

CABINET AFFAIRS ROUTING SLIP

Date:

ACTION/CONCURRENCE/COMMENT DUE BY: _____

FOR APPROPRIATE ACTION: _____

FOR YOUR INFORMATION: _____

97 OCT 9 AM 10:55

FROM:

DAVID S. BEAUBAIRE

SPECIAL ASSISTANT TO THE CABINET SECRETARY

AND DIRECTOR OF SURROGATE SCHEDULING

SUBJECT:

Cabinet and Sub-Cabinet Composite Schedule

COMMENTS:

ERSKINE BOWLES	— 1 FL WW	RON KLAIN	— 276 OEOB
JOHN PODESTA	— 1 FL WW	CHRIS LAVERY	— G FL WW
SYLVIA MATHEWS	— 1 FL WW	DAVID LEAVY	— 331 OEOB
THURGOOD MARSHALL, JR.	— 2 FL WW	LISA LEVIN	— 106 OEOB
KRIS BALDERSTON	— 160 OEOB	ANN LEWIS	— G FL WW
NICK BALDICK	— 115 OEOB	JOE LOCKHART	— 1 FL WW
BEVERLY BARNES	— 1 FL WW	LAURA MARCUS	— 1 FL WW
MARSHA BERRY	— 103 OEOB	JULIE MASON	— 103 OEOB
LISA BERG	— 281 OEOB	ANDREW MAYOCK	— 164 OEOB
JILL BLICKSTEIN	— 251 OEOB	MIKE MCCURRY	— 1 FL WW
ANTONY BLINKEN	— 331 OEOB	ANNE MCGUIRE	— 160 OEOB
EMILY BROMBERG	— 106 OEOB	CHERYL MILLS	— 2 FL WW
REBECCA CAMERON	— 1 FL WW	MONA MOHIB	— 106 OEOB
PHIL CAPLAN	— G FL WW	LINDA MOORE	— 115 OEOB
LAURA CAPPS	— 196 OEOB	MINYON MOORE	— 115 OEOB
DAWN CHIRWA	— 130 OEOB	JON MURCHINSON	— 170 OEOB
PEGGY CUSACK	— 200 OEOB	JENNIFER PALMIERI	— 184 OEOB
LYNN CUTLER	— 106 OEOB	MONA PASQUIL	— 115 OEOB
GLYN DAVIES	— G FL WW	JULIA PAYNE	— 170 OEOB
SUZANNE DALE	— 2 FL WW	CHIP PAYSON	— 184 OEOB
FRED DUVAL	— 106 OEOB	NICOLE RABNER	— 100 OEOB
MARIA ECHAVESTE	— 2 FL WW	VICKI RADD	— 115 OEOB
RAHM EMANUEL	— 1 FL WW	BRUCE REED	— 2 FL WW
SKY GALLEGOS	— 111½ OEOB	DAN ROSENTHAL	— 185½ OEOB
KARA GERHARDT	— 170 OEOB	STEVE SILVERMAN	— 160 OEOB
JASON GOLDBERG	— 1 FL WW	KAREN SKELTON	— 115 OEOB
JULIA GREEN	— 1 FL WW	CRAIG SMITH	— G FL WW
LARRY HAAS	— 253 OEOB	PATTI SOLIS-DOYLE	— 185½ OEOB
BILL HALTER	— 356 OEOB	GENE SPERLING	— 2 FL WW
NANCY HERNREICH	— 1 FL WW	DOUG SOSNIK	— 1 FL WW
JOHN HILLEY	— 2 FL WW	ELISABETH STEELE	— 2 FL WW
RUSSELL HORWITZ	— 2 FL WW	TODD STERN	— G FL WW
BIBB HUBBARD	— 160 OEOB	STEPHANIE STREETT	— G FL WW
MARK HUNKER	— 2 FL WW	GINNY TERZANO	— 273½ OEOB
MICKEY IBARRA	— 2 FL WW	KIM TILLEY	— 287 OEOB
RONDA JACKSON	— 160 OEOB	BARRY TOIV	— 1 FL WW
CYNTHIA JASSO-ROTUNNO	— 115 OEOB	MICHAEL WALDMAN	— 196 OEOB
JON JENNINGS	— 160 OEOB	PAUL WEINSTEIN	— 214 OEOB
BEN JOHNSON	— 122 OEOB	DAN WEXLER	— 117 OEOB
ANSLEY JONES	— 281 OEOB	BILL WHITE	— 111½ OEOB
ELENA KAGAN	— 2 FL WW		
JONATHAN KAPLAN	— 235 OEOB		

Cabinet and Sub-Cabinet Schedules

Date of Event: 10/09/97 **Location:** Keystone, CO
Person Attending: SBA Administrator Aida Alvarez
Event: Association of Small Business Development Centers
Event Description:

Date of Event: 10/09/97 **Location:** Washington, DC
Person Attending: DOI Secretary Bruce Babbitt
Event: Refuge Legislative Signing with the POTUS
Event Description:

Date of Event: 10/09/97 **Location:** San Francisco, CA
Person Attending: GSA Administrator Dave Barram
Event: Travel to San Francisco to Tour Federal Facility
Event Description:

Date of Event: 10/09/97 **Location:** Washington, DC
Person Attending: EPA Administrator Carol Browner
Event: Meeting with Cabinet
Event Description: Task Force on Children's Environmental Health

Date of Event: 10/09/97 **Location:** Sioux City, IA
Person Attending: DOJ Director, Office of Combatting Violence Against Women Bonnie Campbell
Event: Annual Meeting of the Iowa Council on Sexual Assault and Domestic Violence
Event Description:

Date of Event: 10/09/97 **Location:** Ogden, UT
Person Attending: HHS Administrator, Substance Abuse & Mental Health Services Administration Nelba Chavez
Event: Keynote address to the Utah Annual Substance Abuse Conference
Event Description:

Date of Event: 10/09/97 **Location:** Washington, DC
Person Attending: HUD Secretary Andrew Cuomo
Event: Meeting with Housing industry groups
Event Description:

Date of Event: 10/09/97 **Location:** Washington, DC
Person Attending: HUD Secretary Andrew Cuomo
Event: Hope VI Rollout
Event Description:

Date of Event: 10/09/97 **Location:** Washington, DC
Person Attending: HUD Secretary Andrew Cuomo
Event: Meeting of Industry leaders and cabinet agencies
Event Description: Kick off the detailed planning of PATH

Cabinet and Sub-Cabinet Schedules

Date of Event: 10/09/97 **Location:** Canada
Person Attending: USDA Secretary Daniel Glickman
Event: Meeting with Canadian Minister of Agriculture Lyle Vancleif
Event Description:

Date of Event: 10/09/97 **Location:** Dalles, OR
Person Attending: VA Deputy Secretary Hershel Gober
Event: Attend the State of Oregon Dept. of Veterans Affairs dedication ceremony
Event Description:

Date of Event: 10/09/97 **Location:** San Francisco, CA
Person Attending: DOJ Principle DAAG - ANTRT Joel Klein
Event: Golden State Antitrust Institute
Event Description:

Date of Event: 10/09/97 **Location:** San Francisco, CA
Person Attending: DOJ Principle DAAG - ANTRT Joel Klein
Event: The State Bar of California ATR & Trade Reg Section 7th Annual ATR Lawyer of the Year Award
Event Description:

Date of Event: 10/09/97 **Location:** Ithaca, NY
Person Attending: OPM Director Janice Lachance
Event: Back-to-school Event at Cornell University
Event Description:

Date of Event: 10/09/97 **Location:** Washington, DC
Person Attending: USTR Deputy Ambassador, Jeff Lang
Event: Speak to National Broiler Council
Event Description:

Date of Event: 10/09/97 **Location:** Marrakech, Morocco
Person Attending: DOT Administrator, FRA Jolene Molitoris
Event: International Rail Congress Associations Quadrennial Conference
Event Description: Keynote

Date of Event: 10/09/97 **Location:** Washington, DC
Person Attending: DOJ Attorney General Janet Reno
Event: Meeting with National District Attorneys Association President Murphy
Event Description:

Date of Event: 10/09/97 **Location:** Washington, DC
Person Attending: UN Ambassador William Richardson
Event: Speech at Dow Jones and Company 6th Annual Conference on the Americas
Event Description:

Cabinet and Sub-Cabinet Schedules

Date of Event: 10/09/97 **Location:** Chicago, IL
Person Attending: Educ Secretary Richard Riley
Event: Hispanic Leadership Forum on Education
Event Description:

Date of Event: 10/09/97 **Location:** Washington, DC
Person Attending: DOJ Assistant Attorney General Laurie Robinson
Event: Orientation Conference for New US Attorneys
Event Description:

Date of Event: 10/09/97 **Location:** Santiago, Chile
Person Attending: USDA Deputy Secretary Richard Rominger
Event: Lead USDA Delegation to Inter-American Board of Agriculture Meeting
Event Description:

Date of Event: 10/09/97 **Location:** Washington, DC
Person Attending: HHS Secretary Donna Shalala
Event: Jo Oberstar Memorial Lecture
Event Description:

Date of Event: 10/09/97 **Location:** Washington, DC
Person Attending: HHS Secretary Donna Shalala
Event: Meeting with Administrator Browner on the Task Force on Children's Environmental Health
Event Description:

Date of Event: 10/09/97 **Location:** Washington, DC
Person Attending: DOT Secretary Rodney Slater
Event: Aviation Sub-committee meeting
Event Description:

Date of Event: 10/10/97 **Location:** Chicago, IL
Person Attending: SBA Administrator Aida Alvarez
Event: US Hispanic Leadership Conference
Event Description:

Date of Event: 10/10/97 **Location:** Washington, DC
Person Attending: HUD Secretary Andrew Cuomo
Event: Hope VI Rollout
Event Description:

Date of Event: 10/10/97 **Location:** Chicago, IL
Person Attending: DOL Secretary Alexis Herman
Event: Annual Hispanic Leadership Conference
Event Description:

Cabinet and Sub-Cabinet Schedules

Date of Event: 10/10/97 **Location:** Washington, DC
Person Attending: DOE Secretary Federico Pena
Event: Meeting with the President's Commission for Critical Infrastructure
Event Description:

Date of Event: 10/10/97 **Location:** Chicago, IL
Person Attending: DOE Secretary Federico Pena
Event: Latino Vote 2000 Rally
Event Description: Hosted by the U.S. Hispanic Leadership Conference

Date of Event: 10/10/97 **Location:** Chicago, IL
Person Attending: DOE Secretary Federico Pena
Event: Rally for Hispanic Voting
Event Description:

Date of Event: 10/10/97 **Location:** Washington, DC
Person Attending: DOJ Attorney General Janet Reno
Event: Meeting with the Chief Justice of Denmark
Event Description:

Date of Event: 10/10/97 **Location:** Washington, DC
Person Attending: Educ Secretary Richard Riley
Event: USIA/ED Mtg.
Event Description: China

Date of Event: 10/10/97 **Location:** Santiago, Chile
Person Attending: USDA Deputy Secretary Richard Rominger
Event: Lead USDA Delegation to Inter-American Board of Agriculture Meeting
Event Description:

Date of Event: 10/10/97 **Location:** Washington, DC
Person Attending: Treas Secretary Robert Rubin
Event: Washinton Post Ed. Board
Event Description:

Date of Event: 10/10/97 **Location:** Denver, CO
Person Attending: DOT Secretary Rodney Slater
Event: Travel (T)
Event Description:

Date of Event: 10/10/97 **Location:** Williamsburg, VA
Person Attending: DOD Secretary William S. Cohen
Event: Dinner Speech - The Business Council
Event Description:

Date of Event: 10/11/97 **Location:** Brazil

Cabinet and Sub-Cabinet Schedules

Person Attending: Educ Secretary Richard Riley
Event: Travel to South America
Event Description:

Date of Event: 10/12/97 **Location:** Latin America
Person Attending: SBA Administrator Aida Alvarez
Event: Travel (T)
Event Description:

Date of Event: 10/12/97 **Location:** South America
Person Attending: DOC Secretary William Daley
Event: Travel to South America
Event Description:

Date of Event: 10/12/97 **Location:** Brazil
Person Attending: Educ Secretary Richard Riley
Event: Travel to South America
Event Description:

Date of Event: 10/13/97 **Location:** Latin America
Person Attending: SBA Administrator Aida Alvarez
Event: Travel (T)
Event Description:

Date of Event: 10/13/97 **Location:** Wilkes-Barre, PA
Person Attending: VA Deputy Secretary Hershel Gober
Event: Dedication Ceremony of the Ambulatory Care Addition
Event Description:

Date of Event: 10/13/97 **Location:** Las Vegas, NV
Person Attending: DOI Special Director Paul Homan
Event: Advisory Board Meeting
Event Description:

Date of Event: 10/13/97 **Location:** Brazil
Person Attending: Educ Secretary Richard Riley
Event: Travel to South America
Event Description: AM Brasilia w/ POTUS

Date of Event: 10/13/97 **Location:** Cape Canaveral, FL
Person Attending: DOJ Associate AG Lois Schiffer
Event: Cassini Mission Launch
Event Description:

Date of Event: 10/13/97 **Location:** St. Petersburg, FL
Person Attending: HHS NIH Director Harold Varmus

Cabinet and Sub-Cabinet Schedules

Event: Present the Verne Chapman Memorial Lecture at the Mouse Genome Conference
Event Description:

Date of Event: 10/14/97 **Location:**
Person Attending: HUD Secretary Andrew Cuomo
Event: Travel - 202 grant announcement
Event Description:

Date of Event: 10/14/97 **Location:** Highgate, VT
Person Attending: GSA Regional Administrator Bob Dunfey
Event: Highgate Springs border station
Event Description: Opening of the station

Date of Event: 10/14/97 **Location:** Los Angeles, CA
Person Attending: FEMA Director James Lee Witt
Event: El Nino Community Preparedness Conference
Event Description:

Date of Event: 10/14/97 **Location:** Brazil
Person Attending: Educ Secretary Richard Riley
Event: Travel South America
Event Description: AM Sao Paulo w/ POTUS

Date of Event: 10/14/97 **Location:** Sioux Falls, SD
Person Attending: Treas Secretary Robert Rubin
Event: Remarks - Sioux Falls Area Chamber of Commerce
Event Description:

Date of Event: 10/15/97 **Location:** Washington, DC
Person Attending: DOJ Director, Office of Victims of Crime Aileen Adams
Event: Keynote National Network of Children's Advocacy Centers
Event Description:

Date of Event: 10/15/97 **Location:** Latin America
Person Attending: SBA Administrator Aida Alvarez
Event: Travel (T)
Event Description:

Date of Event: 10/15/97 **Location:** Phoenix, AZ
Person Attending: GSA Administrator Dave Barram
Event: Phoenix Courthouse Dedication
Event Description:

Date of Event: 10/15/97 **Location:** TBD.
Person Attending: HUD Secretary Andrew Cuomo
Event: Travel - 202 grant announcement

Cabinet and Sub-Cabinet Schedules

Event Description:

Date of Event: 10/15/97 **Location:** Annapolis, MD
Person Attending: DOT FAA Administrator Jane Garvey
Event: FAA Strategic Plan meeting
Event Description:

Date of Event: 10/15/97 **Location:** Lorman, MS
Person Attending: USDA Secretary Daniel Glickman
Event: Alcorn State University Event
Event Description:

Date of Event: 10/15/97 **Location:** Washington, DC
Person Attending: HHS Commissioner, Administration for Children, Youth & Families Olivia Golden
Event: Speaker for National Campaign to Prevent Teen Pregnancy
Event Description: Georgetown University Conference Center

Date of Event: 10/15/97 **Location:** Asheville, NC
Person Attending: DOI Solicitor John Leshy
Event: Speak at ABA Section of Natural Resources, Energy and Environment Law
Event Description: 5th Fall Meeting

Date of Event: 10/15/97 **Location:** San Francisco, CA
Person Attending: DOT Deputy Administrator National Highway Traffic and Safety Phil Recht
Event: American Bar Association Traffic Court Seminar
Event Description:

Date of Event: 10/15/97 **Location:** Washington, DC
Person Attending: DOJ Attorney General Janet Reno
Event: Testify before the House Judiciary Committee
Event Description: Department Oversight Hearing

Date of Event: 10/15/97 **Location:** Rio De Janiero, Brazil
Person Attending: Educ Secretary Richard Riley
Event: Travel to South America
Event Description: AM Rio de Janiero w/ POTUS

Date of Event: 10/15/97 **Location:** Washington, DC
Person Attending: HHS Secretary Donna Shalala
Event: National Urban League, Girls, Inc.
Event Description: Youth Development and Teen Pregnancy Prevention Speech
National Urban League, Girls, Inc.
Georgetown University Conference Center

Date of Event: 10/16/97 **Location:** Latin America
Person Attending: SBA Administrator Aida Alvarez

Cabinet and Sub-Cabinet Schedules

Event: Travel (T)
Event Description:

Date of Event: 10/16/97 **Location:** Dallas/Ft. Worth, TX
Person Attending: GSA Administrator Dave Barram
Event: Region 7 Review
Event Description:

Date of Event: 10/16/97 **Location:** Washington, DC
Person Attending: EPA Administrator Carol Browner
Event: Office of Children's Health Protection Board of Directors
Event Description:

Date of Event: 10/16/97 **Location:** Los Angeles, CA
Person Attending: HUD Secretary Andrew Cuomo
Event: Event with VPOTUS.
Event Description:

Date of Event: 10/16/97 **Location:** Annapolis, MD
Person Attending: DOT FAA Administrator Jane Garvey
Event: FAA Strategic Plan meeting
Event Description:

Date of Event: 10/16/97 **Location:** Annapolis, MD
Person Attending: DOT FAA Administrator Jane Garvey
Event: FAA Strategic Plan Meeting
Event Description:

Date of Event: 10/16/97 **Location:** Washington, DC
Person Attending: VA Deputy Secretary Hershel Gober
Event: Women in Military Gala Event
Event Description:

Date of Event: 10/16/97 **Location:** Newark, NJ
Person Attending: DOL Secretary Alexis Herman
Event: Archbishop "No Sweat"
Event Description:

Date of Event: 10/16/97 **Location:** Savannah, GA
Person Attending: DOT Assistant Secretary for Aviation and International Affairs Charlie Hunnicutt
Event: Address the Propeller Club
Event Description:

Date of Event: 10/16/97 **Location:** San Francisco, CA
Person Attending: DOT Administrator, NHTSSA Ricardo Martinez
Event: American College of Emergency Physicians Scientific Assembly

Cabinet and Sub-Cabinet Schedules

Event Description:

Date of Event: 10/16/97 **Location:** Washington, DC
Person Attending: DOJ Attorney General Janet Reno
Event: DOJ World Food Day
Event Description:

Date of Event: 10/16/97 **Location:** Washington, DC
Person Attending: DOJ Attorney General Janet Reno
Event: Meeting with the Attorney General Advisory Committee
Event Description:

Date of Event: 10/16/97 **Location:** Brazil
Person Attending: Educ Secretary Richard Riley
Event: Travel in South America
Event Description: Sao Paulo

Date of Event: 10/16/97 **Location:** Santiago, Chile
Person Attending: USDA Deputy Secretary Richard Rominger
Event: Lead USDA delegation to Intern-American Board of Agriculture Meeting
Event Description: from 10-10 to 10-16

Date of Event: 10/16/97 **Location:** Aspen, CO
Person Attending: HHS Secretary Donna Shalala
Event: Aspen Institute Communications Conference
Event Description:

Date of Event: 10/16/97 **Location:** Raleigh, NC
Person Attending: USDA Deputy Assistant Secretary - Marketing & Regulatory Programs Shirley Watkins
Event: Speaker National Association of Farmers' Market Nutrition Programs
Event Description:

Date of Event: 10/17/97 **Location:** Latin America
Person Attending: SBA Administrator Aida Alvarez
Event: Travel (T)
Event Description:

Date of Event: 10/17/97 **Location:** Las Vegas, NV
Person Attending: HUD Secretary Andrew Cuomo
Event: Travel - HUD for a Day
Event Description:

Date of Event: 10/17/97 **Location:** Coronado, CA
Person Attending: DOT Assistant Secretary for Governmental Affairs Steven Palmer
Event: Address the South San Diego County Economic Development Councils Seventh Annual Economic Summit

Cabinet and Sub-Cabinet Schedules

Event Description:

Date of Event: 10/17/97 **Location:** Washington, DC
Person Attending: DOJ Attorney General Janet Reno
Event: National Association of Public Interest Lawyers (NAPIL) Dinner Honoring Former Deputy Attorney General Jamie Gorelick

Event Description:

Date of Event: 10/17/97 **Location:** Charleston,
Person Attending: Educ Secretary Richard Riley
Event: Travel to Charleston
Event Description: Travel

Date of Event: 10/17/97 **Location:** Asheville, NC
Person Attending: DOJ Associate AG Lois Schiffer
Event: American Bar Association SONREEL Section Fall Meeting
Event Description:

Date of Event: 10/17/97 **Location:** Aspen, CO
Person Attending: HHS Secretary Donna Shalala
Event: Aspen Institute Communications Conference
Event Description: Conference

Date of Event: 10/18/97 **Location:** Shepherdstown, WV
Person Attending: DOI Secretary Bruce Babbitt
Event: Travel
Event Description:

Date of Event: 10/18/97 **Location:** Arlington, VA
Person Attending: VA Deputy Secretary Hershel Gober
Event: He will deliver remarks to The Women in Military Service for America Memorial Foundation during the dedication of their memorial at Arlington National Cemetery.
Event Description:

Date of Event: 10/18/97 **Location:** Kiawah , SC
Person Attending: Educ Secretary Richard Riley
Event: NASBE Speech
Event Description:

Date of Event: 10/19/97 **Location:** Washington, DC
Person Attending: DOJ Attorney General Janet Reno
Event: Meeting with the Attorney General Advisory Committee
Event Description:

Date of Event: 10/20/97 **Location:** Reno, NV
Person Attending: DOI Assistant Secretary Water and Science Patricia Beneke

Cabinet and Sub-Cabinet Schedules

Event: Meeting Regarding Newlands Project
Event Description:

Date of Event: 10/20/97 **Location:** Washington, DC
Person Attending: HUD Secretary Andrew Cuomo
Event: AIDS Housing Coalition Meeting
Event Description:

Date of Event: 10/20/97 **Location:** Berlin, Germany
Person Attending: DOT Deputy Secretary of Transportation Mortimer Downey
Event: Intelligent Transportation Society of Americas World Congress Meeting
Event Description:

Date of Event: 10/20/97 **Location:** Washington, DC
Person Attending: DOT Assistant Secretary for Aviation and International Affairs Charlie Hunnicutt
Event: International aviation negotiations with Japan
Event Description:

Date of Event: 10/20/97 **Location:** Ann Arbor, MI
Person Attending: DOT Administrator, NHTSSA Ricardo Martinez
Event: Crash Injury Research Engineering Network
Event Description:

Date of Event: 10/20/97 **Location:** West Point, NY
Person Attending: ONDCP Director Barry McCaffrey
Event: Address Student Conference US Affairs
Event Description:

Date of Event: 10/20/97 **Location:** Washington, DC
Person Attending: DOE Secretary Federico Pena
Event: D.C. Public Schools Event
Event Description:

Date of Event: 10/20/97 **Location:** Washington, DC
Person Attending: Educ Secretary Richard Riley
Event: Satellite to OH Appalachian College Consort with Ted Strickland
Event Description:

Date of Event: 10/20/97 **Location:** New York, NY
Person Attending: Treas Secretary Robert Rubin
Event: NYC Breakfast with Senator Graham
Event Description:

Date of Event: 10/21/97 **Location:** San Jose, CA
Person Attending: GSA Administrator Dave Barram
Event: Small Business/Procurement Event

Cabinet and Sub-Cabinet Schedules

Event Description:

Date of Event:	10/21/97	Location:	Charlotte, NC
Person Attending:	HUD Secretary Andrew Cuomo		
Event:	Regional Mayors Mtg, event TBD		
Event Description:			

Date of Event:	10/21/97	Location:	Berlin, Germany
Person Attending:	DOT Deputy Secretary of Transportation Mortimer Downey		
Event:	Intelligent Transportation Society of Americas World Congress Meeting		
Event Description:			

Date of Event:	10/21/97	Location:	Wichita, KS
Person Attending:	USDA Secretary Daniel Glickman		
Event:	Dedication of the Cessna Facilities		
Event Description:			

Date of Event:	10/21/97	Location:	West Point, NY
Person Attending:	ONDCP Director Barry McCaffrey		
Event:	Luncheon Address CADCA Conference		
Event Description:			

Date of Event:	10/21/97	Location:	Washington, DC
Person Attending:	GSA Commissioner, Public Buildings Service Bob Peck		
Event:	1998 FEDCON		
Event Description:	Sponsored by the National Institute of Building Sciences and the Construction Market Data Group		

Date of Event:	10/21/97	Location:	Berlin, Germany
Person Attending:	DOT Deputy Administrator National Highway Traffic and Safety Phil Recht		
Event:	ITS Americas 4th Annual World Congress		
Event Description:			

Date of Event:	10/21/97	Location:	Washington, DC
Person Attending:	Educ Secretary Richard Riley		
Event:	NAGB Science Perf Levels Press Conference		
Event Description:			

Date of Event:	10/21/97	Location:	Washington, DC
Person Attending:	Educ Secretary Richard Riley		
Event:	Edtoberfest		
Event Description:			

Date of Event:	10/21/97	Location:	Washington, DC
Person Attending:	HHS Secretary Donna Shalala		
Event:	Quality Commission Meeting		

Cabinet and Sub-Cabinet Schedules

Event Description:

Date of Event: 10/21/97 **Location:** Berlin, Germany
Person Attending: DOT Secretary Rodney Slater
Event: ITS 4th World Congress
Event Description:

Date of Event: 10/21/97 **Location:** New York, NY
Person Attending: DOD Secretary William S. Cohen
Event: Intrepid Freedom Award (T)
Event Description:

Date of Event: 10/22/97 **Location:** Scottsdale, AZ
Person Attending: SBA Administrator Aida Alvarez
Event: National Advisory Council meeting
Event Description:

Date of Event: 10/22/97 **Location:** San Francisco, CA
Person Attending: DOI Assistant Secretary Bob Armstrong
Event: Attend Marty Rosen Retirements Events
Event Description:

Date of Event: 10/22/97 **Location:** Berlin, Germany
Person Attending: DOT Deputy Secretary of Transportation Mortimer Downey
Event: Intelligent Transportation Society of Americas World Congress Meeting
Event Description:

Date of Event: 10/22/97 **Location:** Los Angeles, CA
Person Attending: DOI Deputy Secretary John Garamendi
Event: Keynote Southern California Water Committee
Event Description:

Date of Event: 10/22/97 **Location:** Albuquerque, NM
Person Attending: VA Deputy Secretary Hershel Gober
Event: Address the VA Voluntary Service National Advisory Committee
Event Description:

Date of Event: 10/22/97 **Location:** Washington, DC
Person Attending: ONDCP Director Barry McCaffrey
Event: HLCG Meeting
Event Description:

Date of Event: 10/23/97 **Location:** Scottsdale, AZ
Person Attending: SBA Administrator Aida Alvarez
Event: National Advisory Council Meeting
Event Description:

Cabinet and Sub-Cabinet Schedules

Date of Event: 10/23/97 **Location:** Washington, DC
Person Attending: GSA Administrator Dave Barram
Event: White House Child Care Conference
Event Description:

Date of Event: 10/23/97 **Location:** Boston, MA
Person Attending: EPA Administrator Carol Browner
Event: Ford Hall Forum
Event Description:

Date of Event: 10/23/97 **Location:** Washington, DC
Person Attending: HUD Secretary Andrew Cuomo
Event: Nat'l Partners in Homeownership quarterly meeting & rate announcement
Event Description:

Date of Event: 10/23/97 **Location:** Berlin, Germany
Person Attending: DOT Deputy Secretary of Transportation Mortimer Downey
Event: Intelligent Transportation Society of Americas World Congress Meeting
Event Description:

Date of Event: 10/23/97 **Location:** Orlando, FL
Person Attending: DOT FAA Administrator Jane Garvey
Event: Will Address the AOPA
Event Description:

Date of Event: 10/23/97 **Location:** New Orleans, LA
Person Attending: FEMA Director James Lee Witt
Event: National Conference of Housing Educators
Event Description:

Date of Event: 10/23/97 **Location:** Washington, DC
Person Attending: ONDCP Director Barry McCaffrey
Event: HLCG Meeting
Event Description:

Date of Event: 10/23/97 **Location:** Washington, DC
Person Attending: DOE Secretary Federico Pena
Event: Address to the World Conference on Refining Technology and Clean Fuels
Event Description:

Date of Event: 10/23/97 **Location:** Washington, DC
Person Attending: DOE Secretary Federico Pena
Event: Federal Energy and Water Management Awards
Event Description:

Cabinet and Sub-Cabinet Schedules

Date of Event: 10/23/97 **Location:** Berlin, Germany
Person Attending: DOT Deputy Administrator National Highway Traffic and Safety Phil Recht
Event: ITS Americas 4th Annual World Congress
Event Description:

Date of Event: 10/23/97 **Location:** Atlanta, GA
Person Attending: DOJ Attorney General Janet Reno
Event: Rosalyn Carter Distinguished Lecture Address
Event Description:

Date of Event: 10/23/97 **Location:** Atlanta, GA
Person Attending: DOJ Attorney General Janet Reno
Event: Metro-Atlanta Crime Commission
Event Description:

Date of Event: 10/23/97 **Location:** Washington, DC
Person Attending: Educ Secretary Richard Riley
Event: White House Conference on Child Care
Event Description:

Date of Event: 10/23/97 **Location:** Washington, DC
Person Attending: Treas Secretary Robert Rubin
Event: CEO Lunch
Event Description:

Date of Event: 10/23/97 **Location:** Vietnam, Thailand, India
Person Attending: HHS Secretary Donna Shalala
Event: Travel
Event Description:

Date of Event: 10/24/97 **Location:** San Diego, CA
Person Attending: DOJ Director, Office of Victims of Crime Aileen Adams
Event: Third Annual Victim Advocacy Training Conference
Event Description: Keynote Address

Date of Event: 10/24/97 **Location:** Scottsdale, AZ
Person Attending: SBA Administrator Aida Alvarez
Event: National Advisory Council Meeting
Event Description:

Date of Event: 10/24/97 **Location:** Moscow, Russia
Person Attending: DOT Deputy Secretary of Transportation Mortimer Downey
Event: Meeting with Russian Minister of Transport
Event Description:

Date of Event: 10/24/97 **Location:** Orlando, FL

Cabinet and Sub-Cabinet Schedules

Person Attending: DOT FAA Administrator Jane Garvey
Event: Will address the AOPA
Event Description:

Date of Event: 10/24/97 **Location:** Washington, DC
Person Attending: ONDCP Director Barry McCaffrey
Event: HLCG Meeting
Event Description:

Date of Event: 10/24/97 **Location:** Washington, DC
Person Attending: DOE Secretary Federico Pena
Event: Meeting with Energy Communities Alliance
Event Description:

Date of Event: 10/24/97 **Location:** Berlin, Germany
Person Attending: DOT Deputy Administrator National Highway Traffic and Safety Phil Recht
Event: ITS Americas 4th Annual World Congress
Event Description:

Date of Event: 10/24/97 **Location:** Washington, DC
Person Attending: Educ Secretary Richard Riley
Event: Speech for Exceptional Children Award
Event Description:

Date of Event: 10/24/97 **Location:** Washington, DC
Person Attending: Educ Secretary Richard Riley
Event: Meeting with National Board Certified Teacher
Event Description:

Date of Event: 10/24/97 **Location:** Vietnam, Thailand, India
Person Attending: HHS Secretary Donna Shalala
Event: Travel
Event Description:

Date of Event: 10/25/97 **Location:** Manchester, NH
Person Attending: HUD Secretary Andrew Cuomo
Event: JJ Dinner
Event Description:

Date of Event: 10/25/97 **Location:** Moscow, Russia
Person Attending: DOT Deputy Secretary of Transportation Mortimer Downey
Event: Russian Minister of Transport
Event Description: Key transportation issues

Date of Event: 10/25/97 **Location:** Brooklyn, NY
Person Attending: VA Deputy Secretary Hershel Gober

Cabinet and Sub-Cabinet Schedules

Event: Keynote the first Veterans Legislative Breakfast hosted by Congressman Edolphus "Ed" Towns

Event Description:

Date of Event: 10/25/97 **Location:** Vietnam, Thailand, India
Person Attending: HHS Secretary Donna Shalala
Event: Travel
Event Description:

Date of Event: 10/26/97 **Location:** New Orleans, LA
Person Attending: FEMA Director James Lee Witt
Event: Voluntary Organizations Aiding In Disasters Conference
Event Description:

Date of Event: 10/26/97 **Location:** Boston, MA
Person Attending: Educ Secretary Richard Riley
Event: Boston Education Summit
Event Description:

Date of Event: 10/26/97 **Location:** Vietnam, Thailand, India
Person Attending: HHS Secretary Donna Shalala
Event: Travel
Event Description:

Date of Event: 10/27/97 **Location:** Landsdowne,
Person Attending: SBA Administrator Aida Alvarez
Event: Address NASBIC Annual Meeting
Event Description:

Date of Event: 10/27/97 **Location:** Washington, DC
Person Attending: HUD Secretary Andrew Cuomo
Event: Fannie Mae Advisory Board event
Event Description:

Date of Event: 10/27/97 **Location:** San Antonio, TX
Person Attending: USDA Secretary Daniel Glickman
Event: HACU Conference
Event Description:

Date of Event: 10/27/97 **Location:** Orlando, FL
Person Attending: DOJ Attorney General Janet Reno
Event: International Association of Chiefs of Police (IACP) Conference
Event Description:

Date of Event: 10/27/97 **Location:** Vietnam, Thailand, India
Person Attending: HHS Secretary Donna Shalala

Cabinet and Sub-Cabinet Schedules

Event: Travel

Event Description:

Date of Event: 10/28/97 **Location:** Galveston, TX
Person Attending: DOI Assistant Secretary Bob Armstrong
Event: Attend OCS Meeting
Event Description:

Date of Event: 10/28/97 **Location:** Detroit, MI
Person Attending: HUD Secretary Andrew Cuomo
Event: Proposed HUD for a Day
Event Description:

Date of Event: 10/28/97 **Location:** Chandler, AZ
Person Attending: USDA Secretary Daniel Glickman
Event: Intertribal AF Council Annual Conference
Event Description:

Date of Event: 10/28/97 **Location:** St. Louis, MO
Person Attending: DOT Administrator Gordon Linton
Event: RailVolution
Event Description:

Date of Event: 10/28/97 **Location:** Vietnam, Thailand, India
Person Attending: HHS Secretary Donna Shalala
Event: Travel
Event Description:

Date of Event: 10/29/97 **Location:** Stockton, CA
Person Attending: DOI Deputy Secretary John Garamendi
Event: University Pacific Business School
Event Description:

Date of Event: 10/29/97 **Location:** Washington, DC
Person Attending: VA Deputy Secretary Hershel Gober
Event: Remarks at the 10th Annual EEO Awards Program at the Renaissance Hotel
Event Description:

Date of Event: 10/29/97 **Location:** Washington, DC
Person Attending: ONDCP Director Barry McCaffrey
Event: Address Council on Foreign Relations
Event Description:

Date of Event: 10/29/97 **Location:** Washington, DC
Person Attending: Educ Secretary Richard Riley
Event: World Class Academy III Teleconference

Cabinet and Sub-Cabinet Schedules

Event Description:

Date of Event: 10/29/97 **Location:** Vietnam, Thailand, India
Person Attending: HHS Secretary Donna Shalala
Event: Travel
Event Description:

Date of Event: 10/30/97 **Location:** Houston, TX
Person Attending: SBA Administrator Aida Alvarez
Event: Houston Baptist University 7th Annual Financial Symposium
Event Description:

Date of Event: 10/30/97 **Location:** Reston, VA
Person Attending: DOI Assistant Secretary Water and Science Patricia Beneke
Event: Remarks at First Anniversary Celebration of USE
Event Description:

Date of Event: 10/30/97 **Location:** Boston, MA
Person Attending: EPA Administrator Carol Browner
Event: Environmental Business Council/Boston
Event Description:

Date of Event: 10/30/97 **Location:** Washington, DC
Person Attending: HUD Secretary Andrew Cuomo
Event: Interagency Council on Homeless Meeting
Event Description:

Date of Event: 10/30/97 **Location:** San Francisco, CA
Person Attending: DOI Deputy Secretary John Garamendi
Event: Commonwealth Club
Event Description: Speaker

Date of Event: 10/30/97 **Location:** Washington, DC
Person Attending: ONDCP Director Barry McCaffrey
Event: Address Knollwood's Annual Gala
Event Description:

Date of Event: 10/30/97 **Location:** Washington, DC
Person Attending: Educ Secretary Richard Riley
Event: Remarks at Cambell's Soup Event with Sen. Reigle
Event Description:

Date of Event: 10/30/97 **Location:** Vietnam, Thailand, India
Person Attending: HHS Secretary Donna Shalala
Event: Travel
Event Description:

Cabinet and Sub-Cabinet Schedules

Date of Event: 10/30/97 **Location:** Boston, MA
Person Attending: DOD Secretary William S. Cohen
Event: Speak at Tsongas Dinner hosted by Concord Coalition (T)
Event Description:

Date of Event: 10/31/97 **Location:** Columbia, MO
Person Attending: VA Deputy Secretary Hershel Gober
Event: Dedication ceremony for the Ambulatory Care Addition at the VA Medical Center
Event Description:

Date of Event: 10/31/97 **Location:** Vietnam, Thailand, India
Person Attending: HHS Secretary Donna Shalala
Event: Travel
Event Description:

Date of Event: 11/01/97 **Location:** Niagara Falls, NY
Person Attending: EPA Administrator Carol Browner
Event: UC Meeting
Event Description:

Date of Event: 11/01/97 **Location:** Vienna, Austria
Person Attending: DOE Secretary Federico Pena
Event: IAEA Conference
Event Description:

Date of Event: 11/01/97 **Location:** Vietnam, Thailand, India
Person Attending: HHS Secretary Donna Shalala
Event: Travel
Event Description:

Date of Event: 11/02/97 **Location:** Tacoma, WA
Person Attending: DOI Assistant Secretary Ada Deer
Event: National Indian Education Association
Event Description:

Date of Event: 11/02/97 **Location:** Vietnam, Thailand, India
Person Attending: HHS Secretary Donna Shalala
Event: Travel
Event Description:

Date of Event: 11/03/97 **Location:** Washington, DC
Person Attending: HUD Secretary Andrew Cuomo
Event: McKinney Homelessness Award
Event Description: National Law Center on Homeless and Poverty

Cabinet and Sub-Cabinet Schedules

Date of Event: 11/03/97 **Location:** New Orleans, LA
Person Attending: ONDCP Director Barry McCaffrey
Event: Address American Academy of Pediatrics
Event Description:

Date of Event: 11/03/97 **Location:** Washington, DC
Person Attending: DOJ Attorney General Janet Reno
Event: Meeting with Luxembourg Minister of Justice
Event Description:

Date of Event: 11/04/97 **Location:** Cheyene, WY
Person Attending: DOI Assistant Secretary Water and Science Patricia Beneke
Event: Attend Governance Committee Meeting
Event Description:

Date of Event: 11/04/97 **Location:** New Orleans, LA
Person Attending: ONDCP Director Barry McCaffrey
Event: Travel
Event Description:

Date of Event: 11/04/97 **Location:** Vietnam, Thailand, India
Person Attending: HHS Secretary Donna Shalala
Event: Travel
Event Description:

Date of Event: 11/05/97 **Location:** Anaheim, CA
Person Attending: Educ Secretary Richard Riley
Event: Travel (T)
Event Description:

Date of Event: 11/05/97 **Location:** Washington, DC
Person Attending: Treas Secretary Robert Rubin
Event: BRT Breakfast
Event Description:

Date of Event: 11/05/97 **Location:** Vietnam, Thailand, India
Person Attending: HHS Secretary Donna Shalala
Event: Travel
Event Description:

Date of Event: 11/06/97 **Location:** Washington, DC
Person Attending: USTR Deputy Ambassador, Jeff Lang
Event: Speak to Transatlantic Business Dialogue Conference
Event Description:

Date of Event: 11/07/97 **Location:** Monterey, CA

Cabinet and Sub-Cabinet Schedules

Person Attending: SBA Administrator Aida Alvarez
Event: Address NAGGL Annual Conference
Event Description:

Date of Event: 11/07/97 **Location:** Madison, WI
Person Attending: HHS Secretary Donna Shalala
Event: Surviving and Thriving in a Managed Care Environment/Medical and Business Schools /University of Wisconsin
Event Description:

Date of Event: 11/10/97 **Location:** San Francisco, CA
Person Attending: SBA Administrator Aida Alvarez
Event: US-Russia Small Business Conference & Expo
Event Description:

Date of Event: 11/10/97 **Location:** Washington, DC
Person Attending: SBA Administrator Aida Alvarez
Event: National Puerto Rican Coalition Annual Conference
Event Description:

Date of Event: 11/10/97 **Location:** Washington, DC
Person Attending: DOI Secretary Bruce Babbitt
Event: Hold - MX Monarch Conference
Event Description:

Date of Event: 11/11/97 **Location:** San Francisco, CA
Person Attending: SBA Administrator Aida Alvarez
Event: US-Russia Small Business Conference & Expo
Event Description:

Date of Event: 11/11/97 **Location:** Washington, DC
Person Attending: SBA Administrator Aida Alvarez
Event: National Puerto Rican Coalition Annual Conference
Event Description:

Date of Event: 11/11/97 **Location:** Washington, DC
Person Attending: DOI Secretary Bruce Babbitt
Event: Hold - MX Monarch Conference
Event Description:

Date of Event: 11/11/97 **Location:** Washington, DC
Person Attending: VA Deputy Secretary Hershel Gober
Event: White House Veterans Day Breakfast
Event Description:

Date of Event: 11/11/97 **Location:** Arlington, VA

Cabinet and Sub-Cabinet Schedules

Person Attending: VA Deputy Secretary Hershel Gober
Event: Veterans Day Memorial Service at Arlington National Cemetery
Event Description:

Date of Event: 11/11/97 **Location:** Washington, DC
Person Attending: VA Deputy Secretary Hershel Gober
Event: 3rd Annual Heroes and Heritage Awards Ceremony and Reception at the Organization of American States Building
Event Description:

Date of Event: 11/11/97 **Location:** Washington, DC
Person Attending: ONDCP Director Barry McCaffrey
Event: Vietnam Veterans' Day Event
Event Description:

Date of Event: 11/12/97 **Location:** San Francisco, CA
Person Attending: SBA Administrator Aida Alvarez
Event: US-Russia Small Business Conference & Expo
Event Description:

Date of Event: 11/12/97 **Location:** Nashville, TN
Person Attending: USDA Secretary Daniel Glickman
Event: Successful Farmer Mag. Conference for Beginning Farmers
Event Description:

Date of Event: 11/13/97 **Location:** Houston, TX
Person Attending: DOI Assistant Secretary Bob Armstrong
Event: Attend IPAA Meeting
Event Description:

Date of Event: 11/13/97 **Location:** Washington, DC
Person Attending: DOI Secretary Bruce Babbitt
Event: Hold - MX Monarch Conference
Event Description:

Date of Event: 11/13/97 **Location:** Indianapolis, IN
Person Attending: EPA Administrator Carol Browner
Event: Speech for American Public Health Association
Event Description:

Date of Event: 11/13/97 **Location:** Kansas City, MO
Person Attending: USDA Secretary Daniel Glickman
Event: National Association of Farm Broadcasters
Event Description:

Date of Event: 11/13/97 **Location:** Kansas City, MO

Cabinet and Sub-Cabinet Schedules

Person Attending: USDA Secretary Daniel Glickman
Event: National FFA Convention
Event Description:

Date of Event: 11/13/97 **Location:** Lake Buena Vista, CA
Person Attending: DOT Administrator, NHTSSA Ricardo Martinez
Event: STAPP Car Crash Conference
Event Description:

Date of Event: 11/13/97 **Location:** Washington, DC
Person Attending: DOJ Attorney General Janet Reno
Event: DOJ Savings Bond Ceremony
Event Description:

Date of Event: 11/14/97 **Location:** Washington, DC
Person Attending: DOI Secretary Bruce Babbitt
Event: Hold - MX Monarch Conference
Event Description:

Date of Event: 11/14/97 **Location:** New Orleans, LA
Person Attending: HUD Secretary Andrew Cuomo
Event: HUD for a Day
Event Description:

Date of Event: 11/14/97 **Location:** Washington, DC
Person Attending: DOJ Attorney General Janet Reno
Event: Violence Against Women Coordinating Council Meeting
Event Description:

Date of Event: 11/14/97 **Location:** Washington, DC
Person Attending: Treas Secretary Robert Rubin
Event: Remarks - 1997 Treasury Awards Ceremony
Event Description:

Date of Event: 11/15/97 **Location:** New Orleans, LA
Person Attending: HUD Secretary Andrew Cuomo
Event: Address National Assoc. of Realtors Conf.
Event Description:

Date of Event: 11/15/97 **Location:** New London, CT
Person Attending: DOT Secretary Rodney Slater
Event: Travel (T)
Event Description:

Date of Event: 11/15/97 **Location:** Japan
Person Attending: DOD Secretary William S. Cohen

Cabinet and Sub-Cabinet Schedules

Event: Travel
Event Description:

Date of Event: 11/16/97 **Location:** Korea
Person Attending: DOD Secretary William S. Cohen
Event: Travel
Event Description:

Date of Event: 11/17/97 **Location:** Cleveland, OH
Person Attending: HUD Secretary Andrew Cuomo
Event: EZ/EC Conference
Event Description:

Date of Event: 11/17/97 **Location:** Santa Fe, NM
Person Attending: USDA Secretary Daniel Glickman
Event: 54th Annual Convention of National Congress of Amer. Indians.
Event Description: Current policy initiatives and budget issues

Date of Event: 11/17/97 **Location:** Dallas, TX
Person Attending: Educ Secretary Richard Riley
Event: Keynote at IAS Conference
Event Description:

Date of Event: 11/17/97 **Location:** Korea
Person Attending: DOD Secretary William S. Cohen
Event: Travel
Event Description:

Date of Event: 11/18/97 **Location:** Santa Fe, NM
Person Attending: VA Deputy Secretary Hershel Gober
Event: Address the tribal leaders and delegates during the National Congress of American Indians 54th Annual Convention.
Event Description:

Date of Event: 11/18/97 **Location:** China
Person Attending: DOD Secretary William S. Cohen
Event: Travel
Event Description:

Date of Event: 11/19/97 **Location:** Washington, DC
Person Attending: HUD Secretary Andrew Cuomo
Event: Enterprise Foundation/Freedom Forum event
Event Description:

Date of Event: 11/19/97 **Location:** Santa Fe, NM
Person Attending: USDA Secretary Daniel Glickman

Cabinet and Sub-Cabinet Schedules

Event: National Congress of American Indians

Event Description:

Date of Event: 11/19/97 **Location:** Long Beach, CA
Person Attending: VA Deputy Secretary Hershel Gober
Event: Keynote Groundbreaking Ceremony for the L.A. VETS Villages
Event Description:

Date of Event: 11/19/97 **Location:** China
Person Attending: DOD Secretary William S. Cohen
Event: Travel
Event Description:

Date of Event: 11/20/97 **Location:** West Point, NY
Person Attending: ONDCP Director Barry McCaffrey
Event: Address Student Conference on US Affairs
Event Description:

Date of Event: 11/20/97 **Location:** Washington, DC
Person Attending: Treas Secretary Robert Rubin
Event: CEO Lunch
Event Description:

Date of Event: 11/20/97 **Location:** Malaysia
Person Attending: DOD Secretary William S. Cohen
Event: Travel
Event Description:

Date of Event: 11/21/97 **Location:** Cleveland, OH
Person Attending: DOL Secretary Alexis Herman
Event: Cleveland Urban League Luncheon
Event Description:

Date of Event: 11/21/97 **Location:** Washington, DC
Person Attending: ONDCP Director Barry McCaffrey
Event: Address CADCA Conference
Event Description:

Date of Event: 11/21/97 **Location:** Boston, MA
Person Attending: HHS Secretary Donna Shalala
Event: Julius B. Richmond Award Dinner
Event Description: Dinner, Speech and Lecture

Date of Event: 11/21/97 **Location:** Singapore
Person Attending: DOD Secretary William S. Cohen
Event: Speech and Dinner

Cabinet and Sub-Cabinet Schedules

Event Description:

Date of Event: 11/22/97 **Location:** Las Vegas, NV
Person Attending: DOL Secretary Alexis Herman
Event: Travel
Event Description:

Date of Event: 11/23/97 **Location:** Las Vegas, NV
Person Attending: DOL Secretary Alexis Herman
Event: AFCME Western Regional Women's Conference
Event Description:

Date of Event: 11/24/97 **Location:** Monteray/Hollywood, CA
Person Attending: ONDCP Director Barry McCaffrey
Event: Address California Narcotics Association Conference
Event Description:

Date of Event: 11/25/97 **Location:** Monteray/Hollywood, CA
Person Attending: ONDCP Director Barry McCaffrey
Event: Travel
Event Description:

Date of Event: 11/25/97 **Location:** Mexico City, Mexico
Person Attending: DOJ Attorney General Janet Reno
Event: Meeting with the Association of Public Prosecutors
Event Description:

Date of Event: 12/01/97 **Location:** Kyoto, Japan
Person Attending: EPA Administrator Carol Browner
Event: Travel
Event Description:

Date of Event: 12/01/97 **Location:** Brussels
Person Attending: DOD Secretary William S. Cohen
Event: Travel (T)
Event Description:

Date of Event: 12/02/97 **Location:** Kyoto, Japan
Person Attending: EPA Administrator Carol Browner
Event: Travel
Event Description:

Date of Event: 12/02/97 **Location:** Brussels
Person Attending: DOD Secretary William S. Cohen
Event: Ministerial
Event Description:

Cabinet and Sub-Cabinet Schedules

Date of Event: 12/03/97 **Location:** Egypt
Person Attending: DOD Secretary William S. Cohen
Event: Ministerial in Brussels and to Cairo, Egypt (T)
Event Description:

Date of Event: 12/04/97 **Location:** Austin, TX
Person Attending: ONDCP Director Barry McCaffrey
Event: Travel (T)
Event Description:

Date of Event: 12/04/97 **Location:** Washington, DC
Person Attending: HHS Secretary Donna Shalala
Event: American Newswomen's Club
Event Description: Remarks

Date of Event: 12/04/97 **Location:** Cairo, Egypt
Person Attending: DOD Secretary William S. Cohen
Event: Travel (T)
Event Description:

Date of Event: 12/05/97 **Location:** Kyoto, Japan
Person Attending: EPA Administrator Carol Browner
Event: Travel (T)
Event Description:

Date of Event: 12/05/97 **Location:** Austin/San Antonio, TX
Person Attending: ONDCP Director Barry McCaffrey
Event: Address American Council on Addiction Psychiatry
Event Description:

Date of Event: 12/05/97 **Location:** Sinai, Jordan
Person Attending: DOD Secretary William S. Cohen
Event: Travel (T)
Event Description:

Date of Event: 12/06/97 **Location:** Kyoto, Japan
Person Attending: EPA Administrator Carol Browner
Event: Travel (T)
Event Description:

Date of Event: 12/06/97 **Location:** Little Rock, AR
Person Attending: VA Deputy Secretary Hershel Gober
Event: Keynote speaker for the 30th reunion of the 39th Infantry Brigade at Ricks Armory
Event Description:

Cabinet and Sub-Cabinet Schedules

Date of Event: 12/06/97 **Location:** Jordan
Person Attending: DOD Secretary William S. Cohen
Event: Travel (T)
Event Description:

Date of Event: 12/07/97 **Location:** Kyoto, Japan
Person Attending: EPA Administrator Carol Browner
Event: Travel (T)
Event Description:

Date of Event: 12/07/97 **Location:** Israel
Person Attending: DOD Secretary William S. Cohen
Event: Travel (T)
Event Description:

Date of Event: 12/08/97 **Location:** Kyoto, Japan
Person Attending: EPA Administrator Carol Browner
Event: Travel (T)
Event Description:

Date of Event: 12/08/97 **Location:** Tuskegee, AL
Person Attending: USDA Secretary Daniel Glickman
Event: Tuskegee University
Event Description:

Date of Event: 12/08/97 **Location:** New York, NY
Person Attending: DOL Secretary Alexis Herman
Event: Fashion Garment Event
Event Description:

Date of Event: 12/09/97 **Location:** Kyoto, Japan
Person Attending: EPA Administrator Carol Browner
Event: Travel (T)
Event Description:

Date of Event: 12/09/97 **Location:** Arlington, VA
Person Attending: VA Deputy Secretary Hershel Gober
Event: Keynote the 12th annual VA Chief of Chaplain Service Convocation Awards Banquet.
Event Description:

Date of Event: 12/09/97 **Location:** Washington, DC
Person Attending: DOJ Attorney General Janet Reno
Event: P-8 Conference
Event Description:

Date of Event: 12/10/97 **Location:** Kyoto, Japan

Cabinet and Sub-Cabinet Schedules

Person Attending: EPA Administrator Carol Browner
Event: Travel (T)
Event Description:

Date of Event: 12/12/97 **Location:** Washington, DC
Person Attending: SBA Administrator Aida Alvarez
Event: National Puerto Rican Coalition Annual Conference
Event Description:

Date of Event: 12/16/97 **Location:** Chicago, IL
Person Attending: DOL Secretary Alexis Herman
Event: Jett-Con (T)
Event Description:

Date of Event: 12/17/97 **Location:** Washington, DC
Person Attending: DOJ Attorney General Janet Reno
Event: Meeting with the Attorney General Advisory Committee
Event Description:

Cabinet and Sub-Cabinet Schedules

Date of Event: 08/06/97 **Location:** Washington, DC
Person Attending: State Secretary Madeleine Albright
Event: Address the National Press Club
Event Description:

Date of Event: 08/06/97 **Location:** Washington, DC
Person Attending: SBA Administrator Aida Alvarez
Event: SBA senior management retreat
Event Description:

Date of Event: 08/06/97 **Location:** Washington, DC
Person Attending: GSA Administrator Dave Barram
Event: PMC mtg.
Event Description:

Date of Event: 08/06/97 **Location:** Washington, DC
Person Attending: USTR Ambassador Charlene Barshefsky
Event: Address industry representatives of the Washington Business group
Event Description:

Date of Event: 08/06/97 **Location:** Washington, DC
Person Attending: HUD Secretary, Secretary Andrew Cuomo
Event: Address the National Urban League
Event Description:

Date of Event: 08/06/97 **Location:** Washington, DC
Person Attending: USDA Secretary Daniel Glickman
Event: National Breastfeeding Month event
Event Description:

Date of Event: 08/06/97 **Location:** Washington, DC
Person Attending: EPA Deputy Administrator Fred Hansen
Event: Participate in meeting of the President's Management Council
Event Description:

Date of Event: 08/06/97 **Location:** Washington, DC
Person Attending: DOL Secretary Alexis Herman
Event: National Urban League Speech
Event Description:

Date of Event: 08/06/97 **Location:** Orlando, FL
Person Attending: DOT Statistics Director T.R. Lakshmanan
Event: Keynote speaker at the 32nd Annual International Logistics Conference and Exposition of our Society, Logistics -- New Rules, New Goals
Event Description:

Cabinet and Sub-Cabinet Schedules

Date of Event: 08/06/97 **Location:** Philadelphia, PA
Person Attending: DOT Administrator Gordon Linton
Event: Participate in the National Conference of State Legislators Annual meeting
Event Description:

Date of Event: 08/06/97 **Location:** Montrose, CO
Person Attending: DOI Commissioner - Bureau of Reclamation Eluid Martinez
Event: Tour Uncompahgre Facilities
Event Description:

Date of Event: 08/06/97 **Location:** Little Rock, AR
Person Attending: DOT Administrator, FRA Jolene Molitoris
Event: Join the Highways or Dieways campaign
Event Description:

Date of Event: 08/06/97 **Location:** Philadelphia, PA
Person Attending: DOT Assistant Secretary for Governmental Affairs Steven Palmer
Event: Address the National Conference of State Legislatures
Event Description:

Date of Event: 08/06/97 **Location:** La Paz, Bolivia
Person Attending: DOE Secretary Federico Pena
Event: Attend Inauguration of Bolivian President
Event Description:

Date of Event: 08/06/97 **Location:** Washington, DC
Person Attending: DOJ Attorney General Janet Reno
Event: Meeting with Mack McLarty and Director Freeh
Event Description:

Date of Event: 08/06/97 **Location:** Washington, DC
Person Attending: DOT Secretary Rodney Slater
Event: Address the National Urban League
Event Description:

Date of Event: 08/07/97 **Location:** Washington
Person Attending: DOI Secretary Bruce Babbitt
Event: Trip to Northwest with Mexican Environmental Minister Julia Carrabias
Event Description:

Date of Event: 08/07/97 **Location:** Washington, DC
Person Attending: EPA Administrator Carol Browner
Event: Speech to Clean Air Act Advisory Committee
Event Description:

Date of Event: 08/07/97 **Location:** San Diego, CA

Cabinet and Sub-Cabinet Schedules

Person Attending: DOT Deputy Secretary of Transportation Mortimer Downey
Event: Attend the joint ITS America/ National Automated Highway Systems Consortium
Event Description:

Date of Event: 08/07/97 **Location:** Washington, DC
Person Attending: USA Director Joseph Duffey
Event: Washington Workshops Foundation 1997 Diplomacy and Global Affairs Seminar
Event Description:

Date of Event: 08/07/97 **Location:** Des Moines, OH
Person Attending: USDA Assistant Secretary for Marketing and Regulatory Programs Michael Dunn
Event: Brucellosis Certificates
Event Description:

Date of Event: 08/07/97 **Location:** Hartford, CT
Person Attending: DOJ Director - Bureau of Justice Nancy Gist
Event: Meetings with Byrne State Administrators/Site Visits
Event Description:

Date of Event: 08/07/97 **Location:** Kansas City, MO
Person Attending: VA Deputy Secretary Hershel Gober
Event: Vietnam Veterans of America's National Convention and American GI Forum's 49th Annual Education and Training Conference
Event Description:

Date of Event: 08/07/97 **Location:** Kansas City, MO
Person Attending: VA Assistant Secretary for Public and Intergovernmental Affairs Kathy Jurado
Event: Participate in the American GI Forum of the U.S. 49th Annual National Education Conference
Event Description:

Date of Event: 08/07/97 **Location:** Dutch John, UT
Person Attending: DOI Commissioner - Bureau of Reclamation Eluid Martinez
Event: Awards ceremony at Flaming Gorge Dam
Event Description:

Date of Event: 08/07/97 **Location:** Philadelphia, PA
Person Attending: DOT Administrator, NHTSSA Ricardo Martinez
Event: Speak at the National Conference of State Legislatures
Event Description:

Date of Event: 08/07/97 **Location:** Cape Canaveral, FL
Person Attending: USDA Deputy Secretary Richard Rominger
Event: Shuttle Launch
Event Description:

Cabinet and Sub-Cabinet Schedules

Date of Event: 08/07/97 **Location:** Ft. Lauderdale, FL
Person Attending: HHS Secretary Donna Shalala
Event: Visit child services agency
Event Description:

Date of Event: 08/08/97 **Location:** Philadelphia, PA
Person Attending: DOJ Director, Office of Combatting Violence Against Women Bonnie Campbell
Event: Annual Conference of State Legislatures
Event Description: Speaker

Date of Event: 08/08/97 **Location:** Lexington, KY
Person Attending: DOI Acting Director - Office of Surface Mining Kay Henry
Event: Professional Engineers in Mining's Annual Meeting
Event Description:

Date of Event: 08/08/97 **Location:** Orlando, FL
Person Attending: OPM Director Jim King
Event: Speak to the national convention of the AMVETS
Event Description:

Date of Event: 08/08/97 **Location:** Sacramento, CA
Person Attending: DOI Commissioner - Bureau of Reclamation Eluid Martinez
Event: Attend Internal Mtgs. at regional office and deliver keynote address at the 27th International Assoc. of Hydraulic Research
Event Description:

Date of Event: 08/08/97 **Location:** Denyer, CO
Person Attending: DOE Secretary Federico Pena
Event: Speech to the Colorado Oil and Gas Association
Event Description:

Date of Event: 08/08/97 **Location:** Washington, DC
Person Attending: DOJ Attorney General Janet Reno
Event: Meeting with Coalition of National Hispanic Organizations on Appt.
Event Description:

Date of Event: 08/08/97 **Location:** Columbus, OH
Person Attending: USDA Deputy Secretary Richard Rominger
Event: Alpha Zeta agriculture fraternity's Summit on Food, Fiber, and the Environment
Event Description:

Date of Event: 08/08/97 **Location:** Detroit & Lansing, MI
Person Attending: HHS Secretary Donna Shalala
Event: Welfare site visits
Event Description:

Cabinet and Sub-Cabinet Schedules

Date of Event: 08/09/97 **Location:** Whitefish, MT
Person Attending: DOI Assistant Secretary Bob Armstrong
Event: Western Attorneys General Meeting
Event Description:

Date of Event: 08/09/97 **Location:** Los Angeles, CA
Person Attending: DOI Deputy Secretary John Garamendi
Event: Keynote speech at Autry Museum of Western Heritage
Event Description:

Date of Event: 08/09/97 **Location:** Whitefish, MT
Person Attending: DOI Solicitor John Leshy
Event: Attend internal meetings
Event Description:

Date of Event: 08/09/97 **Location:** Baltimore, MD
Person Attending: DOT Administrator Gordon Linton
Event: Participate in American Planning Association 1st Annual Mid-Year Retreat
Event Description:

Date of Event: 08/09/97 **Location:** San Diego, CA
Person Attending: DOT Deputy Administrator National Highway Traffic and Safety Phil Recht
Event: Attend the ITS American Board of Directors mtg.
Event Description:

Date of Event: 08/09/97 **Location:** Hilton Head, SC
Person Attending: Educ Secretary Richard Riley
Event: Speech to Association of Counties
Event Description:

Date of Event: 08/09/97 **Location:** Kalispell, MT
Person Attending: DOJ Associate AG Lois Schiffer
Event: Annual Conference of Western Attorneys General
Event Description:

Date of Event: 08/10/97 **Location:** Hyde Park, NY
Person Attending: SSA Acting Commissioner John J. Callahan
Event: Anniversary of the Social Security Act
Event Description: with Social Security Anniversary Committee, Roosevelt Library, Hyde Park, NY

Date of Event: 08/10/97 **Location:** Dumas, AR
Person Attending: FEMA Director James Lee Witt
Event: Dumas Head Start building dedication
Event Description:

Date of Event: 08/10/97 **Location:** Sacramento, CA

Cabinet and Sub-Cabinet Schedules

Person Attending: USDA Deputy Secretary Richard Rominger
Event: International Conference of Agricultural Economists
Event Description:

Date of Event: 08/11/97 **Location:** Los Angeles, CA
Person Attending: DOJ Director - COPS Joseph Brann
Event: National Association of Police Organizations Annual Conference
Event Description:

Date of Event: 08/11/97 **Location:** Salem, MA
Person Attending: DOI Acting Assistant Secretary Fish Wildlife and Parks Don Barry
Event: Attend the National Leadership Council Meeting
Event Description:

Date of Event: 08/11/97 **Location:** San Diego, CA
Person Attending: DOT Deputy Secretary of Transportation Mortimer Downey
Event: Attend the ITS America Board Mtgs.
Event Description:

Date of Event: 08/11/97 **Location:** Salem, MA
Person Attending: DOI Denis Galvin
Event: Participate in the NPS National Leadership Council Mtg.
Event Description:

Date of Event: 08/11/97 **Location:** Dallas, Corpus Christi, and El Paso, TX
Person Attending: DOT Administrator Gordon Linton
Event: Participate in FTA Livabel Communities Initiative grant announcements
Event Description:

Date of Event: 08/11/97 **Location:** San Francisco, CA
Person Attending: DOI Commissioner - Bureau of Reclamation Eluid Martinez
Event: Attend 27th Congress of the International Assoc. of Hydraulic Resources
Event Description:

Date of Event: 08/11/97 **Location:** San Diego, CA
Person Attending: DOT Deputy Administrator National Highway Traffic and Safety Phil Recht
Event: ITS American Board of Directors mtg
Event Description:

Date of Event: 08/11/97 **Location:** Los Angeles, CA
Person Attending: DOJ Attorney General Janet Reno
Event: Address the National Association of Police Officers
Event Description:

Date of Event: 08/11/97 **Location:** Los Angeles, CA
Person Attending: DOJ Attorney General Janet Reno

Cabinet and Sub-Cabinet Schedules

Event: Violence Against Women Act Event
Event Description:

Date of Event: 08/11/97 **Location:** Santa Ana, CA
Person Attending: DOJ Attorney General Janet Reno
Event: Visit Santa Ana Weed and Seed Site
Event Description:

Date of Event: 08/11/97 **Location:** Durham, NC
Person Attending: Educ Secretary Richard Riley
Event: Keynote Triangle Learning Consortium Community Public Education Kickoff
Event Description:

Date of Event: 08/11/97 **Location:** Washington, DC
Person Attending: Treas Secretary Robert Rubin
Event: Meeting with John Browne - CEO of British Petroleum
Event Description: Meeting is regarding Climate Change issues

Date of Event: 08/11/97 **Location:** Seattle, WA
Person Attending: HHS Secretary Donna Shalala
Event: Visit welfare to work program and child support office
Event Description:

Date of Event: 08/12/97 **Location:** St. Louis, MO
Person Attending: SBA Administrator Aida Alvarez
Event: Welfare to Work event
Event Description:

Date of Event: 08/12/97 **Location:** Espanola, NM
Person Attending: DOI Assistant Secretary Ada Deer
Event: Speak to Santa Fe Indian School Students
Event Description:

Date of Event: 08/12/97 **Location:** Boston, MA
Person Attending: USDA Assistant Secretary for Marketing and Regulatory Programs Michael Dunn
Event: Annual Birdstrike Meeting
Event Description:

Date of Event: 08/12/97 **Location:** Tampa, FL
Person Attending: VA Deputy Secretary Hershel Gober
Event: Remarks at the Opening Ceremony of the Military Order of the Purple Heart 65th Annual Convention
Event Description:

Date of Event: 08/12/97 **Location:** Austin, TX
Person Attending: DOT Administrator Gordon Linton

