Builders
- Michael Barker
American Institute of Architects
- Larry Young
Izaak Walton League

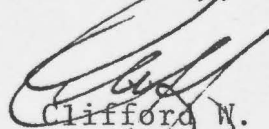
I'd like you to focus your remarks on the emerging significance of land use in current national policy debates, and the problems of formulating and managing land use programs at the Federal level. Plan to take no more than 15 minutes for your remarks; this will leave some time for discussion and questions.



2514

Thanks again. It should be a good session. I'll be back in touch as the convention details get nailed down. If you have any questions in the meantime, give me a call (395-5670).

Sincerely,



Clifford W. Graves
Deputy Associate Director
for Evaluation and
Program Implementation

Enclosure



CONFERENCE OF MINORITY PUBLIC ADMINISTRATORS ANNUAL CONFERENCE

"URBAN GOVERNANCE - MINORITY PERSPECTIVES"

Ramada Inn - Thomas Circle, Washington, D.C.

MARCH 9-11, 1975

COMPA Chairman
Adrian Dove

Chairman Elect
Ron Johnson

Conference Chairman
MAYOR WALTER WASHINGTON
Washington, D. C.

Conference Manager
Ms. Genevieve C. ...

Program Chairman
Dr. Adam W. Her...

The Conference seeks to examine some of the significant challenges which have and will continue to plague urban areas in the United States. Because the percentage of minority group citizens living in the nation's cities continues to increase, it seems particularly appropriate that the attention of public administrators and academics be directed to the problems of urban governance from a minority group perspective. Such a focus demands an analysis of both governmental policies and programs. It also requires an examination of such factors as education, administrative values, urban growth factors, economic challenges, and the political forces that define the arena within which we seek to bring about more responsive government. To achieve these ends, the Conference offers four optional tracks, focusing on the following topics:

PUBLIC PROGRAM MANAGEMENT IN URBAN AREAS
HOUSING, URBAN GROWTH AND DEVELOPMENT
HUMAN SERVICE SYSTEMS IN URBAN AREAS
EDUCATION FOR THE PUBLIC SERVICE IN URBAN AREAS

Keynote Speaker: CONGRESSMAN WILLIAM CLAY, Missouri

CONFERENCE REGISTRATION FORM

Name _____ Agency _____

Mailing Address _____

City _____ State _____ Zip Code _____

Pre-registration—Check one: ☐ \$30.00 ☐ Student \$15.00

Check Payable to COMPA National Conference—Luncheon not included in registration rate.
Luncheon at \$10.00 ☐ March 10 ☐ March 11

Registration Fee enclosed in the amount of \$ _____

Mail registration by January 31, 1975 to: Angelo Cordova, Treas.
c/o COMPA/ASPA

THE WHITE HOUSE
WASHINGTON

Did not
go -
John Calhoun
took his place.

REQUEST FOR TRAVEL

TO: WARREN K. HENDRIKS

FROM: NORMAN E. ROSS, JR.

DESTINATION: Grambling, Louisiana

DEPARTURE DATE: March 6, 1975 RETURN DATE: March 7, 1975

MODE OF TRANSPORTATION: Air and by POA

LODGING ACCOMMODATIONS: Holiday Inn at Rustin, Louisiana (318) 255-5901
(if know) (Hotel or Motel)

PURPOSE OF TRIP: Moderate a Panel discussion at the Southern Conference
of Black Mayors

SIGNATURE: _____ DATE: February 25, 1975

APPROVED: _____

Warren K. Hendriks
Domestic Council

COMMENTS:

*Paid on actual expense basis not to exceed \$40 per day is
approved.*

The Conference is being held in Grambling, Louisiana and the number at the Grambling State University is (318) 247-6941 or Mayor Woodard at Grambling is (318) 247-6120



ITINERARY
NORMAN ROSS, JR.

