

THE WHITE HOUSE
WASHINGTON, D.C. 20500

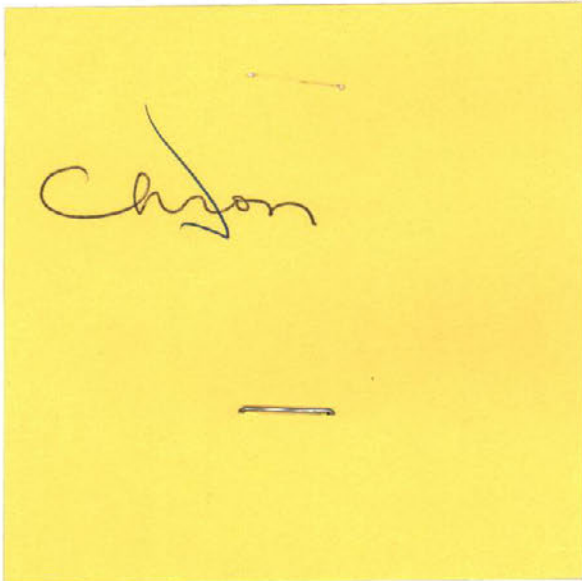
DATE: 4-26-97

TO:  Don Kerrick

FROM: Staff Secretary

Don - I assume
NSC approves, right?




Chyon



THE DIRECTOR

EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF MANAGEMENT AND BUDGET
WASHINGTON, D.C. 20503
April 24, 1997

'97 APR 25 PM3:55

MEMORANDUM FOR THE PRESIDENT

FROM: Franklin D. Raines 
SUBJECT: AID Request to Consult with Congress on Funding Transfer

Provisions of the basic foreign aid authorizing legislation, the Foreign Assistance Act, permit you to transfer funds from the development assistance accounts of the Agency for International Development (AID) to the agency's operating expenses account. AID Administrator Brian Atwood in the attached memorandum to Samuel R. Berger proposes the transfer of \$17.5 million to operating expenses under these provisions. Noting that Congress reduced the FY 1997 budget request for operating expenses by \$24.25 million to \$471 million, Administrator Atwood indicates that unacceptable steps would be required to manage AID's program at that level.

Section 509 of the Foreign Operations, Export Finance and Related Programs Appropriation Act, FY 1997 requires prior congressional consultation and the provision of a written justification of the transfer before the transferred funds may be committed. Administrator Atwood's memorandum includes a proposed justification.

At this stage of the process, AID is seeking your approval to make the required consultation. Upon completion of the consultations, AID will submit to you the necessary documents to approve the transfer.

I recommend that you approve AID's request to consult. NSC staff concur in this recommendation.

Approve: _____

Disapprove: _____

Attachment



U.S. AGENCY FOR
INTERNATIONAL
DEVELOPMENT

Start
2047

March 19, 1997

The Administrator

MEMORANDUM FOR THE HONORABLE Samuel R. Berger
Assistant to the President for
National Security Affairs
The White House

SUBJECT: Consultations with Congress Prior to Obtaining a
Presidential Determination to Transfer \$17,500,000 to
the Operating Expense Account

For FY 1997, the U.S. Agency for International Development (USAID) requested \$495.0 million for Operating Expenses (OE). The appropriation enacted into law was \$24.25 million less than the request. In spite of the many cost savings measures USAID has made to live with the reduced level, including a Reduction-in-Force at the end of FY 1996 as well as use of early out and buyout authority, we find that an appropriations transfer will be required to cover minimum operating costs and avoid another Reduction-in-Force.

The President has the statutory authority under Sections 109 and 610(a) of the Foreign Assistance Act of 1961, as amended, to approve such a transfer.

Section 509 of the FY 1997 Foreign Operating Appropriations Act requires prior consultations with the Appropriations Committees before exercising the transfer authority. In addition, two provisions of law require submission of a written policy justification to the Congress prior to the exercise of the proposed transfer.

In accordance with the above, I request that USAID be authorized to consult with, and provide a written policy justification to, the appropriate members of the Congress.

