

02/890

TODD STERN
CHRON FILE

2 BOXES TODD
STERN CHRON FILES-
Filed on this DATE

BOX # 1 (DEC 96)
Filed in O.A. # 8788.

BOX # 2 (JAN 97)
Filed in O.A. # 8789.

Chyon

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To Leon/SWS - Rgn Re

THE PRESIDENT HAS SEEN

12-4-96

TAIWAN

BUDDHISM GETS DOWN TO BUSINESS—AND POLITICS

Anxious times feed the temples' membership—and clout

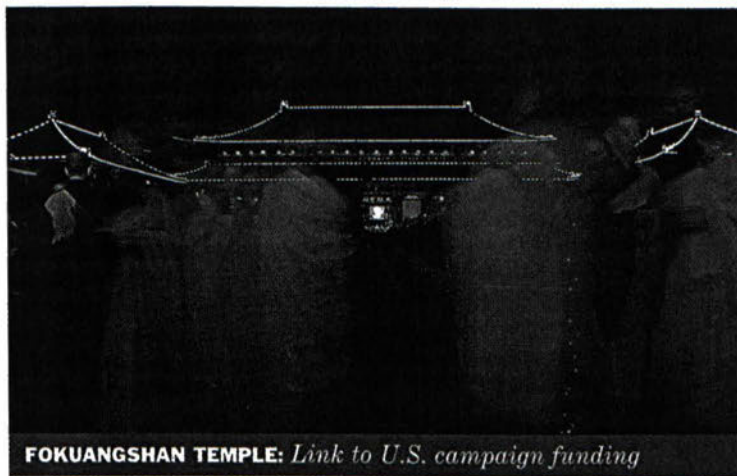
It's easy to mistake Fokuangshan Temple for Disneyland. Here, an exhibit about the Buddha, modeled on Disney's "It's a Small World," features cave-like rooms with gold Buddhas surrounded by painted plaster children and animals that burst into song when visitors walk by. In one cave, hundreds of life-size bodhisattvas meditate on fake hillsides, like so many stalagmites, while colored lights swirl around the head of a gigantic Buddha. As thousands of visitors who come every weekend exit to the sounds of mechanical birds chirping, a Buddhist nun clad in gold stiffly waves goodbye.

There's a direct connection from this Buddha light show in southern Taiwan to the Democratic National Committee's fund-raising activities in the U.S. The Buddhist organization's branch in Los Angeles, the Hsi Lai Temple, is being investigated by the Federal Election Commission regarding its fund-raiser featuring Vice-President Al Gore. It's not clear that the event was anything more than an attempt to boost the temple's prestige in the U.S. What is becoming clear is that Taiwan's biggest temples are increasingly wielding clout among millions of followers and having an impact far beyond the confines of the island. "These are not the traditional temples we used to know," says Chu Rong-kuei, a researcher at the Academia Sinica think tank. "It's big business."

WESTERN FREEDOMS. Fokuangshan is one of many large Taiwanese Buddhist organizations benefiting from a changing Taiwanese society. Unlike traditional ancestral worship and meditative Buddhist practices, the new-style temples are organized around a central, often charismatic personality. They draw people seeking answers in uncertain times: an unresolved relationship with China, a

changing economy, a society adjusting to Western-style freedoms. They attract huge amounts of money from Taiwan's growing middle class. They operate like large companies, earning substantial income from publishing and other promotional ventures. Their influence is so highly regarded that politicians court their political support.

Like some evangelical groups in the



FOKUANGSHAN TEMPLE: Link to U.S. campaign funding

Taiwan's Powerful Temples

FOKUANGSHAN BUDDHIST ORDER

Master Hsing Yun claims a worldwide membership of 1 million. Temple has historical ties to KMT leaders. Members of a U.S. branch raised money for Democrats.

TZU CHI FOUNDATION

Master Cheng Yen, known as Taiwan's Mother Teresa, claims 2 million followers. Operates hospitals and schools in Taiwan and has an extensive international charity and relief network.

I-KUAN-TAO

Distinct 20th century Chinese religion synthesizing Eastern and Western beliefs. Organized around local temples, with 400,000 members. Banned as communist-leaning until 1987 but now considered pro-KMT.

U.S., several have become enmeshed in financial scandals. That has sparked a national soul-searching over religion's role in society. Newspaper editorials question whether Taiwan's society is sick. "Taiwan has changed so much, so quickly, people don't know how to identify themselves in present society," says sociologist Lin Mei-rong. "There's a kind of emotional need to grasp something they can identify with." Taiwan's democratization process has also brought religion and politics closer together.

Politicians use temples as key places to shop for votes at election time, and the temples quietly back the status quo by declining to criticize the ruling Kuomintang (KMT).

The 70-year-old leader of Fokuangshan, Master Hsing Yun, is considered one of the more political religious leaders. He has historical ties to the KMT, but he backed a candidate favoring reunification with China against the more independence-minded President Lee Teng-hui during March's presidential election. Gore, while a U.S. Senator, visited Fokuangshan in 1989. Fokuangshan officials say the temple does not give money to U.S. politicians, but members of the U.S. temple have donated on their own.

GLOBAL RECOGNITION. Fokuangshan officials won't say how much money the temple raises, but the organization supports 120 branches around the globe, including nine in the U.S. It boasts four universities, 13 Buddhist colleges, 22 libraries, 1 million followers, and a number of charities. To charges the temple is more a business than a religion, Yi Kung, director of Fokuangshan's cultural department, says the temple depends on its income to support its good works. "Our principle is, the money comes in from all directions, so it should also go out in all directions," she says.

Since September, leaders of various cults have been charged with swindling followers. One temple leader, using doctored photographs to show himself standing simultaneously on the Great Wall in China and in Taiwan, allegedly amassed a \$100 million fortune. Followers of yet another group accused their leader of selling bogus land deals in

Belize. Both are awaiting trial for fraud.

Justice Minister Liao Cheng-hao has vowed to "clean up religion," and there are calls for regulations to separate "legitimate" from "false" groups. That kind of talk raises concerns about the heavy hand of a government that has historically quashed dissent. But as the wealth and fears of a newly rich society grow, the delicate balance between church and state will have to be carefully negotiated.

By Jonathan Moore in Kaohsiung

Bureaucracy Unbound

By David Osborne

THE PRESIDENT HAS SEEN

12-4-96

A YEAR AGO, VICE PRESIDENT GORE unveiled a proposal to turn many federal agencies into "performance-based organizations," or PBOs. A few weeks ago, the president repeated it on the campaign trail. The idea is to give these agencies far greater flexibility to manage their own budgets, personnel and purchasing, but in return to make them accountable for their performance.

Congress, which would need to grant these new freedoms, has not paid much attention. This is unfortunate and a bit odd, because the Gore PBO proposals are modeled on one of conservative heroine Margaret Thatcher's most successful initiatives to reinvent British government.

Thatcher spent her first two terms privatizing and downsizing. But after eight years, she still hadn't figured out how to shake her remaining bureaucracies out of their doldrums. Finally, in 1986, she asked her Efficiency Unit to recommend the next steps.

For 150 years, British leaders had commissioned study after study on improving the civil service. But Thatcher's team did something no one had ever done: It asked the civil servants what they thought.

The answer came back loud and clear: If you want better management, untie the managers' hands and let them manage. Hold them accountable for results—not for following silly rules.

Stepping Up: The proposed reform became known as the Next Steps initiative.

- It separated departments' various service delivery and regulatory functions into discrete chunks, each one called an Executive Agency.
- It gave those agencies much more control over their budgets, personnel systems and other management practices.
- It paid agency chief executives whatever it took to get the talent needed, including performance bonuses of up to 20 percent of their salaries—but forced them to reapply for their jobs every three years.
- It required agency CEOs to negotiate a three-year performance contract with their department, specifying the results they would achieve and the management freedoms they would be given.
- It set annual performance targets for each agency.
- And it put agencies on trial for their lives every three years.

The government later extended the time frame for performance contracts and agency reviews from three to five years. But the basic reform is now firmly in place. At 126 Executive Agencies, which employ almost 75 percent of all civil servants, CEOs now have the freedom they need to manage effectively. But both their pay and their job security depend on their agency's performance against quantifiable standards.

And every employee knows that if his agency doesn't perform,

it may be abolished, privatized or restructured at its five-year review. Since 1988, the British have privatized about a dozen of these agencies.

More With Less: Even the largest agencies have increased their operating efficiency by at least 2 percent a year. On average, agencies got by on 4.7 percent less operating money in 1994-95 than they had the year before.

Overall, the British have shrunk their civil service by 15 percent through the Next Steps process. Meanwhile, performance has steadily improved.

Agencies have used almost every tool in the reinventors' kit: contracting out, public vs. private competition, performance bonuses, group bonuses, total quality management, customer surveys, business process reengineering, internal markets, "one-stop shopping" and more.

In 1991, the Labor Party pledged to keep Next Steps in place if it won power. And in November 1994, Parliament's Treasury and Civil Service Committee called it

"the single most successful civil service reform program of recent decades."

The Idea Spreads: New Zealand's Labor Party did the same thing with almost every department. Brian Mulroney's conservative government in Canada did a pilot program with about 15 "special operating agencies," but never gave them enough flexibility to make a real difference.

To get permission to go beyond the kind of token effort Canada made, President Clinton probably needs to tie the reform to something Congress wants. A Democratic Congress voted in 1994 to downsize the civil service by 13 percent, for example, because it needed the money to finance Clinton's 100,000 cops on the beat.

Perhaps the president can get the next Congress to pass a sweeping performance-based organizations bill by offering the lawmakers something equally irresistible. If PBOs are required to cut their operating costs 2 percent a year, the savings will gradually mount up to something real. Clinton could wrap his education and training proposals (several of which are tax cuts) into one big initiative, then ask Congress to fund them by passing a PBO bill.

