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Thursday, May 20, 1999

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THE PRESIDENT HAS SEEN

5-20-99

Rubin Systems Inc.

Box 387

450 Long Ridge Road

Pound Ridge NY 10576

(914) 764-4931

(914)-764-0536 (fax)

howard_rubin@compuserve.com

THE PRESIDENT HAS SEEN

5-20-99

Need reply
should go to
Whitaker & Landry
Y2K for us

Date : April 15, 1999

For : President Clinton

From : Dr. Howard A. Rubin

Subject : 1Q1999 Year 2000 survey results

Here are the results of my latest Year 2000 tracking survey shared with John Koskinen, the OVP, and the Senate team. The demographics of the survey cover:

A profile of responses of 152 Fort

A profile of responses of 14 Go

Key 4Q1998 Headlines

- Most companies are upping their estimates to date have been too low. This is driven by the need for resources.
- Organization did not get as far in sync as expected. 92% are still experiencing.
- Renovation validation is now a critical.
- Continuity planning and command especially driven by continuing slip.

Headlines

- 85% of companies feel that their spending is too high.
- 52% of companies now expect to spend more.
- The largest growth area of Year 2000 budgets related to application development remediation is targeted at suite testing -- a 10% jump in those surveyed during the last quarter.
- The impact of Year 2000 work on normal development and enhancement activities has continued to increase -- 34% of companies are now deferring development (vs 30 in 4Q1998). Those deferring maintenance enhancements has dropped from 32% to 28%.
- Year 2000 compliance is becoming more of a factor in business to business relationships -- 87% of those surveyed indicate (up from 69% in 3q98) that it is very

Sean -

Should we send
to John Koskinen?

Yes ✓

No

After you have seen,
we will send to

Beukhardt for signature

C

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5-20-99

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THE PRESIDENT HAS SEEN

5-20-99

Handwritten notes:
New Agency
showed go to
wherever is handy
Y2K for us

Date : April 15, 1999

For : President Clinton

From : Dr. Howard A. Rubin

Subject : 1Q1999 Year 2000 survey results

Handwritten signature: BR

Here are the results of my latest Year 2000 tracking survey shared with John Koskinen, the OVP, and the Senate team. The demographics of the survey cover:

A profile of responses of 152 Fortune 500 organizations on Year 2000 issues
A profile of responses of 14 Government agencies on Year 2000 issues

Key 4Q1998 Headlines

- Most companies are upping their estimates. 85% of those surveyed say that their estimates to date have been too low. 52% say that their 1999 numbers will go up. This is driven by the need for resources to support business continuity planning.
- Organization did not get as far in systems conversion and implementation in 1998 as expected. 92% are still experiencing slippage in making any of their milestones.
- Renovation validation is now a critical step in the Year 2000 process.
- Continuity planning and command center development is now a major thrust, especially driven by continuing slippage.

Headlines

- 85% of companies feel that their spending estimates for Year 2000 are still too low.
- 52% of companies now expect to spend more in 1999 than in 1998 on Year 2000.
- The largest growth area of Year 2000 budgets related to application code remediation is targeted at suite testing -- a 10% jump in those surveyed during the last quarter
- The impact of Year 2000 work on normal development and enhancement activities has continued to increase -- 34% of companies are now deferring development (vs 30 in 4Q1998). Those deferring maintenance enhancements has dropped from 32% to 28%.
- Year 2000 compliance is becoming more of a factor in business to business relationships -- 87% of those surveyed indicate (up from 69% in 3q98) that it is very

likely or potentially likely that they will not do business with non-compliant suppliers and partners

- The number of companies considering using Year 2000 compliance in their marketing message has increased from 55% as of 4Q1998 to 83% in 1Q1999.
- Business partner cooperation and vendor compliance continues to receive poor ratings across the board and is rating lower than in 4Q1998.
- All companies surveyed expect to discuss Year 2000 in their annual reports
- Contingency planning is occurring in 100% of those. The work is increasingly engaging business staff (85% of those surveyed). Mitigation of risk after events occur is now a major focus of contingency plans -- 65% of plans now address this issue versus 40% at the end of 3Q1998.
- 96% of companies have found that their existing business disruption plans do not provide adequate coverage for Year 2000 -- this represents a substantial increase from 90% in 4Q1998. The shift is now toward "continuity" vs "contingency" planning.
- 85% of organizations are planning to build Year 2000 specific command centers while 45% are combining this function with existing business continuity mechanisms. In 62% of cases, business management will be running the command centers.
- 98% of companies are now willing to participate in cross industry command center activities.
- The number of organizations indicating a need to increase staff has dropped from 70% in 4Q1998 to 46%. Continuity planning is the primary staff need area. With the press on continuity planning, the staff is finding the work less "boring"
- Milestone slippage is increasing in 92% of the organizations.
- The amount of code planned to be compliant by 1/1/1999 has fallen short of expectations. While 74% of organization expected to have more than 51% of code compliant, only 55% did.
- 78% - down from 84% -- expect to have 76% to 100% of systems ready by 12/31/1999. This number keeps dropping.
- 80% now believe they must use IV&V techniques, up from 62% in 4Q1998.
- 72% of those surveyed have had a Year 2000 related failure (up from 55% in 4Q1998 and 44% in 3Q1998). Most of the failures (93%) have caused a financial miscalculation.
- 96% -- believe that there will be a major increase in failures during 1999.
- Local government projects still appear to be at the greatest risk.
- Despite Year 2000 concerns business priorities are highly focused on revenue, profitability, regulation/deregulation, and the global economy. Year 2000 issues do not appear in the top 5 for any industry group however Year 2000 issues rank as the #1 priority in the IT community.
- Top 5 priorities for the next 500 days are: Build crisis management centers, systems installation, the operating environment, the desktop, vendors, business partners, and the supply chain. IV&V is also on the rise
- Major perceived post 1/1/2000 activities still are 1) crisis/event management 2) conversion of secondary systems 3) deferred platform upgrades 4) the work backlog 5) staff redeployment and 6) package/ERP deployment.

