

12/27/96

✓
Toold saw
Chron on 12/98

cc: w/ incoming:
Rebecca - (Cameron)
soff file
(Clinton Head!)

THE WHITE HOUSE
WASHINGTON

December 24, 1996

Southwood J. Morcott
Chairman and CEO
Dana Corporation
Post Office Box 1000
Toledo, Ohio 43697

Dear Woody:

Thanks for your note. I was delighted to be there for the Malcolm Baldrige Award ceremony and even more pleased that the Dana Corporation was one of this year's honorees.

Thanks, too, for your offer to play golf at Belfair. While I can't promise, I would love to try to set up a game and have asked my schedulers to stay in touch with you. Happy holidays!

Sincerely,

Bill



CORPORATE OFFICES

SOUTHWOOD J. MORCOTT
CHAIRMAN AND CHIEF EXECUTIVE OFFICER

30
Rebecca
Maurice

December 10, 1996

President William J. Clinton
The White House
Executive Office of the President
1600 Pennsylvania Avenue, NW
Washington, DC 20500-2000

Dear Mr. President:

It was nice being with you at the Malcolm Baldrige Award ceremony, and I very much appreciate the nice things you said about our company. The Award is one which we're extremely proud of and we worked very hard for and your support and recognition of it is critical to its success. You and Secretary Kantor and your entire group are to be congratulated on perpetuating this excellent focus on quality.

You asked me about another golf game and obviously, I would be delighted to join you anywhere, anytime, but should you find yourself in Hilton Head during the Renaissance Weekend, I would like to reconfirm the invitation I made to play at a new course there called Belfair. Belfair is a private club with a dynamite new golf course and is very secure and secluded. Since it's relatively new, there are not an awful lot of homes or people around and you may find the secluded nature of it to be relaxing. If you would like to consider playing Belfair over the holidays, please have your people give me a call and I will see if I can arrange it.

Thanks once more for your support and recognition of Dana Corporation. Best personal regards to you and Hillary.

Sincerely,

Southwood J. Morcott

/cw

To Gravis
Breed

Fyt
Bz

DAILY OKLAHOMAN

OKLAHOMA CITY, OK
DAILY 233,285

THURSDAY
OCT 31 1996

BURRELLE'S

151
XCWAG

EV
8...8



— Staff Photo by Roger Klock

AmeriCorps Sprucing Up

629701
Nicole Miles of Cochranton, Pa., and Wesley Knauff of West Hartford, Conn., dig up weeds Wednesday in the empty lot just north of the Murrah Building bomb site in downtown Oklahoma City. The pair were part of a group provided through the AmeriCorps program, which will be working for seven weeks to improve the area. The group recently arrived in Oklahoma City from Denver.

FAX

DATE: Wednesday, December 18, 1996

TO: Harold Ickes, THE WHITE HOUSE

FAX: 202 456 1121

FROM: GARY SMITH POWERBOOK

PAGES: 4

MEMO

THE PRESIDENT HAS SEEN

12-27-96

12/20/96

cc: Rourke Welles
R m Stroh
Caprice Randall

POSS. ~~to~~ if needed

James VanDerBeek

Judy Collins

Wynonna Judd

Goldie Hawn

Cheryl Chase

Mary McCormack

Jas. Brown

Jennifer Holliday (all w/ me if Anita doesn't
do it -)

Christina Lahti

Paula Patterson

SMITH - HEMION

productions

To: Harold Ickes, Debbie Willhite & Distribution TBD
From: Gary Smith
Date: Thursday, December 19, 1996

Handwritten: Hilary PH C

Re: PRESIDENTIAL GALA / UPDATE

- Talent:

Confirmed: (*new since last update)

*The Broadway cast of "Chicago"

*Michael Douglas

*Sandi Patti ("The National Anthem")

*The Broadway cast.. "Bring In Da Noise, Bring In Da Funk"

*Trisha Yearwood

YoYo Ma, Mark O'Connor & Edgar Meyer

Jimmy Smits

Offers have been made and we are awaiting answers from:

Tony Bennett / May be in hospital at that time. (Unlikely)

Neil Diamond

Aretha Franklin / To do "You've Got A Friend" w/ Bebe & Cece Winans. (Probable)

*Aretha will only do this duet if it's a 'second' number'. I'm thinking about other possibilities.

