

10/18/96 Phil

TO Doriskind

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coordinate with ASC

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10/22/96

resent to Jim. D

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Chon



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96 OCT 18 P 4: 35

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FAX COVER SHEET

Date: 10.7.96

To: Nancy Herrreich

Company: _____ Fax No: 456.2883

From: Jerry Hultin Sent By: Sabrina

Pages (including cover sheet): 5 Hard copy to follow: Y K N

Message: Nancy-

Here is another copy of the 8/22/96
letter to the President. Please let me know
the President's thoughts on it. Thank S.

P.S. Please tell the President he
did a great job last night!!

To reach Jerry Hultin directly: 202/588-2266
To reach Sabrina Parker directly: 202/626-8234

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Jerry MacArthur Hultin

4118 Faith Court
Alexandria, Virginia 22311
202/588-2266
703/671-0031

August 22, 1996

President William Jefferson Clinton
The White House
Washington, D.C. 20500-2000

Dear Mr. President:

As we move into the key stages of the 1996 Presidential campaign, I would like to offer some thoughts on how you can introduce a vision in which the United States takes a significant role in shaping the quality of life for the world for at least the next fifty years without jeopardizing your primary commitment to improving our nation's domestic quality of life.

Because of the opportunities afforded me as a member of both the Freddie Mac board and the Chief of Naval Operations Executive Panel, I have been in a unique position to assess the intersection between domestic and international security. My work with Freddie Mac has centered on developing strategic, economically sound means of addressing affordable housing. My work with Admiral Boorda and now Admiral Johnson on the CNO Executive Panel has focused on innovation and creating a stronger, more flexible array of forces that will provide you and future American Presidents with greater capacity to defend the nation, maintain world peace and sustain a vigorous global economy.

You know these goals are not new for me. When I introduced you at the first Ohio fund raiser at the Milenthal's home in Columbus in 1991, I spoke of my belief that you could respond to the nation's yearning for new solutions that took advantage of the end of the Cold War.

After running in Central Park the day of your acceptance speech at the convention in 1992, we shared thoughts on how the nation stood at the entrance to a new era of world peace and how your success in winning the nomination and election could directly influence the quality of the world's future. I feel even more strongly now that you have the power to inexorably shape both the quality of life for Americans and, in turn, the quality of life around the world.

In so doing, I believe you have the opportunity to be a defining world leader for the 21st century. Conversely, if you do not introduce certain key propositions during the next few weeks, you will be frustrated and unnecessarily limited in your ability to assume this historic role during your second term.

The key elements of the strategic vision I am proposing are as follows:

First, leveraging opportunity. The end of the Cold War has presented our nation with the unique opportunity to define and build a new world order that can sustain fifty years or more of relative peace and global economic prosperity.

Second, a system of international power that is not focused on war. While the exact elements of such a world order do not require precise definition in your speeches, included should be at least the following: (1) a global marketplace where commerce is able to optimize the allocation of resources and wealth; (2) a relationship where nations exist in relative peace and where large powers shift from being peer-competitors to "soft enemies"; and (3) a system where the we and the leading nations of the world create tools and mechanisms to constrain and redirect "evil" nations and remove from power demonic leaders.

Third, leading the transformation by example. The United States should place a primary commitment to enhancing the quality of our own domestic society and economy. Indeed, because the world is looking to us as an exemplar of the successful market-based democratic society, our global leadership will be seriously hampered if we have not addressed and made progress on our remaining domestic shortcomings. Equally, our domestic economy is more and more dependent, in the short run, upon successfully marketing our goods and services abroad and, in the long run, upon a vigorous global economy which assures that all citizens have access to adequate resources and quality of life.

Some specifics for implementing this vision are as follows.

- Global economic council. Organize a world body, based on the same premise as the National Economic Council and the G-7, especially chartered to develop policies that strengthen the global economy and sustain a level playing field between developed and developing countries. Use this body to articulate such policies, to guide the World Bank and other international lenders to use their funds more strategically, and to provide benchmarks and models for developing vigorous market economies in developing countries and/or regions throughout the world. For instance, this body could organize a joint venture between the World Bank and the large, international food producing corporations to introduce modern food production techniques to developing nations.
- Broader spectrum of force options. Assign the Departments of Defense and State responsibility for developing a broader range of options that can be effectively deployed long before massive force is required. The result can be greater adroitness at peace keeping and peace making. Along these lines, the Marine Corps has recently taken leadership for developing non-lethal weapons.