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Date : April 22, 1999

For :	Elaine Kamarck Vice President Gore
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From : **Dr. Howard A. Rubin**
Subject : **The transformation of education for the 21st century**
(draft 3)

Comments on the transformation of education needed for the 21st century:

***A transformation from the educational system of today to the
learning system of the tomorrow.***

*[Many of the ideas presented here are the result of recent work with the Blueprint
Board of Advisors]*

*To be effective in a world of accelerating change, today's **educational system**
must be transformed into a "**learning system**" for the 21st century.* The learning
system will be a *complete* system in that:

- It recognizes the full life cycle and continuity of learning needs and the necessity of continuous learning... it starts earlier, goes deeper, extends higher, and promotes learning that continues outside its bounds.
- It recognizes and has a place for all constituencies and learning modes.... No one falls off the edge of the model.
- It is agile and adaptive through the use of the very technology that is driving it into existence.
- It makes efficient and effective use of all its assets and resources from the needed "physical plants" to expert staff to information itself.
- It is driven by a market economy to ensure its continual adaptation and internal accountability through performance visibility and market forces.
- It is characterized by high performance in all its aspects.

The learning system is differentiated from the educational system of today in a number of transformational dimensions which range from system scope to delivery mechanisms to standards/accountability to funding/financial models and more.

Transformations needed for the change from an educational system to the learning system of the 21st century

Transformation of the basic system model:

- Today's model has a strong focus on dispensing facts and information accumulation.
- The transformed model needs to focus on continuous learning and knowledge acquisition. The goal is to develop as basis for continuing learning beyond the formal bounds of the learning system. *In fact the overall goal is to create a High-Performance Learning System.*

Transformation of system scope:

- Today's system has a narrow focus in terms of the bandwidth of education and constituencies served.
- The future learning system scope is all inclusive with elements of the system designed to supported every aspect of learning from a universal preschool to elements to support those that would be considered dropouts in today's system. The horizontal coverage of the system is thereby extended and at the same time the vertical scope is extended thru higher education. In addition more latitude in choices to support the needs of the development of the 21st century American workforce must be available.

Transformation of the funding/finance model:

- In today's system model funding goes to the system.
- In the learning system model funding follows the student.

Transformation of the physical plant:

- Today's physical plant is the "school" -- a somewhat single purpose structure making inefficient use of the resources around it and its own plant/
- In the new model, the physical plant should be a multi-use environment that enables round the clock, round the year facility utilization. At one level, the school in the learning system may be a community center; at a higher level the "dorm" may become the college or university; at another level through distance learning and the Internet, the home may become the school for part of the learning systems processes

Transformation of the use of standards of achievement and accountability:

- Standards are virtually non-existent in the education system of today
- In the learning system, driven by a "market economy" standards are critical as are notions of accountability benchmarked against the standards. However, new forms of measurement of achievement that focus on learning not just information accumulation are needed.

Transformation of disclosure (related to standards and performance):

- Disclosure of performance of school systems virtually does not exist today (There is more information on the label on a Mars candy bar about its content than is available by analogy on most school systems)
- In the learning system disclosure is a key element of performance visibility for the educational market economy to work.

Transformation of the role of the teacher:

- Today the teacher performs an information transfer function and acts somewhat as a problem solver "guide". Instructional quality varies widely as do certification mechanisms.
- In the learning system there will be many alternative delivery systems and the teacher will play the role of the ultimate "agent" of learning. Acting as both a guide and a customizer... requiring high standards of quality and broad certification with continuous learning and training.

Concluding comments:

As Peter Senge wrote in *The Fifth Discipline*, "in the future the only sustainable competitive advantage will be the ability to *learn faster* than your competitors". To put the concept of "*faster*" in perspective, one must release that the rate of change itself is changing. Global technology research indicates that during each 2 year period in the 1990's we have experienced technology change equal to that of the entire 1980's and within 5 years, in each year we will experience the level of change of the 1980's twice over. This change *acceleration* expressed in terms of generation of information, knowledge and basic technology change will continue to increase. The educational system of the future must be designed with all this in mind as a learning system. At the same time these very changes will be a major contributor and driver of the transformation of education.

The ideas presented herein are in a constant state of evolution themselves. I would be pleased to continue to work to evolve them with you and contribute to your efforts.



YES Corps --Y2K Expert Service

The **YES Corps** is an international grassroots **volunteer** network of Y2K experts committed to providing Y2K Expert Service to people, communities and countries in need of technical assistance to assure worldwide Y2K readiness.

YES Corps volunteers come from international industry, government agencies, academia and private enterprise and include individually recognized experts who have offered their time, availability and knowledge at no charge to support this humanitarian effort.

The core focus area of the **YES Corps** is infrastructure -- the basic elements needed to ensure national continuity in telecommunications, utilities (power and water), government systems, financial systems, medical services, and transportation. The areas of volunteer expertise include systems remediation, contingency planning, event management/command centers, program and project management, resource estimation, and best practices in tools and technology.

YES Corps volunteers participate in regional Y2K readiness meetings, conduct on-site visits to countries, identify and share appropriate resources, and correspond directly with the Y2K National Coordinators via E-mail, videoconference, teleconference, listservers and, as needed and as appropriate, face-to-face visits. **YES Corps** volunteers provide direct support to satisfy specific needs identified by the National Coordinators

The **YES Corps** volunteer program is coordinated by a volunteer steering committee composed of: Gary Beach, publisher of *CIO Magazine*; Leon Kappelman, Associate Professor of Business Computer Information Systems at the University of North Texas; and Dr. Howard Rubin, professor and Chair of the Department of Computer Science at Hunter College of the City University of New York. The YES Corps is affiliated with the International Y2K Cooperation Center, which was created in February 1999 under the auspices of the United Nations with funding from the World Bank.

