

Chyon

—

Maureen Lewis.
Please coordinate
the reply

4 PM

June 9, 1996
2228 Guy St
San Diego Ca 92103
619-295-1500

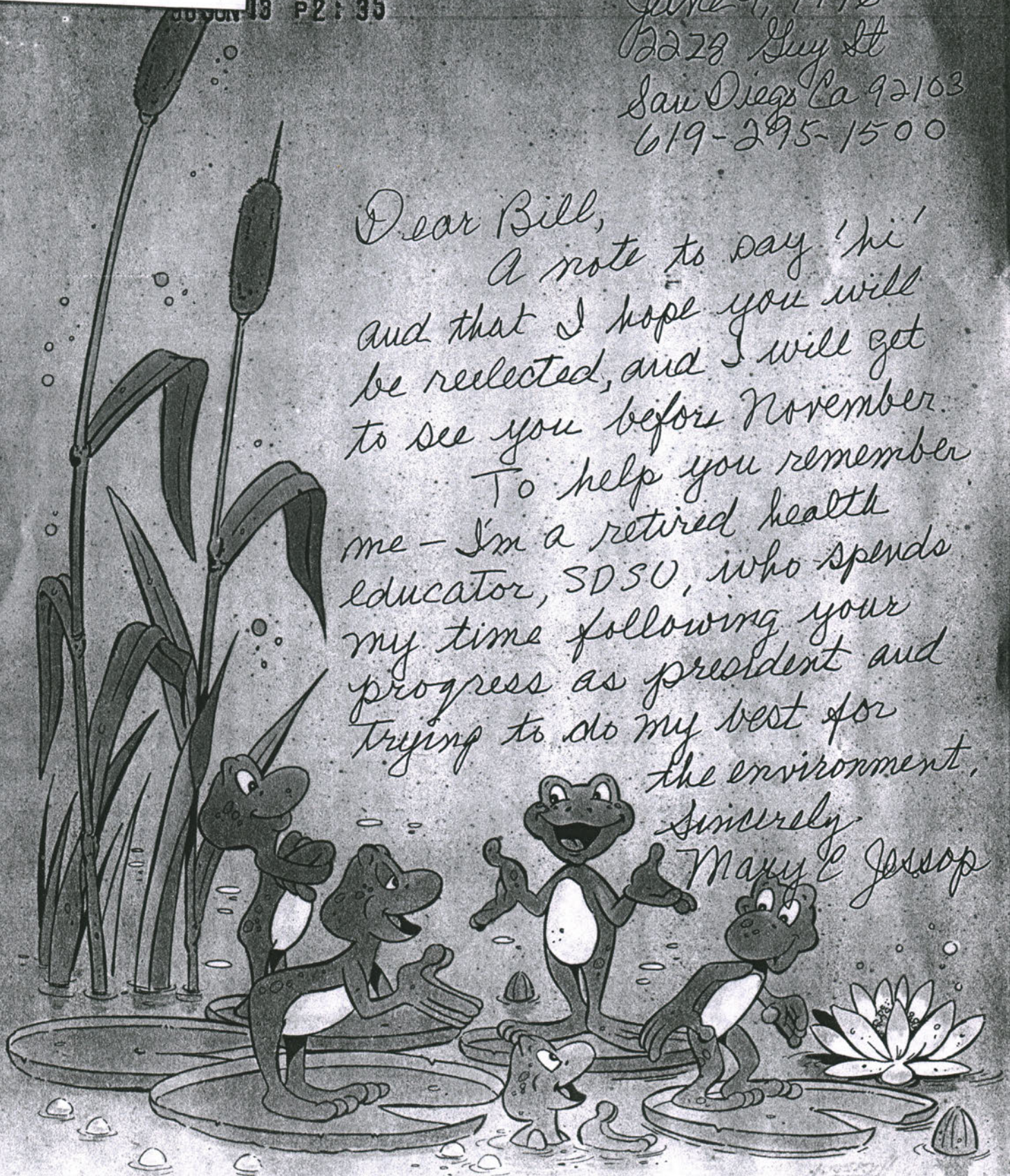
Dear Bill,

A note to say 'hi'
and that I hope you will
be reelected, and I will get
to see you before November.

To help you remember
me - I'm a retired health
educator, SDSU, who spends
my time following your
progress as president and
trying to do my best for
the environment.

Sincerely,

Mary E Jessop



96 JUN 13 P2:37

JIM DORSKIND:
Please coordinate
the reply.

June 10, 1996

Dear President Clinton,

It was indeed a pleasure to welcome you to Coronado once again. I'm so sorry you were not able to stay with us here at Crown Manor. Maybe next time!

Your visit here will be so short. I hope you will return again soon for a longer stay.

Please give my regards to Mrs. Clinton & Chelsea. Best of Luck to you in your re-election endeavor. We need you. Sincerely,
Glenna Davis

JIM DORSKIND:
Please coordinate
the reply.

96 JUN 13 P2:38

President Clinton,

Welcome to the Del's
"All American Summer."

Copy -
The Del

THE WHITE HOUSE
WASHINGTON

06/13/96

DATE: _____

NOTE FOR: THE HONORABLE MICKEY KANTOR

The President has reviewed the attached, and it is forwarded to you for your:

Information ☒

Action ☐

Thank you.

Staff Secretary
(x6-2702)

cc:

THE HONORABLE MICKEY KANTOR
SECRETARY OF COMMERCE

VIA SPECIAL MESSENGER

cc: w/incoming
Secretary Kantor

THE WHITE HOUSE
WASHINGTON

June 12, 1996

James M. Llewellyn, Jr.
Thompson and Llewellyn, P.A.
Post Office Box 818
Fort Smith, Arkansas 72902-0818

Dear Mitch:

Thanks for your letter and for sending the *Times Record* articles on the events surrounding the catastrophic tornado that touched down in Fort Smith. I certainly understand your concerns about the National Weather Service and about the inability of the Doppler radar system to track impending tornados, and I have asked Secretary Kantor to look into your specific recommendations.