-2-

Upon completion of consultations, USAID will submit all necessary documents to the President for his signature to effect the requested appropriations transfer.

A handwritten signature in black ink, appearing to read 'J. Brian Atwood', with a stylized, cursive script.

J. Brian Atwood

Attachment:
Policy Justification for
Appropriation Transfer

POLICY JUSTIFICATION FOR APPROPRIATION TRANSFER

For FY 1997, the U.S. Agency for International Development (USAID) requested \$495.0 million for Operating Expenses (OE). Operating at the requested level was predicated on substantial reductions in staff, for which reason a reduction-in-force and buy-out were implemented at the end of FY 1996. In addition, the Agency implemented plans to restructure its operations, particularly overseas, in order to further reduce costs. The appropriation enacted into law provided \$470.75 million, reducing the request by \$24.250 million.

USAID has made every effort to accommodate costs within the appropriated level, with limited success. Short of reimposing a tight hiring freeze to further reduce staff, combined with severe restrictions on travel and other costs, it will not be possible to cover fixed and recurring costs within the level appropriated. For this reason, the Agency is proposing to transfer \$17.5 million from the Development Assistance account to the OE account. These funds will be used to cover salaries, benefits, and support costs of the direct hire staff involved in managing the foreign assistance programs of the U.S. Government.

THE WHITE HOUSE
WASHINGTON

'97 APR 24 PM 3:51

April 22, 1997

~~'97 APR 22 PM 11:20~~

ACTION

MEMORANDUM FOR THE PRESIDENT

FROM: SAMUEL BERGER *B*

SUBJECT: Response to Council on Foreign Relations Regarding
a Possible Presidential Visit to South Asia

Purpose

To respond to a recommendation by the Council on Foreign Relations that you visit India and Pakistan in 1997.

Background

This year marks the 50th anniversary of Indian and Pakistani independence and Leslie Gelb and Maurice Greenberg of the Council on Foreign Relations think that this is a good opportunity for you to strengthen our ties to both India and Pakistan and re-affirm our commitment to democracy in the region by visiting South Asia.

Your response indicates that you are examining a trip to South Asia but does not commit to a visit at this time. We need to discuss, together with Scheduling, in view of competing considerations.

RECOMMENDATION

That you sign the letter at Tab A.

*I think I should
do this every
it's cut short
4 days or so*

Attachments

Tab A Response to Gelb and Greenberg
Tab B Original Correspondence

*Copied
Bowles
Berger*

cc: Vice President
Chief of Staff

A

THE WHITE HOUSE

WASHINGTON

Dear Mr. ~~Greenberg~~ *Maurice*:

Thank you for your letter recommending a Presidential visit to India and Pakistan. Like you, I recognize that the United States, India and Pakistan share many diplomatic, economic and cultural interests. I hope that 1997 will be a year in which we can strengthen the bonds we have forged with both India and Pakistan and re-affirm our commitment to democracy in South Asia.

Your make a strong argument in support of a visit to India and Pakistan, and the special status of the United States in the eyes of South Asians offers us both opportunity and responsibility. India and Pakistan are passing through a period of great significance for their future economic prosperity and political stability, as well as for their relations with each other and with their neighbors.

This is a year of historic importance for India and Pakistan, and we look forward to continuing our high-level contacts with both governments. I would like to be able to visit at an opportune time, and we are examining the possibilities for such a trip. I can assure you that your suggestions will be given every consideration. Once again, thank you for sharing your thoughts about the opportunities we have to develop our relations with India and Pakistan in the period ahead.

Sincerely,

Bill Clinton

Mr. Maurice R. Greenberg
Vice Chairman
Council on Foreign Relations
58 East 60th Street
New York, New York 10021

THE WHITE HOUSE

WASHINGTON

Dear Les:

Thank you for your letter recommending a Presidential visit to India and Pakistan. Like you, I recognize that the United States, India and Pakistan share many diplomatic, economic and cultural interests. I hope that 1997 will be a year in which we can strengthen the bonds we have forged with both India and Pakistan and re-affirm our commitment to democracy in South Asia.

