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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. schedule	re: Schedule of the President for Tuesday, May 27, 1997 [partial] (1 page)	05/27/1997	b(7)(E)

COLLECTION:

Clinton Presidential Records
Staff Secretary
Todd Stern
OA/Box Number: 9358

FOLDER TITLE:

Chron Files: Friday, May 23, 1997

2019-0774-S

rs3357

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

[Handwritten signature]

[Handwritten note: "Friedkin letter (see pg. 100 per sub file)"]

WHITE HOUSE
WASHINGTON

[Handwritten signature]
[Yellow checkmark]
Huber
Copied

May 23, 1997

Ms. Dawn M. Friedkin
Apartment 310
2501 Porter Street, N.W.
Washington, D.C. 20008

Dear Dawn:

Congratulations on your graduation from George Washington University.

I am proud to join your family and friends -- including many here at the White House -- in celebrating as you reach this important milestone in your life. I encourage you to continue to act on your idealism, to deepen your educational experiences, and to maintain the courage of your convictions.

You served my Administration well with your energy, creativity, and determination, and I know you will bring these same qualities to all your future endeavors.

Hillary and I send you best wishes for every continued success.

Sincerely,

[Handwritten signature: Bill Clinton]

[Handwritten signature: Clinton]

Jim — for BC sig

would like to hand deliver
on Friday

Thanks

Dele

~~XXXXXXXXXXXX~~
DAWN M. FRIEDKIN
2501 PORTER STREET, N.W., Apt. 310
WASHINGTON, D.C. 20008
(202) 966-1676

*The Board of Trustees
President Stephen Joel Trachtenberg
and the Faculty of The George Washington University
announce the
Commencement and Graduation Exercises
of
The George Washington University Law School
on Sunday, the twenty-fifth of May
Nineteen hundred and ninety-seven
Washington, D.C.*

*u
C. Clinton
S. W.
Frank*

THE WHITE HOUSE
WASHINGTON

May 23, 1997

Ms. Kathryn Gaie Roth
Major Gregory Matthew Douquet
1657 31st Street N.W.
Washington, D.C. 20007

Dear Kathy and Gregory:

As you begin this new chapter in your life together, Hillary and I want to wish you the very best. Your lives will become richer because of this blessed event, and we hope the coming years will bring you lasting love, growing wisdom, and great happiness.

Our thoughts and prayers are with you both.

Sincerely,

Bill Clinton

Ms. Kathryn Gaie Roth
Major Gregory Matthew Douquet
Apartment 205
1657 31st Street N.W.
Washington, D.C. 20007

*Dr. and Mrs. Edw. [redacted]
invite you to celebrate the wedding of*

*Kathryn Gaie Roth
and
Major Gregory Matthew Douquet*

*Sunday, the first of June
Nineteen hundred ninety-seven
at two o'clock*

*River Farm
7931 East Boulevard Drive
Alexandria, Virginia
Garden party to follow*

Some Information on the wedding...

Getting to the Wedding Site:

River Farm is a historic estate once owned by George Washington and now the headquarters of the American Horticulture Society. It is located just off of George Washington Parkway, four miles south of Old Town, Alexandria. You can access the George Washington Parkway from the Key Bridge or the Memorial Bridge in DC — then follow the Parkway south. The parkway becomes a city street when it passes through Old Town, and is called Washington Boulevard. Exiting Old Town it is called the Parkway again. Continue for four miles. You will see a sign for West Boulevard then for East Boulevard. Make a left exit from the Parkway at East Boulevard (there is a small sign there for River Farm), and make an immediate left again. The gate to River Farm is a few yards up on the right.

Parking is very limited, so, where possible, you may wish to consider carpooling or taking a taxi.

A Note on the Venue: The wedding is outdoors, and we will be setting up lawn games for people to play at the reception — croquet and boules. Please bring shoes you are comfortable wearing on grass.

Saturday Picnic

We would love to see you before the wedding. We are planning an informal picnic on Saturday from 1:00 to 3:00 pm at the park across from our house in Georgetown — Montrose Park, at 30th and R Streets. Please wear casual clothes.



The President and First Lady
West Wing - 1st Floor
The White House
Washington DC 20500



Robert J. [unclear]
1057 [unclear]
Washington, DC

Please respond
on or before May 5th, 1997

M _____

will/will not attend

No. of Guests _____

4.29.97

Maureen -

Can you do

letter of

Congrats !!

Thanks -

Betty

1657 31st STREET, N.W.
APARTMENT 205
WASHINGTON, D.C. 20007

Dear Betty =

It was good to see you the other day!
I am doing well - though really, a bit stressed about
the upcoming wedding (it's June 1st)

I wanted to send along an invitation to
the President + First Lady - I know that they are
too busy for things like this, but I do feel
so much gratitude + affection for them, I'd like
to let them know they are invited.

Do look at the invite - I made the paper as a little
craft project.

Also if it's not too much to ask, could you
consider getting a congrats letter for us through
presidential correspondence? We'd appreciate it so
much.

Thank you, as always, Betty, for your
help + friendship. Please give my best to
Nancy
Yours
Kathy Rubin

THE WHITE HOUSE
WASHINGTON

May 23, 1997

Mrs. Ethel Kennedy
Hickory Hill
1147 Chain Bridge Road
McLean, Virginia 22101

Dear Ethel:

Thank you so much for the copy of The Courage to Stand Alone, which Sandra Cuneo passed along to me. I was pleased to receive this collection of Wei Jingsheng's writings, and I'm touched by your continued thoughtfulness.

Hillary and I appreciate your support and wish you the best.

Sincerely,

Bill

*Let Mrs
Harris*

Gift Unit

Bill Kennedy

Handwritten notes in the top left corner:
Jed Shapiro
Shut Shapiro
(Jed Shapiro)
Pres. Summit
Clean up Wilson
per Fortney

THE WHITE HOUSE
WASHINGTON

May 23, 1997

Dr. Stuart H. Shapiro
Chief Executive Officer
The Presidents' Summit
for America's Future
Post Office Box 27120
Washington, D.C. 20038-7120

Dear Stuart:

Thank you for your warm letter. I deeply appreciate your vision, hard work, and leadership on the Presidents' Summit for America's Future. I'm also grateful for your kind words about my staff, especially Steve Silverman. I'm glad you enjoyed working together.

The commitment of everyone involved in planning and implementing the goals of the Summit was truly inspiring, and I thoroughly enjoyed participating in this historic event. Thank you for helping us usher out the era of big government and usher in an era of big citizenship.

I look forward to continuing our work together and wish you every success.

Sincerely,

Bill Clinton

Copy for
Phil (John)

copied
Matthews
COS

cc: POTUS ✓
Melanne

from HRC

THE PRESIDENT HAS SEEN
5/23/97

5/20

1. cc. Sylvia M
2. The Pres

Sylvia
with commission
of the Commission
R

22 April 1997

Mrs Hillary R Clinton
The White House
1600 Pennsylvania Avenue NW
WASHINGTON DC 20500
USA
Fax 091 202 456 2883

Dear Mrs Clinton

On your recent visit to South Africa you met with many people so I don't expect you to remember meeting me. I am the Deputy Chairperson of the Truth and Reconciliation Commission and we met when you visited the Commission in Cape Town. I was sitting on your right, between you and your daughter, Chelsea.

Two weeks ago I was in Atlanta and attended a conference entitled "Beyond Racism". It was attended by leading representatives from the United States, Brazil and South Africa. During our discussion on the work of the Truth and Reconciliation Commission, and in particular the whole question of national memory, Prof John Powell of the University of Minnesota Law School mentioned to me that there is no memorial to slavery in the United States, despite the enormous impact and influence of that traumatic history.

When I was in New York I read that President Clinton was considering setting up a race relations task team or study group and would respectfully suggest that if he does do this, one of the issues to be looked at could be some form of memorial relating to the period of slavery in the United States. I know this would find very strong support from many African Americans and indeed many other Americans who are deeply involved in improving race relations.

.../2

May I take this opportunity also to thank you most warmly for your readiness to meet with the Commission, your keen understanding of the nature of its work and your encouragement to those of us directly involved in this enormously challenging task.

With good wishes

Yours sincerely

A handwritten signature in dark ink, appearing to read 'Dr. A. L. Boraïne'. The signature is fluid and cursive, with a large initial 'D' and 'B'.

DR A L BORAINÉ
Vice Chairperson

THE WHITE HOUSE
WASHINGTON

Date

5/23

To:

Gene ✓ Spedlin

From:

The Staff Secretary

Gene -

Any comment on this
memo?

PhM



UNITED STATES DEPARTMENT OF EDUCATION

THE SECRETARY

May 22, 1997

'97 MAY 23 AM 10:35

MEMORANDUM FOR THE PRESIDENT

FROM: SECRETARY RICHARD RILEY

m.s. for

RE: Higher education tax package option

As you requested, this memo describes the potential compromise tax package we discussed today. This compromise would keep the maximum HOPE tax credit at \$1,500 -- the average community college tuition -- while addressing concerns about the grade requirement and providing additional tax benefits to lower income families. It pays for these changes by reducing the maximum benefit of our tuition deduction for families in the 28% bracket, but provides additional assistance to families in this bracket by restoring the student loan interest deduction. The attached table summarizes this compromise package, which would likely cost between \$36 and \$39 billion over 5 years. All budget estimates are from the Treasury Department. The National Economic Council is sending you another memo describing a range of proposals for your consideration.