For more information, contact:

YES Corps Program Director: Roslyn Docktor (ext. 13) *E-mail:* docktor@iy2kcc.org

News Media Director: Lisa Pellegrin (ext. 11) *E-mail:* pellegrin@iy2kcc.org



Interactive Planning Session: Accra, Ghana May 13,1999



For Immediate Release
April 6, 1999

Contact: Lisa Pellegrin
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Fax: (202) 466-5451
E-mail: pellegrin@iy2kcc.org
Web: www.iy2kcc.org

International Volunteer Corps And Website Will Promote Y2K Readiness

WASHINGTON, DC, USA – The international center created to promote Y2K readiness around the world today launched a volunteer program to provide localities with technical help to ensure a smooth transition to the year 2000. The Center also established an electronic network of over 160 national Y2K coordinators and launched an international Y2K website.

“Y2K highlights how all nations depend on each other for economic life. The Center’s ‘YES’ volunteer corps and free electronic resource center will help our network of national Y2K coordinators address local, regional, and global aspects of Y2K,” said Bruce W. McConnell, director of the International Y2K Cooperation Center (IY2KCC). “With the cooperation of nations around the world, we’re saying ‘yes’ to Y2K success.”

McConnell announced the creation of the Y2K Expert Service, the “YES Corps,” an international network of Y2K experts who have volunteered their expertise to help countries in need of technical assistance.

The Center’s new international Y2K website offers best practices for attacking the Y2K problem, YES Corps information, a calendar of events, and links to other countries’ Y2K sites.

The Center is also developing a comprehensive, non-commercial survey of Y2K readiness.

“The Center’s actions are a strong start toward realizing the vision of global interdependence essential to addressing Y2K,” said Ambassador Ahmad Kamal of Pakistan, the Chairman of the United Nations Working Group on Informatics and of the Center’s multilateral Steering Committee.

The IY2KCC was established in February 1999 under United Nations auspices with World Bank funding in response to the need to update computer and automated control systems around the world to smoothly transition to the year 2000.

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**INTERNATIONAL
Y2K**



**COOPERATION
CENTER**



PAKISTAN MISSION TO THE UNITED NATIONS
PAKISTAN HOUSE
8 EAST 65TH STREET
NEW YORK, N.Y. 10021

6 April 1999

**Mr. Bruce W. McConnell,
Director,
International Y2K Cooperation Center,
Washington, DC 20036**

Dear Mr. McConnell:

It is with great pleasure that we all applaud today the launching of the volunteer corps and website of the International Y2K Cooperation Center.

Y2K is a global issue. Accordingly, the Center has been, from its very inception, an international effort that draws on the skills, resources, and energies of Y2K experts and governments from every continent. Only if we sustain a vision that goes beyond national and regional issues to a recognition of our global interdependence will we succeed in addressing Y2K. The Center's actions today are a strong start towards realizing that vision.

I have no doubt that the United Nations Working Group on Informatics, and the Centre's multilateral Steering Committee, which I have the honour to chair, will join me in expressing the admiration that we all share at the good work that is being done by the Centre in this effort.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'Ahmad Kamal', written in a cursive style.

(Ahmad Kamal)

Ambassador and Permanent Representative



International Y2K Cooperation Center Steering Committee Members

The Honorable Amable Aguiluz, Philippines
The Honorable Yahia Bouabdellaoui, Morocco
The Honorable Don Cruickshank, Great Britain
The Honorable Peter Hagedoorn, Netherlands
The Honorable Carlos Jarque, Mexico
The Honorable Haukur Ingibergsson, Iceland
His Excellency Ahmad Kamal, Ambassador for Pakistan to the United Nations
The Honorable Seiichi Kondo, Japan
The Honorable John A. Koskinen, United States of America
The Honorable Rodrigo Moraga, Chile
The Honorable Youngsoo Shin, Republic of Korea
The Honorable Mario Tagarinski, Bulgaria

Associate Members:

Dr. Carlos Alberto Primo Braga, Program Manager, *infoDev* Program, World Bank
Mr. Harris Miller, President, World Information Technology and Services Alliance

Sector Coordinators:

Mr. Rodrigo Moraga, Chile	Sector: Finance
Mr. Jeonwon Yoon, Republic of Korea	Sector: Telecommunications
To be named.	Energy, Health Care and Transport

Regional Coordinators:

Dr. Amable Aguiluz V, Philippines	East Asia and the Pacific
Mr. Rodrigo Moraga, Chile	South America
Mr. Carlos Jarque, Mexico	Central America and the Caribbean
To be named	Southern Africa
Mr. Mario Tagarinski, Bulgaria	Eastern Europe and Central Asia
Mr. Yahia Bouabdellaoui, Morocco	Middle East and North Africa
Mr. Mandy Mayer, Great Britain	Western Europe
and Mr. Peter Hagedoorn, Netherlands	
Hon. John A. Koskinen, United States of America	North America



Bruce W. McConnell

Bruce W. McConnell is Director of the International Y2K Cooperation Center (IY2KCC). The Center was established in February 1999 under the auspices of the United Nations, with funding provided by the World Bank.

The mission of the International Y2K Cooperation Center is to promote cooperation and action among governments, peoples and the private sector to minimize adverse Y2K effects on the global society and economy. Currently, the Center is building a support system to help countries identify and resolve critical Y2K issues affecting telecommunications, utilities (power and water), government systems, financial systems, medical services, and transportation.

McConnell came to the IY2KCC from the U.S. Office of Management and Budget, Executive Office of the President, where he served as Chief of Information Policy and Technology. As Chief he led the efforts to ensure that U.S. Government programs continue to function properly across the millennium change, encouraged the dissemination of government information to the public in all formats, and ensured sound information security and encryption policies.

McConnell received a Bachelor of Science in engineering from Stanford University in 1971. After a decade of working as a mechanical engineer in private industry, he enrolled in the University of Washington, and received a Masters of Public Administration in 1985. He resides in Washington, D.C., and sings tenor with the acclaimed Thomas Circle Singers.