- Pursue technologies that provide scalable, responsive military systems. Place a priority on military systems which can be scaled to match the threat, which are sufficiently threatening to break an enemy's will before use, and which incorporate learning systems that respond quickly to change in the midst of conflict. *Vision 2020* describes the Navy's vision of this challenge.
- Knowledge systems. In order to anticipate problems, identify high risks quickly, comprehend enemies who do not think like we think, and learn as the battle unfolds, continue to invest in knowledge as a fundamental ingredient for a strong defense system. The Defense Department's program, Joint Vision 2010, is a vision of a robust, knowledge-based, networked system for containing and fighting conflicts.
- "Soft" power. Mandate that both Defense and State develop far greater facility to use "soft power" as recently described by Joseph S. Nye, Jr. and Admiral William Owens in *America's Information Edge* in the March/April 1996 issue of *Foreign Affairs*. This will give you a more flexible arsenal of tools to contain conflict at its earliest stages.
- Target strategic nations. Prioritize our efforts so that our highest quality support goes to those nations that hold key positions in regions of the world. See for instance, *Pivotal States and U.S. Strategy* in the January/February 1996 issue of *Foreign Affairs*.
- Moral interests. Enunciate a doctrine of taking action in those instances where human rights violations are so extreme as to damage the moral fabric of global society. If Defense and State develop the "tools" described above, such intervention will be more sophisticated, less risky to American forces, and more likely to succeed.
- Highly sophisticated counter-terrorist operation. Mandate that Defense creates, and the CIA supports, a world-class counter-terrorist system that anticipates and manages terrorist risk, prepares for the chemical and biological threat (as Navy Under Secretary Richard Danzig has so clearly identified), provides real-time intelligence, learns quickly, breaks the will of terrorist operations, and moves forcefully to deter and contain terrorist action. This would include creating operational units of excellence similar to the Navy Seals and Army Green Berets.

I know from listening to your private remarks in Cincinnati and the Plaza in New York that you fully understand the vision I have set out above. My concern is that, while you have often spoken about the importance of our role in Bosnia and Haiti, there has not been a public forum where you laid out your vision of the essential linkage between the nation's domestic interests and the quality of life throughout the world. What is needed are several instances -- of which one is certainly your acceptance speech at the convention in Chicago -- where you "sow the seeds" of this vision.

Why do I think it so important for you to voice these ideas? First, because I believe these are some of the most important issues for the 21st century and an opportunity that, if not acted upon immediately, may be lost by the end of the century.

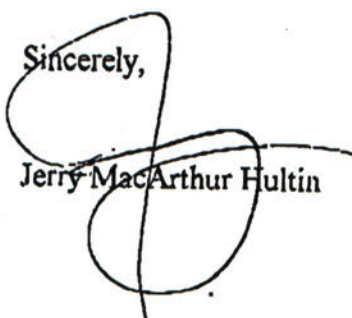
President William Jefferson Clinton
August 22, 1996
Page 4

Second, because this vision fits so well with your interests. You, the First Lady, and Vice President Gore are the national leaders who best understand both the opportunity in the current historic moment and the way in which the global economy and national strength will interact in the 21st century. You are in a strong position to preempt this issue and accentuate the visceral differences between you, as the candidate shaping the 21st century, while Robert Dole appears as the candidate taking the nation back to World War II. Also, because this vision sets the stage for the First Lady to continue to address the world as the personification of the new American woman, a role in which she has been very successful and which she could maintain for the rest of her life. And, because you could thrive on such a vision during your second term as President and, after leaving office, serve as the world's leading citizen devoted to sustaining both our domestic quality of life and this new world order.

Third, because the Defense Department, and especially the Navy and Marine Corps where I participate directly, are prepared to assist you in implementing this vision, but need from you a new, more robust statement of national strategy upon which to design and build the necessary military strategy and force structure.

I am eager to assist you in this historic opportunity and I have further ideas about how I can help. I hope to see you on the train through Ohio this weekend and perhaps we can talk then.

Sincerely,



Jerry MacArthur Hultin

HUSTIN

10-21-96

ro/p
Carol
FYI - I see that
was up on there.
S.

Sharon²

10/09/96

Rebecca,

I had Records Management - Lee Johnson -
search for the original of this letter and
he came up with nothing.