March 6 -

Depart - Natl. Delta 126 at 3:40
Depart - Atlanta Delta 527 at 6:05

7:55 -
Arrive Atlanta at 5:13
Arrive Monroe 6:25
(picked up by courtesy
car)

Motel reservation at the Holiday
Inn in Restin, Louisiana .
(318) 255-5901

March 7 -

11:00 Moderate a panel at the
Southern Conference of
Black Mayors

Depart - Monroe at 3:25 Delta 710
Depart - Atlanta Delta 124 at 8:32

Arrive Atlanta 6:56 p. m.
Arrive Natl. 9:57 p. m.

Telephone numbers of Grambling State University
(318) 247-6941
Mayor Woodard at Grambling - (318) 247-6120



Mike

THE WHITE HOUSE
WASHINGTON

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Mayor Woodard at Grambling - (318) 247-6120

B:L

Jim

Tom Dwyer

Farm Home State Director
Louisiana

Rural Development
John Calhoun

Letter 247-3741



Bernard Porsche - (404) 892-1010 - Atlanta
Anita Russ

2250 - March - ⁶⁻ Dulles - Eastern 553
4:29 - 6:14 - New Or

March 7 6:20 - Dulles Eastern 558 -
9:45 -
~~Delta 2:55 - atl. 501 6:12 - 7:37 -~~
~~Natl. 3:10 Jack 7:42 -~~

Hambling Louisiana
Monroe Louisiana 56 miles
Shreveport -

(318) 255-5901 Holiday Inn - John Maxwell Rustin

Hambling State University (318) 247-6941

Mayor Woodard Hambling (318) 247-6100

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Departs ^{atlanta} Delta 527 6:05 arrive Monroe 6:25.

March 7 - Departs Monroe 3:25 ^{atlanta} 6:56 - 8:32 Natl 8:57
12:29 - 12:10 - 12:15
11:00 - 12:30

21 March -
954 On Air
12:00 noon - 1:00 pm
8:04 Natl.
Sat. April 5
7:45 -
Natl. 2:28.73
4:30 8:24
April 6
April 7 7:45 - 3:07
an. Atlanta d 315



SOUTHERN CONFERENCE OF BLACK MAYORS, INC.



did not go -
John Calton
was instead
3-21-

SOUTHERN CONFERENCE OF BLACK MAYORS, INC.

ANNOUNCES FOURTH BIENNIAL CONVENTION

Executive Committee:

Mayor Charles Evers
Fayette, Miss.

Mayor Johnny Ford
Tuskegee, Ala.

Mayor David Humes
Hayti Heights, Mo.

Mayor Howard Lee
Chapel Hill, N. C.

Mayor Earl Lucas
Mound Bayou, Miss.

Mayor Eristus Sams
Prairie View, Tex.

Mayor Louis Scott
Eastover, S. C.

Chairman
Mayor Maynard H. Jackson
Atlanta, Georgia

The Southern Conference of Black Mayors, Inc., cordially invites you to attend the SCBM Biennial Convention to be held in Grambling, Louisiana, from March 6 through March 9, 1975, at Charles P. Adams Hall, Grambling State University.

The Convention theme will be "Community and Economic Development in the Rural South," which in the opinion of SCBM is one of the key issues facing black mayors throughout the South. The Convention will bring together over 70 black mayors and key Washington officials.

The registration fee is \$25 in advance or \$30 at the Convention. Courtesy transportation will be available for major flights arriving and departing from airports in Monroe (36 miles) and Shreveport (50 miles) from Grambling.

Please complete the entire registration form enclosed, especially the "airport transportation" section and send to the address printed on back of form.

If there are any questions concerning the Convention, please feel free to contact us at: (404) 892-1010.

Officers:

President
Mayor A. J. Cooper, Jr.
Prichard, Ala.

Vice President
Mayor Silas Seabrooks
Santee, S. C.

Treasurer
Mayor Clarence Lightner
Raleigh, N. C.

Secretary
Mayor Judge Stringer
Hobson City, Ala.

LOOKING FORWARD TO SEEING YOU IN GRAMBLING ON MARCH 6!

A. J. Cooper
President

Enclosure



SOUTHERN CONFERENCE OF BLACK MAYORS, INC.