International Y2K Cooperation Center Steering Committee Associate Member

Dr. Carlos Alberto Primo Braga

Dr. Carlos A. Primo Braga is the Program Manager of *infoDev* (the Information for Development Program at the World Bank) and the Thematic Group Leader of TechNet (a network of professionals working with science and technology for development) in the Energy, Mining and Telecommunications Department. Between 1995 to 1997, he worked in the Telecommunications and Informatics Division, Industry and Energy Department, and before that (1991-95) in the International Trade Division, International Economics Department. Prior to joining the World Bank, Primo Braga was Assistant Professor of Economics at the University of Sao Paulo and Senior Researcher at the Fundacao Instituto de Pesquisas Economicas (FIPE), Sao Paulo, Brazil.

Previously, he served as an economic consultant to international organizations including the private sector, multilateral agencies, and governmental institutions. During 1987-88, he served as the joint coordinator of the Brazilian team working on a Rockefeller Foundation project on the Multilateral Trade Negotiations and the Developing Countries. Primo Braga's main research interests are: international economics (multilateral institutions, regional integration, foreign direct investment, trade and development); economics of science and technology; intellectual property rights; industry studies (telecommunications, steel, frozen concentrated orange juice); and economics of the services sector.

Primo Braga's publications include: "Developing Countries and Accounting Rates Reform – A Technological and Regulatory El Nino?" Viewpoint, No. 173 (January 1999), (co-authors: E. Forestier, P. Stern); "Reforming Intellectual Property Rights Regimes: Challenges for Developing Countries," Journal of International Economic Law (1998): 537-54, (co-author: C. Fink); "Telecommunications in Latin America and the Caribbean: The Role of Foreign Capital," The Quarterly Review of Economics and Finance 38 (Fall 1998), (co-author: V. Ziegler), "Protection and Trade in Services: A Survey" Open Economies Review 3 (1997), (co-author: B. Hoekman); "Liberalizing Telecommunications and the Role of the World Trade Organization," The Information Revolution and the Future of Telecommunications, The World Bank (June 1997), "The Private Sector and the Internet," (co-author: C. Fink) The Information Revolution and the Future of Telecommunications, The World Bank (June 1997).



YES Corps Steering Committee

Gary Beach

Gary Beach is publisher of *CIO Magazine* (www.cio.com), a publication focused on the information technology (IT) needs of chief information officers. For 17 years, he held technology publishing posts at McGraw Hill and International Data Group. In 1994, Beach founded the United States Tech Corps (www.ustc.org), a national non-profit organization that coordinates the education technology efforts of 10,000 volunteers in the United States. Currently, he serves as Chairman of the United States Tech Corps and is a member of the Board of Directors of NetDay, a non-profit organization that focuses on education technology.

Leon A. Kappelman

Leon Kappelman is an Associate Professor of Business Computer Information Systems at the University of North Texas. Currently, he is directing much of his energies to helping enterprises solve Year 2000 technology problems. Kappelman serves as Associate Director of the Center for Quality and Productivity and as Co-Chair of the Society for Information Management's (SIM) Year 2000 Working Group. Recently, he was appointed SIM Senior Advisor for Issues Advocacy. His professional expertise includes management of information assets, information systems development and, information systems assessment and benchmarking. Kappelman has published over 50 articles in numerous journals, including *Communications of the ACM*, *MIS Quarterly*, *Journal of Management Information Systems*, and *Project Management Journal*. He co-edited *Y2K Endgame Strategies: Risk Management, Testing, and Contingency Planning*, 1999; and edited *Year 1000 Update: Key Issues and Research Reports*, 1998, SIM International.

Howard A. Rubin, Ph.D.

Dr. Rubin serves as Chair and Professor of the Department of Computer Science at Hunter College of the City University of New York. He is a former Nolan Norton Research Fellow and, currently, a META Group Research Fellow, as well as a Faculty Affiliate of Cap Gemini. Rubin is the Software Metrics Area Editor for *IEEE Computer*, Editor of Cutter Information's *IT Metrics Strategies*, a member of the Editorial Board of the *IT Journal*, and serves on the Board of Advisors of *Blueprint*. Recent publications include: *The Year 2000 Management and Planning Guide*, *Evaluating Year 2000 Project Success*, and *The Year 2000 Contingency Planning and Command Center*. In 1997, *Industry Week* named Rubin one of the top 50 "R&D Stars to Watch" in connection with his role as Chair of the National Task Force on Software Quality and Productivity. His international work in software measurement and economics has been the subject of briefing documents provided to President Clinton and Vice President Gore. Rubin is Chief Executive Officer of Rubin Systems Inc.



Statement of the World Information Technology and Services Alliance

The World Information Technology and Services Alliance (WITSA) applauds the opening of the International Y2K Cooperation Center (IY2KCC) and looks forward to working with it to pursue the common agenda of global Year 2000 preparedness. WITSA believes the Center will be instrumental in disseminating Y2K information and expertise to governments around the world, providing objective information on global Y2K preparedness, and in facilitating an international dialogue on contingency planning.

WITSA is a consortium of 38 information technology (IT) industry associations from economies around the world. Most recently, WITSA has taken on the role of providing support and administrative assistance to the Center. Since 1996, the organization has pursued a multi-faceted Year 2000 program, including acting as host for the first global summit on the issue. WITSA seek to advance the readiness of nations to minimize Year 2000 disruptions through:

- Global Coordination
- Global Leadership
- Assistance for Developing Countries
- Global Public Awareness and Action
- Cross-Sectoral Dialogue
- Focus on International Contingency Planning
- Outreach to Small and Medium-Sized Enterprises (SMEs)

As the global voice of the IT industry, WITSA is dedicated to: advocating policies that advance the industry's growth and development; facilitating international trade and investment in IT products and services; strengthening WITSA's national industry associations through the sharing of knowledge, experience, and critical information; providing members with a vast network of contacts in nearly every geographic region of the world; and, hosting the World Congress on IT, the only industry sponsored global IT event. Founded in 1978 and originally known as the World Computing Services Industry Association, WITSA has increasingly assumed an active advocacy role in international public policy issues affecting the creation of a robust global information infrastructure.