Also, I want to thank you for your role in all this -- I know you were one of the amateur radio operators who reported seeing the tornado and that you've met with the weather service officials. The good people of Fort Smith are lucky to have you as one of their own. Thanks.

Sincerely,

Bill Clinton

THOMPSON AND LLEWELLYN, P.A.

ATTORNEYS AT LAW

412 SOUTH 18TH STREET

P. O. BOX 818

FORT SMITH, ARKANSAS 72902-0818

(501) 785-2867

WILLIAM P. THOMPSON
JAMES M. LLEWELLYN, JR.

TELECOPIER (501) 782-8046

April 30, 1996

VIA FEDERAL EXPRESS

The Honorable Bill Clinton
President of the United States
The White House
Washington, DC 20500-2000

Dear Bill:

The tornado has come and wreaked its devastation and mayhem. It has gone on to exist only in history and by the terrible scars it left behind. It has also left Western Arkansas citizens appalled and haunted by the fear of another tornado without warning as a result of the failed promises of the Nexrad Doppler radar system and the National Weather Service. The taxpayers have been led down the path of unfulfillable promises by the proponents of the miracle of Doppler radar. Surely, Doppler radar is scientifically important, and will lead to many breakthroughs and better understanding of our weather systems. Demonstrably, it cannot fulfill the promise to warn of impending tornadoes. That promise has been amply demonstrated to be a fiction. The lives of two children have been forfeited to those overstated, unsupported promises.

Long before this tornado struck Fort Smith it was sighted with this particular storm cell at McAlester, Oklahoma. The storm was tracked across Eastern Oklahoma by amateur radio spotters trained by the weather bureau. These sightings were promptly relayed by other trained amateur radio operators located at the Fort Smith weather bureau office by radio to the Doppler radar operator in Tulsa, Oklahoma. These reports included sightings of funnel clouds near Spiro, Oklahoma, wall clouds with rotation which are evidence of an impending tornado near Panama, Oklahoma, and wall clouds with rotation and funnels descending on the Southwest corner of Fort Smith. Amateur tracking of the tornado continued as the funnel reached the ground and moved into the Fort Smith business district. Despite all these reports being delivered to the radar operator in Tulsa, the only warning issued by Tulsa weather after the report of the funnel cloud in Southwest Fort Smith was that a severe thunderstorm might occur in Northern Sebastian County! It was not until the tornado was touching down in the business district of Fort Smith that Tulsa radar

operators saw fit to issue a tornado warning. Even I can look outside when it is raining and predict that it will rain.

The Fort Smith Weather Bureau office is slated for decommissioning and abandonment. Yet, during this occurrence on April 21, 1996, qualified meteorologists in the Fort Smith Weather Bureau Office observed the march of the storm, the tornado indications on local radar (an old analog type), and the amateur spotter reports, and were reduced to calling 911 to project the tornado! The Fort Smith Weather Bureau office has been stripped of its ability to issue warnings. This makes absolutely no sense whatsoever.

At a public meeting after the tornado, National Weather Service officials admitted that a pixel, the smallest element on the monitor that can be produced for the viewer, at the Fort Smith distance from the Tulsa radar, which is 70 statute miles, would represent one mile. If the smallest that could be displayed on the operator's monitor is one mile wide, then it is certainly understandable how a tornado such as the April 21 tornado estimated to be 500 yards wide would not be discernible. It is also noteworthy that the Doppler radar system has automatic warning systems built in that function up to 60 statute miles. That certainly suggests that the system is not reliable beyond 60 miles, much less 70 miles where Fort Smith and Van Buren are located. Note also this does not take into account the reduced ability of that system to detect weather activities close to the surface since the curvature of the earth and intervening mountains prevent the radar beam from reporting lower level activity. In all likelihood, Tulsa cannot tell if a tornado is on the ground. Based upon the resolution of the system and the altitude restrictions, the Nexrad Doppler system is probably not effective for tornado predictions beyond 35 miles. The old analog system in Fort Smith provides far better protection for Western Arkansas citizens than expensive Doppler radar in Tulsa and Little Rock. Meteorologists at the Fort Smith weather bureau have much greater knowledge of local landmarks and weather patterns than meteorologists in Tulsa and Little Rock. Meteorologists in Fort Smith attempted to warn the citizens, but their authority to issue such a warning was stripped in favor of meteorologists in Tulsa and Little Rock.

The Tulsa meteorologists are proud of and repeatedly cite their statistics demonstrating that they do not give false warnings. That statistic can be 100% in their favor if they give no warnings. How ludicrous can they be! To err reasonably on the side of safety would certainly not be criticized by those of us depending on their judgment and flawed technology.

This Sunday, April 28, 1996, another storm system came through this area, and the emotional imbalance of our citizens was amply demonstrated by the nervous calls, the nervous interviews, and the demands for immediate resolution of the lack of coverage.

The National Weather Service sent a survey team in to "determine what happened." The survey team has not seen fit to interview any of the amateur radio participants in the events of Sunday night despite the active role of the spotters in reporting tornadic activity before it hit Fort Smith. Clearly, this is a survey team of National Weather Service officials intent upon protecting the National Weather Service. Another government agency whitewashing itself. But, it goes much

further. The meteorologist on duty the night of the storm, the one who had to call 911 to even attempt to provide vital information, was directed to Tulsa for "indoctrination." Following indoctrination, he was directed to "take leave out of town." The remaining meteorologist and staff at the Fort Smith weather bureau were instructed to "give no interviews." These faithful citizens who have long served the community are being held prisoner by the National Weather Service bureaucracy rather than be the public servants they wish to be. This cover up by the National Weather Service equates to the cover up by the cigarette companies of the findings of their scientists. Such cover up has no justification in an agency dedicated to informing and protecting the safety of citizens.