Then again, it might be easier just to get Margaret Thatcher, John Major, Trent Lott and Newt Gingrich together for a quiet chat. ■

David Osborne, co-author of *Reinventing Government*, is a managing partner of the Reinventing Government Network, a consulting firm, and co-chair of the Alliance for Redesigning Government, a nonprofit information network.



THE WHITE HOUSE
WASHINGTON, D.C. 20500

DATE: 12-4

TO: Pauline (alternately, ^{Fl} office)

FROM: Staff Secretary

I've discussed
with Jen, who'll
call you directly with
comments. Her name
mine -- but hers take
precedence.

Indel
cc: Nicole Rabner



EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF MANAGEMENT AND BUDGET
WASHINGTON, D.C. 20503
November 27, 1996

103

MEMORANDUM FOR DESIGNATED AGENCY HEADS
(SEE ATTACHED DISTRIBUTION LIST)

'96 NOV 27 PM5:58

FROM: Robert G. Damus (RGD)
General Counsel

SUBJECT: Proposed Memorandum Entitled "Steps to Increase
Adoptions and Other Permanent Placements for
Waiting Children in the Foster Care System"

Attached is a proposed Memorandum entitled "Steps to
Increase Adoptions and Other Permanent Placements for Waiting
Children in the Foster Care System."

It was prepared by the White House Office of Domestic
Policy, in accordance with the provisions of Executive Order No.
11030, as amended.

On behalf of the Director of the Office of Management and
Budget, I would appreciate receiving any comments you may have
concerning this proposal. If you have any comments or
objections, they should be received no later than close of
business Monday, December 2, 1996. Please be advised that
agencies that do not respond by the December 2, 1996 deadline
will be recorded as not objecting to the proposal.

Comments or inquiries may be submitted by telephone to Mr.
Mac Reed of this office (Phone: 395-3563; Fax: 395-7294).

Thank you.

Attachments - Distribution List
Proposed Memorandum

cc: Jack Lew
John Koskinen
Gordon Adams
T.J. Glauthier
Joe Minarik
Ken Apfel
Nancy-Ann Min
Sally Katzen
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Assistant to the President
and Staff Secretary

Honorable Ron Klain
Chief of Staff to the Vice President

DRAFT

December xx, 1996

MEMORANDUM FOR THE SECRETARY OF HEALTH AND HUMAN SERVICES
THE SECRETARY OF THE TREASURY
THE SECRETARY OF LABOR
THE SECRETARY OF COMMERCE
THE DIRECTOR OF THE OFFICE OF PERSONNEL MANAGEMENT

SUBJECT: Steps to Increase Adoptions and Other Permanent
Placements for Waiting Children in the Foster Care
System

As we enter this Holiday Season and reflect on the importance of family in our own lives, let us remember the tens of thousands of our nation's children who live without permanent homes and caring families.

Today, there are over 450,000 children in America in our nation's foster care system. More than half have been in foster care for two years or more. While the great majority of these children will return home, for about one in five, returning home is not an option, and they will need another home, one that is caring and safe. These children wait far too long -- typically over three years, but for many children much longer -- to be placed in permanent homes. Each year, state child welfare agencies secure homes for less than one-third of the children whose goal is adoption or another permanent placement. I know we can do better.

I am committed to giving waiting children what every child in America deserves -- loving parents and a healthy, stable home. I believe we should work toward a goal of at least doubling the number of waiting children who are adopted or permanently placed from the public foster care system by the year 2002. Of the over 450,000 children in the nation's foster care system, approximately 20,000 were adopted last year and approximately 7,000 were permanently placed in legal guardianships. While the number of adoptions each year has been constant for many years, I believe that by working with states to identify barriers to permanent placement, setting numerical targets, rewarding successful performance and raising public awareness, we can meet the goal of at least 54,000 children adopted or permanently placed from the public foster care system in the year 2002.

Today, therefore, I direct the Secretaries of Health and Human Services, Treasury, Labor and Commerce and the Director of the Office of Personnel Management to take the following actions:

- 1) Within sixty days, the Secretary of Health and Human Services, in consultation with state and civic leaders, will

sh...

Annually

by the year 2002

report to me on actions to be taken to double the number of children in foster care who are adopted or permanently placed out of the public foster care system, ~~by the year 2002~~. This report should include, but should not necessarily be limited to, recommendations in the following areas:

- (a) Plans to work with states on setting and reaching state specific numerical targets through technical assistance; initiatives to involve community leaders, parents, the business and faith communities; and national resource centers to make information on best practices available to states. The details of the technical assistance program should be included in my budget submission to Congress this coming February;
- (b) Proposals to provide financial per child incentives to states for increases in the number of adoptions from the public welfare system. Options considered should have little to no net costs, as increases in the number of adoptions from the public system will reduce foster care costs, thereby offsetting much if not all of the incentive payments; The details of this program should be included in my budget submission to Congress this coming February;
- (c) A ^{proposal} ~~strategy~~ to ensure continued aggressive implementation of the Multi-ethnic Placement Act;
- (d) Plans to compile and publish an annual state-by-state report on success in meeting the numerical targets; and
- (e) A ^{ways} ~~strategy~~ to recognize successful states.

2) Within sixty days, the Secretary of Health and Human Services, in consultation with state and civic leaders, ~~will~~ ^{shall} report to me on recommended changes to federal law and regulations and other actions needed to move children more rapidly from foster care to permanent homes. The goal for all children in our nation's foster care system is permanency in a safe and stable home, whether it be returning home, adoption, legal guardianship or another permanent placement. The law should be strengthened to emphasize the importance of planning for permanency as soon as a child enters the foster care system. Barriers that needlessly keep children in foster care should be removed. The Secretary's report should include, but should not necessarily be limited to, recommendations in the following areas:

- (a) Plans to provide ^{find} funding to identify barriers to permanency and to develop ~~targeted~~ ^{means} ~~strategies~~ to achieve permanent homes for children who have been in foster care a particularly long time. ^{The}

meaning what??

Why say this? Inclusion or not is up to POTUS. He doesn't need to tell the Agencies that he should include these details...

both is to
No Rating
for
separate
report

details of this program should be included in my budget submission to Congress this coming February;

- (b) Proposals to shorten the period of time between a child's placement in foster care and his or her initial hearing at which a permanency determination is made;
- (c) ^{A proposal} ~~A strategy~~ to clarify that the purpose of "dispositional hearings" is to plan for permanency, and, as appropriate, to consider referrals for family mediation, termination of parental rights, adoption, legal guardianship or other permanent placements;
- (d) ^{proposal} ~~A strategy~~ to clarify the reasonable efforts requirement and its implications for permanency;
- (e) Plans to ensure that states give appropriate weight to permanency planning by establishing standards for securing permanency through adoption or guardianship, once a decision has been made that ~~the~~ child cannot be returned home; and
- (f) Plans to examine alternative permanency arrangements such as guardianship, when adoption is not possible.

3. Last month, I signed a proclamation designating November as National Adoption Month -- a time to increase awareness about the tens of thousands of children waiting for families and to encourage all Americans to consider the rewards and responsibilities of adoption. However, adoption must be a national concern throughout the year. Therefore, I direct:

- (a) The Secretary of Health and Human Services to develop and lead a public awareness effort, including use of public service announcements, print materials and the Internet;
- (b) The Secretaries of Health and Human Services and the Treasury in consultation with state, civic and private sector leaders to develop and disseminate information about the new adoption tax credits and other adoption benefits;
- (c) The Secretaries of Labor and Commerce in consultation with state and civic leaders to identify and recognize companies in the private sector with model policies to encourage and ease adoption among employees; and
- (d) The Director of the Office of Personnel Management to direct all federal agencies to provide information and support to federal employees who are prospective adoptive parents.

THE WHITE HOUSE
WASHINGTON, D.C. 20500

DATE: 12.4

TO:

Bob

FROM: Staff Secretary

You want this
to go to Pat's?
Todd

JOSEPH R. BIDEN, Jr.
DELAWARE

copies sent to
Leon
Fiskine
No. 11

TO
NASH

United States Senate

WASHINGTON, DC 20510-0802

Joseph R. Biden, Jr.

December 2, 1996

The President
The White House
Washington, D.C. 20500

'96 DEC 4 PM1:48

Dear Mr. President:

I write to urge your nomination of Thomas P. Foley of Pennsylvania as Secretary of Labor to fill the vacancy that will be created by Secretary Reich's departure.

I understand there are many considerations that must be weighed in putting together your Cabinet for your next term of office. I believe Tom Foley brings with him a special combination of experience and qualifications that would serve you well.

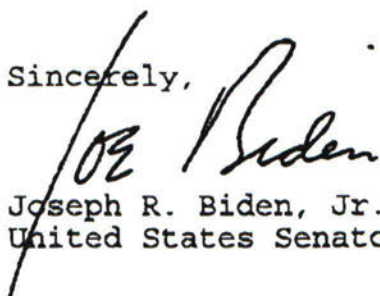
I have known Tom since the early 1980's when he joined my staff shortly after finishing Yale Law School. His intelligence, creative energy, and political savvy were always evident. Since that time, Tom has served in several labor-related positions, including as Secretary of Labor and Industry for the Commonwealth of Pennsylvania, and currently as the regional Secretary's Representative for the U.S. Department of Labor.

Tom also has broad political experience, including as a candidate himself for the positions of Pennsylvania's Lieutenant Governor and, this year, Auditor General.

Tom brings a balanced, insightful approach to his efforts. He has earned the respect and trust of both the business community and organized labor. I am confident he would bring a loyal and discerning voice to your Cabinet.

With best wishes,

Sincerely,


Joseph R. Biden, Jr.
United States Senator

12/4/96

Phil -

Original letter to ~~Scheduling~~?
Yes ☒ No ☐

Copy and book to Gift Unit?
Yes ☐ No ☒

Anne



Northside Center

for Child Development, Inc.