The International Y2K Cooperation Center

Mission: Promote cooperation and action among governments, peoples and the private sector to minimize adverse Y2K effects on the global society and economy.

Background: The International Y2K Cooperation Center (IY2KCC) was established under the auspices of the United Nations in February 1999, with funding provided by the World Bank. The IY2KCC officially opened its offices in Washington, D.C. on 1 March 1999.

Functions:

- A. **National Readiness:** Promote and advance Y2K programs in countries worldwide.
- B. **Regional Cooperation:** Facilitate and support effective coordination within geographic regions to share information, address trans-border issues, and prepare for contingencies.
- C. **Sector Cooperation:** Promote and support effective coordination within and across economic sectors to address infrastructure inter-dependencies, share information, and prepare for contingencies. The goal is to include active participation by all countries in all sectors, including energy, communications, finance, transport, health care, government services, power (electric and water), defense and security, manufacturing, food distribution, and environment. Particular focus will be given to sectors with significant cross-border effects.
- D. **Continuity and Response Cooperation:** Facilitate and support effective coordination to ensure the continuity of essential services and the provision of emergency responses.
- E. **Information Cooperation:** Promote and support effective international information sharing and publicity regarding the readiness of countries and sectors, the compliance status of products and systems, best practices, and contingency planning, in order to maximize readiness and promote public confidence.
- F. **Facilitation and Assistance:** Organize global meetings for Y2K National Coordinators. Work with the World Bank, Regional Coordinators, and others to identify assistance resources (financial and intellectual, including expert Y2K volunteers), and provide referrals to National Coordinators.

Structure: The IY2KCC operates online as a "virtual" center. Overall operations for IY2KCC are overseen by a Steering Committee consisting of the Chairman of the United Nations' Working Group on Informatics, selected Y2K National Coordinators, and the Manager of the World Bank's *InfoDev* Program.

Director: Bruce W. McConnell

News Media Contact: Lisa Pellegrin (202-466-5464, ext. 11); E-mail: pellegrin@iy2kcc.org



Y2K World-Wide Events Calendar

25-26 March 1999	Singapore	Regional IEA Conference (oil industry)
29-31 March 1999	Sofia	Eastern Europe & Central Asia Regional Conference
29-31 March 1999	Mauritius	Southern Africa Development Community (SADC) Sub-Regional
12-13 April 1999	Moscow	CIS and Baltic States Regional Workshop (ITU)
22-23 April 1999	Singapore	Asian Pacific Economic Cooperation (APEC) Y2K Symposium
26-27 April 1999	Sofia	Regional Conference (telecommunications)
3-4 May 1999	Geneva	Global Cross Sector Conference ITU Host
4-5 May 1999	Abu Dhabi, UAE	Mid-East/Africa Region Oil Seminar (OECD International Energy Agency)
5-6 May 1999	Geneva	ITU Y2K Task Force Meeting
9-12 May 1999	Africa	Africa Regional Y2K Conference Workshop
17-18 May 1999	Jamaica	Regional Conference (finance, tourism & public sector)
19-21 May 1999	Washington	2 nd South American Y2K Forum
16-18 June 1999	New York	2 nd Global Y2K National Coordinators Conference
June	Canada	World Conference on Disaster Management
July	Cuba	Regional Conference (contingency planning, health and communications)
TBA	Mid-East	Mid-East Regional IEA Conference (oil industry)

Sandy Fell -
should reply
PK



THE PRESIDENT HAS SEEN
5-20-99

Washington, DC
May 19, 1999

Dear Sir

Rania joins me in thanking you and Mrs. Clinton very much indeed for your very gracious hospitality during our stay in the US, in general, and for the beautiful evening spent together at the White House, in particular.

I would like to take this opportunity to thank you for the beautiful gifts which you so kindly sent us, and to express to you how much we appreciated them.

We look forward to seeing you again in the not too distant future.

WITH WARMEST REGARDS AND LOOKING
FORWARD TO SEEING MRS CLINTON IN JERUSALEM SOON!

Yours always

The Honorable William J Clinton
President of the United States of America
and First Lady Hillary Rodham Clinton
The White House
Washington, D.C.

5-20-99

After you have seen,
we will send to NSC-

As appeared in **The New York Times** Sunday, January 18, 1998

A message to President Clinton and the 105th Congress:

A Simple One-Step Plan to Solve the Education Crisis.

Great teachers.

Thousands and thousands of great teachers.

We must attract our best and brightest to the one profession upon which truly rests our nation's freedom, security and future greatness—teaching. If we can enlist the best among us to train our children, we will surely have the best-prepared and best-educated students in the world, thereby assuring America's continued leadership.

By enacting legislation to exempt teachers from all federal income taxes, Congress and the President can help assure that many of the best and brightest college students will choose to dedicate their careers and lives to teaching our children.

Perhaps it could go without saying that the education crisis is the most important issue we as a nation face today, affecting daily our single most important natural resource—our children.

Department of the Treasury — Internal Revenue Service
Form 1040 U.S. Individual Income Tax Return 1998 (See instructions on page 10.)
For the year Jan. 1-Dec. 31, 1997, or other tax year beginning 1997, ending 1997, ending OMB No. 1545-0074

Label
(See instructions on page 10.)
Use the IRS label. Otherwise, please print or type.

Label
Your first name and initial Last name
If a joint return, spouse's first name & initial Last name
Home address (number and street). If you have a P.O. box, see page 10. Apt. no.
City, town or post office, state, and ZIP code. If you have a foreign address, see page 10.

Presidential Election Campaign
(See page 10.)
Do you want \$3 to go to this fund? If a joint return, does your spouse want \$3 to go to this fund?

Filing Status
1 Single
2 Married filing joint return (even if only one had income)
3 Married filing separate return. Enter spouse's SSN above & full name here.
4 Head of household (with qualifying person). (See page 10.) If qualifying person is a child but not your dependent, enter this child's name here.
5 Qualifying widow(er) with dependent child (yr. spouse died 1997) (See page 10.)