There were only two deaths in this community. It is often remarked that there is not much that the siren alert system could have done to keep the fatality total lower. That may all be true, but each citizen has the right to know and the right to judge for themselves what action they should take. Who is to say that the parents of these two children would not have protected their children upon hearing the sirens? It has also been suggested that the siren system is out of date, and communities are abandoning the system, but isn't that also for these citizens to decide for themselves? National Weather Service personnel argue that the television was full of information about storms in the area, and that should have been enough warning. This time of year there are always storms in the area, and we depend upon the National Weather Service to alert us to those from which we should seek protection. It is also suggested that a \$30.00 weather radio would be sufficient, but please observe that in this instance the only warning before the tornado struck was of a severe thunderstorm warning, and that is what would have been heard over the weather radio. The warning that the tornado would strike occurring simultaneously with the tornado striking is no warning at all.

Something is bad wrong when millions of dollars are spent on promises, and then when the promises fail, a cover up is put in place immediately.

Bill, the steps that can be taken immediately to reassure this community and to provide proper protection are:

1. Immediately remove the Fort Smith Weather Bureau from the list of stations to be decommissioned.
2. Immediately reauthorize the Fort Smith Weather Bureau to issue weather warnings.
3. Immediately staff the Fort Smith Weather Bureau with sufficient personnel to provide adequate coverage.
4. Provide replacement radar when the current analog system can no longer be maintained.

National Weather Service personnel promise digital radar for "somewhere South of Fort Smith" next Spring, but they note that the site has not been selected. If that Nexrad site to be located South of Fort Smith is more than 35 miles away, it will, again, be flawed by curvature, mountains and poor resolution. Likewise, National Weather Service offices say that the operation of that site will be awarded to either

The Honorable Bill Clinton
April 30, 1996
Page 4

Little Rock or Tulsa. Again, that is flawed reasoning because those meteorologists do not know local landmarks and do not know local weather patterns. The Fort Smith site has long served the area from Mena to Fayetteville, from West of Stigler to East of Clarksville, and can continue to do so with your initiative.

Local landmarks become important when you consider that as one of the amateur radio operators at the Fort Smith Weather Bureau site I reported to Tulsa radar the wall cloud with rotation South of Pocola, Oklahoma. This wall cloud and rotation were indicative of a tornado forming. Tulsa weather radar asked "where's Pocola?" That has even become the subject of a bumper sticker. I am enclosing a newspaper special edition accumulating many of the stories and photographs of these events, and invite you to see the story on page 8B where the details of the spotter reports and Tulsa radar's response are amply described.

Bill, please act immediately. Publicly direct the National Weather Service to continue the service in Western Arkansas, and assure the citizens of Western Arkansas and Eastern Oklahoma that you are responsive to their immediate needs for safety and reassurance.

Sincerely,



James M. Llewellyn, Jr.

JMLjr/lmp
Enclosure

Fujimori H
And
cleared by
Nose and
State
Where
our union
rooster?

Carol / Sharon + 41

→ cc: sent to
Gift Unit

WHITE HOUSE 6/13/96
WASHINGTON

June 12, 1996

Dear Mr. President:

It was an honor to welcome you to the White House and discuss issues that affect our nations. I found our meeting valuable and was proud to reaffirm the close relationship between the United States and Peru.

Thank you for the beautiful silver roosters. They are special keepsakes from our meeting, and I deeply appreciate your generosity. Mrs. Clinton joins me in sending best wishes.

Sincerely,

Bill Clinton

ue.

His Excellency
Alberto Fujimori
President of the Republic of Peru
Lima

cc: Mandy/B
We
need to
follow up
on this

cc: w/incoming
Secretary Kantor

HOUSE
TON

James M. Llewellyn, Jr.
Thompson and Llewellyn, P.A.
Post Office Box 818
Fort Smith, Arkansas 72902-0818

Dear Mitch:

Thanks for your letter and for sending the *Times Record* articles on the events surrounding the catastrophic tornado that touched down in Fort Smith. I certainly understand your concerns about the National Weather Service and about the inability of the Doppler radar system to track impending tornados, and I have asked Secretary Kantor to look into your specific recommendations.

Also, I want to thank you for your role in all this -- I know you were one of the amateur radio operators who reported seeing the tornado and that you've met with the weather service officials. The good people of Fort Smith are lucky to have you as one of their own. Thanks.

Sincerely,

Bill Clinton

THOMPSON AND LLEWELLYN, P.A.

ATTORNEYS AT LAW

412 SOUTH 18TH STREET

P. O. BOX 818

FORT SMITH, ARKANSAS 72902-0818

(501) 785-2867

WILLIAM P. THOMPSON
JAMES M. LLEWELLYN, JR.

TELECOPIER (501) 782-8046

April 30, 1996

VIA FEDERAL EXPRESS

The Honorable Bill Clinton
President of the United States
The White House
Washington, DC 20500-2000

Dear Bill:

The tornado has come and wreaked its devastation and mayhem. It has gone on to exist only in history and by the terrible scars it left behind. It has also left Western Arkansas citizens appalled and haunted by the fear of another tornado without warning as a result of the failed promises of the Nexrad Doppler radar system and the National Weather Service. The taxpayers have been led down the path of unfulfillable promises by the proponents of the miracle of Doppler radar. Surely, Doppler radar is scientifically important, and will lead to many breakthroughs and better understanding of our weather systems. Demonstrably, it cannot fulfill the promise to warn of impending tornadoes. That promise has been amply demonstrated to be a fiction. The lives of two children have been forfeited to those overstated, unsupported promises.

