

Sent to:
Claire Glyphe
Development Office
Metropolitan Museum of Art
1000 5th Ave.
NY, NY 10028
Tel. (212) 650-2866

September 10, 1998

Dear Friends:

I am pleased to have this opportunity to send greetings to each of you attending the opening of the exhibit "Letters in Gold: Ottoman Calligraphy from the Sakip Sabanci Collection, Istanbul" at the Metropolitan Museum of Art.

Art has the power to evoke in each of us a deeper understanding of our lives and of the world around us. The approach of a new century brings with it great global and technological change occurring at a pace that challenges our capacity for human comprehension and adjustment. I am grateful for individuals like Sakip Sabanci who recognize the need to preserve the world's culture and heritage. The works of artists like Seyh Hamdullah and Sami Efendi demonstrate that in diversity is strength. This exhibit of Ottoman calligraphy unites us in a appreciation of our rich cultural heritage and reminds us of our human powers to imagine and create. It challenges us to embrace the future confident that with an open mind and a lively spirit we will find in the next century and the new millennium a universe of possibilities for our creative gifts.

Please accept my best wishes for a wonderful evening.

Sincerely yours,

Hillary Rodham Clinton

Embassy of the United States of America
Ankara, Turkey

202-659-8200

*Call & tell him
OK**called
8/6 →
they will be
in touch.*July 29, 1998 *[Signature]*

Ms. Melanne Verveer
Chief of Staff
Office of the First Lady
The White House

Dear Melanne,

Many thanks for your kind note of July 17, informing me that Mrs. Clinton will be unable to attend the opening of Sakip Sabanci's Ottoman calligraphy exhibit at the Metropolitan Museum on September 10. I wonder if I may further trouble you to inform us whether Mrs. Clinton might authorize a personal letter of congratulations to be read at the opening? If so, we'd be glad to propose a text, through the NSC staff.

*Drafts
attached*

Warm regards,

[Signature]
Frank Ricciardone
Deputy Chief of Mission

011-90-312-468-6110
7 hrs. ahead

FAX
456-6771

Helena Finn
2601
2602

cell

0532 614 2558

THE WHITE HOUSE
WASHINGTON

May 8, 1998

Mr. Robert Goodwin, Jr
Executive Vice President, Operations
U.S.-China Industrial Exchange, Inc.
7201 Wisconsin Avenue, Suite 703
Bethesda, MD 20814

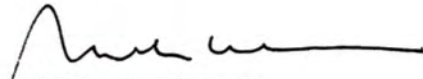
Dear Mr. Goodwin:

Thank you very much for your letter and for sending me information regarding Beijing United Family Hospital. I have shared it with others here involved in planning the President's upcoming trip to China.

I don't know at this time whether it will be possible to visit the Beijing United Family Hospital.

Thanks and best wishes.

Sincerely,



Melanne Verveer
Chief of Staff to
the First Lady



U.S. - CHINA INDUSTRIAL EXCHANGE, INC.

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March 31, 1998

Ms. Melanne Verveer
Assistant to the President
and Chief of Staff to the First Lady
The White House
Second Floor, West Wing
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear Ms. Verveer:

Attached please find a proposal that has been submitted to Mr. Samuel Berger regarding a possible visit to Beijing United Family Hospital by the President and First Lady during the June Presidential trip to China. Because of the First Lady's specific interest in healthcare and women's health issues, we thought that you would be interested in reviewing this proposal as well.

Please do not hesitate to contact me if you would like me to provide you with any additional details about Chindex or Beijing United Family Hospital. Thank you.

Respectfully yours,

Robert C. Goodwin, Jr.
Executive Vice President, Operations
and General Counsel

Enclosure



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March 31, 1998

Mr. Samuel R. Berger
Assistant to the President
for National Security Affairs
First Floor, West Wing
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear Mr. Berger:

We would like to propose that President and First Lady consider a visit to Beijing United Family Hospital during their June trip to China. A dedication ceremony timed for their visit would be a special opportunity directly related to the President's and First Lady's interest in healthcare and would also serve to highlight the positive role of American entrepreneurship in China on a uniquely human scale. Additionally, the Hospital's emphasis on women's and children's healthcare complements the First Lady's previous trip to Beijing during the Women's Conference in 1995.

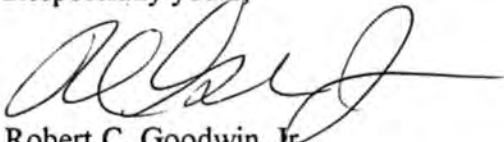
Beijing United Family Hospital is a 90/10 joint venture between Chindex and the Chinese Academy of Medical Sciences. Chindex is a NASDAQ-listed U.S. company founded in 1981 by two American women, and has been a leading exporter of American medical equipment to China's healthcare professionals.

With several American babies already born at Beijing United Family Hospital since the opening of inpatient services this month, the Hospital believes its role not only to be as a service to the international community of Beijing, but also as a model, introducing the best of U.S. patient-centered healthcare services to Chinese medical professionals.

Mr. Samuel R. Berger
March 31, 1998
Page 2

Attached is a proposal which provides additional details about a potential visit. This proposal has also been provided to Ambassador Sasser and members of his staff. If this event is of interest to the President and the First Lady, we would be happy to provide comprehensive details as appropriate. Thank you.

Respectfully yours,

A handwritten signature in dark ink, appearing to read 'R. Goodwin, Jr.', with a stylized, flowing script.

Robert C. Goodwin, Jr.
Executive Vice President, Operations
and General Counsel

Enclosure

cc: Ms. Melanne Verveer
Assistant to the President and Chief of Staff to the First Lady

Ms. Sandra Kristoff
Special Assistant to the President and Senior Director
Asian Affairs
National Security Council

Mr. Stanley O. Roth
Assistant Secretary
East Asian and Pacific Affairs
U.S. Department of State

PROPOSAL

FOR PRESIDENT BILL CLINTON
AND FIRST LADY HILLARY RODHAM CLINTON

TO VISIT
BEIJING UNITED FAMILY HOSPITAL

DURING THE JUNE PRESIDENTIAL
TRIP TO CHINA



Submitted by Chindex
March 31, 1998

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PROPOSAL FOR PRESIDENT BILL CLINTON AND FIRST LADY HILLARY RODHAM CLINTON TO VISIT BEIJING UNITED FAMILY HOSPITAL DURING THE JUNE PRESIDENTIAL TRIP TO CHINA

While in Beijing, a visit by the President and First Lady to Beijing United Family Hospital could serve to underscore both the President's and First Lady's concern about healthcare, and at the same time, to recognize an American small business success story. Among the possibilities for a specific activity for the event, a visit to Beijing United Family Hospital could serve as a venue for a speech or for a meeting with members of the American community or with Chinese health officials. The Hospital has not held a formal opening ceremony, so an appropriate activity along these lines could also be arranged.

Beijing United Family Hospital. The Beijing United Family Hospital project was conceived and established by a small American company, Chindex, whose two founders have lived in Beijing for more than seventeen years. Roberta Lipson and Elyse Silverberg, both originally from New York, have raised their families in Beijing and have firsthand knowledge of the need for top quality healthcare for expatriate families as well as Chinese citizens. Throughout their residence in Beijing, they have been active in China health issues and have been dedicated to contributing to the community at large. In 1995, Chindex decided to build the first Western-standard primary care hospital in China.

An American Joint Venture Hospital. Beijing United Family Hospital is the first American private hospital venture in China. It is a joint venture between Chindex and the Chinese Academy of Medical Sciences. Currently in its first phase of development, the Hospital is a 20-bed facility, with second phase plans to reach a size of 80-100 beds. The Hospital began providing partial services in September of 1997 and, as of February 1998, has opened for both inpatient and outpatient services. The first baby was delivered at the Hospital in early March of this year.

Top Quality Healthcare for Women, Children, and Families. Beijing United Family Hospital specializes in family healthcare, including inpatient and outpatient OB/GYN, pediatrics, and general internal medicine. The Hospital features seven home-like, comfortable birthing suites, two operating suites, and a large outpatient clinic, all of which utilize modern, high-tech U.S. medical equipment and employ a team of Western and Chinese medical professionals.

American Medical Technology and Patient-Centered Care. While providing top quality healthcare at a reasonable cost is the primary goal of Beijing United Family Hospital, the facility also serves as a showcase for American high-tech medical technology. It serves as an opportunity to introduce American-style patient-centered care to the greater Chinese community and set the stage for further U.S. investment in the Chinese healthcare sector.

Education and Community Focus at Beijing United Family Hospital. In addition to its goal of providing top quality healthcare, Beijing United Family Hospital aims to provide a common venue for community-based healthcare education and training forums. The Community 'Yurt' is currently the venue for healthcare education classes including CPR, Lamaze and Stress Management, and serves as a meeting place for existing women's groups and children's organizations.

Introducing a New Standard of Healthcare in China. Beijing United Family Hospital not only is bringing a new level of care to China's capital, but Chindex has also envisioned an important role for the Hospital in serving as an educational model for the future development of China's healthcare system, a goal which has been encouraged by local health officials. Beijing United Family Hospital is the first in what is planned to be a series of sophisticated small hospitals throughout China. And, while Beijing United Family Hospital is drawing most of its patients from the expatriate community, future hospitals established by Chindex will directly serve the growing Chinese middle class who are anxious for quality family healthcare. Discussions are now underway with both Stanford University/UCSF and Johns Hopkins University to form an alliance of cooperative programs in China.

Chindex: An American Success Story. Chindex began as a two-person company in 1981, and has grown to a public company listed on the NASDAQ stock exchange with over 200 employees. Since its inception, Chindex has been involved in the healthcare sector in China, beginning with distributing U.S. capital medical equipment, and now encompassing initiatives including healthcare consumable products distribution, pharmaceutical products registration and distribution, and primary healthcare delivery. Chindex has proudly become a premier comprehensive healthcare company in the People's Republic of China.

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Hurdling a great wall

U.S. company opens China's first foreign-run hospital after four years' effort

With this month's opening of Beijing (China) United Family Health Center, a U.S.-based company is proving that the Chinese wall keeping foreign hospital investors at bay can be hurdled.

It took the publicly traded U.S.-China Industrial Exchange, called Chindex for short, nearly four years to persuade 16 government authorities in China to grant needed approvals for the 43,500-square-foot primary-care hospital.

On Nov. 1, the company was scheduled to open what it says is China's first foreign-managed healthcare facility. The hospital is designed to woo Beijing's 80,000 Western expatriates and the local private-pay population.

With 1.4 billion people—one-fifth of the world's population—China's healthcare potential cannot be ignored. On the other hand, it takes a bit of finesse to get a foot in the Chinese healthcare market, which is worth \$30 billion, according to an estimate by China's Ministry of Health. The ministry pegs healthcare spending at \$25 per capita.

"First of all, the Chinese government is very reticent about having

foreign investors involved in the healthcare area," says Roberta Lipson, Chindex president and chief executive officer. Lipson keeps

offices in Beijing and the company's Bethesda, Maryland, headquarters. Because China lacks sophisticated standards governing hospital construction and operations, officials fear foreign-run healthcare enterprises will careen out of control, she says.

