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Collection/Record Group: Clinton Presidential Records

Subgroup/Office of Origin: National Service

Series/Staff Member: Shirley Sagawa

Subseries:

OA/ID Number: 24268

FolderID:

Folder Title:

Calendars, Sagawa - February 1996 [1]

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Sagawa, Shirley

February 1996

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Thursday, February 01, 1996

8:00		
8:30		
9:00		
9:30	Harris/Melinda/Gene/Steve W & others re future Board Members	
10:00	Management Working Group 8501	
10:30		
11:00		
11:30		
12:00		
12:30		
1:00		
1:30		
2:00	L&S budget w/Tracy G/Susan S/Calvin D/Hugh B & Jessica M 8501	
2:30		
3:00		
3:30		
4:00	Susan S staffing	
4:30	Michael B re staffing	
5:00	Myong Lee re leadership summit	
5:30	Steve S	
6:00		

5:25PM Thursday, February 01, 1996

Sagawa, Shirley

February 1996

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Thursday, February 01, 1996

8:00		
8:30		
9:00		
9:30	Harris/Melinda/Gene/Steve W & others re future Board Members	
10:00	Prep for Don Mathis	
10:30	Don Mathis re 1996 Annual Plan & Objectives	
11:00		
11:30	Mike B re staffing	
12:00		
12:30		
1:00		
1:30		
2:00	L&S budget w/Tracy G/Susan S/Calvin D/Hugh B & Jessica M 8501	
2:30		
3:00		
3:30		
4:00		
4:30		
5:00		
5:30		
6:00		

Sagawa, Shirley

February 1996

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Friday, February 02, 1996

8:00	8:20 a.m. Depart Washington/National on Midway #4 (Main entrance)	6:30PM Arrive Washington/National
8:30		
9:00		
9:30	9:20 a.m. Arrive Durham, NC	
10:00	Board of Directors Meeting	
10:30		
11:00		
11:30		
12:00		
12:30		
1:00		
1:30		
2:00		
2:30		
3:00		
3:30		
4:00		
4:30		
5:00	5:15 p.m. Depart Durham on USAIR 3346	
5:30		
6:00		

* Avelina w/ Gretchen
1:00 pm in 9607

Sagawa, Shirley

February 1996

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Monday, February 05, 1996

8:00		
8:30		
9:00		
9:30		
10:00	Management Working Group Room 8501	
10:30		
11:00		
11:30		
12:00		
12:30		
1:00		
1:30		
2:00		
2:30		
3:00	Reauthorization Working Group Room 8501	
3:30		
4:00		
4:30	Sr. Staff Meeting Room 9520	
5:00		
5:30	Diana A re renewal issues	
6:00		

4:21PM Monday, February 05, 1996

Sagawa, Shirley

February 1996

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Tuesday, February 06, 1996

8:00	
8:30	
9:00	
9:30	Harris & others Prep for Sen. Grassley
10:00	Executive Director's Team Leaders (large) 9520
10:30	
11:00	11:15 a.m. Don Scott prep for DC Initiatives meeting
11:30	
12:00	
12:30	
1:00	
1:30	Nicole & Congressional papers group to discuss format room 8412
2:00	
2:30	
3:00	Jack Lew, OMB (395-4742) & Gene Sofer at WH 252 OEOB
3:30	
4:00	
4:30	Sr. Staff meeting 9520
5:00	
5:30	Don Mathis w/Tracy G & Debbie J re olympics
6:00	

5:04PM Tuesday, February 06, 1996

TO ch
Therms issues
highlighted in
mgr

managing change

Sagawa, Shirley

February 1996

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Wednesday, February 07, 1996

8:00		
8:30		
9:00		
9:30	Team leaders (small)	
10:00	Management Working Group Room 8501	
10:30		
11:00		
11:30	Susan S re issue teams	
12:00	Pep talk to Indian Tribe Conference group w/Diana A/Peter H & others (10 minutes) Room	9:50 ✓
12:30		
1:00	Cecilia C 1:15 Cecilia	✓
1:30	ECD conference call w/Susan S/Cecilia C/Catherine M/Sue L/Nicole & Jessica 8501	✓
2:00		✓
2:30	Harris/Susan S/Tracy G/Cecilia C re mentoring	✓
3:00	DC Initiative status w/Don Scott/Jim S/Susan S & Debbie J 8501	✓
3:30		
4:00	Harris/Susan S/Cecilia C & Mark Freeman re mentoring Tracy C	4:30 Harris & Shirley
4:30	Diana A & others re national identity book 8501	
5:00		
5:30		
6:00		

5:11PM Tuesday, February 06, 1996

Thompson, Avelina

From: Spitale, Nicole
To: Becker, Kate; Loeser, Stu; Butler, Frances; Sofer, Gene; Bevan, Larry; Mazyck, Merlene M.; Miller, Mark; La Fianza, Javier@CNCS MS Mail; Russell, Mike@CNCS MS Mail Ser; Bailey, Hugh@CNCS MS Mail Serv; Dawson, Calvin@CNCS MS Mail Se; Rosenberry, Peg@CNCS MS Mail S
Cc: Ostberg, Anne; Thompson, Avelina; Perdue, Patricia; Endres, Tom; Southall, Tijuana@CNCS MS Mail; Bongiovanni, Joseph@CNCS MS Ma
Subject: Congressional Program Papers
Date: Thursday, February 01, 1996 4:08PM

There will be a meeting to discuss the format of these papers on Tuesday, February 6 at 1:30 pm in room 8412 (note: room number has changed). Please let me know if you will not be able to attend. Thank you.