Your make a strong argument in support of a visit to India and Pakistan, and the special status of the United States in the eyes of South Asians offers us both opportunity and responsibility. India and Pakistan are passing through a period of great significance for their future economic prosperity and political stability, as well as for their relations with each other and with their neighbors.

This is a year of historic importance for India and Pakistan, and we look forward to continuing our high-level contacts with both governments. I would like to be able to visit at an opportune time, and we are examining the possibilities for such a trip. I can assure you that your suggestions will be given every consideration. Once again, thank you for sharing your thoughts about the opportunities we have to develop our relations with India and Pakistan in the period ahead.

Sincerely,

Mr. Leslie H. Gelb
President
Council on Foreign Relations
58 East 60th Street
New York, New York 10021

43

B

COUNCIL ON FOREIGN RELATIONS

58 EAST 68TH STREET • NEW YORK • NEW YORK 10021

Tel 212 434 9400 Fax 212 628 1664

To: President Clinton
 From: Maurice R. Greenberg, Vice Chairman *MRG*
 Leslie H. Gelb, President *LHG*
 Date: March 18, 1997
 Re: A Presidential Visit to India and Pakistan

Staff
for review
3/26
→ Steve
Crummon /
Jon Korrach
(P)

From March 1 to 10, we led a group of Council on Foreign Relations members to India and Pakistan and talked with a wide range of leaders, journalists and businessmen. It is striking how high they hold America above other nations and how much they look to the U.S. and you both to celebrate their 50 years of independence and democracy and to launch them into a better future. Their hope about America can be your historic opportunity.

We believe that you should visit India and Pakistan this year. We know, Mr. President, that you hear such requests all the time. But there are compelling reasons to go to India and Pakistan at this time.

--Your presence would dramatically underline your and America's commitment to democracy, and to their democracies, the first and third largest on earth. No American President has been there since Jimmy Carter in 1978.

--You could launch or bless a new peace process between these democratic adversaries. The Indo-Pak conflict over Kashmir and their nuclear capabilities continue to carry dangers of nuclear war.

--The beginning of a peace process would reinforce the fragile economic reform process now underway in the region. This, in turn, would trigger more foreign investment and bolster the fibers of peace.

India and Pakistan are ripe to be helped, and you could make a difference. Just in the last few weeks, here's what has happened. Pakistan's new Prime Minister offered talks with flexible terms on Kashmir. India's new, very broad coalition government presented a plausible reform budget. Pakistan's ruling Islamic party, having nearly swept recent parliamentary elections against Benazir Bhutto, is poised to take similar action. New Dehli and Islamabad announced that their foreign ministers would meet on March 28.

In both countries, leaders now clearly see that their peoples have been left far behind most of their neighbors in economic development. There is a growing consensus for economic reforms and an attendant realization that development requires peace. In both countries, the pressing need for a better life is reshaping foreign policies and opening the door -- ever so slightly and tentatively -- to a peace process.

Your being there would give real force to that process. Leaders across-the-board said so. Prime Minister Gowda of India specifically told us that your presence would make "everything possible."

Hyperbole aside, here's what you could accomplish concretely:

1. A no-first-use-of-force pledge. This would go beyond their present rhetorical commitment to settle their differences peaceably.
2. An undertaking to begin talks on military force levels and capabilities, with due attention to the power of their neighbors, China particularly. At the least, such talks might dampen pressures in both nations to increase military spending and thereby free up additional funds for development. Economics aside, what they do about their nuclear capabilities is a matter of vital interest to the U.S.
3. The announcement of regular trade and foreign ministerial talks between the two sides. Both are eager to increase present miniscule trade levels, and both know that this depends partly on tamping down dangers in Kashmir. These talks should be bilateral. Your helping to establish these regular contacts does not mean the U.S. should become an active mediator in the subcontinent. We believe such a

role would be neither wise nor necessary, since it would shift political pressures from them to us. But provisions could be set for external mediation in special circumstances, i.e. if they had made sufficient progress on their own and needed a closer.