"We don't have in China a Joint Commission (on Accreditation of Healthcare Organizations) to help the government regulate those situations," explains Lipson, who also serves as chairwoman of Chindex's board of directors. China exerts control, she says, by making it difficult to obtain licenses.

Under Chinese government regulations, Chindex needed a Chinese partner to pursue the project. Instead of aligning with a government-run hospital, the company signed a 90-10 joint venture with a corporation controlled by the

Chinese Academy of Medical Sciences, the nation's leading biomedical research organization.

The arrangement gives Chindex the flexibility it needs to establish an administratively independent, "Western standard" healthcare facility, explains Lawrence Pemble, the company's executive vice president. Plus, Lipson says, having a partner who knows the language and who can help pave the way for regulatory approvals is critical.

Chindex faced other barriers as well. By law, the construction and architecture firms on the project

had to be Chinese, although Chindex also retained a foreign project manager and consulting architect. The difficulty came in communicating U.S.-based building-code standards and obtaining the right materials. "Nobody (in China) has even seen hospital-grade sink

faucets," Lipson says.

"One area where we had a leg up is we're not an unknown commodity to the Chinese government," Lipson adds. Chindex is a novice in the hospital business, yet the company is known to Chinese buyers of foreign goods. The company's principal business is selling and marketing foreign-made medical products, mining and construction vehicles, and industrial machinery. Chindex, for example, has exclusive distribution rights to Acuson Corp.'s ultrasound imaging devices in China.

Last year, healthcare product distribution contributed 85% of the company's \$22 million of revenues. But that may change because Chindex has made healthcare services a central part of its strategic growth plan. By the turn of the century, primary care is expected to contribute 30% of revenues and a significant portion of the bottom line.

Chindex spent a bit over \$3 million renovating and equipping Beijing United, a four-story building housing programs in pediatrics, women's health and family practice. It financed the project from working capital, including proceeds from a \$9.8 million



In the next several years, the U.S.-China Industrial Exchange plans to open five additional specialty hospitals like this one in Beijing.

public offering on the U.S. stock market last November. But the payoff should come quickly. Pemble expects the hospital to generate revenues of \$200,000 to \$300,000 this year, \$1.5 million to \$2 million next year and \$3.5 million to \$4 million in 1999. He thinks it will turn a small profit by the end of 1998.

Under General Manager John Rockett, the hospital employs 28 staff members, including an international mix of physicians. Each department is headed by a Chinese and a foreign physician supported by a number of local practitioners.

Originally, Beijing United was conceived as a place for Westerners based in China and affluent Chinese families to deliver their children. "We saw an opportunity for high-end healthcare," Lipson says. But local demand for broader access to primary care has broadened the hospital's scope of services to include family practice medicine.

Beijing United is only the first leg of Chindex's healthcare service strategy. The company hopes to build five more hospitals in China over the next several years and five outpatient clinics over the next 12 months. It recently hired an executive director of hospital development to spearhead future clinic and hospital development programs.



Beijing United Family Health Center employs an internationally diverse staff of physicians in pediatrics, obstetrics and gynecology.

"I'm not aware of any other private or public hospital that's managed by foreigners," says Edmund K. Nelson, president of Nelson & Associates International, a Brookings, S.D.-based consulting firm specializing in international hospital development.

Measured by sheer physical access, China probably doesn't need more hospitals or clinics, says Helen Saxenian, a senior economist at the World Bank in Washington. "The country is pretty well served by its physical infrastructure," she maintains. According to a new report by the World Bank, titled *Financing Health Care: Issues and*

Options for China, China has 3 million hospital beds.

What's lacking, Saxenian says, is financial access to services, particularly in rural areas. The report cites "deep divisions" in access between urban and rural populations.

Nelson, however, sees great need for modern buildings and equipment. "By and large the infrastructure of the hospitals (in China) doesn't match many other places in the world, and the money hasn't been available to buy the latest technology on a widespread basis for diagnostic and treatment services," he says. ●



China's expatriate population and local private-pay market inspired the U.S.-China Industrial Exchange to enter the high-end maternity and child healthcare business.



An open house at Beijing United drew some 300 visitors this summer. The event preceded the hospital's actual opening, set for this month.

FINANCIAL TIMES

Tuesday December 30 1997

Western-style medical care takes leap forward in China

By Nancy Dunne
in Washington

The first western-operated hospital in Beijing opened this month, representing a leap forward for a US company planning to launch a string of facilities aimed at treating expatriates and China's growing middle class.

The \$3m hospital is the brainchild of two American women who have been selling medical supplies and equipment in China since 1979.

Roberta Lipson, president of the US-China Industrial Exchange (Chindex), and Elyse Silverberg, vice-president, plan to open satellite facilities around its hospitals in five Chinese cities.

"We've been bringing medical technology to China for 18 years," said Ms Lipson.

"It became apparent to us that the best thing we could offer was the software for administering a hospital for patient-centred care that is efficient and convenient."

The Beijing United Family Health Centre has already begun an out-patient facility. The hospital - to specialise in treating women and children - will offer an alternative to China's clogged public health system, which requires waiting in long queues at hospitals for even minor complaints.

Resident westerners have often left the country for treatment, even going abroad to give birth. The company expects that 70 per cent of the patients in the first hospital will be expatriates and 30 per cent from the local population.

Chinese patients are



Beijing's new western-operated hospital - to serve a growing middle class

expected to comprise the majority in future hospitals.

The Chinese health care system is underfunded and overburdened. Although the state hospitals have improved over the years, the wait is particularly hard on the average family with two working parents and one child.

"If the child has a cold, one of them must take time off from work to queue at a hospital," Ms Lipson said.

"There is no such thing as a private office and only a budding concept of over-the-counter drugs."

But the sector is being slowly reformed. The ministry of health has been working on a list of common pharmaceuticals which could be sold in supermarkets.

Chindex, which once had to sell through one of the government-owned foreign trade corporations, has

received permission to stock goods in a bonded free trade zone and sell them directly. Sales last year totalled \$40m.

"Once it was hard to see a day that private health care would be a profitable bet," said Ms Lipson. "But the economy is growing by leaps and bounds."

"There is a large and growing middle class enjoying many of the good things in life. Why not health care?"

Warfield's

TECHNOLOGY & HEALTH CARE

■ HEALTH CARE

Upper Crust Chinese, Wealthy Westerners Represent Lucrative New Market for Chindex

After 15 Years Marketing Medical Equipment in China, Bethesda-Based Firm Launches Primary Care Centers

BY ANGELA ZIMM
WBR Staff Writer

Seeking to gauge a potential market, Roberta Lipson set out to determine what well-to-do Chinese would be willing to pay for American-style medicine.

Lipson, president and chief executive officer of U.S.-China Industrial Exchange Inc. (Chindex), was both surprised and encouraged by the results.

Many affluent Chinese said they'd be willing to spend at least the same amount to have a baby in a state-of-the-art medical facility as they would to throw a big party for friends — about \$3,000.

"It was clear that public health care in China was not going to fulfill those demands," Lipson says.

Despite the economic reforms and increased foreign trade of the past decade, China is still not a country where top quality health care can be bought.

It can, however, be imported. And that's exactly what Bethesda-based Chindex is doing.

After 15 years specializing in selling and distributing high-tech medical and heavy equipment in China for Western companies, Chindex decided to bring in the doctors, too.

Last month, in a joint venture with the Chinese Academy of Medical Sciences, Chindex opened the Beijing United Family Health Center.

Playing to expatriates

Staffed by American-trained doctors and equipped with the latest in Western medical equipment, the facility will provide women's and children's health care. The center will include beds for new mothers and pediatric patients, 24-hour staffing, and a fully equipped surgical area for caesarean sections.

It is the first of six health care centers that the company plans to open over the next five years in major Chinese cities. The centers will target the growing number of affluent Chinese and the expanding community of American and

European expatriates.

"When we started, we were looking at the expatriate community," Lipson says. "It became apparent that the Chinese people were really interested in this."

Lipson founded Chindex in 1981 at age 26 with partner Elyse Silverberg when the Boston-based import company they worked for in Beijing called it quits after trade opportunities failed to materialize.

"If they had stayed, they would have had a big business," says Lipson, who is fluent in Mandarin and knowledgeable about Chinese customs. "It was clear to me that things were just starting to take off."

Today, the company has 130 full-time employees and handles more than \$34 million in trade contracts annually. The company is one of only a handful of independent trade companies in the United States that represents companies that don't have their own distribution operations in China.



Lipson: Catering to nouveau riche

Great leap forward

Chindex now appears to be well-positioned in China's health care market for that strategic leap.

Medical equipment represents the lion's share of the company's business, about \$20 million in annual sales to China, Lipson says. Some of its medical equipment clients include Johnson & Johnson Clinical Diagnostics, Polaroid Medical Imaging Systems, the Pfizer subsidiary Leibinger and Acuson Corp., a large California-based manufacturer of ultrasound equipment.

Still, while the Chinese health care market shows vast potential for trade, it remains in a state of flux, Lipson says. New reforms by the government are moving away from state-financed insurance toward programs that shift more financial responsibility to individuals and their employers.

While this might indicate opportunities for the private sector, many uncertainties exist.

MARYLAND'S INSIGHTFUL BUSINESS NEWS

TECHNOLOGY & HEALTH CARE

■ America's presence in China hasn't always been welcome, but American technology is another



story. One Bethesda export firm has discovered a strong demand for medical equipment.



Diane Russell, product manager for Acuson Corp., demonstrates ultrasound technology to two Chinese physicians. Acuson exports its medical equipment to China through Bethesda-based Chindex.

Chindex

Cutbacks in government health care funding have slowed medical equipment imports. A recent credit squeeze by the Chinese government also has deterred imports and world trade experts are watching cautiously.

"It's financing, and a question of where the (Chinese government) medical insurance will end up," says Penelope Menzies, executive director of the World Trade Center Institute in Baltimore. "The policy on credit has had an impact on medical equipment."

Still, the steadily rising standards of living are not to be ignored as Chinese citizens demand more from their health care system, Lipson says. "That's where the needs are and that's where the business is."

In recent years, Chindex has benefited from an explosion in foreign trade to China — which is the second largest import market for medical devices after Japan.

The company generated a record-setting \$15.1 million in revenue in 1995, but posted a loss of \$317,000 on the year, compared with a \$507,000 profit in 1994. Lipson says the shutdown of the U.S. federal government last winter caused delays in sales.

China now spends more than \$1 billion a year on medical equipment, more than half of it imported, Lipson says. The average value of existing medical equipment in China in 1995 — at \$2,000 per bed — was four times what it was in 1990.

As trade has increased, so too has the affluence of the Chinese population and the number of expatriate residents.

Yet in the midst of this growing affluence, China's health care system has not kept pace. Compared to American facilities, China's hospitals are dismal and standards are lower, Lipson says. Wards are over-crowded and nurses provide little support to families.

Due to population control efforts,

birth is a one-time experience for most Chinese couples, Lipson says. And those who can afford it would much rather pay for state-of-the-art care than not.

Lipson, who lives in Beijing with her journalist husband and their three children, understands the demand for better health care firsthand. Because of the lack of high-quality health care, she returned to the United States to have her children.

