

Withdrawal/Redaction Sheet

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. letter	To Bill Clinton from John Salamone re: son's illness (2 pages)	05/06/1994	b(6)
002a. letter	To constituent from Melanne Verveer re: personal story (partial) (1 page)	08/17/1994	b(6)
002b. letter	To Mrs. Hillary Rodham Clinton from constituent re: personal story (partial) (3 pages)	n.d.	b(6)
003. letter	To Byron R. Trauger from Melanne Verveer re: recommendation for position (1 page)	01/03/1995	b(6)

COLLECTION:

Clinton Presidential Records
First Lady's Office
Melanne Verveer
OA/Box Number: 10252

FOLDER TITLE:

MV Correspondence N-Z 1994 [loose] [2]

2013-0534-S

ryl712

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

Freedom of Information Act - [5 U.S.C. 552(b)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

C. Closed in accordance with restrictions contained in donor's deed of gift.
PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).
RR. Document will be reviewed upon request.

THE WHITE HOUSE
WASHINGTON

June 13, 1994

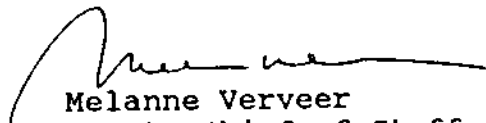
Ms. Juana Rodriguez
3910 Arcadia Rd.
Alexandria, VA 22312

Dear Ms. Rodriguez:

The Vice President's office recently gave us the letter and "Gimp Aerobics" video tape that you sent to the First Lady. Thank you for writing and for sharing your story with us. Under the President's health care reform plan, insurance companies will no longer be able to deny coverage to people with pre-existing conditions.

We have forwarded your video and letter to the President's Council on Physical Fitness and Sports. Thank you again for writing and best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

DRAFTkmb

OK

June 9, 1994

Ms. Juana Rodriguez
3910 Arcadia Rd.
Alexandria, VA 22312

Dear Ms. Rodriguez:

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Sincerely yours,

Melanne Verveer
Deputy Chief of Staff
to the First Lady

6/7/94

Melanne,

This videotape was given to the VP on our trip to Baltimore by Juana Rodriguez. She asked him to give it to the First Lady. It's regarding health care.

Thank You,

Heather Marabeti
6-7124

● Juana Rodriguez
3910 Arcadia Rd
Alexandria, VA 22312
Tel + Fax (703) 256-8467
WORK 1-703-837-2100

● Office of Hillary Clinton
White House
1600 Pennsylvania Ave
Washington, DC

Dear Mrs. Clinton:

I have artificial hips.
● I have no insurance due
to this pre-existing

● condition.

However, please
watch my gimp aerobic
dance routines. I would
like to help you bring
the message to physically
challenged & overweight
people that exercise is
health & everyone can
exercise ... even "gimps"
like me. Sincerely, Juana

THE WHITE HOUSE
WASHINGTON

August 15, 1994

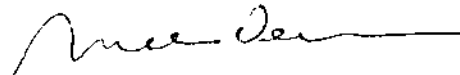
Mr. Michael Rohd
Hope Is Vital
10801 Linson Road
Owings Mills, MD 21117

Dear Mr. Rohd:

Lisa Caputo gave me the letter and information you had sent her regarding your Hope Is Vital program. Your program provides a vital service for young people as they explore health and social issues. We have forwarded your information to the Office of National AIDS Policy.

Thank you for writing and best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

cc: Office of National AIDS Policy

Michael Rohd
Hope Is Vital (503)341-0747
10801 Linson Rd.
Owings Mills, MD
21117

June 8, 1994

To Lisa Caputo:

Here I begin a letter in the way I have so purposefully avoided opening any correspondence for the past year. Last year, I was Chelsea's drama teacher at The Sidwell Friends School. I had the chance to speak with you a couple of times, and the opportunity to meet Mrs. Clinton on more than one occasion. The last time I saw her at an end of the year function last spring, I was telling her my plans for service work upon leaving Sidwell. She was interested, and asked me to stay in touch. That is what this letter is about. I have had some hesitation, knowing how busy she is, and how busy you are, to attempt contact. But I'm very proud of what I'm doing, and as I move into the next phase of my work I am asking for advice because it seems appropriate.

I created a program at Sidwell called Hope Is Vital. The original participants included many young people you probably know through Chelsea (Meena, Sona, Rachel, Veronica), and I have spent the majority of this school year travelling around the country implementing the program in a variety of diverse school communities. The program is Prevention-Education that utilizes peer-education and interactive theatre to explore HIV/AIDS and other young person health and social issues. I've included information on the program along with this letter, so I won't go into detail here. I'm coming back to D.C. to create a base for the program and plan to continue travelling to share it with as many communities as possible.

I am working hard to figure out the best structure to move the program into; I am strongly considering creating a not-for-profit organization to facilitate fundraising and growth. Along those lines, I would appreciate any ideas or contacts that may help me pursue the application and set-up process. I also want to reach someone at Health and Human Services, CDC, the NEA, and the newly formed Office of Adolescent Health. It is agreed in the larger Prevention, Service, Arts, and Education communities that concrete ways of dealing with decision-making and self-esteem are the keys to helping young people learn- about responsible choice and about themselves. The feedback I get on this aspect of my program is consistently high; I think individuals at the above agencies would be interested in this work for these

very reasons. Any ideas or contacts would again be appreciated.

I am writing in the hope that Mrs. Clinton or yourself have the time to give my work a moment's thought, and pass on any counsel you may have. For myself, it has been a year of struggle, and of accomplishment; a similar sensation, I imagine, to the past year in Washington. I will be in D.C. from June 22-June 29 presenting at the Campfire Leadership Conference for Youth. The number in my letterhead is a permanent voice-mail; it will always reach me and also give a more immediate contact #. The mailing address is permanent. I will be back in D.C. in August to begin setting up and organizing. I will look forward to hearing from you and perhaps talking or meeting.

Thank you for your time and consideration, and please say hello to Chelsea for me.

Yours,

A handwritten signature in dark ink, appearing to read 'Michael Rohd', written in a cursive style.

Michael Rohd

THE WHITE HOUSE
WASHINGTON

February 2, 1994

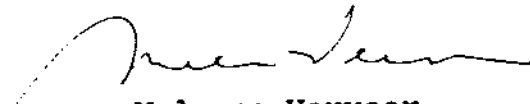
Mr. Mario Rojas
2008 Jefferson
Kansas City, MO 64108

Dear Mr. Rojas:

Thank you for providing Mrs. Clinton with the information on Project LINC when she recently visited Missouri. Project LINC is an inspiring example of the innovative and exciting work that is being done at the local level to solve some of our nation's most serious problems. The LINC projects in Kansas City have the potential of serving as models for the nation.

Thank you again for bringing this information to the attention of the First Lady. Best wishes for continued success in your important work.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

November 15, 1994

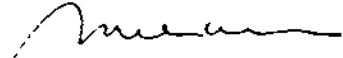
Ms. Bonnie G. Roller
3880 Anza Way
San Leandro, CA 94578

Dear Ms. Roller:

Mrs. Clinton asked me thank you for your recent letter and article concerning the plight of the Kaiser Permanente physician. We greatly appreciate people like yourself who take the time to apprise us of concerns relating to health care reform. We will continue to work to achieve meaningful health care for all Americans and appreciate your bringing this issue to our attention.

Thank you for caring. Best wishes,

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

DRAFTstp

November 9, 1994

Bonnie G. Roller
3880 Anza Way
San Leandro, CA 94578

Dear Ms. Roller:

Mrs. Clinton asked me to thank you for your recent letter and article concerning the Kaiser physician. ~~The First Lady~~ greatly appreciates people like yourself who take the time to apprise us of ideas concerning health care reform. ~~We are still working to achieve lasting, meaningful health care for all Americans and we appreciate your support.~~

Thank you for caring. Best wishes,

Sincerely,

Melanne Verveer
Deputy Chief of Staff
to the First Lady

*Concerns
problems*

coe

plg 7

*bring this
issue to our
attention.*

relating to

*Give me a
copy of
news article*

*We will continue to
work*

*Copy of news
article attached*

permanente

The Daily Review



Tuesday, April 12, 1994

35 c



LAURA A. ODA — Staff

Dr. Janice Kirsch, an oncologist suspended from her practice at Kaiser Permanente last Thursday, fears the disciplinary action is a procedural step that could lead to her dismissal.

Kaiser doctor's suspension leaves her patients in limbo

By Nicole F. Watts
STAFF WRITER

HAYWARD — A well-known Kaiser Permanente oncologist was suspended from her job Thursday, leaving many of her patients angry and afraid that their cancer treatment could be jeopardized.

Dr. Janice Kirsch — who patients call a "pioneer" for women's health and "a different breed of doctor" — must take a week off with pay from her office practice so Kaiser administrators "can investigate issues that she and others have raised and try to work toward a resolution," said hospital spokeswoman Susan Pieper.

But Kirsch, 40, said she fears the disciplinary action is a procedural step toward firing her. "You don't do that to a physician unless you plan to get rid of them," she said.

During Kirsch's four years at Kaiser, fights have flared over the hospital's contention that she inadequately documents patients' records, doesn't see enough patients, orders too many costly treatments, and fails to help other doctors as much as expected.

"I believe that patients require much more time than the system allotted me, and much more frequent follow-ups," Kirsch said. "When there was a possibility of giving

someone a chance on a year or two of life, I would try. I would take out a few more years for people when others might call their condition terminal. I wouldn't give up if there wasn't a reason to give up.

"But this is expensive. I would say, 'Jan, you're overtreating.' I say, does a doctor work for a corporation or for patients?"

Kirsch said administrators complained she was suspended for causing co-workers of going against her and claiming she had been harassed.

Kaiser officials confirm that

Please see Doctor,

Doctor: Officials refuse to elaborate on dispute

Continued from A-1

reason for the suspension, although not the only one. "That was a piece of what happened, but it wasn't just one simple thing," Pieper said.