Current Proposal:

5-year cost: \$36.2 billion

HOPE Scholarship tax credit of up to \$1,500 for the first two years.

-Credit is offset by the amount of federal grants received, mostly Pell grants.

-Need at least a B- average in the first year to receive credit in the second year.

Tax deduction for tuition and fees, up to \$5,000 in 1997-98 and up to \$10,000 after 1998, for lifelong education and training.

Possible Compromise Package:

5-year cost: between \$36-\$39 billion

1. HOPE Tax Credit: Require satisfactory progress rather than at least a B-

This package would eliminate our B- requirement for eligibility for a second HOPE tax credit, but would continue to require responsibility by applying the "satisfactory progress" requirements now used for eligibility for student aid programs. These rules require that students maintain at least a C average or meet other standards set by the institution. This change would increase costs by \$2.2 billion over 5 years.

The higher education community strongly supports this change, alleging that our proposal would lead to grade inflation and IRS intrusion into academic affairs, while unfairly affecting disadvantaged students. Representative Rangel's bill makes this same change. The Senate Minority bill substitutes a high school grade requirement for our college grade requirement, but this might limit access for students who did not do well in high school.

2. HOPE Tax Credit: Eliminate or reduce the offset for Pell and other federal grants

Our FY98 Budget proposal deducts the value of any Pell or other federal grant from the value of the HOPE tax credit. To provide more assistance to lower income students, many people have recommended eliminating or reducing this offset. This compromise package could either eliminate the offset completely or offset only 50% of federal grants. Eliminating the offset for federal grants, which both Rep. Rangel's bill and the Senate Minority bill propose, costs \$3 billion over 5 years. Offsetting 50% of grants costs only \$930 million over 5 years because the poorest students would continue to receive little or no benefit from the HOPE tax credit.

3. Tax Deduction: Cap the benefit at \$1,500

To offset the cost of the above changes, this package would reduce the maximum benefit of our proposed tax deduction from \$2,800 to \$1,500. This affects families in the 28% tax bracket (above \$60,000 of AGI). It could be achieved in either of two ways:

- a) Limit the value of the deduction to 15% of tuition and fees, up to \$1,500.
- b) Cap the maximum benefit of deducting up to \$10,000 in tuition and fees at \$1,500.

The first method would reduce the benefits to those in the 28% bracket somewhat more than the second, is more sensitive to differences in tuition costs, and would save \$4.0 billion over 5 years. The second method would save somewhat less than the first, but we do not yet have an estimate. Rep. Rangel's bill does not contain any tuition deduction, and instead makes a refundable credit available for four years (up to \$1,500 in the first two years and up to \$1,000 in the next two years). The Senate Minority bill is nearly identical to our FY98 Budget proposal.

4. Student loan interest deductibility and tax-free student loan forgiveness

To provide additional assistance to families, and especially those in the 28% bracket who would benefit less under the change described above, this package would reinstate the tax deductibility of interest on any student or parent higher education loan, which was eliminated in the Tax Reform Act of 1986. The Senate Majority version of this proposal phases out the deduction for families with incomes between \$65,000-\$85,000, and costs \$700 million over 5 years. The Senate Minority version phases out the interest deduction between \$80,000-\$100,000, providing greater benefits to those in the 28% bracket, and would therefore cost more although we do not yet have an estimate. This package would also include our FY98 Budget proposal to eliminate the taxation of student loans when they are forgiven for those engaged in community service (\$15 million over 5 years).

This package would also commit to extending Section 127 and establishing a 10% tax credit for small businesses that provide education and training, but it would not include the cost in the \$35 billion reserved for the HOPE tax credit and \$10,000 tax deduction. Our FY98 extends Section 127 through the year 2000 and establishes the small business tax credit, costing \$2.4 billion over 5 years. Extending Section 127 through the year 2002 and establishing the small business tax credit would cost \$3.7 billion over 5 years.

Possible Higher Education Tax Package

	5-year cost (\$ billions)
Proposal in FY98 Budget:	\$36.2
Possible Compromise Package:	
1. Substitute satisfactory progress requirement for the B- requirement	+\$2.2
2. Eliminate or reduce the HOPE offset for Pell and other federal grants	+\$3.0 or +\$0.9
<i>Eliminate the offset</i>	+\$3.0
<i>Offset only 50% of grants</i>	+\$0.9
3. Cap the benefit of the deduction at \$1,500	-\$4.0 or less
<i>Cap at 15% of tuition, up to \$1,500</i>	-\$4.0
<i>Cap the maximum deduction at \$1,500</i>	less than -\$4.0
4. Student loan interest deduction (Senate Majority version) and tax-free loan forgiveness	+\$0.7
Net change from compromise package:	between \$0 and +\$3
Total Cost:	\$36-\$39 billion

THE PRESIDENT HAS SEEN
5/23/97

MEMORANDUM

GeneS File analysis
advice

CCUP

To: President Bill Clinton
Honorable Hillary Rodham Clinton

Dated: February 26, 1997

From: Bob Raymar

Re: Increasing Employment by Shifting Tax Burdens

As you know, Bill Drayton '70 is one of our most creative classmates. He believes that the current federal tax system encourages the consumption of depletable natural resources in the marketplace, and discourages the consumption of labor. The result is under-employment, and anemic national growth.

The enclosed draft article proposes a revenue neutral mechanism to remove tax barriers to the use of labor and increase them on natural resources, so that the marketplace would shift to greater use of human resources and less use of natural resources. The idea and article are quite creative, and worth your while.

* * * * *

As you know, Ashoka has for many years fostered micro-social-entrepreneurs. HRC's efforts to foster micro-entrepreneurs may benefit from a luncheon meeting with Bill.

Enclosure

Copied
✓
Sporting
VP
cos

Should
we copy
gene &
VP 1/2

97 MAY 23 PM 1:35

bcc: William Drayton
Tel: 703-527-8300
Fax: 703-527-8383

Potential Titles:

Mass Unemployment: Key to Growth[®]

or

Doubling Employment[®]

by William Drayton †

What if America could rev up a growth rate that would make Asians blush? What if it could be done entirely by market forces, without an increase in taxes, or the deficit, or Big Government?

An administration willing to stop taxing jobs -- and get the lost revenue from natural resources -- could bring America roaring into the 21st century with millions of new jobs and truly prove "the hope is back". America could retain world economic leadership, and it would be able to heal the social divisions increasingly tearing us apart.

The first step is to accept that the country is not using 50 percent of its workforce -- i.e., that unemployment is many times the 5.3 percent that the White House trumpets. The numbers are hard to duck. The 1990 census counted 6.87 million officially unemployed versus 133 million employed. However, only 80 million of that 133 million had full-time jobs (at least 35 hours a week). The other 53 million were part-time and seasonal workers, and only 14.6 million of them averaged 20 hours a week or more. A further 49.9 million perfectly healthy adults who are entirely free to work are omitted from the Labor Department's "work force" or "unemployed" categories: Because they are neither working nor actively seeking work, they are officially invisible. Including these invisible souls, 57 percent of the potential workforce are un- or underemployed -- and that does not count millions more who have, for instance, some ailment but nonetheless want work. This makes for a very loose labor market indeed, and it entails gigantic social costs.

If the country has over 100 million un- and underemployed, why do our statistics and discussions focus only on the seven million "unemployed"? Because they are the political problem: The others have psychologically accepted dependency/unemployment and are not actively angry or seeking help.

Giving these tens of millions of people jobs is our country's only possible avenue to fast growth. There simply is no resource other than this vast reservoir of unutilized labor

† *Founder, Ashoka: Innovators for the Public; MacArthur Fellow; former Assistant Administrator, U.S. EPA, McKinsey and Co. management consultant, and Stanford and Harvard faculty member.*

-- and all the education, health care, and other human capital invested in them -- that can provide the energy necessary for the economy to break out of its pathetic 2.5 percent growth rate. We have lost our raw materials advantage: As one of the most exploited continents in the world, we increasingly import, e.g. our oil and metals. Nor do we any longer have privileged access to low-cost capital. Every year it becomes easier for companies in Thailand to tap cheap money in the ever more efficient global financial market. Only in its people and their human capital does America have a huge unutilized resource that could fire growth.

The simplest and most powerful single policy to produce tens of millions of new jobs is to swap today's \$525 billion in payroll taxes (chiefly Social Security, health, and unemployment) for equal revenues from a new "patrimony tax" on the continent's natural wealth. This would lower the price of labor *relative* to natural resources by 35 - 40 percent over 7 - 8 years of gradual introduction. (If one also cuts income tax payroll deductions, the *relative* price shift would be well over 50 percent.) This trillion dollar plus *relative* price shift is leveraged jujitsu: higher natural resource prices increase employment; so do lower labor costs. Social security benefits would not be touched, just paid for in a more politically attractive way.

Economic growth would multiply as the new workers produced far more goods and services; as families and government no longer had to pay for tens of millions of dependents; as crime and other social ills receded; as taxes shifted from production towards consumption; and as the economy's new price signals encouraged rather than victimized the fast growth knowledge sectors that are our global strength and our future.

Here's how it would work: Reducing payroll tax rates by 3 percentage points each year would provide a \$92 billion annual stimulus to employment. If the policy cut employee contributions first, the typical employee could be sent a \$1000 refund check for each such 3 point reduction -- a politician's dream.