Suite 202 1422 West Peachtree Street, N.E. Atlanta, Georgia 30309

February 26, 1975

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Fayette, Miss.

Mayor Johnny Ford
Tuskegee, Ala.

Mayor David Humes
Hayti Heights, Mo.

Mayor Howard Lee
Chapel Hill, N. C.

Mayor Earl Lucas
Mound Bayou, Miss.

Mayor Eristus Sams
Prairie View, Tex.

Mayor Louis Scott
Eastover, S. C.

Chairman
Mayor Maynard H. Jackson
Atlanta, Georgia

Officers:

President
Mayor A. J. Cooper, Jr.
Prichard, Ala.

Vice President
Mayor Silas Seabrooks
Santee, S. C.

Treasurer
Mayor Clarence Lightner
Raleigh, N. C.

Secretary
Mayor Judge Stringer
Hobson City, Ala.

Dr. Norman Ross
Domestic Council
The White House
Washington, D.C. 20515

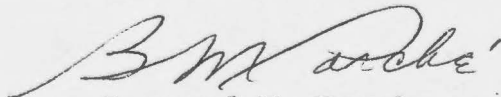
Dear Dr. Ross:

We are delighted that you will be able to join us on March 7, in Grambling, Louisiana, for the SCBM Biannual Convention.

Enclosed is a tentative agenda which specifies the time and date of your appearance, an advance registration form and transportation information. Please telephone our office and return the pre-addressed registration form as soon as your flight plans have been finalized.

Looking forward to seeing you in Grambling.

Sincerely,



Bernard M. Porche
Executive Director

gr

Enclosures



T E N T A T I V E A G E N D A

SCBM FOURTH BIENNIAL CONVENTION

GRAMBLING, LOUISIANA

March 6-9, 1975

Thursday, March 6, 1975

Registration 3:00 - 6:00 p.m.

Cocktail Party 6:00 - 8:00 p.m.

Friday, March 7, 1975

Press Breakfast 8:30 - 9:30 a.m.

Late Registration 9:30 - 10:15 a.m.

Welcome 10:15 - 10:30 a.m.

The Honorable B. T. Woodard
Mayor of Grambling

Dr. R. W. E. Jones
President
Grambling State University

Opening Remarks 10:30 - 11:00 a.m.

The Honorable A. J. Cooper
Mayor of Prichard, Alabama
President of SCBM

Samuel Cornelius
Deputy Director
Office of Minority Business Enterprise

D. J. Cahill
Acting Assistant Secretary
Economic Development Administration

Community Development Panel 11:00 - 12:30 p.m.

Moderator: Dr. Norman Ross
Domestic Council, The White House

"An Overview of the Community Development
Act and its Impact on Rural and Urban
Municipalities"

Assistant Secretary David Meeker
Dept. of Housing and Urban Development



Friday, March 7, 1975 (continued)

"Impact of the Housing and Community
Development Act on Public Housing"

Assistant Secretary H. R. Crawford
Dept. of Housing and Urban Development

"The Community Development Act from a
Local Perspective"

Richard Y. Nelson
Deputy Executive Director
National Association of Housing &
Redevelopment Officials
Washington, D. C.

BREAK

12:30 - 1:00 p.m.

LUNCH

1:00 - 2:15 p.m.

Greetings

The Honorable Edwin Edwards
Governor of Louisiana

Arthur A. Fletcher
Former Assistant Secretary
Dept. of Labor

Keynote Speaker

BREAK

2:15 - 2:30 p.m.

Community Development Workshop

2:30 - 4:00 p.m.

"A Local Experience with the Community
Development Act"

Davey Gibson, Commissioner
Dept. of Community & Human Development
City of Atlanta
Atlanta, Georgia

"The Development of a Housing
Assistance Plan"

James Watkins, Analyst
Real Estate Research Corporation
Chicago, Illinois

"Housing Packaging and the Community
Development Act"

William A. Thurston, Director of Planning
Environment Seven Limited
Chicago, Illinois



Friday, March 7, 1975 (continued)

"Local Management Requirements for Implementation
of the Community Development Act"

Timothy Jenkins, Chairman
MATCH Institution
Washington, D. C.