Cabinet and Sub-Cabinet Schedules

Event: Participate in a Welfare to Work Conference
Event Description:

Date of Event: 08/12/97 **Location:** St. Paul, MN
Person Attending: USDA Under Secretary for Natural Resources and the Environment Jim Lyons
Event: Forest Service National Leadership Meeting
Event Description:

Date of Event: 08/12/97 **Location:** St. Louis, MO
Person Attending: HHS Secretary Donna Shalala
Event: Welfare to Work Event
Event Description:

Date of Event: 08/13/97 **Location:** Denver, CO
Person Attending: DOI Assistant Secretary Bob Armstrong
Event: Visit regional and state offices
Event Description:

Date of Event: 08/13/97 **Location:** Denver, CO
Person Attending: USDA Under Secretary for Natural Resources and the Environment Jim Lyons
Event: National Urban Resources Partnership Meeting
Event Description:

Date of Event: 08/13/97 **Location:** Denver, CO
Person Attending: DOI Director, Minerals Management Service Cynthia Quarterman
Event: Visit Royalty Program Management Office
Event Description:

Date of Event: 08/14/97 **Location:** Washington, DC
Person Attending: SBA Administrator Aida Alvarez
Event: Welfare to Work event at U.S. Chamber of Commerce
Event Description:

Date of Event: 08/14/97 **Location:** San Francisco, CA
Person Attending: GSA Administrator Dave Barram
Event: Attend "Access Store" opening
Event Description:

Date of Event: 08/14/97 **Location:** Washington, DC
Person Attending: EPA Administrator Carol Browner
Event: American Heritage Rivers Event
Event Description:

Date of Event: 08/14/97 **Location:** Washington, DC
Person Attending: ONDCP Director Barry McCaffrey
Event: CentAm Ministerial Conference with Attorney General Reno

Cabinet and Sub-Cabinet Schedules

Event Description:

Date of Event: 08/14/97 **Location:** Costa Mesa, CA
Person Attending: DOT Deputy Administrator National Highway Traffic and Safety Phil Recht
Event: Keynote Speaker at the SAE International Airbag Design and Performance Workshop
Event Description:

Date of Event: 08/14/97 **Location:** Washington, DC
Person Attending: DOJ Attorney General Janet Reno
Event: Meeting with Central American Justice Ministers
Event Description:

Date of Event: 08/14/97 **Location:** Washington, DC
Person Attending: Educ Secretary Richard Riley
Event: Labor Dept. EEO Conference speech
Event Description:

Date of Event: 08/15/97 **Location:** Houston, TX
Person Attending: SBA Administrator Aida Alvarez
Event: Address the National Women's Political Caucus Convention
Event Description:

Date of Event: 08/15/97 **Location:** Australia
Person Attending: USIA Director Joseph Duffey
Event: 1997 Australian-American Education Leadership Foundation Forum
Event Description:

Date of Event: 08/15/97 **Location:** Asheville, NC
Person Attending: USDA Assistant Secretary for Marketing and Regulatory Programs Michael Dunn
Event: North Carolina Farmers Market
Event Description:

Date of Event: 08/15/97 **Location:** Ft. Lauderdale, FL
Person Attending: VA Deputy Secretary Hershel Gober
Event: Remarks to the VA Regional Counsel Conference
Event Description:

Date of Event: 08/15/97 **Location:** Washington, DC
Person Attending: DOJ Attorney General Janet Reno
Event: Meeting with Central American Justice Ministers
Event Description:

Date of Event: 08/16/97 **Location:** Alaska
Person Attending: DOI Acting Assistant Secretary Fish Wildlife and Parks Don Barry
Event: Meet with Regional Director and the Lieutenant Governor
Event Description:

Cabinet and Sub-Cabinet Schedules

Date of Event: 08/16/97 **Location:** Little Rock, AR
Person Attending: FEMA Director James Lee Witt
Event: Arkansas Conservation Achievement Awards Banquet
Event Description:

Date of Event: 08/16/97 **Location:** La Jolla, CA
Person Attending: HHS NIH Director Harold Varmus
Event: Attending the Oncogenes and Growth Control Symposium at the Salk Institute
Event Description:

Date of Event: 08/17/97 **Location:** Houston, TX
Person Attending: DOJ Director, Office of Victims of Crime Aileen Adams
Event: Address National Organization for Victim Assistance Conference
Event Description: Keynote Speaker

Date of Event: 08/17/97 **Location:** Las Vegas, NV
Person Attending: VA Deputy Secretary Hershel Gober
Event: Address the Disabled American Veterans 76th National Convention
Event Description:

Date of Event: 08/17/97 **Location:** Davis, WV
Person Attending: DOI Acting Director - Office of Surface Mining Kay Henry
Event: Speak at the National Association of Abandoned Mine Land Programs meeting
Event Description:

Date of Event: 08/17/97 **Location:** Pacific Grove, CA
Person Attending: DOT Statistics Director T.R. Lakshmanan
Event: Sixth Biennial Conference on Transportation
Event Description:

Date of Event: 08/18/97 **Location:** Fayetteville, NC
Person Attending: GSA Administrator Dave Barram
Event: Hammer Award presentation for blue pages effort
Event Description:

Date of Event: 08/18/97 **Location:** Chicago, IL
Person Attending: DOJ DEA Administrator Thomas Constantine
Event: 31st Annual IACP State and Provincial Police Planning Officers' Conference
Event Description: Speaker

Date of Event: 08/18/97 **Location:** Raleigh, NC
Person Attending: USDA Assistant Secretary for Marketing and Regulatory Programs Michael Dunn
Event: International Symposium on Karnal Bunt
Event Description:

Cabinet and Sub-Cabinet Schedules

Date of Event: 08/18/97 **Location:** San Francisco, CA
Person Attending: DOI Deputy Secretary John Garamendi
Event: Attend Presidio meetings
Event Description:

Date of Event: 08/18/97 **Location:** Los Angeles, CA
Person Attending: DOL Secretary Alexis Herman
Event: Speech to AFGE Convention
Event Description:

Date of Event: 08/18/97 **Location:** Istanbul, Turkey
Person Attending: DOT Statistics Director T.R. Lakshmanan
Event: 51st Session of the International Statistical Institute
Event Description:

Date of Event: 08/18/97 **Location:** Washington, DC
Person Attending: VA Deputy Under Secretary for Benefits Stephen Lemon
Event: Speak at VA's Pre-Conference Training Program for Blacks in Government
Event Description:

Date of Event: 08/18/97 **Location:** Spartanburg, SC
Person Attending: Educ Secretary Richard Riley
Event: Speech at the Opening Ceremony County Schools
Event Description:

Date of Event: 08/18/97 **Location:** Greenville, SC
Person Attending: Educ Secretary Richard Riley
Event: Greenville READS remarks
Event Description:

Date of Event: 08/19/97 **Location:** Chicago, IL
Person Attending: DOJ DEA Administrator Thomas Constantine
Event: ONDCP International Technology Symposium
Event Description: Speaker

Date of Event: 08/19/97 **Location:** San Francisco, CA
Person Attending: DOI Deputy Secretary John Garamendi
Event: Presidio Meetings
Event Description:

Date of Event: 08/19/97 **Location:** Salt Lake City, UT
Person Attending: VA Deputy Secretary Hershel Gober
Event: Address the Veterans of Foreign Wars' 98th National Convention
Event Description:

Date of Event: 08/19/97 **Location:** Denver, CO

Cabinet and Sub-Cabinet Schedules

Person Attending: HHS Commissioner, Administration for Children, Youth & Families Olivia Golden
Event: ACF Region VIII State/Tribal Program Conference
Event Description: keynote address

Date of Event: 08/19/97 **Location:** Davis, WV
Person Attending: DOI Acting Director - Office of Surface Mining Kay Henry
Event: Annual Abandoned Mined Land States Meeting
Event Description:

Date of Event: 08/19/97 **Location:** Chicago, IL
Person Attending: ONDCP Director Barry McCaffrey
Event: ONDCP International Tech Symposium
Event Description:

Date of Event: 08/19/97 **Location:** Washington, DC
Person Attending: Educ Secretary Richard Riley
Event: Education Testing Event
Event Description:

Date of Event: 08/19/97 **Location:** Boston, MA
Person Attending: VA Under Secretary for Health Kenneth W. Kizer
Event: Attend the Veterans Integrated Service Network Directors' meeting
Event Description:

Date of Event: 08/20/97 **Location:** Sacramento, CA
Person Attending: DOI Deputy Secretary John Garamendi
Event: Attend California Water Policy Meetings/American Fisheries Society
Event Description:

Date of Event: 08/20/97 **Location:** Reno, NV
Person Attending: VA Deputy Secretary Hershel Gober
Event: Address the business section of the Blinded Veterans Assoc. 52nd Annual Conference
Event Description:

Date of Event: 08/20/97 **Location:** Denver, CO
Person Attending: HHS Commissioner, Administration for Children, Youth & Families Olivia Golden
Event: ACF Region VIII State/Tribal Program Conference
Event Description: keynote address

Date of Event: 08/20/97 **Location:** Las Vegas, NV
Person Attending: VA Deputy Under Secretary for Benefits Stephen Lemon
Event: 76th Disabled American Veterans National Convention's Service and Legislative Seminar
Event Description:

Date of Event: 08/20/97 **Location:** Washington, DC

Cabinet and Sub-Cabinet Schedules

Person Attending: Educ Secretary Richard Riley
Event: FAFSA on the Web event
Event Description:

Date of Event: 08/20/97 **Location:** Las Vegas, NV
Person Attending: VA Under Secretary for Health Kenneth W. Kizer
Event: 76th Disabled American Veterans National Convention's Service and Legislative Seminar
Event Description:

Date of Event: 08/21/97 **Location:** Boston, MA
Person Attending: GSA Administrator Dave Barram
Event: Tour courthouse construction
Event Description:

Date of Event: 08/21/97 **Location:** Orlando, FL
Person Attending: DOJ DEA Administrator Thomas Constantine
Event: DEA/Florida Department of Law Enforcement Heroin Awareness Conference
Event Description: Speaker

Date of Event: 08/21/97 **Location:** Honolulu, HI
Person Attending: VA Deputy Secretary Hershel Gober
Event: Opening Ceremony at the VA Center for the Aging
Event Description:

Date of Event: 08/21/97 **Location:** Denver, CO
Person Attending: HHS Commissioner, Administration for Children, Youth & Families Olivia Golden
Event: ACF Region VIII State/Tribal Program Conference
Event Description: keynote address

Date of Event: 08/21/97 **Location:** Lansing, MI
Person Attending: DOT Assistant Secretary for Transportation Policy Frank Kruesi
Event: Attend the Oldsmobile 100th Birthday celebration
Event Description:

Date of Event: 08/21/97 **Location:** Baltimore, MD
Person Attending: VA Deputy Under Secretary for Benefits Stephen Lemon
Event: Graduation address -- Veterans Benefit Academy
Event Description:

Date of Event: 08/21/97 **Location:** Cedar City, UT
Person Attending: DOI Commissioner - Bureau of Reclamation Eluid Martinez
Event: Western States Water Council Meeting
Event Description:

Date of Event: 08/21/97 **Location:** Metairie, LA

Cabinet and Sub-Cabinet Schedules

Person Attending: DOT Administrator, NHTSSA Ricardo Martinez
Event: Speak at the Metropolitan Safety Council
Event Description:

Date of Event: 08/22/97 **Location:** Portland, OR
Person Attending: VA Director of National Cemetery System Jerry Bowen
Event: Participate in the dedication ceremony at the Willamette National Cemetery
Event Description:

Date of Event: 08/22/97 **Location:** Yakima, WA
Person Attending: ONDCP Director Barry McCaffrey
Event: Address Merrill Scott Symposium
Event Description:

Date of Event: 08/24/97 **Location:** Phoenix, AZ
Person Attending: DOI Assistant Secretary Bob Armstrong
Event: ALMRS Review
Event Description:

Date of Event: 08/24/97 **Location:** Billings, MN
Person Attending: DOI Assistant Secretary Ada Deer
Event: Attend DOI executive Field Seminar
Event Description:

Date of Event: 08/24/97 **Location:** Boulder City and Las Vegas, NV
Person Attending: DOI Commissioner - Bureau of Reclamation Eluid Martinez
Event: Attend briefings on Lower Colorado River issues and address Las Vegas Hispanic Group
Event Description:

Date of Event: 08/25/97 **Location:** Amsterdam, Holland
Person Attending: DOJ Director, Office of Victims of Crime Aileen Adams
Event: 9th International Symposium on Victimology
Event Description: Workshop Presentation

Date of Event: 08/25/97 **Location:** San Diego, CA
Person Attending: VA Assistant Secretary for Public and Intergovernmental Affairs Kathy Jurado
Event: Leadership VA Alumni Association's 1997 Forum
Event Description:

Date of Event: 08/25/97 **Location:** San Diego, CA
Person Attending: VA Deputy Under Secretary for Benefits Stephen Lemon
Event: Leadership VA Alumni Association's 1997 Forum
Event Description:

Date of Event: 08/25/97 **Location:** Delavan, WI
Person Attending: USDA Under Secretary for Rural Economy and Community Development Jill Long

Cabinet and Sub-Cabinet Schedules

Event: Thompson
National Rural Development Partnership Council speaker
Event Description:

Date of Event: 08/25/97 **Location:** San Diego, CA
Person Attending: VA Under Secretary for Health Kenneth W. Kizer
Event: Leadership VA Alumni Association's 1997 Forum
Event Description:

Date of Event: 08/26/97 **Location:** San Diego, CA
Person Attending: VA Deputy Secretary Hershel Gober
Event: Participate in Leadership VA Alumni Assoc. 1997 Forum
Event Description:

Date of Event: 08/26/97 **Location:** Cheyenne, WY
Person Attending: Educ Secretary Richard Riley
Event: Remarks at the Back-to-School events
Event Description:

Date of Event: 08/27/97 **Location:** Anchorage, AK
Person Attending: Educ Secretary Richard Riley
Event: Speech to Commonwealth North luncheon
Event Description:

Date of Event: 08/28/97 **Location:** Seattle, WA
Person Attending: VA Deputy Secretary Hershel Gober
Event: Address the Paralyzed Veterans of America's 51st annual convention
Event Description:

Date of Event: 08/29/97 **Location:** Juneau, AK
Person Attending: Educ Secretary Richard Riley
Event: Back to School Event
Event Description:

Date of Event: 09/01/97 **Location:** Washington, DC
Person Attending: ONDCP Director Barry McCaffrey
Event: Mexico Report to Congress
Event Description:

Date of Event: 09/02/97 **Location:** Bismarck, ND
Person Attending: DOI Assistant Secretary Ada Deer
Event: Speak to North Dakota Tribal Councils
Event Description:

Date of Event: 09/02/97 **Location:** Orlando, FL
Person Attending: VA Deputy Secretary Hershel Gober

Cabinet and Sub-Cabinet Schedules

Event: Address the American Legion Auxiliary at their 77th Annual National Convention
Event Description:

Date of Event: 09/03/97 **Location:** Reno, NV
Person Attending: VA Deputy Secretary Hershel Gober
Event: Address the 70th National Convention of the Fleet Reserve Assoc.
Event Description:

Date of Event: 09/04/97 **Location:** Capetown, South Africa
Person Attending: DOI Deputy Secretary John Garamendi
Event: Keynote speaker at Workshop on Best management Practices for Water Conservation
Event Description:

Date of Event: 09/05/97 **Location:** Jackson, WY
Person Attending: USDA Under Secretary for Natural Resources and the Environment Jim Lyons
Event: Conservation Banquet of the World Fly Fishing Championship and Conservation Symposium
Event Description:

Date of Event: 09/05/97 **Location:** Detroit, MI
Person Attending: ONDCP Director Barry McCaffrey
Event: Address Michigan State Forum on Drug Control
Event Description:

Date of Event: 09/05/97 **Location:** Washington, DC
Person Attending: Treas Secretary Robert Rubin
Event: Federal Advisory Council Breakfast
Event Description:

Date of Event: 09/07/97 **Location:** Montana
Person Attending: DOI Assistant Secretary Bob Armstrong
Event: BLM Tour
Event Description:

Date of Event: 09/08/97 **Location:** Boston, MA
Person Attending: VA Deputy Secretary Hershel Gober
Event: Keynote the groundbreaking ceremony for the Ambulatory Care Clinical Addition
Event Description:

Date of Event: 09/08/97 **Location:** Huntington, WV
Person Attending: DOI Acting Director - Office of Surface Mining Kay Henry
Event: Keynote National Coalition for Abandoned Mines meeting
Event Description:

Date of Event: 09/08/97 **Location:** Estes Park, CO
Person Attending: DOI Solicitor John Leshy

Cabinet and Sub-Cabinet Schedules

Event: Solicitor's Conference
Event Description:

Date of Event: 09/08/97 **Location:** Memphis, TN
Person Attending: ONDCP Director Barry McCaffrey
Event: Event with Rep. Harold Ford Jr.
Event Description:

Date of Event: 09/08/97 **Location:** Washington, DC
Person Attending: USDA Deputy Assistant Secretary for Administration Anne Reed
Event: Presidential management Alumni Group 20th Anniversary celebration of the PMI program
Event Description:

Date of Event: 09/08/97 **Location:** Washington, DC
Person Attending: USDA Deputy Assistant Secretary for Administration Anne Reed
Event: Government Computer News Forum
Event Description:

Date of Event: 09/09/97 **Location:** Luray, VA
Person Attending: DOI Denis Galvin
Event: Address the New Superintendent's Seminar
Event Description:

Date of Event: 09/09/97 **Location:** Fort Mitchell, KY
Person Attending: DOI Acting Director - Office of Surface Mining Kay Henry
Event: Attend Appalachian Regional Inspectors Meeting
Event Description:

Date of Event: 09/10/97 **Location:** San Diego, CA
Person Attending: VA Deputy Secretary Hershel Gober
Event: Address the National Conference on Homeless Veterans
Event Description:

Date of Event: 09/10/97 **Location:** Washington, DC
Person Attending: ONDCP Director Barry McCaffrey
Event: HLCG Meeting
Event Description:

Date of Event: 09/11/97 **Location:** Topeka, KS
Person Attending: VA Deputy Secretary Hershel Gober
Event: Closing address of 1997 Human Resources Management Council
Event Description:

Date of Event: 09/11/97 **Location:** Pittsburgh, PA
Person Attending: DOI Acting Director - Office of Surface Mining Kay Henry

Cabinet and Sub-Cabinet Schedules

Event: Attend Third Annual Acid Mine Drainage Conference

Event Description:

Date of Event: 09/13/97

Location: Atlanta, GA

Person Attending: DOJ Director, Office of Victims of Crime Aileen Adams

Event: NOVA/NACVCB National Training Conference

Event Description: Keynote Speaker

Date of Event: 09/15/97

Location: Washington, DC

Person Attending: USDA Secretary Daniel Glickman

Event: National Summit on Food Recovery

Event Description:

Date of Event: 09/15/97

Location: Biloxi, MS

Person Attending: VA Deputy Secretary Hershel Gober

Event: Address the members of the National Assoc. of State Directors of Veterans Affairs

Event Description:

Date of Event: 09/15/97

Location: Biloxi, MS

Person Attending: VA Deputy Secretary Hershel Gober

Event: Principal speaker at the VFW Homecoming celebration

Event Description:

Date of Event: 09/15/97

Location: Lake Placid, NY

Person Attending: DOI Acting Director - Office of Surface Mining Kay Henry

Event: Attend Annual interstate Mining Compact Commission Meeting

Event Description:

Date of Event: 09/15/97

Location: Biloxi, MS

Person Attending: VA Deputy Under Secretary for Benefits Stephen Lemon

Event: Speak at the National Association of State Directors of Veterans Affairs Annual Conference

Event Description:

Date of Event: 09/15/97

Location: Scottsdale, AZ

Person Attending: DOT Administrator, NHTSSA Ricardo Martinez

Event: National Assoc. of Governors Highway Safety Representatives annual mtg.