While reluctant to elaborate because of confidentiality, Kaiser officials insist the time Kirsch spends with patients is not the issue.

"From our point of view, we're looking after the patients in carrying out this investigation," Pieper said. "Kaiser physicians are not hired individually by a hospital. It's a group practice, and not everybody is suited to a group practice."

"Being in a group means you expect, when you're on vacation and when you're ill, your colleagues cover for you. One of the issues raised was a refusal (by Kirsch) to see a patient whose doctor was on vacation, even though she was scheduled for an appointment."

Kirsch blamed that on miscommunication.

Regardless of departmental disagreements, Kirsch's patients claim Kaiser will do them a disservice if they oust her.

The Women's Cancer Resource Center in Berkeley, where Kirsch frequently refers patients, received a "rash of calls" from upset clients who heard the news, said Diane Estrin, the center's executive director.

"I think she is pioneering the philosophy that supposedly Kaiser is trying to project: the idea of treating the whole person," said Oakland resident Mary Miles, a patient of Kirsch's who suffers from breast cancer.

Berkeley resident Dan Marlin, 49, has been seeing Kirsch about six months for treatment of lymphoma. He heard about the suspension when he called the doctor at home to ask her about medication.

"She's the finest physician I've had in Kaiser or probably anywhere," he said. "She's a marvelous doctor. She's extremely caring, extremely intelligent, and made me feel very secure."

The thought of losing her as his doctor frightens him, he said.

"I'm terribly shocked and upset and unnerved and insecure because of this. She is someone I depend on. The other thing is that this really brings into question what values Kaiser is operating under when a person who is so outstanding is being deprived of the ability to treat the patients who need her so desperately."

Kirsch graduated from the University of California, San Francisco, medical school in 1980, and worked at Alta Bates Medical Center from 1988 to 1990. She is supposed to return to work at Kaiser on Monday.

Health
HMO
VIP - non elected
Relative

Personal
Bank

Hillary Rodham Clinton
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

May 13, 1994

Dear Mrs. Clinton:

While you don't know me, you have met my daughter's husband's father, Joseph Sterne, Editor, Baltimore Sun.

I wish to bring to your attention yet another situation that affects the quality of health care, this time within the Kaiser system.

I have enclosed a copy of a news article regarding the threat of discharge of a Kaiser physician for "over-treating".

We should all be so blessed as to have this woman, or one like her, as our physician. Instead of praising her dedication, Kaiser is admonishing her for not cutting costs.

It is my opinion that every patient deserves to be treated with concern, dignity and expediency.

There are questions that should be asked about any health care system. Will I, along with my doctor, be able to make medical and treatment decisions that are in my best interest? Or will these decisions be based on dollars and cents?

The implication in this instance appears to be rationed care. I am reasonably sure your husband's dear mother had some input regarding her care. These patients of Dr. Kirsch's deserve that same opportunity.

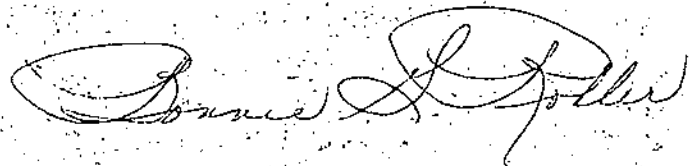
A Kaiser brochure to prospective applicants implies a promise that "Kaiser doesn't just look at costs, it looks at care"; however, to deny access to one's doctor in mid-care with total disregard to the patient is unconscionable and unacceptable and hardly befits the quote.

What can we do to assure that our finest doctors are not threatened with expulsion, not only from the system for which they work, but from the very profession to which they have dedicated themselves? How can they be protected from the "over-treating" mentality?

I thank you for listening to yet another woe of health care. We so desperately need reform and it can no longer be put on hold. Every citizen must be assured access to health care coverage. I welcome change and applaud your diligent work toward these goals.

I am a "touch" person, so consider yourself "hugged" from this sixty-one year old grandmother.

Sincerely,

A handwritten signature in cursive script, appearing to read "Bonnie G. Roller".

Bonnie G. Roller
3880 Anza Way
San Leandro, CA 94578

cc: file

The Daily Review



Tuesday, April 12, 1994

35 ce

Kaiser doctor's suspension leaves her patients in limbo

By Nicole F. Watts
STAFF WRITER

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Continued from A-1

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Fact:

“... the lowest death rate for
coronary bypass surgery of any
hospital in the state.”

Opinion:

“Kaiser doesn't look just at
costs, it looks at care. . .”

Facts & Opinions
About Kaiser Permanente

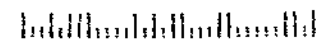


3880 Anza Way

San Leandro, CA 94578



Mrs. Hillary Rodham-Clinton
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500



THE WHITE HOUSE
WASHINGTON

December 20, 1994

Ms. Judy B. Rosener
University of California, Irvine
Graduate School of Management
Irvine, CA 92717-3125

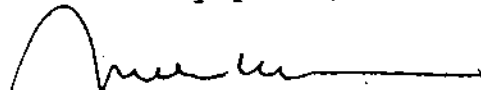
Dear Dr. Rosener:

Thank you for writing and for sharing your views on health care reform. As you well know, too many Americans cannot get the high quality, affordable health care that they need. At the same time, skyrocketing health care costs continue to imperil our nation's economic future. The fact that our health care system is among the world's finest is no comfort to the nearly 40 million Americans -- including close to 10 million children -- who have no health insurance and to the millions more who are in danger of losing their coverage.

Well-financed special interests have fought for decades to prevent health care reform, and this year they waged an unprecedented effort. Although Congress was unable to pass health care legislation this year, the Administration is pleased that it has put health care reform on the national agenda and begun a thoughtful discussion about how to reform our health care system. I assure you the Administration remains committed to universal coverage.

Thank you again for writing and for your support as we continue to fight for lasting, meaningful health care reform. Best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

Jen-

would you mind
doing the response
for this? We
had one written, but
before we got it
out, Congress adjourned.

Thanks - Katy

R

July 21, 1994

President Bill Clinton
Hillary Clinton
The White House
Washington, D.C. 20500

Dear President Bill and
Hillary Clinton,

Hillary, you may not remember me however we met at the University of Arkansas Business School where we both gave a talk in early 1991. I also was a very early Clinton supporter in Orange County prior to Roger Johnson and Kathryn Thompson (both friends of mine) signed on. We met again at a small Western Digital event, and also at a party at Stanley Sheinbaum's house many years ago.

In any case, I am a fan of you both, and have worked hard to convince some of those who have lost faith in the Clinton Presidency, that the Healthcare Reform issue will define the Clinton presidency.

Hearing your address to the Governor's Conference sent me into a tailspin. Redefining the word universal will not do. The word universal means ALL, not eventually all.

We were promised a VETO if a bill did not include universal coverage, and I (and most of your supporters) hope that you will keep your promise. We would rather see you go down in flames having gone to the mat for something in which you believe, than once again caving in. You caved on gays, you caved on your Civil Rights appointee, and on your Supreme Court appointee. PLEASE SHOW US YOU MEAN WHAT YOU SAY.

PLEASE VETO ANY BILL THAT DOES NOT INCLUDE UNIVERSAL COVERAGE TO SHOW YOU WILL FIGHT FOR YOUR #1 ISSUE.

Cordially,
Judy B. Rosener
Judy B. Rosener Ph.D.

These comments do not reflect the views of the University of California

BUSINESS

ORANGE COUNTY
Los Angeles Times

INSIGHT

JAMES FLANIGAN: The bidding contest for Macy's and Sam Zell's investment in Carter Hawley Hale are big indicators that California is coming back and the '90s are healthy for business. **D1**

BOARD OF ADVISERS: As President Clinton's first anniversary in office approaches, Judy B. Rosener says his "interactive" style of leadership is emerging as a model for future Presidents. **D2**

DEALS: United Airlines' deal with its employees should probably be shot out of the sky, suggests Allan Sloan. It's balanced on the backs of current shareholders and taxpayers. **D2**

TIMES BOARD OF ADVISERS

Clinton Learning to Mix a Little 'John Wayne' Into Leadership Style

As he approaches his first anniversary in office, there will be much discussion of President Clinton's performance. Some analysts will look at the bills he signed, the taxes he raised, the programs he proposed, the appointments he made, the speeches he delivered. Others will look at political payoffs he did or did not make, promises he did or did not keep or the number of news conferences he did or did not hold.

I propose we look at his leadership style—one that I have labeled "interactive."

Clinton's is the leadership model of the future. He operates well in an environment where hierarchy is replaced with networks, lines of authority go in all directions, traditional information and power relationships are in flux and the only certainty is uncertainty.

In many ways, his exercise of leadership may well determine how Clinton's presidency is ultimately judged. Interestingly, the style he has chosen—that of the facilitator rather than the commander—is exactly the approach that management experts such as Warren Bennis, Peter Drucker, Tom Peters and others suggest business executives adopt.

Yet this new leadership style generates confusion and discomfort because it is inconsistent with the more familiar "John Wayne" command-and-control model.

That model—the one used in past White Houses and in many large corporations today—is patterned after the military and the church. Decisions are top-down. Power relationships are based on clear lines of authority. Information and expertise are assumed to belong to those who sit atop the organizational pyramid.

The traditional approach may have made sense in the past for the United States and its corporations; having the only gun in town freed us to act like the sheriff.

But with the diffusion of economic power, business and government leaders began to assess the prevailing management model.

On the one hand, command-and-control leaders—think of President Ronald Reagan or former Chrysler CEO Lee A. Iacocca—communicate a sense of security. They tend to be motivated by a well-articulated philosophy or ideology that frames their decisions. Their actions telegraph that they are in control. They see work and family as separate spheres—consistent with their tendency to compartmentalize issues, tasks and responsibilities.

The downside to this style is its inflexibility. It rewards compliance rather than innovation and risk taking. It devalues and underutilizes people who don't look, think and act like those at the top. It assumes that the future, for the most part, can be approached with leadership tools of the past.