Kenny G. / To do Duke Ellington jazz tribute w/ High School students from the Ellington School. Not available for Dress /

American Gala. OR, has just released CD w/ Baby Face & Toni Braxton on separate songs. Less 'meaningful' but bigger B.O.
* Perhaps with Aretha.

Whitney Houston (Long shot)

The Dave Mathews Band / However not available for Dress / American Gala.

*Trying to cancel another date, want to do it.

Stevie Wonder / Asst. Stephanie Andrews, positive response.

Gloria Estefan & Jon Secada / Agent (WMA) Jorge Pinos, is recommending. Possible problem for Dress/ American Gala
*Gloria is not available. Although Jon wants to do it, I'm holding on this one.

Good

Ray Charles

Mikhail Baryshnikov

*Is available, rehearsing in NYC. We're calling him in Europe.

Kenny Rodgers (Probable)

*Perhaps duet w/ Trisha Yearwood on " Together As One"

*Deer say
dodgik*

Barbra Streisand (Somewhere between "not a chance" & " I have to do 5 songs")

Bruce Springsteen

Laurie Beechman (Probable)

Whoopi Goldberg / But not w/ stand-up comedy routine.

* Wants to do it, working out schedule. Not set yet.

Tom Hanks / Shooting film in Europe until January 14th. We are hoping he will stop in D.C. w/ family to participate in Gala. According to Heidi Schaeffer (PMK) he may be interested, however has asked for Inaugural (Swearing In) tickets as well as Gala, for his family.

Paul Newman

Oprah Winfrey

Denzell Washington

30 Per [Richard Dreyfus / Has requested 7 tickets. Would accept 2 good & 5 "another lesser location". (Probable)]

Candace Bergen

Will Smith

Nicholas Cage

Glenn Close

Tom Cruise / Probably N/A, in Europe til Jan. 31st filming.

Eastern High School Choir

U.S. Naval Academy Glee Club

"Resurrection" Choir (Burned Churches choir members)

"The Class of 2000" / 300 freshman students from D.C. area.

Not Available:

Geena Davis / filming in Australia

Danny Glover / filming in Guana

Holly Hunter / filming

The Eagles / No 'live' TV

Bonnie Raitt / no actual reason given

Eric Clapton / In Europe (CAA said NOT an American citizen.

Garth Brooks / on tour

* James Earl Jones

* Gloria Estefan

* Harrison Ford

THE PRESIDENT HAS SEEN

12-27-96

Departing Cabinet?

Leon
Nicky
Chin

Alma Brown

19 December 1996

MEMORANDUM TO THE PRESIDENT
THE VICE PRESIDENT
THE FIRST LADY
MRS. GORE

'96 DEC 20 PM 4:06

CC: Leon Panetta
Evelyn Lieberman
Erskine Bowles
Maggie Williams
Ron Klain
Skila Harris
Nancy Hernreich
Ann Stock
Ann Jordan
Terry McAuliffe

Straw?

What about ~~the~~
former US Senators' spouses?
(Mullin
Almond
McGovern)

From: Harold Ickes

Re: Complimentary tickets to the Inaugural Gala, parade
and balls

Other than for close family members of the President, the First Lady, the Vice President and Mrs. Gore, and the talent that will be basically donating their services to perform at various Inaugural events, and a select group of 18 VIPs (former Presidents and Vice Presidents and their spouses) and the members of the Joint Congressional Committee on Presidential Inaugural (Senators Warner, Ford, Daschle and Congressman Gephardt), and Senator Lott and Congressman Gingrich, the Presidential Inaugural Committee 97 ("PIC") has decided not to provide complimentary tickets to anyone else for the Sunday night Gala, the tickets of which range from \$3,000 per down to \$100 per. The reason is that the Gala is the primary fundraising event to help finance the \$34 million PIC budget. It is simply easier for everyone to hold the line if no exceptions are made rather than if even a limited number of exceptions are made.

PIC will make sure that members of the Cabinet and their spouses as well as senior White House staff and their spouses get priority seating at the dress rehearsal for the Gala which will take place at the USAir Arena on Saturday night 18 January.