November 27, 1996

President and Mrs. William J. Clinton
The White House
1600 Pennsylvania Avenue
Washington, DC 20500

Attention: Nancy Hernreich

'96 DEC 4 AM 11:28

Dear President and Mrs. Clinton:

On our behalf and on behalf of all the families and children who are a part of New York City's Northside Center for Child Development (NCCD), on whose Board we serve, we send our deepest and most heartfelt congratulations on your glorious victory.

In the history of the American presidency, no First Family has ever devoted themselves to the welfare and well-being of children and families as you have. By your words and deeds, you have truly put families first and raised the expectations of the American people to what is possible.

The Center, founded by the late Dr. Mamie Phipps Clark and Dr. Kenneth Clark, has just celebrated its 50th year of service to the children and families of the Harlem community. Throughout the years, the Clarks worked tirelessly to improve the mental health, well-being and opportunity for a quality education for all children and in particular, minority and inner-city children. It has taken 50 years to advance these issues to a national agenda and it has clearly happened through your determined efforts, dedication and vision.

On May 6, 1997, we will hold our annual gala dinner at the Plaza Hotel in New York City. We will present "the Mamie" award in memory of our founder, Dr. Mamie Phipps Clark. The award is given to individuals who have distinguished themselves by their efforts to promote the welfare and well-being of children. There could be no greater honor for us than to present the "Mamie" to you. Not only for your devotion to issues impacting the healthy development of children, but, more importantly, for your long standing initiatives on their behalf.

The 1997 dinner will mark Northside's first event of its second half-century. It would mean so much to us, our children and families, if we could celebrate and honor you and your work as we move into the 21st Century.

We look forward to your positive response to our request.

With best regards,

Susan Patricof
Susan Patricof
Chairman

Shahara Ahmad-Llewellyn
Shahara Ahmad-Llewellyn
President

Schedule through 5000 see

1301 FIFTH AVENUE
NEW YORK, NY 10029
TEL: 212-426-3400
FAX: 212-410-7561

Children, Race, and Power

**Kenneth and
Mamie Clark's
Northside Center**



Gerald Markowitz and David Rosner

Photos of
Front and back
page.

Thank you
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for

Courier-Journal

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12/4/96
Send to Darskind?

Yes ☒

No ☐

cc: Mc Curry?

Yes ☒

No ☒

'96 DEC 4 AM 11:57

tunity to travel with you and Mrs. Clinton on Air Force One on
It was a real privilege and a wonderful experience, and one I
kindness and consideration.

In January of 1953, my third grade teacher in my hometown of Glasgow, Kentucky took me and other students to her home to see the inauguration of President Eisenhower. It was an event I never forgot, and from that moment on, I became fascinated with the Presidency, and the individuals who occupy that office.

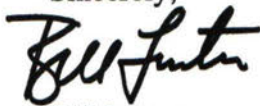
That experience eventually led me into journalism and news photography, and I have been working for thirty-two years as a visual journalist committed to documentary photojournalism. Much of my work has been dedicated to political photography. My trip last week with you was certainly one of the most significant moments of my career.

You are very fortunate to have Bob McNeely as your personal photographer. He believes strongly in the power of the historical documentary photograph, and has seen to it that others have shared his experience of making significant pictures in the White House. I applaud you for having the insight to appreciate and promote documentary photography, and for all that you have done to make it a reality in your administration.

My most heartfelt congratulations go to you on your reelection as President. Best wishes to you, Mrs. Clinton, and Chelsea during the holidays and for the next four years.

I hope you enjoy the enclosed photographs we published in our Sunday Forum section.

Sincerely,



Bill Luster
Chief Photographer

EDWARD E. MANNING
PRESIDENT & PUBLISHER

The Courier-Journal

525 WEST BROADWAY
P.O. Box 740031
LOUISVILLE, KENTUCKY 40201-7431
AREA CODE (502) 582-4011

12/4/96

Send to Dorskind?
Yes ☒
No ☐

(cc: Mc Curry?)
Yes ☒
No ☐

November 10, 1996

President Bill Clinton
The White House
1600 Pennsylvania Avenue
Washington, D. C. 20036

'96 DEC 4 AM 11:57

Dear Mr. President,

Thank you very much for the opportunity to travel with you and Mrs. Clinton on Air Force One on the final day of the 1996 campaign. It was a real privilege and a wonderful experience, and one I will never forget. I appreciate your kindness and consideration.

In January of 1953, my third grade teacher in my hometown of Glasgow, Kentucky took me and other students to her home to see the inauguration of President Eisenhower. It was an event I never forgot, and from that moment on, I became fascinated with the Presidency, and the individuals who occupy that office.

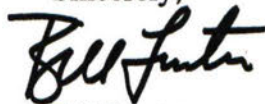
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I hope you enjoy the enclosed photographs we published in our Sunday Forum section.

Sincerely,



Bill Luster
Chief Photographer

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Quadrant
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2nd
3rd
4th

Elias F. Ghanem, M.D.

November 13, 1996

THE PRESIDENT HAS SEEN
12-4-96

millist
cc. NASH 11-19-96

President Bill Clinton
The White House
1600 Pennsylvania Avenue
Washington, D.C.
20500

WASH
Goldberg is a
good friend - The Bully
he brought out the casino
(think — Be

Dear Mr. President:

First, let me extend my warmest congratulations to you and Vice President Al Gore with regard to your recent re-election. When I spoke with you the week prior to November 5th, I was having dinner with our mutual friend Arthur Goldberg. It was at that time that I predicted your win in Nevada, despite our local polls reports. I took great pleasure in celebrating your victory, and I certainly look forward to the many successes you will enjoy in the next four years.

I would also like to take this opportunity to address your upcoming selection of a Chairman for the National Gaming Commission. This Commission, and the study it produces, is undoubtedly a very important and integral part of this country and its future. Therefore, I believe that the Commission should act with intellect and professionalism when examining the future of gaming, and that this examination should be lead by an individual who exhibits character and commitment.

In simplest terms, I am asking for your consideration in appointing Arthur Goldberg to the position of Chairman of the Commission. This gentleman is fair and respectable. He is a qualified businessman who will represent all of us with integrity, loyalty and honesty beyond reproach. I am also certain the Republicans will not object to such an appointment. It is my firm belief that Arthur will serve you well, and will be a tremendous asset to your staff and everyone involved.

Thank you for your consideration, Mr. President. Once again, congratulations and best wishes in the upcoming months.

Warmest regards,



Elias F. Ghanem, M.D.

✓
Thouls
CC WASH
Let us go

Elias F. Ghanem predicted your win in Nevada and took great pleasure in celebrating your victory. He asks you to consider appointing Arthur Goldberg as Chairman of the National Gaming Commission. He is fair, respectable, a qualified businessman who will represent with integrity, loyalty and honesty beyond reproach.

Elias F. Ghanem, M.D.
Harmon Medical Center
150 East Harmon Ave.
Las Vegas, Nevada 89109

President Bill Clinton
The White House
1600 Pennsylvania Avenue
Washington, D.C.
20500

HANUKKAH USA 32



THE PRESIDENT HAS SEEN
12-4-96

THE WHITE HOUSE
WASHINGTON

November 8, 1996

RECOMMENDED TELEPHONE CALL

**TO: CRUZ BUSTAMANTE, NEWLY ELECTED CALIFORNIA ASSEMBLY
SPEAKER**

DATE: This weekend.

BY: Marcia Hale, John Emerson *JE*

PURPOSE: To congratulate him on his election as Speaker.

BACKGROUND: The Democrats took back the California Assembly, thanks to the President's coat-tails on election day. Yesterday, the previously divided Democrats (with four or five candidates for speaker) unified behind Bustamante, the Fresno area representative, and the first Latino ever elected to the post. Bustamante is 43 years old, and the son of a barber. His election comes in the wake of a record Latino vote Tuesday, which was credited with tipping several close assembly contests to the Democrats. He promises to pursue a centrist agenda on behalf of working men and women.

NUMBERS: O: 916-445-8514; H: 209-453-1010; C: 916-802-8514; 209-285-8514
(Ms. Chris Wagaman will be staffing him this weekend; name is pronounced "Boost-e-mon-te".)

ACTION:

cc: Leon Panetta

JIM DORSKIND:

Please coordinate
the reply.

Coordinate w/ Hale

*Called Christin
in Marcia Hale's
Ofc to inform call
not made*

*1 memo did
this - let's do
a nice letter -
Be*

THE WHITE HOUSE
WASHINGTON, D.C. 20500

DATE: 12.4

TO:

 Bob Nash

FROM: Staff Secretary

You want this
to go to Patric?
Todd

JOSEPH R. BIDEN, Jr.
DELAWARE

TO
NASH

United States Senate

WASHINGTON, DC 20510-0802

copy sent to
Leah
Fisk
10/11
George H. W. Bush

December 2, 1996

The President
The White House
Washington, D.C. 20500

'96 DEC 4 PM1:48

Dear Mr. President:

I write to urge your nomination of Thomas P. Foley of Pennsylvania as Secretary of Labor to fill the vacancy that will be created by Secretary Reich's departure.

I understand there are many considerations that must be weighed in putting together your Cabinet for your next term of office. I believe Tom Foley brings with him a special combination of experience and qualifications that would serve you well.

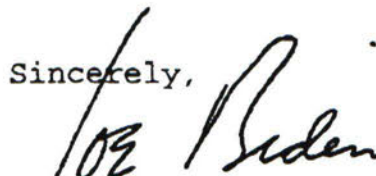
I have known Tom since the early 1980's when he joined my staff shortly after finishing Yale Law School. His intelligence, creative energy, and political savvy were always evident. Since that time, Tom has served in several labor-related positions, including as Secretary of Labor and Industry for the Commonwealth of Pennsylvania, and currently as the regional Secretary's Representative for the U.S. Department of Labor.

Tom also has broad political experience, including as a candidate himself for the positions of Pennsylvania's Lieutenant Governor and, this year, Auditor General.

