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UNITED STATES CIVIL SERVICE COMMISSION
EXECUTIVE SEMINAR CENTER
KINGS POINT, NEW YORK 11024

November 1, 1974

Mr. Norman Ross
The Domestic Council
Executive Office of the President
The White House
Washington, DC 20500

Dear Mr. Ross:

I was very pleased that you have accepted our invitation to be our keynote speaker in our forthcoming seminar on "Environmental Quality and Natural Resources." As you know, your session is scheduled for Monday, December 2, 1974 from 1:30 - 4:00 PM and is titled "Environmental and Natural Resources Policies."

We hope you can arrive in time to join us for lunch at 12:00 Noon in our Executive Dining Room; and remain at the conclusion of the afternoon session for at least a portion of the informal dialogue with our group at the Officer's Club.

A complete agenda and other associated materials will follow this letter. We will contact you prior to the speaking date and work out travel arrangements.

Sincerely,

A handwritten signature in dark ink, appearing to read "Don", is written above the typed name.

C. Dowling King
Associate Director



2/4

THE WHITE HOUSE
WASHINGTON

REQUEST FOR TRAVEL

TO: WARREN K. HENDRIKS

FROM: NORMAN E. ROSS, JR.

DESTINATION: KINGSPPOINT, NEW YORK

DEPARTURE DATE: Dec. 2, 1974 RETURN DATE: Dec. 2, 1974

MODE OF TRANSPORTATION: Air

LODGING ACCOMMODATIONS: None is needed
(if know) (Hotel or Motel)

PURPOSE OF TRIP: Speak at the Executive Center regarding Environmental
Quality and Natural Resources

SIGNATURE: _____ DATE: November 25, 1974

APPROVED: _____
Warren K. Hendriks
Domestic Council

COMMENTS:

The telephone of the Executive Seminar Center is (615) 487-4500



ITINERARY - NORM ROSS

Kings Point, New York

Departure	Monday Dec. 2, 1974	9:28 a.m. Southern 710 from Dulles
Arrival	Monday Dec. 2, 1974	10:19 a.m. LaGuardia Check in at Southern's desk and there will be a man there to take you to the Executive Seminar
Departure	Monday Dec. 2, 1974	5:10 p.m. Southern 717 from LaGuardia
Arrival	Monday Dec. 2, 1974	6:08 p.m. at Dulles

The number at the Executive Center where he can be reached that day is (516) 487-4500





U.S. CIVIL SERVICE COMMISSION

**ENVIRONMENTAL
QUALITY AND
NATURAL RESOURCES**

December 2nd - 13th, 1974

**EXECUTIVE
SEMINAR
CENTER**

KINGS POINT, NEW YORK



ACKNOWLEDGMENTS

The staff of the Executive Seminar Center sincerely appreciates the continuous and enthusiastic assistance provided by the key officials of the participating Federal departments and agencies and, in particular, their Directors of Personnel & Employee Development Officers.

We recognize also that immediate factors in the continuing success of the Executive Seminar Center are the interest, support and assistance of the Superintendent of the United States Merchant Marine Academy, his staff and the Midshipmen of the Regiment. Their cooperation and courtesies have been very valuable to the Center's staff in maintaining the high calibre of our many programs during the past years.

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OBJECTIVES OF THE EXECUTIVE SEMINAR PROGRAM

The Executive Seminar Program at Kings Point offers an intensive educational experience in an academic environment for select groups of career Public executives in residence. Participants have an opportunity to hear presentations by, and to partake in dialogues with a distinguished visiting faculty from academic, the private sector and the highest levels of government. The experience is both intellectually stimulating and educationally rewarding.

ENVIRONMENTAL QUALITY AND NATURAL RESOURCES PROGRAM OBJECTIVES

Upon completion of this Seminar participants should be better able to:

- . Understand social, political and economic pressures, the effects of rising expectations, and their implications for governmental intervention.
- . Clarify the dimensions of the crisis in natural resources and environmental quality and to propose measures for increased public cooperation for improvement.
- . Focus on governmental policies and programs and their relevance to ambient conditions.
- . Examine current trends in agriculture and technology to appraise alternatives for improvement of the quality of life for our society.
- . Analyze the interfaces between Federal and local governments, and those between field operations and headquarters to determine effectiveness for meeting the challenges of the future.