"In terms of service, environment and philosophy, there is nothing to fulfill higher expectations," she says. **WBR**

Private health venture expects expansion

By Liu Weiling

Beijing United Family Hospital, China's first joint venture private hospital, expects to expand its primary care facility to five other Chinese cities within five to six years.

And in the next year, the Beijing centre will open five clinics in major residential areas in Beijing to establish a model of Western-style health care in China.

The multi-million-US dollar hospital, which started operations in September, has claimed

"satisfactory" performance so far, with revenue doubling every month, said John Rockett, general manager of the hospital.

"We expect the hospital to become profitable within a few years as the present performance is encouraging with our attendance above expectation," he said.

The hospital, located in northeast Beijing, is equipped with imported instruments and internationally recruited doctors and nurses. Staff of the hospital come from countries including Ireland, Germany, France, Australia, Britain, the

United States and China.

Rockett said the hospital aims to provide services up to international standards, as the need for such services is soaring with the growing number of foreigners in the city.

Before the hospital was launched, Beijing had only a handful of specialized clinics for foreign patients.

He said his hospital adopts a principle of patient-centred care, which is reflected even in the beautifully designed hall, the waiting room with toys for kids

and the wards decorated more like family rooms.

"We aim to provide expatriates health care such as they are used to in their own countries," he said. The hospital specializes in women's and children's health care, but also offers men's health and psychological services.

Although the hospital was initially targeted at the 100,000 foreigners in Beijing, it has witnessed a growing number of Chinese patients.

"I believe the number of Chinese patients will surpass that of expa-

triate within one year," he said, believing the fast growing Chinese economy will enable more and more Chinese people to afford top grade services.

The hospital was co-funded by the US-China Industrial Exchange Inc (Chindex) and Beijing Union Hospital.

Roberta Lipson, chairman of the hospital and president of Chindex, said a Canadian hospital company had received a licence to open another joint venture hospital in China, but construction has not yet started.



**There is a Private Hospital
Corporation in China today.**

It is an American Public Company.



A New Era in Health

U. S.-China Industrial Exchange, Inc. (Chindex)

has been a leading American company in the developing healthcare market in China for more than fifteen years. Chindex has traditionally represented Western manufacturers of capital medical equipment and healthcare products in the China market.

**Beijing United is the first
facility of its kind in
China...a private hospital
for women and children.**

Leveraging its unique position as a gateway for Western companies in China, Chindex is now bringing Western standard healthcare services to targeted market segments in China. Chindex has begun its own investment program in a series of private, specialty hospitals in major metropolitan areas.

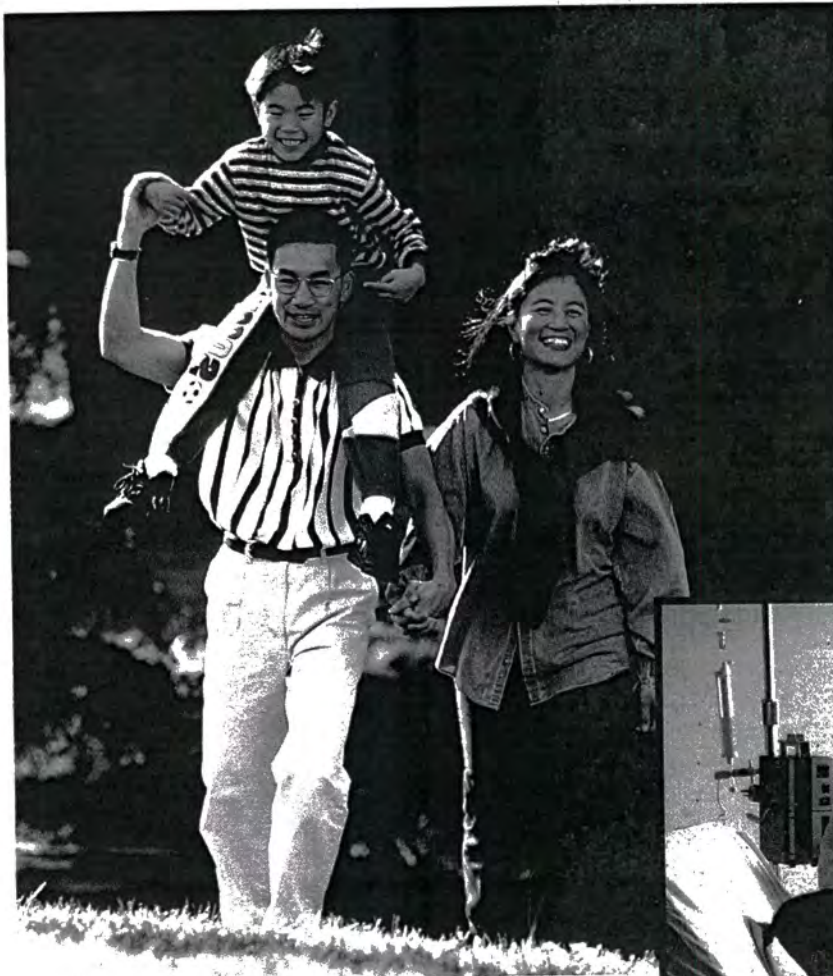


Beijing United Family Health Center (Beijing United), opening in 1997, is the first Chindex hospital.

It is a dedicated center of excellence for Western standard healthcare services in obstetrics, gynecology, labor and delivery and pediatrics.



Healthcare for China



The Chindex investment program targets the tremendous potential for healthcare services in the growing segments of affluent urban Chinese society. Studies have shown this quickly expanding demographic segment in China has a large and growing level of disposable income. This means an exceptional growth potential for the Chindex program over time.

Chindex is committed to excellence in healthcare.

Using educational outreach programs and the finest patient care systems, Chindex specialty hospitals are designed to establish a new standard for private pay healthcare services in China.

Chindex private hospitals will target the more than 20 million young, affluent Chinese families in the major urban centers in China today.



As a private hospital corporation in China, Chindex has planned five additional private hospital ventures to follow the flagship Beijing United opening.

Dedicated to excellence in healthcare.
A private hospital corporation in China.
An American public company.



U.S.-China Industrial Exchange, Inc.
(NASDAQ: CHDX)

7201 Wisconsin Avenue
Suite 703
Bethesda, Maryland 20814
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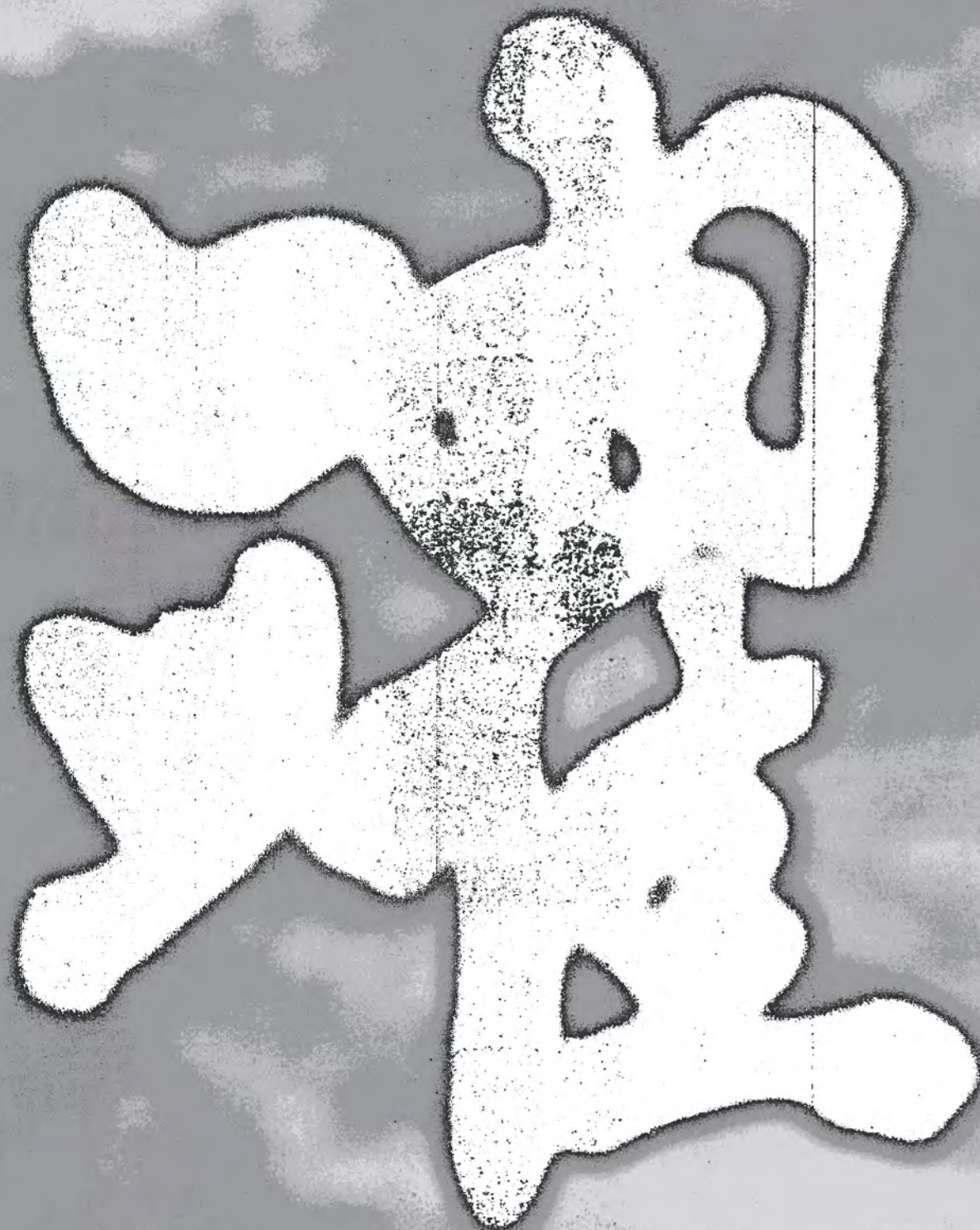
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G R O W T H

1996 ANNUAL REPORT

THE WHITE HOUSE
WASHINGTON

May 8, 1998

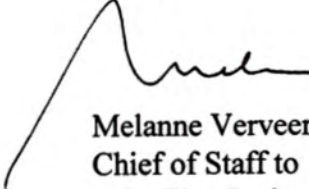
Mr. Bernard Goss
Morven Partners, L.P.
2803 West Wallace
San Saba, TX 76877

Dear Bernard:

Thank you very much for sending us the as always
delicious pecans and candies. It was so thoughtful of you.

Thanks and best wishes.

Sincerely,

A handwritten signature in black ink, appearing to read 'Melanne Verveer', with a long, sweeping underline that extends to the left.

Melanne Verveer
Chief of Staff to
the First Lady



MORVEN PARTNERS, L.P.

APRIL 22, 1998

Dear Meleanie,

Thanks for all your help!