Executive Session	4:15 - 5:30 p.m.
Grambling State University Band	5:30 - 6:00 p.m.
DINNER	8:00 - 9:30 p.m.
The Honorable Julian Bond Senator - Atlanta, Georgia	
Cocktail Party	9:30 - until

Saturday, March 8, 1975

Cable TV	9:30 - 10:30 a.m.
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"Implications for Black Communities"

Panelists:

Reginald Dunn, Director, Corporate
Market Development
Sherrill McMillon, Director, Public Affairs
Cablecommunications Resource Center
Washington, D. C.

Ramon Tyson, Business Packer
Federation of Southern Cooperatives
Tallulah, Louisiana

Dave Vinson
Southeastern Alabama Self Help Association
Tuskegee, Alabama

Forecast '75	10:30 - 11:30 a.m.
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"OEO - Which Way in '75"

Bert Gallegos
National Director
Community Services Administration
(Formerly Office of Economic Opportunity)
Washington, D. C.

"Small Business Outlook for '75 - What
Can We expect From SBA?"



Saturday, March 8, 1975 (continued)

Joseph Conrad
Director - Office of Program, Planning
& Control
Small Business Administration
Washington, D. C.

"A Legislative Overview"

John O. Adams
Minority Counsel
U. S. Senate Select Committee
on Small Business
Washington, D. C.

Municipal Finance '75

11:30 - 12 noon

Herbert Britton
Vice President
Daniels & Bell, Inc.
New York, New York

Chester Davenport
Attorney at Law
Hudson, Leftwich & Davenport
Washington, D. C.

BREAK

12:00 - 12:30 p.m.

LUNCH

12:30 - 1:30 p.m.

The Honorable Maynard H. Jackson
Mayor of Atlanta, Georgia
Chairman of the Executive Committee, SCBM

"The Economic Crisis and Employment

2:00 - 3:00 p.m.

Dr. Leon Sullivan
Chairman
Opportunities Industrialization
Centers of America, Inc.
Philadelphia, Pennsylvania

CETA Workshop

3:00 - 4:00 p.m.

Dr. Maurice Dawkins
Director
Opportunities Industrialization
Centers of America, Inc.
Washington, D. C.



Saturday, March 8, 1975 (continued)

Executive Session

4:15 - 5:30 p.m.

DINNER

8:00 - 9:30 p.m.

The Honorable Harold Ford
Congressman - Memphis, Tennessee

DANCE

9:30 - until

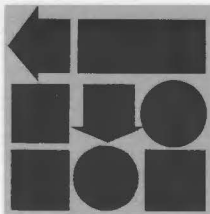
Sunday, March 9, 1975

BRUNCH

10:00 - 11:00 a.m.



File



Research Center

March 13, 1975

Mr. Norman Ross
Assistant to the Council to the President
Rm. 218, Old Executive Office Building
17th & Pennsylvania Avenue, N. W.
Washington, D. C.

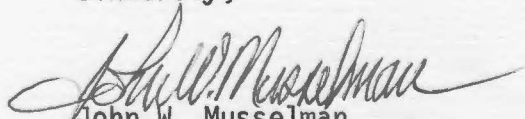
Dear Mr. Ross:

This letter is to confirm our recent telephone conversation concerning the pending visit to your offices by graduate students from the University of Tennessee, Graduate School of Planning. The visit will be made by approximately six graduate students and two faculty members from the Graduate School of Planning. It is anticipated that the University will provide your office with a detailed list of names at a later date. The fourth week in March, 24 - 28, has been scheduled for the visit and the program is referred to as The Washington Week Fellowship. This will be the third annual fellowship of this type sponsored by the Graduate School of Planning.

I expect to be making contact with your office prior to the actual visit to confirm the meeting time presently set at 10:00 a.m., Wednesday, March 26, and to resolve last moment details. Should you or your staff have any additional questions prior to my contacting you, please feel free to call me at 301-926-5547 or write P. O. Box 256, Olney, Maryland.