Return to: Susan Raines

Today's Date: 01/30/96

HARRIS WOFFORD IN-HOUSE SCHEDULE REQUEST FORM

FROM:

Donald L. Scott, Director - NCCC

MEETING/WITH:

Don Scott, Jim Scheibel,

OTHER
PARTICIPANTS:

Shirley Sagawa, Debbie Jospin

REQUESTED DATE(S)
& TIME(S):

*(Note: give more than
one date and time)*

February 7 @ 3:00PM ✓

February 8 @ 10:00AM or 2:00PM

February 12 @ 11:00AM or 2:PM

PURPOSE:

DC Initiative Status

Will Need approximately 45 minutes

LOCATION OF
MEETING:

1201 New York - Harris Wofford's Conference Room

DURATION:

45 Minutes

STAFF CONTACT:

Mary Anne Sheridan or Merlene Mazyck

Phone:

ext 183 (MAS) or ext. 137 (MM)

Fax:

202-565-2792

☐ ACCEPT

☐ REGRET

☐ PENDING

Sagawa, Shirley

February 1996

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Thursday, February 08, 1996

8:00		7:00AM p
8:30		
9:00	SCHILLER MANAGEMENT TRAINING SESSION ROOM 8410	
9:30		
10:00		
10:30	LUNCH W/CATHERINE M	
11:00		
11:30		
12:00		
12:30		
1:00		
1:30		
2:00		
2:30		
3:00		
3:30		
4:00	Harris & Gary re 97 budget	
4:30		
5:00	Harris & Ali re alumni association	
5:30		
6:00		

Thompson, Avelina

From: Van der Veer, Gretchen
To: Cohen, Bruce; Hallerman, Karen; Kari, Carolyn; Mathis, Donald; Newton, Frank; O'Brien, David; Prejean, Charles; Rymph, David; Sagawa, Shirley; Vaughn, Mary K.; Woo, Michael; Ekstrom, Jim; Gray, Tracy; Jospin, Debbie; Potter, Lance; Rosenberry, Peg
Cc: Bowman, James; Green, Ida; Lamphear, Laura; Marchione, Janna; Thompson, Avelina; Walker, Elinor; Gale, Jeffrey; Goodman, Jewel; Ihator, laurel
Subject: Schiller Mgt. training
Date: Wednesday, January 17, 1996 11:15AM

The third session of Schiller Management Training for Group I was scheduled during the furlough. It has now been rescheduled for Thursday, February 8 in room 8410 here at the Corporation. Group II will be meeting on Friday, February 9. If that date is more convenient for you please feel free to attend on that day rather than the 8th. Please block out from 9:00 a.m.-5:00 p.m. on your calendar. We may actually start later or finish earlier. I will work with Sherry to get you an agenda and outcomes in advance. Please RSVP to me either by e-mail or on ext. 441 and let me know if you will be attending and which date. Thank you!

Sagawa, Shirley

February 1996

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Friday, February 09, 1996

8:00		
8:30		
9:00	American Folklife Board of Trustees, Library of Congress, Madison Building, Room LM 608, 6th F (see agenda in folder)	
9:30		
10:00		
10:30	LUNCH	
11:00		
11:30		
12:00		
12:30	Lunch	
1:00		
1:30		
2:00		
2:30	RETURN TO OFFICE	
3:00		
3:30	Tracy G re option papers	
4:00		
4:30	Susan S re L&S strategy	
5:00		
5:30		
6:00		

frti 8.00 nt

Sagawa, Shirley

February 1996

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Monday, February 12, 1996

8:00	8-4 p.m. MEETING OF NATIONAL COMMISSION ON HEADSTART FELLOWSHIPS, Washington Hilton, 1919 Connecticut Avenue NW		
8:30			
9:00			
9:30			
10:00			
10:30			
11:00			
11:30			
12:00			
12:30			
1:00			
1:30			
2:00			
2:30			
3:00		Management Working Group Group Room 8501	
3:30			
4:00			
4:30	Sr. Staff Meeting Room 9520		
5:00			
5:30			
6:00			

*Thi to & from
Wash. Hilton
1919 Conn Ave NW*

Council for Early Childhood Professional Recognition

Copy

January 18, 1996

Executive Director
Carol Brunson Phillips

Corporate Officer
J. D. Andrews

Board of Directors
Jan McCarthy
President

Dwayne A. Crompton
Treasurer

Barbara Ferguson Kamara
Secretary

Josué Cruz, Jr.
Earline Kendall
Barbara Richardson

Shirley Sagawa
Corporation for National & Community Service
1201 New York Avenue, NW
Washington, D.C. 20525

Dear Dr. Sagawa:

On behalf of the Head Start Bureau and the Council for Early Childhood Professional Recognition, I would like to thank you for accepting the invitation to become a member of the National Commission on Head Start Fellowships.