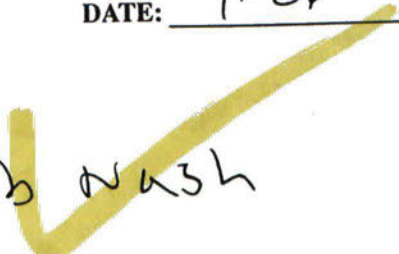
4. The creation of a three-power Indo-Pak-American Economic Commission on trade and investment. American business, here as elsewhere, would reinforce American diplomacy. To help get this commission underway, your delegation should include American businessmen.

More than likely, your capable diplomats and advisers are advancing similar thoughts. But we believe the situation so potentially ripe and the opportunity so promising that we wanted to add our voices to you privately. Of course, your final decision on a trip will depend on the state of Indo-Pak relations and the likelihood that your visit would be successful. We would be most happy to meet with you and discuss these ideas further.

With all best wishes for a speedy recovery.

THE WHITE HOUSE
WASHINGTON, D.C. 20500

DATE: 4-26

TO:  Bob Nash

FROM: Staff Secretary

Fyl.

(I don't know
this person.)

Trell

Nadine M. Chatman
1501 Crystal Drive
819
Arlington, VA 22202

April 21, 1997

Mr. Todd Stern
Assistant to the President
& Staff Secretary
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20502

VIA FAX: (202) 456-2883

Dear Mr. Stern:

I understand that the White House is still in the process of making major staff changes. Having worked in the Legislative Branch, I would very much like to expand my scope of interest by performing duties in the Executive Branch. Therefore, I am submitting my resume for review by your office and would be much appreciative if your office would review my credentials and consider me for possible employment.

For the past four years, I have worked on Capitol Hill first as a Legislative Director and later as an Administrative Assistant/Chief of Staff for a conservative member of Congress. In those capacities, I applied my knowledge of the legislative process on a daily basis. In addition to performing managerial duties, I am a skilled and efficient researcher with meticulous attention to details. I also am an innovative problem-solver and have analytical skills as well as excellent written and oral communications skills.

Please refer to my enclosed resume for further substantiation of my education, experience and qualifications.

I look forward to meeting with someone from your office to discuss job possibilities.

Thank you for your consideration.

Respectfully,



Nadine M. Chatman
Enclosure: Resume

Nadine M. Chatman

1501 Crystal Drive Apartment # 819 • Arlington, VA 22202

H: 703-418-6621

Objective: A successful career as a lobbyist with a top notch organization known for its integrity and quality work.

Qualifications

- MPA degree with a concentration in Public Administration
- Twelve years government experience
- Four years Capitol Hill experience

Professional Highlights

Administrative Assistant

Congressman Sanford D. Bishop, Jr., 2nd-District - Georgia, Washington, DC.

Has overall responsibility for the functioning of the Congressman's organization, including the Washington and district offices. Maintains close and constant communication with each of the supervisors and the district office field representatives. Represents the Congressman in his absence at meetings with constituents. Monitors office accounts. Manages legislative agenda. 1995 -3/97.

Legislative Director

Congressman Sanford D. Bishop, Jr., 2nd District - Georgia, Washington, DC.

Managed legislative function of the office. Supervisory function. Advised Congressman on legislative issues and floor votes. Maintained mail flow of prepared responses to constituent mail. Tracked legislative record. Research responsibilities. Set up town meetings. Maintained legislative files. Coordinated meetings and hearings. Staffed the Congressman in committee work. Prepared speeches and floor statements. 1993-1995.

Campaign Coordinator

Bishop for Congress, Columbus, Georgia.

2nd- District - Georgia. Coordinated Congressional Campaign. April 1992 - December 1992.

Conference Coordinator

Holiday Inn-Buckhead, Atlanta, Georgia.