Long before this tornado struck Fort Smith it was sighted with this particular storm cell at McAlester, Oklahoma. The storm was tracked across Eastern Oklahoma by amateur radio spotters trained by the weather bureau. These sightings were promptly relayed by other trained amateur radio operators located at the Fort Smith weather bureau office by radio to the Doppler radar operator in Tulsa, Oklahoma. These reports included sightings of funnel clouds near Spiro, Oklahoma, wall clouds with rotation which are evidence of an impending tornado near Panama, Oklahoma, and wall clouds with rotation and funnels descending on the Southwest corner of Fort Smith. Amateur tracking of the tornado continued as the funnel reached the ground and moved into the Fort Smith business district. Despite all these reports being delivered to the radar operator in Tulsa, the only warning issued by Tulsa weather after the report of the funnel cloud in Southwest Fort Smith was that a severe thunderstorm might occur in Northern Sebastian County! It was not until the tornado was touching down in the business district of Fort Smith that Tulsa radar

operators saw fit to issue a tornado warning. Even I can look outside when it is raining and predict that it will rain.

The Fort Smith Weather Bureau office is slated for decommissioning and abandonment. Yet, during this occurrence on April 21, 1996, qualified meteorologists in the Fort Smith Weather Bureau Office observed the march of the storm, the tornado indications on local radar (an old analog type), and the amateur spotter reports, and were reduced to calling 911 to project the tornado! The Fort Smith Weather Bureau office has been stripped of its ability to issue warnings. This makes absolutely no sense whatsoever.

At a public meeting after the tornado, National Weather Service officials admitted that a pixel, the smallest element on the monitor that can be produced for the viewer, at the Fort Smith distance from the Tulsa radar, which is 70 statute miles, would represent one mile. If the smallest that could be displayed on the operator's monitor is one mile wide, then it is certainly understandable how a tornado such as the April 21 tornado estimated to be 500 yards wide would not be discernible. It is also noteworthy that the Doppler radar system has automatic warning systems built in that function up to 60 statute miles. That certainly suggests that the system is not reliable beyond 60 miles, much less 70 miles where Fort Smith and Van Buren are located. Note also this does not take into account the reduced ability of that system to detect weather activities close to the surface since the curvature of the earth and intervening mountains prevent the radar beam from reporting lower level activity. In all likelihood, Tulsa cannot tell if a tornado is on the ground. Based upon the resolution of the system and the altitude restrictions, the Nexrad Doppler system is probably not effective for tornado predictions beyond 35 miles. The old analog system in Fort Smith provides far better protection for Western Arkansas citizens than expensive Doppler radar in Tulsa and Little Rock. Meteorologists at the Fort Smith weather bureau have much greater knowledge of local landmarks and weather patterns than meteorologists in Tulsa and Little Rock. Meteorologists in Fort Smith attempted to warn the citizens, but their authority to issue such a warning was stripped in favor of meteorologists in Tulsa and Little Rock.

The Tulsa meteorologists are proud of and repeatedly cite their statistics demonstrating that they do not give false warnings. That statistic can be 100% in their favor if they give no warnings. How ludicrous can they be! To err reasonably on the side of safety would certainly not be criticized by those of us depending on their judgment and flawed technology.

This Sunday, April 28, 1996, another storm system came through this area, and the emotional imbalance of our citizens was amply demonstrated by the nervous calls, the nervous interviews, and the demands for immediate resolution of the lack of coverage.

The National Weather Service sent a survey team in to "determine what happened." The survey team has not seen fit to interview any of the amateur radio participants in the events of Sunday night despite the active role of the spotters in reporting tornadic activity before it hit Fort Smith. Clearly, this is a survey team of National Weather Service officials intent upon protecting the National Weather Service. Another government agency whitewashing itself. But, it goes much

further. The meteorologist on duty the night of the storm, the one who had to call 911 to even attempt to provide vital information, was directed to Tulsa for "indoctrination." Following indoctrination, he was directed to "take leave out of town." The remaining meteorologist and staff at the Fort Smith weather bureau were instructed to "give no interviews." These faithful citizens who have long served the community are being held prisoner by the National Weather Service bureaucracy rather than be the public servants they wish to be. This cover up by the National Weather Service equates to the cover up by the cigarette companies of the findings of their scientists. Such cover up has no justification in an agency dedicated to informing and protecting the safety of citizens.

There were only two deaths in this community. It is often remarked that there is not much that the siren alert system could have done to keep the fatality total lower. That may all be true, but each citizen has the right to know and the right to judge for themselves what action they should take. Who is to say that the parents of these two children would not have protected their children upon hearing the sirens? It has also been suggested that the siren system is out of date, and communities are abandoning the system, but isn't that also for these citizens to decide for themselves? National Weather Service personnel argue that the television was full of information about storms in the area, and that should have been enough warning. This time of year there are always storms in the area, and we depend upon the National Weather Service to alert us to those from which we should seek protection. It is also suggested that a \$30.00 weather radio would be sufficient, but please observe that in this instance the only warning before the tornado struck was of a severe thunderstorm warning, and that is what would have been heard over the weather radio. The warning that the tornado would strike occurring simultaneously with the tornado striking is no warning at all.

Something is bad wrong when millions of dollars are spent on promises, and then when the promises fail, a cover up is put in place immediately.

Bill, the steps that can be taken immediately to reassure this community and to provide proper protection are:

1. Immediately remove the Fort Smith Weather Bureau from the list of stations to be decommissioned.
2. Immediately reauthorize the Fort Smith Weather Bureau to issue weather warnings.
3. Immediately staff the Fort Smith Weather Bureau with sufficient personnel to provide adequate coverage.
4. Provide replacement radar when the current analog system can no longer be maintained.

National Weather Service personnel promise digital radar for "somewhere South of Fort Smith" next Spring, but they note that the site has not been selected. If that Nexrad site to be located South of Fort Smith is more than 35 miles away, it will, again, be flawed by curvature, mountains and poor resolution. Likewise, National Weather Service offices say that the operation of that site will be awarded to either

The Honorable Bill Clinton

April 30, 1996

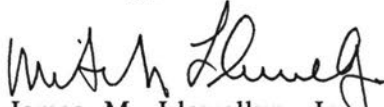
Page 4

Little Rock or Tulsa. Again, that is flawed reasoning because those meteorologists do not know local landmarks and do not know local weather patterns. The Fort Smith site has long served the area from Mena to Fayetteville, from West of Stigler to East of Clarksville, and can continue to do so with your initiative.