Since the payroll tax ultimately comes out of workers' pockets in industries where they have little bargaining power, cutting it is one of the few feasible means of reducing the country's growing, corrosive income inequality.

Where workers do have leverage and therefore rising salaries -- i.e., the knowledge sectors so key to our future -- employers have to absorb the tax. Cutting it would allow them to hire more workers, cut prices (and therefore sell and hire more), and/or enjoy larger profits (which invites new competitors with new jobs.)

Then there's the policy's incentive magic: It compounds such direct increases in the demand for workers by simultaneously raising the lost revenues through new taxes on

the use of natural resources: The first year *relative* price shift thereby suddenly weighs in at \$184 billion, not \$92 billion.

There's political magic as well: These natural resource taxes can be enacted. As Al Gore (and many environmentalists before him) have learned painfully, stand-alone natural resource taxes are likely to crash and burn. These patrimony taxes, however, should fly politically. That's because they are inextricably married to giant political positives -- increasing jobs and growth while slashing both payroll taxes and mass unemployment's social ills.

Given this popular underpinning and a little creativity, there are many, many politically feasible patrimony taxes. For example:

- * **Energy Inefficiency Tax.** A tax charged each year on the 25 to 50 percent least energy efficient (a) new cars, appliances, etc. and (b) commercial buildings. The tax's automatic annual adjustment keeps revenue steady, spurs innovation, and avoids the political heartburn of periodic adjustments. It spares the poor since they can buy old or relatively efficient new goods untaxed. It entails little administrative cost (most of the information is already available), and the political pain is tolerable (because taxed industries have winners as well as losers and because the super mobilized new property developers are excused). It would raise roughly \$10 - 20 billion annually.
- * **Non-labor Value-added Tax.** The standard European consumption tax could be modified to tax all portions of production except labor. Such a tax with a 10% rate would produce over \$180 billion. If housing, food, and medicine were excluded, it would still raise \$80 billion.
- * **Recycling Incentive Tax.** By charging two cents per box, bottle, or other package unless it contained a minimum percentage of recycled material, this tax would create substantial new demand for scrap and \$10 - 20 billion in revenue.

How would people respond to such changed incentives? Farmers, for example, would find summer hires more attractive than before -- because they would cost less and could substitute for machines that chew up newly expensive energy and materials, and because a series of natural resources-conserving activities, ranging from composting to fighting erosion, would warrant the labor required. People intensive outfits, from research labs to consulting firms, would grow as their chief cost is cut.

There are no bureaucrats, no sectional preferences, no "industrial policies" here. This policy uses what truly moves markets: changed prices.

Much more than national wealth and individual well-being are at stake. Allowing our decades-old below-expectations growth to continue will leave us mired ever more deeply in an historically familiar trap. Our first response -- which is historically typical -- was to keep consumption growing as fast as we felt it should by consuming capital -- be it through rent control, cutting education, or not maintaining our bridges. With the debt blow-off of the 1980s we reached the even more destructive next stage: If the majority can no longer ensure that its consumption continues to compound, it will be tempted to unite politically to protect whatever it does have from the claims of others. Britain, which lost its competitive advantage in the 1880s, got stuck in this dispiriting, divisive stage by 1911 -- miring itself in a century of slow growth, social division, and declining relevance.

So much is at stake here that whichever party provides the needed political leadership could establish itself as the majority party for a long time. Breaking out of the current downward spiral would be as great a contribution as Roosevelt made stopping the similarly self-feeding downward spiral of the Great Depression.

This downward spiral is as global as Roosevelt's. Mass un- and underemployment is even worse in Europe and most of the developing world, and the reform opportunities are similar. The payroll tax burden on legal, formal sector employment in Brazil, for example, ranges from 52 to 72 percent.

Effective leadership in this cause could call forth an extraordinarily powerful coalition, powerful because it serves the central-most interests both of America as a whole and of ten giant constituencies:

- * Organized labor can only continue its decline as long as roughly fifty percent of the workforce overhangs a loose labor market.
- * The environment would benefit more from this sort of major increase in the relative price of natural resources than from any other plausible advance.
- * Women, given leverage by a tighter job market, could close in on wage differentials, open new jobs, and shatter many a glass ceiling.
- * Older people who have lost jobs for decades as women willing to work for less have pushed into work and who suffer earlier deaths and more illness as a result, could, because of their numbers and propensity to vote, become a political tsunami as they press back in.

- * The disabled, African-Americans, Latinos, new immigrants, the young, and all those concerned about America's social health (be it the well-being of the young, crime, or a competitive workforce) have every bit as much at stake.

Business will be divided. The chief opposition will come from the politically mobilized natural resource industries; but the reform's chief beneficiaries, the knowledge and service sectors, now constitute over eighty percent of the economy.

Some economists suggest that today's unemployment is "natural" and that the economy would explode if we did better. If there is a problem, it certainly is not one of *supply*: If good work were available, hosts of people would respond -- as they did in the first two years of World War II when the number of people working jumped 35 percent and the average work week grew 20 percent.

The problem is *demand*. Do we have the imagination and courage to see the mass unemployment around us and then to act?

The means to break out are there. The political energy waiting to be tapped is enormous.

What is missing is leadership. Unfunded tax cuts would hurt growth. More training would help those trained find work -- but largely at the expense of other marginal workers as long as there is no increase in the total demand for workers. The 1996 welfare reform increases the need for jobs without increasing their supply. Business cycle tweakings don't cause structural change.

Worse, some of America's leaders seem to be headed towards an exclusionary circling of the wagons. However, America is not Britain in 1911. It fires "can't do" leaders. It has the energy and the will to break out.

MEMORANDUM FOR THE PRESIDENT

THE PRESIDENT HAS SEEN

5/23/97

FROM: STEPHANIE STREETT
KAREN FINNEY

'97 MAY 23 PM 12:04

RE: UPDATES REGARDING TRAVEL TO PARIS, THE HAGUE AND
LONDON

DATE: 5/23/97

COPY JOHN PODESTA
GENERAL DONALD KERRICK

Please find attached a copy of your schedule for your upcoming trip to Paris, The Hague and London. We have noted opportunities for physical therapy on the schedule per Dr. Mariano's suggestions.

There are a few issues that we wanted to bring to your attention.

PARIS

The staff recommends that you depart at 6:30 pm on Monday May 26, which would mean that upon your arrival in Paris, you would go straight to your bilateral meeting with President Chirac and do your briefing for the meeting on AF-1. This will give you 2 additional hours of down time in Washington on Monday May 26.

THE HAGUE

As you will see, you currently have only 45 minutes of down time / speech prep time in between the Queen's luncheon and your Marshall Plan speech. We are still working to give you a minimum of 1 hour of down time and 30 minutes of speech prep time between the two events.

LONDON

We attempted to schedule an embassy event in London at the airport when you arrive in order to give you more sightseeing time in the afternoon. However, Ambassador Crowe did not want to do this and has strongly requested that you do an embassy event in the city. The only time to do the event is following your press conference with the Prime Minister.

The Prime Minister and Mrs. Blair would like to have dinner with you and Mrs. Clinton at some point on Thursday evening (May 29). (They will not join you for OTR's) They are flexible and will go to whatever restaurant you would like. If you would like to have dinner with the Blairs, we suggest that it be tentatively scheduled for 7:30 pm. This will give you 2 1/2 hours of sightseeing time following the embassy event and will give you time for dinner and get you back to the White House around 1:15 am. The advance lead in London will have a number of dinner

Copied
Streett
Finney
Podesta
Kerrick
COS

OK
Mariano
Crowe
Chirac
ready

OK
I think we
should let
them choose
the dinner
time

options for you to choose from.

Would you like to have dinner with the Blairs?

YES ☒

NO ☐

DISCUSS ☐

We have identified a number of options for your sightseeing time:

Chelsea Physic Garden This 3.5 acre garden was founded in 1673 and is one of Europe's oldest botanic gardens. The garden illustrates the history of medicinal plants and has a Garden of World Medicine; one of the oldest rock gardens in Europe and many rare plants. It is located a mile from Kings Road which is an area with a number of antique and specialty art shops, restaurants and a market. The garden is typically closed on Thursdays, but we can easily have it open if this is of interest. You can have private time or we can arrange a tour.

Kew Gardens As you know, this is the most famous botanical garden in the world. Of seasonal interest are the Bluebells, azaleas, lilacs and chestnut trees. You can have private time or we can arrange a private tour.

Portobello Road, near Westbourne Grove
antique shops, specialty shops and pubs.

This is a quaint area with a number of

Do any of these appeal to you or do you have other suggestions?