Service and coordinate all details for booked business; act as liaison between customer and hotel whenever necessary. Monitored entire function to insure that high levels of quality and service are provided for the guest. Greet meeting planners. Coordinate all VIP room arrivals with Banquet staff to insure amenities were complete. Prepared beverage requisitions. Maintain auditor spread sheets. Demonstrated Strong management skills in customer relations, and overseeing employees. 1991-1992.

Political Analyst

Political Researcher and analyst. Computer expert to State Representative. 1989 - 1992.

Assistant to Commissioner

Georgia Department of Medical Assistant. Atlanta, Georgia. Legislative liaison to the Georgia General Assembly. made presentations to Medicaid Board, legislative committees and interested groups. Tracked budget issues for the department. Speaking engagements on legislative issues affecting Georgia Medicaid. Represented the department on special health committees. Provided analytical support and planning assistance form a program overview position. Coordinated special programs and projects for the

reports. Public relations for the dept. 1987 - 1989.

Administrative Director

Fulton Co. House Delegation. 19 Members of the GA. General Assembly, State Capitol. Atlanta, GA. Processed all local legislation affecting Fulton Co. Knowledge of 17 single districts of Fulton Co. plus 2 at-large districts and their boundaries. Handled constituent problems. Prepared legislative reports. Held public hearings and committee meetings. Prepared briefs and summaries of bills. Prepared amendment and substitutes to legislation. Direct contact with legislative counsel. Composed and handled correspondence. Research skills. Organizational skills. Set up computer program for tracking legislation for Fulton Co. members. General record keeping. Public relations, liaison to civic organization, lobbyists and other members of the General Assembly. Legislative staffing duties. Direct supervision of staff members as well as interns. Prepared annual budget. Processed all invoices for office supplies. Direct contact with Fulton Co. Administrative Officers. 1984 - 1987.

Staff Assistant

Fulton Co. House Delegation. GA. General Assembly. Atlanta. Studied legislative packages of Fulton Co., City of Atlanta and interested associations. Tracked local legislation and assisted legislators with state business. Attended meetings and made reports which focused on issues relevant to Fulton Co. provided sole staff support for various committee meetings of the delegation. Provided summaries of legislation for members of the Delegation as well as staff support during the legislative session. 1/84 - 3/84.

Legislative Researcher/Graduate Assistant

State Planning and Community Affairs Committee. State Capitol. Atlanta, Georgia. Assisted in studies and developmental process of governing authorizes. Direct assistance to chairman. 9/83 - 12/83.

Caseworker, Senior

GA. Dept. of Family and Children Services. Atlanta, GA. Interviewed, calculated and certified applicants' eligibility for the Public Assistance and Food Stamp programs. Caseload management of 144 families. Monthly reviews of eligibility averaged 29 families. Special reviews, job referrals, special services, along with counseling. Math aptitude required. Responsible for conducting home visits. Procedural interpretations done in conflicting incidents involving county and state regulations. 1/79 - 11/80.

Graduate Assistant/ Researcher

Texas A & M University. College Station, Texas. Graduate Assistant. Responsibilities for research papers, seminars, computer work, grading papers, etc. 1/78 - 12/78.

Caseworker, Senior

Ga. Dept. of Family and Children Services. Atlanta, GA. Interviewed recipients to determine eligibility for public assistance. Interpreted and explained rules and regulations governing eligibility and grants, methods of payments, and legal rights to recipients. Recorded and evaluated personal and financial data of recipients to determine continuing eligibility, according to departmental directives. Initiated procedures to grant, modify, deny, or terminate eligibility and grants for various aid programs. Authorized amount of grants, based on determination of eligibility of amount of money payments, food stamps, medical care. Identified needs for social services, and made referrals to various agencies for community resources available. Prepared reports as required. Prepared and kept records of assigned cases. 8/77 - 1/78.

Clerk II

Georgia Department, State Merit System. Atlanta, Georgia. Audited all state department payrolls. Duties included knowledge of pay scales, pay grades and steps as they related to state employees' promotions, salary advancements, and longevity raises. Contact with personnel officers to clear up discrepancies. 11/75 - 7/77.

Volunteer Experience

Political Campaigns. Fundraising, phone banks, outdoor canvassing and clerical support. 1973 - present.