Local landmarks become important when you consider that as one of the amateur radio operators at the Fort Smith Weather Bureau site I reported to Tulsa radar the wall cloud with rotation South of Pocola, Oklahoma. This wall cloud and rotation were indicative of a tornado forming. Tulsa weather radar asked "where's Pocola?" That has even become the subject of a bumper sticker. I am enclosing a newspaper special edition accumulating many of the stories and photographs of these events, and invite you to see the story on page 8B where the details of the spotter reports and Tulsa radar's response are amply described.

Bill, please act immediately. Publicly direct the National Weather Service to continue the service in Western Arkansas, and assure the citizens of Western Arkansas and Eastern Oklahoma that you are responsive to their immediate needs for safety and reassurance.

Sincerely,



James M. Llewellyn, Jr.

JMLjr/lmp
Enclosure

*Ann (them)
been invited to
see WH?
should they?*

To Ann Stock

THE WHITE HOUSE
WASHINGTON

June 12, 1996

Mr. and Mrs. Laurance S. Rockefeller
Room 5600
30 Rockefeller Plaza
New York, New York 10112

Dear Mary and Laurance:

Thank you for sending the wonderful photographs
taken during our visit with you last summer.
They're special reminders of an unforgettable
vacation for our family. It was great to be
with you both. We treasure your friendship.

Take care and God bless.

Sincerely,

Bill Clinton

30 ROCKEFELLER PLAZA
NEW YORK, N.Y. 10112

*Thank you
photo*

Room 5600

(212) 649-5600

May 17, 1996

Dear Mr. President:

I feel most apologetic for not thanking you sooner for the beautiful photographs of Laurance and me that you sent as a remembrance of your visit to Wyoming.

We enjoyed so much having you, Hillary, and Chelsea with us last summer. It was certainly an honor for us to have you at the JY Ranch and enjoy as we do the beauty of that land and the opportunity for rest and recreation.

Laurance and I have been going to Jackson Hole in the summertime ever since we were married, and our children and now our grandchildren have great joy there. We are most thankful and glad that you and your family could also have the great inspiration that comes from the beautiful Jackson Hole country.

We treasure the pictures that you sent us which we have framed and which will have a place of honor in our home.

Very sincerely,

Mary
Mrs. Laurance S. Rockefeller

The President
The White House
Washington, D. C.

P. S. We are enclosing photographs relating to your visit to the JY last summer. No. 1 is a picture of you riding on Buster which was published in Time magazine. The other is the picture of us with the "Appeal to the Great Spirit" sculpture, a likeness of which you have in the Oval Office. I thought it was such an inspired and powerfully good likeness of you that I have had it specially enlarged.

Very sincerely,

Laurance
Laurance S. Rockefeller

Enclosures

THE WHITE HOUSE
WASHINGTON, D.C. 20500

DATE: 6-13

TO:  Harold Stokes
Dany Sosnik
FROM: Staff Secretary

#71. I believe the team of
art is "chutzpah." I
wouldn't think a response is
needed, but I leave that to
you.



cc: Karen Hancock

THE WHITE HOUSE
WASHINGTON, D.C. 20500

DATE: 6-13

TO: Harold

Deng

FROM: Staff Secretary

#71. I believe the team of
art is "chutzpah." I
wouldn't think a response is
needed, but I leave that to
you.



cc: Karen Hancox

VAN DYK ASSOCIATES, INC.
PUBLIC AFFAIRS & PUBLIC POLICY COUNSELORS

1250 24TH STREET, NW SUITE 300
WASHINGTON, DC 20037
202 • 223-4880

Through to go to
Peter 2/8
96 JUN 12 11:55

June 6, 1996

TO: Ms. Nancy Hernreich

FROM: Ted Van Dyk

Please see attached this personal note for the President.

Attachment

VAN DYK ASSOCIATES, INC.
PUBLIC AFFAIRS & PUBLIC POLICY COUNSELORS

1250 24TH STREET, NW SUITE 300
WASHINGTON, DC 20037
202 • 223-4880

96 JUN 12 11:55

June 6, 1996

President Bill Clinton
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear Mr. President (Bill):

These are tough times for you but I know that you will face them with characteristic buoyancy.

As you know, I was quoted last week in the New York Times and Wall Street Journal regarding the political importance of last week's Little Rock verdicts -- i.e., to the effect that they mark the beginning, and not the end, of a long political ordeal for you and for the Democratic Party.

Subsequently, I responded to a Journal request that I write a piece on the matter -- which appeared this Monday -- and have responded to inquiries as they have come. I have not sought to start a movement or do anything more than candidly state my views, which I have done for a lifetime. This time I expressed myself on Whitewater; at other times I have done so on trade policy, foreign policy, the budget, and anything else I thought topical and important.

The purpose of my note is this: Richard Cohen in this morning's Washington Post ridiculed my Journal piece. I presume others in the media and party are being urged to do the same. As you might imagine, I couldn't care less about the criticism. But, from your standpoint, I think you are best served in the present situation by changing the subject, not by raising Whitewater as an issue to further and more prolonged public visibility. The Cohen piece, for instance, triggered a number of additional media inquiries which I in turn have had to answer candidly. (You know my views; I expressed them to you in a private letter after the November, 1994 elections.)

Thus, I would suggest that you:

1. Focus substantively, visually, and otherwise on the economy, which is in good shape.
2. Secondly, focus on foreign affairs. The country is at peace.

3. On Whitewater and related matters, adopt a posture that you are doing your job...will cooperate fully with any legal or other inquiries...and will have nothing further to say. You will let those chips fall and not be distracted by them.