He said that he will check a few places in
the a.m., but that he doesn't hold much
hope in finding it there.

sharon



Excluded
10/18/96

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President Bill Clinton
President of The United States
Attn. Betty Currie
1600 Pennsylvania Ave. NW
Washington, DC 20500

Dear President Clinton,

God bless you for the tremendous work you are doing for America. You are destined to be one of the greatest, if not 'the greatest President' in the history of America.

Mr. President, I don't know if you are aware of it or not, but I live in Fort Worth, Texas. You came to Texas a few weeks ago and took it by storm with your rallies. Congratulations!

However, since then, I've had to 'eat cheese' (as a figure of speech--smile). Let me explain. It has been my privilege to perform for you in various cities when you visited the Church Of God In Christ in Memphis and New Orleans, but not here where I live.

So, when you return to the Dallas/Fort Worth area, or, when you go to Kansas City (my home town), if there is any way I can help, please give me the privilege to serve. May God bless you, Mr. President.

Your friend,

Dr. Vernard Johnson
Saxophonist

HONORARY PARTICIPATION REQUEST

Please return to Room 457

Today's Date: October 3, 1996

Date of Request: 8/28/96
Request for: POTUS/FLOTUS
Type of Request: Honorary Chairs
Requestor Name: Ms. Evelyn H. Lauder
Title:

Organization: Breast Cancer Research Foundation
40th Floor
767 Fifth Avenue
New York, New York 10153

Contact Tel. #: 212/572-4227

Event Date: 10/28/96 [Print deadline 10/18/96]

Event Description: Fall 1996 Benefit

Notes: This event will raise money to support breast cancer research at ten medical centers in the United States. The President and First Lady are being asked to serve with Senator and Mrs. Bill Bradley, Nancy Reagan, Governor Christine Todd Whitman, and New York Lt. Governor Betsy McCaughey Ross, all of whom have already accepted. The President and First Lady accepted this request in 1995.

The President and First Lady should REGRET.

Recommendations:

MW _____ TS WV EL _____
(Unless otherwise noted, a yes answer
will automatically generate a message).

Comments:

THE FIRST LADY'S STAFF
HAS ALREADY INDICATED
THAT SHE WILL ACCEPT
THIS REQUEST. THEY
FEEL THAT THE PRESIDENT
DOES NOT NEED TO
DO THIS AS WELL.
LET ME KNOW IF YOU
HAVE ANY QUESTIONS.
THANKS.

U. S. 65529

96 OCT 17 P5:08

Deadline

10/18

10/17/96

#186054

Schedule 10/28/96
cc: Dan Burton



August 28, 1995

President and Mrs. Bill Clinton
The White House
Washington, D.C. 20500

Dear President and Mrs. Clinton:

As you may recall, last year you graciously lent your name to THE BREAST CANCER RESEARCH FOUNDATION's fall fundraising benefit, "Victor/Victoria". You'll be pleased to know that the event was a huge success and added significantly to the \$1.5 million which the Foundation raised for the 1995 fiscal year.

Because of your commitment to health issues, and breast cancer in particular, I am writing to ask you to lend your name once again to our Honorary Committee for THE BREAST CANCER RESEARCH FOUNDATION's Fall 1996 benefit. As a reminder, I've enclosed background information on the Foundation, which supports clinical research in breast cancer at ten leading medical centers across the country.

A panel of the Foundation's world renowned grantees, moderated by Larry Norton, M.D., Memorial Sloan-Kettering Cancer Center, will discuss **Breast Health Susceptibility: Genes and the Environment** at a symposium on Monday, October 28th from 10 A.M. until noon at the Metropolitan Club (1 East 60th Street, New York City). Drs. Edison Liu, University of North Carolina/Lineberger Cancer Center; Richard Shilsky, Cancer and Leukemia Group B; James Ingle, The Mayo Clinic; Barbara Weber, University of Pennsylvania; and Mary Claire King, Ph.D., University of Washington, will share their views on a course of action for everyone concerned about the link between genetics, the environment and breast health.

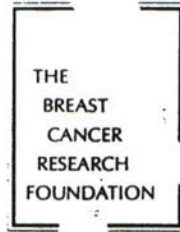
Following the symposium, **Barbara Walters** will preside over The Breast Cancer Research Foundation's Awards Luncheon, also at the Metropolitan Club, and will present The Jill Rose Award for excellence in innovative research. Ms. Walters will also recognize the outstanding physician/researchers currently receiving Foundation grants for their invaluable strides in clinical investigations into breast cancer causes and treatment at research institutions nationwide.