Sincerely,

Bernard Goss

*This is the
man that sent
the pecans.*

THE WHITE HOUSE
WASHINGTON

March 9, 1998

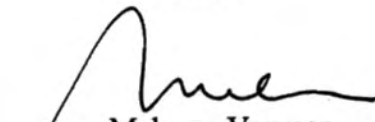
Ms. Georgie Anne Geyer
"Washington Week In Review"
P.O. Box 2626
Washington, DC 20013

Dear Ms. Geyer:

It was a pleasure to talk to you, albeit all too briefly at the Chicago reception in Davos. I received a copy of your column on the First Lady's speech and was pleased that you liked her message. I'm enclosing a printed copy of the speech.

Best wishes.

Sincerely,



Melanne Verveer
Chief of Staff to
the First Lady

Encl.

THE WHITE HOUSE
WASHINGTON

February 13, 1998

Dr. Margaret Giannini
Director
Institute of Gerontology
Touro College
27-33 West 23rd Street
New York, NY 10010-4202

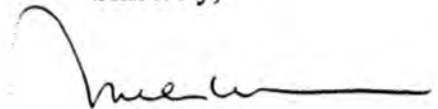
Dear Dr. Giannini:

Thank you very much for your letter and invitation to the First Lady to accept an honorary degree from Touro College and deliver the commencement address on June 22, 1998.

Regrettably, the First Lady is unable to accept your kind invitation as she is scheduled to be out of the country during that time.

Thanks and best wishes.

Sincerely,

A handwritten signature in dark ink, appearing to read 'Melanne Verveer', with a long horizontal flourish extending to the right.

Melanne Verveer
Chief of Staff to
the First Lady

BARRY Z. LEVINE
SCHOOL OF HEALTH SCIENCES**TOURO COLLEGE - BARRY Z. LEVINE SCHOOL OF HEALTH SCIENCES**Margaret Joan Giannini, M.D., FAAP
Director, Institute of Gerontology
Chairman/Professor, Gerontology*Request -
Schedul
to be
mrg
comm*

February 12, 1998

Melanne Vereer
Chief of Staff for Hillary Rodham Clinton
White House
Washington, DC

Dear Ms. Verveer:

My colleague and friend, Commissioner Paul Miller recommended that I contact you directly for the following request. Touro College of New York, California, Moscow, and Israel would be very honored if Hillary Rodham Clinton would accept an Honorary Degree of Humane Letters and also be the commencement speaker on June 22, 1998 at 7:00 pm in New York at the Touro School of Allied Health Sciences. Touro also has the following schools: College of Liberal Arts, College of General Studies, Law School, Medical Schools, Graduate School of Education and Behavioral Sciences. Other background materials will follow, if Mrs. Clinton can accept our invitation in her busy schedule.

In the next few days I shall follow-up by phone and hopefully I can give you more information.
Thank you so much for your interest in Touro College.

Sincerely,

Margaret J. Giannini, M. D., FAAP
Director
Institute of Gerontology
Chairman/Professor of Gerontology

cc: Commissioner Paul Miller

THE WHITE HOUSE
WASHINGTON

March 4, 1998

Professor Lewis Gould
American History Department
University of Texas
Austin, TX 78712

Dear Professor Gould:

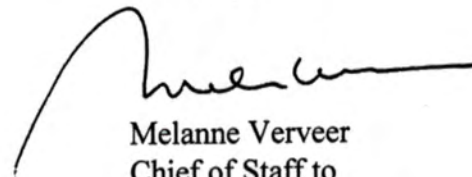
Last year Eleanor Clift, at your request, kindly provided Mrs. Clinton with a copy of American First Ladies. We were grateful for your thoughtfulness.

You might be interested in having the enclosed reprints of some of Mrs. Clinton's speeches.

If we can ever provide you with any information or if you find yourself in Washington, do not hesitate to contact us.

Best wishes.

Sincerely,

A handwritten signature in black ink, appearing to read 'Melanne Verveer', with a long, sweeping horizontal line extending to the right.

Melanne Verveer
Chief of Staff to
the First Lady

THE WHITE HOUSE
WASHINGTON

February 26, 1998

Mr. Paul Goldberg
500 North Harbor Boulevard
La Habra, CA 90631

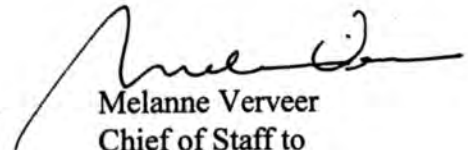
Dear Paul:

Thank you very much for your letter and for sending us Stanley Pesner's letter with information on 'The Collection of American Excellence.'

I have given your letter to Ellen Lovell, White House Director of the Millennium Project, and her office will be in touch.

Best wishes.

Sincerely,



Melanne Verveer
Chief of Staff to
the First Lady

cc: Ellen Lovell



PAUL'S

THE KING OF BIG SCREEN

TV &
VIDEO

(K)
H. Ellen

Paul Goldenberg
President

Ms. Mellanne Verveer
Assistant to the President
Chief of Staff to the First Lady
The White House
Washington DC 20500

2/13/98

Dear Mellanne:

You may recall meeting me with the First Lady in Los Angeles at the White House Endowment Fund Dinner. (I was the person who gave the President the novelty watch with the President and First Lady on the face.)

A friend, Stan Pesner, asked me to send this along in the hope that you might forward it to someone working on the country's Millennium Celebration.

I have known Mr. Pesner and his company for a long time and he has the highest integrity.

Sincerely,

562-690-3572

500 NORTH HARBOR BOULEVARD • LA HABRA, CALIFORNIA, U.S.A. 90631
(714) 529-2314 (310) 697-6751 (818) 336-0016

Elson-Alexandre

Stanley Jay Pesner
President

SIXTY-FIVE SEVENTY-ONE
ALTURA BOULEVARD
BUENA PARK
CALIFORNIA 90620
(714) 523-8800

January 28, 1998

Paul Goldenberg
500 North Harbor Blvd
La Habra, CA 90631

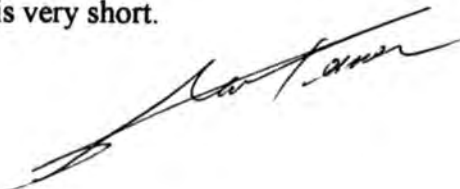
Dear Paul:

Hillary Rodham Clinton was on the Today Show on Tuesday, January 27th and mentioned that Congress is looking for a program to show the success of America at the turn of the millenium. President Clinton expanded on this in his State of the Union address saying, "We should honor the past and imagine the future."

Enclosed is an outline of a program we have been developing just for this purpose. "The Collection of American Excellence"[®].

I wonder if you, as a mutual friend, could contact someone working on the Millenium celebration in Washington and arrange a meeting for me to go to discuss this. We would be honored to have The Collection of American Excellence used for the Governments program.

Please call me with your thoughts. Time is very short.



Enclosure

THE COLLECTION OF AMERICAN EXCELLENCE![®]

As our nation prepares to step into the 21st Century Elson-Alexandre is offering an exciting program called . . . "THE COLLECTION OF AMERICAN EXCELLENCE!" This program gives people with stories of success a place to inform the generations of the future just what it took to be successful in the 20th century!

How best can we exhibit this splendid success? When generations in the future look through the libraries viewing life in the 20th century, they will see books written for enjoyment or profit, and computers with news stories showing us at our very worst. There is little available information telling the positive story of the regular person who started with little and worked and planned for their success. . . . The family who now has a future, educated and successful children, a retirement fund from work or a business providing jobs and futures for others.

This is what we want future generations to remember us by. Sharing this history of today's successful people, their vision and plans for the future, is an intricate part of who we are now, at the turn of the millenium.

"THE COLLECTION OF AMERICAN EXCELLENCE" offers a way to record our times and preserve our stories for future generations to study. It also allows the students of today to research the steps necessary to be successful today. The program collects, digests, and displays the data in an exciting manner, providing the story of how our predecessors built the great country we have today. The millennium will be a very special time for all of us. Let this be our gift to the generations ahead!

THE WHITE HOUSE
WASHINGTON

February 23, 1998

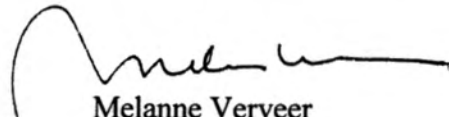
Mr. Bernard Goss
The Faith Peace Making Working Group
1710 Deerfield Drive
Austin, TX 78741-3705

Dear Mr. Goss:

Thank you for your thoughtful note and for the wonderful book, which I have given to the First Lady. I have already read the book myself and it is all you suggest.

Thanks and best wishes.

Sincerely,

A handwritten signature in black ink, appearing to read 'Melanne Verveer', with a long horizontal flourish extending to the right.

Melanne Verveer
Chief of Staff to
the First Lady

THE WHITE HOUSE
WASHINGTON

January 29, 1998

Mr. Bernard Goss
IHS
The Faith Peace Making Working Group
1710 Deerfield Drive
Austin, TX 78741-3705

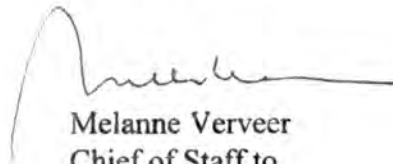
Dear Mr. Goss:

Thank you for your letter and information on important current topics.

I have passed your letter along to the President and First Lady. I know they are grateful for your thoughtfulness.

Best wishes in all you do.

Sincerely,



Melanne Verveer
Chief of Staff to
the First Lady



Feb 16, 1998, Austin, Texas

Dear Melanne,
Hope you + Hillary + Staff Co-workers are each one
and all doing fine: And are Healthy!
Here is a fairly rare book for you + Hillary on Mrs. Eleanor
Roosevelt + her dear friend Mrs. Jessica Alice Hickok.
Enjoy.
Your Sincere Friend,
Bernard Goss

THE WHITE HOUSE
WASHINGTON

January 12, 1998

Mr. Gregory Guroff
President
Foundation for International Arts & Exhibitions
4630 Montgomery Avenue
Suite 210
Bethesda, MD 20814

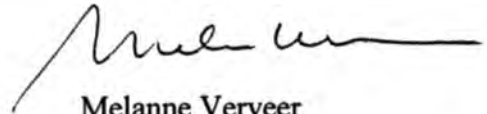
Dear Mr. Guroff:

On behalf of the First Lady, thank you very much for your letter and invitation to join President Shevardnadze in a cultural festival to honor the 2600th anniversary of coming of the first Jews to Georgia.

Regrettably, a visit to Georgia is unlikely this year because of Mrs. Clinton's already formulated travel plans. Perhaps there will be an opportunity to visit at a later date.

Thanks and best wishes.

Sincerely,

A handwritten signature in dark ink, appearing to read 'Melanne Verveer', with a long horizontal flourish extending to the right.

Melanne Verveer
Chief of Staff to
the First Lady

②

FOUNDATION FOR
INTERNATIONAL ARTS & EXHIBITIONS

FAX COVER SHEET

TO: Ambassador William Courtney
Special Assistant to the President

FAX NUMBER: 202-456-9160

FROM: GREG GURFF

FAX NUMBER: 301-656-5703

DATE: INVITATION TO THE FIRST LADY

NUMBER OF PAGES INCLUDING COVER SHEET: 4

COMMENTS: Bill: I have put this invitation in the
mail, but I do not have a fax number
FIRST LADY'S OFFICE. Can you forward this
message. Thanks,If there is difficulty with this fax, or you do not receive
all pages, please call 301-656-6102



FOUNDATION FOR
INTERNATIONAL ARTS & EXHIBITIONS

January 8, 1998

Hillary Rodham Clinton
First Lady of the United States
The White House
Washington, DC

Dear Mrs. Clinton:

As a long-time student of the former Soviet Union, I followed your recent trip to that part of the world with great interest. You were an eloquent supporter of the development of civil society, with its attendant values of political pluralism, respect for cultural and ethnic diversity, the development of the rule of law, and encouragement of equality of opportunity and access to the benefits of society. The impact of your trip in the region has been quite profound.