Interactive leaders, on the other hand, communicate a sense of compassion and caring rather than control. They are comfortable with ambiguity.

They believe that process and outcome are inexorably



JUDY B. ROSENER is a professor in the Graduate School of Management at UC Irvine. She is co-author of "Workforce America: Managing Employee Diversity as a Vital Resource."

bly linked. They acknowledge that participatory management is time-consuming and messy, but think the resulting decisions will be better. They feel that work and family are not mutually exclusive.

The shortcoming of such leaders is the confusion and lack of direction they convey. There is a sense that interactive leaders are not in control, that they ask questions because they lack knowledge, conviction or self-confidence, that they want too much to be loved. For this reason, interactive leaders are perceived to be weak.

On its own, neither model is perfect; most of us would like our leaders to be compassionate and decisive. And hardly anyone is solely one kind of leader or the other.

While few business leaders would classify themselves as interactive, some—such as General Electric CEO Jack Welch—profess to be moving in that direction. Clinton, on the other hand, clearly belongs at the interactive end of the spectrum.

That explains a good part of the discomfort with his leadership. But it also explains his accomplishments.

Clinton did not veto a single bill in his first year—yet major, controversial legislation was passed. Important initiatives were launched in the areas of trade relations, budget cutting, health reform, criminal justice, environmental protection, defense conversion, workplace benefits and public service. And large numbers of Americans were included in the development of policy positions.

Admittedly, much of this has not been recognized amid the Administration's occasional misjudgments, poor decisions and confusing statements. And some of the discomfort with Clinton's style stems from the nature of his relationship with his wife. Their marriage is non-hierarchical, and the First Lady has a more traditional management style.

But the President shows signs of learning the value of melding interactive and command-and-control leadership skills. He has learned the hard way that there are times to consult—and times to act.

It is too soon to assess the success of his initiatives. But his managerial evolution may be worth noting for business executives who—like the President—find themselves in a rapidly changing, complex world.

Mr. Johnson goes to Washington

Western Digital's Roger Johnson is about to embark on an exciting adventure: the management of a federal government agency.

Michael Blumenthal, former CEO of Bendix, took on a similar challenge when he was appointed secretary of the treasury by President Carter almost 20 years ago. Johnson has been appointed by President Clinton to head the General Services Administration.

Both Blumenthal and Johnson symbolize the belief that putting an industry leader in charge of a government bureaucracy will improve its efficiency and hopefully its effectiveness. This widely held notion that those successful in business are best-equipped to reform large, tradition-bound public institutions is similar to Ross Perot's belief that one need only look under the hood of a stalled automobile in order to start its engine. It's overly simplistic.

Managing in the public sector is similar to managing in the private sector in many ways. However, public-sector management requires a different set of skills. It requires leading an organization in which the ability to hire and fire is limited. It requires being able to clearly articulate a mission and mobilize the resources to carry out the mission with employees who see political appointees come and go. It requires the ability to work in an environment where the media looks for mistakes or code words that send messages often not intended by a political novice.

Business-type CEOs expect their orders to be carried out in a timely manner. They expect a modicum of loyalty. They are not used to intense public scrutiny. And as the departed CEO of IBM discovered, generating change in a large organization "ain't easy." Roger Johnson is about to find out that his new job heading the General Services Agency (GSA) is no piece of cake. Of course, that may have special appeal to Johnson, a man who relishes a challenge.

Michael Blumenthal, in a 1979 Fortune article, "Candid Reflections of a Businessman in Washington," made some observations worth noting. In Washington, he said, there is a great deal of difference between perception and reality. Because in government there is no easily quantifiable "bottom line," perception is very important. Political appointees need to pay as much attention to the creation of perception as they do to the

creation of reality.

Johnson will need to be seen with the president, advising him on policy thought to be critical to the nation. Since it is not clear where reforming the GSA ranks on the priority list of the president, there is no way of knowing how much access Johnson will have. Johnson will have to make sure the press pays attention to the changes he proposes for GSA, changes that will necessitate an intensive period of study and analysis. Because the media so often looks for mistakes and



VIEWPOINT

Judy B. Rosener

"misspoken," Johnson will have to be careful that the words he uses and the changes he proposes are not distorted or misunderstood. Johnson will have to gain the respect of GSA employees who tend to be skeptical of those who enter the revolving door marked "Secretary." Johnson will have to seek out and enlist the efforts and expertise of career employees who believe that change is necessary, employees who will align themselves with change and shifts in power.

If Johnson can convince the president and the public he has a vision of how the GSA can become more efficient and effective, and if he can bring that vision into focus and translate it into reality, he will have made a considerable contribution.

Acknowledging the difficulties of managing in a complex, politically charged environment, Blumenthal in his Fortune article advised business leaders that if they want "the thrill of serving your country in a really tough job, don't pass it up." We're glad Roger Johnson agrees with Blumenthal that public service is a worthwhile activity.

There is no doubt that Johnson will find Washington exciting and interesting, albeit frustrating and challenging. We wish him well and hope he returns to Orange County often to give us his candid reflections of a businessman in Washington.

Rosener is a professor at the University of California at Irvine's Graduate School of Management

A new commerce-labor tack

On July 26, Secretary of Labor Robert Reich and Secretary of Commerce Ronald Brown convened a one-day conference titled "The Workplace of the Future." Attending by invitation were approximately 250 people, most of whom were representatives of manufacturing and service companies, labor unions, non-profits, small businesses and investment firms. A few academics also were invited, of which I was one.

The purpose of the conference was to learn about "best practices," i.e. workplace changes such as self-directed work teams, functional cross training, shared decision-making, flexible work arrangements, etc.

We did indeed hear success stories about innovative efforts being made by small, medium and large companies to maximize the utilization of human resources as a way of improving productivity. We also heard from pension fund investors and corporate executives who asked about how they could measure the impact of "best practices" on long-term corporate profitability.

Yet the main message of the conference for me had less to do with the specifics of "best practices" than it did with the fact that the conference, convened by Secretaries Brown and Reich together, represented a sort of reunification of the departments of Commerce and Labor.

Until 1913, there was only one federal department with the responsibility for labor and commerce issues. It was then that the Department of Commerce and Labor was split into two, each with its own Cabinet-level secretary. For the most part, during the last 80 years, the two departments have operated as though they had little in common. This is not unexpected since the constituents and mission of commerce and labor are somewhat different. Given current labor laws they are even forced, in some instances, to work at cross purposes.

This is not to say that secretaries of labor and commerce have always ignored the connection between capital and labor. But given the "zero sum" nature of federal budgets and the president's ear, they have tended to act as competitors rather than collaborators.

So the fact that Secretary Reich and Secretary Brown chose to co-host a conference on workplace issues seems to me to qualify as a historic event. It suggests that the Clinton

administration views labor and capital as inexorably linked — in other words, that there is a need to acknowledge in a global economy that competing for labor and capital will require government departments to work together to generate jobs and investments. The more skilled the work force, the more companies can attract investors. The more capital that can be raised, the more jobs that can be generated. As Reich aptly noted, "We have to redesign the kitchen in order to bake a bigger pie."

The president's presence at the con-



ference, at a time when he had many other things on his mind, further reinforced the notion that cooperation between commerce and labor is a high priority in his administration.

What also struck me was that Reich and Brown, with their own unique styles and expertise, were comfortable taking turns moderating the discussions. They clearly communicated a message that sharing information and power, whether on the shop floor or in the president's Cabinet, can work. There was no jockeying for position, no attempts to grab the spotlight, no pandering to the president. Rather what we saw were two Cabinet secretaries questioning and listening.

They agreed with those who pointed out that change is difficult. They also agreed that change seems to come most often in times of crisis, and America is a nation in crisis. Perhaps the acknowledgement that if America is to compare effectively, it has to have capital investment as well as a highly skilled labor force brought Secretaries Brown and Reich together. Hopefully, the working together of Brown and Reich telescopes an emergence of "best practices" in the Clinton administration.

Rosener is a professor in the University of California, Irvine's Graduate School of Management and is an author on workplace subjects.

THE WHITE HOUSE

WASHINGTON

August 16, 1994

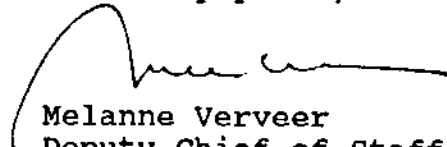
Ms. Gail E. Ross
Lichtman, Trister, Singer & Ross
1666 Connecticut Avenue, NW
Suite 501
Washington, DC 20009

Dear Gail:

Thank you for the biography of Mary
Cassatt and for your kind words.

I'm confident the First Lady will enjoy
the book. We appreciate your thoughtfulness.
Thanks again and best wishes

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

LAW OFFICES
LICHTMAN, TRISTER, SINGER & ROSS

1666 CONNECTICUT AVENUE, N. W.

SUITE 501

WASHINGTON, D. C. 20009

(202) 328-1666

FAX: (202) 328-9162

*Pls do
etc.*

*Thank you for me
bringing
Mary Cassatt
& your kind
words.
I'm confident
the First Lady
will
enjoy
the book*

August 5, 1994

Melanne Verveer
Special Assistant to
the First Lady
The White House
1600 Pennsylvania Avenue
Washington, DC

Dear Melanne:

I want to thank you again for all the help you gave my client Donnie Radcliffe on her biography of Mrs. Clinton. I thought I would send along another client's biography of Mary Cassatt, the "first lady" of impressionism. I'm sure that the First Lady would enjoy reading it. I know the author would love to hear her response.

All the Best,

Gail E. Ross

Gail E. Ross

*we appreciate
your
response*

THE WHITE HOUSE
WASHINGTON

June 8, 1994

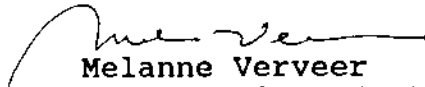
Pamela T. Ross
Off South Shore Drive
Rockland, ME 04841

Dear Ms. Ross:

Mrs. Clinton asked me to thank you for writing and for taking the time to share your story. The President's approach to health care reform includes an effort to provide home and community based long-term care for older Americans and for those with disabilities. Your input on this important issue is greatly appreciated as the Clinton Administration works to achieve lasting, meaningful health care reform in this country.