We have scheduled the first Commission meeting on Monday, February 12, 1996 from 8:00 A.M. to 4:00 P.M. at the Washington Hilton located at 1919 Connecticut Avenue, N.W., Washington, D.C. 20009 (Tel. No.: 202-483-3000). We are planning a dinner on Sunday, February 11, at 6:30 P.M. at the Hilton, for all the Commissioners who can arrive early.

The meeting will serve to familiarize you with the program and the responsibilities of the Commissioners, and begin discussions that will establish criteria for selection of the first group of Head Start Fellows.

Your hotel accommodations (i.e., prepaid room plus tax) will be handled by the Council, c/o Mini Ignacio, who may be contacted at (202) 265-9090 x 261. A single room at the Washington Hilton will be booked for you for one or two nights, whichever you may prefer.

All your travel plans to and from Washington, D.C. may be arranged with the World Travel Partners. You may contact them through telephone nos.: 703-205-0442 (local) or 800-492-5911 (Toll-free) and FAX no.: 703-205-0444. Please indicate that your airfare is to be billed directly to the Council.

To facilitate hotel bookings, we need to be informed of your arrival and departure schedules. Please call us as soon as possible.

I look forward to seeing you soon.

Sincerely,

Carol B. Phillips
Carol Brunson Phillips, Ph.D.
Executive Director

encl.: List of the National Commission on Head Start Fellowships

National Commission on Head Start Fellowships

Sue Bredekamp

Director of Professional Development
National Association for the Education
of Young Children
1509 16th Street, NW
Washington, DC 20036-1426
(202) 232-8777

Sarah M. Greene

Chief Executive Officer
National Head Start Association
1651 Prince Street
Alexandria, VA 22314
(703) 739-0875

Sharon Lynn Kagan

Senior Associate
Yale University, Bush Center in
Child Development and Social Policy
310 Prospect Street
New Haven, CT 06511
(203) 432-9931

Antonia Lopez

National Council of La Raza
1111 19th Street, NW, Suite 1000
Washington, DC 20036
(202) 776-1763

Henrietta Whiteman Mann

University of Montana
2204 E. Vista Drive
Missoula, MT 59803
(406) 243-6097 (W)
(406) 251-3639 (H)

Evelyn K. Moore

Executive Director
National Black Child Development Institute
1023 15th Street, NW, Suite 600
Washington, DC 20005
(202) 387-1281

Bea Romer

Chair, Governor's Initiative on Early
Childhood
Executive Residence
400 E. Eighth Avenue
Denver, CO 80203
(303) 837-8350

Shirley Sagawa

Corporation for National and
Community Service
1201 New York Avenue, NW
Washington, D.C. 20525
(202) 606-5000

Marilyn Segal

Family Center, Nova University
3301 College Avenue
Ft. Lauderdale, FL 33314
(305) 475-7471

Valora Washington

Vice President
W.K. Kellogg Foundation
1 Michigan Avenue East
Battle Creek, MI 49017
(809) 563-5412

Bernice Weissbourd

President
Family Focus, Inc.
310 S. Peoria Street, Suite 401
Chicago, IL 60607
(312) 421-5200 (W)
(847) 864-8110 (H)



3:30pm
2/8

Shirley -

Cassandra at the
AEYAC called

re: Sunday's HeadStart

Fellows Mtg
(shes expecting that
you will be attending)

→ There's a 5pm Reception
in the Dr JD Andrews
room.

Pickup

232-8777 Ext 720

Sagawa, Shirley

February 1996

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Tuesday, February 13, 1996

8:00	
8:30	
9:00	
9:30	Karen & Peg re quality working group
10:00	Executive Director's Team Leaders (SMALL)
10:30	Policy Working Group Room 8412
11:00	
11:30	
12:00	
12:30	
1:00	Mike K & Mike R
1:30	
2:00	
2:30	
3:00	3:15 Harris re Federal agencies
3:30	
4:00	Gloria J & program staff re DC Initiative Room 8501
4:30	
5:00	Diana A followup to 1996 Annual Plan & Objectives & work plan
5:30	
6:00	

2:41PM Tuesday, February 13, 1996

→ 2/6/96

Shirley,

We have a mtg set for
Feb 13^{*} at 2:pm w/ Harris &
others for a debriefing/update
of the RSLM presentation two
weeks ago.

Ernette seems to
think you may want to
separate meetings (see
her notes). Will the one mtg be
enough?

* Harris/Susan S/Debbie/JT/Ernette P/
Steve W/Calvin Dawson/Mike B/
Hugh B & Kim Barry

Thanks.