I write you today with the hope of interesting you in what I believe would be an excellent opportunity to broaden and deepen the impact you already have had in that part of the world.

This year, 1998, marks a unique date in the history of the country of Georgia, the 2600th anniversary of coming of the first Jews to Georgia. Under the initiative of President Shevardnadze, the Government of Georgia is organizing a week-long cultural festival in Tbilisi to honor this historic occasion. Georgians are justly proud of their long tradition of religious tolerance which has made the history of Jews in Georgia quite distinct when compared with their fate in neighboring regions. The celebration is a joint effort between the Georgian and Jewish communities both in Georgia and abroad.

At the same time this celebration is broader for it intends to utilize the Georgian-Jewish relationship as an example of the way ethnic and religious relations among peoples ought to be. In short, President Shevardnadze hopes to emphasize through this celebration the need for the development of civil

society in the culturally, religiously and ethnically diverse region of the Caucasus.

President Shevardnadze would like to personally invite a very select group of distinguished Americans to participate in this celebration, which is scheduled for September 9-13, 1998. For a number of reasons which I have detailed below, President Shevardnadze has asked me to serve as his representative to initiate discussions with Americans. I can think of no one who would be more appropriate to participate in and speak at this celebration than you.

You would be the President's personal guest and the program would be arranged as you wish. I would hope that you would be willing to speak to a major gathering to celebrate those values you have so eloquently espoused elsewhere. I believe that your presence would be the highlight of this celebration.

I would be happy to meet with your staff to discuss any questions you might have, but let me take this opportunity to provide you with some more information on the events in Georgia, our Foundation and our involvement in Georgia.

I am the President of the Foundation for International Arts and Exhibitions, a non-profit organization dedicated to the preservation and presentation of the arts and culture of the countries of the former Soviet Union. Our current focus is on the culture and history of the country of Georgia. Although decades of Soviet, and prior Russian, domination have kept this country relatively isolated and unknown to most of the world, the country of Georgia has been able to maintain its own unique brand of fiery individualism. It is a country with a history that is 5,000 years old and a future, under the leadership of Eduard Shevardnadze, that holds true promise for future generations. Georgia has a culture that few have experienced. The goal of our Foundation is to share that experience with the people of the United States and elsewhere throughout the world.

I have been asked to make these initial inquiries by President Shevardnadze and the Georgian Organizing Committee for a variety of reasons.

First, I have been closely involved in Georgian affairs for many years as a scholar, US government official and now private citizen. Most of the organizers are old friends and colleagues who trust me and my judgment. Moreover, I am a long time colleague and friend to both Ambassadors Morningstar and Courtney with whom I have extensively discussed the

importance of these events for Georgia as well as the whole region of the Caucasus.

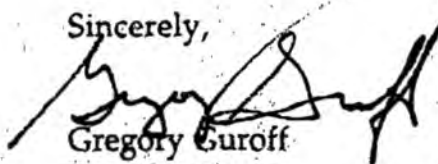
Second, our Foundation is producing a Georgian National Exhibition, *Five Thousand Years of Georgian Culture and Tradition*, which will tour the US in 1999-2000. An integral part of this exhibition will be a section devoted to the 2600th anniversary of Georgian Jewry. Prior to bringing this exhibition to the United States, the section of Georgian Jewry will be displayed in Tbilisi as part of the September commemorative events and later shown separately here in Washington at the National Jewish Museum.

Finally, those of us who have been exposed to Georgian culture have developed a strong affinity for the land and the people -- we are drawn to help out in any way we can. I have no doubt that after you visit Georgia, you will understand exactly what I mean.

Let me close by saying that I also serve as the Vice-Chairman of the American-Russian Youth Orchestra which has greatly valued your role as Honorary Chairperson along with Mrs. Yeltsin. I have been involved with this orchestra throughout its ten-year history and especially value the support your own Chief of Staff has provided.

I look forward to discussing this possible venture with you at your convenience. I recognize how busy you must be and if I don't hear from you will follow up later in the month.

Sincerely,



Gregory Guroff
President

THE WHITE HOUSE
WASHINGTON

January 29, 1998

Mr. Bernard Goss
IHS
The Faith Peace Making Working Group
1710 Deerfield Drive
Austin, TX 78741-3705

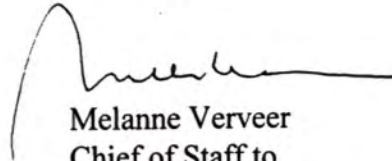
Dear Mr. Goss:

Thank you for your letter and information on important current topics.

I have passed your letter along to the President and First Lady. I know they are grateful for your thoughtfulness.

Best wishes in all you do.

Sincerely,

A handwritten signature in dark ink, appearing to read 'Melanne Verveer', with a long horizontal stroke extending to the right.

Melanne Verveer
Chief of Staff to
the First Lady

Dear Hillary Hope you and The President
are doing well. Also Chelsea.
The Dog is a Great move!

Please get some of these concepts
and programs into The State of The
Union. We need to be up, moving.
Who knows what's going to come
up and hit us out of Asia's
Problems / Wipe outs

And this rumor? i.e.,
That Bill Clinton's going to
run as Al Gore's VP?!

This could make sense...

Thanks for your help.

Sincerely yours

Bernard Goss

512 447 7130

Bernard Goss, IHS, FPMW Group

1710 Deerfield, Austin, TX 78741

Tel / Fax 512-447-7130

<http://www.bureau.com/goss>

E-mail: Goss@bureau.com

TESS MELD--The Sister=Schools' Students
and Teachers Partnerships and Exchanges

TSU BEI--The Strategic Colleges' and
Universities' Campuses Exchanges

Bernard Goss, IHS, FPMW Group

1710 Deerfield, Austin, TX 78741

Tel / Fax 512-447-7130

<http://www.bureau.com/goss>

E-mail: Goss@bureau.com

TESS MELD--The Sister=Schools' Students
and Teachers Partnerships and Exchanges

TSU BEI--The Strategic Colleges' and
Universities' Campuses Exchanges

Bernard Goss IHS
The Faith Peace Making Working Group
1710 Deerfield Drive, Austin, Texas 78741 - 3705
Tel/FAX (512) 447 - 7130

Thursday, January 15th, 1998

URGENT, Please / Privately for The President and Hillary. Thank You.

The Honorable William J. Clinton
The President of The United States of America
The Honorable Hillary Rodham Clinton, The First Lady
The White House, Washington, D.C. 20500

The State of The Union Address

Dear President and Mrs. Clinton:

I trust that you are both doing great today. What is the real state of our Union today?

When President Abraham Lincoln addressed Americans at Gettysburg's fallen dead he spoke so much, so quickly, that the photographer didn't even have time to get his picture.

Yet, it has taken us since 1863 to be more fully and deeply comprehending what Mr. Lincoln truly meant. Why so? President Lincoln's "focused marker" was laid down. Mr. Lincoln was "definite." And not "perfect."

When General George Catlett Marshall spoke The Marshall Plan into existence in June, 1947...his was such a short speech, such a generalized message, that only a very few persons picked up on his possible implications. But Marshall's "Focusing Marker" was laid down. He was "definite." And,

Miller Williams' poetry did lay down an admonition or two...dealing with, "How do we get to the 21st Century?"

I've said a word or two for "What to do, and Why to do certain things...to help make secure and certain that We Americans can have a great and good 21st Century. Markers, indicators, clear/definite trumpet calls...one might say.

My Friend, Why? We Baptists are instructed that "Now is The Time for Salvation." The Good Book does nothing if it does not deal with life, time, choices, their natures, and the supreme decisiveness of the timeliness of our choice... if our given choice is to have a chance to produce and reach its best productiveness. And Good Result.

As Chief Seattle said, "Today is a Good Day to Live. Or to die." Today is Your Day to be speaking Your Great and Good Choices for A Secure and Safe USA into existence. Do you truly have four more years? NO. The Bible says, "No one has the promise of tomorrow." My Friend, You have only today, NOW. NOW is the same UNAVOIDABLE CRISIS that President Lincoln, that FDR, that TR, that George Washington, that JFK...each one and all Faced. NOW is The Only Time there is.

Ergo, just say, "As your President, I have concluded that America must NOW Reach Out and start helping cross-educate more and more of our Friends' and Partners' Young Students with more and more Young Americans from every community in The USA for the Improving and Greater Well-Being of All. I do need and request every Parent's Help, every Governor's Help, every Teacher's Help and every Member of Congress' Help. Especially do I request every Student's and every Teacher's Help and Support.

Ergo, say this, "As your President, I have concluded that America must NOW reach out--helping build a safe/democratized Russia, Siberia and Newly Independent States. Therefore, when I next meet with President Yeltsin, he and I are going to launch Our New Strategic USA-RUSSIAN Partnership. We shall need every American's and every Russian's Help, every Governor's Help, every Member of The Congress' Help. Plus, Vice President Gore's, Secretary Albright's, Secretary Cohen's,

Secretary Rubin's Help... and the Help of Each American and of many, many others. This is very long-ranged and for the duration. There are very, very Great and New Opportunities and Challenges involved. Would you, or any American have us lose them? No. As your President, I do not intend to lose these Great Benefits. So help me and your country. Thank you very much.

Now, much has been said about Moral Leadership. And correctly so. Therefore, I Say You, "As your President, I have concluded that America NOW must reach out and help establish God's Real Peace in The Middle East. And, it is NOW possible to do this, and in such a way as for us to truly petition God... For our letting God to be Truly God...to cure us...each one and all...of our fears, deaths, hurts. For God to cure us, I and all of us do and shall be needing The Prayers of every Praying American, Hebrew, Arab, Jew, Muslim, Christian...throughout The World...starting NOW. The Bible says, "Man and Woman does not live by bread alone...but by Every Word that proceedeth from the mouth of The Father..." We are going to claim His Blessings on us. AND NOW.

Ergo, simply say, "As your President, I have concluded that All Americans, from the North Pole to the South Pole must NOW have real growth, real educations, real social and economic justice, and real opportunities, second-to-none, And not based on Drugs and The Destructions of More and More Human Beings, Their Lives and Promise. Therefore, I am launching The Western Hemisphere Strategic Good Neighbor Development Program. Our Western Hemisphere is to become Second-to-None,

"I am going to need every American's and all our Friends' and Neighbors' Help, every Governor's Help, every Member of Congress' Help. Plus, Vice President Gore's, Secretary Albright's, Secretary Cohen's, Ambassador McLarty's, Secretary Rubin's Help and the Help of many, many others. This is very long-ranged for the duration. There are very, very Great and New Opportunities and Challenges involved in The Western Hemisphere Strategic Good Neighbor Development Program. I ask for your help.