Thank you again for sharing your views and for your commitment to advocating the interests of disabled Americans. Best wishes to you and Logan.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

November 15, 1994

Ms. Diane Rossi
White House Liaison
400 Maryland Avenue, S.W.
Washington, D.C. 20202-1016

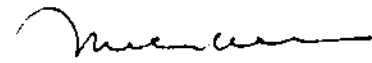
Dear Ms. Rossi:

The First Lady asked me to forward you this letter she was given recently in Philadelphia. It is from Dianne Weiss, founder of Say Yes to Education. In the letter she expresses her concerns with education based on her experience, and her desire to help the administration.

We would appreciate it if you could contact her in this matter.

With best wishes,

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

Enclosure

DRAFTstp

November 9, 1994

Diane Rossi
White House Liaison
400 Maryland Avenue, S.W.
Washington, D.C. 20202-1016

Dear Ms. Rossi:

give
The First Lady asked me to forward you this letter she was ~~handed~~ recently. It is from Dianne Weiss, founder of Say Yes to Education. In the letter she expresses her concerns with education and her desire to help the administration ~~achieve our education goals~~.

We
~~Mrs. Clinton~~ would appreciate it if you could ~~assist~~ her in this matter. Best wishes in the important work that you do.

Sincerely yours,

Melanne Verveer
Deputy Chief of Staff
to the First Lady

Philadelph

based on her experience

Contract

*original
to Mellicie*

THE WHITE HOUSE
WASHINGTON

June 29, 1994

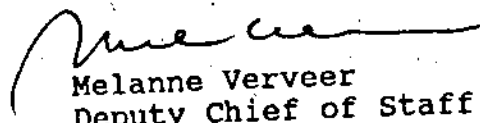
Carole Rupert, R.N.
Case Management Dept.
Blue Care Network of East Michigan
4200 Fashion Square Blvd.
Saginaw, MI 48603-1291

Dear Ms. Rupert:

Mrs. Clinton thanks you and your colleagues at Blue Care for your thoughtful letter. You are obviously doing a wonderful job in caring for your patients. The First Lady is grateful for your invitation to visit Blue Care, however, at this time she has no plans to be in Saginaw.

Thank you for your support as we work to achieve lasting, meaningful health care reform for this country.

Sincerely,


Melanne Verveer
Deputy Chief of Staff
to the First Lady

Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a tabbed divider. Given our digitization capabilities, we are sometimes unable to adequately scan such dividers. The title from the original document is indicated below.

S

Divider Title: _____

THE WHITE HOUSE
WASHINGTON

June 13, 1994

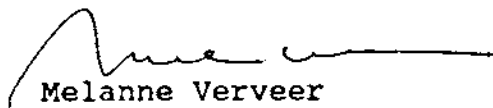
Mr. John Salamone
2775 Welborne Court
Oakton, VA 22124

Dear Mr. Salamone:

Lisa Caputo gave me a copy of the letter that you recently sent to the President. Thank you for writing and for sharing your family's story with us. Your family's struggle to keep health insurance reflects the experience of millions of Americans. David is a perfect example of a person whose pre-existing condition makes it difficult to obtain health insurance coverage under the present health care system.

Thank you again for writing and for your support. We greatly appreciate your efforts to be of assistance. Best wishes to you and your family.

Sincerely yours,



Melanne Verveer
Deputy Assistant to the President
and
Deputy Chief of Staff
to the First Lady

DRAFTkmb

June 6, 1994

Mr. John Salamone
2775 Welborne Court
Oakton, VA 22124

Dear Mr. Salamone:

Lisa Caputo gave me a copy of the letter that you recently sent to the President. Thank you for writing and for sharing your family's story with us. Your family's struggle to keep health insurance reflects the experience of millions of Americans. David is a perfect example of a person whose pre-existing condition makes it difficult ~~for him or her~~ to obtain health insurance coverage under the present health care system.

Thank you again for writing, ^{and for your report, and} Best wishes to you and your family. ^{greatly}

Sincerely yours,

Melanne Verveer
Deputy Assistant to the President
and
Deputy Chief of Staff
to the First Lady

appreciate
your
offer to
be a
mist'ce.

Nicole -
Give this ltr to us
to the woman
Room. They might
be able to use it.



"Your Voice in Washington"

DATE:

TO:

Lisa Caputo

FROM:

John Salamone

RE:

attached letter

*I would appreciate
your help in getting
this into the right
hands -*

John



Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
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001. letter	To Bill Clinton from John Salamone re: son's illness (2 pages)	05/06/1994	b(6)
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COLLECTION:

Clinton Presidential Records
First Lady's Office
Melanne Verveer
OA/Box Number: 10252

FOLDER TITLE:

MV Correspondence N-Z 1994 [loose] [2]

2013-0534-S

ry1712

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

Freedom of Information Act - [5 U.S.C. 552(b)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

THE WHITE HOUSE
WASHINGTON

March 14, 1994

Charles A. Santangelo
Agency for International Development's Bureau for
Global Programs, Center for Trade and Investment
Services.
320 21st Street, NW, Rm 100 SA-2
Washington, DC 20523-0029

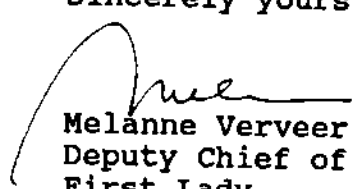
Dear Chuck:

Congratulations on your appointment to the
Agency for International Development's Bureau for
Global Programs. I am certain that your past
experiences and skills will be well utilized in
this new position.

I'm glad everything worked out for you.
Thanks for your offer of assistance.

Congratulations again.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff to the
First Lady

THE WHITE HOUSE
WASHINGTON

January 24, 1994

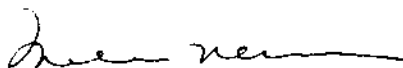
Mr. Leonard Schaeffer
Chairman and CEO
Blue Cross of California
21555 Oxnard Street
Woodland Hills, CA 91367

Dear Mr. Schaeffer:

Mrs. Clinton appreciated your sending copies of the two studies on the economic impacts of health care reform in California. We are grateful for your bringing these materials to our attention.

Best wishes for a happy New Year.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

April 13, 1994

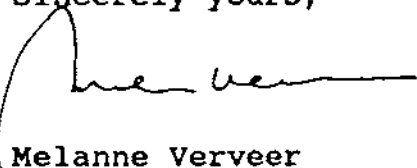
Mr. Michael D. Schattman
District Judge
348th Judicial District of Texas
Tarrant County Justice Center
401 West Belknap
Fort Worth, TX 78106

Dear Mike and Mary Ellen:

Mrs. Clinton asked me to thank you for your note and the copy of the letter from the Fort Worth Star Telegram. As always, your kind words of support mean so much.

Thank you again for writing and best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

May 11, 1994

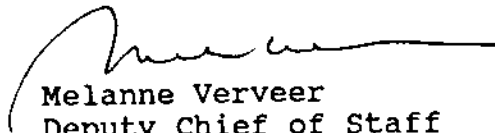
Ms. Linda Scheck
Associate Director
Alzheimer's Association
Orange County Chapter
2540 North Santiago Blvd.
Orange, CA 92667

Dear Ms. Scheck:

Mrs. Clinton asked me to thank you for sending the card and "Memories in the Making." She was pleased to be able to address the Alzheimer's Conference and she appreciates the time and effort you and your colleagues give to the important work you do.

Thank you again for writing and best wishes. Thank you for your thoughtfulness.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

July 5, 1994

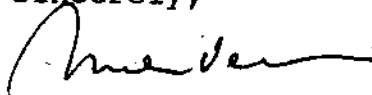
Phyllis Ross Schless
Chairman
ROSS Financial Services Group, Inc.
122 East 42nd Street, Suite 4005
New York, NY 10168

Dear Phyllis:

Mrs. Clinton asked me to reply to your letter advising her of the impending termination of funding for WAVE. I understand from the Department of Labor that it is not possible to restore the funding at this time.

I am sorry that she could not provide you with a more positive response. This is no doubt another example of a working project that has come up against dwindling public resources.

Sincerely,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

May 11, 1994

Ms. Shannon Maloney Scholler
602 S. Chautauqua
Wichita, KA 67211

Dear Ms. Scholler:

Mrs. Clinton has asked me to thank you for the letter you gave her at the HealthRight event on Capital Hill and for sharing your family's distressing experience with the health insurance system.

The Congressional event that provided members of Congress with the opportunity to hear stories like your own made a very compelling case for health care reform. It reminded us that it is because of families like yours that we must reform our badly broken health care system and provide options for long term care. All families should be able to depend on affordable health care for their children.

Thank you again for writing and thank you for caring.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

April 22, 1994

Mr. Paul Schrader
504 Liberty Circle
Friendswood, TX 77546

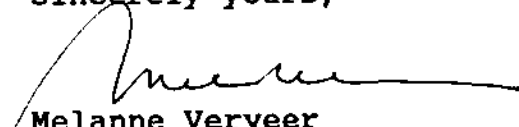
Dear Mr. Schrader:

Thank you for your letter and for the article from the **Houston Business Journal**. It is always interesting to see what is being written outside of Washington about health care.

Thanks again for writing and for your support of the Administration's efforts to achieve lasting, meaningful health care reform in this country.

Give my regards to Jim and Chaja -- you couldn't have better neighbors! Best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

January 20, 1995

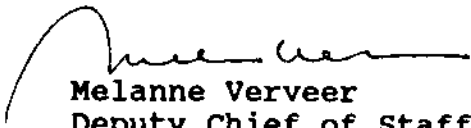
Ms. Carol L. Schwartz
Counseling and Psychotherapy Associates
269 Walpole Street
Norwood, MA 02062

Dear Ms. Schwartz:

Thank you for writing and inviting Mrs. Clinton to "Celebration of Women 1995" dinner in Boston. The Pine Street Inn does such wonderful work, and Mrs. Clinton greatly regrets that she was not able to attend the benefit.