Avelina

1 meeting
enough
JL

(1) Follow - RSLM - ~~Friday~~ ^{Tuesday} 13th at 2:00 pm

- To discuss the RSLM presentation by Carter Eskew - Next steps -

(2). Debriefing on the Board Presentation -

- Where does it leave us?

- What needs to be explained -

Who should participate in either of these discussions?

Thompson, Avelina

From: Thompson, Avelina
To: Gray, Tracy@CNCS MS Mail Serve; Sofer, Gene; Waldman, Steven; Karasik, Judy@CNCS MS Mail Ser; Ekstrom, Jim@CNCS MS Mail Serv
Cc: Green, Ida; Perdue, Patricia; Ihator, laurel@CNCS MS Mail Se; Raines, Susan
Subject: Citizenship Package
Date: Monday, January 22, 1996 1:18PM

The above meeting has been set for Tuesday, February 13 from 3:30 to 4:30 p.m. Harris will be joining the group in room 8501. I am on x394. Thanks.

concluded

Sagawa, Shirley

February 1996

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Wednesday, February 14, 1996

8:00	
8:30	
9:00	
9:30	
10:00	
10:30	
11:00	
11:30	Peg on '97 grant calendar planning
12:00	
12:30	
1:00	1:15 Cecilia has some questions
1:30	ECD Conference call w/Susan S/Catherine M/Sue L/Nicole & Jessica 8501
2:00	
2:30	Harris/Susan S/Tim S/Debbie J/Gene S/Jim S/Terry R re Hope VI
3:00	
3:30	
4:00	Peter H/Terry R/Mike R/Marlene Z re national directs renewal 8501
4:30	
5:00	
5:30	
6:00	

Gloria J
conf.

Thompson, Avelina

From: Stroud, Susan
To: Thompson, Avelina
Subject: RE: Issue Focused Teams
Date: Tuesday, February 06, 1996 1:49PM
Priority: High

Pls give me a list of all the meetings/issues I have asked for with Shirley:

1. annual performance review
Feb 14 at 4:00 p.m.
2. issue teams, you requested (see your memo (below) to Shirley
Feb 7 at 11:30 a.m. (if the mgmt working group ends on time)
3. LSA
Feb 9 at 4:30
4. ~~Hope VI~~
~~2/14 at 2:30 p.m. w/Harris & others~~
5. ~~RLSM followup with Harris & others~~
~~2/13 at 2:00 p.m.~~
6. Mentoring--two meetings
(1) 2/7 at 2:30 p.m. with Shirley/Harris/Tracy/Cecilia and
(2) 2/7 4:00 p.m. with Mark Freeman & latter group.

what else?

From: Thompson, Avelina on Tue, Feb 6, 1996 1:00 PM
Subject: RE: Issue Focused Teams
To: Stroud, Susan
Cc: Josephson, Markus

Susan, all of this was overtaken by events--your one-on-one has been moved to February 14 at 4:00 p.m. Let me know if I should try to find time before next week to talk about issue teams. Thanks.

From: Stroud, Susan
To: Thompson, Avelina
Subject: RE: Issue Focused Teams
Date: Monday, February 05, 1996 5:14PM
Priority: High

ok

From: Thompson, Avelina on Mon, Feb 5, 1996 4:33 PM
Subject: RE: Issue Focused Teams
To: Stroud, Susan

Susan, today is really hectic. There is a 4:30 sr. staff--may be it can be at 5:30 p.m. tonight for 1/2 hour. If you can wait, then you could discuss with Shirley right after your one on one 1996 Annual Plan, etc. tomorrow at 3:30 p.m. Let me know. Thanks.

From: Stroud, Susan
To: Sagawa, Shirley
Cc: Thompson, Avelina
Subject: FW: Issue Focused Teams
Date: Friday, February 02, 1996 2:51PM
Priority: High

Sagawa, Shirley

February 1996

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Thursday, February 15, 1996

8:00	NO SCHOOL FEB 15-16, STAFF DEVELOPMENT DAYS
8:30	
9:00	
9:30	
10:00	Harris and others re option papers 8501
10:30	
11:00	Susan LSA
11:30	
12:00	Management Working Group re NCCC budget 8501
12:30	
1:00	
1:30	Conference call with Catherine M & Ann Maura C
2:00	Harris/Suan/Cecilia/Hugh re LSA 8501
2:30	
3:00	
3:30	Reauthorization Working Group 8412
4:00	
4:30	Mal/Jim S/Diana L/Tom Endres/Peter H re new field system 8501
5:00	
5:30	
6:00	

Thompson, Avelina

From: Green, Ida
To: Ekstrom, Jim; Waldman, Steven; Cohen, Bruce; Kari, Carolyn; Rymph, David; Sagawa, Shirley; Jospin, Debbie@CNCS MS Mail Se; Russell, Mike@CNCS MS Mail Ser; Rosenberry, Peg@CNCS MS Mail S
Cc: Raines, Susan; Thompson, Avelina; Trueheart, Blanche; Walker, Elinor; Gray, Tracy@CNCS MS Mail Serve
Subject: Team Leaders Meeting--AmeriCorps Option Papers
Date: Friday, February 09, 1996 2:37PM

There will be a meeting to discuss the AmeriCorps Option Paper drafts on Thursday (2/15/96) at 10:00am in room 8501. Please let me know if you are unable to attend this meeting.