Event Description:

Date of Event: 09/15/97

Location: Washington, DC

Person Attending: ONDCP Director Barry McCaffrey

Event: Health Care Conference

Event Description:

Date of Event: 09/16/97

Location: New York, NY

Person Attending: ONDCP Director Barry McCaffrey

Cabinet and Sub-Cabinet Schedules

Event: UN General Assembly
Event Description:

Date of Event: 09/17/97 **Location:** Arequipa, Peru
Person Attending: DOI Assistant Secretary Bob Armstrong
Event: Speech to mining convention
Event Description:

Date of Event: 09/17/97 **Location:** Scottsdale, AZ
Person Attending: DOT Deputy Administrator National Highway Traffic and Safety Phil Recht
Event: Speak at the National Assoc. of Governors Highway Safety Representatives
Event Description:

Date of Event: 09/19/97 **Location:** Denver/Boulder, CO
Person Attending: ONDCP Director Barry McCaffrey
Event: Visit Rocky Mountain HIDTA
Event Description:

Date of Event: 09/19/97 **Location:** Boston, MA
Person Attending: USDA Deputy Assistant Secretary for Administration Anne Reed
Event: Harvard Policy Group meeting on Network-enabled Services
Event Description:

Date of Event: 09/20/97 **Location:** Ft. Smith, AZ
Person Attending: VA Deputy Secretary Hershel Gober
Event: Attend the VFW Ladies Auxiliary '97 Homecoming at the Fort Smith Civic Center
Event Description:

Date of Event: 09/20/97 **Location:** Moscow, Russia
Person Attending: DOE Secretary Federico Pena
Event: Travel to Moscow for the GCC
Event Description:

Date of Event: 09/22/97 **Location:** Chicago, IL
Person Attending: DOT Deputy Secretary of Transportation Mortimer Downey
Event: APTA Annual Conference
Event Description:

Date of Event: 09/23/97 **Location:** Russia
Person Attending: USDA Secretary Daniel Glickman
Event: Gore Chernomyrdin Meetings
Event Description: Pre meetings will be held in D.C. and full committee meetings in Moscow

Date of Event: 09/23/97 **Location:** Washington, DC
Person Attending: ONDCP Director Barry McCaffrey
Event: PDPC Meeting

Cabinet and Sub-Cabinet Schedules

Event Description:

Date of Event: 09/24/97 **Location:** North Carolina
Person Attending: DOT Assistant Secretary for Transportation Policy Frank Kruesi
Event: Serve on panel for the National Teleconference broadcast on Transportation Implications of the National Ambient Air Quality Standards at NC State University

Event Description:

Date of Event: 09/24/97 **Location:** Tacoma, WA
Person Attending: VA Deputy Under Secretary for Benefits Stephen Lemon
Event: 50th National Convention of the American Ex-POWs
Event Description:

Date of Event: 09/26/97 **Location:** Little Rock, AR
Person Attending: VA Deputy Secretary Hershel Gober
Event: Attend the Medal of Honor Convention Banquet
Event Description:

Date of Event: 09/26/97 **Location:** Washington, DC
Person Attending: ONDCP Director Barry McCaffrey
Event: Mexico Report to Congress
Event Description:

Date of Event: 09/27/97 **Location:** Tacoma, WA
Person Attending: VA Deputy Secretary Hershel Gober
Event: Speak at the American Ex- POW's 50th National Convention banquet
Event Description:

Date of Event: 09/29/97 **Location:** Washington, DC
Person Attending: ONDCP Director Barry McCaffrey
Event: Address NIDA Heroin Conference
Event Description:

Date of Event: 09/30/97 **Location:** Washington, DC
Person Attending: ONDCP Director Barry McCaffrey
Event: Retirement Ceremony for General Shalikashvili
Event Description:

Date of Event: 10/03/97 **Location:** Vienna, Austria
Person Attending: DOE Secretary Federico Pena
Event: IAEA Conference
Event Description:

Date of Event: 10/08/97 **Location:** Washington, DC
Person Attending: DOE Secretary Federico Pena
Event: U.S./Norway Bilateral Energy Meetings

Cabinet and Sub-Cabinet Schedules

Event Description:

Date of Event: 10/09/97 **Location:** Dalles, OR
Person Attending: VA Deputy Secretary Hershel Gober
Event: Attend the State Oregon Dept. of Veterans Affairs dedication ceremony
Event Description:

Date of Event: 10/16/97 **Location:** Indianapolis, IN
Person Attending: VA Deputy Secretary Hershel Gober
Event: Keynote address with Richard L. Roudebush VA Medical Center & Indiana University School of Medicine event
Event Description:

Date of Event: 10/22/97 **Location:** Albuquerque, NM
Person Attending: VA Deputy Secretary Hershel Gober
Event: Address the VA Voluntary Service National Advisory Committee
Event Description:

Date of Event: 10/24/97 **Location:** San Diego, CA
Person Attending: DOJ Director, Office of Victims of Crime Aileen Adams
Event: Third Annual Victim Advocacy Training Conference
Event Description: Keynote Address

Date of Event: 10/31/97 **Location:** Columbia, MO
Person Attending: VA Deputy Secretary Hershel Gober
Event: Dedication ceremony for the Ambulatory Care Addition at the VA Medical Center
Event Description:

Date of Event: 11/14/97 **Location:** Washington, DC
Person Attending: Treas Secretary Robert Rubin
Event: Remarks - 1997 Treasury Awards Ceremony
Event Description:

Date of Event: 12/06/97 **Location:** Little Rock, AR
Person Attending: VA Deputy Secretary Hershel Gober
Event: Keynote speaker for the 30th reunion of the 39th Infantry Brigade at Ricks Armory
Event Description:

August						
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31						

Weekly Planner

August 03 - 09, 1997

Sunday 3	Director Witt Secretary Riley
Monday 4	Director Witt Secretary Riley
Tuesday 5	Director Witt Secretary Riley
Wednesday 6	Director Witt Secretary Riley
Thursday 7	Administrator Browner Director Witt Secretary Riley
Friday 8	Administrator Browner Ambassador Barshefsky Director Witt Secretary Riley
Saturday 9	Administrator Browner Ambassador Barshefsky Director Witt Secretary Pena Secretary Riley

August						
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Weekly Planner

August 10 - 16, 1997

Sunday 10	Administrator Browner Ambassador Barshefsky Director Witt Secreatry Cohen	Secretary Pena Secretary Slater
Monday 11	Administrator Browner Ambassador Barshefsky Director Witt Secreatry Cohen	Secretary Daley Secretary Pena Secretary Slater
Tuesday 12	Acting Secretary Gober Administrator Browner Ambassador Barshefsky Director Callahan	Director Witt Secreatry Cohen Secretary Daley Secretary Pena Secretary Slater
Wednesday 13	Acting Secretary Gober Administrator Browner Ambassador Barshefsky Director Callahan	Director Witt Secreatry Cohen Secretary Daley Secretary Pena Secretary Slater
Thursday 14	Acting Secretary Gober Ambassador Barshefsky Director Callahan Director Witt	Secreatry Cohen Secretary Daley Secretary Pena Secretary Slater
Friday 15	Acting Secretary Gober Administrator Browner Ambassador Barshefsky Director Callahan Director Duffey	Director Witt Secreatry Cohen Secretary Daley Secretary Herman Secretary Pena Secretary Rubin Secretary Slater
Saturday 16	Acting Secretary Gober Administrator Browner Ambassador Barshefsky Chair Yellen Director Callahan Director Duffey	Director Witt Secreatry Cohen Secretary Daley Secretary Herman Secretary Pena Secretary Rubin Secretary Slater

August						
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24	25	26	27	28	29	30
31						

Weekly Planner

August 17 - 23, 1997

Sunday 17	Acting Secretary Gober Administrator Alvarez Administrator Browner Ambassador Barshefsky Chair Yellen Director Callahan	Director Duffey Director Witt Gene Sperling Secreatry Cohen Secretary Herman Secretary Rubin Secretary Slater
Monday 18	Acting Secretary Gober Administrator Alvarez Administrator Browner Ambassador Barshefsky Chair Yellen Director Callahan	Director Duffey Director Raines Director Witt Gene Sperling Secreatry Cohen Secretary Rubin Secretary Slater
Tuesday 19	Acting Secretary Gober Administrator Alvarez Administrator Browner Ambassador Barshefsky Chair Yellen Director Callahan Director Duffey	Director Raines Director Reed Director Witt Gene Sperling Secreatry Cohen Secretary Rubin Secretary Slater
Wednesday 20	Acting Secretary Gober Administrator Alvarez Administrator Browner Ambassador Barshefsky Chair Yellen	Director Duffey Director Raines Director Reed Gene Sperling Secreatry Cohen Secretary Rubin Secretary Slater
Thursday 21	Acting Secretary Gober Administrator Alvarez Administrator Browner Ambassador Barshefsky Chair Yellen	Director Duffey Director Raines Director Reed Gene Sperling Secretary Rubin Secretary Slater
Friday 22	Acting Secretary Gober Administrator Alvarez Administrator Browner Ambassador Barshefsky Chair Yellen	Director Duffey Director Raines Director Reed Gene Sperling Secretary Rubin Secretary Slater
Saturday 23	Acting Secretary Gober Administrator Alvarez Administrator Browner Ambassador Barshefsky Chair Yellen	Director Raines Director Reed Gene Sperling Secretary Babbitt Secretary Rubin Secretary Slater

August						
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10	11	12	13	14	15	16
17	18	19	20	21	22	23
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31						

Weekly Planner

August 24 - 30, 1997

Sunday 24	Acting Secretary Gober Administrator Alvarez Administrator Browner Ambassador Barshefsky Chair Yellen	Director Raines Director Reed Gene Sperling Secretary Babbitt Secretary Daley Secretary Rubin
Monday 25	Acting Secretary Gober Administrator Alvarez Administrator Barram Administrator Browner Ambassador Barshefsky Chair Yellen	Director Duffey Director Raines Director Reed Gene Sperling Secretary Babbitt Secretary Daley Secretary Rubin
Tuesday 26	Acting Secretary Gober Administrator Alvarez Administrator Barram Administrator Browner Ambassador Barshefsky Chair Yellen	Director Duffey Director Raines Director Reed Secretary Babbitt Secretary Daley Secretary Riley Secretary Rubin
Wednesday 27	Acting Secretary Gober Administrator Alvarez Administrator Barram Administrator Browner Ambassador Barshefsky Chair Yellen	Director Duffey Director Raines Director Reed Secretary Babbitt Secretary Daley Secretary Riley Secretary Rubin
Thursday 28	Acting Secretary Gober Administrator Alvarez Administrator Barram Administrator Browner Ambassador Barshefsky Chair Yellen	Director Duffey Director Raines Director Reed Secretary Babbitt Secretary Daley Secretary Riley Secretary Rubin
Friday 29	Administrator Alvarez Administrator Barram Administrator Browner Ambassador Barshefsky Chair Yellen	Director Duffey Director Raines Director Reed Secretary Babbitt Secretary Daley Secretary Riley Secretary Rubin
Saturday 30	Administrator Alvarez Administrator Browner Chair Yellen Director Duffey Director Raines	Director Reed Secretary Albright Secretary Babbitt Secretary Daley Secretary Riley Secretary Rubin

August						
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17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

Weekly Planner

August 31 - September 06, 1997

Sunday 31	Administrator Alvarez Administrator Browner Chair Yellen Director Duffey Director Raines	Director Reed Secretary Albright Secretary Babbitt Secretary Daley Secretary Rubin
Monday 1	Administrator Browner Director Duffey Director Raines Director Witt	Secretary Albright Secretary Babbitt Secretary Daley Secretary Rubin Secretary Shalala
Tuesday 2	Administrator Browner Director Duffey Director Raines Secretary Albright	Secretary Babbitt Secretary Rubin Secretary Shalala
Wednesday 3	Director Duffey Director Witt Secretary Albright Secretary Babbitt	Secretary Shalala
Thursday 4	Director Duffey Secretary Albright Secretary Shalala	
Friday 5	Director Duffey Secretary Albright Secretary Shalala	
Saturday 6	Director Duffey Secretary Albright Secretary Shalala	

September						
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21	22	23	24	25	26	27
28	29	30				

Weekly Planner

September 07 - 13, 1997

Sunday 7	Director Duffey
Monday 8	Director Witt
Tuesday 9	Director Witt
Wednesday 10	Director Witt
Thursday 11	Director Witt
Friday 12	Director Witt
Saturday 13	Director Witt

THE WHITE HOUSE
WASHINGTON

197 AUG 6 PM 5:11

August 6, 1997

MEMORANDUM FOR TODD STERN

FROM: Thurgood Marshall, Jr. 
Assistant to the President and Secretary to the Cabinet

David S. Beaubaire 
Special Assistant to the Cabinet Secretary and
Director of the Surrogate Scheduling

SUBJECT: SURROGATE SCHEDULING

We have successfully implemented a structure and a system to pro-actively coordinate the Cabinet's attendance at important events, track all travel by the Cabinet and Sub-Cabinet, regularly distribute Administration talking points, and ensure that the White House is speaking with one voice to the agencies. David manages this process serving as a funnel and honest broker for the agencies in prioritizing White House scheduling requests for Cabinet participation.

What follows is a quick synopsis highlighting the main facets of our Surrogate operation and a proposal of what staffing is needed to effectively support the Climate Change effort. We hope that this is helpful in making you aware of the resources we have and how we try to operate in ensuring that the President's appointees are well informed and that they are actively communicating the President's message to the American public.

We appreciate your interest and look forward to answering any questions you might have.

cc: S. Silverman
K. Balderston

ABBREVIATED SYNOPSIS OF CABINET AFFAIRS SURROGATE SCHEDULING OPERATION

Surrogate Request Tracking: Cabinet Affairs regularly works with the outreach offices of the White House and the President's scheduling offices in trying to arrange surrogates for the President at events where his participation is not possible. As these requests come to our attention, we record them in our database and then work with the agencies and the staff at the White House in finding an appropriate speaker.

As the Cabinet Members have very pressing schedules and are not always able to accommodate our requests, we work with the appropriate White House Staff to prioritize these requests and ensure that these events are of extreme importance to the White House for the Cabinet to do. In addition, we have worked with Presidential Scheduling and the agencies to track all notable events for the upcoming year and we are pro-actively working to ensure that members of the Administration are visible throughout the country and amplifying the President's message.

Cabinet Affairs Event Scheduling: Every week we distribute a Composite Schedule of Cabinet and Sub-Cabinet travel. The agencies are responsible for inputting the schedules for their departments and every week our office reviews the agencies weekly report and add any events not already entered that are worthwhile to note. This is a useful tool in monitoring the activity of the Cabinet and successfully marry them up with events where we are looking to have an Administration presence.

Amplification of the President's Message: Cabinet Affairs regularly distributes talking points, transcripts, and briefing materials as appropriate throughout the agencies both via e-mail and facsimile. In addition, we conduct a daily conference call with the Chiefs of Staff from the agencies and a weekly call every Monday at 11:00 am with the Communications and press staff to discuss upcoming Presidential announcements and how the agencies can play a role in helping move the President's agenda forward.

STAFFING PROPOSAL

Cabinet Affairs will continue to operate as we do in facilitating Administration participation and will help oversee the effort to pro-actively utilize surrogates in delivering the Climate Change message. However, the assistance of two additional people is needed to fulfill this mission. One, to assist in managing the requests for member of the Administration, and the other, to coordinate the outreach to the outside validators of the President's position.

ADMINISTRATION SURROGATES

We recommend that a detailee, agency representative, or new hire be assigned to work as member of Cabinet Affairs and your team focusing on maximizing the involvement of other members of the Administration in the Climate Change effort. Their responsibilities would include:

- 1) Maintaining a tracking calendar of all relevant events
- 2) Producing regular reports of scheduled events
- 3) Identify and develop database of Administration speakers
- 4) Serve as a point of entry for requests for Administration participation
- 5) Work with Cabinet Affairs to arrange for an appropriate surrogate
- 6) Work with Cabinet Affairs to systematically distribute talking points and briefing materials to Administration speakers
- 7) Work with appropriate staff to prioritize surrogate requests

OUTSIDE VALIDATORS

Another detailee, agency representative, new hire, or individual from the White House outreach offices should be assigned responsibility to coordinate the efforts of our outside supporters. This person's responsibilities would include:

- 1) Identify and develop database of outside validators
- 2) Coordinate efforts of WH Outreach offices (IGA, OPL, Leg Affairs, Political)
- 3) Systematically distribute talking points and briefing materials
- 4) Work to arrange speaking opportunities for these outside surrogates
- 5) Track efforts by outside groups and individuals on Climate Change

THE WHITE HOUSE
WASHINGTON



MEMORANDUM TO

TODD STERN

FROM

JONATHAN ADASHEK *JA*

SUBJECT

CABINET SECRETARY SCHEDULES

DATE

2 SEPTEMBER 1997

*State
Trans.
Labor*

Todd, the following is the schedule of public events focusing on climate change, for the cabinet secretaries according to the August 22, 1997 memorandum to you and Thurgood Marshall, Jr. from Kris Balderston and Ross Miller.

DOE
Secretary Peña

- ① On September 11-12 the Secretary will visit the Lawrence Livermore Laboratory and will speak on climate change.
- ③ On September 18 the Secretary, along with Secretary Daley will tour the Bethlehem Steel plant in Burns Harbor, IN. After the tour they will host a round table on climate change with local business leaders.

DO L
Secretary Daley

- ① On September 18 the Secretary, along with Secretary Peña will tour the Bethlehem Steel plant in Burns Harbor, IN. After the tour they will host a round table on climate change with local business leaders.

DO I
Secretary Babbitt

- ⑤ The Secretary will address the issue of climate change during a university tour.

USDA
Secretary Glickman

- ① The Secretary will take part in a major event leading up to the October White House conference on either 17 or 26 September. Tentative plans are for an event in either the West or the Midwest.

DO D ① Sec. Cohen

EPA *Baner*

+ 2 meetings
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Hartford Commit

④ + 24 B43.

*Nat'l
Cabinet
Plans*

THE WHITE HOUSE
WASHINGTON

August 22, 1997

MEMORANDUM FOR: TODD STERN
THURGOOD MARSHALL, JR.

FROM: KRIS BALDERSTON
ROSS MILLER

SUBJECT: CLIMATE CHANGE ACTIVITIES

The following is a schedule of the eleven agencies' plans (minus DOT) to highlight the climate change issue from August 26 until mid-November. We will continue to update this calendar. We fully expect the Cabinet to expand its activities as the issue gains momentum.

AUGUST

August 26

- Secretary Glickman will visit Virginia State University in Petersburg, Virginia. Among the issues he will discuss during his visit with a group of primarily small, limited resource farmers will be the challenges that global warming and climate change will pose to agricultural producers in the future.
- Secretary Glickman plans an American Heritage Rivers event in Richmond, Virginia. A climate change message for this event is being reviewed.

SEPTEMBER

September 3 through 5

- Deputy Secretary Garamendi will attend a Regional Workshop on Climate Change with the NSTC Commission on Natural Resources and Environment in Tucson, AZ.
- The U.S. Geological Service will make presentations at the Southwest and New England Regional Workshops on the local impacts of climate change as part of the National Assessments effort.

September 4

- Secretary Glickman will meet in Washington, DC with the "Green Group," which is composed of the CEOs of the major environmental organizations in the U.S. He will use this opportunity for amplification of the Administration's commitment to address the climate change issue.

September 6

- Deputy Secretary Garamendi will attend a Water Management Workshop for the Government of South Africa.

September 8

- Secretary Glickman will meet with the Board of the National Farmers Union (NFU) in Washington, DC. Among the issues to discuss will be the possible role of the NFU in discussing with its membership the issue of climate change.
- Administrator Atwood will meet with Frank Nutter, President of the Reinsurance Association of America.

September 9-11

- The U.S. Geological Service will make a presentation at the Mid-Atlantic Regional workshop.

September 10

- Secretary Rubin will discuss climate change with a subset of the Business Roundtable.
- Secretary Rubin will testify on international financial services before the Senate Banking Committee.
- Administrator Atwood will have lunch with energy experts: US Energy Association, Alliance to Save Energy and Solar Energy Industry.

September 11

- Deputy Secretary Summers will attend a CEO lunch.
- Under Secretary Eizenstat and Assistants Crossman will discuss climate change with the European Economic Commission at Brussels.

September 11-12

- Secretary Peña will be in California and will visit the Lawrence Livermore Laboratory where he will speak on climate change, highlighting the role that new technologies can play in reducing greenhouse gas emissions.

September 12

- Administrator Atwood will attend a Hartford event with insurance and re-insurance industry members.

September 14

- At the Awards Conference which marks the tenth anniversary of the Montreal Protocol on Substances that Deplete the Ozone Layer, the Department of Defense will be recognized by the Environmental Protection Agency for its outstanding technical achievements in protecting the environment. Following the event, it is expected that Secretary Cohen will host EPA Administrator Browner at the Pentagon for a ceremony to recognize the DoD Stratospheric Ozone Protection Award Winners and to focus on the department's ten years of stratospheric protection initiatives.

Week of September 15-19

- Secretary Cohen and Administrator Browner will schedule an event to demonstrate the Department of Defense's efforts to increase energy efficiency and reduce emissions that lead to global warming.

September 15

- Secretary Albright will meet with Secretary Rubin to discuss climate change.
- Under Secretary Wirth will make a climate change speech at Kew Gardens, London and meet with HMG officials.
- Secretary Daley will address climate change during a CEO dinner that will bring business leaders together with the Cabinet and White House officials.
- Secretary Peña will participate in a CEO dinner hosted by Secretary Daley.
- Administrator Atwood will participate in a roundtable discussion with environmental NGOs.
- Administrator Atwood will hold a press briefing with U.S. reporters regarding his upcoming India trip.

September 16 and 17

- Under Secretary Wirth is tentatively scheduled to travel to Saudi Arabia for climate change discussions.

September 17 or 18

- Secretary Peña and Secretary Daley tour the Bethlehem Steel plant in Burns Harbor, IN. This plant has installed many advanced efficiency technologies in the past few years, enabling it to compete effectively in world steel markets. After the tour, they will host a roundtable discussion with local business leaders on the opportunities presented by possible climate change strategies.

September 17-19

- HHS will send several representatives to the U.S./ Mexico/ Canada Research Development Conference: Precursors and Consequences of Emerging and Reemerging Infectious Diseases in North America. Bethesda, Md. HHS speakers include Dr. Anthony Fauci, Director, National Institute of Allergy and Infectious Diseases and Dr. John La Montagne, Director of NIAID's Division of Microbiology and Infectious Diseases.

Either September 17 or September 26

- Secretary Glickman will schedule a major event leading up to the October White House Conference. The date will depend upon his return from the Gore/ Chernomyrdin meeting. Plans are now being made for a large event in the West or Midwest (Iowa) which will highlight the challenges of global warming for agriculture and contributions that biomass and other agriculture related technologies can make which will help reduce or stabilize the amount of carbon being released in the atmosphere. A role for the Department of Energy is being reviewed.

September 18

- Secretary Rubin will speak in Seattle and will mention climate change.
- Secretary Daley will attend a regional event/ conference with Secretary Peña. Current plans are for a tour of a steel mill in Burns Harbor, Indiana, highlighting energy efficiency, followed by a roundtable or small conference.

September 19

- Secretary Cuomo will travel to Fort Wayne, Indiana, to address the U.S. conference of Mayors Leadership Meeting. He will mention the Department's work with the American Planning Association to produce "Growing Smart" model statutes affecting planning and the management of change in urban and rural areas. These statutes are development tools that, if localities put in place, will produce denser communities, reduce urban sprawl and decrease dependency on automobiles.
- Administrator Browner will speak to faculty, students and state and community leaders at Florida State University.

September 20

- Administrator Browner will address climate change at the Socially Responsible Business Awards conference in Baltimore, Maryland.

Week of September 21-25

- Secretary Babbitt will address climate change during a university tour.

September 22- October 2

- Administrator Atwood will travel to India. The trip will focus on climate change with site visits, ministerial visits and major speeches in New Delhi and Bombay.

September 23

- Deputy Secretary Garamendi will speak at the Cross-border Park Management Meeting in Banff, BC.

September 23-26

- HHS representatives will attend an annual meeting of the Association of State and Territorial Health Officials in Scottsdale, Arizona. Dr. Jim Hughes, Director, National Center for Infectious Disease, will make a presentation.

September 24-25

- HHS representatives will attend a workshop on Climate Change and Disease in Chantilly, VA. Sponsoring organizations are the National Institute of Allergy and Infectious Diseases (NIAID), the American Electrical Power Institute and the Department of Energy. HHS speakers include Dr. John McGowan, Deputy Director, NIAID, Dr. Ken Olden, Director, National Institute of Environmental Health Sciences and Dr. Duane Gubler, Director, Division of Vector-Borne Infectious Diseases, National Center for Infectious Diseases, Centers for Disease Control.