Thank you again for the kind invitation and best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

COUNSELING & PSYCHOTHERAPY ASSOCIATES

269 Walpole Street, Norwood, MA 02062

(617) 769-6834

September 26, 1994

Melanne Virveer
Deputy Chief of Staff
to the First Lady
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500-2000

Dear Ms. Virveer,

I was so grateful to have the opportunity to talk with you last week, at the First Lady's suggestion, in Boston at the Kennedy reception.

I am following up, at your recommendation, with this note to you and the enclosed letter, about which we spoke. This is the third time we have sent this letter with no response from the scheduling department.

Most gratefully,

Carol Schwartz

Carol L. Schwartz, LICSW, BCD

CLS/jm

Enclosure

COUNSELING & PSYCHOTHERAPY ASSOCIATES

269 Walpole Street, Norwood, MA 02062

(617) 769-6834

September 26, 1994

First Lady Hillary Rodham Clinton
The White House
1600 Pennsylvania Avenue
Washington D.C. 20500-2000

Dear Hillary,

This is a follow-up to my follow-up on an invitation to a "Celebration of Women 1995", a Benefit Dinner for the Pine Street Inn in Boston on January 19, 1995 at 6:00 P.M.

As you might recall, the Pine Street Inn is the largest provider for homeless women and men in Massachusetts, offering food, shelter and job training in a variety of settings.

The theme, again this year, is "Women in the 90's." They are celebrating mothers, daughters and sisters, in connection with the Women's Division at Pine Street. Most importantly, they are acknowledging the legislation that has just been passed to license their nurse-run clinics. This model program has provided low-cost health care for 142,000 men and women in 1993-'94 - *the only such program in the United States.*

Might there be a possibility that this could fit into your super human schedule? They need a definitive answer, so they can move from wish-fulfillment to reality planning! They had hoped that both you and Chelsea could come!!

See you at Renaissance over New Years Weekend, I hope! I so enjoyed talking with your mother last year!

My thoughts and love are with you and yours.

Fondly,

Carol

Carol Schwartz

cc: Bobbe Jacobson
Mrs. Jenny Ferre

P.S.

You vowed us all at the Kennedy Event last Friday!

THE WHITE HOUSE
WASHINGTON

November 2, 1994

Mr. James P. Smith
Executive Director
American International Health Alliance, Inc.
1212 New York Avenue, N.W.
Suite 750
Washington, DC 20005

Dear Jim:

Thank you so much for the conference medallion. It is a wonderful memento of the important work your organization does. I also appreciated receiving the press release on the partnership projects and wish you continued prosperity.

It sounds like the partnership conference was a great success and I was pleased to learn that the members appreciated Mrs. Clinton's message. Thanks again for your cooperation and assistance.

Sincerely yours,

Carando!


Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

*mailed
7/28/94*

July 25, 1994

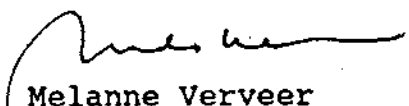
Mary Anne Seibert
613 E. Highland Drive, #5
Seattle, WA 98102

Dear Ms. Seibert:

Mrs. Clinton asked me to thank you for providing her with information regarding Earth Save and also for the copy of Save Yourself From Breast Cancer.

Thank you for keeping us informed of successful efforts working to educate the public on the importance of good nutrition.

Sincerely,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

*Mailed
8/5/94*

July 28, 1994

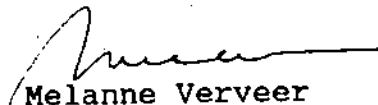
Mr. Milton H. Seifert, Jr., M.D.
Management Medicine Foundation
P.O. Box 402
Spring Park, MN 55384

Dear Dr. Seifert:

Mrs. Clinton asked me to convey her appreciation for your letter and to thank you also for providing her with a copy of the recent Management Medicine Foundation report, **Health Care That Works: A Plan for Transforming our National Health Care System**. The reports emphasis on primary care medical practice in health care reform is most useful.

We appreciate your continued willingness to provide assistance in the health care reform process. Your detailed and informative report will receive careful review by our office.

Sincerely,


Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

April 16, 1994

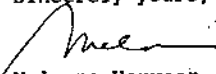
Betsy Seidman
Deloitte & Touche
1633 Broadway
New York, NY 10019

Dear Betsy,

I was so pleased to receive news of your new appointment. Congratulations! I am sure you will do a wonderful job.

Best wishes as you begin this newest endeavor.

Sincerely yours,


Melanne Verveer
Deputy Chief of Staff
to the First Lady

*Hope all
is fine*

THE WHITE HOUSE
WASHINGTON

November 15, 1994

Ms. Helen Semler
9208 Columbia Blvd.
Silver Spring, MD 20920

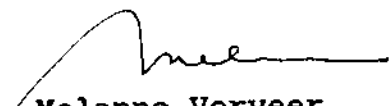
Dear Helen:

Mrs. Clinton wanted me to thank you for your kind note. She was so grateful to you for your help in interpreting during Mrs. Yeltsin's visit and for all your kindness. The First Lady appreciates your support and sends her best wishes.

Thank you again for your continued support.

Sincerely yours,

Cnacu'do!



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

November 9, 1994

Helen Semler
9208 Columbia Blvd.
Silver Spring, MD 20920

Dear Helen:

Mrs. Clinton wanted me to thank you for your kind note. ~~It was so nice to see you again during the Yeltsin visit.~~ The First Lady appreciates all of your support and sends her best wishes.

Thank you again for your continued support.

Sincerely yours,

Melanne Verveer
Deputy Chief of Staff
to the First Lady

*She was so grateful
to you for help with
interpreting during*

Mrs.

Yeltsin's

visit

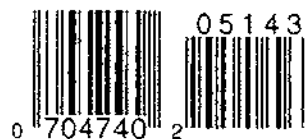
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all your

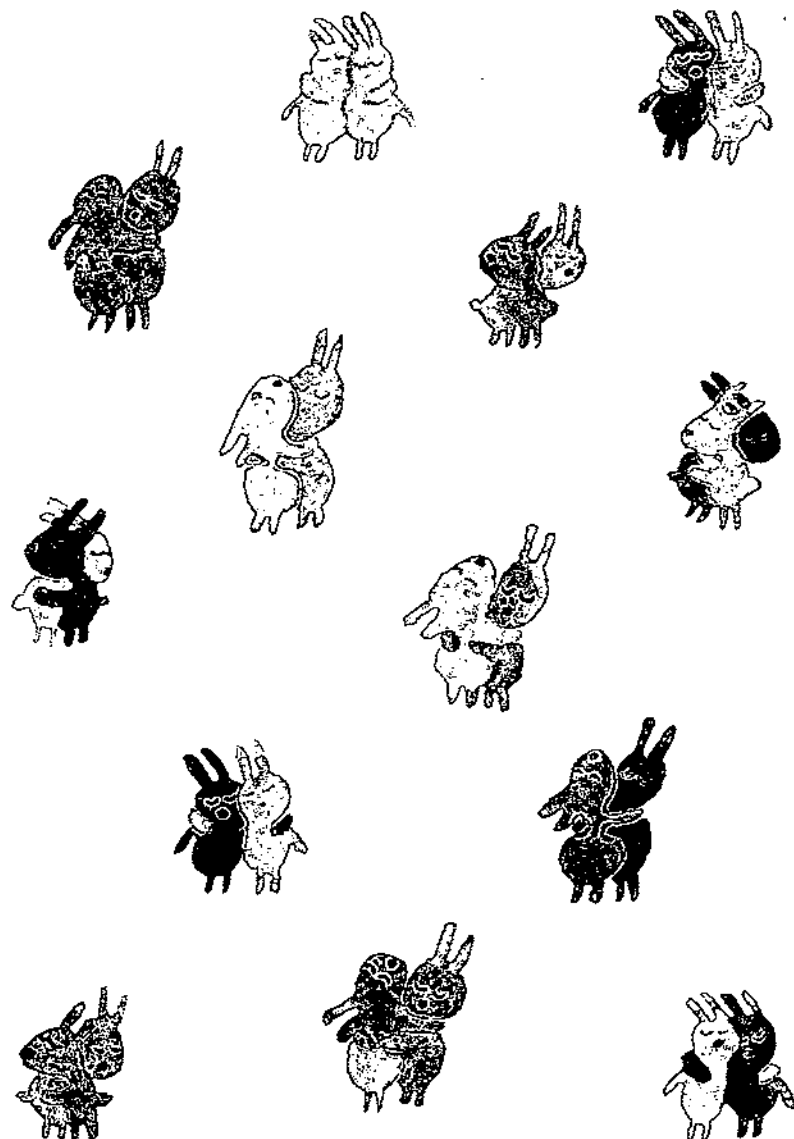
kindness

PHOTOCOPY
PRESERVATION

Union Hill
PAPERWORKS



150UHP 514 3
© HALLMARK CARDS, INC.
MADE IN U.S.A.



Oct. 26, 1994

Being First Lady
means hussing
a lot of people
even the
press

Courage!

&

Many Happy
Returns

Helen Senko

Thank you to
Helen Semler

Mrs Hillary
Clinton

(PAR la main)

THE WHITE HOUSE

WASHINGTON

June 23, 1994

Mr. Richard Serra
173-5 Duane Street
New York, NY 10013

Dear Mr. Serra:

Thank you so much for your thoughtfulness in sending me: "The Destruction of Tilted Arc: Documents", "Writings, Interviews", and "Serra". They will make a wonderful addition to our collection on the arts.

You honored us with your remarks at the White House Praemium Imperiale Awards celebration. Our congratulations to you on winning the most prestigious award. It's nice to see merit rewarded.