This latter posture would preclude:

---getting into public argument, or inspiring others to do so, with anyone who is a critic or (in my case) informed analyst.

---being critical of, or attacking, anyone involved in the inquiries ranging from Ken Starr to political or media figures. These attacks and/or counterattacks only leave an impression that you must be vulnerable.

---venturing forth to comment on day-to-day developments.

These latter actions only raise the visibility of issues you want to smother.

As you know, I have been and will be critical of policy or political initiatives which I think are bad for the country. And I will support those which I think are good for the country. I remain the same lifelong and loyal Democrat I always have been.

If you want to talk any of these matters through privately, I am always here.

With best wishes.

Sincerely,



Ted Van Dyk

P.S. Thanks again for your kind hospitality to my wife & family a couple XMas's back. Jan died in April but always had good memories of you & the Ark. Cancer Research Center in Little Rock. Life can be hard but we forge on.

THE WHITE HOUSE
WASHINGTON

June 12, 1996

Mr. Donald R. Beall
Chairman of the Board
and Chief Executive Officer
Rockwell International Corporation
Post Office Box 4250
Seal Beach, California 90740-8250

Dear Donald:

Thank you very much for sharing with me your initiatives at Rockwell International to implement the elements of corporate citizenship and responsibility.

I am sorry you were unable to attend the White House Conference on Corporate Citizenship. The event was a great success and provided an opportunity to discuss how strengthening relationships between employers and employees can ensure the long-term prosperity of our nation.

We can build on the progress we made at the Conference by continuing to foster and develop the five principles of corporate citizenship that were discussed. If companies create family-friendly workplaces, provide health and retirement security, maintain safe and secure workplaces for employees, invest in employee training, and create partnerships with American workers, they will prosper and so will our country. I hope you will continue to share your thoughts with me as we carry on the dialogue on this vital issue.

Again, I am sorry you could not attend the Conference, but, I know that your commitment to America's work force will keep you involved as we strive to ensure a bright and prosperous future for our nation.

Sincerely,

Bill Clinton

96 MAY 14 P5:32

Donald R. Beall
Chairman of the Board and
Chief Executive Officer

May 14, 1996

President Bill Clinton
The White House
Washington, D.C. 20500

Dear Mr. President:

Your leadership, exemplified by your organizing the forum for CEOs this week and bringing to the forefront of national debate the issues of corporate responsibility and corporate citizenship, is commendable. Because of an unexpected development, I now, regrettably, am unable to join you and the others in Washington. However, I thought you, your staff and the Cabinet might be interested in Rockwell's perspective on these matters.

As you said recently, "Our business community is the engine of economic growth ... the envy of the entire world." Indeed, the U.S. economy is once again the most productive in the world. American business today is more intensely customer-focused than ever before. As a result, many companies in many industries are growing market shares on a global basis, creating good American jobs by the thousands. We are the world leaders in developing the new technologies that will improve the quality of life for millions, perhaps billions, of people the world over. And we are leading the transformation from a manufacturing era that focused on domestic mass production to one focused on flexibility and specialization to meet the unique needs of our many and diverse customers wherever in the world they are.

At Rockwell, as at many other companies, the single most important ingredient of our success has been the tremendous efforts of our people. Our approach to involving our people has evolved over time from a more traditional command-and-control philosophy that worked very well during an earlier era, to an approach where we have sought and received personal leadership and accountability in the workplace from all of our people as we must in today's much fiercer competitive environment.

As you do, Mr. President, I travel extensively all over the world. I meet with customers, business partners, suppliers, government officials and many of our 82,000 Rockwell employees worldwide. And I can tell you firsthand that our people are excited, energized

and fully engaged in all aspects of our business -- and are the reason Rockwell is achieving such excellent levels of performance in our very challenging global markets.

We want to sustain this excellent performance. In fact, we are pursuing a shared Vision at Rockwell: to earn and maintain the reputation as the best diversified high technology company in the world ... not as I and others on our Board judge us, but as evaluated by four other key groups. These "judges" include not just two groups by whom observers of corporate America might expect us to be judged -- our shareowners and our customers -- but by two other very key constituencies, our employees and our communities. Our goals in these areas are: to be recognized as the best place to work; and to be known as engaged, enthusiastic supporters of our communities. Though much work remains to be done to achieve both goals, we believe we're well on our way.

Our goals in these areas dovetail very well, in fact, with the goals you've set and the concerns you've expressed in the area of corporate citizenship and corporate responsibility.

I want to share with you some of our philosophy on these issues, and tell you about just a few of the many actions we're taking at Rockwell ... using the "challenge areas" as your staff has outlined them for this week's forum. Then I'd like to ask for your help on a few public policy initiatives that we believe could help us improve our overall competitiveness so that we could build even more of these kinds of activities and programs into the Rockwell of tomorrow.

In the first "challenge" area, "creating and maintaining family friendly workplaces that allow workers to be both productive and caring, responsible family members," we at Rockwell recognize that work, health, family and continuous learning are important facets of our lives, and believe our work environment can and should support a balance in these varied aspects of our lives. Our ongoing series of programs and activities include:

- a variety of child and elder care programs including an on-site child care in Cedar Rapids, Iowa that benefits more than 200 children and offers a sliding fee scale for lower income parents;
- many convenient on-site services ranging from dry cleaning to shoe repair to on-call family pagers, and including on-site prescription delivery through our very popular Rockwell pharmacy, which serves over 150,000 employees, retirees and their dependents and will save employees and the company \$5 million in FY 96 alone; and
- various flexible scheduling options including a compressed workweek, job sharing and telecommuting. In fact, one of our paralegals who has a son whose muscular

dystrophy requires considerable medical care told us her Rockwell flex time has been a "true blessing" in her life.

- Other activities at Rockwell that promote a family friendly workplace include adoption assistance, health fairs and on-site fitness centers and a variety of family leave programs, most of which were in place before federal law mandated our compliance.