"All of these are in addition to Our USA's concerns of the past 4 to 12 years. We are moving up.

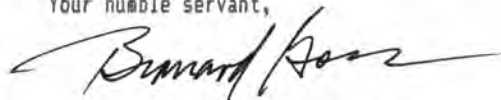
"You may wonder, "What's all this going to cost?" This is a good question. But such "concerns" often serves as a shield...as a convenient hiding place/excuse for cop-outs. The USA cannot afford any more cop-outs. So let me answer you straight to the point: The Great Works to secure The USA's and Our Friends' and Neighbors' Real 21st Century will cost Trillions and Trillions of Dollars! They Produce Zillions of Dollars! But I hasten to inform you that if we Do Not NOW Make These Vital and Most Necessary Investments of Our Lives, Our Fortunes, Our New Opportunities to Build and to Secure Our Most Vital SECURITIES AND PROSPERITIES...our present Total Indebtedness of some \$20.0 trillions will be exceeded by our losses amounting to \$1,000.0 to \$2,000.0+ trillions over the next 50 years.

"Today, NOW, is a Good Day to Live. Today, NOW, is a Great Day to Speak New Horizons and New Opportunities into existence for The USA and The World of Our Young People--The Inheritors of The 21st Century and more...starting NOW.

"May God Bless America. May God Bless Our Whole Wide World and All Its People. And May God Bless each and every one of you. Please pray for me and for our county. Thank You Very Much."

Please call me personally if I may help you with any thing: You must know that I'll try. Thank you very much. I trust to have The Character and The Honor to be

Your humble servant,



Bernard Goss IHS of Austin, Texas

The State of The Union Address to The USA and The World-- January 27th, 1998

OF

The President, The Honourable William Jefferson Clinton

Distinguished Persons, Guests, My Fellow Americans and Citizens,

I thank God All Mighty for This Day, For You, For The United States of America, and For All Our Friends, Neighbors, Partners throughout the World. May God Bless Each One of You and May He Bless All of Us, most richly.

I sincerely thank each of you for Your Votes, Your Expressions and Works of Support. And I most sincerely appreciate and thank you for your continuing Strong Thoughts and Prayers.

We have had enough of Political Correctness. We have had enough of Gotcha. We must have unity and solid, long, hard work to rebuild our Nation and World. We must totally upgrade all Our Agendas and Concerns. We have lived in the sewers long enough.

I pray to All Mighty God that each of you will now powerfully arise, with me, far... Far Above the miasmas of wall-to-wall talking heads and partisan politics...and all these fatally-dangerous vices...and the petty distractions of our days...in the past four years. Can we now agree on this? Enough is enough. Let's Go To Work Now! Thank you.

We Americans now have The Potentials...The Opportunities...and The Solemn, Highest Responsibilities and Obligations to Lead Strongly, to Create and Build a Brand New USA and World...with the Fullest, Sustained Help of All Our Friends and Partners...and of All of You within the sound of my voice.

We Americans now have The Greatest, and The Best, New Works to Launch and to Build in behalf of ourselves and of All Human Kind. We are truly in this wonderful thing called Life...TOGETHER. And Forever. We have All been asked To Help One Another, To Love One Another, To Do Right by One Another, and To Do By Others as we would like to also be treated. Let's start Doing This.

And these things we must do with and for one another...if any one hopes to do well. Indeed.

I Hope and Pray that we Americans truly do all want to do well...and increasingly better. MUCH BETTER. Then, we had better start working together in unity. Gung Ho...means "Working Together."

By So Doing, We, of this Great and Divinely-Ordained Republic, shall keep our Rendezvous with Destiny--God Helping Us.

Therefore, We Americans are Now, Most Swiftly leaving this bloody-awful 20th Century with its Wars, its Blood Baths, its Holocausts, Destructions, Depressions, its Dangers, its Deaths...far, far behind. God Wants Better For Us.

Therefore, Trusting God, We Americans are Seizing This Day and All of Our Tomorrows, starting now, My Friends.

The Poet has said, "Dream no small dreams...for they have No Fires, nor Excitements, to Engage, to Thrill, and To Lift The Spirits, Hearts, Minds, Hopes, Energies of Good Women and Men, and Their Youth and Children...to Excell in many, Many, Great Works and Missions.

Here is what I and Vice President Gore propose to do, NOW, and with your Fullest Help, and with Our Strongest and Best Growing Efforts to Mightily Strengthen and Transform all Aspects of American Life, Agendas, Concerns.

CLINTON's and GORE's Real Legacies...

...President Clinton's and Gore's USA Strategic Defense/Growth Objectives, New Missions, and Programs...

I. The Global Land Grant Schools Programs... Thousands and thousands of New Global Bridges per year...
for Our Strongest, Best, National and Global, Defense, and Security.

- > The Paired Sister-Schools, 2 thru 12, 300,000 pairs worldwide by 2006.
to be globally launched by The U.S. Departments of State & DOD with local U.S. School Districts.
- > The Strategic Overseas Branches/Campuses of The USA's Universities/Colleges, 600 to 800
New USA Branch Campuses start-ups per year--Overseas and For The Duration.
to be globally launched by The U.S. Departments of DOD & State with States & Cities.
- > All The Above to be Strongly and Expedited by the Full Leadership and New Resources of The US DOD...
as DOD's Massive, New, War's Risks Reductions and Preventions Defense/Security Missions.
as STATE's Massive, New, Vital Human Resources, Productivities & Global Growth Missions.

BENEFITS: The Global Land Grant Schools Programs...

- > Rapidly includes in, and starts cross-educating more and more of our World's
Young Teachers and Students, together, thereby greatly reducing all the risks of wars...
- > Secures Vast, Growing Numbers of New Students for our Graduate and Medical Schools...
Americans Most Quickly and Most Economically start building the New, Highly-Productive Talented
and Globally-competent New Workers we must have to be globally-productive and competitive--necessary
- > To be producing the new goods, services and revenues we urgently require to FULLY FUND
The USA's growing/Large Requirements, Responsibilities, Obligations, and Unfunded Mandates...and
- > Puts Global Teaching/Learning/Travel/Excellence, based on Total Performance and Excellence
directly into all aspects of American Educational Expectations/Practices/Performance.
- > Educates many thousands of times more young girls and boys more quickly than other efforts.
- > Gives New Human Resources, Productivities, and Growth Missions of The First Order to The US State Department.
- > Gives New Security Missions of The First Order to The US DOD, i.e., Wars' Risks Reductions.

II. The USA-Russian Strategic Partnership and Acquisition. Size? 260 times 20,000,000 acres.

BENEFITS: Safely starts ending the dangerous aftermaths of WW II and The Cold War. Normalizes and Democratizes
Russia-Siberia, et.als., for the first time in History. Gets All The Nukes, NBCs, etc., safely down.

Opens up many, many New Frontiers, Jobs, Opportunities. Americans begin to correctly
meet our outstanding, deepest USA obligations with The Russian Peoples from WW II.

Opens up tremendous new savings and investments opportunities and potentials.

Begins to Meet Firmly--several, Vital, USA Strategic, Resources, and Locational Contingencies. Plus, Findings...

The Beth El (Bethel) Invocation (Prayer Meeting) to ask God Himself to cure our Blood Baths.

III. God's Real Peace in The Middle East and elsewhere among and between all of
The Prophet Abraham's descendants and children via both Issac and Ishmael and all of us.

We must have Peace, God's Real Peace, now, in These Our Times. There can be no Peace except The Peace that God Himself, alone, can grant us. Therefore, we must humble ourselves and repent...petitioning and invoking God, with His Unlimited Power, Grace and Compassion...to intervene in His Great Way...to Transform and Cure all of us of our ancient, self-inflicted, fears, hatreds, deadly destructions.

And God shall do this for us all, because He Loves Us All, and His Words and Promises to us are Good and True...if we'll humbly obey Him.

Therefore, I shall lead the Services and Rites for The Invoking of God's Grace and Mercies upon us all at that ancient Altar at Beth El, The Holy Land, in the very near future.

The Lord God All Mighty is to be Verily God unto our whole world for His Peace and Real Healings.

May I humbly ask that each of you, now hearing my voice, to please start praying now, without ceasing, upon this matter? Thank You Very, Very Much. Peace. May God's Cure and Real Peace Bless us all. Salaam. Shalom. I Praise and Trust God in The Highest for He is Good and Peaceful.

IV. Our New International Economic Development and Growth Programs for All The Americas.

The 21st Century requires that All The AMERICAS become Second-to-None in the Decisively-Important Matters of Educations (especially the young girls), Health, and Heavy Infrastructural Investments and Works in Communications, Transportation, New Lands and Water Resources Development, Agricultural and Industrial Skills and Capital Capabilities, Productivities, Skills and Profitabilities.

At the same time we must start acquiring and conserving vast New, Living, Ecological and Environmental Systems, which are increasingly at the total risks of descrations and destructions through short-sighted, unscientific, exploitations, greeds, ignorances.

Our Human Race cannot continue risking the wasting and destroying our basic and irreplaceable sources of Oxygen, Water, Solitude, Biological Diversities, Re-Creation.

We have sufficient evidence and knowledge to know what not to continuing doing, as well as some of the things we must start doing. With Vice President Gore's Splendid Leadership...My last few years shall move to accomplish these objectives. And,

- V. Our Programs for Streamlining and Reforming Our U.S. Governmental Operations' Efficiencies shall continue unabated. We must retrieve and save scarce resources of Lives/Skills/Monies for Real Investment.

Therefore, my last few years shall move to initiate, implement, and accomplish these programs/objectives above.

We must work together as Strong American Citizens...and indeed as Patriots. This Time is Unique, Precious, and now requires each American's Best Character and Unstinting Dedication and Hard Works to make it Truly Well-Invested and Most Productive.

I point out that there is a vast difference between Consumption and all our efforts to improve consumption...And these New, Real, and Vast Strategic Investments now Required to produce These New Opportunities Above...for Our New Jobs, Our Vast Flows of New, World-Class Educations, Human Resources and Skills, New Markets, AND New Incomes.

The thorough rationalization and modernization of The USA and Russia and Siberia in the wake and aftermath of The Cold War will indeed take us up across our next 20 to 35 years--two to three generations of very large, effective, hard, and effective works, sacrifice, dedication and investments.

Such New Requirements and Opportunities means we must transform Government as we have known it. We've got to do much, much more...with less.

The Vice President's "Re-Inventing Government" Efforts are Urgent and Critically Important.

Our unfunded mandates--Social Security, Medicare, etc., must be renovated and made good. And Better.

You will note that We ARE Taking Large, Tough, Positive Actions Now to Guarantee that The USA increasingly has The New Productive Strengths and Resources to Win, and to Win--Going Away and Most Powerfully in The 21st Century+. Please join me in Asking God to Bless Us and All Our Citizens and Global Partners...in The Great New, Peaceful Works.

Thank You--One and All for Your Prayers and Support. God Bless Each One of You. And God Bless The United States of America and All Our World...with His Best/Richest Blessings. Amen? AMEN.