Exemptions
6a Yourself. If your parent (or someone else) can claim you as a dependent on their return, do not check box 6a.
b Spouse
c Dependents. If you have a dependent, enter the dependent's name and relationship to you. (See page 10.)

Income
Attach Copy B of your Forms W-2, W-2G, and 1099-R here. If you did not

7
8a
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10
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14

EXEMPT TEACHER

Just as we as a nation could mount all of our resources and efforts for the Manhattan Project to win World War II, and, later, harness all of our best in industry and technology to win the race to put a man on the moon, today we must, with the same urgency, apply all our collective energies to improving the deplorable state of public education. And just as we use our tax system to advance many positive societal goals, our tax system here too offers a single, one-step opportunity to solve the current crisis in our education system. By exempting teachers from federal income taxes we will instantly put in place a mechanism sure to produce more and more great teachers.

First, this tax exemption would immediately and substantially increase teachers' salaries, thus incentivizing many of our top college graduates to pursue a career in teaching. In the 30's and 40's, public education produced superior academic results because, during the Depression, many of our best were attracted to teaching as it was a relatively well paying and secure job in a time when few jobs were available. Teaching would again become an economically attractive career if it carried with it an exemption from federal income taxes. The cost to the Treasury would be small, and certainly any tax money invested in teaching will return many-fold as a generation of better-educated, more productive citizens enters the work force.

Second, and perhaps more importantly, an exemption from federal income taxes for teachers would distinctly and dramatically recognize the gifted dedication of those who devote their careers to inspiring the minds of our children and grandchildren. Freeing teachers from ever paying federal income tax would, in one grand gesture, symbolically designate teachers as the one professional group whom we respect, cherish and value above all others. This is not to devalue the life-and-death work of police offi-

cers and fire fighters, or the terribly important life-saving efforts of doctors, nurses and other medical professionals. But none is more important to our nation's future than teaching.

If we are going to produce the world's best-educated future generations, we must attract the best candidates to the job of teaching those generations. Professionally dedicated teachers will not only provide a basic education in the three R's and the sciences, but can also impart to our children values and visions, dreams and opportunities.

No profession is more important to society and the future of our country than teaching. Teaching should never be a fall-back position or a career compromise. It is the noblest of callings, and should be recognized as such - both in dollars and in respect. If our children and our nation are to succeed in an ever-more-competitive world, let us reward and upgrade the status of teachers so that the finest young minds will be drawn to the profession. This will undoubtedly produce the best-educated, most globally-competitive generation of Americans in our history.

Mr. President and members of the 105th Congress, a golden opportunity awaits you - a chance to cure the abysmal state of public education and go down in history as having made the nation and the world a better place. In a single, decisive, creative stroke you can solve the education crisis. By implementing a permanent income tax exemption for teachers you will raise their financial rewards and status to a level commensurate with their contributions, you will attract the best-and-brightest of our population to this noble profession, you will create a society in which "teacher" is the most exalted title in the land.

And you will leave a legacy that will endure forever.

J. Morton Davis

Chairman of the Board, D. H. Blair Investment Banking Corp.
Author, *Making America Work Again* (Crown Publishers 1983)
and *From Hard Knocks to Hot Stocks* (William Morrow and Company 1998)

44 Wall Street, New York, N.Y. 10005, (212) 495-5000

As appeared in **The New York Times** Sunday, May 3, 1998

The United States must dramatically increase defense spending.

(But not on fighter planes and aircraft carriers.)

Who is America's greatest enemy?

Four United States Presidents and nearly half our population perished during the Cold War. They were not wiped out by the Communists. Presidents Clinton, Bush, Reagan, Carter and Ford, too, will all be attacked by a mortal enemy. But the life of each of these leaders is much more likely to be threatened by a heart attack or cancer than by an enemy's bullet.

Statistically, it is a fact that we – and our children and grandchildren – will be killed, not by some malevolent foreign power, but by one or more of the following:

- Heart Disease • Cancer • Stroke • Infectious Disease • Diabetes • Alzheimer's Disease • Parkinson's Disease • AIDS

These are America's real enemies, and they always have been. So when we talk about "defense spending," we should consider which "enemies" it is most important for us to defend against. To date, we as a nation have failed to make fighting against this handful of diseases – which are ravaging the lives of our citizens on a daily basis – a vital national priority.

The numbers, sadly, speak for themselves. The entire 1998 budget for the National Institutes of Health, which is

ing our quality of life. Perhaps the most critical component of this is finding ways to eliminate or reduce the enormous human suffering caused by disease and illness. Now is the time for our leaders to seize this historic opportunity – during a period in which we have the requisite financial and technological resources – to initiate, and win, an all-out war against these devastating human maladies.

Fortunately, precedent exists for the type of concerted national effort needed to find cures for the diseases afflicting our people. We as a nation must once again invoke the determined, compulsive spirit that spurred us to put a man on the moon before the Russians – the relentless, urgent drive behind the Manhattan Project that, in our life-and-death battle against the Axis powers in World War II, produced the atomic bomb.

If we have been able to marshal our resources so successfully against foreign adversaries, then surely we can do the same against disease and illness, our greatest adversaries here at home. Just as President Kennedy vowed in 1961 to put a man on the moon by the end of the decade, our leaders today should make a

can we have any chance of winning the war. In the process of waging this national effort, today's generation of scientists and doctors will conduct essential research, discover what does and does not work, and add to the fund of knowledge from which cures will ultimately derive.

Winning the war against disease and illness will not only greatly reduce human suffering, but will also result in enormous financial savings to the country as a whole. Medicare and Medicaid costs will fall, and productivity will rise as the workforce becomes more healthy and able-bodied. Indeed, additional spending on medical research is likely to pay for itself many times over.

We as a nation, therefore, must call on our leaders to take up the battle against disease and illness. Our leaders, in turn, must articulate a systematic and credible program for eradicating the worst diseases from among us.

Let us as a people – with all our financial and technological might and our best fighting spirit – join this battle for ourselves and for our children and grandchildren.