OBJECTIVES OF SEMINAR PROGRAM - EXTRACT -

ECONOMIC ADDRESS TO JOINT SESSION OF CONGRESS
OF
PRESIDENT GERALD FORD

October 8, 1974

"For the long-range we must work harder on coal gasification; we must push with renewed vigor and talent research in the use of non-fossil fuel, the power of the atom, the heat of the sun and the steam stored deep in the earth, the force of the winds and water must be main sources of energy. And we can do it."

RESIDENT CENTER STAFF

Director Raymond J. Borntraeger
Associate Directors Fred Bren
J. George Chall
Richard P. Ciminelli
C. Dowing King
Administrative Assistant Alexandria W. Hutchison
Staff Assistants Rita Lohse
Laura Richman

ENVIRONMENTAL QUALITY AND NATURAL RESOURCES

PROGRAM STAFF

Program Director C. Dowing King
Assistant Program Director Richard P. Ciminelli
Program Administration Rita Lohse

INDIVIDUAL LEARNING ACTIVITIES

In addition to the formal meetings, seminar participants are encouraged to avail themselves of the library, the cassette tapes and discussions with the faculty and other participants to explore areas in greater depth than provided in the seminar sessions.

The ESC Library is located on the 3rd floor of Furuseth Hall. Resources include current periodicals, reference works and government documents as well as topical works of relevance to management sciences, organization theory and bureaucratic behavior, public administration, contemporary national government and politics, social and economic issues, urban affairs, intergovernmental relations, science and technology, and national security and international affairs. Any of the materials may be checked out for individual use during the seminar.

Also available for individual learning are audio cassette tapes and recorders. These may be borrowed for evening or week-end use. Presently in stock are nine cassettes on "The Art of Negotiation," an eight part series on "Managing Time" and tapes on "General Management Practices." For further details and to check-out tapes and recorders, see Don King.

ASSIGNED READINGS

The materials listed below are preparatory readings for the Seminar on Environmental Quality and Natural Resources. Except as noted, these items will be furnished in advance to each participant. Selections preceded by an asterisk (*) will be available at the Executive Seminar Center.

*Bailey, Stephen K., "Ethics and the Public Service," Public Administration Review, XXIV, No. 4, Spring 1971.

*Berland, Theodore, "Noise - The Third Pollution," Public Affairs Pamphlets for Today, Public Affairs Committee, Inc.

Damico, Joseph U., "In Executive Development...The Future Is Now," Civil Service Journal, Vol. 14, No. 2, Oct-Dec 1973.

Eco-Tips #5 - Energy Conservation, Concern, Inc., (Distributed by Long Island Environmental Council), 1973.

*Environment Staff Report, "We Are Fifteen," Environment, Vol. 16 No. 1, January/February 1974.

Equal Employment Opportunity in the Federal Government: Executive Order 11478, The White House, August 8, 1969.

Heilbroner, Robert L., "Don't Let Stereotypes Warp Your Judgment," Reader's Digest, January 1962.

Kallis, Stephen A. Jr., "A First Hurrah for Technology," National Review, December 21, 1973.

King, Alexander, "Signs of the Onset of a New Climate Are Many," Center Report, October 1974.

Labor-Management Relations In The Federal Service: Executive Order 11491, The White House, October 29, 1969.

Lambright, W. Henry, "Government and Technological Innovation: Weather Modification As A Case in Point," Public Administration Review, Vol. XXXII, Number 1, January/February 1972.

*Long, Norton E., "The City as Underdeveloped Country," Public Administration Review, Vol. XXXII, No. 1, January/February 1972.

*Moynihan, Daniel P., "Policy vs. Program in the 70's," The Public Interest, Summer 1970.

*Netschert, Bruce C., "Energy vs. Environment," Harvard Business Review, January/February 1973.

Ogle, Richard A., "Institutional Factors To Encourage Interagency Cooperation in the Management of Natural Resources," Public Administration Review, Vol. XXXII, No. 1, January/February 1972.