Tom brings a balanced, insightful approach to his efforts. He has earned the respect and trust of both the business community and organized labor. I am confident he would bring a loyal and discerning voice to your Cabinet.

With best wishes,

Sincerely,



Joseph R. Biden, Jr.
United States Senator

THE WHITE HOUSE
WASHINGTON, D.C. 20500

DATE: 12-4

TO: ERKine

FROM: Staff Secretary

I didn't copy this to you
when it was going into the
President because it was
passed directly to Sores,
not through my office. But
I thought you might want
to see it now.

Edel

November 27, 1996

Memorandum for the President

From: Don Baer

Subject: "The Children's Inauguration"

CC: Harold Ickes, Harry Thomason

THE PRESIDENT HAS SEEN
12-4-96

We've discussed this in (my) memo already

I wanted to take this chance to urge you to make your commitment to children one of the principal themes of the Inauguration -- not just the address, but significant parts of the public presentation of the entire event. I believe in simple and powerful ways that the occasion of your second swearing-in as President can be long remembered as "the Children's Inauguration" -- a signal moment as our nation crosses over into a new century filled with such great potential, especially in the lives of those to whom we owe the greatest responsibility.

Several factors point toward this as the appropriate theme:

*We should want the country focussed on our shared future, both the great opportunities and the significant challenges we face together. In symbolic and practical terms, nothing represents that future better for most Americans than children.

*You and the First Lady are already associated with seeking what is best for children in this society, giving us a chance to build on a strong foundation.

*An emphasis on families and their children tends to move naturally in the direction of the vital center of our politics, in large part because those considerations emphasize unifying rather than divisive themes. Rather than falling into the trap of the outmoded debates between the left and the right, focussing on families and their concerns almost always moves one in the direction of solving problems in practical, concrete terms -- still the best antidote to the old politics of wedge issues.

*Children, our concerns and our hopes for them, are at the heart of -- or close to it -- of many of your signature issues: Education, welfare reform, crime, the economy, families in the economy, community, etc. Even on the foreign front, many of your best moments have involved translating foreign commitments into concerns and hopes for children that the American people appreciate, from Northern Ireland to Bosnia to the Middle East.

*When you think about who in our country is likely to be most moved by the symbols of an Inauguration, it is the young people. They are living these historical moments in much more vivid terms than their elders often experience, which means that building this up as "their" inauguration will help the legacy of the event to live on. This is the last inauguration of the 20th

Century, a fact that provides us a strong tool for connecting this event with so many other key moments in our history that are fast becoming far too remote for many young people. And the 1997 inauguration is exactly 200 years from the passage of the first torch between American generations -- from the hands of our first President -- the "father of our country" -- to the second American President.

*A children focus would help to replace the jaded, cynical attitudes so often on display about our politics with a sense of renewal and inspiration about our democracy. The event can become more about them -- not all those other forces that tend to demean our democracy. (I know that is a tall order -- but is what issues like political reform really ought to be about.)

*The weekend of the Inauguration during the long Martin Luther King weekend is a perfect set-up for families and children. You and the First Lady can make a point of encouraging parents -- who tend to take family trips during that time anyway -- to consider this as the time to bring their families to Washington, so their children can experience firsthand that sense of wonder. Since most people will still not be able to make the trip, we can work with a network like Nickelodeon on special child-centered coverage. Saturday, a family day, can be specially programmed, perhaps with all the museums on the Mall featuring children's offerings, capped off by both a major children's concert (performances by, as well as for children and as open as possible to as many as possible) and fireworks.

To increase outreach and focus attention on an important part of your potential legacy, we could also call on young people (and others) to work that weekend serving their communities all across the country, promoting the ethics of responsibility and community in the lives of our children in a way that may stick. (Many of us still remember, in a very different context, how the Kennedy family asked children around the country to provide service in their communities in exchange for loose change from their parents that was the basis for our small donations to establish the John F. Kennedy Library. I bet we can make another generation of children remember your swearing-in a similar way.)

I know that Harry and others have other very good themes to build on. We have talked, and I believe the "harmony" theme and this one could be made to work well together. I also agree completely with the goal of keeping the proceedings simple and elegant -- and this focus would help to do that. I do believe that it would be a great thing for the country to know that the President went out of his way to get the children of the country involved in his second inauguration, and it would form a good platform from which you could carry on your second-term efforts.

December 3, 1996

THE PRESIDENT HAS SEEN

12-4-96

MEMORANDUM

To: The President
From: Nancy Hernreich
Ana Lee Sanchez
Re: Article forwarded by Stanley Sheinbaum

Do
As do
on the way
BC

Stanley explained wrote that his editor interviewed Prime Minister Netanyahu who was brilliant in explaining himself. He says that Bibi is getting terrific in handling himself publicly - better argumentation and far less assertion. Also, Happy Thanksgiving to you and Mrs. Clinton. Take a rest!

In the article, Prime Minister Netanyahu was interviewed regarding negotiations between Israel and Palestine. Netanyahu describes the "final status" talks as agreements that require the broadest possible public support. He went on to say in order "for peace to endure, there must be a balance between Israeli needs and Palestinian needs." Lastly, the only way peace can be achieved is if both sides keep their commitments.

NPO

ALS - summary

New Perspectives Quarterly

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Date:

28 Nov.

To:

PRES. BILL CLINTON

Firm:

THE WORLD

Fax:

202 456 6703

Tel.

" " 6610

From:

S. K. SHEINBAUM

Number of pages including cover sheet: _____

Comments:

GARDENS, MY EDITOR,
INTERVIEWED NETANYAHU WHO
WAS BRILLIANT IN EXPLAINING HIM-
SELF. EVEN I WAS IMPRESSED.
RE ARAFAT AS THE STALLER RE
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ASSERTION.

HAPPY THANKS DAY THOUGHTS TO YOU

HILLARY. TAKE A REST! YOU'RE MAKING ME

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Stanley K

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GLOBAL-netanyahu

GLOBAL VIEWPOINT -- BENJAMIN NETANYAHU

For Immediate Release (Dist. 11/27/96)

(ital) Benjamin Netanyahu is the prime minister of Israel. Puffing a Davidoff cigar in the late afternoon at his office in Jerusalem and hinting that a settlement on redeploying Israeli forces from Hebron may be just days away, Netanyahu spoke with Global Viewpoint editor Nathan Gardels on Wednesday, Nov. 27. (unital)

NETANYAHU: PALESTINIAN EXPECTATIONS ARE 'WAY OUT OF LINE' WITH WHAT ISRAELIS WILL ACCEPT; 'APARTHEID PEACE' IS NOT A SOLUTION.

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GLOBAL VIEWPOINT: Haven't the Hebron negotiations been at an impasse precisely because they embody a core issue of the "final status" talks? Namely, the "right of hot pursuit" by Israeli forces (one of the sticking points) is consistent with your idea of some kind of permanent Palestinian autonomous self-administration, but not Arafat's idea of full sovereignty leading, down the road to statehood.

BENJAMIN NETANYAHU: I disagree. They may have their view about statehood; obviously we have a different view. The right of pursuit is an issue, but one that can be overcome by the two parties soon. I doubt very much that anyone thinks we will not take the necessary action to defend the lives of Israelis if it comes to that. I would even bet that a great many Palestinians think that, too.

Frankly, the reason there has been a delay for the past month is not because we have been haggling over this issue. To delay was a strategic decision made by Arafat on the assumption that the blame would automatically fall on Israel. The international climate is such that, whatever happens, Israel is, in an almost Pavlovian way, blamed for any lack of progress. This climate of crisis, in turn, is supposed to put pressure on Israel on a whole range of issues not related to Hebron, but that have to do with "Oslo II" and the "final status" negotiations you mention, including further redeployment of Israeli forces.

The delaying tactic is also a means of deflecting pressure from the Palestinian Authority itself for not complying with the central aspects of the Oslo Agreement, such as repealing the covenant (calling for the destruction of Israel), the extradition of terrorists, the collection of illegal arms, the failure to jail key terrorist leaders.

GV: After redeployment out of Hebron, most of the Palestinian population will have autonomy, but they still won't have most of the "land" for peace they expected to get under Oslo, which was always a key goal of Arafat. That was to come as a result of further Israeli redeployment.

NETANYAHU: Well, there are no specifications of what that would include. The Oslo accords leave open the final disposition of where the

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Palestinian Authority will be in geographic terms. It does not say that "such and such a percentage of the territory will be ceded to the Palestinians." It only says that at the end of the interim period, Israel will retain specific military locations and settlements to be ... defined.

Surely, there will be differing interpretations about what that means.

But the Oslo accords also say that in the final status negotiations, all of this will be thrown wide open again. This means that everything that has been agreed to up until the point of the completion of the interim settlement is not binding on the final status. Thus, Oslo leaves open the question of what it would all look like, in both territorial and functional terms -- what powers and responsibilities would accrue to the Palestinian authority and where it would reside.

GV: You have called for moving on quickly to the "final status" negotiations. Will you outline your opening position?

NETANYAHU: We intend to resume the final status talks, and when we do I think we should lay out a clear vision of how we see the final settlement. But first we must seek the agreement of as broad a segment of the Israeli public as we can.

That is important for two reasons. First, negotiations as pivotal as the final settlement with the Palestinians require the broadest possible public support. I take a different view from my predecessors. An agreement as critical as this -- one that decides the fate of Israel -- cannot be taken on a very narrow parliamentary base. Now, my parliamentary base is already considerably broader than theirs. Even so, I will seek to further broaden the public agreement for the view of the final settlement I propose. Civic peace inside Israel depends on this.

Second, this broad consensus would help achieve a final settlement with the Palestinians. Their expectations are way out of line with the majority of Israelis -- not only the right, but the center and the moderate left. The fact that they will see that a majority of Israelis have a united view will induce realism and compromise.

GV: Am I safe to assume that vision will not encompass a Palestinian state? You once said "the fledgling Palestinian state that Arafat and the PLO are trying to establish is not what the Israeli people want."