YES ☒

NO ☐

DISCUSS ☐

*Int. arch. HRS
Might want to do
a gallery preview
or go along in Thurs
or pack of 10 fresh*

*see next
page*

5-23-97

Listed below are the answers to the questions you had regarding the May 17, 1997 memo on themes for your trip:

-  • **Attending the OECD Reception:** President Chirac is no longer hosting this reception due to the NATO / Russia agreement signing ceremony. The event is now a ministerial level event which Secretary Daley is tentatively scheduled to attend. (The time for the reception also conflicts with the time President Yeltsin is available for a bilateral meeting.)
-  • **Visit to International Criminal Tribunal:** Given scheduling pressures and sensitivity to the issues regarding the pursuit of war criminals in Bosnia we recommended that Secretary Albright do this event in conjunction with her visit to Bosnia following the visit to the Hague. We have requested that the appropriate justices from the Tribunal be invited to hear your Marshall plan speech on Wednesday (May 28). If you were to schedule a visit to the Criminal Tribunal, it would significantly cut into your sightseeing / down time in London on Thursday afternoon (May 29).
-  • **Visit to Organizations for the Prohibition of Chemical Weapons:** We declined the invitation to visit the inaugural session of the Organization for the Prohibition of Chemical Weapons because the only time available would have been Thursday morning (May 29) which would significantly cut into your sightseeing / down time in London on Thursday afternoon. We have requested that the appropriate members of the organization be invited to hear your Marshall plan speech on Wednesday (May 28).
-  Prime Minister Kok will greet you on arrival in Amsterdam and ride on Marine One with you to the Hague (20 minute ride), he will also go with you to Rotterdam and attend your remarks in Rotterdam. (Per his request, he does not have a speaking role.)

SCHEDULE OF THE PRESIDENT

FOR

MONDAY, MAY 26, 1997

'97 MAY 23 PM12:04

SCHEDULING DIRECTOR:

STEPHANIE STREETT

HOME: 202-332-5651

OFFICE: 202-456-2823

WHCA PAGER: 4033

EVENT COORDINATOR:
(Memorial Day Events)

LAURA GRAHAM

HOME: 703-212-7642

OFFICE: 202-456-2349

WHCA PAGER: 4809

TRIP COORDINATOR:
(Paris-The Hague-London)

KAREN FINNEY

HOME: 202-667-0132

OFFICE: 202-456-7951

WHCA PAGER: 4216

PRESS COORDINATOR:

ANNE EDWARDS

HOME: 301-565-3101

OFFICE: 202-456-2921

WHCA PAGER: 4208

May 23, 1997 (11:57am)

**SCHEDULE OF THE PRESIDENT
FOR
MONDAY, MAY 26, 1997**

MEMORIAL DAY

NOTE: Breakfast guests must depart the White House by 9:30 am.
--

7:30 am

STRETCH

8:30 am-
9:30 am

MEMORIAL DAY BREAKFAST

STATE FLOOR

Staff Contact: Kitty Higgins, Maria Echaveste

Event Coordinator: Setti Warren

CLOSED PRESS

Note: There are no remarks at the breakfast.

-- **The President** does a receiving line with guests.

-- Upon conclusion of the receiving line, **the President** departs.

9:45 am-
10:05 am

BRIEFING AND PHONE CALL WITH PRESIDENT

KOLLER OF SWITZERLAND

OVAL OFFICE

Staff Contact: Sandy Berger

CLOSED PRESS

10:05 am-
10:35 am

PHONE/OFFICE TIME

OVAL OFFICE

10:35 am

THE PRESIDENT departs the White House via motorcade en route
Arlington National Cemetery
[drive time: 10 minutes]

10:50 am

THE PRESIDENT arrives Arlington National Cemetery

Note: There will be a twenty one gun salute sounded as soon as the President enters the cemetery.

Greeters: Secretary William Cohen, Defense
Secretary Jesse Brown, Veterans Affairs
Major General Robert Foley, Commanding
General, United States Army Military
District of Washington

10:55 am-
11:05 am

WREATH LAYING CEREMONY
TOMB OF THE UNKNOWN SOLDIER
Arlington National Cemetery
Staff Contact: Kitty Higgins, Maria Echaveste
Event Coordinator: Laura Graham
OPEN PRESS

- **The President** is escorted by Major General Robert Foley to his position on the plaza.
- *The National Anthem of the United States* is played.
- **The President**, accompanied by Military Honor Guards, places the wreath on the stand.
- "Taps" is played.
- A moment of silence is observed.
- Major General Robert Foley escorts **the President** to the Display Room.

11:10 am-
11:50 am

MEMORIAL DAY SERVICE

AMPHITHEATER

Arlington National Cemetery

Remarks: Steve Naplan

Staff Contact: Kitty Higgins, Maria Echaveste

Event Coordinator: Laura Graham

OPEN PRESS

- **The President** is escorted by Major General Robert Foley onto the dais.
- The Colors are presented.
- The invocation is given by Chaplain Joel R. Schwartzman, United States Air Force.
- "The Star Spangled Banner" is performed by the United States Navy Band.
- A musical selection, entitled "Eternal Father" is performed by the Navy Sea Changers, accompanied by the United States Navy Band.
- Major General Robert Foley makes welcoming remarks.
- **The President** makes remarks.
- "America the Beautiful" is performed by The Navy Sea Changers, accompanied by the United States Navy Band.
- The benediction is given by Chaplain Joel Schwartzman.
- "Taps" is played.
- The Colors are retired.
- "The Stars and Stripes Forever" is performed by the United States Navy Band.
- **The President** departs.

12:00 pm

THE PRESIDENT departs Arlington National Cemetery via motorcade en route the White House
[drive time: 10 minutes]

12:10 pm

THE PRESIDENT arrives the White House

12:20 pm-
12:30 pm

MEET AND GREET
OVAL OFFICE
Staff Contact: Stephanie Streett
WHITE HOUSE PHOTO ONLY

PT SESSION TBD (Doctor will consult you)

DOWN UNTIL 6:30 PM

6:30 pm

THE PRESIDENT and First Lady proceed to the South Lawn

Note: This departure is closed to staff and guests.

6:35 pm

THE PRESIDENT and First Lady depart the White House via Marine
One en route Andrews Air Force Base
[flight time: 10 minutes]

6:45 pm

THE PRESIDENT and First Lady arrive Andrews Air Force Base

7:00 pm

THE PRESIDENT and First Lady depart Andrews Air Force Base via
Air Force One en route Orly Airport, Paris, France
[flight time: 7 hours, 05 minutes]
[time change: + 6 hours]

BC RON

AIR FORCE ONE

SCHEDULE OF THE PRESIDENT

FOR

TUESDAY, MAY 27, 1997

**Paris, France
The Hague**

SCHEDULING DIRECTOR:

STEPHANIE STREETT

HOME: 202-332-5651

OFFICE: 202-456-2823

WHCA PAGER: 4033

TRIP COORDINATOR:

KAREN FINNEY

HOME: 202-667-0132

OFFICE: 202-456-7951

WHCA PAGER: 4216

PRESS COORDINATOR:

JEREMY GAINES

HOME: 202-362-5475

OFFICE: 202-456-5771

WHCA PAGER: 4194

**ADVANCE LEAD:
(Paris, France)**

DAVID MOREHOUSE

CELL PHONE:

WHCA PAGER:

**ADVANCE LEAD:
(The Hague)**

MORT ENGELBERG

CELL PHONE:

WHCA PAGER:

May 23, 1997 (11:57am)

**SCHEDULE OF THE PRESIDENT
FOR
TUESDAY, MAY 27, 1997
Paris, France
The Hague**

**Note: Paris, France is 6 hours ahead of Washington, DC.
The Hague is 6 hours ahead of Washington, DC.**

**PT SESSION TBD (Doctor will consult you)
ABOARD AIR FORCE ONE**

7:15 pm-
7:45 pm

**BRIEFING FOR BILATERAL MEETING WITH PRESIDENT
CHIRAC
ABOARD AIR FORCE ONE
Staff Contact: Sandy Berger**

PARTICIPANTS

THE PRESIDENT
Secretary Madeleine Albright
Sandy Berger
John Podesta
Strobe Talbott
John Kornblum
Jim Steinberg
Donald Bandler
Sandy Vershbow

8:05 am
[10:05 pm EDT]

**THE PRESIDENT arrives Orly Airport, Paris, France
OPEN PRESS
PUBLIC TBD**

**Note: The President will be greeted at the bottom of the stairs and then
proceed through a cordon of honor to the limousine.**

**Greeters: Don Bandler, Charge D'Affairs
Laurent Stephanini, Deputy Chief of Protocol**

8:15 am

**THE PRESIDENT departs Orly Airport via motorcade en route Elysee Palace
[drive time: 30 minutes]**

Withdrawal/Redaction Sheet

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. schedule	re: Schedule of the President for Tuesday, May 27, 1997 [partial] (1 page)	05/27/1997	b(7)(E)

COLLECTION:

Clinton Presidential Records
Staff Secretary
Todd Stern
OA/Box Number: 9358

FOLDER TITLE:

Chron Files: Friday, May 23, 1997

2019-0774-S

rs3357

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

8:45 am

THE PRESIDENT arrives Elysee Palace
POOL PRESS

- The Chief of Protocol escorts **the President** up the stairs.
- President Chirac greets **the President** at the front door.

(b)(7)(e)

NOTE: Summit participants not participating in the bilateral meeting will proceed to a reception with the other delegations.

9:00 am-

BILATERAL MEETING WITH PRESIDENT CHIRAC

9:30 am

PRESIDENT CHIRAC'S OFFICE

[3:00 am-3:30 am EDT]

Elysee Palace

Staff Contact: Sandy Berger

Event Coordinator: Karen Finney

Translation: Whisper

POOL SPRAY

AMERICAN PARTICIPANTS	FRENCH PARTICIPANTS
THE PRESIDENT Secretary Madeleine Albright John Podesta Sandy Berger Strobe Talbott John Kornblum Jim Steinberg Donald Bandler Sandy Vershbow Interpreter	President Chirac

9:40 am-

BRIEFING/HOLD

9:50 am

PORTRAIT ROOM

Elysee Palace

9:55 am

THE PRESIDENT proceeds to Salon Des Fetes

10:00 am-

12:30 pm

(4:00 am - 6:30 am EDT) Elysee Palace

NATO/RUSSIA FOUNDING ACT SIGNING CEREMONY

SALON DES FETES

Staff Contact: Sandy Berger

Event Coordinator: Karen Finney

Translation: Simultaneous

OPEN PRESS

-- Participants are seated at the table.