Sincerely,

Hillary Rodham Clinton
Hillary Rodham Clinton

THE WHITE HOUSE
WASHINGTON

January 31, 1994

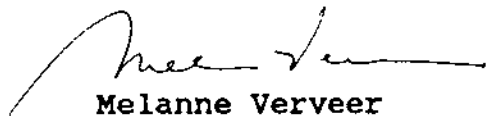
Mr. Michael Shacker
Vice President
Creative Learning, INC.
206 Sacramento Street
Suite 305
Nevada City, CA 95959

Dear Mr. Shacker:

It was a pleasure to hear from you. I appreciate your sending the information on your wife's Sensory Trigger Therapy. Regrettably, it will not be possible to arrange an interview with the First Lady at this time.

Thank you again for writing. Innovative and cost-saving technologies like the one your wife created are important to our continuing efforts to achieve lasting, meaningful health care reform in this country.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

April 4, 1994

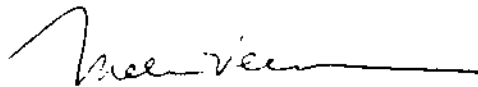
Members of SHARE, Inc.
629 North New Ballas Road
Suite 201
Saint Louis, MO 63141-6733

Dear Members of SHARE:

Mrs. Clinton received a packet of material on your organization during her recent trip to Saint Louis. The work you are doing in providing breast cancer information and in establishing support groups is so important.

Thank you for providing Mrs. Clinton with the material and best wishes for continuing success with your vital work.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

March 23, 1994

Members of SHARE, Inc.
629 North New Ballas Road
Suite 201
Saint Louis, MO 63141-6733

Dear Members of SHARE:

Mrs. Clinton received a packet of material on your organization during her recent trip to Saint Louis. The work you are doing in providing breast cancer information and support groups is so important.

Thank you for providing Mrs. Clinton with the material and best wishes for continuing success with your vital work.

Sincerely yours,

Melanne Verveer
Deputy Chief of Staff
to the First Lady

in establishing

THE WHITE HOUSE

WASHINGTON

January 31, 1995

Mr. Ira Sharenow
4817 Sheboygan Avenue #617
Madison, WI 53705

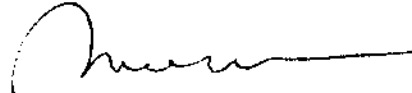
Dear Mr. Sharenow:

Thank you for your kind invitation to join you on July 3 in celebration of your 100% smokefree restaurant policy in Madison. I know how beautiful Madison is in July. I regret that it will not be possible to accept your gracious invitation.

I applaud you and your success in initiating the smokefree policy at UW-Madison, and in having Madison take the lead with the first smokefree restaurant ordinance in the midwest.

Good luck to you in the work you do.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

Melanne Verveer
Chief of Staff to the First Lady and Assistant to the President
Room 100, Old Executive Office Building
Washington, D.C. 20500

January 12, 1995

Dear Mrs. Verveer,

I am a big fan of your son Mike, and he always says, "Ira, you're famous."

I am the person who initiated the smokefree policy at UW-Madison while Donna Shalala was chancellor. I also initiated the 100% smokefree restaurant ordinance for the city of Madison. Madison is the only city in the midwest with such an ordinance. It goes into full effect on July 3, 1995. UW's policy is likely to be upgraded in order to include outside areas in a few months.

I know that Hillary Clinton is interested in the issue because I discussed it with her after she spoke at UW-Madison Law School a couple of years ago. Then Governor Clinton proudly told me that he vetoed smokers' rights legislation when I met him at the Democratic convention in Milwaukee.

I would like to invite you, Secretary Shalala, and the first family to Madison to celebrate the 100% smokefree policy. As it turns out, we should be implementing a strong tobacco youth access compliance check program at that time. It was in Mayor Soglin's budget.

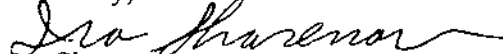
The issue is also coming up at the state level.

State Senator Fred Risser's (D-Madison) survey shows 70% support for a complete ban on smoking in restaurants. So not only is this the right thing to do from a health perspective, it is the right thing to do politically.

I certainly appreciate the smokefree policy at the White House and the work the FDA and OSHA are doing. However, it is my belief that success in Washington, D.C. is based on strong grassroots campaigns. Sadly tobacco control activists are not supported and so adequate pressure cannot be placed on elected officials. There is, however, a program started under George Bush called Project ASSIST. It came out of NCI. It is a waste of taxpayer dollars, in my view. That program has helped destroy activism in Madison. I encourage you to review that program and replace it with a program that supports meaningful action, not bureaucrats filling out forms and traveling around the United States.

Mrs. Verveer, as I am sure you know, Madison is beautiful in July. Please join us as we celebrate our 100% smokefree restaurant policy and work toward reducing the illegal sale of cigarettes to minors.

Sincerely,


Ira Sharenow

To: Members of the Wisconsin Legislature
From: Ira Sharenow, (608) 278-8933
Re: Philip Morris Profits Surge, American Workforce Drastically Cut

Wisconsin Cigarette Sales Increase 10.5%

Year	Number of Packs Taxed	Percent Increase
Calendar Year 1993	421,181,714	
Calendar Year 1994	465,552,702	10.5%

Other Bad News

- **The Tobacco Institute has targeted Wisconsin** and may use grocers, convenience store operators, or others as *front groups*, according to NO SALE: Youth, Tobacco and Responsible Retailing by a Working Group of State Attorneys General. Will cigarette paper manufacturer **Kimberly-Clark** get involved?
- Philip Morris substantially reduced its American workforce, held back wages, and experienced double digit increases in profits
- Philip Morris has substantially increased its overseas presence, and the worldwide death toll is expected to increase to 10 million per year from the current 3 million
- Philip Morris opened a dairy processing plant in California, not Wisconsin
- Philip Morris/Kraft apparently is manipulating the Green Bay Cheese Exchange prices, thus destroying Wisconsin's rural way of life

Good News

- According to the Wisconsin Initiative on Smoking and Health (WISH), over 700 Wisconsin restaurants have gone 100% smokefree, including Sam's Place (formerly the Upper Crust), which is owned in part by the \$1700 per hour Philip Morris lobbyist **Bill Gerrard**. Incidentally I hear that another PM lobbyist, **John Forde**, just bought a Cadillac. Don't you wish that you could make as much money as tobacco slime?
- Surveys have shown overwhelming support for smokefree restaurants and a higher cigarette tax. Why not do a survey of your own?

Recommendations

- Prohibit smoking in the state capitol, all other state owned buildings, and outside entrances, just as other states and many private businesses do
- Enforce the law that makes it illegal to sell cigarettes to minors and end the preemption language in Wi 134.66
- Raise the cigarette tax 50 cents and use some of the money for a tobacco control education program, since a large number of Wisconsin youth do not know that smoking is very harmful.
- Do not eliminate the cigarette tax enforcement unit

Ira Sharenow
4817 Shelbygan Ave #617
Madison, WI 53705



Ms. Melanne Verueer
Chief of Staff to the First Lady
and Assistant to the President
Room 100, Old Executive Office Building
Washington, D.C. 20500

THE WHITE HOUSE
WASHINGTON

Sent
7/22/94

July 18, 1994

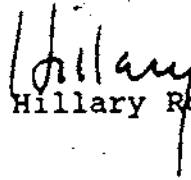
Mr. Jack Sheinkman, President
Amalgamated Clothing & Textile
Workers Union
15 Union Square
New York, NY 10003-3377

Dear Mr. Sheinkman:

I could not agree with you more on the vitality of the United States textile industry. I regret that my remarks were taken out of context and clearly misinterpreted.

The Administration is so very grateful to you for the efforts that you and the Amalgamated Clothing and Textile Workers Union are engaged in to ensure guaranteed affordable health care for all Americans. I appreciate your comments and look forward to continue to work with you.

Sincerely,


Hillary Rodham Clinton



AFL-CIO, CLC
15 UNION SQUARE • NEW YORK, N.Y. 10003-3377
TEL (212) 242-0700 FAX (212) 255-7230

JACK SHEINKMAN
President

ARTHUR LOEVY
Secretary-Treasurer

BRUCE RAYNOR
Executive Vice-President

*Sent
reply
7/22/99*

May 23, 1994

Mrs. Hillary Rodham Clinton
The White House
Washington, D.C. 20500

Dear Mrs. Clinton:

As you know, I wholeheartedly support the President's efforts and your own efforts to reform the health care system. However, I was struck by comments you made at the National Leadership Coalition for Health Care Reform last week in Washington. You mentioned the demise of the textile industry, leaving medicine as "the last piecework" industry in America. The U.S. textile industry is vital today, and our members who work in textile mills are anxious for health care reform.

The apparel and textile mill products industries currently employ 1,353,000 production workers in the United States. That is more than the number of auto, steel, and rubber workers combined. This is twice the size of the chemical industry workforce. Approximately 72% of apparel workers are on piecework, as are 21% of textile workers, making a total of 687,000 pieceworkers in these industries.

Our members face many threats to their livelihood--the health care crisis is high on the list. I hope that the Administration's reform efforts offer results that assure these workers an opportunity to compete globally and earn a decent living with affordable health care.

I applaud the Administration's efforts to mandate employer payments to ensure universal coverage and fair competition among companies. However, no less important is the need for equitable financing. Lower-wage workers cannot shoulder further financial burdens in an already inequitable system. Progressive payroll

VICE PRESIDENTS

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ANDREW MATTEY

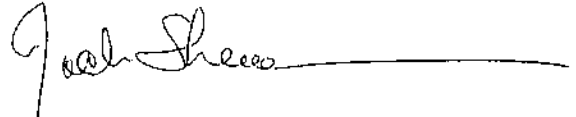
FRANK NICHOLAS, JR.
CARMEN PAPALE
AMANDA STEVENS
JOAN SUAREZ
JIM WALRAVEN

and income tax financing is needed. Taxation of benefits and regressive flat taxes, such as premium sharing for employees, are unwelcome.

I look forward to continuing to work with you in your efforts. On behalf of all ACTWU members, I hope that together we will be able to achieve the American dream too long denied.