PIC will provide complimentary tickets to the parade and

Inaugural balls to the Supreme Court, members of Congress, Cabinet, senior White House staff and the Joint Chiefs of Staff.

Neither members of Congress nor senior White House staff will receive complimentary tickets to Sunday evening's Gala on 19 January.

PIC will also provide complimentary Inaugural parade tickets to the recipients of the Medal of Honor.

Let's discuss if you have any questions or concerns about these policies.

DETERMINED TO BE AN ADMINISTRATIVE

MARKING INITIALS: M DATE: 9/14/14

December 24, 1996

2014-07745

~~CONFIDENTIAL~~ 01

MEMORANDUM FOR THE PRESIDENT

CC: LEON PANETTA
 ERSKINE BOWLES
 BRUCE LINDSEY
 ANN JORDAN
 TERRY MCAULIFFE
 DEBORAH ASHFORD
 BRADLEY MARSHALL
 MIKE BERMAN

FROM: Harold Ickes

'96 DEC 24 PM3:01

SUBJECT: Budget for the Presidential Inaugural Committee 1997

After several drafts, the most recent budget for the Presidential Inaugural Committee 1997 ("PIC") shows a deficit of approximately \$5.3 million (which includes \$1.0 million for winding down, auditing, etc.). This deficit will be financed out of the approximately \$9.4 million surplus in the 1993 PIC account. Thus if these projections hold, and taking into account the PIC 1993 surplus of \$9.4 million, PIC 97 should end up with a surplus of some \$4.1 million.

Estimated spending PIC 97 (millions)

\$16.4 - PIC 97 operating departments/ units
 12.2 - events other than Inaugural balls, e.g., Gala, Saturday/Sunday on the Mall, prayer service, swearing in, parade, other events
 4.7 - 14 Inaugural balls
 .5 - letters of credit AFIC and US Park Service
 .9 - contingency
 34.7 - total estimated spending
 1.0 - winding down costs/lawyers/accountants/audit
 35.7 - total

Estimated income PIC 97 (millions)

\$12.9 - Gala (12,892 seats: tickets \$3,000 to \$100/ per)
 3.2 - licensing fee from CBS to broadcast the Gala
 11.0 - 14 balls (73,000 tickets at \$150/ per ticket)

1.7 - parade (35,000 tickets at \$50/ ticket on the average)
 1.5 - marketing revenue, i.e., merchandise, lithographs, etc.
 .7 - ticket delivery charge (\$14/ package)
(.6) - less credit card vendor fee
 30.4 - total estimated income
(35.7) - total estimated expenses
 (5.3) - total estimated deficit

 \$9.4 - from PIC 93 account
-(5.3) - PIC 97 estimated deficit
 4.1 - estimated surplus for PIC 97

Unlike PIC 93, which accepted in kind contributions, the rough estimated value of which was at least approximately \$5.0 million, PIC 97 is taking no in kind contributions. And unlike PIC 93, PIC 97 will not hold the 4 fundraising dinners which netted PIC 93 some \$7.9 million. These 2 sources alone provided some \$12.9 million in revenue to PIC 93 that will not be available to PIC 97.

Unlike 1993, the 1997 Inaugural structure does not include the Presidential Inaugural Foundation which raised and spent some \$2.3 million.

1993 spending (millions)

32.0 - spending by PIC 93
 2.3 - spending by PIC 93 (the Foundation)
5.0 - low but rough estimate of in kind contributions to PIC 93
 39.3 - subtotal
1.0 - wind down costs (lawyers/accountants/audits, etc.)
 40.3 - total estimated spending for 1993 Inaugural activities

This \$40.3 million total estimated spending (including in kind) for the 1993 Inaugural compares to the estimated \$35.7 million for expenses for 1997.

THE PRESIDENT HAS SEEN

12-27-96

26 December 1996

MEMORANDUM TO

THE PRESIDENT

'96 DEC 26 PM5:14

CC

LEON PANETTA
EVELYN LIEBERMAN
ERSKINE BOWLES
MAGGIE WILLIAMS
BRUCE LINDSEY
NANCY HERNREICH
CHERYL MILLS
ANN JORDAN
TERRY MCAULIFFE
CRAIG SMITH
DEBBIE WILLHITE
DEBORAH ASHFORD

FROM

HAROLD ICKES

RE

PIC SALES OF CERTAIN ITEMS IN CONNECTION WITH
THE INAUGURAL

The Presidential Inaugural Committee 1997 ("PIC") is making arrangements to sell the following items (in addition to many other items) in connection with the inaugural.