-- President Chirac makes remarks from a table top podium.

-- President Yeltsin makes remarks.

-- Secretary General Solana makes remarks.

-- Documents are signed.

Note: Each leader signs two copies of documents from their seats.

-- **The President** makes remarks.

-- Other leaders make remarks.

-- President Chirac makes closing remarks.

-- President Chirac escorts the leaders outside for a group photograph.

-- **The President** departs.

AMERICAN PARTICIPANTS	PARTICIPANTS
THE PRESIDENT Ambassador Hunter Secretary Madeleine Albright John Podesta Sandy Berger Strobe Talbott John Kornblum Senator Roth Senator Smith Senator Biden 2 Representatives Jan Lodal General Myers	Secretary General Javier Solana (NATO) President Jacques Chirac (France) President Boris Yeltsin (Russia) Prime Minister Jean-Luc Dehane (Belgium) Prime Minister Jean Chretien (Canada) Prime Minister Nyrup Rasmussen (Denmark) Chancellor Helmut Kohl (Germany) Prime Minister Konstandinos Simitis (Greece) Prime Minister David Oddsson (Danish) Prime Minister Romano Prodi (Italy) Prime Minister Juncken (Luxemborg) Prime Minister Wim Kok (Netherlands) Prime Minister Thorbjorn Jagland (Norway) Prime Minister Antonio Guterres (Portugal) President Jose Maria Aznar (Spain) Prime Minister Necmettin Erbakan (Turkey) Prime Minister Tony Blair (United Kingdom)

NOTE: Members of the delegation and guests will depart the palace for a separate luncheon hosted by the foreign ministry. At the conclusion of the luncheon, buses will bring the delegation members and guests back to the Ambassador's residence.

12:45 pm

GROUP PHOTO

12:55 pm

PARK D'ELYSEE

Elysee Palace

Staff Contact: Sandy Berger

Event Coordinator: Karen Finney

POOL PRESS

-- The leaders pose for a group photograph.

-- Cocktails are served.

1:00 pm

LUNCHEON HOSTED BY PRESIDENT CHIRAC

2:50 pm

STATE DINING ROOM

(7:50 am - 8:50 am EDT) Elysee Palace

Staff Contact: Sandy Berger

Event Coordinator: Karen Finney

Translation: Whisper

POOL SPRAY (At the top)

AMERICAN PARTICIPANTS	PARTICIPANTS
THE PRESIDENT	Secretary General Javier Solana (NATO) President Jacques Chirac (France) President Boris Yeltsin (Russia) Prime Minister Jean-Luc Dehane (Belgium) Prime Minister Jean Chretien (Canada) Prime Minister Nyrup Rasmussen (Denmark) Chancellor Helmut Kohl (Germany) Prime Minister Konstandinos Simitis (Greece) Prime Minister David Oddsson (Danish) Prime Minister Romano Prodi (Italy) Prime Minister Juncken (Luxemborg) Prime Minister Wim Kok (Netherlands) Prime Minister Thorbjorn Jagland (Norway) Prime Minister Antonio Guterres (Portugal) President Jose Maria Aznar (Spain) Prime Minister Necmettin Erbakan (Turkey) Prime Minister Tony Blair (United Kingdom)

3:00 pm **THE PRESIDENT** departs Elysee Palace via motorcade en route to
Ambassador's Residence
[drive time: 5 minutes]

3:05 pm **THE PRESIDENT** arrives Ambassador's Residence

3:15 pm- **DOWN TIME**
4:00 pm **PRESIDENTIAL SUITE**
Ambassador's Residence

4:05 pm- **BRIEFING FOR BILATERAL MEETING WITH PRESIDENT YELTSIN**
4:45 pm **LIBRARY**
(10:05 am-10:45 am EDT) Ambassador's Residence
Staff Contact: Sandy Berger

PARTICIPANTS
THE PRESIDENT Secretary Madeleine Albright John Podesta Sandy Berger Strobe Talbott Jim Collins Jim Steinberg Steve Pifer

4:50 pm **THE PRESIDENT** proceeds to the Garden Entrance

4:55 pm President Yeltsin arrives

THE PRESIDENT escorts President Yeltsin to room tba

5:05 pm- **BILATERAL MEETING WITH PRESIDENT YELTSIN**
5:45 pm **ROOM TBA**
 Ambassador's Residence
 Staff Contact: Sandy Berger
 Event Coordinator: Karen Finney
 Translation: Whisper
 POOL SPRAY (At the top of the meeting)

AMERICAN PARTICIPANTS	RUSSIAN PARTICIPANTS
THE PRESIDENT Secretary Madeleine Albright <u>Seated Behind Table</u> John Podesta Sandy Berger Strobe Talbott Jim Collins Jim Steinberg Steve Pifer	President Yeltsin Foreign Minister Yevgeniy Primakov Spokesman Surgeny Yastrzhembskiy Foreign Affairs Advisor Sergey Prichodko Interpreter

5:50 pm President Yeltsin departs

5:55 pm- **HOLD**
6:30 pm **ROOM TBA**
 Ambassador's Residence

Note: In order to accommodate President Yeltsin's departure from Orly Airport, the President will have to hold.

6:35 pm **THE PRESIDENT** departs the Ambassador's Residence via motorcade en route Orly Airport
 [drive time: 30 minutes]

7:00 pm **THE PRESIDENT** arrives Orly Airport

7:30 pm **THE PRESIDENT** departs Orly Airport via Air Force One en route to Schiphol, Airport, Amsterdam
 [flight time: 55 minutes]
 [time change: none]

8:25 pm
(2:25 pm EDT)

THE PRESIDENT arrives Schipol Airport, Amsterdam
OPEN PRESS
PUBLIC TBD

Greeters: Prime Minister Kok
Mrs. Kok
Queen's Protocol Person
Ambassador Dornbush
Mrs. Dornbush

8:40 pm

THE PRESIDENT departs Schipol Airport, Amsterdam via Marine One en route to Landing Zone, The Hague
[flight time: 20 minutes]

Note: Prime Minister Kok will ride on Marine One en route the Hague.

9:00 pm

THE PRESIDENT arrives Landing Zone, The Hague

Note: The First Lady will greet the President at the Landing Zone.

9:15 pm

THE PRESIDENT departs Landing Zone via motorcade en route to Noordeinde Palace
[drive time: 15 minutes]

9:30 pm

THE PRESIDENT arrives Noordeinde Palace

9:35 pm-
9:50 pm
(3:35 pm-3:50 pm EDT)

ARRIVAL CEREMONY
COURTYARD
Noordeinde Palace
Staff Contact: Sandy Berger
Event Coordinator: Karen Finney
PRESS TBD

- **The President** is greeted by Queen Beatrix.
- Queen Beatrix escorts **the President** to the platform.
- The Dutch Anthem is played.
- *The National Anthem of the United States* is played.
- Queen Beatrix escorts **the President** to review the troops.
- Queen Beatrix escorts **the President** back to the platform.
- The troops depart.

- Queen Beatrix escorts **the President**, First Lady and Prince Claus inside.
- Champagne is served.
- Queen Beatrix and Prince Claus depart.

AMERICAN PARTICIPANTS	PARTICIPANTS
THE PRESIDENT The First Lady Ambassador Dornbush Mrs. Dornbush	Queen Beatrix Prince Claus

BC AND HRC RON NOORDEINDE PALACE
THE HAGUE

SCHEDULE OF THE PRESIDENT

FOR

WEDNESDAY, MAY 28, 1997

The Hague

SCHEDULING DIRECTOR:

STEPHANIE STREETT

HOME: 202-332-5651

OFFICE: 202-456-2823

WHCA PAGER: 4033

TRIP COORDINATOR:

KAREN FINNEY

HOME: 202-667-0132

OFFICE: 202-456-7951

WHCA PAGER: 4216

PRESS COORDINATOR:

ANNE EDWARDS

HOME: 301-565-3101

OFFICE: 202-456-2921

WHCA PAGER: 4208

ADVANCE LEAD:
(The Hague)

MORT ENGELBERG

CELL PHONE:

WHCA PAGER:

**SCHEDULE OF THE PRESIDENT
FOR
WEDNESDAY, MAY 28, 1997
The Hague**

Note: The Hague is 6 hours ahead of Washington, DC.