Thanks for your cooperation.

Sagawa, Shirley

February 1996

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Friday, February 16, 1996

8:00	STAFF DEVELOPMENT--SCHOOL CLOSED
8:30	
9:00	
9:30	Harris/Jim S/Diana L re Harris' ideas on VISTA
10:00	
10:30	Joan Lombardi 202/401-6947
11:00	
11:30	Sara H Gene S/ Gary K/Steve W
12:00	
12:30	
1:00	Lunch w/Dini/Nicole/Debbie & Myong L
1:30	
2:00	Jack Lew w/Melanne V/Gene S & Harris W 252 OEOB
2:30	
3:00	
3:30	
4:00	
4:30	4:45 Conf call w/Clusters w/Mal C
5:00	
5:30	
6:00	

5:02PM Thursday, February 15, 1996

*Proger Harkley
144*

To: Harris Wofford/Shirley Sagawa/J Toscano

From: Don Scott

Ref: Arthur Capper Seniors Project/Public Attention

Date: February 13, 1996

Arthur

The AmeriCorps*NCCC project at Arthur Capper apartments highlights AmeriCorps as a valued partner working to address compelling human needs in an urban area. In this instance A*NCCC is working with a beleaguered city agency (the D.C. Housing Authority is under receivership) and elderly, disabled, senior citizens of very modest financial means. Seniors themselves are playing a variety of roles in this project. Request that you and Shirley join me on Friday, February 16th at Arthur Capper, at a time that fits your schedule, for an event to acknowledge the corpsmembers and draw media attention to this major project in the District which is making a difference in the lives of hundreds of people. I would suggest inviting David Gilmore, the Housing Authority receiver, as well.

The teams which have worked on the project to date will soon be leaving and it's necessary to acknowledge their contributions. The first team will finish up this Friday, February 16th, and the second will conclude their work on February 23rd. These teams will be replaced by two others, one from Perry Point and one from Charleston. We are staggering their departure dates to maintain continuity and productivity.

We have an important story here that as yet hasn't gotten much attention. As you know two A*NCCC teams are currently engaged in the rehabilitation of the Arthur Capper Seniors facility in Southeast Washington, D.C., scraping, painting, replacing ceiling and wall tile of the entire interior of the building, nine stories and 297 apartments. The work has progressed to the point where cooperation with the D.C. Housing Authority and the residents of the apartments is evident and inspiring. Enough physical work has been accomplished in the public areas and in the apartments to show a dramatic before and after contrast. Corpsmembers and seniors have remarkable interactions each day, particularly in the apartments where corpsmembers work around the furniture and other possessions of the residents.

Although I'm sure you've seen it, attached is a piece on Arthur Capper which appeared in Sunday's Washington Post. There must be a way to piggy back on that one. And, of course, we have powerful results to show right now rather than a plan for the future.

cc: Steve Waldman
Debbie Jospin
Jolene Harrell
Lisa Bloch

U.S. Agency Uses Foreign Aid Expertise to Help Re

By Michael A. Fletcher
Washington Post Staff Writer

After their popular health clinic was closed abruptly by city budget cuts more than a year ago, the people of Arthur Capper housing development in Southeast Washington futilely looked to government and foundations for help.

Now, they may have found what they need in an unlikely source.

The community is linking arms with the Agency for International Development, an arm of the U.S. government founded more than three decades ago to attack social and economic problems in Third World countries. Together, they intend to devise a plan to resurrect the clinic.

Atwood quickly turned that notion into an offer that was seized by Baltimore. Other cities were not far behind, and AID says it is evaluating requests from several more.

For the places that have sought AID's help, the biggest hurdle has been acknowledging the unflattering truth: that they have problems—including infant mortality, joblessness and teen pregnancy—resembling those in developing countries.

"We have some neighborhoods where the health problems looked more like those of a Third World country than a product of our democracy," Baltimore Mayor Kurt L. Schmoke said at a recent meeting of Capper residents.

For example, only about 60 percent of Baltimore's school-age chil-

dren had all their documented immunizations before last year. The rates are much higher in some impoverished nations, including Kenya, where the immunization rate for 2-year-olds is about 80 percent.

But before the current school year began, Baltimore made immunizations a priority. It closely enforced an often neglected requirement for schools to check children's vaccination records. It established mass immunization sites like those used in the developing world. It trained neighborhood volunteers to knock on doors and spread the word. Now, the city's documented childhood immunization rate is 97 percent for schoolchildren, which it touts as the best rate among big U.S. cities.

Baltimore officials said immunizations became a high-profile issue only

because of a trip several officials took to Kenya to observe AID programs in action.

Women Entrepreneurs of Baltimore (WEB), a federally funded program that trains women to run businesses, established a "peer lending" initiative for its graduates, an idea that crystalized with the help of the AID trip to Kenya.