Between Hope And History: Financial Innovations, Inc., Mark Wiener's organization, which is the official merchandise agent for PIC, will purchase 50,000 copies of Between Hope And History at \$1.50 per copy, which is the commercial seconds price. These will be offered for sale in connection with the inaugural at \$10 each. There will be locations at various inaugural events, including the parade, on the Mall and the inaugural balls where the book will be offered for sale.

In addition, Financial Innovations will issue a second edition of its catalog of "inaugural merchandise" which will list Between Hope And History as an item that can be ordered by mail.

Finally, the cable television merchandising channel QVC will offer the book as a "upsale" to those who call in to purchase other inaugural merchandise which QVC will offer for sale. The book will sell on QVC for \$10.

Virginia Kelly's book: There had been discussion about selling Mrs. Kelly's book via QVC. QVC has, however, informed PIC that it has already sold Mrs. Kelly's book and is not prepared to sell it in connection with the inaugural.

Inaugural book: PIC is undertaking to organize the production, publication and sale of a short book about the history of inaugurations generally and about this inauguration specifically. It is currently contemplated that David McCullough, author of the Truman biography and the well known books on the Brooklyn Bridge and the Panama Canal, will write the text for the book which is expected to be heavily laden with photographs/pictures. At this point, details are not yet nailed down, but it may well be that QVC will underwrite all of the upfront costs and then will undertake to sell the book. The book would not be actually available for distribution until late February or early March.

 C.D.: Gary Smith and others are attempting to gain releases from the various artists who will be performing in connection with the inaugural to permit their songs, poetry, etc. be compiled into a C.D. which would be offered for sale.

George Rodrigue's lithograph: After much discussion, and at the suggestion of the artist, the inaugural lithograph will be offered for sale as follows:

- 1,000 lithographs at \$1,500/per (they may not be sold for less than \$1,000/per) each with a facsimile of the President's and Vice President's signature, and an original signature by the artist on each.
- 5,000 lithographs at \$400/each which will contain only Mr. Rodrigue's original signature. Each lithograph will be numbered sequentially up to 5,000.
- 5,000 lithographs at \$100/each which will contain no signatures but will be numbered from 1 to 5,000.

12-27-96

THE WHITE HOUSE

WASHINGTON

December 26, 1996

INFORMATION

MEMORANDUM FOR THE PRESIDENT

FROM:

SAMUEL R. BERGER

SUBJECT:

CNN Request to Open Bureau in Havana

'96 DEC 26 PM4:17

During your press conference with EU leaders on Monday, CNN reporter Wolf Blitzer asked for your views on CNN's request for a Treasury Department license to open a news bureau in Havana.

CNN is the only one of a half dozen interested U.S. news organizations, including the Miami Herald, ABC News and the Associated Press, to receive Cuban government permission to establish a permanent office in Cuba. CNN is pressing for speedy approval because it intends to launch a new Spanish-language service in early 1997 and wants the bureau on line by then.

CNN's application is still under review. We have four possible options: 1) to approve CNN's request; 2) to approve all pending applications (a largely symbolic gesture because the GOC so far has only agreed to CNN); 3) to hold off on approval until the GOC authorizes bureaus from a more representative sampling of U.S. media; and 4) to delay the application until the GOC gives approval for Radio and TV Marti to open offices -- unlikely to happen soon if ever.

The Helms-Burton Act contains a provision suggesting Congressional intent was that we pursue Option 4. Helms-Burton, however, also codifies authorities under other laws in a manner that State and Treasury lawyers have concluded gives us parallel authority to approve requests like CNN's whether or not the GOC permits a Marti bureau.

Views on CNN's request have been mixed. U.S. news organizations, with one notable exception, generally support it, hoping that it will pave the way for others. Miami Herald publisher David Lawrence has asked that the license not be approved until the GOC permits his paper -- which has by far the largest Cuban-American audience -- to establish an office.