Othmer, Donald F., "Power, Fresh Water & Food From Cold, Deep Sea Water," Science, October 12, 1973, Vol. 182.

Potter, Frank M., Jr., "Everyone Wants to Save the Environment But No One Knows Quite What to Do," The Center Magazine, Vol. III, No. 2, March/April 1970.

Tyler, Gus, "Everybody's Core Curriculum," Change Magazine, May/June 1970.

*Yarmolinsky, Adam "Ideas into Programs," The Public Interest, Number 2, Winter 1966.

EXECUTIVE PRESENTATIONS

Participants in the Seminar will have an opportunity to brief their colleagues on programs and activities in which they may have personal interest or involvement. Presentations are to include an analysis, a description and general remarks on the key areas in which participants are familiar. Participants are encouraged to identify the briefing topic and to gather information and materials prior to arrival at the Center.

Issues and topics for consideration and presentation are to be selected from the following, or other comparable areas:

- . The Impact of Environmental Organizations
- . Agricultural Contributions to the Quality of Life
- . Environmental Concerns and Our Cities
- . Environmental Management and Economics
- . Pollutants, Their Hazards and Their Control
- . Economic Factors and Environmental Concerns
- . Energy Shortage and Prospects for the Future
- . International Environmental Concerns and Accomplishments
- . Environmental Improvements and the Citizen's Role
- . The Manager's Role in Equal Employment Opportunity
- . The Law and Environmental Quality
- . Intergovernmental Approaches to Environmental Protection
- . The Role of the Engineers and Scientists in Ecology
- . Training the Manager in Environment and Natural Resource Management
- . Conservation and the Need to Consume Energy and Other Resources
- . Achieving Our National Goals of Self-Sufficiency by 1980
- . Harnessing Technology For An Improved Environment

ACKNOWLEDGEMENTS

The Executive Seminar Center sincerely appreciates the time and effort of the following people who have contributed to this Seminar.

Mr. Stan Benjamin	The Associated Press, Inc. Washington, DC
Mr. Leo Blatz	Exxon Corporation
Dr. Karl Boer	University of Delaware
Dr. Noel J. Brown	The United Nations
Ms. Marcia Cleveland	Natural Resources Defense Council, Inc. New York, NY
Mr. John Conway	Consolidated Edison Company of New York, Inc.
Mr. Arthur Davis	Pennsylvania Land Policy Project
Mr. Daniel A. Dreyfus	Committee on Interior and Insular Affairs, Washington, DC U.S. Senate
Mr. Frank Edwards	U. S. Department of the Interior, Washington, DC
Mr. Robert B. Grant	U. S. Department of Commerce Washington, DC
Honorable Robert A. Low	The City of New York
Ms. Joan Odell	Environmental Protection Agency Washington, DC
Mr. W. Herbert Pennington	Atomic Energy Commission Germantown, MD
Dr. Lawrence Rocks	C. W. Post College, Greenvale, NY
Mr. Norman E. Ross, Jr.	The Domestic Council, Washington, DC
Dr. David J. Ward	Department of Agriculture Washington, DC
Mr. Frank Zarb	Office of Management and Budget Washington, DC

ENVIRONMENTAL QUALITY AND NATURAL RESOURCES

Monday, December 2, 1974

9:30 A.M.

SEMINAR REGISTRATION
Cleveland Hall
U. S. Merchant Marine Academy

Morning Session

Each session will convene in the Main Classroom, Furuseth Hall, 3rd floor, unless otherwise noted or announced.

10:30 A.M.

Formal Welcome to the
Kings Point Executive Seminar Center

Mr. Raymond J. Borntraeger
Director
Executive Seminar Center
Kings Point, New York

10:45 A.M. PROGRAM INTRODUCTION AND ORIENTATION

Mr. C. Dowling King
Program Director

Afternoon Session

1:30 P.M.

ENVIRONMENTAL AND NATURAL
RESOURCE POLICIES

Mr. Norman E. Ross, Jr.
Staff Assistant
Domestic Council
The White House
Washington, DC

4:45 P.M.