September 26

- Secretary Babbitt will attend an Editorial Board Meeting with *CNN*.

September 30

- Administrator Browner is scheduled to speak to the Chicago City Club.

During September

- Secretary Babbitt will conduct an interview with *The New York Times*.
- Labor representatives will meet with key labor union leaders to hear their concerns and ensure they feel included in the policy process (leading up to the President's meeting with AFL-CIO leadership in late September.)
- Labor representatives will attend a POTUS meeting with AFL-CIO leadership in late September
- Labor representatives will attend POTUS meetings with CEOs in early September
- Labor representatives will attend an upcoming OSTP regional conference on climate change and speak on the concerns about impact on the domestic economy.
- HUD staff has been participating in the planning of Partnership for Advancing Technologies in Housing (PATH), a new public/ private initiative that looks at developing new building technologies to reducing carbon emissions from housing while also reducing housing costs. HUD will hold a meeting to be hosted by Secretary Cuomo with industry leaders and other agencies to kick off the detailed planning of PATH as a true partnership. The meeting will be the precursor to a formal kick-off in October.

Late September through Early October

- Secretary Albright will raise climate change in bilaterals at the UNGA.
- Under Secretary Wirth will attend UNGA and climate change related events.

OCTOBER

October 3

- Administrator Browner will speak about climate change to the Environmental Business Council.

October 3 and 4

- Under Secretary Wirth will meet with representatives from New Zealand, Japan and EU in Hawaii.

October 6

- Labor representatives will attend the White House Conference on Climate Change and chair a panel discussion (e.g., on economic/jobs impact).
- Administrator Atwood will hold a de-brief with foreign press regarding his India trip.

October 7

- Under Secretary Eizenstat will attend a U.S.-EU senior level group meeting.

October 11

- Secretary Rubin will attend the White House Conference.

During October and November

- Labor representatives will continue meetings with key labor union leaders and corporate leaders to hear their concerns and ensure they feel included in the policy process.

NOVEMBER

November 5-11

- The U.S. Geological Service will make a presentation at the Upper Great Plains workshop.

August 22, 1997

MEMORANDUM TO TODD STERN AND KRIS BALDERSTON, THE WHITE HOUSE

FROM: LORETTA UCELLI, EPA

SUBJECT: CLIMATE CHANGE OUTREACH

Administrator Browner will participate in the following events and activities in advance of the White House Conference on Climate Change to help educate the audience on the health and environmental problems caused by global climate change, and the need to find flexible, common sense, cost-effective ways to reduce the pollution that causes it.

Events/Speeches:

- **Washington, D.C.:** We are working with Secretary Cohen's office to schedule an event the week of September 15-19 with Secretary Cohen and Administrator Browner to demonstrate the Department of Defense's efforts to increase energy efficiency and reduce emissions that lead to global warming.
- **Tallahassee, Florida:** On September 19, Administrator Browner will speak to faculty, students and state and community leaders at **Florida State University**.
- **Baltimore, MD:** On September 20, Administrator Browner will address the issue at the **Socially Responsible Business Awards** conference in Baltimore Maryland.
- **Chicago, IL:** We are working to schedule Administrator Browner to speak to the **Chicago City Club** on September 30.
- **Boston, MA:** On October 3, Administrator Browner will speak about climate change to the **Environmental Business Council** in Boston, MA.

Editorial Boards: We are working to schedule meetings with the following editorial boards for Administrator Browner:

<i>Miami Herald</i>	August 27
<i>Kansas City Star</i>	September 3
<i>Hartford Courant</i>	September 8
<i>Tallahassee Democrat</i>	September 19
<i>Chicago Tribune</i>	September 30
<i>Boston Globe</i>	October 3

We are also in the process of setting up phone interviews with the following editorial boards:

St. Louis Post Dispatch
Milwaukee Journal
Minneapolis Star Tribune
Los Angeles Times
San Francisco Chronicle
Seattle Times
Portland Oregonian

Opinion Editorials: We are drafting an opinion piece for submission to newspapers in 2nd tier media markets on Clinton Administration efforts to find ways to protect public health and the environment through common sense, cost effective market based solutions to curb global climate change. This piece could be co-signed by an Administration official from an economic agency, such as Secretary Daley.

Radio: We are looking into scheduling Administrator Browner on various radio programs focused on the environment.

These events and activities will involve the following message:

- Climate change is a real problem facing this nation that needs to be addressed through programs that protect public health while, at the same time, allow the nation to maintain its leadership and competitiveness in the world economy.
- Economic growth and environmental and public health protection go hand in hand. Through advancements in technology and innovations in market-based pollution reduction programs, we can curb climate altering emissions through flexible, common sense and cost effective solutions.
- Because this is a global problem, all nations -- at all levels of development -- have a responsibility to take action to reduce their emissions to protect against climate change.

We are in the process of finalizing the Administrator's schedule for the upcoming months, and will update you as new climate change events become firm. If you have any comments or changes to the above message and schedule, please call me or Stephanie Cutter at 260-9828.

cc: Natalie Wymer

THE WHITE HOUSE
WASHINGTON

3 September 1997

DOT
HHS
DOL

MEMORANDUM FOR: TODD STERN
FROM: JONATHAN ADASHEK 
SUBJECT: CLIMATE CHANGE ACTIVITIES

USDA
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DDI
EPA
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Treas.
State
AID

Todd, the following is the schedule of all events focusing on climate change, for the cabinet secretaries according to the August 22, 1997 memorandum to you and Thurgood Marshall, Jr. from Kris Balderston and Ross Miller.

Secretary Glickman

August 26

Secretary Glickman will visit Virginia State University in Petersburg, Virginia. Among the issues he will discuss during his visit with a group of primarily small, limited resource farmers will be the challenges that global warming and climate change will pose to agricultural producers in the future.

Secretary Glickman plans an American Heritage Rivers event in Richmond, Virginia. A climate change message for this event is being reviewed.

September 4

Secretary Glickman will meet in Washington, DC with the "Green Group," which is composed of the CEOs of the major environmental organizations in the U.S. He will use this opportunity for amplification of the Administration's commitment to address the climate change issue.

September 8

Secretary Glickman will meet with the Board of the National Farmers Union (NFU) in Washington, DC. Among the issues to discuss will be the possible role of the NFU in discussing with its membership the issue of climate change.

Either September 17 or September 26

Secretary Glickman will schedule a major event leading up to the October White House Conference. The date will depend upon his return from the Gore/ Chernomyrdin meeting. Plans are now being made for a large event in the West or Midwest (Iowa) which will highlight the challenges of global warming for agriculture and contributions that biomass and other agriculture related technologies can make which will help reduce

or stabilize the amount of carbon being released in the atmosphere. A role for the Department of Energy is being reviewed

Administrator Atwood

September 8

Administrator Atwood will meet with Frank Nutter, President of the Reinsurance Association of America.

September 10

Administrator Atwood will have lunch with energy experts: US Energy Association, Alliance to Save Energy and Solar Energy Industry.

September 12

Administrator Atwood will attend a Hartford event with insurance and re-insurance industry members.

September 15

Administrator Atwood will participate in a round table discussion with environmental NGOs.

September 15

Administrator Atwood will hold a press briefing with U.S. reporters regarding his upcoming India trip.

September 22- October 2

Administrator Atwood will travel to India. The trip will focus on climate change with site visits, ministerial visits and major speeches in New Delhi and Bombay.

October 6

Administrator Atwood will hold a de-brief with foreign press regarding his India trip.

Secretary Rubin

September 10

Secretary Rubin will discuss climate change with a subset of the Business Round table.

September 10

Secretary Rubin will testify on international financial services before the Senate Banking Committee.

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September 18

Secretary Rubin will speak in Seattle and will mention climate change.

October 6

Secretary Rubin will attend the White House Conference.

Secretary Peña

September 11-12

Secretary Peña will be in California and will visit the Lawrence Livermore Laboratory where he will speak on climate change, highlighting the role that new technologies can play in reducing greenhouse gas emissions.

September 15

Secretary Peña will participate in a CEO dinner hosted by Secretary Daley.

September 17 or 18

Secretary Peña and Secretary Daley tour the ^{Pittsburgh} Bethlehem Steel plant in Burns Harbor, IN. This plant has installed many advanced efficiency technologies in the past few years, enabling it to compete effectively in world steel markets. After the tour, they will host a round table discussion with local business leaders on the opportunities presented by possible climate change strategies.

Secretary Cohen

September 14

^{Cohen} At the Awards Conference which marks the tenth anniversary of the Montreal Protocol on Substances that Deplete the Ozone Layer, the Department of Defense will be recognized by the Environmental Protection Agency for its outstanding technical achievements in protecting the environment. Following the event, it is expected that Secretary Cohen will host EPA Administrator Browner at the Pentagon for a ceremony to recognize the DoD Stratospheric Ozone Protection Award Winners and to focus on the department's ten years of stratospheric protection initiatives.

Week of September 15-19

Secretary Cohen and Administrator Browner will schedule an event to demonstrate the Department of Defense's efforts to increase energy efficiency and reduce emissions that lead to global warming.

Administrator Browner

September 14

At the Awards Conference which marks the tenth anniversary of the Montreal Protocol on Substances that Deplete the Ozone Layer, the Department of Defense will be recognized by the Environmental Protection Agency for its outstanding technical achievements in protecting the environment. Following the event, it is expected that EPA Administrator Browner will join Secretary Cohen at the Pentagon for a ceremony to recognize the DoD Stratospheric Ozone Protection Award Winners and to focus on the department's ten years of stratospheric protection initiatives.

Week of September 15-19

Administrator Browner and Secretary Cohen will schedule an event to demonstrate the Department of Defense's efforts to increase energy efficiency and reduce emissions that lead to global warming.

September 19

Administrator Browner will speak to faculty, students and state and community leaders at Florida State University.

September 20

Administrator Browner will address climate change at the Socially Responsible Business Awards conference in Baltimore, Maryland.

September 30

Administrator Browner is scheduled to speak to the Chicago City Club.

October 3

Administrator Browner will speak about climate change to the Environmental Business Council.

Secretary Albright

September 15

Secretary Albright will meet with Secretary Rubin to discuss climate change.

Late September through Early October

Secretary Albright will raise climate change in bilaterals at the UNGA.

Secretary Daley

September 15

Secretary Daley will address climate change during a CEO dinner that will bring business leaders together with the Cabinet and White House officials.

September 17 or 18

Secretary Daley and Secretary Peña tour the Bethlehem Steel plant in Burns Harbor, IN. This plant has installed many advanced efficiency technologies in the past few years, enabling it to compete effectively in world steel markets. After the tour, they will host a round table discussion with local business leaders on the opportunities presented by possible climate change strategies.

Secretary Cuomo

September 19

Secretary Cuomo will travel to Fort Wayne, Indiana, to address the U.S. conference of Mayors Leadership Meeting. He will mention the Department's work with the American Planning Association to produce "Growing Smart" model statutes affecting planning and the management of change in urban and rural areas. These statutes are development tools that, if localities put in place, will produce denser communities, reduce urban sprawl and decrease dependency on automobiles.

During September

Secretary Cuomo will host a meeting with industry leaders and other agencies to kick off the detailed planning of PATH as a true partnership. The meeting will be the precursor to a formal kick-off in October. HUD staff has been participating in the planning of Partnership for Advancing Technologies in Housing (PATH), a new public/ private initiative that looks at developing new building technologies to reducing carbon emissions from housing while also reducing housing costs.

Secretary Babbitt

Week of September 21-25

Secretary Babbitt will address climate change during a university tour at the following locations:

September 21 Portland OR

September 22 Cal State Univ in Monterey, CA

September 23 Univ MI at Ann Arbor

September 24 possible CUNY address

September 25 West Palm Beach

September 24

Secretary Babbitt will conduct an interview with *The New York Times* editorial board.

September 26

Secretary Babbitt will attend an Editorial Board Meeting with *CNN*

October 1, 1997

MEMORANDUM FOR: TODD STERN
JOHNATHAN ADASHEK
NATALIE WYMER
BETH VIOLA
SHELLEY FIDLER
BILL ANTHOLIS
THURGOOD MARSHALL, JR.

FROM: KRIS BALDERSTON

SUBJECT: CABINET PARTICIPATION IN CLIMATE CHANGE CONFERENCE

Attached is our best estimate of Cabinet participation in the Climate Change Conference on Monday, October 6.

CLIMATE CHANGE CONFERENCE

October 6, 1997

<u>AGENCY</u>	<u>PRINCIPLE</u>	<u>RESPONSE</u>
State	Secretary Albright Wirth Eizenstat	1:00-4:30 all day not available
Treasury	Deputy Secretary Summers Rubin	3:30 panel unknown.
DOD		
Interior	Secretary Babbitt Deputy Secretary Garamendi	10:00-10:30 & 1-2 unknown
USDA	Secretary Glickman	10:00-2:00
Commerce	Deputy Secretary Mallett Daley	unkown not available
Labor	Herman Deputy Secretary Higgins	times unknown/jury duty 1:00-2:00 lunch
HHS	Secretary Shalala	10:00-10:20, 1:00-2:30 10:20-12:45 unknown
HUD	Deputy Secretary Robinson	10:00-2:00 confirmed 2:00-4:30 unknown
DOT	Secretary Slater	9:45-2:00
DOE	Secretary Peña	9:45-2:00, 2:00-4:30 unknown
EPA	Secretary Browner	10:00-2:30
UN	Secretary Richardson	10:00-2:30
USTR		
FEMA	Secretary Witt	all day
USIA	Secretary Duffey	all day
NASA		
AID	Atwood	all day
OPIC	Muñoz	10:00-2:00

Cabinet
Plans

CLIMATE CHANGE CONFERENCE DEPARTMENT INVITES

October 6, 1997

PARTICIPANTS

22

STATE:

Secretary Albright
Undersecretary Wirth

TREASURY:

Deputy Secretary Summers
Secretary Rubin

DOD:

Sherry Goodman

→ next pg

INTERIOR:

Secretary Babbitt
Deputy Secretary Garamendi

USDA:

Secretary Glickman
Deputy Secretary Rominger

COMMERCE:

Deputy Secretary Mallett
Undersecretary Baker

→ next pg

LABOR:

Deputy Secretary Higgins

HHS:

Secretary Shalala

HUD:

Deputy Secretary Robinson

DOT:

Secretary Slater

DOE:

Secretary Pena
Deputy Secretary Moler

EPA:

Secretary Browner

UN:

Ambassador Richardson

FEMA:

Director Witt

~~Mark Armstrong~~

→ other
page

USIA:

Director Duffy

AID:

Brian Atwood

OPIC:

George Muñoz

OMB:

Director Raines

INVITES

STATE:

Susan Gordon

Victoria Greenfield

Ambassador Hambley

Maria Ionata

Melinda Kimble

Jonathan Pershing

Suzanne Petroni

Rafe Pomerance

Rodrigo Prudencio

Dan Reifsnyder

Susan Wickwire

TREASURY:

David Wilcox

Jon Gruber

Karl Scholz

Ray Squitieri

Bill Schuerch

DEFENSE

Sherri Goodman
John Goodman
George Singley

JUSTICE

Lois Schiffer
James Rubin

INTERIOR

Mark Shaefer
Brooke Shearez (check spelling)
Alex Matthiesen

USDA

Carol Whitman
Jessica Wasserman

COMMERCE

Dr. Jeffrey Hunker
Dr. Dan Albritton
Mike Copps

LABOR

William Samuel
Bill Davis
Dalton Paxman

HHS:

Ken Olden
Jim Hughes
John McGowan

HUD:

William Apgar
Elizabeth Burdock
Robert Hickmott
Doris T. Nicolosi

DOT:

Joseph P. Canny
John N. Lieber
Janet A. Friedl
Don Igo

44
29
13

DOE:

Elgie Holstein
Dan Reicher
Joe Romm
Mark Mazur
Eric Peterson
Mark Chupka

EPA

David Gardiner
Stephanie Cutter
Gary Guzy
David Doniger
Bill White

OMB

Frank Raines
TJ Glauthier
Jack Lew
Josh Gotbaum
Joe Minarik
Bob Tuccillo
Alecia Ward

UN:

Burgess Laird
Seth Winnick

SBA:

Michael Campilongo

USIA

Barbara Scarlett

AID:

Sally Shelton Colby
Carla Koppell
David Hales

OPIC:

Mildred Callear
Harvey Himberg

97 AUG 22 7:41 AM

3

THE WHITE HOUSE
WASHINGTON

August 22, 1997

MEMORANDUM FOR: TODD STERN
THURGOOD MARSHALL, JR.

FROM: KRIS BALDERSTON
ROSS MILLER

SUBJECT: CLIMATE CHANGE ACTIVITIES

The following is a schedule of the eleven agencies' plans (minus DOT) to highlight the climate change issue from August 26 until mid-November. We will continue to update this calendar. We fully expect the Cabinet to expand its activities as the issue gains momentum.

AUGUST

August 26

- Secretary Glickman will visit Virginia State University in Petersburg, Virginia. Among the issues he will discuss during his visit with a group of primarily small, limited resource farmers will be the challenges that global warming and climate change will pose to agricultural producers in the future.
- Secretary Glickman plans an American Heritage Rivers event in Richmond, Virginia. A climate change message for this event is being reviewed.

SEPTEMBER

September 3 through 5

- Deputy Secretary Garamendi will attend a Regional Workshop on Climate Change with the NSTC Commission on Natural Resources and Environment in Tucson, AZ.
- The U.S. Geological Service will make presentations at the Southwest and New England Regional Workshops on the local impacts of climate change as part of the National Assessments effort.

September 4

- Secretary Glickman will meet in Washington, DC with the "Green Group," which is composed of the CEOs of the major environmental organizations in the U.S. He will use this opportunity for amplification of the Administration's commitment to address the climate change issue.

September 6

- Deputy Secretary Garamendi will attend a Water Management Workshop for the Government of South Africa.

September 8

- Secretary Glickman will meet with the Board of the National Farmers Union (NFU) in Washington, DC. Among the issues to discuss will be the possible role of the NFU in discussing with its membership the issue of climate change.
- Administrator Atwood will meet with Frank Nutter, President of the Reinsurance Association of America.

September 9-11

- The U.S. Geological Service will make a presentation at the Mid-Atlantic Regional workshop.

September 10

- Secretary Rubin will discuss climate change with a subset of the Business Roundtable.
- Secretary Rubin will testify on international financial services before the Senate Banking Committee.
- Administrator Atwood will have lunch with energy experts: US Energy Association, Alliance to Save Energy and Solar Energy Industry.

September 11

- Deputy Secretary Summers will attend a CEO lunch.
- Under Secretary Eizenstat and Assistant Crossman will discuss climate change with the European Economic Commission at Brussels.

September 11-12

- Secretary Peña will be in California and will visit the Lawrence Livermore Laboratory where he will speak on climate change, highlighting the role that new technologies can play in reducing greenhouse gas emissions.

September 12

- Administrator Atwood will attend a Hartford event with insurance and re-insurance industry members.

September 14

- At the Awards Conference which marks the tenth anniversary of the Montreal Protocol on Substances that Deplete the Ozone Layer, the Department of Defense will be recognized by the Environmental Protection Agency for its outstanding technical achievements in protecting the environment. Following the event, it is expected that Secretary Cohen will host EPA Administrator Browner at the Pentagon for a ceremony to recognize the DoD Stratospheric Ozone Protection Award Winners and to focus on the department's ten years of stratospheric protection initiatives.

Week of September 15-19

- Secretary Cohen and Administrator Browner will schedule an event to demonstrate the Department of Defense's efforts to increase energy efficiency and reduce emissions that lead to global warming.

September 15

- Secretary Albright will meet with Secretary Rubin to discuss climate change.
- Under Secretary Wirth will make a climate change speech at Kew Gardens, London and meet with HMG officials.
- Secretary Daley will address climate change during a CEO dinner that will bring business leaders together with the Cabinet and White House officials.
- Secretary Peña will participate in a CEO dinner hosted by Secretary Daley.
- Administrator Atwood will participate in a roundtable discussion with environmental NGOs.
- Administrator Atwood will hold a press briefing with U.S. reporters regarding his upcoming India trip.

September 16 and 17

- Under Secretary Wirth is tentatively scheduled to travel to Saudi Arabia for climate change discussions.

September 17 or 18

- Secretary Peña and Secretary Daley tour the Bethlehem Steel plant in Burns Harbor, IN. This plant has installed many advanced efficiency technologies in the past few years, enabling it to compete effectively in world steel markets. After the tour, they will host a roundtable discussion with local business leaders on the opportunities presented by possible climate change strategies.

September 17-19

- HHS will send several representatives to the U.S./ Mexico/ Canada Research Development Conference: Precursors and Consequences of Emerging and Reemerging Infectious Diseases in North America, Bethesda, Md. HHS speakers include Dr. Anthony Fauci, Director, National Institute of Allergy and Infectious Diseases and Dr. John La Montagne, Director of NIAID's Division of Microbiology and Infectious Diseases.

✓ *Either September 17 or September 26*

- Secretary Glickman will schedule a major event leading up to the October White House Conference. The date will depend upon his return from the Gore/ Chernomyrdin meeting. Plans are now being made for a large event in the West or Midwest (Iowa) which will highlight the challenges of global warming for agriculture and contributions that biomass and other agriculture related technologies can make which will help reduce or stabilize the amount of carbon being released in the atmosphere. A role for the Department of Energy is being reviewed.

September 18

- Secretary Rubin will speak in Seattle and will mention climate change.
- ✓ • Secretary Daley will attend a regional event/ conference with Secretary Peña. Current plans are for a tour of a steel mill in Burns Harbor, Indiana, highlighting energy efficiency, followed by a roundtable or small conference.

September 19

- Secretary Cuomo will travel to Fort Wayne, Indiana, to address the U.S. conference of Mayors Leadership Meeting. He will mention the Department's work with the American Planning Association to produce "Growing Smart" model statutes affecting planning and the management of change in urban and rural areas. These statutes are development tools that, if localities put in place, will produce denser communities, reduce urban sprawl and decrease dependency on automobiles.
- Administrator Browner will speak to faculty, students and state and community leaders at Florida State University.

September 20

- Administrator Browner will address climate change at the Socially Responsible Business Awards conference in Baltimore, Maryland.

✓ *Week of September 21-25*

- Secretary Babbitt will address climate change during a university tour.