Bernard Goss
1710 Deerfield Drive, Austin, Texas 78741 - 3705
Tel/Fax (512) 447 - 7130
URGENT / Please / Personal / Thank You. Sunday 2030 hrs, 4 January 1998

John O'Sullivan, Editor, NATIONAL REVIEW, 215 Lexington Avenue, New York, N.Y. 10016

In Re: Rodman on Gaddis' "The Cold War: Now We Don't Know?" OR, "How Much Do We Don't Know?"

For The Record: Nancy and Ronald Reagan and Raisa and Michael Gorbachev popped the envelop and destroyed our 40+ years long enthrallment with Hot and Cold Wars at Geneva, Switzerland in November, 1985 when President Reagan offered General Secretary Gorbachev the possibility "for 5 to 10 more Summits, carefully and conscientiously prepared, scheuled and performed, to see if we could not together...and safely and correctly walk away from The Cold War." Their agreement-to-agree killed The Cold War suddenly/decisively! PERIOD.

Later, in Lou Cannon's book, President Reagan said, "...this was my best work." TRUE.

Their wives, truly Two Great Ladies and Most Caring, Correct Mothers, simultaneously were directly and continuously working for The USA-USSR Partner High Schools...which subsequently and Providentially turned out to strongly provide the parallel, verifiable and workable track on which these two Great Ladies helped to pull the INF negotiators up and through some 15 consecutive "melt downs and paranoias on the missile track" thereby getting us a strong and successful INF Treaty--The First and Only Treaty which has yet taken down the nuclear equivalent destructive powers of some 1,800 million tons of TNT, which is equivalent to 600 World War IIs. PERIOD.

Could and did Nancy and Ronald Reagan and The Gorbachevs Lead, Think, and Act "outside the envelop"? YES. INDEED.

Did any reporter, or historian, get these Truths identified, verified, and accurately reported? NOT YET.
Although Dan Rather was alert enough at the time to report that The First Ladies "had agreed to do some Sister Schools."

Next, It is one thing to get the Truth identified, verified, and accurately reported: It is quite another thing "to correctly draw and apply The Lessons of The Truth," effectively and in timely ways, for real interests."

To wit: How did we get into The Cold War to begin with? Were there any other options? What were they?
And what do these imply Now for The USA and Americans, and others, for the coming 75 to 100 years?

First, after WW I, 1918 - 1936, it seems we worked long and hard to guarantee that we would have another major war. I refer to The Weimar Republic, the melting down of Germany to pay war reparations, the resulting hyperinflations, Hitler, The Great Stock Market Crash of 1929, The Great Depression of The 1930's, Adolph Hitler's NAZIS...Holocausts, etc.

We got our WW II...in SPADES! Fortunately, Mr. Winston Churchill and Mr. Franklin Delano Roosevelt turned out to be "pretty good poker players." But they took some most serious licks and losses. Shortly after Hitler's attack on Great Britian, FDR sent his top aide, Harry Hopkins, to see Churchill to see how The USA could help. Later on, within 10 days of Hitler's massive June 21, 1941 attack on The USSR, Hopkins was in Moscow to help Joe Stalin. Hopkins hurried back in time to accompany Mr. Churchill on The Prince of Wales to Argentia Bay, Newfoundland to meet FDR in August, 1941.

Next, FDR had 3 Vice Presidents, the last was Harry S Truman, an ex-US Senator from Missouri. None of FDR's VPs were "in the loop." This was of critical importance for HST when FDR died suddenly at Warm Springs, Georgia on April 12, 1945. This was only 26 days before a destroyed NAZI Germany surrendered. Japan fought on, most fiercely, until August 14, 1945. During this same time Harry Hopkins was dying with stomach cancer: passing in July, 1945.

Talk about HST's lack of knowledge, continuity, and the absence of all the rest of the necessary ingredients for success! The USA had just lost our top two Russian Experts...just as we were winning...and having to bring in a green, out-of-the-loop, New President and team--as the War was accelerating to Climatic Velocities with "No Time Outs." (This is highly similar to the loss of President Lincoln just a few days after our Civil War was won in 1865.)

Plus, we Americans were war weary and tired. And uncertain, timid. But, we had not been bombed, shelled, burned out, raped, murdered, devastated, starved...with vast numbers killed and wounded: We were in a daze, soundly sleepwalking, not truly able to, nor capable of appreciating just how lucky we had been.

1/2

We brought our troops home in large part, stood down, rapidly demobilizing. But for the better part of two more years the war-ravaged areas of Europe, Russia, Asia...continued starving to death, freezing, limping barely back to life. America alone had THE BOMB...see Hiroshima, Nagasaki! But "success" is the supreme gut check of our character and courage. We did not do all that well with our "Victory." (I know this is Monday Morning quarterbacking...but there is at least One Big Lesson for us today...for The Here and Now, and for Our Tomorrows, if we can grasp it and choose and do well now.)

It is this: We rebuilt our mortal enemies--The Germans, The Italians, The Japanese. And our European and Pacific Allies. But we Americans did nothing to help "the ungodly communist russians." Why not? George Kennan allegedly said that "these (The Russians) are not people who are good enough for us to associate with." Yet others--equally competent American writers and observers--in Russia at the same time said no such thing. What are the real facts, the deep significant truths?

If I am your partner/comrade in a mortal fight against Absolute Evil Terrors/NAZIS, and I kill and destroy 85 percent of All These NAZIS' War-Making Men and Armed Capabilities...what considerations do you Americans (as worthy persons) owe me?

You have lost 415,000 of your sons killed: I, "the ungodly communist russian," have lost 20,000,000 to 25,000,000 of my sons, daughters and folks Killed. And my country's most built up parts--the size of The USA east of the Mississippi River has been blasted and burned to ashes. Does this make us "a people who ARE NOT good enough for you to associate with?"

How "good" do I have to become for you to wake up to your real obligations and debts to me for my vast sacrifices to you?

Your so-called historians and policy counselors need to learn The Truth and communicate it accordingly--next, blood. And accordingly, your Leaders need to Do Right by The Truth, The Whole Truth. This is never easy to DO. But it is the only Right Thing to do. AND IT MAY BECOME THE EASIEST THING FOR YOU TO DO AFTER ALL.

You lost 415,000 of your sons killed? If I, "the ungodly communist russian," had not blasted, ripped, stomped, hammered and slammed The LIVES out of 85 percent of All Adolph Hitler's KILLERS, do you know how many more of your Sons would have then PERISHED at the hands of these living NAZIs?! How about 3,000,000 to 5,000,000 more Gold Stars and graves for you and your American countrymen and mothers? But, by The Grace of God, your men and boys were spared ALIVE by us Russians.

Yet, in 1947, at the time The Marshall Plan was finally being put together, you willfully defaulted on me in my Deaths, Devastations, pains, sorrows, by then conspiring to make it impossible for me to be included in The Plan. I, the ungodly communist russian, who had kept you from losing The War was conveniently defaulted on in my Deaths, Destructions, Pains, Sorrows...By You.

You should have lived and died some real history on June 6th, 1944 in Normandy...and then tried to have imagine what a 90 percent intact NAZI GERMAN ARMY would have been able to do to you. You lost 5,000 men killed that day? What's your Big Deal? We Russian "unworthies" lost 20,000 soldiers DEAD each day for the whole month of June, 1944--A "Quiet, Low DEATHs" month for us.

Oh, and if you had correctly risked helping me, what do you think might have happened? Do you seriously think and believe that Russians, dominated by a few Communists, but being exposed to and truly helped by free and democratic Americans and capitalism...would have been able not to be transformed constructively? Stalin and the communists would not have lasted until 1953: It would have all been over for The Communist USSR by 1950. But we all got a Great, Big, Dangerous, Self-Inflicted, COLD WAR for the next 40 to 60 years. What a Deal! A LOSS=LOSS. Shades of The Garden. Thanks to your blood defaults. What was so "cold" about Korea?, Vietnam? and the deep mal-direction of 3 generations of Americans?

Only a Ronald and Nancy Reagan could have exercised the honesty, character, and courage to have tried: They did and The Cold War has safely ended. But since 1986, we have had neither the Wisdom nor Character to secure and to start building a Correct, Real Peace...by at long last...finally starting to redeem our real foolishness and defaults on on The Russian People and Ourselves as Correct, God-Fearing, Americans. For Pity. For Shame.

Our Real Peace cannot be secured the way we are going: Our present utter foolishness shall too have their costly, dangerous consequences...just as surely as night follows day...just as certainly as death follows life. Good produces Good. Bad produces only Bad. There can be no other outcome. Become Good.



THE WHITE HOUSE
WASHINGTON

January 30, 1998

Dr. Larry T. Gell
Director-General
IAED
P.O. Box 2260-GCS
New York, NY 10017

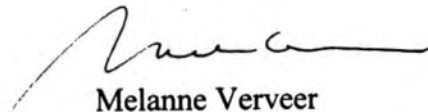
Dear Dr. Gell:

Thank you for the tapes of Mrs. Clinton's human rights speech.

We appreciate your thoughtfulness.

Best wishes.

Sincerely,

A handwritten signature in dark ink, appearing to read 'Melanne Verveer', with a long, sweeping horizontal stroke at the end.

Melanne Verveer
Chief of Staff to
the First Lady

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From: DR. LARRY T. Gell, DIRECTOR-GENERAL
IAED
PO BOX 2260-GCS
NEW YORK NY 10017

To: MRS. HILLARY Rodham Clinton
FIRST LADY OF USA
WHITE HOUSE
1600 PENNSYLVANIA AVENUE
WASHINGTON, DC 20500



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THE WHITE HOUSE
WASHINGTON

February 5, 1998

Ms. Sara Grote
1318 N. 78th Street
Seattle, WA 98103

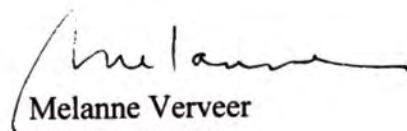
Dear Sara:

Thank you very much for your very thoughtful note and good wishes. It was wonderful to hear from you. I have shared your thoughts with the rest of Hillaryland.

Hope you are well. Best wishes.

We miss you!

Sincerely,



Melanne Verveer
Chief of Staff to
the First Lady



WISTARIA (detail)

Leaded-glass transom window from the
dining room at Laurelton Hall, Oyster Bay, New York
Tiffany Studios, New York City, ca. 1908-10
The Charles Hosmer Morse Museum of American Art, Winter Park, Florida

Published by
THE METROPOLITAN MUSEUM OF ART

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11-09740-9
Printed in the U.S.A.

Proceeds from the sale of all publications and reproductions
are used to support The Metropolitan Museum of Art



2-1-98

action always reminds me of how much respect and devotion I have for her.

I hope to see everyone soon. Please give Hillary and the staff my best.

Sincerely,

Sara Grote

P.S. The Calcutta trip was a remarkable experience - one that I will never forget. Thanks again for asking me to be a part of it.

Dear Melanne,

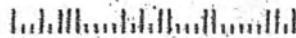
I want to let you and all of Hillaryland know that I was thinking of you during what must have been a very trying past two weeks. It seems that polls are looking up and that Americans truly feel that the President is doing a good job leading the country. The State of the Union was brilliant.