7:30 am

STRETCH

8:30 am-

9:00 am

BRIEFING

ROOM TBA

Noordeinde Palace

Staff Contact: Sandy Berger

PARTICIPANTS

THE PRESIDENT

Ambassador Dornbush

Secretary Madeleine Albright

Attorney General Janet Reno

Secretary Daley

Ambassador Barshefsky

John Podesta

Sandy Berger

Stuart Ezenstat

Dan Tarullo

Ambassador to EU Weaver

Jim Steinberg

Sandy Vershbow

Mary Ann Peters

9:10 am

THE PRESIDENT departs Noordeinde Palace via motorcade en route
Binnenhof

[drive time: 10 minutes]

9:20 am

THE PRESIDENT arrives Binnenhof

9:30 am-

10:00 am

(3:30 am - 4:00 am EDT)

US/EU SUMMIT RESTRICTED MEETING

ROOM TBA

Binnenhof

Staff Contact: Sandy Berger

Event Coordinator: Karen Finney

Translation: None needed

OFFICIAL PHOTO ONLY

AMERICAN	EU	DUTCH
THE PRESIDENT Sandy Berger Sandy Vershbow		

10:10 am-
11:10 am
(4:10 am - 7:10 am EDT)

US/EU SUMMIT EXPANDED MEETING

TREVESZAAL ROOM

Binnenhof

Staff Contact: Sandy Berger

Event Coordinator: Karen Finney

Translation: None needed

POOL PRESS

AMERICAN	EU	DUTCH
THE PRESIDENT Ambassador Dornbush Secretary Madeleine Albright Secretary Daley Ambassador Barshefsky John Podesta Sandy Berger Brian Atwood Strobe Talbott Stuart Eizenstat John Kornblum Dan Tarullo Ambassador to EU Weaver Jim Steinberg Sandy Vershbow Mary Ann Peters		

11:15 am- (T)
11:20 am

PHOTO WITH BUSINESS LEADERS (2 Leaders)

TREVESZAAL ROOM

Binnenhof

Staff Contact: Sandy Berger

Event Coordinator: Karen Finney

OFFICIAL PHOTO ONLY

AMERICAN	EU	DUTCH
THE PRESIDENT	Prime Minister Kok President Santer	

11:25 am **THE PRESIDENT** proceeds to room tba

11:30 am- **PRESS STATEMENTS**

11:40 am ROOM TBA

(5:30 am - 5:40 am EDT) Binnenhof

Remarks:

Staff Contact: Sandy Berger

Event Coordinator: Karen Finney

POOL PRESS

Format TBD

11:45 am- **SIGNING OF AGREEMENTS**

12:00 pm ROOM TBA

(5:45 am - 6:00 am EDT) Binnenhof

Staff Contact: Sandy Berger

Event Coordinator: Karen Finney

POOL PRESS

-- Person tba signs two agreements.

1. Chemical Precursors

2. Customs Agreement

-- **The President**, accompanied by Prime Minister Kok and President Santer, witness the signing.

-- **The President**, Prime Minister Kok and President Santer depart.

12:10 pm **THE PRESIDENT** departs Binnenhof via motorcade en route the Noordeinde Palace
[drive time: 10 minutes]

12:20 pm **THE PRESIDENT** arrives Noordeinde Palace

12:55 pm **THE PRESIDENT** and First Lady are escorted by a protocol officer to room tba

12:55 pm
1:00 pm
(6:55 am - 7:00 am EDT)

PHOTO WITH THE QUEEN AND PRINCE
ROOM TBA
Noordeinde Palace
Staff Contact: Sandy Berger
Event Coordinator: Karen Finney
OFFICIAL PHOTO ONLY

1:00 pm-
1:15 pm
(7:00 pm - 7:15 pm EDT)

RECEIVING LINE WITH OSCE LEADERS
ROOM TBA
Noordeinde Palace
Staff Contact: Sandy Berger
Event Coordinator: Karen Finney
OFFICIAL PHOTO ONLY

Note: The Leaders will be announced into the room.

1:20 pm-
1:30 pm

RECEPTION WITH OSCE LEADERS
ROOM TBA
Noordeinde Palace
Staff Contact: Sandy Berger
Event Coordinator: Karen Finney
OFFICIAL PHOTO ONLY

1:40 pm-
2:30 pm
(7:40 am - 8:10 am EDT)

LUNCHEON HOSTED BY THE QUEEN
BALLROOM
Noordeinde Palace
Remarks:
Staff Contact: Sandy Berger
Event Coordinator: Karen Finney
POOL PRESS (Toasts only)

- **The President** and First Lady, Queen Beatrix and Prince Claus are announced into the room.
- Queen Beatrix proposes a toast.
- **The President** proposes a toast from his seat.
- Upon conclusion of the lunch, the Queen escorts **the President**, First Lady and Prince Claus out of the room.

AMERICAN PARTICIPANTS	PARTICIPANTS
THE PRESIDENT The First Lady Secretary Madeleine Albright Sandy Berger	Queen Beatrix Prince Claus OSCE Leaders (see briefing book for list)

2:30 pm **THE PRESIDENT** proceeds to the Presidential Quarters

2:40 pm- **HOLD**
3:00 pm **PRESIDENTIAL SUITE**
Noordeinde Palace

3:05 pm- **SPEECH PREP**
3:25 pm **SITE TBA**
Noordeinde Palace
Staff Contact: Sandy Berger

PARTICIPANTS

THE PRESIDENT

John Podesta
Sandy Berger
Don Baer
Tony Blinken
Vinca LaFleur

3:30 pm **THE PRESIDENT** departs Noordeinde Palace via motorcade en route Binnenhof
[drive time: 10 minutes]

3:40 pm **THE PRESIDENT** arrives Binnenhof

3:45 pm-
5:00 pm
(9:45 am - 11:00 pm EDT)

**COMMEMORATIVE EVENT FOR THE 50TH ANNIVERSARY
OF THE MARSHALL PLAN
COURTYARD**

Binnenhof

Remarks:

Staff Contact: Sandy Berger

Event Coordinator: Karen Finney

OPEN PRESS

- Musical selections tbd are played.
- Prime Minister Kok makes remarks.
- Person tba makes remarks.
- Prime Minister Kok introduces **the President**.
- **The President** makes remarks.
- Musical selections tbd are played.

PARTICIPANTS

THE PRESIDENT

The First Lady

Official Delegation

(Including: 2 Senators, 2

Representatives, 2 Youth

Representatives and Possible Marshall
Plan Guests)

5:15 pm

THE PRESIDENT departs Binnenhof via motorcade en route
Noordeinde Palace
[drive time: 10 minutes]

5:25 pm

THE PRESIDENT arrives Noordeinde Palace

5:30 pm-

PT SESSION

6:00 pm

NOORDEINDE PALACE

6:00 pm-

DOWN TIME/DINNER

7:00 pm

NOORDEINDE PALACE

7:05 pm

THE PRESIDENT departs Noordeinde Palace via motorcade en route
Wilhelmina Pier
[drive time: 40 minutes]

7:45 pm

THE PRESIDENT arrives Wilhelmina Pier

7:50 pm-

8:50 pm

(1:50 pm - 2:50 pm EDT)

**"THANK YOU AMERICA" CELEBRATION
WILHELMINA PIER**

Remarks:

Staff Contact: Sandy Berger

Event Coordinator: Karen Finney

Translation: Consecutive

OPEN PRESS

- **The President** and First Lady, accompanied by Mayor Peper and Mrs. Peper, are announced onto the stage.
- Children present the First Lady and Mrs. Peper with flowers.
- **The President** and First Lady, Mayor and Mrs. Peper are seated.
- "Fanfare for the Common Man" is played by Rotterdam Conservation.
- Excerpts from Marshall speech are read by two children from the American School.
- Mayor, Rotterdam, makes remarks.
- Person tba makes remarks and introduces **the President**.
- **The President** makes remarks.
- Upon conclusion of remarks, **the President** unveils a bust of George Marshall.
- "God Bless America" is performed by singer Coco York, accompanied by the American School of Jazz Band.
- Song tba is played.
- Balloons are released.
- **The President** works a ropeline and departs.

PARTICIPANTS

THE PRESIDENT

The First Lady
Ambassador Dornbush
John Podesta
Sandy Berger
Jim Steinberg

9:00 pm **THE PRESIDENT** departs Wilhelmina Pier via motorcade en route
Delft or Noordeinde Palace
[drive time: 10 minutes]

9:10 pm **THE PRESIDENT** arrives Delft or Noordeinde Palace

9:10 pm- **TBD**
9:30 pm **DELFT OR NOORDEINDE PALACE**

9:35 pm **THE PRESIDENT** departs site tba via motorcade en
route Noordeinde Palace
[drive time: 40 minutes]

10:15 pm **THE PRESIDENT** arrives Noordeinde Palace

BC AND HRC RON **NOORDEINDE PALACE**
THE HAGUE

SCHEDULE OF THE PRESIDENT

FOR

THURSDAY, MAY 29, 1997

**The Hague
London, England**

SCHEDULING DIRECTOR:

STEPHANIE STREETT

HOME: 202-332-5651

OFFICE: 202-456-2823

WHCA PAGER: 4033

TRIP COORDINATOR:

KAREN FINNEY

HOME: 202-667-0132

OFFICE: 202-456-7951

WHCA PAGER: 4216

PRESS COORDINATOR:

ANNE EDWARDS

HOME: 301-565-3101

OFFICE: 202-456-2921

WHCA PAGER: 4208

**ADVANCE LEAD:
(The Hague)**

MORT ENGELBERG

CELL PHONE:

WHCA PAGER:

**ADVANCE LEAD:
(London, England)**

JEFF ELLER

CELL PHONE:

WHCA PAGER:

**SCHEDULE OF THE PRESIDENT
FOR
THURSDAY, MAY 29, 1997
The Hague
London, England**

**Note: The Hague is 6 hours ahead of Washington, DC.
London, England is 5 hours ahead of Washington, DC.**

7:30 am

STRETCH

8:30 am-

COURTESY CALL WITH QUEEN BEATRIX

8:40 am

SITE TBA

Noordeinde Palace

Staff Contact: Sandy Berger

Event Coordinator: Karen Finney

PRESS TBD

-- **The President and First Lady bid farewell to Queen Beatrix.**

8:40 am

THE PRESIDENT proceeds to the Courtyard

8:45 am-

REMARKS TO THE AMERICAN EMBASSY

9:05 am

STAFF

COURTYARD

Noordeinde Palace

Remarks:

Staff Contact: Sandy Berger

Event Coordinator: Karen Finney

CLOSED PRESS

-- Ambassador Dornbush makes remarks and introduces the First Lady.