September 22- October 2

- Administrator Atwood will travel to India. The trip will focus on climate change with site visits, ministerial visits and major speeches in New Delhi and Bombay.

September 23

- Deputy Secretary Garamendi will speak at the Cross-border Park Management Meeting in Banff, BC.

September 23-26

- HHS representatives will attend an annual meeting of the Association of State and Territorial Health Officials in Scottsdale, Arizona. Dr. Jim Hughes, Director, National Center for Infectious Disease, will make a presentation.

September 24-25

- HHS representatives will attend a workshop on Climate Change and Disease in Chantilly, VA. Sponsoring organizations are the National Institute of Allergy and Infectious Diseases (NIAID), the American Electrical Power Institute and the Department of Energy. HHS speakers include Dr. John McGowan, Deputy Director, NIAID, Dr. Ken Olden, Director, National Institute of Environmental Health Sciences and Dr. Duane Gubler, Director, Division of Vector-Borne Infectious Diseases, National Center for Infectious Diseases, Centers for Disease Control.

September 26

- Secretary Babbitt will attend an Editorial Board Meeting with CNN.

September 30

- Administrator Browner is scheduled to speak to the Chicago City Club.

During September

- Secretary Babbitt will conduct an interview with *The New York Times*.
- Labor representatives will meet with key labor union leaders to hear their concerns and ensure they feel included in the policy process (leading up to the President's meeting with AFL-CIO leadership in late September.)
- Labor representatives will attend a POTUS meeting with AFL-CIO leadership in late September
- Labor representatives will attend POTUS meetings with CEOs in early September
- Labor representatives will attend an upcoming OSTP regional conference on climate change and speak on the concerns about impact on the domestic economy.
- HUD staff has been participating in the planning of Partnership for Advancing Technologies in Housing (PATH), a new public/ private initiative that looks at developing new building technologies to reducing carbon emissions from housing while also reducing housing costs. HUD will hold a meeting to be hosted by Secretary Cuomo with industry leaders and other agencies to kick off the detailed planning of PATH as a true partnership. The meeting will be the precursor to a formal kick-off in October.

Late September through Early October

- Secretary Albright will raise climate change in bilaterals at the UNGA.
- Under Secretary Wirth will attend UNGA and climate change related events.

OCTOBER

October 3

- Administrator Browner will speak about climate change to the Environmental Business Council.

October 3 and 4

- Under Secretary Wirth will meet with representatives from New Zealand, Japan and EU in Hawaii.

October 6

- Labor representatives will attend the White House Conference on Climate Change and chair a panel discussion (e.g., on economic/jobs impact).
- Administrator Atwood will hold a de-brief with foreign press regarding his India trip.

October 7

- Under Secretary Eizenstat will attend a U.S.-EU senior level group meeting.

October 11

- Secretary Rubin will attend the White House Conference.

During October and November

- Labor representatives will continue meetings with key labor union leaders and corporate leaders to hear their concerns and ensure they feel included in the policy process.

NOVEMBER

November 5-11

- The U.S. Geological Service will make a presentation at the Upper Great Plains workshop.

Public Events Featuring CC with Seely

Commerce

Energy

Transportation

State

DOT

USDA

HHS

HWD

EPA

Intervention

A.I.D.

Labore

DRAFT - 811/97

**CLIMATE CHANGE
CABINET OUTREACH
SEPTEMBER 25 - OCTOBER 10, 1997**

AGRICULTURE/SECRETARY GLICKMAN

Message Angle

Explore ways to substitute wood waste and energy crops for fossil fuels using existing programs and authorities.

Media Events with Editorial Boards, Drive and Talk Radio in Farm Belt States

Farm Belt States

(need to list more markets)

(need to list suggested types of events)

Editorial Board Phone Calls and Regional Talk Radio

Farm Belt States

(need to list more markets)

Constituency Outreach Meetings

Farmers and Farm Organizations

Farm Product Suppliers and Brokers

Lumber, Forest Product and Paper Industry

Rural Communities Looking for Opportunities for Employment

Rural Utilities

Equipment Manufacturers (harvesting equipment, agricultural chemicals, chemical processing, turbine equipment)

COMMERCE/SECRETARY DALEY

Message Angle

Leading the PNGV effort and can explore ways to augment this effort possibly by adding research to develop diesel engines that can meet the new particulate and ozone standards, and explore research in other areas relevant to vehicles such as heavy trucks.

Regional Roundtable/Secretary Pena in Philadelphia with Editorial Boards, Drive and Talk Radio

Regional Roundtable/Secretary Pena in Cleveland with Editorial Boards, Drive and Talk Radio

Media Events with Editorial Boards, Drive and Talk Radio

Visit Chicago Board of Trade's SO2 Trading Center

(need to list more markets)

(need to list more suggested types of events)

Opinion Editorial

Chicago Tribune

(need to list more newspapers)

Constituency Outreach Meetings and Dinners

Business Council Meeting in Williamsburg

Chemical Manufacturers (bioprocessing and other new methods)

Aluminum Producers (low carbon anodes)

Iron and Steel

Pulp and Paper (cogeneration using wood waste)

Metal Casting

Information Service Providers

Proposed event(s)

- Reg - 1

- Reg - 1

- Visit to Chicago

Call to ED Bds

ENERGY/ SECRETARY PENA

Message Angle

Major role in all areas of energy technology. Energy has major programs in energy efficiency which provide technologies for buildings, automobiles and major energy-consuming industries.

Regional Roundtable/Secretary Daley in Philadelphia with Editorial Boards, Drive and Talk Radio

Regional Roundtable/Secretary Daley in Cleveland with Editorial Boards, Drive and Talk Radio

Media Events with Editorial Boards, Drive and Talk Radio

Visit Federal Energy Management Program Site

(need to list more markets)

(need to list more suggested types of events)

Opinion Editorial

Denver Post

(need to list more newspapers)

Constituency Outreach Meetings

Renewable Energy Producers and Installers (wind, photovoltaics, biomass)

Producers of High-Efficiency Electric Generating Equipment

Petroleum and Natural Gas Producers and Refiners

Electric Utilities

EPA/ADMINISTRATOR BROWNER

 8.178

Message Angle

Key opportunities with reinvention to improve greenhouse gas emissions while working on compliance with existing environmental laws. Also, methane reduction and reduction in other greenhouse gases (HFCs, PFCs).

Regional Roundtable/Secretary Cuomo in Atlanta with Editorial Boards, Drive and Talk Radio

Media Events with Editorial Boards, Drive and Talk Radio

(need to list markets)

(need to list suggested types of events)

Opinion Editorial

San Francisco Chronicle

(need to list newspapers)

Constituency Outreach Meetings

Environmental Groups

Environmental Technology Firms

Municipalities (landfill methane)

Chemical Companies

Aluminum Companies

HOUSING AND URBAN DEVELOPMENT/SECRETARY CUOMO



Message Angle

Lead the Administration's efforts to reduce greenhouse emissions from buildings (about a third of the total). Help the construction industry improve quality and lower costs through innovative design and production methods. Help create a broad market for innovative construction practices.

Regional Roundtable/Administrator in Atlanta with Editorial Boards, Drive and Talk Radio

Media Events with Editorial Boards, Drive and Talk Radio

Clean Cities Participant Announcement in Phoenix or New York

(need to list markets)

(need to list suggested types of events)

Opinion Editorial

Daily News or Newsday

(need to list more newspapers)

Constituency Outreach Meetings

Builders

Building Suppliers

Insurance Industry

State and Local Government

INTERIOR/SECRETARY BABBITT



Message Angle

Best help may be on highlighting risks to National Parks and concerns on stresses to western water.

Media Events with Editorial Boards, Drive and Talk Radio

(need to list markets)

(need to list suggested types of events)

Speech to Ecological Society of America in August

Opinion Editorial

(need to list newspapers)

Constituency Outreach Meetings

communities around national parks

fish and wildlife groups

natural resource and water agencies

environmental groups

National Parks Tour - California, Montana

LABOR/SECRETARY HERMAN

PRUSA

Message Angle

Helping develop vision regarding future for workforces impacted by policy.

Media Events with Editorial Boards, Drive and Talk Radio

(need to list markets)

(need to list suggested types of events)

Opinion Editorial

(need to list newspapers)

Constituency Outreach Meetings

Labor groups such as OCAW, teachers, steelworkers, mineworkers, autoworkers

STATE/SECRETARY ALBRIGHT (Surrogate/Wirth)

Message Angle

Reinforce with opinion leaders the importance of US providing international leadership so we can achieve a reasonable protocol.

Media Events with Editorial Boards, Drive and Talk Radio

(need to list markets)

(need to list suggested types of events)

Opinion Editorial

(need to list newspapers)

Constituency Outreach Meetings

(need to list)

TRANSPORTATION/SECRETARY SLATER



Be Blue

Message Angle

Find ways to improve the efficiency of the nation's surface transportation and air transport system using authorities provided under the NEXTEA bill and the reform of air traffic control.

Media Events with Editorial Boards, Drive and Talk Radio

(need to list markets)

(need to list suggested types of events)

Opinion Editorial

(need to list newspapers)

Constituency Outreach Meetings

Cities with Congestion Problems

Commuters

Trucking Industry

Police, Fire, Rescue

Manufacturers of New Equipment (dashboard displays, highway sensors)

Vendors of Advanced Communication and Computation Equipment

Visit a Clean Car and Renewable Exhibit/Detroit

TREASURY/SECRETARY RUBIN (Surrogate/Summers)

Message Angle

Calming influence with business - reasonable, economically efficient outcome.

Help educate insurance community of seriousness.

Media Events with Editorial Boards, Drive and Talk Radio

(need to list markets)

(need to list suggested types of events)

Opinion Editorial

(need to list newspapers)

Constituency Outreach Meetings:

Business

UNITED NATIONS/RICHARDSON
Message Angle

O public

Media Events with Editorial Boards, Drive and Talk Radio

(need to list markets)

(need to list suggested types of events)

Opinion Editorial

(need to list newspapers)

Constituency Outreach Meetings

CEOs

NGOs

O

DEFENSE/COHEN
Message Angle

Media Events with Editorial Boards, Drive and Talk Radio

Accept Award - Reduction of Ozone Depleting Substances on September 14

(need to list markets)

(need to list suggested types of events)

Opinion Editorial

(need to list more newspapers)

Constituency Outreach Meetings

Communities around bases

Defense contractors

Opinion leaders

FEMA/WHITT

Disaster Tour

Media Outreach:

op ed - Miami Herald

Constituency Outreach:

O

O public

HHS/SHALALA

Media Outreach:

Minnesota

Constituency Outreach:

O

O public

NASA

Constituency Outreach:

airlines

aircraft manufacturers

airlines passengers

SMALL BUSINESS ADMINISTRATION/ALVAREZ

Media Outreach:

Constituency Outreach:



coastal events - New Jersey, New Orleans, Miami, Charleston, SC

Ideas from Cabinet Plans

DOL

- Interview with *Working Mother Magazine* (Sept. 16)
- Meeting with Ministerial Council of the Commission for Labor Cooperation (Sept. 18)
- Business Council Meeting in Williamsburg (Oct. 2-4)

HHS

- Secretarial speeches highlighting human health effects and need for more research
- Workshops, symposia, conferences

USUN

- Op-ed or speech
- language in speeches on other subjects
- ed-board meetings
- meetings with CEOs, NGOs and other private sector leaders

Interior

- Regional workshop in Tucson (Sept. 3-5)
- National workshop in Washington on impacts (November)
- Speech to Ecological Society of America (August)

DOD

- Sec. Def. accepts award re reduction of Ozone depleting substances (Sept. 14)
- Various speeches by sub-Cabinet.
- interviews

4500A

Commerce

- Speeches
- Roundtables with Pena. — East & midwest Industrial
- Outreach dinners

DOT

- Alternative fuel vehicle safety standards announcement
- Congestion pricing pilot program
- PNGV opportunities
- Alternative fuel bus program
- NEXTEA

HUD

- Activities highlighting how emissions from housing can be reduced through technological innovation.

Treasury

- Outreach -- mainly Fortune 500

EPA

- Several scheduled speeches in September-November in which climate change could be a topic. Two specifically on climate change -- to Environmental Business Council conference (Sept. or Oct.) And Business for Social Responsibility Conference (Nov.)
- Tucson Regional Workshop (Sept. 3)
- EPA Climate Change Workshop, Chicago (Sept. 10)
- EPA State and Local National Climate Change Conference, Chicago (Sept. 11-12)
- EPA Climate Change Workshop (Sept. 16)
- EPA Climate Change Workshop, Dallas (Oct. 28)



Kris M Balderston

09/02/97 02:15:32 PM



Record Type: Record

To: Todd Stern/WHO/EOP, Jonathan H. Adashek/WHO/EOP, David S. Beaubaire/WHO/EOP, Shelley N. Fidler/CEQ/EOP

cc: Thurgood Marshall Jr/WHO/EOP

Subject: Cabinet and Climate Change Update

A few items re the Cabinet and Climate Change

1- Daley and Pena have agreed on a date for their joint regional climate change event - 9/15-17 in Pittsburgh.

2- Sean Kennedy from Energy will be our satellite coordinator (working out of Energy). He returns from vacation today so we will get him started in planning these events

3- Babbitt is planning his Climate Tour of universities. If the sites are ok with you all they would like to go ahead with the following sked - 9/21 Portland OR; 9/22 Cal State Univ in Monterey, CA; 9/23 Univ MI at Ann Arbor; 9/24 NYT ed bd and possible CUNY address; 9/25 West Palm Beach and the CNN ed bd.

More to come

Cabinet
Plans

*Cabinet
Plans*

THE WHITE HOUSE
WASHINGTON

September 26, 1997

MEMORANDUM FOR: TODD STERN
JONATHAN ADASHEK

FROM: KRIS BALDERSTON
ANNE MCGUIRE

SUBJECT: Climate Change Activities

Attached are updated Climate Change activities from the following agencies: Interior, USDA and EPA. Labor and DOT confirmed the schedule. We are still waiting to hear from the following agencies: **State, Treasury, Defense, Commerce, HUD, Energy and USAID.** We expect more changes today following the Chief of Staff conference call and will continue to forward them as soon as we receive them.

OPTIONAL FORM 99 (7-90)

FAX TRANSMITTAL

of pages 1

September 15	A	To <u>Nikki Kubista</u>	From <u>Alex Matheson</u>	Environmental NGOs
September 16	O	Dept./Agency	Phone # <u>208-4203</u>	Environmental community.
September 26	S	Fax # <u>456-6704</u>	Fax #	and climate change
		NSN 7540-01-317-7368 5089-101 GENERAL SERVICES ADMINISTRATION		
September 18		Secretary Rubin will discuss climate change in a speech in Seattle.		
September 19		Secretary Cuomo will travel to Fort Wayne, Indiana, to address the U.S. conference of Mayors Leadership Meeting.		
September 19		Administrator Browner will speak on climate change to faculty, students and state and community leaders at Florida State University.		
September 19		Todd Stern and other administration officials will discuss climate change during a meeting with a representatives utility industry.		
September 20		Administrator Browner will address climate change at the Socially Responsible Business Awards conference in Baltimore, Maryland.		
September 21		Secretary Babbitt will address climate change during a university event in Portland, Oregon. ✓		
September 22		Secretary Slater will address climate change in a speech to the American Public Transit Association in Chicago.		
① September 22		Secretary Babbitt will address climate change during a university event at California State University in Monterey, California. ✓		
② Sept. 22		② ditto at UC-Boulder, Colorado		
September 22		The Presidents Council on Sustainable Development will hold a meeting focusing on climate change in Tulsa, Oklahoma.		
September 23		Secretary Babbitt will address climate change during a university event at the University of Michigan in Ann Arbor, Michigan. ✓		
September 24		Secretary Babbitt will address climate change during a university event at CUNY in New York City. X		
① September 24		Secretary Babbitt will attend an Editorial Board meeting with The New York Times. ✓		
September 25/26		Secretary Babbitt will address climate change during a ^{Forum Club} university event in West Palm Beach, Florida. ✓		
September 25		Secretary Cohen and Administrator Browner will hold an event to demonstrate the Department of Defense's efforts to increase energy efficiency and reduce emissions that lead to global warming.		
September 25/26		Secretary Babbitt will attend an Editorial Board meeting with CNN. ✓		
September 26		Todd Stern and other administration officials will discuss climate change during a meeting with a representatives of the manufacturing industry.		
September 26		Todd Stern and other administration officials will discuss climate change during a meeting with a representatives hi-tech industry.		

② Sept. 24 Secretary Babbitt interview on Catherine Crier Show (Fox) in New York; also climate change.

③ Sept. 24 ditto on WNYC (New York)



DEPARTMENT OF AGRICULTURE
OFFICE OF THE SECRETARY
WASHINGTON, D.C. 20250
(202) 720-3631

September 24, 1997

To: Anne McGuire
Kris Balderston

From: Julie Eddy

Re: Climate Change activities addition.

On October 3, Secretary Dan Glickman, Senator Harkin and Representative Boswell will do a climate change event to highlight a rural economic development/biomass initiative to produce electricity from switchgrass.

MEMORANDUM

TO: Kris Balderston
FROM: Reid Wilson
SUBJECT: Changes to Climate Change Calendar
DATE: September 24, 1997

Here's the changes EPA has for the calendar you sent around:

September 3 - Administrator Browner participated in an editorial board interview with the Kansas City Star.

September 8 - Administrator Browner participated in an editorial board interview with the Hartford Courant.

September 18 - This is the date that Administrator Browner gave the speech in Tallahassee, not the 19th. She also participated in an editorial board interview with the Tallahassee Democrat on the 18th.

September 25 - Administrator Browner will speak with the Milwaukee Journal editorial board.

September 30 - Trip to Chicago is cancelled, so you can delete that one

October 3 - Speech to Environmental Business Council is in Boston. Also that day Administrator Browner will speak to a business CEOs' luncheon and participate in an editorial board interview with the Boston Globe.

Cabinet
Plans

THE WHITE HOUSE
WASHINGTON

September 26, 1997

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JONATHAN ADASHEK

FROM: KRIS BALDERSTON
ANNE MCGUIRE

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OPTIONAL FORM 99 (7-90)

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September 24, 1997

To: Anne McGuire
Kris Balderston

From: Julie Eddy

Re: Climate Change activities addition.

On October 3, Secretary Dan Glickman, Senator Harkin and Representative Boswell will do a climate change event to highlight a rural economic development/biomass initiative to produce electricity from switchgrass.

MEMORANDUM

TO: Kris Balderston
FROM: Reid Wilson
SUBJECT: Changes to Climate Change Calendar
DATE: September 24, 1997

Here's the changes EPA has for the calendar you sent around:

September 3 - Administrator Browner participated in an editorial board interview with the Kansas City Star.

September 8 - Administrator Browner participated in an editorial board interview with the Hartford Courant.

September 18 - This is the date that Administrator Browner gave the speech in Tallahassee, not the 19th. She also participated in an editorial board interview with the Tallahassee Democrat on the 18th.

September 25 - Administrator Browner will speak with the Milwaukee Journal editorial board.

September 30 - Trip to Chicago is cancelled, so you can delete that one

October 3 - Speech to Environmental Business Council is in Boston. Also that day Administrator Browner will speak to a business CEOs' luncheon and participate in an editorial board interview with the Boston Globe.

*Cabinet
Plans*

THE WHITE HOUSE
WASHINGTON

September 26, 1997

MEMORANDUM FOR: TODD STERN
JONATHAN ADASHEK

FROM: KRIS BALDERSTON
ANNE MCGUIRE

SUBJECT: Climate Change Activities

Attached are updated Climate Change activities from the following agencies: State, Treasury, Commerce, HUD, Energy and USAID. Defense has confirmed the schedule.

STATE UPDATES

State Climate Change Update

- September 15-21: Under Secretary Wirth traveled to London, Brussels, Bonn and Riyadh to discuss Climate Change with senior government and public opinion leaders. He spoke at an environmental technologies conference in Riyadh on U.S. environmental priorities, including Climate Change.
- October 3-4: Under Secretary Wirth will host a meeting in Honolulu for Senior Environmental officials from Japan, Australia, Canada and New Zealand to work through differences in preparation for Kyoto.

CLIMATE CHANGE ACTIVITIES

September 3-5	OSTP conducted a Climate Change Workshop in Durham, New Hampshire.
September 3-5	OSTP conducted a Climate Change Workshop in Tucson, Arizona.
September 4	Secretary Glickman had a meeting in Washington, DC with the Green Group. He used the opportunity for amplification of the Administration's commitment to address the climate change issue.
September 4	Todd Stern addressed the Green Group on the topic of Climate Change.
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September 9-11	OSTP sponsored the Mid-Atlantic Climate Change Impacts Workshop in State College, Pennsylvania.
September 10	Secretary Rubin discussed climate change with a subset of the Business Roundtable.
September 10	Administrator Atwood addressed climate change at a lunch with US Energy Association, Alliance to Save Energy and Solar Energy Industry.
September 11	Opinion Leaders Day at the White House with representatives from the Religious, Business, Senior, Youth, African American and Agriculture communities.
September 11	Deputy Secretary Summers attended a CEO lunch, at which climate change was discussed.
September 11-12	Secretary Peña visited the Lawrence Livermore Laboratory where he will spoke on climate change, highlighting the role that new technologies can play in reducing greenhouse gas emissions.
September 12	Administrator Atwood delivered a speech on climate change to the World Policy Institute in New York, New York.
September 12	Administrator Atwood had a meeting with representatives from Solomon Brothers and Frank Nutter, President of the Reinsurance Association of America.
September 14	The Department of Defense was recognized by the EPA for its outstanding technical achievements in protecting the environment.
September 15	The President had a meeting with a group of environmental CEOs.
September 15	Secretary Daley and Secretary Peña hosted a luncheon meeting in Pittsburgh with CEOs, which was followed by a discussion with CEOs, members of the university and civic community.
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September 30	Secretary Daley will participate in Kyoto Global Climate Change Briefings to the Department of Commerce Department Industry Sector Advisory Committee.
September 30	Administrator Browner is scheduled to speak to the Chicago City Club.
September 30 or October 1	There will be a day long briefing on climate change for weather forecasters from around the country.
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ok -  Oct 3+4 U/S WORTH

Oct 6 ~~Conf.~~ WIT Conference

in Honolulu for
a meeting
will host senior environmental officials
from Japan, Australia, Canada, New Zealand

~~to discuss differences~~
to discuss work through differences
~~differences~~ differences in preparation
for Kyoto.