"We had known for a long time that we wanted to do something like this, but we were never really sure how to do it," said Amanda Crook Zinn, director of WEB. "But after we saw the incredible positive impact that access to capital provided entrepreneurs in Kenya, it really spurred us on."

WEB graduates now organize themselves into lending groups, review one another's credit applications

2

It might seem odd for an agency used to operating in the most impoverished corners of the globe to be working in the capital of the world's wealthiest nation. But, as it turns out, the union is an opportunity for both AID and the people of Capper.

For AID, the program offers another way to prove its worth to an increasingly skeptical Congress. Meanwhile, Capper, like many impoverished U.S. communities, finds itself in a desperate fight to save crucial services amid deteriorating social conditions depressingly similar to those in the Third World.

"If their methods worked over there, I feel they will work here," said Madge Fields, a 30-year Capper resident whose two school-age daughters were treated at the health center before it closed. "I always thought that in the Third World they had worse problems than we did. But they are telling me that is not necessarily the case."

J. Brian Atwood, administrator of AID, said: "We thought it was just a good idea to take some of the lessons we had learned abroad and apply them at home. We almost felt it was an obligation."

It also happens to be good politics. For years, AID has been a target of lawmakers who call the \$6 billion agency bloated, wasteful and unnecessary. The assault has intensified with Republicans running Congress, and Sen. Jesse Helms (R-N.C.), chairman of the Foreign Relations Committee, is leading an effort to eliminate the agency.

AID has been fighting back by highlighting the long-term value of foreign aid and, increasingly, its efforts on the domestic front. Washington is the fourth U.S. city to which AID has come since launching its Lessons Without Borders program 18 months ago. The program teaches relatively simple, inexpensive ways to improve economic and social conditions in poor neighborhoods.

3

Although the program may be winning AID support in U.S. cities, it has done little to silence its critics on Capitol Hill.

"AID has done for the Third World what the Great Society has done for America's inner cities, and that is spend billions of dollars on wasteful programs that have done little or nothing to lift people out of poverty," said Marc Thiessen, a spokesman for the Senate Foreign Relations Committee.

Others are more hopeful. In Baltimore, AID's intervention inspired a city effort that dramatically increased child immunization rates. It also helped a job-training program there launch a small loan fund for participants unqualified for other credit. In Boston, the success of AID programs in Bangladesh and Bolivia persuaded local officials to train neighborhood leaders as health educators. And in Seattle, leaders are planning an environmental awareness initiative patterned after AID programs in distant parts of the world.

4

Over the next several months, almost a dozen AID specialists will spend part of their time at Capper, a drab collection of mid-rise buildings adjacent to the Carrollsburg housing development between the Southeast Freeway and the Washington Navy Yard. About one-quarter of the development's family units are vacant, and family incomes average \$7,600 a year.

Despite Capper's poverty, AID officials are confident that they can help the community reopen the health clinic, which once had 6,000 clients. AID is prohibited by law from funding programs in the United States, but is permitted to share its expertise domestically through its public education component. The agency plans to marshal its expertise—in essence, working as an unpaid consultant—to develop a business plan and find outside funds that will put the clinic back in business.

David I. Gilmore, the court-appointed receiver who oversees public housing in the District, said he welcomes AID's help, although he cringes at the inevitable comparisons to the Third World.

"That somehow implies that the poor are a separate segment of society," he said. "That's bull. They're among us, part of us. But it's pretty clear that this agency brings some expertise we don't have, and they're willing to share it. And that is hard to come by these days."

The program was conceived nearly two years ago in a conversation between Atwood and Marian Wright Edelman, head of the Children's Defense Fund. Atwood said that it became clear the United States was behind many developing countries when it came to child health care and that his agency could help.

open a D.C. Health Clinic

and are responsible for repaying loans should any member default. The capital is provided by the Morris Goldseker Foundation, of Baltimore.

Although the first loans are only \$500, officials say the program is making a critical difference to the graduates, who need money to launch their businesses. One member brought a new engine for a car used in her catering business. Another bought a sewing machine for a tailoring business. A third graduate used her loan to buy a computer software package for her bartering firm.

"These loans make a huge difference for these women, because they can't go to a bank," Zinn said. "They have no collateral, no business history, no credit history. But so far, we've had a 100 percent pay-back rate.

In the District, the hope is that AID can transform the Capper community's enthusiasm for its health center into a sustainable plan for reopening it. Before AID was invited, residents had invested a lot of time but still had not decided how to reopen the clinic.

But AID is confident that it can make the difference, if only because it has a long history of doing more with less.

"There may be some comparisons, but this isn't the Third World by any means," Atwood said. "More people here are literate. They have a facility for the clinic. But this is a poor community where government is beginning to pull away resources, and people increasingly are going to have to fend for themselves."

Thompson, Avelina

From: Jospin, Debbie
To: Sagawa, Shirley; Thompson, Avelina
Subject: RE: meeting with white hosue/omb
Date: Monday, February 12, 1996 1:34PM
Priority: High

Is Avelina setting the meeting up?