-- The First Lady makes remarks and introduces **the President**.

-- **The President** makes remarks.

-- Upon conclusion of remarks, **the President** and First Lady depart.

PARTICIPANTS

THE PRESIDENT
The First Lady
Ambassador Dornbush
Sandy Berger

PARTICIPANTS

THE PRESIDENT
The First Lady
Ambassador Dornbush
Sandy Berger

PARTICIPANTS

THE PRESIDENT
The First Lady
Ambassador Dornbush
Sandy Berger

9:15 am **THE PRESIDENT** and First Lady depart Noordeinde Palace via motorcade en route Landing Zone
[drive time: 15 minutes]

9:30 am **THE PRESIDENT** and First Lady arrive Landing Zone

9:45 am **THE PRESIDENT** and First Lady depart Landing Zone via Marine One en route Schipol Airport
[flight time: 20 minutes]

10:05 am **THE PRESIDENT** and First Lady arrive Schipol Airport

10:25 am **THE PRESIDENT** and First Lady depart Schipol Airport, Amsterdam via Air Force One en route Heathrow Airport, London, England
[flight time: 55 minutes]
[time change: - 1 hour]

Note: Time change.

10:20 am **THE PRESIDENT** and First Lady arrive Heathrow Airport, London, England
OPEN PRESS
PUBLIC TBD

Greeters: Lord in Waiting to HMS Queen
Sir John Margetson, Special Representative of the
Secretary of State for Foreign and
Commonwealth Affairs

10:40 am **THE PRESIDENT** and First Lady depart Heathrow Airport via motorcade en route 10 Downing Street
[drive time: 30 minutes]

11:10 am **THE PRESIDENT** and First Lady arrive 10 Downing Street
POOL PRESS

Greeters: Prime Minister Tony Blair
Mrs. Blair

NOTE: The First Lady will depart on a separate schedule following the greet. She will rejoin the President at the press conference.

11:20 am-
11:40 am

DROP-BY BLAIR CABINET MEETING
ROOM TBA
10 Downing Street
Staff Contact: Sandy Berger
Event Coordinator: Karen Finney
POOL PRESS

11:50 am-
12:30 pm

BILATERAL MEETING WITH PRIME MINISTER
TONY BLAIR
WHITE ROOM
10 Downing Street
Staff Contact: Sandy Berger
Event Coordinator: Karen Finney
POOL SPRAY (At the top)

AMERICAN PARTICIPANTS	BRITISH PARTICIPANTS
THE PRESIDENT Ambassador Crowe John Podesta Sandy Berger Jim Steinberg Tony Wayne Mary Ann Peters	Prime Minister Tony Blair

12:30 pm-
1:45 pm

WORKING LUNCH WITH PRIME MINISTER TONY BLAIR
DINING ROOM
10 Downing Street
Staff Contact: Sandy Berger
Event Coordinator: Karen Finney
OFFICIAL PHOTO ONLY

AMERICAN PARTICIPANTS	BRITISH PARTICIPANTS
THE PRESIDENT Ambassador Crowe John Podesta Sandy Berger Dan Tarullo Jim Steinberg Mary Ann Peters	Prime Minister Tony Blair

1:55 pm-
2:55 pm

BRIEFING
ROOM TBA
10 Downing Street
Staff Contact: Sandy Berger

PARTICIPANTS

THE PRESIDENT
Ambassador Crowe
John Podesta
Sandy Berger
Michael McCurry
Jim Steinberg
Tony Blinken
Mary Ann Peters

3:00 pm

THE PRESIDENT proceeds to the Garden

3:10 pm-
3:40 pm

**JOINT PRESS CONFERENCE WITH PRIME MINISTER
TONY BLAIR**
GARDEN
10 Downing Street
Remarks: Tony Blinken
Staff Contact: Sandy Berger
Event Coordinator: Karen Finney
OPEN PRESS

PARTICIPANTS

THE PRESIDENT
Ambassador Crowe
Secretary William Daley
Members of Congress
John Podesta
Sandy Berger
Michael McCurry
Jim Steinberg
Tony Blinken
Mary Ann Peters

3:50 pm

THE PRESIDENT departs 10 Downing Street via motorcade en route
the American Embassy
[drive time: 15 minutes]

4:05 pm

THE PRESIDENT arrives the American Embassy

4:15 pm-
4:35 pm

REMARKS TO EMBASSY STAFF

SITE TBA

American Embassy

Remarks:

Staff Contact: Sandy Berger

Event Coordinator: Karen Finney

PRESS TBD

- Ambassador Crowe makes remarks and introduces the First Lady.
- The First Lady makes remarks and introduces **the President**.
- **The President** makes remarks.
- Upon conclusion of remarks, **the President** and First Lady depart.

4:45 pm-
7:30 pm

DOWN TIME/SIGHTSEEING

SITE TBA

7:30 pm-
9:30 pm

PRIVATE DINNER WITH BLAIRS

SITE TBA

9:30 pm

THE PRESIDENT and First Lady depart site tba via motorcade en route Heathrow Airport
[drive time: 30 minutes]

10:00 pm

THE PRESIDENT and First Lady arrive Heathrow Airport

10:20 pm

THE PRESIDENT and First Lady depart Heathrow Airport, London, England via Air Force One en route Andrews Air Force Base
[flight time: 7 hours, 30 minutes]
[time change: - 5 hours]

PT SESSION TBD

ABOARD AIR FORCE ONE

12:50 am (EDT)

THE PRESIDENT and First Lady arrive Andrews Air Force Base

1:05 am

THE PRESIDENT and First Lady depart Andrews Air Force Base via Marine One en route the White House
[flight time: 10 minutes]

1:15 am

THE PRESIDENT and First Lady arrive the White House

BC AND HRC RON

THE WHITE HOUSE

SCHEDULE OF THE PRESIDENT

FOR

FRIDAY, MAY 30, 1997

SCHEDULING DIRECTOR:

STEPHANIE STREETT

HOME: 202-332-5651

OFFICE: 202-456-2823

WHCA PAGER: 4033

PRESS COORDINATOR:

JEREMY GAINES

HOME: 202-362-5475

OFFICE: 202-456-5771

WHCA PAGER: 4194

**SCHEDULE OF THE PRESIDENT
FOR
FRIDAY, MAY 30, 1997**

DAY AND EVENING OFF

tba

SPEECH PREP
OVAL OFFICE
Staff Contact: Sandy Berger

tba

TAPE RADIO ADDRESS
ROOSEVELT ROOM
Staff Contact: Brenda Anders, Megan Moloney

BC AND HRC RON

THE WHITE HOUSE

THE WHITE HOUSE

WASHINGTON

May 22, 1997

THE PRESIDENT HAS SEEN

5/23/97

'97 MAY 22 PM 5:27

ACTION

MEMORANDUM FOR THE PRESIDENT

FROM:

DANIEL K. TARULLO

SAMUEL BERGER

JOHN HILLEY

SUBJECT:

Response to Letter from Representative Payne

*It should be answered by June*Purpose

To respond to a letter from Representative Payne concerning the Africa agenda for the upcoming Denver Summit.

Background

Representative Payne wrote to you on April 29 (Tab B) commending an NGO statement on U.S. Africa policy which urged greater debt relief and expanded development programs for Africa, implementation of the Marrakesh Decision on food security, expanded trade and investment in Africa, an adoption of a global ban on anti-personnel land mines. He also urged a systematic approach to development of Africa policy and continued engagement with NGOs and others on Africa.

RECOMMENDATION

That you sign the attached response (Tab A) to Representative Payne.

Attachments

Tab A Response to Representative Payne

Tab B Letter from Representative Payne

Copied

Tarullo

Berger

Hilley

COS

cc: Vice President
Chief of Staff

THE WHITE HOUSE

WASHINGTON

Dear Donald:

Thank you for writing to share your thoughts on the Africa agenda for the upcoming Denver Summit. The Summit offers us an important opportunity to embrace a new partnership with Africa for development, democracy and peace.

I agree that we must develop policies that promote growth, opportunity and trade with Africa. As you know, we are working closely with Congress on a broad-reaching new trade and investment policy initiative for Africa. Your input and that of various NGOs is very useful and will help contribute to the success of the initiative.

The Denver Summit will support this effort by sending a message that the leading industrial democracies want to see Africa share the benefits of global integration. In our planning for Denver, we are working with our partners to develop an initiative for Africa that reinforces democracies, increases growth, and encourages trade and investment, both bilaterally and through multilateral institutions. The goal will be to stress that Africa's future prospects will be enhanced by these countries that have supported a vibrant private sector as the engine of economic growth. We also will discuss how our countries can work with the UN and with Africans to better prevent and manage conflicts.