TREASURY UPDATES

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COMMERCE UPDATES

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During September	Secretary Herman will discuss climate change in a meeting with AFL-CIO leadership. <i>host this</i>
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HUD UPDATES

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UPDATES FROM HUD

ENERGY UPDATES

DRAFT

MEMORANDUM FOR TODD STERN
STEVE SILVERMAN

FROM: LIZ MONTOYA
DEPUTY CHIEF OF STAFF
DEPARTMENT OF ENERGY

SUBJECT: RECENT AND UPCOMING DOE CLIMATE CHANGE EVENTS

On August 8, Secretary Peña addressed the Colorado Oil and Gas Producer Association and discussed the industry's challenges and opportunities in light of the compelling science regarding the effects of greenhouse gas emissions on climate change.

On August 27, Secretary Peña addressed the Northwest Alliance for Transportation Technologies in Seattle, Washington regarding the Partnership for a New Generation of Vehicles. The Secretary stressed that the Partnership for a New Generation of Vehicles is part of the Administration's efforts to leverage our technological resources toward reducing greenhouse gas emissions.

- ✓ On September 10, Secretary Peña addressed the Hispanic Business Magazine CEO Roundtable and talked about the important role that businesses play in global climate change policy decisions.
- ✓ On September 11, Secretary Peña spoke on climate change issues to a group of Lawrence Livermore Laboratory employees in Livermore, California. He highlighted the role that new technologies can play in reducing greenhouse gas emissions.
- ✓ On September 17, Secretary Peña discussed climate change in a speech to the Hispanic Caucus in Washington, DC, focusing on the challenge the climate change poses to future generations.

On September 15, Secretary Peña visited Carnegie-Mellon University in Pittsburgh, Pennsylvania, with Secretary Daley. Secretary Peña took a brief tour of the Intelligent Workplace Laboratory designed by the Department of Architecture at Carnegie-Mellon. Then Secretary Peña and Secretary Daley co-hosted a Regional Roundtable with CEOs from major corporations in the Pittsburgh region and local elected officials. This was followed by a public forum where Secretary Peña and Secretary Daley made remarks on climate change and then took questions from the audience. The trip generated favorable local and regional media coverage.

On September 15, Secretary Peña attended a dinner for senior business executives hosted by Secretary Daley. This provided an opportunity to listen to these executives and to address their concerns that the Administration will propose very stringent emissions reduction plans.

On September 16, Secretary Peña spoke to the Alliance to Save Energy in Washington, DC about the contributions that the energy efficiency industry can make to the Administration's efforts to

reduce greenhouse gas emissions.

Future Events (tentative)

September 25: The Department of Energy will release the "Five Lab" study, showing how faster development, diffusion, and adoption of new technologies can significantly reduce greenhouse gas emissions in the medium term. Secretary Peña will participate in a press call from his trip in Moscow.

October 1: Secretary Peña will address the American Chamber of Commerce in Vienna, Austria regarding the need for partnership in solving the problems posed by climate change.

October 7: Secretary Peña will launch the Department of Energy's 20th Anniversary observance by addressing Departmental employees and discussing future challenges, including global climate change.

USAID UPDATES

USAID CLIMATE CHANGE UPDATES

- September 15: - and met with the New York Times Editorial Board
- September 15: - The round table discussion with environmental NGOs was moved to October 15.
- September 24: - Administrator Atwood travels to New Delhi and Mumbai, India to meet with government officials and speak on developing countries Climate Change issues.
- October 4: Administrator Atwood will discuss Climate Change at the Fulbright Association Conference
- October 6: - USAID releases an Agency draft of Developing Country Climate Change Action Plans.
- October 15: Administrator Atwood has a brown bag lunch with environmental organizations to discuss developing country Climate Change action plans.

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Oct. 6 WH conf.

Oct. 6 USAID releases Agency draft ~~Developing~~ & Developing Country Action Plan
3
climate change

*Cabinet
Plans*

THE WHITE HOUSE
WASHINGTON

September 24, 1997

MEMORANDUM FOR: CLIMATE CHANGE REPRESENTATIVES
FROM: ANNE MCGUIRE
KRIS BALDERSTON *KMB*
SUBJECT: Climate Change Activities

Attached is a calendar of climate change activities. Please update this list and fax any changes or comments to Ross Miller at 456-2525 by noon **TOMORROW**.

08/25/97 THU 10:51 FAX 2020403850 DIRECTOR'S OFFICE

September 25, 1997

Memorandum to Kris Balderston
Anne McGuire

From: Eli Mark 
FEMA



'97 SEP 26 PM12:53

RE: Additions to Climate Change Cabinet Activities

In addition to the October 14th Climate Change/El Nino event that Director Witt is hosting in California, the Director also discussed the President's climate change initiative at the annual meeting of the National Emergency Management Association in Boston on August 25th.

In addition, the Director participated in the White House event on climate change with the President and Vice President on July 24th.

For Jonathan

From: Ross Miller

THE WHITE HOUSE

WASHINGTON

'97 AUG 27 PM4:00

August 27, 1997

MEMORANDUM FOR: TODD STERN
THURGOOD MARSHALL, JR.
JONATHAN ADASHEK
KRIS BALDERSTON

FROM: ROSS MILLER

SUBJECT: Climate Change Plans

Attached are the Climate Change Schedules from DOT and FEMA.



**U.S. Department of
Transportation**

Office of the Secretary
of Transportation

Chief of Staff

400 Seventh St., S.W.
Washington, D.C. 20590

**MEMORANDUM FOR THURGOOD MARSHALL, JR.
SECRETARY TO THE CABINET
THE WHITE HOUSE**

FROM: MICHAEL P. HUERTA 

SUBJECT: DOT Climate Change Events

1. A major part of the effort of Secretary Slater, Deputy Secretary Downey, and others at DOT in August and September will be related to getting the National Economic Crossroads Transportation Efficiency Act (NEXTEA) passed. President Clinton has called NEXTEA the most important piece of environmental legislation to be proposed this year. For instance, NEXTEA increases funding for the Congestion Mitigation and Air Quality Improvement Program (CMAQ) by 30 percent, to \$1.3 billion annually; increases Transportation Enhancement funding by more than 35 percent to support bike paths, pedestrian walkways, and other community-oriented projects; expands CMAQ eligibility to include regions that fail to meet any new air quality standard; and provides greater flexibility for state and local investment in non-polluting modes of transportation. As part of our efforts on NEXTEA, we will incorporate messages directed toward promotion and advancement of the Administration's policy on climate change.

2. In response to your request for a special event directly focused on supporting the President's climate change policy initiative, we are reviewing an opportunity for the Secretary to address the American Public Transit Association in Chicago on September 22. The audience is expected to be generally receptive and Secretary Slater can emphasize the transit role in reducing the automobile contribution to greenhouse gas emission levels and new transit climate change and technology. FTA's alternative fuels bus program—fuel cells, biomass ethanol, and hydrogen fuels offer great promise for future climate benefits.



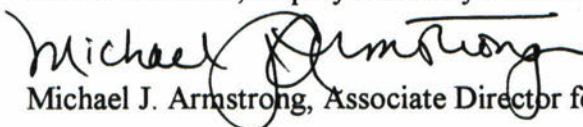
Federal Emergency Management Agency

Washington, D.C. 20472

August 22, 1997

MEMORANDUM FOR: Todd Stern, Assistant to the President and Staff Secretary

THROUGH: Steve Silverman, Deputy Secretary to the Cabinet

FROM: 
Michael J. Armstrong, Associate Director for Mitigation

SUBJECT: Global Climate Change

This memorandum is a written confirmation of proposals, forwarded at last week's meeting, by the Federal Emergency Management Agency to assist in the Administration's efforts to promote public awareness of the impact of global climate change upon the lives of Americans. Specifically, it is FEMA's intent to highlight concerns that global climate change has contributed to an increase in weather-related natural disasters. The documented rise in sea level, and in the frequency and intensity of flood, drought, tornado and hurricane events, makes the agency's top priority of mitigation through risk reduction and prevention even more expedient.

As a first step, FEMA's senior officials will utilize key upcoming events and the introduction of its new Disaster Resistant Communities Initiative as opportunities to reference global climate change in the context of promoting mitigation. Also, the agency's ongoing support of research projects by various academic, scientific and other non-profit organizations will be reviewed to create additional resource material for FEMA and the Administration to utilize in furthering public education on the effects of global climate change.

Specific upcoming events include:

August 25, 1997: Director James Lee Witt addresses a plenary session of the National Emergency Management Association Annual Conference, Boston

August 25, 1997: Director James Lee Witt addresses the annual United States/Canada Emergency Management Consultative Meeting, Boston

September 1997 (date to be determined): Associate Director Michael J. Armstrong guest column on mitigation in the Sunday Denver Post

October 7, 1997: Annual World Disaster Awareness Day Commemoration – various outreach activities

Autumn 1997: Community Forums at the designated first-year pilot Disaster Resistant Community sites. Dates to be announced pending final agreement between FEMA and nominated communities. The nominees are: City of Oakland, California; City of Deerfield Beach, Florida; Allegany County, Maryland; City of Pascagoula, Mississippi; City of Wilmington and New Hanover County, North Carolina; City of Seattle and King County, Washington; and Randolph County, Tucker County and City of Parsons, West Virginia. Upon acceptance of the nomination, the community forums will highlight public/private partnerships and community support of pursuing significant mitigation initiatives, with participation from the FEMA Director, elected officials and key members of the business community.

As Associate Director for Mitigation, I will also commence participation in monthly meetings hosted by Undersecretary of State for Global Affairs Timothy Wirth to review global climate change issues with other federal agency representatives. As a newly confirmed appointee of the Administration, I am anxious to work with other federal representatives on this important issue.

While FEMA has only recently been asked to participate in this initiative, we are eager to lend our support to the efforts to spotlight the impact of global climate change in the context of our Agency's mission, and in consort with the entire federal family. We expect to forward further information on our activities to you in the near future.

Copies: James Lee Witt, Director
Jane Bullock, Chief of Staff
Craig Wingo, Deputy Associate Director for Mitigation
Richard Krimm, Senior Policy Advisor to the Associate Director for Mitigation

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THE WHITE HOUSE
WASHINGTON

August 22, 1997

MEMORANDUM FOR: TODD STERN
THURGOOD MARSHALL, JR.
JOHNATHAN ADASHEK
KRIS BALDERSTON

FROM: ROSS MILLER

SUBJECT: Climate Change Plans

Attached are the Climate Change Schedules from USDA and EPA.

We are still waiting for the report from DOT. We will forward this plan as soon as we receive it.

MEMORANDUM FOR CABINET AFFAIRS

FROM: Charlie Rawls 
USDA

RE: Activities of Secretary Glickman on Climate Change

Date: August 21, 1997

Secretary Glickman will play an active role in the Administration's climate change outreach effort leading up to the White House Conference on October 6.

The Secretary will take advantage of his schedule for the months of August and September to amplify the President's message on climate change.

On August 26, the Secretary will visit Virginia State University in Petersburg, Virginia. Among the issues he will discuss during his visit with a group of primarily small, limited resource farmers will be the challenges that global warming and climate change will pose to agricultural producers in the future.

Also on August 26, the Secretary plans an American Heritage Rivers event in Richmond, Virginia. A climate change message for this event is being reviewed.

On September 4th the Secretary will meet in Washington, DC with the "Green Group", which is composed of the CEOs of the major environmental organizations in the U.S. He will use this opportunity for amplification of the Administration's commitment to address the climate change issue.

On September 8th the Secretary will meeting with the Board of the National Farmers Union (NFU) in Washington, DC. Among the issues to discuss will be the possible role of the NFU in discussing with its membership the issue of climate change.

The Secretary's major event leading to the October White House Conference is now tentatively scheduled for either September 17 or September 26. This will partly depend on his return from the Gore/Chernomyrdin meeting. Plans are now being made for a large event in the West or Mid-west (Iowa) which will highlight the challenges of global warming for agriculture, and contributions that biomass and other agriculture related technologies can make which will help reduce or stabilize the amount of carbon being released in the atmosphere. A role for the Department of Energy and OSTP is being reviewed. More information will be provided as plans are finalized.

August 22, 1997

MEMORANDUM TO TODD STERN AND KRIS BALDERSTON, THE WHITE HOUSE

FROM: LORETTA UCELLI, EPA

SUBJECT: CLIMATE CHANGE OUTREACH

Administrator Browner will participate in the following events and activities in advance of the White House Conference on Climate Change to help educate the audience on the health and environmental problems caused by global climate change, and the need to find flexible, common sense, cost-effective ways to reduce the pollution that causes it.

Events/Speeches:

- **Washington, D.C.:** We are working with Secretary Cohen's office to schedule an event the week of September 15-19 with Secretary Cohen and Administrator Browner to demonstrate the Department of Defense's efforts to increase energy efficiency and reduce emissions that lead to global warming.
- **Tallahassee, Florida:** On September 19, Administrator Browner will speak to faculty, students and state and community leaders at **Florida State University**.
- **Baltimore, MD:** On September 20, Administrator Browner will address the issue at the **Socially Responsible Business Awards** conference in Baltimore Maryland.
- **Chicago, IL:** We are working to schedule Administrator Browner to speak to the **Chicago City Club** on September 30.
- **Boston, MA:** On October 3, Administrator Browner will speak about climate change to the **Environmental Business Council** in Boston, MA.

Editorial Boards: We are working to schedule meetings with the following editorial boards for Administrator Browner:

<i>Miami Herald</i>	August 27
<i>Kansas City Star</i>	September 3
<i>Hartford Courant</i>	September 8
<i>Tallahassee Democrat</i>	September 19
<i>Chicago Tribune</i>	September 30
<i>Boston Globe</i>	October 3

We are also in the process of setting up phone interviews with the following editorial boards:

St. Louis Post Dispatch
Milwaukee Journal
Minneapolis Star Tribune
Los Angeles Times
San Francisco Chronicle
Seattle Times
Portland Oregonian

Opinion Editorials: We are drafting an opinion piece for submission to newspapers in 2nd tier media markets on Clinton Administration efforts to find ways to protect public health and the environment through common sense, cost effective market based solutions to curb global climate change. This piece could be co-signed by an Administration official from an economic agency, such as Secretary Daley.

Radio: We are looking into scheduling Administrator Browner on various radio programs focused on the environment.

These events and activities will involve the following message:

- Climate change is a real problem facing this nation that needs to be addressed through programs that protect public health while, at the same time, allow the nation to maintain its leadership and competitiveness in the world economy.
- Economic growth and environmental and public health protection go hand in hand. Through advancements in technology and innovations in market-based pollution reduction programs, we can curb climate altering emissions through flexible, common sense and cost effective solutions.
- Because this is a global problem, all nations -- at all levels of development -- have a responsibility to take action to reduce their emissions to protect against climate change.

We are in the process of finalizing the Administrator's schedule for the upcoming months, and will update you as new climate change events become firm. If you have any comments or changes to the above message and schedule, please call me or Stephanie Cutter at 260-9828.

cc: Natalie Wymer

THE WHITE HOUSE
WASHINGTON

August 21, 1997

MEMORANDUM FOR: TODD STERN
THURGOOD MARSHALL, JR.
JOHNATHAN ADASHEK
KRIS BALDERSTON

FROM: ROSS MILLER

SUBJECT: Climate Change Plans

Attached are the Climate Change Schedules from Defense, Labor, HHS, HUD and USAID.

We are still waiting for the reports from the following agencies: USDA, DOT and EPA. We will forward these plans as soon as we receive them.

20 Aug 1997

MEMORANDUM FOR LIZ BAILEY

FROM: Celia Hoke, OSD/PA

SUBJECT: SecDef Event Supporting the Climate Change Initiative

At the September 14, 1997, Awards Conference in Montreal, Canada, which marks the tenth anniversary of the Montreal Protocol on Substances that Deplete the Ozone Layer, the Department of Defense will be recognized by the Environmental Protection Agency for its outstanding technical achievements in protecting the environment. Following this event, it is expected that Secretary Cohen will host EPA Administrator Browner at the Pentagon for a ceremony to recognize the DoD Stratospheric Ozone Protection Award Winners and to focus on the department's 10 years of stratospheric protection initiatives.

U.S. Department of LaborChief of Staff to the
Secretary of Labor
Washington, D.C. 20210

August 21, 1997

MEMORANDUM FOR THURGOOD MARSHALL, JR.

FROM: THEODORE MASTROIANNI 

SUBJECT: Department of Labor's Roll-out Plan for Climate Change

Below please find our roll-out plan for the effort on Climate Change:

I. PROPOSED ACTIVITIES BY SECRETARY HERMAN:September -- Events to Garner Key Support on Climate Change:

- ▶ Meet with key labor union leaders to hear their concerns and ensure they feel included in the policy process (leading up to the President's meeting with AFL-CIO leadership in late September);
- ▶ Attend POTUS meeting with AFL-CIO leadership in late September;
- ▶ Attend POTUS meetings with CEOs in early September;
- ▶ Attend an upcoming OSTP regional conference on climate change and speak on the concerns about impact on the domestic economy.

October and November

- ▶ Attend the White House Conference on Climate Change on October 6 and chair a panel discussion (e.g., on economic/jobs impact);
- ▶ Continue meetings with key labor union leaders to hear their concerns and ensure they feel included in the policy process;
- ▶ Continue meetings with key corporate leaders to hear their concerns and ensure they feel included in the policy process.

II. ACTIVITIES BY SENIOR STAFF AT DEPARTMENT OF LABOR

- ▶ Work with Climate Change Task Force to identify appropriate labor union surrogates and allies;
- ▶ DOL's Chief Economist and Assistant Secretary for Policy will hold private meetings and public speeches on the issue, supporting the President's position.



DEPARTMENT OF HEALTH & HUMAN SERVICES

Chief of Staff

Washington, D.C. 20201

MEMORANDUM FOR THE HONORABLE TODD STERN

I am responding to your request that DHHS identify upcoming events that would help members of the public to understand the nature and scope of Administration initiatives related to the prospect of global climate change.

Though current climate models are unable to reliably project regional scale changes, it is clear that even small increases in temperatures and other changes in climate conditions could result in a net increase in the geographic distribution of mosquitoes and other disease vectors and thus a substantial expansion of the geographic scope of certain infectious diseases that are normally limited to the tropics. The links between climate change and other health effects are less scientifically firm.

The Department launched a significant initiative on emerging and re-emerging infectious diseases in 1994 and made explicit reference to the linkage to potential climatological and ecological change. This initiative was followed by a Presidential Decision Directive. There are several key conferences scheduled for late September this year -- including one sponsored by an NIH Institute -- at which it may be appropriate for HHS speakers to address the link between climate change and infectious disease. The conferences include:

- ▶ September 17-19: U.S./Mexico/Canada Research Development Conference: Precursors and Consequences of Emerging and Reemerging Infectious Diseases in North America, Bethesda, Md. HHS speakers include Dr. Anthony Fauci, Director, National Institute of Allergy and Infectious Diseases and Dr. John La Montagne, Director of NIAID's Division of Microbiology and Infectious Diseases.
- ▶ September 24-25: Workshop on Climate Change and Disease, Chantilly, VA. Sponsoring organizations are the National Institute of Allergy and Infectious Diseases (NIAID), the American Electrical Power Institute and the Department of Energy. HHS speakers include Dr. John McGowan, Deputy Director, NIAID, Dr. Ken Olden, Director, National Institute of Environmental Health Sciences and Dr. Duane Gubler, Director, Division of Vector-Borne Infectious Diseases, National Center for Infectious Diseases, Centers for Disease Control.
- ▶ September 23-26: Annual meeting of the Association of State and Territorial Health Officials, Scottsdale, Arizona. Dr. Jim Hughes, Director, National Center for Infectious Disease, will make a presentation.

Over the next several weeks, I will continue to discuss with these speakers how they might address the link between climate change and infectious disease.

William V. Corr



U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
OFFICE OF THE SECRETARY
WASHINGTON, D.C. 20410-0001

MEMORANDUM FOR: Todd Stern, Assistant to the President
and Staff Secretary

FROM: Margaret Sullivan, Chief of Staff

SUBJECT: HUD Activities To Highlight Global Climate Change

The existing building stock produces one-third of all carbon emissions. As a result, programs for emissions reduction are extremely important to the Department and the Administration's effort to reduce global warming.

As you are aware, HUD staff have been participating in the planning of Partnership For Advancing Technologies in Housing (PATH), a new public/private initiative that looks at developing new building technologies to reducing carbon emissions from housing while also reducing housing costs. The Secretary has decided that HUD will take on the leadership of this effort. The Administration's amplification of climate control provides an excellent opportunity to announce this new partnership between HUD, other Federal agencies and key industries involved in PATH. We would like to hold a meeting in September to be hosted by the Secretary with industry leaders and other agencies to kick off the detailed planning of PATH as a true partnership. This meeting will be the precursor to a formal kick-off in October.

HUD has also been taking an active role in decreasing global warming through its energy efficiency and land-use programs. Through these efforts, the Department has developed the following list of accomplishments and activities which we are prepared to highlight during the Secretary's travel and during press interviews in September.

- The Energy Efficient Mortgage (EEM) Pilot was expanded to a nation-wide program in October 1995. To date, 3,500 EEMs have been insured in 34 States under this program.
- HUD will play a critical role in efforts to reduce carbon emissions, energy use, and waste products from housing. Emissions from housing can be substantially reduced through technological innovation, while at the same time improving the quality and safety of housing. HUD will undertake a more aggressive dissemination strategy on rehabilitation and energy efficiency to both HUD program participants as well as the housing market at large.
- The Secretary has issued guidelines for cost effective energy efficient property rehabilitation. These guidelines have been supplemented with new guidebooks and computer software.

- In March of 1995, HUD and the Department of Energy (DOE) agreed to continue a joint partnership and launch a new 5-Year Initiative, which adopted a new 5-year Partnership Goal for the year 2000 of reducing energy consumption 30 percent in one million public and assisted housing units.

Specifically, when the Secretary travels to Fort Wayne, Indiana to address the U.S. Conference of Mayors Leadership Meeting he could mention:

- The Department's work with the American Planning Association to produce "Growing Smart" model statutes affecting planning and the management of change in urban and rural areas. These statutes are development tools that if localities put in place will produce denser communities, reduce urban sprawl, and decrease dependency on automobiles.