DIALOGUE: Seminar Faculty and Participants
(Melville Hall)

Evening Session

Evenings are reserved for reading and research
unless otherwise noted or announced.

Tuesday, December 3, 1974

Morning Session

8:00 A.M.

PROJECT ASSIGNMENTS AND
PARTICIPANT INTRODUCTIONS

9:30 A.M.

ENVIRONMENTAL PROTECTION AND
ENERGY NEEDS

Mr. Robert B. Grant
Energy and International Advisor
Office of the Deputy Assistant
Secretary for Environmental Affairs
Department of Commerce
Washington, DC

Afternoon Session

1:15 P.M.

Class Photograph - O'Hara Hall (Gymnasium)

1:30 P.M.

ENVIRONMENTAL QUALITY AND
THE ROLE OF CONGRESS

Mr. Daniel A. Dreyfus
Professional Staff Member
Committee on Interior and
Insular Affairs
United States Senate

4:45 P.M.

DIALOGUE

Evening Session

7:00 P.M.

THE MEDIA AND CONCERNS IN THE
ENVIRONMENTAL ARENA

Mr. Stan Benjamin
Member, Washington Bureau
The Associated Press, Inc.
Washington, DC



Wednesday, December 4, 1974

Morning Session

8:00 A.M. PREPARATION FOR PANEL DISCUSSIONS

9:30 A.M. CITIZEN GROUP CONCERNS AND
NATURAL RESOURCE POLICY

Mr. Arthur A. Davis
Director
Pennsylvania Land Policy Project

Formerly

Vice President
The Conservation Foundation
Washington, DC

Afternoon Session

1:30 P.M. RESEARCH AND DEVELOPMENTAL PROJECTS

4:45 P.M. DIALOGUE

Thursday, December 5, 1974

Morning Session

8:00 A.M. PARTICIPANT PANEL DISCUSSIONS

9:30 A.M. ATOMIC ENERGY, PRIORITIES
AND ENVIRONMENTAL CONCERNS

Mr. W. Herbert Pennington
Assessment and Coordination Officer
Division of Bio-Medical and
Environmental Research
Atomic Energy Commission
Germantown, Maryland

Afternoon Session

1:30 P.M. SOLAR ENERGY -
A NATURAL ENVIRONMENTAL RESOURCE

Dr. Karl Boer
Director
The Institute of Energy Conversion
University of Delaware
Newark, Delaware

4:45 P.M. DIALOGUE

Evening Session

7:00 P.M. FILM: "AIR IS FOR BREATHING"

Friday, December 6, 1974

Morning Session

7:30 A.M.

DEPARTURE ON CHARTERED BUS
FOR TRIP TO NEW YORK

9:00 A.M.

CONSOLIDATED EDISON COMPANY OF NEW YORK

ENERGY - ENVIRONMENT DILEMMAS AND
THE PUBLIC UTILITY

Meeting with Officials of the
Consolidated Edison Company

12:00 Noon

LUNCH

Afternoon Session

1:00 P.M.

VISIT INDIAN POINT NUCLEAR STATION AND
ENVIRONMENTAL LABORATORY OF CONSOLIDATED EDISON

5:00 P.M.

DIALOGUE

Saturday, December 7, 1974

Monday, December 9, 1974

Morning Session

and

PARTICIPANT PANEL DISCUSSION

8:00 A.M.

ENERGY AND THE ENVIRONMENT

9:30 A.M.

Mr. Leo J. Blatz
Environmental Conservation Coordinator
Exxon Corporation
New York, New York

Sunday, December 8, 1974

Afternoon Session

CONCERNS AND ALTERNATIVES
FOR CONSERVATION

1:30 P.M.

Mr. Joan Odell
Associate General Counsel for Grants
Environmental Protection Agency

NO SEMINAR ACTIVITIES SCHEDULED

Dialogue

4:45 P.M.

Evening Session

This time is reserved for independent
research and study. Keys for the
Library will be provided for your use.

7:00 P.M.