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Bonus
FYS

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Podcast

America's federal research center charged with leading the country's biomedical research effort, is \$13.6 billion. By contrast, the Pentagon's budget for 1998 is \$267.6 billion.

We are spending almost twenty times more against foreign enemies than we are against disease and illness at home. In fact, the cost of just one CVN-77 nuclear aircraft carrier is \$5.4 billion, or 40% of the NIH's entire 1998 budget, and the cost of just the first seven B-2 Stealth bombers was \$15.4 billion, well over the NIH's budget.

Moreover, in global terms, America's military budget is four times that of the second largest military spender, Russia, and is nearly five times that of Japan. America's military budget is almost seventeen times as large as the combined spending of the six countries often identified as our most likely adversaries: Iraq, North Korea, Iran, Libya, Syria and Cuba.

One of the advantages of our thriving peacetime economy is the opportunity it affords us as a nation to focus on improv-

national commitment to finding cures, by the end of the next decade, for the principal diseases afflicting our people.

To achieve such an ambitious national objective, the United States must immediately and dramatically increase funding of the National Institutes of Health and must provide much greater financial support to our country's major privately endowed and university-based medical research institutions. Just as we invested in our engineering schools during the Cold War to produce a generation of brilliant engineers, scientists and inventors, we must today invest in the nation's medical schools and biomedical and biotechnological institutes in order to train an army of doctors and researchers in the fight against disease and illness.

While the goal of finding cures for the worst diseases and illnesses by the end of the next decade is no doubt ambitious, we have always been an ambitious people and we have always succeeded where we have applied our national will. Only by starting an all-out war against disease and illness

J. Morton Davis J. Morton Davis

Chairman of the Board
D.H. Blair Investment Banking Corp.
44 Wall Street, New York, NY 10005
Telephone: (212) 495-5000
Author, *From Hard Knocks to Hot Stocks*
(William Morrow and Company 1998)
and *Making America Work Again*
(Crown Publishers 1983)



HOGAN

HARDWOODS & MOULDINGS

May 11, 1999

President Bill Clinton
White House
1800 Pennsylvania Avenue
Washington, DC 20500 / 2000

Dear President Clinton,

Paul and I are most excited about you
LA. Even more so of the possibility of

With this thought, many old memories
Ruston, LA since 1982. We are ten miles from Grambling, with Ruston being the home of
Louisiana Tech University. This being our hometown, we are very proud of the support extended to
your past presidential elections, in that Lincoln Parish went "Clinton" all the way.

We still maintain a home in Hot Springs, never able to give up our love of Arkansas. We keep in
touch with many of our Arkansas friends, such as Breck Speed and family, Guy and Mary Ann
Campbell, Robert Young and family and most importantly our old gang from Fort Smith. The
memory of Marilyn is ever present. I know she smiles on us from Heaven and cusses us also, as that
would be her nature.

Paul and I lead very active lives. Our community commitment being ever present. We are still multi
business owners, with Hogan Hardwoods being our mainstay. Our youngest son, David, and Paul
keep busy with this, having distribution centers in Ruston, Lafayette and Baton Rouge, LA and Little
Rock, AR. With this we service seven states with the distribution of hardwood lumber, mouldings
and all related products. We do a lot of trucking.

All three of our children, their spouses, and our five grandchildren live in Ruston. As always in our
lives, family and ole' friends are important.

We hope you have some real time with Coach Eddie and Doris Robinson. They are delightful and
very sincere. We have enjoyed their friendship and commi

your staff has been kind in working out the details of
Should I be able to ask for more, it would be for you to con
you the peace and privacy of our "little compound."

We very much look forward to seeing you.

Regards,

Johnnie
Johnnie and Paul Hogan

Home Telephone Number 318 255 0889

189 HADDOX ROAD • RUSTON
OFFICE: 318/255-5488 • TOLL FREE: 1-800-

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*Note that he'll
probably see them in Louisiana*

HOGAN

HARDWOODS & MOULDING

May 11, 1999

President Bill Clinton
White House
1800 Pennsylvania Avenue
Washington, DC 20500 / 2000

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Dear President Clinton,

Paul and I are most excited about your up coming visit to Grambling State University, Grambling LA. Even more so of the possibility of having an opportunity to say a personal hello to you.

With this thought, many old memories of our Arkansas days have flashed back. We have lived in Ruston, LA since 1982. We are ten miles from Grambling, with Ruston being the home of Louisiana Tech University. This being our hometown, we are very proud of the support extended to your past presidential elections, in that Lincoln Parish went "Clinton" all the way.

We still maintain a home in Hot Springs, never able to give up our love of Arkansas. We keep in touch with many of our Arkansas friends, such as Breck Speed and family, Guy and Mary Ann Campbell, Robert Young and family and most importantly our old gang from Fort Smith. The memory of Marilyn is ever present. I know she smiles on us from Heaven and cusses us also, as that would be her nature.

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We very much look forward to seeing you.

Regards,

Johnnie
Johnnie and Paul Hogan

Home Telephone Number 318 255 0889

189 HADDOX ROAD • RUSTON, LOUISIANA 71270
OFFICE: 318/255-5488 • TOLL FREE: 1-800-255-5460 • FAX: 318/255-5499

L.W. "Bill" Lane, Jr. A.O.

99 MAY 17 11:50

May 14, 1999

Dear President Clinton:

(Attn: Mrs. Carol Cleveland)

I hope you will see and read the attached letter. You and I have met -- when you presented me with an award for the environment at the White House accompanied by Mrs. Clinton and Secretary Babbitt, per the attached news clipping. It was a great honor for me.

Later, as a Stanford graduate relating to Chelsea's attending "The Farm", I wrote to you regarding a book, Lincoln and California, which at your request I was asked by Mrs. Cleveland to deliver personally to her and I had a brief look at the Oval office -- where I have met every President since Johnson. I am sorry to have missed you!

Again -- please read the attached letter. It relates to a very important diplomatic issue with Australia and New Zealand.

Thank you, Sir! I am a former Naval Gunnery Officer in WWII.