I truly hope you will agree to serve on the Honorary Committee for this symposium and luncheon. Your name would lend tremendous weight to our efforts and help with ticket sales. Of course, we would welcome you and your spouse as our guests on October 28th should your schedule permit you to attend.

This should be an informative and productive day for the Foundation and its beneficiary institutions. I look forward to your response and thank you for everything you have and continue to do on behalf of women's health.

Sincerely,

Evelyn H. Lauder



**THE BREAST CANCER RESEARCH FOUNDATION:
BUILDING ON OUR SUCCESS**

"It is very clear that The Breast Cancer Research Foundation has already made a significant impact on the course of breast cancer research."

—Larry Norton, M.D., Chief Breast Cancer Medicine Service, Memorial Sloan-Kettering Cancer Center

THE BREAST CANCER RESEARCH FOUNDATION, a not-for-profit organization, was founded by Evelyn H. Lauder in September 1993. The Foundation is dedicated to funding clinical research on breast cancer at medical centers across the country and to raising awareness about the disease.

Breast cancer is the most common form of cancer in women in the United States. Each year, approximately 184,300 new cases of breast cancer will be diagnosed in the United States and 44,000 women will die from the disease. Breast cancer is the leading cause of cancer death for African American women, and for all women between the ages of 35 and 54. These epidemic proportions, and the fact that clinical research is underfunded in the public sector, prompted the establishment of The Breast Cancer Research Foundation.

In its inaugural year, The Breast Cancer Research Foundation raised awareness at 5,000 Estee Lauder Companies' cosmetic counters and received donations from nearly 21,000 men and women throughout the United States.

In its second year, interest in the work of the Foundation doubled. Contributions were received from many donors, including corporations and foundations resulting in almost ONE MILLION DOLLARS. Awareness of the Foundation and its mission was further enhanced by a public service campaign launched in national magazines and newspapers including The New York Times and the Los Angeles Times.

Support for the Foundation has surpassed expectations. Mrs. Lauder noted, "...as I travel around the country raising awareness about the need for research funding, I am deeply moved by the sheer number of people who have been touched by the disease. Hearing the personal stories of those affected by the disease confirms the need of the Foundation to fund research across the country."

In its first year, the Foundation made grants to support the investigation of monoclonal antibody therapy which offers a new treatment direction for breast cancer; funded research into vitamin-based therapies that show exceptional promise; and stimulated young scientists to explore new hypotheses that, without the Foundation's help, might remain untested.

Breast Cancer Research Foundation
Page Two

The Foundation continues to support clinical research at ten cancer centers that are conducting some of the most advanced and promising breast cancer research in the country:

Cancer and Leukemia Group B, Chicago, IL
Principal Investigator: Richard L. Shilsky, MD

Swedish Medical Center Tumor Institute,
Seattle, WA
Principal Investigator: Saul E. Rivkin, MD

Comprehensive Cancer Research Group, Inc.
The Cancer Centers at: JFK (Palm Beach)
and Parkway and Mt. Sinai (Miami), FL
Principal Investigator: Charles Vogel, MD

University of California - San Francisco, CA
Principal Investigator: Craig Henderson, MD

Georgetown University Medical Center
Vincent T. Lombardi Cancer Research
Center, Washington D.C.
Principal Investigator: Marc Lippman, MD

University of North Carolina - Lineberger
Cancer Center, Chapel Hill, NC
Principal Investigator: Edison Liu, MD

Mayo Clinic, Rochester, MN
Principal Investigator: James Ingle, MD

University of Pennsylvania Cancer Center,
Philadelphia, PA
Principal Investigator: Barbara Weber, MD

Memorial Sloan-Kettering Cancer Center,
New York, NY
Principal Investigator: Larry Norton, MD

University of Texas
M. D. Anderson Cancer Center, Houston, TX
Principal Investigator: Gabriel Hortabagyi, MD

The Foundation has distributed one-half of funds raised to Memorial Sloan-Kettering Cancer Center. MSKCC is a national leader in breast cancer research and care, having established a state-of-the art comprehensive breast center that has become a model for delivery of the highest quality detection and treatment.

The Foundation welcomes and depends on contributions from all those concerned with women's health. It is our hope that by working together, we can conquer this disease in our lifetime.

For further information about the Foundation, please write to:

The Breast Cancer Research Foundation
767 Fifth Avenue
40th Floor
New York, New York 10153
212-572-4249

Checks can be made payable to THE BREAST CANCER RESEARCH FOUNDATION at the address listed above.