I am sure that Hillary's invaluable drive kept people going. She has a way of inspiring people that is unmatched. It is a rare talent and one that the whole country should admire. Seeing her in



Melanne Verveer
The White House
Washington, DC 20500

personal



THE WHITE HOUSE
WASHINGTON

February 20, 1998

Ambassador Fernando Andresen Guimaraes
Embassy of Portugal
2125 Kalorama Rd, NW
Washington, DC 20008

Dear Ambassador Guimaraes:

Thank you very much for your thoughtful letter and for
"Crowning Glory: Images of the Virgin in the Arts of
Portugal." I have shared it with others here.

Best wishes.

Sincerely,

A handwritten signature in black ink, appearing to read 'Melanne', with a long horizontal stroke extending to the right.

Melanne Verveer
Chief of Staff to
the First Lady

©

PORTUGUESE EMBASSY
WASHINGTON

February 9, 1998

Ms. Melanne Verveer
Assistant to the President/Chief of Staff to First Lady
Office of the First Lady
Old Executive Office Building
Washington, D.C. 20503

Dear Melanne

Dear Ms. Verveer,

I am sending you, herewith, a catalogue of the exhibition "Crowning Glory: Images of the Virgin in the Arts of Portugal" currently at the Newark Museum. This exhibition was planned with Mary Sue Price, the Director of the Museum, as part of the World Festival dedicated to Portugal and the Portuguese speaking countries on the occasion of the opening of the New Jersey Performing Arts Center. The exhibition had a very warm reception from public and critics alike.

Through the catalogue you can assert the double purpose of the exhibition: to cover eight centuries of Portuguese Art through a recurrent subject and to give the vision of a multicultural fusion of art and religion. I hope you may read this catalogue as an invitation to visit the exhibition that closes on February 18th.

Best regards
Sincerely,

Fernando

Ps If you need an
extra copy please
let me know!

Fernando Andresen Guimarães
Ambassador of Portugal

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Celebrate with the

as we honor...



THE WHITE HOUSE
WASHINGTON

March 20, 1998

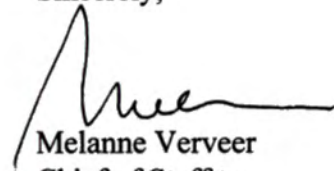
Ms. Mary Moss Greenebaum
Producer
Kentucky Author Forum
624 W. Main, Second Floor
Louisville, KY 40202

Dear Mary:

Thank you very much for your letter. I have passed the information on to the Vice-President's office. I am certain his scheduling office will give your invitation full consideration.

Best wishes.

Sincerely,

A handwritten signature in black ink, appearing to read 'Melanne', with a long horizontal flourish extending to the right.

Melanne Verveer
Chief of Staff to
the First Lady

Kentucky Author Forum

624 W. Main, Second Floor
Louisville, Kentucky 40202

Mary Moss Greenebaum
Producer

Telephone 502/589-2884
Fax 502/589-4334

©
see for an-
return a
copy

DATE: 3/16/98

TO: Melanne Verreer

FROM: MARY MOSS GREENEBAUM/LOIS LEIBOWITZ/
CAREY FAVERSHAM

FAX: 202-456-~~3805~~-6244

NO. PAGES INCLUDING COVER: 3



Kentucky Author Forum

624 W. Main, Second Floor
Louisville, Kentucky 40202
Telephone 502/589-2884
Fax 502/589-4334

Mary Moss Greenebaum
Producer

Monday, January 16, 1998

**To: Melanne Verveer, Chief of Staff
First Lady Hillary Rodham Clinton
Fax 202 - 456- 7805**

**From: Mary Moss Greenebaum
Producer, Kentucky Author Forum**

Subject: Can You Help us with Vice-President Gore?

Melanne,

The Kentucky Author Forum has just submitted a proposal to Vice-President Gore to participate in the Kentucky Author Forum at the end of May with special reference to his book on Cyberspace et.al.

The proposal was directed (I think at the suggestion of someone in Marsha Berry's office) to a Mr. Lawrence Haas.

Two questions:

- a. Is the proposal with the correct person or can you suggest that it be sent to someone else as well?
- b. Will you be kind enough to call that office (Mr. Haas) , or write a note, saying all the nice things they need to hear?

Hopefully you can reassure that the atmosphere is extremely positive, the event highly organized, university involved....public radio, public television, connected to public libraries! *wonderful dinner with all the powers that be in Kentucky present*. And certainly we will see that the Governor is with us for dinner if he is able, just as he was for Mrs. Clinton.

Needless to say, this is a real opportunity for Mr. Gore to visit with a significant part of the State of Kentucky.



Sponsored by University of Louisville in honor of their Bicentennial

I hope you can help. Since timing is everything, it would be most appreciated if you might take some action as soon as possible.

Best to you, Melanne and Happy Spring. Hillary is the greatest.

Mary
Can you let me know if you can help?
Appreciate a call.
502.589.2884
Thank again



Kentucky Author Forum

624 W. Main, Second Floor
Louisville, Kentucky 40202
Telephone 502/589-2884
Fax 502/589-4334

Mary Moss Greenebaum
Producer

Monday, January 16, 1998

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Fax 202 - 456- 7805

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Mary
Can you let me know if you can help?
Appreciate a call.
502.589.2884
Thank again



DEPARTMENT OF HISTORY

THE UNIVERSITY OF TEXAS AT AUSTIN

Austin, Texas 78712-1163 • (512) 471-3261 • FAX (512) 475-7222

March 17, 1998

sent 4 trip
books 3/23/98

Ms. Melanne Verveer
Chief of Staff to the First Lady
Office of the First Lady
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20501

Dear Ms. Verveer:

Thank you very much for your kind letter of March 4. My co-authors in the book American First Ladies were very eager for Mrs. Clinton to have a copy of the volume, and we are delighted to know that you have it. I hope that it will be useful to you and the First Lady as you carry on your duties in the White House.

You mentioned some reprints of Mrs. Clinton's speeches, but they were not enclosed with your letter. If it is still possible to receive them, I would very much like to do so. I hope that a second edition of the book will be done in a few years and I will be extending the essay on Mrs. Clinton at that time. So copies of her speeches will be very helpful to me in that endeavor. Purely as an aside, I will say that a published collection of Mrs. Clinton's speeches as First Lady would be a valuable source for a better historical understanding of her contributions to this important American institution.

With renewed thanks and all best wishes,

Sincerely,

Lewis L. Gould

Lewis L. Gould
Eugene C. Barker
Centennial Professor
in American History

THE WHITE HOUSE
WASHINGTON

April 13, 1998

Ms. Laura T. Goldsmith, Ph.D.
Department of Obstetrics and Gynecology
New Jersey Medical School
185 South Orange Avenue
University Heights
Newark, NJ 07103-2714

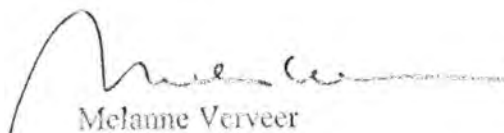
Dear Ms. Goldsmith:

On behalf of the First Lady, thank you very much for your letter and invitation to address the annual Women in Endocrinology at the 79th Annual Meeting of The Endocrine Society on June 23.

Regrettably, Mrs. Clinton is unable to attend due to schedule conflicts. She sends her best wishes for a successful and productive meeting.

Best wishes.

Sincerely,

A handwritten signature in dark ink, appearing to read 'Melanne Verveer', with a long horizontal flourish extending to the right.

Melanne Verveer
Chief of Staff to
the First Lady



Regret (12)

NEW JERSEY MEDICAL SCHOOL

Department of Obstetrics and Gynecology
Phone: (973) 972-5266
Fax: (973) 972-4574

185 South Orange Avenue
University Heights
Newark, NJ 07103-2714

April 1, 1998

Melanne Verveer
Chief of Staff to the First Lady
Room 100
Old Executive Office Building
The White House
Washington, D.C.

Dear Ms. Verveer,

On behalf of the membership and the Executive Board of Women in Endocrinology, I would like to invite First Lady Hillary Rodham Clinton to address the annual Women in Endocrinology meeting at the 79th Annual Meeting of The Endocrine Society on Tuesday, June 23, 1998 at 6 pm in New Orleans.

Women in Endocrinology is comprised of biomedical research scientists and physicians who represent women members of The Endocrine Society. The goal of our organization is to foster the professional development and success of women in the field of endocrinology and to advocate for issues which are important to our careers, to endocrinology, and to science and health in the United States.

We expect about 300-400 of our members to attend; about half will be M.D.s and the other half will be Ph.D.s. Because we represent the interests of both basic scientists and clinicians, our organization is unique in the biomedical community.

The First Lady is truly a heroine to our members, one who has taken a strong stand on the most important issues of the nation, those issues that most affect women and children. This meeting would be an excellent opportunity for the First Lady to discuss her vision of what the future will bring for women in America.

Our members strongly appreciate The First Lady's work on behalf of women, children, and health in America. We would be deeply honored to hear from her, and your consideration of this invitation is warmly appreciated.

If you need any further information, please call me during the day at my office at (973) 972-5516. I was directed to your office by John Funderbuck, at the U.S. Department of Education. Thank you so much for your attention to this request.

Sincerely,

Laura T. Goldsmith, Ph.D.
Associate Professor



NEW JERSEY MEDICAL SCHOOL
185 South Orange Avenue
University Heights
Newark, NJ 07103-2714



Ms. Melanne Verveer
Chief of Staff to the First Lady
Oled Executive Office Building-Room.100
The White House
Washington, D.C.

20000/3333



THE WHITE HOUSE
WASHINGTON

July 27, 1998

Ms. Jan Goodwin
300 East 40th Street, Apt. 28R
New York, N.Y. 10016

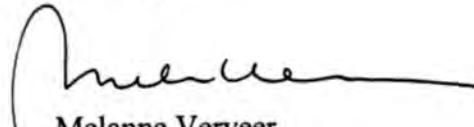
Dear Ms. Goodwin:

Thank you for your letter, and for forwarding Avis Rolston's offer to provide the presidential quilt for display at the White House.

I have forwarded your letter and the picture to the Office of the White House Curator, which makes decisions on such matters as whether a display such as you proposed is possible. Also, on behalf of the First Lady, thank you again for "Price of Honor."

Best wishes.

Sincerely,

A handwritten signature in black ink, appearing to read 'Melanne Verveer', with a long horizontal flourish extending to the right.

Melanne Verveer
Chief of Staff to
the First Lady

July 22, 1998

Ms. Jan Goodwin
300 East 40th Street, Apt. 28R
New York, N.Y. 10016

Dear Ms. Goodwin:

Thank you for your letter, and for forwarding Avis Rolston's offer to provide the presidential quilt for display at the White House.

I have forwarded your letter and the picture to the Office of the White House Curator, and they should be in touch with you. I do recall the First Lady's request for "Price of Honor," and I know she would want me to again express her appreciation. Also, on behalf of the FL

Best wishes.

Sincerely,

Melanne Verveer
Chief of Staff to
the First Lady

which makes
decisions on as
such matters and
whether or not
a display
such as your
proposal is
possible.
Regard

Jan Goodwin

300 East 40th Street, #28r
New York, NY 10016



Melanne Verveer
Chief of Staff
Office of the First Lady
White House
1600 Pennsylvania Avenue
Washington D.C. 20500

20500-0003