From: Sagawa, Shirley on Fri, Feb 9, 1996 2:18 PM
Subject: meeting with white hosue/omb
To: Raines, Susan; Thompson, Avelina; Sofer, Gene; Jospin, Debbie

when gene and i spoke with jack lew about the vista situation this week, he suggested a larger meeting, with harris, melanne verveer, and bruce reed (at a minimum) was needed to discuss several issues including reauthorization and the 97 budget, as well as harris's vision for the future. avelina can follow up, unless harris disagrees. i think we should move quickly.

Susan Brophy

Sandy
Jack Lewis office
mtg
around 1
3:00
395-4742
tomorrow

Thompson, Avelina

From: Coles, Malcolm
To: Sagawa, Shirley
Cc: Thompson, Avelina
Subject: Post Cluster Director Field Issues MTG
Date: Wednesday, February 14, 1996 11:19AM
Priority: High

I checked your schedule with Avalena and have set up a meeting for all involved parties for 4:30pm tomorrow; you'll receive a separate e-mail noting the participants.

Call me if you have any questions. Thanks.

REPLY FROM: Coles, Malcolm
Microsoft Mail v3.0 IPM.Microsoft Mail.Note
From: Sagawa, Shirley
To: Coles, Malcolm
Date: 1996-02-14 10:49
Priority:
Message ID: B2603231
Conversation ID: B2603231

Where are we on setting up the meeting to figure out the new system post-Cluster Directors? Harris wants us to move quickly. He is getting lots of hostile stuff from the field, I'm sensing.

Thompson, Avelina

To: Calvo, Cecilia
Subject: FW: joan lombardi

Cecilia, I don't have Joan Lombardi's number. Or you wish, we can talk about times, and you can call her. Whatever--let me know. Thanks.

From: Sagawa, Shirley
To: Thompson, Avelina
Subject: FW: joan lombardi
Date: Wednesday, January 31, 1996 6:17PM

can you set this up?

From: Calvo, Cecilia
To: Sagawa, Shirley
Subject: joan lombardi
Date: Wednesday, January 31, 1996 4:01PM

*Tues after 10-
Wed 10*

Had a good conversation with Joan today. She would like to spend a little time with you so she can get briefed on the message that you want her to deliver. She was pleased with the paper. I offered to fax her an agenda and invite list. She also wants to incorporate service into her day-to-day activities on child care.

I told her of your offer to go to her and she said she is happy to come over. We just need to have her on your schedule. Her number is 401-6947 fax is 690-5600.

P.S. She loved your Christmas card!

Sagawa, Shirley

February 1996

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11	12	13	14	15	16	17
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Monday, February 19, 1996

8:00	PRESIDENT'S DAY - NO SCHOOL	
8:30		
9:00		
9:30		
10:00	HOLIDAY	
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Sagawa, Shirley

February 1996

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9	25	26	27	28	29		

Tuesday, February 20, 1996

8:00	
8:30	
9:00	Prep for March 12 House Laabor/HHS Appr Subcommittee
9:30	
10:00	Team Leaders (Expanded) Room 9520
10:30	
11:00	
11:30	Conf call Clusters w/Mal C
12:00	
12:30	
1:00	
1:30	AmeriCorps members as supervisors w/Harris/Terry R/Diana A/Mal Coles/Karen H/Diana L/Meri A/Julie H/Val W/Kathleen D/Ava C Room 8501
2:00	
2:30	
3:00	3:15 p.m. Nancy Kassembaum w/Harris Room 302 Russell
3:30	
4:00	
4:30	Sr Staff Meeting 9520
5:00	
5:30	Follow up to appt in papers w/Harris + others 9520
6:00	

*AmeriCorps leaders
8410*

Sagawa, Shirley

From: Endres, Tom
To: Raines, Susan; Waldman, Steven; Russell, Terry; Ostberg, Anne; London, Diana; Spevacek, David N.; Kowalczyk, Gary; Farbstein, Janet; Scheibel, James A.; Cline, Kevin; Bevan, Larry; Fahy, Suzanne; Hacaj, Sylvia A.; Sagawa, Shirley; Jospin, Debbie@CNCS MS Mail Se; INTERGOV AFFAIRS
Cc: Butler, Frances
Subject: RE: House Labor/HHS/ Education FY '97 Appropriations Hearing
Date: Tuesday, February 13, 1996 4:24PM

Fran Butler will be the principle NSSC representative/coordinator on prep support for this hearing. We need an update/ strategy/guidance meeting ASAP. Sylvia will you schedule to include Harris, Steve, Gene, Shirly, Jim, Fran, and me so we can get on the same page and move forward in coordinated fashion. Jim, Fran, and I will meet to consider key points, issues, etc from the NSSC perspective prior to that meeting. Advise if you have a better idea.