Monday, December 9, 1974

Saturday, December 7, 1974

Morning Session

8:00 A.M. PARTICIPANT PANEL DISCUSSION

9:30 A.M. ENERGY AND THE ENVIRONMENT

Mr. Leo J. Blatz
Environmental Conservation Coordinator
Exxon Corporation
New York, New York

Sunday, December 8, 1974

Afternoon Session

1:30 P.M. CONCERNS AND ALTERNATIVES
FOR CONSERVATION

Ms. Joan Odell
Associate General Counsel for Grants
Environmental Protection Agency
Washington, DC

NO SEMINAR SCHEDULED

4:45 P.M. DIALOGUE

Evening Session

7:00 P.M. FILM: "FOOD OR FAMINE"
DISCUSSION AND CRITIQUE

Independent
Library will be provided for your use.

Tuesday, December 10, 1974

Morning Session

8:00 A.M.

FILM: "THE RIVER MUST LIVE"
DISCUSSION

9:30 A.M.

THE ROLE OF THE PUBLIC
INTEREST LAW FIRM

Ms. Marcia Cleveland
Staff Attorney
Natural Resources Defense Council, Inc.
New York, N.Y.

Afternoon Session

1:30 P.M.

THE ENERGY CRISIS
AND ENVIRONMENTAL IMPACT

Dr. Lawrence Rocks
Director
Energy Information Center
C. W. Post College
Greenvale, New York

4:45 P.M.

DIALOGUE

Wednesday, December 11, 1974

Morning Session

7:30 A.M.

DEPARTURE ON CHARTERED BUS
FOR TRIP TO NEW YORK

9:15 A.M.

THE ENVIRONMENT AND CHALLENGES
TO URBAN AMERICA

Honorable Robert A. Low
Administrator
Environmental Resources Administration
The City of New York

Afternoon Session

1:00 P.M.

VISIT TO UNITED NATIONS HEADQUARTERS
NEW YORK

THE HUMAN ENVIRONMENT: GLOBAL PERSPECTIVES

Dr. Noel J. Brown
Special Assistant to the
Executive Director
United Nations Environment Programs

5:00 P.M.

DIALOGUE

Thursday, December 12, 1974

Morning Session

8:00 A.M. PARTICIPANT PANEL DISCUSSIONS

9:30 A.M. THE ENVIRONMENT AND AGRICULTURE

Dr. David J. Ward
Acting Environmental Coordinator
U.S. Department of Agriculture
Washington, DC

Afternoon Session

1:30 P.M. NATURAL RESOURCE MANAGEMENT CHALLENGE:
ENERGY DEVELOPMENT

Mr. Frank Edwards
Assistant Director
Mineral Management
U. S. Department of the Interior

4:45 P.M. DIALOGUE

6:00 P.M. Buffet and Farewell Social Event
(Melville Hall)

Friday, December 13, 1974

Morning Session

9:30 A.M.

THE ROLE OF BUREAUCRACY
AND ENVIRONMENTAL QUALITY

Honorable Frank G. Zarb
Associate Director for
Natural Resources, Energy
and Science
Office of Management and Budget
Washington, DC

11:30 A.M.

CONCLUDING REMARKS

and

AWARD OF CERTIFICATES

Mr. C. Dowing King
Seminar Director

LUNCHEON - PRIOR TO DEPARTURE
(OPTIONAL)

SUGGESTED ADDITIONAL READINGS

Bennis, Warren G. and Philip E. Slater, The Temporary Society

Brownell, Arthur B., ed., Science and Technology in the World of the Future

Carson, Rachel, Silent Spring

"We can talk all we like about our resources - land, water, air - but unless we fully enlist that other great resource, humanity, in the conservation effort, time will continue to run against us and our environment. This generation has it within its power to achieve success in conservation. If we fail, tomorrow's generation can forget success...it will be too busy just trying to survive!"