Best personal regards.

Sincerely,

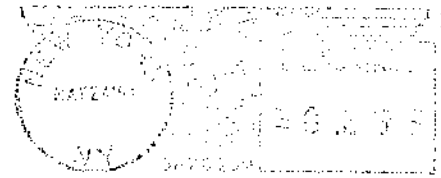
A handwritten signature in cursive script, appearing to read "Jack Sheinkman", followed by a long horizontal line extending to the right.

Jack Sheinkman
President

JS:tl



AFL-CIO, CLC
15 UNION SQUARE • NEW YORK, N.Y. 10003-3377 • 122



Mrs. Hillary Rodham Clinton
The White House
Washington, DC 20500

THE WHITE HOUSE
WASHINGTON

April 22, 1994

Mr. Clyde E. Shorey
3033 West Lane Keys, NW
Washington, DC 20007

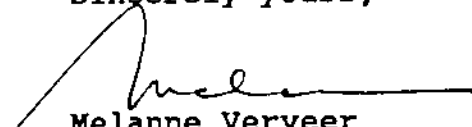
Dear Ev:

Thank you for your letter and for the memo from Frank Fisher. As you probably know, the Administration strongly supports living wills and giving people choice as to the use of heroic measures.

I saw Dawn Netsch when the First Lady was at Wrigley Field to throw out the first ball. She's really impressive and a dedicated public servant.

Thanks again for writing and best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

*Love to Sam.
Hope we
see you before
too long.*

THE WHITE HOUSE
WASHINGTON

March 18, 1994

Dr. Edward H. Shortliffe, M.D., Ph.D.
Professor of Medicine and of Computer Science
Associate Chair of Medicine for Primary Care
Stanford University Medical Center
Stanford, California 94305-5479

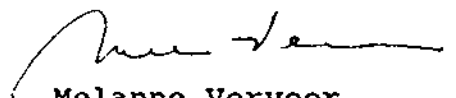
Dear Dr. Shortliffe:

Mrs. Clinton has asked me to thank you for your letter and for sharing with her the results of the workshop on the National Information Infrastructure and Health Care. As co-chairs of the workshop, you and Dr. Koop truly deserve to be commended for the important debate and discussions that were fostered at the conference.

The development of an information infrastructure is critically important to the future of health care in this country. It is impossible to talk about health care reform without talking about making relevant information accessible to the American people. Preventive care remains a cornerstone of the President's proposal, and prevention relies on education. We must facilitate informed choices about medical procedures, as well as lifestyle behavior through ensuring that people have access to the information that they need. The kind of informational resources that the NII can provide are important to health care reform and to cost containment.

Mrs. Clinton looks forward to working with you as we move forward toward reform. The technological possibilities that the National Information Infrastructure embody hold much promise for health care reform.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

January 24, 1994

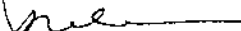
Mr. Edward E. Shumaker, III
Gallagher, Callahan & Gartrell
214 North Main Street
P.O. Box 1415
Concord, NH 03302

Dear Terry:

It was a pleasure to hear from you. We appreciate your sending us a copy of Mr. Kolz's book, **How to Cope with Your Medical Costs: A survival Guide to Analyzing the Bills and Making the Most of Your Medical Experience**. His insights are very helpful as we continue our efforts to achieve meaningful, lasting health care reform in this country. If we are successful, such medical experiences will hopefully be a thing of the past.

We're pleased you enjoyed the White House holiday event and hope the New Year will be filled with all good things.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

May 14, 1994

Mr. Terry Shumaker
Gallagher, Callahan and Gartrell
Professional Association
214 North Main Street
P.O. Box 1415
Concord, NH 03301

Dear Terry:

Enclosed are the t-shirt and magazine that you had forwarded to me. Unfortunately, I tracked down the signed magazine too late for it to be helpful. I was glad to hear that the event was such a success and that you received the photograph on time.

It was good to hear from you. Best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

*Terry:
Thank you for the kind
note; I was glad it could
be helpful.
Nicole Rabner*

THE WHITE HOUSE
WASHINGTON

May 11, 1994

Ms. Georgia Sue Simone
86 Bergen Avenue, Apt. 8C
Teaneck, NJ 07666

Dear Ms. Simone:

Thank you so much for the wonderful portrait. I appreciate the time and effort you must have put into this project. It's lovely and you are clearly very talented. I am also so pleased that you sent the photo of yourself and your daughter.

Thank you again for your thoughtfulness and best wishes.

Sincerely yours,

Hillary Rodham Clinton

THE WHITE HOUSE
WASHINGTON

October 10, 1994

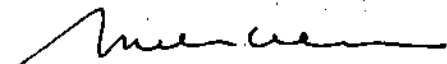
Ms. Jane Sisto
226 Washington Street
Duxbury, MA 02332

Dear Ms. Sisto:

Mrs. Clinton asked me to thank you for the extensive and useful information on PKU that you gave her during her recent trip to Boston. Your work in furthering education on this disorder and its treatment, and in assuring insurance coverage for those on special medical diets is to be applauded.

Thanks again for writing and best wishes in the important work you do.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

October 12, 1994

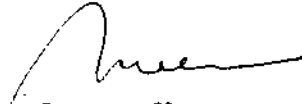
Rebecca A. Sive
The Sive Group, Inc.
359 West Chicago Avenue
Suite 201
Chicago, Illinois 60610

Dear Ms. Sive: *Rebecca*

It was great to hear from you and learn that your firm is prospering. Congratulations on all of the good news and we wish you the best of luck on all of your upcoming endeavors.

Best wishes on a new season.

Sincerely yours,


Melanne Verveer
Deputy Chief of Staff
to the First Lady

*Smiles like
you're
thinning!*

cc: [unclear]
m. Frank [unclear]
James (A)
Voxis 'A

DRAFTstp

October 12, 1994

Change -
no bold

Rebecca A. Sive
The Sive Group, Inc.
359 West Chicago Avenue
Suite 201
Chicago, Illinois 60610

Dear Ms. Sive: *I was great to hear from you & to learn that your firm is prospering.*
~~Thank you for keeping our office informed of the great successes that your clients have enjoyed this summer.~~
Congratulations on all of the good news and we wish you the best of luck on all of your upcoming endeavors.

Best wishes on a new season.

Sincerely yours,

Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE SIVE GROUP, INC.

*PS Send
congrats*

September 30, 1994

Ms. Melanne Verveer
Deputy Assistant and Chief of Staff
Office of the President and The First Lady
The Whitehouse
Washington, DC

Rebecca Anne Sive
President

Dear Melanne,

As we begin a new season, I write to extend my best wishes, and to share our news with you.

Those lazy, hazy, crazy days of summer were filled with lots of good news from Sive Group clients.

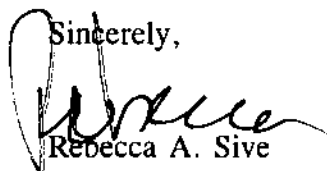
- The campaign strategy and program proposal designed by TSG for the **American Heart Association** and the **Illinois Coalition Against Tobacco** were recognized by a grant of one million dollars from the **Robert Wood Johnson Foundation** as part of its **Smokeless States Initiative**;
- Based on a program developed by The Sive Group, a special committee of the **Illinois House of Representatives**, the **Women's Task Force on Health and the Environment**, was formed this month and is co-chaired by Representatives **Lauren Beth Gash** and **Jan Schakowsky**. The Task Force will examine policy proposals to protect women and girls from the dangers of toxins in our air, water and infrastructure;
- Shortly, the **Women's Issues Network**--along with **Mothers and Others for a Livable Planet**--will issue an action kit for consumers concerned about the dangers that chlorine and lead pose to households and neighborhoods; this collaboration was conceived and developed by The Sive Group;
- The national consumer launch of **Reality**, the female condom, features briefings with women's health decisionmakers identified by The Sive Group;

359 West Chicago Avenue
Suite 201
Chicago, Illinois 60610
Telephone 312.944.4868
Fax 312.944.5789

- Federal, state and local officials have acted on proposals made in *Strengthen Illinois: An Action Plan for Women's Economic Empowerment*, the report of the **Women's Business Development Center**--featured in the September *Glamour*--and of the **Illinois Women's Economic Development Summit**. This report was written by The Sive Group;
- RU-486 is under study as an emergency contraceptive by Dr. David Grimes, featured commentator in **Science Held Hostage: RU 486 and the Politics of Abortion**, the video documentary TSG coordinated for the Women's Issues Network which called for American policymakers to make this important medication available to American women;
- The *Urban Women's Health Agenda*, a blueprint for better health, written by The Sive Group for Mayor Daley's Task Force on Women's Health, and recognized as "a remarkable document" by Hillary Rodham Clinton, has been considered at various meetings and briefings among academics, health professionals and public policymakers developing new proposals for women's health. Among these meetings was a unique, international gathering of scholars and activists at the **University of Illinois Center for Research on Women and Gender**, for which The Sive Group developed a national outreach and communications strategy; and
- The **National Alliance for Research on Schizophrenia and Depression** will hold its annual Scientific Symposium in Chicago this week. TSG developed a media and community outreach strategy for this organization, the nation's largest non-government grantmaker to research on the causes and cures of mental illness.

We are grateful for these client successes because each of our clients is committed to projects which improve our daily lives. Take care, and do keep in touch.

Sincerely,


Rebecca A. Sive

enc.

hi -
come visit!

THE SIVE GROUP, INC.

CLIENTS OF THE SIVE GROUP, INC.