In addition, I hope that Denver will address a number of issues of global concern. Over the last several years, I have tried to use these annual Summits to work with our partners on global issues -- many of which are of particular interest to Africa. I expect that at Denver we will announce further progress on reforming international institutions such as the UN, as well as progress in cooperative efforts to combat threats from infectious diseases, crime, corruption, terrorism and landmines.

I am grateful for your longstanding interest in and commitment to Africa and look forward to continuing to work closely with you on these important issues.

Sincerely,

A handwritten signature in black ink, appearing to read "Ron Clinton", with a stylized, flowing script.

The Honorable Donald M. Payne
House of Representatives
Washington, D.C. 20515-3010

DONALD M. PAYNE
10TH DISTRICT, NEW JERSEY

COMMITTEE ON ECONOMIC AND
EDUCATIONAL OPPORTUNITIES

SUBCOMMITTEE ON EARLY CHILDHOOD,
YOUTH AND FAMILIES

SUBCOMMITTEE ON EMPLOYER-EMPLOYEE RELATIONS

COMMITTEE ON INTERNATIONAL
RELATIONS

SUBCOMMITTEE ON AFRICA

SUBCOMMITTEE ON INTERNATIONAL
OPERATIONS AND HUMAN RIGHTS

CONGRESSIONAL BLACK CAUCUS
CHAIRMAN



Congress of the United States
House of Representatives
Washington, DC 20515-3010

WASHINGTON OFFICE
2244 RAYBURN HOUSE OFFICE BUILDING
WASHINGTON, DC 20515-3010
(202) 225-3436

3066

DISTRICT OFFICES
MARTIN LUTHER KING, JR.
FEDERAL BUILDING
AND COURTHOUSE
50 WALNUT STREET
ROOM 1016
NEWARK, NJ 07102
(201) 645-3213

333 NORTH BROAD STREET
ELIZABETH, NJ 07208
(908) 629-0222

April 29, 1997

The Honorable William Jefferson Clinton
President
The White House
Washington, D.C.

APR 30 PM1:57

Mr. President:

I am pleased that Africa is expected to figure prominently on the agenda at the June 1997 Economic Summit in Denver.

I feel that the Summit offers a unique opportunity for industrialized nations to embark on a new direction in their relations with African nations--one that celebrates and facilitates African initiatives, that makes sustainable human development and broad-based economic growth the yardstick by which all bilateral and multilateral programs are measured, and that acknowledges the need for a comprehensive and consistent approach to a range of economic and political issues.

I commend to your attention the statement prepared by a coalition of US non-governmental organizations concerned with US Africa policy. The statement calls upon the leaders of industrialized countries to:

- Endorse the HIPC Initiative as a valuable step toward the reduction of unsustainable debt burdens and commit to increasing the resources available for debt reduction and to accelerating the implementation schedule;
- Affirm the need for expanded development assistance programs and pledge to intensify efforts to ensure that aid furthers the development goals adopted by the OECD Development Assistance Committee in May 1996;
- Implement the Marrakesh Decision on food security as a matter of priority;
- Expand trade and investment ties with African nations in order to reduce poverty, create an enabling environment for the emergence of small and micro-enterprises, and promote broad-based economic growth; and

- Work vigorously to secure a global ban on anti-personnel land mines through the Ottawa Initiative, which is to be signed in December 1997, and through the development of an international code of conduct for arms sales and transfers.

I support the statement's call for a systematic approach to Africa policy development and its appeal for effective action with respect to debt reduction, development assistance, food security, trade and investment, and conflict resolution. I urge you to continue to engage in dialogue with the organizations which authored this statement.

Sincerely,

A handwritten signature in cursive script that reads "Donald M. Payne". The signature is fluid and extends to the right with a long, sweeping tail.

Donald M. Payne
Member of Congress

Summary of NGO Statement to the 1997 Denver Economic Summit

Prepared by the iSAfrica NGO Trade Policy Working Group

*For more information contact: Ray Almeida, Bread for the World (301-608-2400) or
Doug Tilton, Washington Office on Africa (202-546-7961; tilton@igc.apc.org)*

1. The basic criterion for evaluating all social and economic development initiatives must be: What impact will this action have on the most threatened and marginalized sectors of society, especially women, rural dwellers, people with disabilities, unemployed people, the elderly, etc.?
2. Many policy issues framed as mutually exclusive options are not (e.g., poverty reduction vs. market liberalization, trade vs. aid, etc.). It is essential to be thinking both comprehensively (a flexible mix of policy instruments which can be tailored to differing national situations) and strategically (recognizing that certain types of liberalization, for example, are more likely to create beneficial opportunities for economically poor households than others).
3. Sustainable human development and broad-based economic growth depend upon simultaneous action on multiple fronts: debt, aid, trade, and investment (especially social investment in health, education, and agriculture), and conflict resolution.
4. The statement calls upon the leaders of industrialized countries to undertake a range of specific actions including:
 - Welcome the HIPC Initiative as a valuable step toward the reduction of unsustainable debt burdens, and commit to increasing the resources available for debt reduction and accelerating the implementation schedule.
 - Affirm the need for expanded development assistance programs and pledge to intensify efforts to ensure that aid furthers the development goals adopted by the OECD Development Assistance Committee in May 1996.¹
 - Reaffirm a commitment to the implementation of the Marrakesh Decision on food security as a matter of the utmost urgency.
 - Expand trade and investment ties with African nations and endorse the use of government policy to maximize the impact that such ties can have in reducing poverty, creating an enabling environment for the emergence of small and micro-enterprises, and promoting broadly-based economic growth throughout Africa.
 - Commit governments to working vigorously to secure a global ban on anti-personnel land mines by December 1997 and to developing an international code of conduct for arms sales.

Full statement available on the World Wide Web at: <http://www.igc.org/apic/denver/denindex.htm>

¹These were: reducing poverty while achieving broadly-based economic growth; strengthening human and institutional capacities within nations to meet internal challenges and help avert further tragic cases of social disintegration and 'failed states'; improving the capacity of developing countries to contribute to the management and solution of global problems; and reinforcing the transformation of institutions and enabling environments to facilitate the emergence of developing countries and transition economies as growing trade and investment partners in the global economy.

THE WHITE HOUSE
WASHINGTON

April 30, 1997

MEMORANDUM FOR GLYN DAVIES
NSC Executive Secretariat

FROM: SUSAN BROPHY *SB*
Legislative Affairs

SUBJECT: Presidential Correspondence

Attached are copies of letters sent to the President by various Members of Congress. Since these letters address national security issues, we would appreciate your assistance in drafting a response.

Thank you very much for your assistance. If you have any questions, please feel free to call Chris Walker at x67500.

The following is a brief description of the letters:

- 1) Rep. Dana Rohrabacher (R-CA) and others, concerning security interests in Southern Europe;
- 2) Rep. Silvestre Reyes (D-TX) and others, concerning border crossings; and,
- 3) Rep. Donald M. Payne (D-NJ), concerning African initiatives.

Enclosures

MAY 113:51



THE SECRETARY OF VETERANS AFFAIRS
WASHINGTON

May 21, 1997

TO DORSKIND
FOR REPLY

The President
The White House
Washington, DC 20500

THE PRESIDENT HAS SEEN
5/23/97

Dear Mr. President:

It is with great ambivalence that I tender my resignation as your Secretary of Veterans Affairs, effective July 1, 1997.

In 1965, in one short moment, my life was changed by a shot I never heard. Over the succeeding 32 years, I have been driven by an obsession to make sure that veterans, whose lives have also been changed, are not disadvantaged by having honorably served in the military.

In 1993, your request that I serve as a member of your Cabinet was another such defining moment. Over the last four and one-half years, I am thrilled to have been part of your Administration – an Administration in which we have had many positive accomplishments for veterans, including:

- recognition of disability for undiagnosed illness for Persian Gulf War veterans;
- recognition of and compensation for the full effects of Agent Orange for Vietnam veterans – and for the first time, the children of veterans;
- presentation of the Medal of Honor to an African American hero of World War II;
- acknowledgment of the special honors and benefits due to ex-Prisoners of War, widows and mothers of those who died in service;
- restructuring of the Veterans Affairs' health care system from both eligibility and delivery perspectives, to serve as a model for health care throughout the country; and
- recognition of all those who have honored their country with military service by maintaining a Veterans Affairs' budget that supports appropriate health care and benefits.



Putting Veterans First

Mr. President
Page 2

Mr. President, serving in your Cabinet has been the high point of my life. It has been tremendously successful because of your support. Because of that support, I was able to be a Secretary for Veterans Affairs, not a Secretary of Veterans Affairs. It gives me great pleasure to know that I played a role in honoring our obligation to veterans and their families. I consider it an investment in the future of mankind.

It is now time for me to step aside and allow someone else to carry the cause to even greater heights. The Secretary of Veterans Affairs' responsibilities are too important to be treated or considered as career employment. To do so, would not be in the best interest of our veterans.

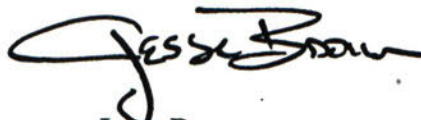
I am proud to have served you, the President who has proven, time and again, his commitment to what America holds dear – fairness, equality and justice.

You have proven by your actions, that which others have only spoken: that our Nation is great because of the sacrifice of its people – especially its citizen-soldiers.

Although I am leaving my post as a member of your Cabinet, I stand ready to serve you from the private sector in any way you wish.

With great gratitude, respect and loyalty, I am

Yours sincerely,



Jesse Brown