Drucker, Peter F., The Age of Discontinuity

Editors of Fortune, The Environment: A National Mission of the Seventies

Environmental Quality - The Fifth Annual Report, Council on Environmental

Former Senator Karl E. Mundt, South Dakota

Quality

in Human Ecology

Flann, Peter J., Environmental Geology: Conservation, Land-Use Planning,

and Resource Management

Foreign Policy Association, Toward the Year 2018

Graham, Frank, Jr., Silent Spring

Hargrove, John L., Law, Institutions and the Global Environment

Hartley, Shirley Foster, Population Quantity vs. Quality

Henderson, Lawrence J., The Fitness of The Environment

Isard, Walter, and others, Ecologic-Economic Analysis for Regional

Development

Kay, David A. and Skolnikoff, World Eco-Crisis

Library of Law and Contemporary Problems, Air Pollution Control

Linton, Ron M., Terracide

Meadow, John, The Dinosaur Syndrome

Michener, James A., The Quality of Life

SUGGESTED ADDITIONAL READINGS

- Bennis, Warren G. and Philip E. Slater, The Temporary Society
- Bronwell, Arthur B., ed., Science and Technology In the World of the Future
- Carson, Rachel, Silent Spring
- Cleveland, Harland, The Future Executive
- Commoner, Barry, The Closing Circle: Nature, Man and Technology
- Commission on Population Growth and the American Future, Population and the American Future
- Department of Interior, Conservation Yearbook
- Drucker, Peter F., The Age of Discontinuity
- Editors of Fortune, The Environment: A National Mission of the Seventies
- Environmental Quality - The Fifth Annual Report, Council on Environmental Quality
- Ehrlich, Paul R. and Anne H., Population, Resources, Environment: Issues In Human Ecology
- Flawn, Peter T., Environmental Geology: Conservation, Land-Use Planning, and Resource Management
- Foreign Policy Association, Toward The Year 2018
- Graham, Frank, Jr., Since Silent Spring
- Hargrove, John L., Law, Institutions and the Global Environment
- Hartley, Shirley Foster, Population Quantity vs. Quality
- Henderson, Lawrence J., The Fitness of The Environment
- Isard, Walter, and others, Ecologic-Economic Analysis for Regional Development
- Kay, David A. and Skolnikoff, World Eco-Crisis
- Library of Law and Contemporary Problems, Air Pollution Control
- Linton, Ron M., Terracide
- Maddox, John, The Doomsday Syndrome
- Michener, James A., The Quality of Life

Odom, E.T., Ecology

Overman, Michael, Water - Solutions to a Problem of Supply and Demand

Pell, Clairborne, Senator, The Oceans - Man's Last Great Resource

Ridgeway, James, The Politics of Ecology

Rocks, Lawrence and Runyon, Richard, The Energy Crisis

Saltonstall, Richard, Jr., Your Environment and What You Can Do About It: A Citizen's Guide

Schwartz, Mortimer D. and Rabin, Edward H., The Pollution Crisis: Official Documents

Shoman, Joseph James, Open Land for Urban America: Acquisition, Safekeeping and Use

Silber, Mark B. and Sherman, V. Clayton, Managerial Performance and Promotability

Sloan, Irving J., J.D., Environment and The Law

Third Federal Aircraft Noise Abatement Plan, FY 1971-1972

Toffler, Alvin, Future Shock

Toward A New Environmental Ethic, Environmental Protection Agency

Weisberg, Barry, Beyond Repair: The Ecology of Capitalism

Weyl, Peter K., Oceanography: An Introduction To the Marine Environment

GOVERNMENTAL AGENCIES PARTICIPATING
IN THE EXECUTIVE SEMINAR CENTER PROGRAM

ACTION

Department of Agriculture
Department of the Air Force
Department of the Army
Atomic Energy Commission
Central Intelligence Agency
Civil Aeronautics Board
Civil Service Commission
Commission on Civil Rights
Department of Commerce
Defense Communications Agency
Defense Contract Audit Agency
Defense Intelligence Agency
Defense Mapping Agency
Defense Nuclear Agency
Defense Supply Agency
District of Columbia Government
Environmental Protection Agency
Equal Employment Opportunity Commission
Farm Credit Administration
Federal Communications Commission
Federal Deposit Insurance Corporation
Federal Maritime Commission
Federal Power Commission
Federal Reserve System
General Accounting Office
General Services Administration
Government Printing Office