In the second "challenge" area, "providing economic security that a living wage, health care and pension benefits can guarantee," we have long been proud of our activities at Rockwell. Toward this end:

- The compensation of our hourly employees has improved with wage and COLA increases of between 18-20% over a three-year period. Through the cooperative involvement of our unions, these wage increases have been leveraged by significant productivity gains.
- Many of our businesses are implementing business performance-based salary programs. Our fastest growing business, Semiconductor Systems, the world leader in fax and data modem chips and headquartered here in California, ties all 4,300 employees into a package that has a potential payout this year of \$9.2 million if the business's goals are exceeded.
- Our Rockwell Savings Plan, in place for several decades now, is a real favorite of our workforce and a significant competitive differentiator for us when compared to what is offered by many other companies. Most of our salaried employees and an increasing percentage of our hourly employees participate. On average, salaried employees save 7% of their earnings, matched by 75% of free Rockwell stock. The average value of savings plan holdings today is \$122,000 per employee, up from \$82,000 three years ago. Clearly, our people are benefiting from the increase in "shareowner value" we're generating as our stock price continues to rise. I might add that in holding 24% of Rockwell common stock through the savings plan and other avenues, Rockwell employees make up a significant element of our "shareowner" constituency!
- On health care, we are self-insured and cover all 61,000 of our U.S. employees and their families as well as 55,000 retirees at an annual cost of \$450 million. We have a partnership with our employees to save costs, which we are sharing with them through lower premium rates.
- We also recognized early the needs of those who don't work to their normal retirement date; and provided that employees could leave the company, come back

and still get the benefits of past service -- again, before any federal regulations required it.

In the third challenge area, "investing in employees through education and training for new skills and advancement," our viewpoint and activities encompass two broad areas: the education of our next generation, and continuous learning among our present workforce.

- Rockwell contributes to education not only with our checkbook (\$50 million over the last decade) but also by donating equipment and employees' personal time to help develop curricula and set local policy through service on school boards. Though historically we've been most active at the college and university level, K-through-12 is our most significant focus today. Our "Advanced Career Training" (ACT) program in partnership with local school districts has "graduated" more than 26,000 students over more than a quarter century, many of whom have later come to work for Rockwell businesses; each year during National Engineers Week (a significant effort I led as national chair in 1994), we send more than 500 engineers into schools to help inspire students to study math and science and consider engineering as a career and a way to help improve our society; our "Parents, Kids and Computers" program has graduated 2,000 students and parents in Florida and California and 300 are on the waiting list to get in; and with the assistance of the Los Angeles Educational Partnership, I recently convened a broad group of business executives, school district superintendents, educators and teacher representatives which resulted in a 12-year plan to improve math and science in Los Angeles schools, focusing mainly on K-8 teacher enhancement, the area identified as having the greatest leverage in student achievement.
- We believe it is only through our employees' personal commitments to continuous learning and development that our company and its employees will together reach our full productive potential. Rockwell's current annual investment of \$72 million in education and training is about 2.2% of payroll, compared to the American Society of Training and Development's norm of 1.5%. We increased our company investment 20% in 1996 and, with the upcoming rollout of our worldwide Rockwell Training Institute, we expect another 15-20% increase in 1997. Our 30-year-old educational reimbursement program alone has invested more than \$15 million during the last three years to help employees return to college or university studies.

In the fourth "challenge" area, "partnering with employees so that they have a voice in the workplace and share the burdens and benefits of good times and bad," our activities are significant:

- More than 1,000 of our people helped us develop and shape our Vision for the future that I mentioned earlier in my letter.

- We have at work, across functions and businesses and with our customers and suppliers, literally hundreds of Integrated Product Teams that are finding solutions that are often clearly superior than any one unit would likely find on its own (many of these teams are also self-managing, which further empowers our workforce and reduces overhead).
- I have personally traveled to visit the workplaces of thousands of these employees over the past four years, presenting more than 1,700 with our Chairman's Team Award.
- We've redefined union/management relations, now negotiating master contracts in a non-adversarial "win-win" process and including employee involvement in our union plants. Work processes have improved, along with productivity, and we have had a harmonious relationship with our unions for more than a decade.
- We've also made a great effort to develop training and outplacement centers for people we've had to let go. Most recently, services offered by our Employment Transition Center in Anaheim, California included resume consulting and preparation, telephone/copier/fax/mail/PC services, and job interviewing classes. Overall, 16,000 visits were made to the center and thousands of clients obtained new jobs.

Your final "challenge" area involves "providing safe and secure workplaces that protect the health and safety of employees through management commitment and employee involvement." Workplace safety is a core value at Rockwell. We are committed to being among the top five in the U.S. as judged by OSHA by the year 2000. We call this world-class safety performance. Already, 87 of 205 company facilities have achieved this level of performance and the others are working towards it. We voluntarily participate in OSHA's STAR program in some plants, and have plans to expand to other Rockwell facilities. In addition, we are learning from another company, DuPont, which has pioneered a unique safety training program we are using throughout our operations.

Now let me turn to public policy. Efforts by business alone to improve our society will not be enough. The government must help in removing or easing impediments that keep us from reaching our full potential. Again, I've grouped our needs for government help by "challenge" area.

- Family Friendly Workplace -- We could benefit by amendment of the Fair Labor Standards Act of 1938 to permit employers to give workers greater flexibility in scheduling their work weeks. As you may know, the law as currently written sets 40-hour work weeks as standard and requires employees covered by the act to be paid time-and-a-half overtime for each hour over the 40-hour standard worked in a given week. Employees could not work, for example, 30 hours one week and 50

the next at regular pay, even if both workers and employer agreed. I ask for your support for legislation (S. 1129 and H.R. 2391) to permit greater workweek flexibility.