NETANYAHU: That is right. In the final settlement we need to define a new model for Israel and the Palestinians. People seem caught in a bind that says either there will be military subjugation by Israel or complete unbridled self-determination for the Palestinians. We need to escape this bind and find a modus vivendi in between.

This is not only true in the case of Israel and the Palestinians, but in dozens of countries that are faced with the same problem. And it is seldom accepted anywhere anymore that the solution is just to split up countries where national groups are embedded in the territory of a larger national group into separate and equal sovereign states.

Such a solution would be hugely problematic for us. Most Israelis shudder at this, not only because of their historical attachment to the heart of the Jewish homeland -- the Judean and Samaritan hills -- but because of the threats that can emanate from such an open-ended, sovereign state. They could bring in a large army, rockets, missiles, control the air space above Israel and the water table beneath. Sovereignty usually implies the control of all these things. And that is an unacceptable risk for Israel. Even those Israelis who ostensibly agree to a Palestinian state will tell you they mean "as long as they don't enlarge their army or make pacts with other states like Iraq or Iran, as long as they don't control their air space, as long as they don't bring in millions of refugees" and so on.

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For peace to endure, there must be a balance between Israeli needs and Palestinian needs. This is what I intend to propose.

GV: Earlier this week, you announced you would support the further development of settlements halted by the previous government. This, of course, greatly upset the Palestinians and other Arabs who believe settlements are going up on territory that belongs to them. Will you also seek to build new settlements?

NETANYAHU: What is all this noise about my visit to the settlements on Tuesday (Nov. 26)? Do people think there wasn't an election here? Even the previous government made it clear the settlements would stay. Rabin himself said under no circumstances did Oslo "preclude" the further expansions of existing settlements. And he was true to his word. Under his government, the existing settlements underwent an unprecedented expansion. I don't think you can expect me to do less.

As for new settlements, that has been left to a cabinet decision. And the cabinet has not made such a decision at this point.

I have to say that this conception that we have to make the heart of the Jewish homeland a (ital) Judenrein (unital) of some kind is inimical to peace. I am completely baffled that the world still somehow sees an "apartheid peace" as a prescription for harmony between Israelis and Palestinians.

If I had told you that we have to eliminate the Palestinian settlements, or constrict the natural growth of their communities, you would be up in arms.

Yet people are telling us that those Jews living in areas that have been the Jewish homeland for 3,000 years can't get married, they can't have children, they can't have schools, it is (ital) verboten (unital), they have to leave -- this kind of monstrous human engineering we would never seek to apply to the other side.

We don't seek to control the natural growth of Palestinian communities. Why should that inhuman standard be applied toward us?

We've got to get beyond this mantra that "settlements are an obstacle to peace." Why are they an obstacle to peace? Why can't Jews live in Judea? Why can't they live anywhere?

Go into the West Bank. It is empty. It has 3 percent of the density of Israel's crowded coastal plain. And it would have remained empty if, because of what Mark Twain called the force of "life and circumstance," Jews hadn't come here.

There is no legal, moral or historical basis to deny the Jewish people the right to live in their ancient homeland. We are not trying to expel anyone who lives there. Why are they trying to expel us? We have to find a way to live with each other. The sooner we eliminate from the political lexicon the idea of uprooting settlements or expelling anyone -- Arabs or Jews -- the sooner we'll get to a genuine peace.

GV: The Arab nations making up with Israel have done so on the basis of "land for peace," which they take to mean the existence of a Palestinian state someday. As it becomes clear to them that this won't happen, what will happen to peace with the Arab states?

NETANYAHU: Well, I don't think they had any thought that Menachem Begin or Yitzhak Shamir was going to create a Palestinian state. For that matter, Rabin, for most of his term, was quite adamant about this point as well.

It is (ital) de rigueur (unital) on the part to these Arab states to assail any new government in Israel that doesn't accept their vision of a final settlement with the Palestinians as "anti-peace."

It also flies in the face of what negotiations mean. Of course, we have a different conception. They will present their views; we'll present ours. Then we will compromise. But to (ital) a priori (unital)

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accept their view of a final settlement means there would be no need for negotiations. But the Israel people won't accept any such (ital) dicta (unital) that they must accept the 22nd Arab state that could be a mortal danger to the one Jewish state. To have good people around the world gullibly accepting this formula as the way to good relations in the Middle East is not conducive to peace.

GV: Rabin and Peres relied on Arafat more than you do to control terrorism, saying the more trust there was between Israelis and Palestinians, the less terror there would be. Now that Hebron looks about to be solved, can that trust be rebuilt?

NETANYAHU: It can be rebuilt if the Palestinians back it with actions. We intend to see a continuous battle against terrorism and an adherence to those provisions of the Oslo Accords that have been systematically violated by the Palestinian Authority.

Why has the covenant in the PLO charter not been annulled? Why has a new document recognizing Israel's right to exist in no unequivocal terms not been adopted? Why do they keep calling for the "right of return" of refugees, which every Israeli knows is a code word for the destruction of Israel?

As long as the mainstream elements of the PLO adhere to these positions, trust will not be built in the minds of most Israelis or their government.

No one here has a blank check. We have to see action, not words. I intend to keep to the accord as promised. We are doing our part. But there must be reciprocity.

At the same time, words do matter. The concept of peace if incompatible with the daily calls for (ital) jihad (unital) and the elimination of Israel as the Zionist entity. This has to stop as well.

GV: What does Arafat say when you say that to him?

NETANYAHU: Well, I haven't talked to him in some time. But in one of our meetings I said, "This has to end." He promised. It hasn't ended.

What I'm saying is we are seeking peace through both sides keeping their commitments and by effecting a psychological change. I have taken great efforts to convince the constituency that elected me that peace means "if we sign agreements, we keep them."

That hasn't been easy for me to do. I have been negotiating on the Hebron redeployment, even though I did not sign that agreement and there are great risks involved. But I have followed through. I have told my people that agreements have to be kept. I have not seen a similar effort from the other side to habituate the Palestinian public to peace with Israel. And I have not seen that effort on the part of many of the Arab countries who have participated in the vague and not-so-vague threats toward Israel if we do not subscribe, in advance of the negotiations, to what their version of peace would look like. That kind of behavior will make the peace dissipate. Violence and even war will then ensue.

GV: Yet, Arafat seems to be controlling the terror now. There have been no terror attacks as long as you've been prime minister?

NETANYAHU: I think the Palestinian Authority understands that if there were a reversion to the pattern of Hamas attacks, we would not tolerate it. That is why we were elected. Not to scuttle the peace but to stop the terror.

They are controlling that terrorism. But there are external forces of terrorism that are problematic, and we need greater action on the part of the Palestinian Authority to stop it.

GV: After the Washington summit two months ago, Jordan's King Hussein told me he thought your decision to open the tunnel under Jerusalem was a statement saying, in effect, that Jerusalem was nobody's business but Israel's. He said this was "unacceptable."

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He also said that the Jordanian-Israeli peace treaty was at stake if you didn't press on with Hebron and the Oslo peace process.

How are relations now with Jordan?

NETANYAHU: All Israeli governments have regarded Jerusalem as the unified capital. No one in his right mind is going to re-erect a Berlin Wall to redive the city. That is not going to happen.

As far as statements made in a moment of pique? I'd rather look at overall relations, which have improved considerably since the Washington summit.

Jordan is a valued partner in peace. I am working to improve the relationship. Most of the time we understand each other. When we don't, friends have a way of getting through that.

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(END OF TEXT)

NewsCom 11/27/96 12:48:24 PM

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It is (ital) de rigueur (unital) on the part to these Arab states to assail any new government in Israel that doesn't accept their vision of a final settlement with the Palestinians as "anti-peace."

It also flies in the face of what negotiations mean. Of course, we have a different conception. They will present their views; we'll present ours. Then we will compromise. But to (ital) a priori (unital)

accept their view of a final settlement means there would be no need for negotiations. But the Israel people won't accept any such (ital) dicta (unital) that they must accept the 22nd Arab state that could be a mortal danger to the one Jewish state. To have good people around the world gullibly accepting this formula as the way to good relations in the Middle East is not conducive to peace.

GV: Rabin and Peres relied on Arafat more than you do to control terrorism, saying the more trust there was between Israelis and Palestinians, the less terror there would be. Now that Hebron looks about to be solved, can that trust be rebuilt?

NETANYAHU: It can be rebuilt if the Palestinians back it with actions. We intend to see a continuous battle against terrorism and an adherence to those provisions of the Oslo Accords that have been systematically violated by the Palestinian Authority.

Why has the covenant in the PLO charter not been annulled? Why has a new document recognizing Israel's right to exist in no unequivocal terms not been adopted? Why do they keep calling for the ``right of return`` of refugees, which every Israeli knows is a code word for the destruction of Israel?

As long as the mainstream elements of the PLO adhere to these positions, trust will not be built in the minds of most Israelis or their government.

No one here has a blank check. We have to see action, not words. I intend to keep to the accord as promised. We are doing our part. But there must be reciprocity.

At the same time, words do matter. The concept of peace if incompatible with the daily calls for (ital) jihad (unital) and the elimination of Israel as the Zionist entity. This has to stop as well.

GV: What does Arafat say when you say that to him?

NETANYAHU: Well, I haven't talked to him in some time. But in one of our meetings I said, ``This has to end.`` He promised. It hasn't ended.

What I'm saying is we are seeking peace through both sides keeping their commitments and by effecting a psychological change. I have taken great efforts to convince the constituency that elected me that peace means ``if we sign agreements, we keep them.``

That hasn't been easy for me to do. I have been negotiating on the Hebron redeployment, even though I did not sign that agreement and there are great risks involved. But I have followed through. I have told my people that agreements have to be kept. I have not seen a similar effort from the other side to habituate the Palestinian public to peace with Israel. And I have not seen that effort on the part of many of the Arab countries who have participated in the vague and not-so-vague threats toward Israel if we do not subscribe, in advance of the negotiations, to what their version of peace would look like. That kind of behavior will make the peace dissipate. Violence and even war will then ensue.