From: Hacaj, Sylvia A.
To: Raines, Susan; Waldman, Steven; Russell, Terry; Ostberg, Anne; London, Diana; Spevacek, David N.; Kowalczyk, Gary; Farbstein, Janet; Scheibel, James A.; Cline, Kevin; Bevan, Larry; Fahy, Suzanne; Sagawa, Shirley; Endres, Tom; Jospin, Debbie@CNCS MS Mail Se; INTERGOV AFFAIRS
Subject: House Labor/HHS/ Education FY '97 Appropriations Hearing
Date: Tuesday, February 13, 1996 3:59PM

Harris has been asked to testify for the Corporation for National Service on Tuesday, March 12th at 10 am on FY '97 Appropriations for DVSA programs (VISTA and National Senior Service Corps). Because the President's Budget with detailed amounts is not scheduled to be released until March 18th, OMB has provided initial guidance regarding our testimony. We will not be able to discuss specific budget numbers, numbers of volunteers or volunteer service years. We will be able to make program statements and discuss the impact of the FY '96 .

The Subcommittee has requested that 35 copies of our "Opening Statement" be sent one week in advance (March 7th) and that we bring 25 additional copies with us the day of the hearing. Further information will follow regarding written and oral testimony and hearing prep.

Sagawa, Shirley

From: Weinstein, Joel
To: Vaughn, Mary K.; Coles, Malcolm
Cc: Sagawa, Shirley; Jospin, Debbie@CNCS MS Mail Se
Date: Tuesday, February 13, 1996 5:05PM
Priority: High

THINGS NOT GETTING DONE

*The recent elimination of the Cluster Directors reminds one of "ethnic cleansing". The upper level management of the Corporation is probably the whitest of any unit in the government, especially since you have removed 4 minority Cluster Directors and possibly 1 State Director. We now have become even whiter! If the President wants the Corporations programs to look like America, shouldn't the Corporation's management look like America?

Sagawa, Shirley

From: Dennis, Kathleen
To: Sagawa, Shirley
Subject: follow-up
Date: Tuesday, February 13, 1996 5:31PM

Perdue, Patricia

From: Raines, Susan
To: Waldman, Steven; Sofer, Gene; Scardino, John; Perdue, Patricia; Hacaj, Sylvia A.; Jospin, Debbie@CNCS MS Mail Se; Heinaru, Peter@CNCS MS Mail Se; Toscano, J@CNCS MS Mail Server
Subject: Hill meeting
Date: Tuesday, February 13, 1996 2:50PM

I have just scheduled a meeting for Harris with Senator Nancy Kassebaum on February 20 at 3:15 in 302 of the Russell Senate Office Building.

Please contact me about scheduling a briefing for Harris on Kansas, and bring me information about Kansas programs by 4 PM on Friday the 16th (weekend reading for Harris - Monday is a holiday). I will also need press clippings about Kansas programs to go in a packet for the Senator by noon on the 20th.

Avelina:

2/13/96

Gene has a doctor's appointment for his son on this day. He wants to know if you could put this on Shirley's schedule to attend if he can't. Patty

Thompson, Avelina

From: Thompson, Avelina
To: Algra, Diana@CNCS MS Mail Serv; Coles, Malcolm; Ames, Meri; Huffaker, Julie; Russell, Terry; Hallerman, Karen; London, Diana; Castanuela, Ava; Dennis, Kathleen; Wheeler, Valerie@CNCS MS Mail
Cc: Raines, Susan; Harrison, Rosa@CNCS MS Mail Se; Walker, Elinor; Taylor, Donte; Flowers, Vivian; Lamphear, Laura; Cooper, Crystal
Subject: AmeriCorps members as supervisors
Date: Monday, January 22, 1996 11:13AM

This a followup to the December 13 meeting on the above subject. Harris will also be joining the group and it will be in room 8501. I am on x394. Thanks.

12/13

Set up mtg

Setup mtg on role of leaders re: Supervising Elan. Members & other vol.

Sign up for mtg on VISTA + other AmeriCorps Members as supervisors

- ✓ 1. Shuley Sugawa ✓
- ✓ 1. Ava Castaneda ✓
- ✓ 2. Kathleen Dennis ✓
- ✓ 3. Diana Linder ✓
- ✓ 4. Karen Hallerman ✓
- ✓ 5. Diana Linder ✓
- ✓ 6. MAL COLE ✓
- ✓ 7. Val Wheeler ✓
- ✓ 8. Harry Wofford ✓
- ✓ 9. Terry Russell ✓
- ✓ 10. Meri Ames
- ✓ 11. Julie Huffaker

one AmeriCorps member on supervising 3 other AmeriCorps

Legal issue → displacement
Duck service? Too much admin

Displacement
Supervision
Level Play → field
Double Diddy

DC →

Permanent structure - VISTA cost-share

continue after 2 yrs - get ed award from

Penn Service Corps

feeling up

January 22

Feb 20
1:30 PM

(2)

~~(202) 328-6774~~
Bruce
farmers -
Bob Traction

① Scheller

703-684-4735

Murray -

MINN -

lead farmer

(3)

Donna Thie

Thurs 9th

5 min. w/ Shirley 4369

3 w/ ATLANTA project with
for the whole '20

(4)

Micki Selegren

postponed The mtg w/ Chuck Supple
Micki + Vicki 8438

(5)

Gusman