Respectfully,

Bill

LWLJr/kh

P.S. I am a neighbor of my good friend, Walter Shorenstein, where you are dining tonight!

The Honorable Bill Clinton
President of the United States
The White House
Washington, D.C. 20510
Attn: Mrs. Cleveland, Presidential Sec

5/20/99

Send to Burkhardt?

Yes ☒ No ☐

3000 SAND HILL ROAD • BUILDING TWO, SUITE 2

Retired Publisher, *Sunset* Magazine and C
Ambassador, Australia and Nauru, 1985-89, Ambassador-a

(650) 854-0225 • Fax

L.W. "Bill" Lane, Jr. A.O.

98 MAY 17 - 11:50

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The Honorable Bill Clinton
President of the United States
The White House
Washington, D.C. 20510
Attn: Mrs. Cleveland, Presidential Secretary

3000 SAND HILL ROAD • BUILDING TWO, SUITE 215 • MENLO PARK • CALIFORNIA 94025-7113

Retired Publisher, *Sunset* Magazine and Co-Chairman, Lane Publishing Co.
Ambassador, Australia and Nauru, 1985-89, Ambassador-at-large and Commissioner General, Japan, 1975-76

(650) 854-0225 • Fax (650) 854-0226

L.W. "Bill" Lane, Jr. A.O.

The Honorable Bill Clinton
President of the United States
The White House
Washington, D.C. 20500

May 14, 1999

Re: Sanctions on Australian and
New Zealand Lamb

Dear President Clinton:

In war and peace, Australia has been our steadfast ally -- we joined the Aussies and Kiwis after they suffered terrible losses in both WWI and II. In Korea, South Vietnam, and the Gulf War, they were instantly at our side -- as they are currently accepting 4000 Kosovo refugees, in a country with less population than Southern California. Dick Butler and James Wolfenstein are fair dinkum Aussies doing their jobs for interests dear to the USA, etc.

Regarding Australia/USA trade, as former Ambassador to Australia and traveling there for business and pleasure since WWII, I know it well -- including beef, lamb, wheat, and most other items of trade. To the surprise of the Senate Committee (as well as many in the State Department) at my hearings to become Ambassador to Australia, I had to inform them that their preoccupation with trade deficits with Japan, China, and most Asian countries was bass-ackwards for Australia and New Zealand, where the USA has an extremely favorable balance of trade, nearly 3:1 in fact!

Here are the latest figures in Australian dollars for both -- so the comparison of our USA trade surplus percentage is valid:

Australian Trade with the USA (1997-98 July-June)

Total exports to US 7,792,666,000

Total exports from US 19,832,515,000

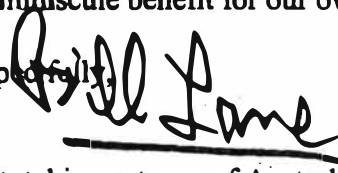
That is almost a 3:1 ratio in our favor!

Lamb is a major Australian export and a minor US import from Australia. And, as with beef, lamb is a declining per capita food in our country. So, as typical of Australia in volunteering to cooperate with concerns of our lamb producers, their lamb industry with New Zealand is offering to contribute US\$1,500,000 annually for four years to sponsor a generic promotion campaign in the US that would address this declining market and benefit total lamb consumption.

Mr. President, in your role and that of Congress, trade issues must be reviewed in context with the major total balance of trade in our favor with these magnificent allies of Australia and New Zealand. As a former Ambassador-at-Large in Japan and Ambassador and Chief of Mission in Australia, the importance of trade judgments must also be measured against historic support in our security alliance -- so critical to have with our only ally in the southern hemisphere with countless military, intelligence, and cultural ties between our two countries.

Please do not permit sanctions to be levied against Australian/New Zealand lamb. It would be a sledgehammer blow to the Australian economy and a miniscule benefit for our own.

Very respectfully,



cc: Senator Richard Lugar -- who well knows the total importance of Australia to the USA.

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the Country Almanac

Vol. XXVIII, No. 23, June 8, 1994

For 27 years the independent hometown paper for Woodside, Portola Valley and Atherton.

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'BILL' LANE HONORED AT WHITE HOUSE

Ambassador Laurence W. "Bill" Lane Jr. of Portola Valley receives a National Park Foundation award from President Clinton at the White House. See story on Page 7.

June 8, 1994 • The Country Almanac • 5

'Bill' Lane honored for support of national parks

By MARION SOFTKY

The first annual National Parks Week was extra-special for Bill and Jean Lane of Portola Valley.

The Marine Band played, Hillary Rodham Clinton spoke, and about 200 people applauded at the White House as President Clinton presented Mr. Lane with the 1994 Theodore and Conrad Wirth Environmental Award from the National Park Association.

Mr. Lane, who has served as ambassador to Australia and Nauru and Ambassador-at-large to Japan, was recognized May 23 for his outstanding leadership in preservation of natural resources and life-long support of national parks.

Mr. Lane's involvement with national parks has indeed been life-

long. He remembers working summers as a packer in Yosemite as a high school student during the Depression.

Later when he was at Stanford, Mr. Lane still worked summers in Yosemite as a tour guide and at other jobs.

Most audibly, he was a "caller" in Camp Curry. That means he yelled at the top of his lungs when it was time for the famous "Fire Fall," when a great bonfire was thrown off the Glacier Point cliff. For serving as caller, he says, "I got a free dance ticket."

Since those days, Mr. Lane has given to parks and the environment through both personal and business efforts.

"As the former co-chairman and publisher of Sunset Magazine, he

extended his environmental ethic to business decisions at a time when taking a stand could mean lost advertisers and subscribers," the citation said.

Mr. Lane has been involved with promoting national parks through the secretary of the interior in every administration from President Johnson's to President Clinton's. He's received the Secretary of the Interior's Conservation Service Award. He was also chairman of the President's National Parks Centennial Commission.

In presenting the award, President Clinton quoted the late Wallace Stegner: "National Parks are the best idea we ever had. Absolutely American, absolutely democratic, they reflect us at our best rather than at our worst."