Many in the Cuban-American community see CNN and Ted Turner as too friendly with Fidel Castro and oppose allowing the network to go ahead alone. Representative Menendez is not supportive,

cc: Vice President
Chief of Staff

although he does not share the position of Representatives Diaz-Balart and Ros-Lehtinen that CNN or any other news organization should not be allowed in Cuba until Radio and TV Marti can establish bureaus there. We have, on the other hand, received letters from Representative Lee Hamilton and other Congressional Democrats in support.

CNN is in touch with Senator Lott and Speaker Gingrich and claims to have their backing, but we have been unable to verify what the Majority leadership's position really is.

Our main focus at this time is on the next big decision regarding implementation of Title III of Helms-Burton; I don't think we should resolve the CNN issue before that. Subject to your guidance, we plan to return to CNN's request late in January, at which time we hope to have a firmer fix on Congressional leadership views. CNN is likely to keep pushing in the interim both because it wishes to have its bureau up and running when the Spanish service opens in early 1997 and because of fear that the Cubans may withdraw their approval and let the BBC open a bureau instead.

THE PRESIDENT HAS SEEN
12-27-96

THE WHITE HOUSE
WASHINGTON

MEMORANDUM

TO: THE PRESIDENT
THE FIRST LADY

FROM: Ann Stock A.S.

DATE: December 18, 1996

I like this
am here -
BC

Ken Burns called today and wanted to know if you would be interested in screening his new film on Thomas Jefferson.

He has sent you the attached letter which I thought you might like to see.

Because of your interest in Jefferson, I thought you might want to consider screening Ken Burns new film.

Please advise.

KEN BURNS
Maple Grove Road
Walpole, New Hampshire
03608

December 11, 1996

President & Mrs. William Jefferson Clinton
The White House
Washington, DC

Dear Mr. President and Mrs. Clinton,

I want to add my voice to the chorus of congratulations for your impressive victory last month and for the affirmation it represents of your thoughtful and dedicated leadership of our country. Please also accept my very best wishes for you both and your family during the holidays and the coming New Year.

Knowing of your passion for Thomas Jefferson, I wanted to let you know that I have just finished a three-hour two part biography on him for Public Television that will be broadcast nationally on February 18th and 19th. I think the film is one of my very best efforts and I look forward to sharing it with you at your earliest convenience.

Given the recent upsurge of interest in Mr. Jefferson, including some highly negative and controversial views of his place in American history that have been published in the last few months, I wondered whether you would be interested in hosting a reception at the White House where we might screen portions of the film and celebrate this complicated and remarkable American. As you well know, Mr. Jefferson embodies all of the contradictions and strengths of our great Republic and what is needed is a debate and conversation at the highest, most thoughtful level.

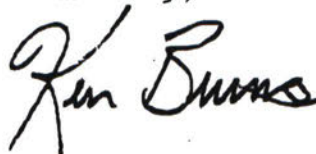
The historian Gary Wills explained to us that Jefferson and his incandescent ideas are like a street lamp under which we can all gather to discuss, amidst the darkness of most of history, the light and promise of democracy. Before some of the facile and dismissive views that have recently been promoted take hold in our impressionable and sometimes cynical society, I thought we might

use the power of your voice and office, and the occasion of the release of this film, to share a more inclusive message of the ever fascinating and enigmatic Mr. Jefferson with our fellow citizens.

I am confident that our underwriters for the documentary would willingly sponsor such a reception, and I look forward to working with your staff to make such an event a success should you favor this request with a positive response.

Thank you for your consideration and best wishes for your second term.

Sincerely,

A handwritten signature in black ink, appearing to read "Ken Burns". The signature is written in a cursive, flowing style with a large initial "K" and "B".

THE WHITE HOUSE
WASHINGTON, D.C. 20500

DATE: 12-27

TO:  Jack (Quinn)

FROM: Staff Secretary

You'll know the
guy, but I got
resume & I
have friends of
there who could
check him out if
you want. Jack

'96 DEC 26 AM10:57

Peter E. Jaffe
4701 Willard Avenue
Apartment 408
Chevy Chase, Maryland 20815
(202) 514-3909 (work)
(301) 656-0917 (home)

December 20, 1996

Todd Stern
Assistant to the President and Staff Secretary
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20502

Dear Mr. Stern:

I am writing to apply for a legal policy position in the White House. Currently, I am counsel to the Senate Judiciary Committee working directly for Senator Biden. During the past year, I also took some time off to work for the President's reelection campaign in Pennsylvania.