Department of Health, Education, and Welfare
Department of Housing and Urban Development
Department of the Interior
Interstate Commerce Commission
Department of Justice
Department of Labor
Library of Congress
National Aeronautics and Space Administration
National Credit Union Administration
National Labor Relations Board
National Science Foundation
National Security Agency
Department of the Navy
Office of the Secretary of Defense
Office of Management and Budget
Panama Canal Company
Railroad Retirement Board
Small Business Administration
Smithsonian Institution
Department of State
State of California —
 Department of Transportation
 Department of Water Resources
Tennessee Valley Authority
Department of Transportation
Department of the Treasury
United States Information Agency
Veterans Administration



An Interagency Training Facility of the U. S. Government

Tenative Roster as of:
11/12/74

U. S. CIVIL SERVICE COMMISSION
EXECUTIVE SEMINAR CENTER
Kings Point, New York

ENVIRONMENTAL QUALITY AND NATURAL RESOURCES
December 1 - December 13, 1974

#516

<u>NAME AND AGENCY</u>	<u>OFFICE TELEPHONE NUMBER</u>
1. AU, MARKLEY L. Environmental Project Manager U. S. Atomic Energy Commission Washington, D.C. 20545	301-443-6972
2. BEARD, DANIEL P. Analyst, Environmental Policy Library of Congress Washington, D.C. 20540	202-426-5873
3. BLEY, LOUIS Program Analyst, Office of Air and Waste Management Environmental Protection Agency 401 M. Street S.W. Washington, D.C. 20460	202-755-6912
4. BRINCKMAN, FREDERICK E. Research Chemist National Bureau of Standards Department of Commerce Washington, D.C. 20234	301-921-2847
5. CHAMBERLAIN, JOHN C. Chief Enforcement Review Branch, Program Analysis Division, Office of the Deputy Assistant Administrator for Resources Management Environmental Protection Agency 401 M Street S.W. Washington, D.C. 20460	202-755-0693
6.*CRAVENS, JAY H. Forester Administrator Forest Service - Region 9 Department of Agriculture 633 W. Wisconsin Avenue Milwaukee, WI 53211	414-224-3600

*ESC ALUMNUS, KINGS POINT



7. DUSKIN, GERALD L. Jr. 202-967-4894
Economist, Office of Economic
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Economic Development Administration
Department of Commerce
Washington, D.C. 20234
8. FERRARELLI, F.J. 404-526-5195
Supervisory Civil Engineer
U.S. Forest Service
Department of Agriculture
1720 Peachtree Road N.W.
Atlanta, Georgia 30309
9. FINDEIS, ARTHUR F. 202-632-7418
Program Director
National Science Foundation
1800 G St., N.W.
Washington, D.C. 20550
10. GLENDENNING, DENNIS E. 904-882-4784
Mechanical Engineer
3201/DPCE
Department of the Air Force
Eglin AFB, FL 32542
11. GODWIN, LARRY H. 703-860-7571
Chief, Branch of Onshore Evaluation
U.S. Geological Survey
Department of the Interior
Reston, VA 22092
12. GOLDENBERG, BURTON D. 301-427-7858
Meteorologist
National Oceanic & Atmospheric
Administration
Department of Commerce
Rockville, MA 20852
- 13.*HAGEN, VERNON K. 202-693-7330
Supervising Hydraulic Engineer
MDW Department of the Army
Washington, D.C. 20314

*ESC ALUMNUS, KINGS POINT



14. HUDSON, CHAPMAN W. 804-764-3237
General Engineer
4500 Air Base Wing
Department of the Air Force
Langley AFB, VA 23665
15. KARASIK, MILTON (212) 264-4206
Supervisor, Realty Specialist
General Services Administration
26 Federal Plaza
New York, NY 10007
16. KLINGER, FREDERICK L. 703-557-0621
Physical Scientist
Bureau of Mines
Department of the Interior
Arlington, VA 22203
17. KUMOR, JAN 202-343-9122
Associate Real Estate Appraiser
General Services Administration
18 F St., NW
Washington, D.C. 20415
18. MARSH, WILLIAM H. 202-426-1574
Special Assistant to Acting
Assoc. Adm. for P & E
National Highway Traffic Safety
Administration
Department of Transportation
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