Crisis Center Counselor

Grady Memorial Hospital. Atlanta, Georgia. Counseled victims, family members and friends. organized and collected data from victims for official hospital reports. 1981 - 1982.

Television Production.

Cable Atlanta Public Access. Atlanta, Georgia. Obtained valuable experience in TV production, operated control booth, cameras and writing scripts. 1980.

Accomplishments:

Special Projects:

Successfully worked with the Congressman and officials from EPA, and lobbyists to acquire \$20 million in appropriations for the Columbus Sewer Overflow Project, Columbus, Georgia.

Successfully worked with the Congressman, veterans organizations and officials of the Interior Department to appropriate \$2 million for the Andersonville Prisoner of War Museum, Andersonville, Georgia.

Successfully worked with the Congressman and city officials to appropriate \$5.6 million for the Albany Courthouse, Albany, Georgia.

Successfully worked with the Congressman to appropriate millions for the 1996 Atlanta Olympics and 1996 Paralympics.

Successfully worked with the Congressman to acquire millions in flood recovery appropriations for the 2nd District of Georgia after Tropical Storm Alberto in 1994.

Successfully worked with the Congressman to acquire million of dollars in grant monies for the 2nd District of Georgia.

Successfully set up Georgia leg of agricultural tour for South African members of Parliament, including the Chairman of the Agricultural Parliamentarian Committee.

Worked on numerous other initiatives to obtain funding for the 2nd District of Georgia.

Education

Georgia State University

Master of Public Administration

Atlanta, Georgia

1984

Texas A & M University

One year toward Master of Political Science

College Station, Texas

1978

Spelman College

Bachelor of Arts in Political Science

Atlanta, Georgia

1976

THE WHITE HOUSE
WASHINGTON, D.C. 20500

DATE: 4-26

TO:

NSC

FROM: Staff Secretary

Please handle.

[Signature]

April 18, 1997

The Honorable William J. Clinton
President of the United States
The White House
Washington, DC 20500

Dear Mr. President:

We write you as representatives of the military helicopter and engine manufacturing industry in the United States. Our industry sector is of vital importance to the U.S. defense industrial base, to U.S. exports, and to American labor.

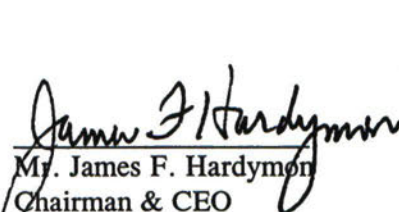
The Government of Turkey has announced a competition for a three billion dollar procurement of attack helicopters. The Request for Proposal is expected in May 1997.

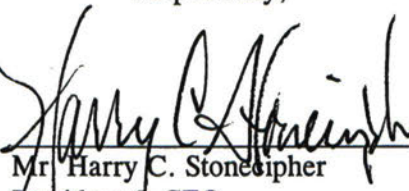
We understand there is an ongoing policy review of arms transfers to Turkey. Without prejudice to this review, we are eager to compete now on an equal basis with the non-U.S. producers for this important modernization program.

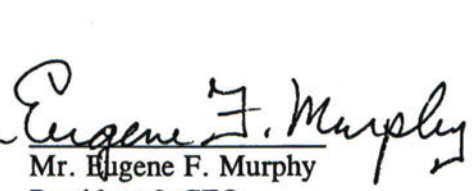
Specifically, we seek timely Congressional notification and issuance of the necessary export licenses that will allow U.S. companies to compete fairly with the foreign companies seeking this business.

Turkey has been a steadfast ally of the United States, Mr. President, and we would hope your administration will allow our aerospace industry to continue to provide them with the world's finest aerospace products.

Respectfully,


Mr. James F. Hardyman
Chairman & CEO
Textron Inc.


Mr. Harry C. Stonecipher
President & CEO
McDonnell Douglas Corporation


Mr. Eugene F. Murphy
President & CEO
GE Aircraft Engines

cc: The Secretary of State
The Secretary of Defense