- Economic Security -- The first step toward economic security is strong economic growth, which will expand job opportunities, increase wages and improve the nation's standard of living. I urge you, Mr. President, to advance: the pro-growth agenda of the Business Roundtable and other trade groups who have advocated a balanced federal budget, a smarter, more cost-effective regulatory system, a simplified tax system that encourages investment in the economy and in intellectual capital, and international trade and investment initiatives that will enhance America's global competitiveness; and Administration actions that will encourage our trading partners to implement policies that eliminate business practices that disadvantage American businesses due to the Foreign Corrupt Practices Act. I might add that your leadership on NAFTA and GATT was tremendous. We also urge you to press for speedy enactment of recent Senate- and House-passed legislation (now with conferees) that guarantees health insurance coverage and renewal for all groups regardless of individual health status.
- Investing in Employees -- Make permanent the exclusion from income taxes of employer reimbursements of tuition assistance to employees (Sect. 127). Because this law is not permanent, it creates a lot of uncertainty among employees as to whether they'll owe additional taxes at year end. It's not only a hardship for some employees but a disincentive for others to continue their lifelong learning. Also, we urge you to prevail upon Congress to complete their work aimed at consolidating the 150 or so separate government job training programs into a new comprehensive workforce development system at the state and local level. This will eliminate redundancies, bring help closer to the people who can benefit, and give them a speedier "leg up" into the fast-changing global labor market.
- Partnering with Employees - Pass the Teamwork for Employees and Managers (TEAM) Act, so that worker-management teams that have increased our ability to compete in the global marketplace become protected by law. Right now, a 60-year-old law makes workplace cooperation illegal for the 85 percent of American workers who are not union members.
- Safe and Secure Workplaces - I urge your Administration to codify your efforts to "reinvent" OSHA. We believe you share with industry many worthy goals in this area, including encouraging employee involvement in workplace safety and health matters, elimination of inspection quotas, restructuring of penalties to recognize employer good faith efforts, better targeting of enforcement resources and elimination of fines for nit-picking violations. Bipartisan bills (H.R. 1834 and

year-old law makes workplace cooperation illegal for the 85 percent of American workers who are not union members.

- Safe and Secure Workplaces - I urge your Administration to codify your efforts to "reinvent" OSHA. We believe you share with industry many worthy goals in this area, including encouraging employee involvement in workplace safety and health matters, elimination of inspection quotas, restructuring of penalties to recognize employer good faith efforts, better targeting of enforcement resources and elimination of fines for nit-picking violations. Bipartisan bills (H.R. 1834 and

S. 1434) to codify these proposals into law deserve your support. Together, we can ensure adequate protection of workers' health and safety without imposing unfair burdens on employers.

Thank you again, Mr. President, for your interest and leadership on these issues and for giving us at Rockwell the occasion to assemble and communicate to you our many activities and thoughts in these areas.

Sincerely,

A handwritten signature in black ink, appearing to read "Donald R. Beall". The signature is fluid and cursive, with a long horizontal stroke at the end.

Donald R. Beall

THE PRESIDENT HAS SEEN
6-13-96

✓ Leon
Pls check
summer program
for Dorskind
on 6/13/96
[initials]

original sent to
Dorskind

JIM DORSKIND:
Please coordinate
the reply.

✓ / Panetta's
office

June 9, 1996

The Honorable William Jefferson Clinton
President of the United States
The White House
Washington, D.C. 20500

Dear Mr. President:

I am writing to express my profound concern over the well-being and security of 1.5 million residents of the Sacramento metropolitan region, which is in serious danger of flooding.

In 1986, a disastrous flood in Sacramento killed 13 people and caused \$1 billion in economic damage. A subsequent review by the U.S. Army Corps of Engineers determined that levees along the American River have a 60% chance of flooding during a 100-year flood event. Furthermore, the agency determined that a 1 in 4 chance that a storm powerful enough to over-top these levees will occur within thirty years. In such an event, federal, state and municipal authorities will have 8 to 12 hours to evacuate 400,000 Sacramentans living and working within the flood plain before massive flooding occurs.

The Sacramento flood plain includes the State Capitol of California, over 1,200 government facilities, 5,000 businesses, 160,000 homes, 130 schools and seven of the region's nine major medical facilities. Total damages from a flood are estimated to range from \$7 billion in the event of a 100-year flood to \$16 billion in the event of a 400-year flood.

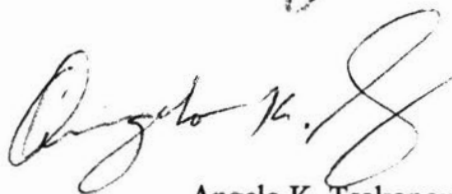
The entire, bipartisan Congressional delegation from the Sacramento region has devised and endorsed a plan to substantially and necessarily improve flood protection in the Sacramento metropolitan area, and avert the catastrophe that would result from flooding. With the support of the Sacramento Area Flood Control Agency (SAFCA), the plan has been introduced in Congress as H.R. 3270, which authorizes the construction of a dam in Auburn, northeast of Sacramento, and critical levee improvements along 36 miles of the American River between Auburn and Sacramento.

The bill calls for a federal share of \$609 million, out of a total cost of \$949 million. The federal share represents less than one-quarter of the estimated federal flood relief costs of \$2.8 billion to \$5.7 billion for clean-up and reconstruction projects. Of course, the costs of human lives lost in a flood, as well as the emotional toll and suffering of the survivors, are incalculable.

The Honorable William Jefferson Clinton
June 9, 1996
Page Two

Mr. President, Congress is scheduled to take action on H.R. 3270 before the Water Resources and Environment Subcommittee beginning June 11th. Your support of the measure would deliver an essential message of responsiveness and concern by your administration for the well-being and security of 1.5 million people in the Sacramento region. I thank you for your serious consideration of this matter, and stand ready, as always, to provide additional input to you and your staff as may be necessary.

Sincerely,

A handwritten signature in dark ink, appearing to read "Angelo K. Tsakopoulos". The signature is fluid and cursive, with a large, stylized initial "A" and "T".

Angelo K. Tsakopoulos