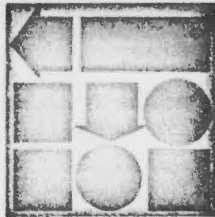
Thank you for your cooperation and assistance.

Sincerely,


John W. Musselman
Research Assistant Professor

cc: Dr. Hilton Smith
Vice Chancellor Graduate Studies and Research
James Spencer
Director - Graduate School of Planning
Professor Joseph Prochaska
Graduate School of Planning, Research Center





Research Center

WASHINGTON WEEK FELLOWSHIP

March 24 - 28, 1975

Faculty Members:

Mr. George Bowen
Mr. Robert Wilson

Students:

William Craig
Jan Oestreich
Clay Petrey
James Rowe
William Schneider
David Startzell

The above named graduate students and faculty have an appointment with:

Mr. Norman Ross
White House Staff
Old Executive Office Bldg.
Rm. 218

met 3-26-75

Wednesday, March 26
10:00 a.m.

301-926-5547



- Call Ed. Stempson later
that we regret ~~that~~ could
not attend lunch - Mr. Ross called
Stempson y at 11:30 to send
regrets. Mr. Ross indicated
he personally wanted to send
regrets.



Edward W. Stimpson
President

**General Aviation
Manufacturers Association**

Suite 1215
1025 Connecticut Ave., N.W.
Washington, D. C. 20036
(202) 296-8848

April 14, 1975

Mr. Norman Ross
Staff Assistant to the President
Domestic Council
The White House
Washington, D. C. 20500

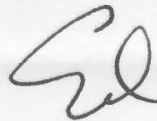
Dear Norm:

The Directors of the General Aviation Manufacturers Association will hold its Spring Meeting on Thursday, May 8, at the L'Enfant Plaza Hotel in Washington. Following the meeting, we cordially invite you to be our guest at our Annual Appreciation Luncheon.

The reception will be at Noon on the Terrace, followed by lunch at twelve-thirty, and will conclude promptly by one forty-five.

We look forward to having you with us, and would appreciate your returning the enclosed card.

Sincerely,



Set the note in - Mr. Ross is attending
(5-1-75) He is a personal friend.
He did not go - Mr. Ford & Co. did not
put it on his calendar.

THE WHITE HOUSE

WASHINGTON

March 26, 1975

MEMORANDUM FOR:

PAM POWELL
✓ NORMAN ROSS

FROM:

JOHN VICKERMAN

SUBJECT:

Briefing on April 10

Norm has agreed to speak to a group of students from Northbrook College, Chicago, at 10:00 a.m., on Thursday, April 10. We have reserved the Family Theatre for that time.

This class is studying "The Politics of Scarcity" and wants to discuss the policy formulation process with particular reference to food and energy. I would suggest that Pam open up the session with some information on her office and the Office of Public Liaison, and then introduce Norm, who can briefly discuss the topic and answer questions. The meeting should run 45 minutes to an hour at most.

Pam, you should call Professor Calvin Katter at the college, telephone number (312) 583-2700, to get the list of participants and any background you may want. I have not talked to Professor Katter; the request came to me from Jerry Baker, an alumnus who is now with American Airlines. If you need to touch base with him, his number is 296-0433.



5/24

EXECUTIVE PROTECTIVE SERVICE

To: Officer-in-charge
Appointments Center
Room 060, OEOB

Please admit the following appointments on ~~Wednesday~~ Thursday, May 15 75

for ~~Norman Ross~~ (Name of person to be visited) of Domestic Council (Agency)

AMSTEIN, William

~~PARR, Roland~~

MEETZ, John

PARR, Roland

THOMPSON, Mel (mel)

REEVE, J.

Virgil, Huseman



MEETING LOCATION

Building OEOB

Requested by Phyllis Tucker

Room No. 305

Room No. 018 Telephone 655

Time of Meeting 11 a.m.

Date of request May 15, 1975

Additions and/or changes made by telephone should be limited to three (3) names or less.

DO NOT DUPLICATE THIS FORM.