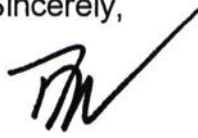
As counsel for Senator Biden, I have had responsibility for a number of important national policy issues, including constitutional amendments, criminal law, affirmative action, property rights, and regulatory and tort reform, as well as separation of powers issues. Beyond advising the Senator on the formulation of policy and drafting legal opinions and legislation, I also represent the Senator's interests in negotiations with other senators' offices, both Democrat and Republican, as well as with a variety of constituent groups. I have also maintained an excellent working relationship with the administration, especially with the Department of Justice which handles many of the issues for which I have responsibility.

Prior to coming to the Hill, I was an attorney for the Department of Justice for five years. To give you more complete information on my background, I have enclosed a copy of my current resume.

During the year-and-a-half that I have been counsel to the Judiciary Committee, I have been on detail from the Department of Justice, which may make a transition easier.

I appreciate your consideration, and I look forward to hearing from you.

Sincerely,

A handwritten signature in black ink, appearing to be 'PJ' followed by a long, sweeping diagonal line.

Peter E. Jaffe

PETER JAFFE

4701 Willard Avenue
Apartment 408
Chevy Chase, Maryland 20815
(202) 514-3909

EDUCATION

Law School	University of Michigan Law School, J.D. 1990
Honors	Order of the Coif, 1990 Michigan Law Review, 1988-90; Note Editor, 1989-90 Raymond K. Dykema Scholarship Award, 1989 Campbell Moot Court Competition (University of Michigan), Winner, 1990 Georgetown Bioethics and the Law Moot Court Competition (National), Best Brief, 1990
College	Oberlin College, Ohio, A.B. 1984 Major: English and Creative Writing

WORK EXPERIENCE

Counsel	United States Senate Committee on the Judiciary, Washington, D.C. July 1995-present Advise Senator Biden, the ranking member of the Senate Judiciary Committee, on constitutional law and complex criminal issues; negotiate on the Senator's behalf; write legislation, reports, and speeches; constitutional issues include: proposed constitutional amendments, religious liberties, free speech, takings, separation of powers, regulatory reform, and affirmative action; criminal issues include: asset forfeiture, white collar and computer crime, and sentencing.
Special Assistant U.S. Attorney	United States Attorney's Office, Eastern District of Virginia, Alexandria, VA., November 1994-June 1995 Investigated, prosecuted, and tried federal criminal cases, including white collar crimes, conspiracy, attempted murder and other violent crimes, narcotics possession and distribution, and a multiple defendant prison riot; also defended criminal appeals before the Fourth Circuit.

Trial Attorney	United States Department of Justice, Environmental Enforcement Section, Washington, D.C., October 1990-Present Initiated and tried complex, multi-party litigation to enforce federal environmental laws, including the Clean Air Act, Clean Water Act, and Superfund; led teams of up to five lawyers in multi-million dollar lawsuits.
Summer Associate	Latham & Watkins, Los Angeles And San Diego, Ca., Summer 1989
Summer Associate	Morgan, Lewis & Bockius, Washington, D.C., Summer 1988
Advance Coordinator	Rendell For Mayor, Philadelphia, Pa., January-June 1987 Coordinated personal appearances and rallies for mayoral primary campaign; researched policy issues; coordinated with field offices.
Freelance Writer	December 1984-January 1987 Wrote news and feature articles, fiction stories and translated French poetry.
Course Instructor	Oberlin College, Oberlin, Oh., January-May 1984 Designed and taught a college course in creative writing, concentrating on technique and critical skills.

PROFESSIONAL MEMBERSHIPS

Bar Memberships	Supreme Court of Pennsylvania Federal Appellate Court, Fourth Circuit Federal District Court, Eastern District of Pennsylvania
Who's Who	Listed in Marquis Who's Who in American Law