GV: Yet, Arafat seems to be controlling the terror now. There have been no terror attacks as long as you've been prime minster?

NETANYAHU: I think the Palestinian Authority understands that if there were a reversion to the pattern of Hamas attacks, we would not tolerate it. That is why we were elected. Not to scuttle the peace but to stop the terror.

They are controlling that terrorism. But there are external forces of terrorism that are problematic, and we need greater action on the part of the Palestinian Authority to stop it.

GV: After the Washington summit two months ago, Jordan's King Hussein told me he thought your decision to open the tunnel under Jerusalem was a statement saying, in effect, that Jerusalem was nobody's business but Israel's. He said this was ``unacceptable.``

Please Deliver to: New Perspectives Quarterl Nathan Gardels

He also said that the Jordanian-Israeli peace treaty was at stake if you didn't press on with Hebron and the Oslo peace process.

How are relations now with Jordan?

NETANYAHU: All Israeli governments have regarded Jerusalem as the unified capital. No one in his right mind is going to re-erect a Berlin Wall to redivide the city. That is not going to happen.

As far as statements made in a moment of pique? I'd rather look at overall relations, which have improved considerably since the Washington summit.

Jordan is a valued partner in peace. I am working to improve the relationship. Most of the time we understand each other. When we don't, friends have a way of getting through that.

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(END OF TEXT)

NewsCom 11/27/96 12:48:24 PM

THE WHITE HOUSE
WASHINGTON, D.C. 20500

DATE: 12-4

TO:

Leon
Erskine

FROM: Staff Secretary

I thought you'd
like to see this.
I've forwarded it
to DOTUS.

Indef

United States Senate

WASHINGTON, DC 20510-1302

November 25, 1996

President Bill Clinton
The White House
Washington, D.C.

DEC 2 AM 8:44

Dear Mr. President:

This is probably the last letter I will send you as a United States Senator, and it is perhaps the most important. I am sending a copy to you and to Erskine Bowles, Jr., Bruce Lindsey and Rahm Emanuel to make sure you see it. No one else other than my secretary who types this will see it.

My congratulations, first of all. You are a great campaigner, as good as anyone I have ever seen in action, and I think that is a great asset to you also as President. More important than that, you deserved to win. While I have differed with you on some things, (like welfare reform), your basic thrust of wanting to help people is what government should be about. While I campaigned primarily in Illinois, I spoke for Senate and House candidates in a number of states and when I put in plugs for you there was always a genuine and warm burst of applause. People sense that you want to help them.

Not listed in any order of priority, here are a few suggestions, some of which you may not like at first glance, but I believe they merit consideration. They come from someone who is not interested in a job, and wants you and the nation to do well.

Tilt your actions to the judgments of history. One of the weaknesses of all of us in public office is that we want to please people too much. I have just reread David McCullough's book on Truman. I know you have read it, but going over his presidential years again would be worth your time. Truman was sensitive to public opinion, but not too sensitive. My instinct is that your administration will be stronger if you do not spend another penny on polls.

Education is a major national need and one of your strong suits. What you did through direct lending, for example, has been a huge contribution to the nation. The public won and the special interests of the banks and the guaranty agencies

lost, and deserved to lose. In addition to greater funding for Headstart, let me suggest this significant breakthrough that would be widely applauded: Set aside \$2 billion for per capita grants to schools that increase their annual school year to 210 days, from the present 180 days. In Germany they go to school 240 days, Japan 243. We go 180 days, in theory so that our children can go out and harvest the crops. It was designed for another era.

While I personally believe we ought to have national standards, that will not pass in my lifetime, nor yours. But increasing the school year to 210 days would be an immense step forward and has these advantages: 1) By the time you finish 12th grade that is the equivalent of two additional years of school; 2) A shorter time span between leaving the third grade, for example, and starting the fourth grade means less review work and more substance; 3) Leaving it completely voluntary for the schools, with a carrot to get some started down the road, will mean that soon all schools in the nation will do it; 4) By keeping junior high and high school students in school longer, there will be some slight decrease in crime.

Push for significant campaign finance reform both at the presidential and congressional levels. It's needed, as you know. Really pushing for it will require stepping on some congressional toes, but nothing significant is going to happen in your administration if you don't step on Congressional toes.

If Janet Reno leaves as Attorney General, name a Republican as Attorney General and then stop the proliferation of special prosecutors. I made a mistake voting for the law creating the special counsels. Your leaders in Congress should understand that a Republican is being appointed, so that this abuse is stopped.

Reach out especially to Trent Lott. My instinct is that you could find him particularly easy to work with. One little-known fact: both of his parents were alcoholics. I would have a one-on-one breakfast with him occasionally, in addition to other meetings with the leadership.

Build on what you have done on health care. I got a "sense of the Senate" amendment agreed to this year that in this next session congress should enact laws to cover women and children six and under with health care. Interestingly,

Bob Dole told me he couldn't be against that. Appoint a special commission to look at health care, co-chaired by John Chafee and a Democrat, to report back in 60 days about what should be enacted. It won't be as much as you and I would like, but it can be an improvement. But, like Harry Truman, keep stressing that you favor coverage of everyone eventually.

Strengthen your leadership in foreign affairs. You have grown in foreign affairs tremendously since you became President. Each year has been measurably better. I would suggest:

- Fight for more foreign economic assistance. We are at an embarrassingly low level. That will not improve unless you fight for it, and get religious groups and others mobilized to fight for it. A national address to the public may be necessary.
- If George Mitchell does not become your next Secretary of State (and my instinct is that he would prefer Baseball Commissioner), two who would be excellent are Chris Dodd (my first choice) or Sam Nunn. Either would do a superb job for you.
- If it is not too late, work out a compromise on the UN Secretary General's position. The United States is wrong in substance and wrong in how we handled it. You have been done a real disservice by your people on this.
- Go to sub-Saharan Africa. You have twice indicated to me that you want to do this. The most needy continent in the world is Africa, and it has been neglected. Warren Christopher made his first trip to sub-Saharan Africa just before the election, compared to 22 trips to Damascus. African leaders are sensitive to our indifference.

If Laura Tyson leaves, as is reported, name Fred Bergsten. Bob Rubin is widely respected, but the Administration needs economic heft. Fred is widely respected. Another person

who would not fit into this spot but who is also widely respected is Felix Rohatyn.

Strengthen the Civil Rights Commission. It is weaker than it has been under any Democratic administration. I chaired the subcommittee that had jurisdiction, and served as the ranking member in the GOP years. The present chair, May Barry, simply can't cut it. She's a good person but not the leader you need. The Vice Chairman of the Commission, Judge Leon Higginbotham, would be superb as chairman. I don't know if he would be interested, but he would provide the leadership that is needed and give the Commission the stature it now lacks.

Work out some word changes in the Balanced Budget Constitutional Amendment that would let you come aboard. I would be happy to work with you or your people to construct this in a way that would not make you look like you are flip-flopping. It is needed, and will probably pass this session anyway. You should lead on this. One great advantage of its passage: Every econometric forecast says that if it passes, interest rates will drop. That means significant savings that can be used for discretionary programs. It will also help the economy, as you learned from your courageous 1993 tax bill. It would also relieve pressure on the Federal Reserve to raise interest rates.

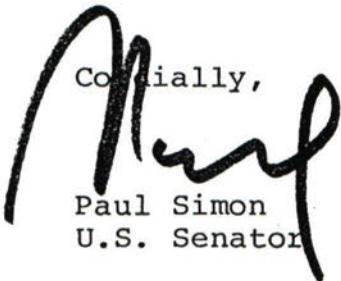
Agree to a change in the Consumer Price Index calculation. One of the most significant things I have done in my years in Congress that received no press attention was to get an amendment adopted calling on the President (Carter) to change the way housing is indexed. Up to that point the monthly marketbasket assumed that every American bought a new home each month. It artificially raised the CPI. As a result of my amendment (opposed by labor and the senior groups, though not strongly), Carter shifted to a rental equivalency in his last month in office. Otto Eckstein called it the most significant economic act in his administration. That small change saves billions of dollars each year. If the CPI were to be dropped by 0.5 percent or 0.8 percent, it would be more accurate and result in huge savings and surprisingly little fallout once it passed.

Push for a WPA-type program, at least as an experiment in a few states. Without something like this, the welfare reform bill will mean real pain for many people and severe

repercussions everywhere. Under this idea, people would work at the minimum wage four days a week, the fifth day they have to be out trying to find a private sector job. Because most people on welfare have limited skills, screening should be part of this, and if people cannot read and write, they have to take part in a program. They should be encouraged to get their GED if they have none, and/or a job skill. Under the bill I introduced, you could only be on welfare for five weeks. I have tried this idea on some of the most conservative chambers of commerce and they like it. Put a group together that might include Bob Reich and Newt Gingrich (yes!) to come up with a proposal, asking them to report in 60 days. In addition to making our people more productive, it would also reduce crime. Show me an area of high unemployment -- white, black or Hispanic -- and I will show you an area of high crime.

I've gone on too long. I wish you the best. I'm proud of your presidency. I will be teaching at Southern Illinois University in Carbondale, and heading a Public Policy Institute there. I shall be cheering you from a distance.

Cordially,



Paul Simon
U.S. Senator

THE PRESIDENT HAS SEEN

12-4-96

INTERNATION

New Respect for Sun Myung Moon

In Latin America, Unification Church Is Gaining Influence

By Calvin Sims
New York Times Service

BUENOS AIRES — When missionaries from the Unification Church came to South America in the early 1970s, they faced hostility in many countries, where the teachings of the Reverend Sun Myung Moon, the church's spiritual leader, were considered sacrilege.

Critics of the Unification Church — particularly the Roman Catholic Church, which has long dominated religion in Latin America — denounced Mr. Moon's suggestions that he was the Messiah, as well as his recruiting and fundraising tactics. Angry crowds stoned and sacked Unification churches.

But the missionaries did not give up and return home to South Korea, where the church has its headquarters.

Instead, the Unification Church began quietly winning converts and big donations through a variety of civic organizations that it established, it says, to promote world peace, women's rights and family values.

Today, the Unification Church has gained new respect in Latin America, where it has established a strong foothold, access to the rich and powerful, and investments in real estate, hotels, banks, newspapers and other businesses valued at hundreds of millions of dollars. Church officials say they have 3 million followers in the region, which has seen growing interest in Evangelical Protestantism, Asian religions and the occult.

Just how far the Unification Church has come in Latin America during the last 20 years was evident when former President George Bush and dozens of current and former heads of state from the region agreed to attend a party here Saturday to inaugurate a new Spanish-language newspaper that is being published by a media company with close ties to Mr. Moon.

"In terms of impact and influence, this paper represents by far the biggest expansion of the Unification Church in Latin America," said a senior U.S. diplomat. The guest list shows how much credibility Mr. Moon has established here, the diplomat said.

The new publication, called *Times of the World*, is an 80-page tabloid that will be distributed via satellite to almost every country in North and South America. The newspaper is being published by News World Communications Inc., which owns *The Washington Times*, a conservative daily, and whose board includes Unification Church members.

The church's rise is a striking contrast to the way it was viewed in Latin America several years ago, when it faced



Zoraida Diaz/Reuters

The Reverend Sun Myung Moon

accusations of kidnapping and brainwashing followers and Mr. Moon served time in a U.S. prison for tax evasion.

Nevertheless, critics say the church is still using deceptive tactics to recruit members, mainly through its good-will organizations, which skeptics say operate under the pretense of being non-sectarian but proselytize many of those who take part.

The week before last, a group of Catholic bishops in Uruguay, where the Unification Church has substantial investments, issued an unusually strong statement warning Catholics not to take part in any groups or activities associated with the Unification Church.

"Deceptive proselytizing by institutions linked to the Unification Church are hurting the good faith of Christians of our country and other countries across Latin America," the bishops said. "These organizations promote fundamental human values, but in reality they attempt to convert believers to their religious movement."

Unification Church officials said that they were shocked by the bishops' statement and that they hoped to meet with the bishops to reach an understanding.

"We are not competing against anyone, and we do not trick anyone into coming to these seminars, nor do we force them listen," said Steve Boyd, an early Unification Church missionary in Uruguay who now conducts conferences for the church there.

Church officials said membership in Latin America had increased rapidly

starting in 1990, after Mr. Moon toured South America.

Although the Unification Church is still small in Argentina — it has fewer than 10,000 followers here — Mr. Moon met with President Carlos Saul Menem last year, and investors associated with the minister have starting buying land in Argentina.

Church officials maintain that Mr. Moon's investment and civic activities are independent from his spiritual leadership. But critics have expressed concern that the church's connection with big business, particularly a major newspaper that has the blessing of a former U.S. president, will give the church undue influence in Latin America.

Mr. Bush was the main speaker at the party for the newspaper, and Mr. Moon, who is listed on invitations as the founder of the new publication, was also scheduled to speak.

James McGrath, a spokesman for Mr. Bush in Houston, said the former president did not endorse the Unification Church and had never met with Mr. Moon, although Mr. Bush and his wife, Barbara, spoke at events in Japan last year sponsored by an organization connected with the church.

Mr. Bush was to be paid an undisclosed sum for his appearance.

"Mr. Bush understands that some people will view his participation in this event as something more than meets the eye," Mr. McGrath said. "But if the *Times of the World* does for Buenos Aires what *The Washington Times* has done for Washington, Argentina will be the better for it."

Monsignor Luis del Castillo, secretary general of the Catholic Bishops Council of Uruguay, took a different view. "At this stage of the game, people who have held such significant posts as George Bush cannot be blind to the use of their status," he said. "This is clearly like Sony to sell electronics."

Bush Applauds Trade Efforts

In a speech Saturday at the Buenos Aires banquet inaugurating the newspaper, Mr. Bush praised Latin American efforts to form free-trade associations, *The Associated Press* reported.

Mr. Bush praised the North American Free Trade Agreement and predicted that Chile and Argentina soon would join the alliance that was formed by the United States, Canada and Mexico. "The best days of this hemisphere are ahead of us," he said.

He also expressed support for Mercosur, a free-trade group formed by Argentina, Brazil, Paraguay and Uruguay.

November 27, 1996

Memorandum for the President

From: Don Baer

Subject: "The Children's Inauguration"

CC: Harold Ickes, Harry Thomason

THE PRESIDENT HAS SEEN
12-4-96

We're discussing this in (they) meeting (they) Tuesday

I wanted to take this chance to urge you to make your commitment to children one of the principal themes of the Inauguration -- not just the address, but significant parts of the public presentation of the entire event. I believe in simple and powerful ways that the occasion of your second swearing-in as President can be long remembered as "the Children's Inauguration" -- a signal moment as our nation crosses over into a new century filled with such great potential, especially in the lives of those to whom we owe the greatest responsibility.

Several factors point toward this as the appropriate theme:

*We should want the country focussed on our shared future, both the great opportunities and the significant challenges we face together. In symbolic and practical terms, nothing represents that future better for most Americans than children.

*You and the First Lady are already associated with seeking what is best for children in this society, giving us a chance to build on a strong foundation.

*An emphasis on families and their children tends to move naturally in the direction of the vital center of our politics, in large part because those considerations emphasize unifying rather than divisive themes. Rather than falling into the trap of the outmoded debates between the left and the right, focussing on families and their concerns almost always moves one in the direction of solving problems in practical, concrete terms -- still the best antidote to the old politics of wedge issues.

*Children, our concerns and our hopes for them, are at the heart of -- or close to it -- of many of your signature issues: Education, welfare reform, crime, the economy, families in the economy, community, etc. Even on the foreign front, many of your best moments have involved translating foreign commitments into concerns and hopes for children that the American people appreciate, from Northern Ireland to Bosnia to the Middle East.

*When you think about who in our country is likely to be most moved by the symbols of an Inauguration, it is the young people. They are living these historical moments in much more vivid terms than their elders often experience, which means that building this up as "their" inauguration will help the legacy of the event to live on. This is the last inauguration of the 20th

Century, a fact that provides us a strong tool for connecting this event with so many other key moments in our history that are fast becoming far too remote for many young people. And the 1997 inauguration is exactly 200 years from the passage of the first torch between American generations -- from the hands of our first President -- the "father of our country" -- to the second American President.

*A children focus would help to replace the jaded, cynical attitudes so often on display about our politics with a sense of renewal and inspiration about our democracy. The event can become more about them -- not all those other forces that tend to demean our democracy. (I know that is a tall order -- but is what issues like political reform really ought to be about.)

*The weekend of the Inauguration during the long Martin Luther King weekend is a perfect set-up for families and children. You and the First Lady can make a point of encouraging parents -- who tend to take family trips during that time anyway -- to consider this as the time to bring their families to Washington, so their children can experience firsthand that sense of wonder. Since most people will still not be able to make the trip, we can work with a network like Nickelodeon on special child-centered coverage. Saturday, a family day, can be specially programmed, perhaps with all the museums on the Mall featuring children's offerings, capped off by both a major children's concert (performances by, as well as for children and as open as possible to as many as possible) and fireworks.

To increase outreach and focus attention on an important part of your potential legacy, we could also call on young people (and others) to work that weekend serving their communities all across the country, promoting the ethics of responsibility and community in the lives of our children in a way that may stick. (Many of us still remember, in a very different context, how the Kennedy family asked children around the country to provide service in their communities in exchange for loose change from their parents that was the basis for our small donations to establish the John F. Kennedy Library. I bet we can make another generation of children remember your swearing-in a similar way.)

I know that Harry and others have other very good themes to build on. We have talked, and I believe the "harmony" theme and this one could be made to work well together. I also agree completely with the goal of keeping the proceedings simple and elegant -- and this focus would help to do that. I do believe that it would be a great thing for the country to know that the President went out of his way to get the children of the country involved in his second inauguration, and it would form a good platform from which you could carry on your second-term efforts.

THE PRESIDENT HAS SEEN

12-4-96

3 December 1996

MEMORANDUM TO THE PRESIDENT
THE VICE PRESIDENT

'96 DEC 3 PM2:04

CC: Leon Panetta
Evelyn Lieberman
Maggie Williams
Ron Klain
Skila Harris
Doug Sosnik
Karen Hancox
Erskine Bowles

From: Harold Ickes (H)

Re: Adding honorary co-chairs to the Inaugural
Committee

Ann Jordan, Terry McAuliffe, I, and others, strongly recommend that Senator Dodd, Chairman Fowler and former Governor Ann Richards be appointed as honorary Co-Chairs of the Presidential Inaugural Committee 1997.

The reason for this is that in 1992 Ron Brown, then DNC Chair, was General Chair of the PIC. It seems appropriate and fitting that both Fowler and Dodd have a highly visible role in the upcoming Inaugural. It is also recommended that Ann Richards be added.

The current structure of PIC 97 is Ann Jordan and Terry McAuliffe as the Co-Chairs. As working Co-Chairs, they are there everyday overseeing the entire operation.

Craig Smith and Deborah Willhite are Co-Executive Directors and are responsible for managing different aspects of the Inaugural undertaking.

Please let me know as soon as possible if you have any objections to proceeding as described above.

THE PRESIDENT HAS SEEN

December 3, 1996

12-4-96

MEMORANDUM TO THE PRESIDENT
THE VICE PRESIDENT
ANN JORDAN
TERRY MCAULIFFE
HARRY THOMASON

'96 DEC 3 PM2:04

From: Harold Ickes @
Re: Televising the Gala

At yesterday's meeting which included Harry Thomason, Gary Smith, Ann Jordan, Terry McAuliffe, Mike Berman, myself and others, it was unanimously recommended that Presidential Inaugural Committee 1997 ("PIC") should license a specific network to broadcast the Gala on Sunday night 19 January.

After taking all aspects into account, including the alternative of PIC buying two hours worth of television time and "selling" the advertising, as was done in 1993, we, Harry, et al., recommend that PIC 1997 license one network rather than buying two hours worth of time and selling advertising.

According to Gary Smith, CBS has offered to "purchase" license rights for \$3.2 million dollars net to PIC. The two hour program would be aired either beginning 8:00pm or 9:00pm depending on when PIC thinks it most advantageous.

As you know, 60 Minutes runs on Sunday night from 7:00pm-8:00pm.

Gary is anxious to close this, and I told him that I would do my very best to give him an answer by close of business EST. today (Tuesday).

Please notify me or Janice Enright at x61911 if you wish to discuss or if you have any objections to going forward with this arrangement.

I think it's fair to say that unless ABC were to come up with a substantially richer deal, Harry Thomason and Gary Smith feel that PIC should license to CBS under these terms.

NBC is out of consideration because they are broadcasting the Golden Globes Sunday Night and, therefore, cannot broadcast the Gala until Monday.

*CPS - Can we do it?
Can we get it?*

WHITE HOUSE
WASHINGTON

cc: w/ incoming:
Craig Smith
at Inaugural Committee

*cc: w/ incoming:
Craig Smith
at Inaugural Committee*

December 3, 1996

Ben Hyneman
President
Southern Pioneer
Insurance Companies
Post Office Box 30
Trumann, Arkansas 72472

Dear Ben:

Thanks for suggesting that the Jonesboro High School Marching Band participate in the Inaugural festivities. While I'm not yet sure about the details for next month, I have passed your letter on to Craig Smith, who is working on the events, and have asked him to give your request full consideration.

I hope you're doing well and that we'll be able to see you soon.

Sincerely,

Bill

High School
Jonesboro
You certainly
pays you
dent. I am
your home
e.

be greatly
e). Thanks

Very truly yours
Craig Smith

SOUTHERN PIONEER
LIFE INSURANCE COMPANY

SOUTHERN PIONEER
PROPERTY AND CASUALTY
INSURANCE COMPANY

SOUTHERN PIONEER
INSURANCE AGENCY

P.O. Box 30
Trumann, Arkansas 72472
FAX 501-483-6328 501-483-6355 WATS 800-382-3011

THE PRESIDENT HAS SEEN

12-4-96

'96 DEC 3 AM 10:46

To: The President

Heater

Debbie Willhite feels strongly that tents should be put up on the mall (much as 1993) for acts & performances on Saturday & Sunday.

She has serious reservations about limiting Saturday's official Inaugural events to the convention center and not having any official events on Sunday -- other than the gala --
lets discuss Harold

cc: Harry Thomas
Leon Panetta
Ann Stock

MEMORANDUM

03 December 1996

TO: Harold Ickes
FROM: Debbie Willhite
RE: Concerns

The purpose of this memo is to layout the up and down sides of the various decisions on public events for Saturday and Sunday of the Inaugural Week.

Most hotels are requiring a four day package for the Inaugural Friday, Saturday, Sunday, Monday. People from around the country will arrive on Friday. If we do nothing on Saturday until either the fireworks or American Gala many people will be disappointed and feel as though they have been cheated. The idea of the late concert on the Mall followed by the fireworks is one solution, but it leaves most people all day with no events to attend. Finance will fill the void with their folks, but that leaves a lot of people out.

After yesterday's concepts meeting I continued to have worries about the public events of the Inaugural. The Events Department is looking into the feasibility of the Convention Center being used on Saturday for several venues for the children theater and the various musical acts. As you know I have two logistical concerns - one the rotating audiences will have to be ticketed, the Fire Marshall limit for the building is 20,000 - with break down walls, staging, etc. it will be considerably lower. So if people get inside and roam from venue to venue the number of folks allowed in will be controlled. People waiting outside will have no where else in this area to go. People will feel unwelcomed.

The second concern is that if we use the Convention Center on Saturday or Sunday I'm not sure we can use it for balls on Monday. We are researching the turn around time for break down and build up. We can not afford to lose 3 ball sites.

As you know I strongly support a scaled down version of the Reunion on the Mall from '93. It gives anyone who comes to DC an event to go to that is a proven positive event. The tents would be heated so the weather isn't a factor. The Smithsonian will work with us to do inter-active activities to tie into our themes. The tents would close for the fireworks. I have heard that people are worried about the feasibility of the tents because of wet or snowy weather. We set up most of the tents in rain and snow last time and the weather was not a factor. The visual of the tents send a message of inclusion and openness - no tickets needed. The entertainment would be both local and national to cut travel costs.

Sunday: My strongest recommendation is to use the tents again to carry out the music heritage of the generations themes. The cost of a second day is minimal because the large cost is set up. The idea of doing the music presentations at various small venues around town is possible, but I believe problematic. Issues of traffic patterns, shuttles, mixed quality of production facilities in the venues can and would be overcome. I think the larger problem is that these would be "free but ticketed" events. To Joe & Jane Citizen who comes here from Oshkosh that says "connections". Our biggest experience with "free but ticketed" events in '93 were the "Salute to Children", Salute to Youth shows at the Kennedy Center. Once knowledge of these events were public every finance person, every cabinet-designee, every Congressional leader wanted tickets for their children, or someone else's child that was vital to them. The bulk of the tickets went to that group. Regular "non-connected" children were limited. If these type venues are all we offer the political problems are evident. Many people believe attendance at the Inaugural will be lower, they may be right. I believe we will have a lot of public interest, especially in the immediate area. Our support was substantial in the Mid-Atlantic and Northeast. Also this is a federal three day weekend holiday so more people will be off work to come. Even if attendance was cut in half of the '93 events the number would still be 200,000 - 300,000 people.

THE WHITE HOUSE
WASHINGTON

Copies to
Trey Schroeder
Bruce Lindsay

December 2, 1996

Mr. Cliff Fannin Baker
Producing Artistic Director
Arkansas Repertory Theatre
Post Office Box 110
Little Rock, Arkansas 72203-0110

Dear Cliff:

Thank you so much for your letter of October 29.
I appreciate your kind words about the event at
the Old State House. Thanks, too, for sharing
your impressions after your trip to Cuba.

I've asked the Office of the White House Counsel
to review your idea about a President's Box at
the theatre, and I know that my staff there will
give it proper consideration.

I am always grateful for your encouragement and
support.

Sincerely,

THE PRESIDENT HAS SEEN

12.2.96

Bruce L

to (sw't) it all for
him to do this - can't
we just give him a yes or
no? → BCL



ARKANSAS REPERTORY THEATRE

Cliff Fannin Baker
Producing Artistic Director

P.O. Box 110
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October 29, 1996

President and Mrs. Bill Clinton
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500-2000

rec'd 11-4-96
8:35 pm

Dear Mr. President and First Lady,

Your speech at the Old State House last month was wonderful but your address at the Democratic National Convention was nothing short of brilliant. And Hillary, even your most ardent detractors have been giving you praise for your articulate views on family and education. Also I have noticed, as I travel, more and more people speaking up in support of you...citing your intelligence and grace. Once again both of you have made all of us very proud to know you and more committed than ever to see that your vision and humanity lead us into the new millennium.

I'm writing with a couple of things in mind. First and foremost to tell you about a trip I took to Cuba last month. I'm writing a play - a collage actually - about the tensions surrounding the Cuban refugees in Fort Chaffee. We'll be producing a workshop of the piece in June at Arkansas Rep. Because I was having a difficult time realizing the Cuban characters I went to Havana to get a more vivid picture of their culture, their frustrations, their life.

It was a fruitful trip and I met lots of very nice people of all social and economic levels; that a communist country would have such social levels in itself surprised me. It was, as you might imagine, at times very depressing. The economy is crumbling around them at an even faster rate than the historic buildings of Havana. Mr. President, people - regular people- are really having a desperate time of it.

The people of Cuba seem divided in their support of Fidel but even the young intellectuals, who think there is a need for a new leader, currently do not see America's capitalism in a positive light. I began to understand this when I remembered our education through the Cold War days. Only the negative elements of communism and socialism were explored in the classroom... much like the anti-Democratic indoctrination of young Cubans. They've only heard of the negatives - the high crime rate, drug addiction, prostitution, etc. But despite that the people seem to be able to separate politics from the individual. I was a guest in their country and treated wonderfully.

I sensed that the sanctions we've imposed are not making people dislike Castro, but instead see it as faulty capitalist reasoning initiated and encouraged by the large expatriate population in Miami whose desire to reclaim property and

11-4-96

end to Donskind?

Yes ☒

No ☐

coordinate w/ USC?

T. Schuler
K. Schuler

Yes ☒

No ☐

coordinate with Counsel's Office also.



ARKANSAS REPERTORY THEATRE

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position in Cuba has blinded them to the ravages of poverty that their countrymen are barely surviving. This may indeed be misrepresented or distorted but one thing I know ... people learn from open dialogue and exposure. Cutting our ties with Cuba only makes it more difficult for them to see the strengths and rewards of a democratic system. I've probably said much more than necessary, but I wanted to share my reaction with you.

On another matter, we'd very much like to do a President's Box at the Rep. Do we need formal permission? I'm not sure of the protocol. Unbelievably The Rep is entering it's Twenty-first Season. Although it becomes harder and harder to meet our contributed goals, we are experiencing a wonderful growth in attendance and earned income. You'd be proud of our diversity and outreach.

Mimi told me her visit to the White House was nothing short of magical. Those of us who miss you both very much can understand her excitement.

From all of us, the staff, the Board & the hundreds of artists we employ annually...here's wishing you a great November 5th and much health & happiness.

Sincerely,

Cliff Fannin Baker
Producing Artistic Director