Clients of The Sive Group, Inc. include:

ACCEL Transportation
American Heart Association
Anixter Bros., Inc.
Bank Hapoalim
Center for Community
Change
City of Chicago
Communications
Consortium Media Center
The Crossroads Fund
Delmark Records
Democratic National
Committee
The Field Foundation
First National Bank of
Chicago
GreenVote
Hull House Association
Illinois Humanities Council
Illinois NARAL/NARAL
Fund
Independent Voters of
Illinois
Jewish Community Centers
of Metropolitan Chicago
Jewish Council on Urban
Affairs
C. G. Jung Institute of
Chicago
Kansas Telecasting
Leadership Council for
Metropolitan Open
Communities
Le Clair Court Resident
Management Corporation

Lower East Side Tenement
Museum
Lynn Sage Cancer
Research Fund
Midwest Academy
Mid-West Jewish Council
Ms. Foundation for
Women
NAACP Legal Defense and
Educational Fund, Inc.
National Alliance for
Research on Schizophrenia
and Depression
National Council on Public
Works Improvement
National Mobilization for
Women's Lives
Natural Resources Defense
Council
Dawn Clark Netsch for
Governor
New Israel Fund
Non-Profit Financial
Center
People for the American
Way
Revlon/The Beauty Forum
Samantha Smith
Foundation
The Sierra Club
Society for the
Advancement of Women's
Health Research
Southern Coalition on Jails
and Prisons

UBU/VU Productions
(Gary Goldberg)
University of Chicago
University of Illinois
Voters for Choice
The Harold Washington
Foundation
Wellington Publishing, Inc.
The Female Health
Company, a division of
Wisconsin Pharmacal
Company, Inc.
Women's Business
Development Center
Women's Issues Network
Women's Issues Network
Foundation
Women's Self-Employment
Project (WSEP)
The Woodlawn
Organization
Voice of the People

359 West Chicago Avenue
Suite 201
Chicago, Illinois 60610
Telephone 312.944.4868
Fax 312.944.5789

THE SIVE GROUP, INC.

The Sive Group, Inc. is a public affairs firm whose clients have included more than fifty national and Chicago-based institutions for which the company has designed and produced issues management and public policy, communications, special events, marketing and advertising, promotional, fundraising and community relations programs.

At the onset of a new client relationship, we seek to develop a comprehensive understanding of the goals of client leadership so that the special initiatives created and executed by a **Sive Group** project team are as finely-crafted as the ongoing institutional programs they complement.

Clients of **The Sive Group, Inc.** call on the firm's expertise and national contacts when faced with challenges that require quick and creative mobilization and direction of client resources.

The Sive Group, Inc. is particularly skilled at: the design and production of innovative, highly visible and multi-faceted projects, providing targeted support

for institutions whose products or programs have specialized markets, and at the advancement of issues, products, projects or organizations which seek positioning in the Chicago market.

CLIENT SERVICES

The Sive Group, Inc.:

evaluates, conceives and executes public policy strategies and related issue campaigns including the development of "white papers", speeches and other campaign materials;

develops and analyzes policy data to construct policy proposals;

develops and executes media relations programs for organizations, individuals and products targeted to local and national markets;

creates and executes special events including benefits, symposia, workshops and public hearings to highlight client programs, leadership and public support. We develop timetables, compile mailing lists, design and produce materials, identify and recruit potential

underwriters and celebrity participants, develop and execute complementary public relations campaigns and manage the event to insure a successful outcome;

develops and implements strategic plans for institutions or projects which are poised to expand their public outreach, visibility or donor base. We research, analyze and evaluate institutional missions, goals and capacities, and make targeted short and long-term recommendations to client leadership;

advises foundations, corporations and private donors on their grantmaking and related outreach and educational initiatives; and

develops and executes fundraising programs targeted to national, regional and Chicago donors.

359 West Chicago Avenue

Suite 201

Chicago, Illinois 60610

"WE DELIVER"CHICAGO IL 60607 10/03/94 21:00 #11

Ms. Melanne Verveer
Deputy Assistant and Chief of Staff
Office of the President and The First Lady
The Whitehouse
Washington, DC 20050

244

THE WHITE HOUSE
WASHINGTON

*mailed
8/3/94*

July 25, 1994

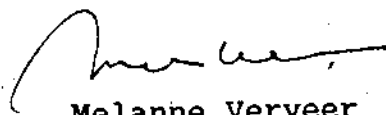
Ms. Charl Slotnick
2029 152nd SE
Bellevue, WA 98007

Dear Ms. Slotnick:

Mrs. Clinton thanks you for your letter and the kind words of support and encouragement it contained. Your position on the importance of choice of physicians in any health care reform outcome is one that the President shares and considers a fundamental principle. Under the President's Health Security Plan individuals would still have the option of selecting their health plans and their doctors.

The Administration appreciates hearing your concerns as it works to create lasting, meaningful health care reform for this country.

Sincerely,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

November 2, 1994

Mr. James P. Smith
Executive Director
American International Health Alliance, Inc.
1212 New York Avenue, N.W.
Suite 750
Washington, DC 20005

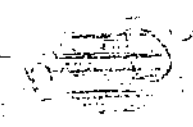
Dear Jim:

Thank you so much for the conference medallion. It is a wonderful memento of the important work your organization does. I also appreciated receiving the press release on the partnership projects and wish you continued prosperity.

It sounds like the partnership conference was a great success and I was pleased to learn that the members appreciated Mrs. Clinton's message. Thanks again for your cooperation and assistance.

Sincerely yours,

Melanne Verveer
Deputy Chief of Staff
to the First Lady



AMERICAN INTERNATIONAL HEALTH ALLIANCE, INC.

1212 NEW YORK AVENUE, NW, SUITE 750, WASHINGTON, DC 20005 TELEPHONE: (202) 789-1136 FACSIMILE: (202) 789-1277

ELECTRONIC MAIL: aih@igc.apc.org

October 24, 1994

Thank you

Ms. Melanne Verveer
Deputy Assistant to the President and
Deputy Chief of Staff to the First Lady
The White House
Washington, DC

Dear Melanne:

It was a pleasure to speak with you last week.

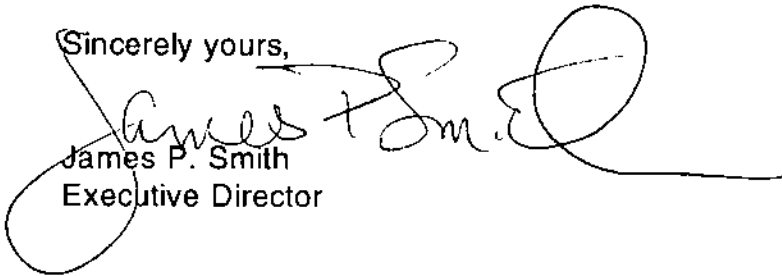
I am enclosing a copy of the press release announcing the Central and Eastern Europe (CEE) Project to give you a sense of the procedure we would use in selecting partners should funds become available for Lithuania.

I had hoped to get this letter off to you sooner, but since returning from St. Petersburg, it seems as though we have been busier than ever (particularly with USAID's South African Affairs Bureau). I did want to send you a note, though, to thank you for providing the message from the First Lady which was read at the final dinner of our annual partnership conference. As I had hoped, the conference brought together over four hundred representatives of partnership program institutions in the United States, NIS and CEE to share their successes, identify solutions to similar challenges, and exchange ideas. Because they were all well aware of Mrs. Clinton's support for their voluntary efforts, our partners found the First Lady's kind words even more heartwarming.

I have enclosed the conference medallion that was struck at the Peter and Paul Fortress in St. Petersburg. Please accept it as a token of my appreciation for all of your efforts regarding the First Lady's message. (Note: I have enclosed a medallion for Mrs. Clinton as well, to accompany our thank-you letter to her.)

I leave for a week's travel later today, and South Africa is scheduled for early November. Should you need to reach me while I am traveling, please call my office and have them get in touch with me.

Sincerely yours,


James P. Smith
Executive Director

Enclosures

THE WHITE HOUSE
WASHINGTON

April 20, 1994

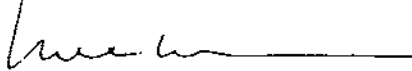
Mr. Mike Smith
2842 Dover Lane #2
Falls Church, VA 22042

Dear Mike:

Thank you for your letter. It was nice to hear from you. Unfortunately, there is no Director of Cultural Affairs position in our office available at the White House. I'm sure Jan Piercy is doing her best to be helpful.

Thanks again for your thoughtful letter. I hope all is well. Best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

November 28, 19949

Dr. Beej Nierengarten-Smith
Director
Laumeier Sculpture Park
12580 Rott Road
Saint Louis, MO 63127

Dear Dr. Nierengarten-Smith:

Mrs. Clinton has asked me to thank you for sending the catalogues and information on the Laumeier Sculpture Park. Your comments about sculpture exhibits at the White House are greatly appreciated. Aurelia I is a wonderful addition to the exhibition in the First Lady's Garden. It is greatly admired by the many visitors who have had the opportunity to see it.

Your sculpture park and museum are splendid examples of how public support for the arts helps to bring their power and beauty to more of our citizens.

Thanks again for cooperating in this venture and thank you, too, for the important work you do.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

DRAFTb

November 28, 1994

Dr. Beej Nierengarten-Smith
Director
Laumeier Sculpture Park
12580 Rott Road
Saint Louis, MO 63127

Dear Dr. Nierengarten-Smith:

Mrs. Clinton has asked me to thank you for sending the catalogues and information on the Laumeier Sculpture Park. Aurelia I is one of her favorite works of art in the First Lady's Sculpture Garden. It is also greatly admired by the many visitors who have the opportunity to see it.

Your sculpture park and museum are splendid examples of how our tax dollars support the arts and make their power and beauty accessible to everyone.

Thanks again for sending the catalogues, and good luck in the important work you and your organization do.

Sincerely yours,

Melanne Verveer
Deputy Chief of Staff
to the First Lady

*your comments
about sculpture
exhibit or no
WH is greatly
appreciated*

*for your thoughtful
news*

*wonderful
addition
to the
exhibition
in*

*public support
for the arts
helps to
bring*

*in this venture
and thank you
too for the
important work
you do.*

SCULPTURE PARK

12500 ROTT ROAD SAINT LOUIS, MISSOURI 63127 314-621-1200

November 7, 1994

Mrs. Hillary Clinton
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Mrs. Clinton:

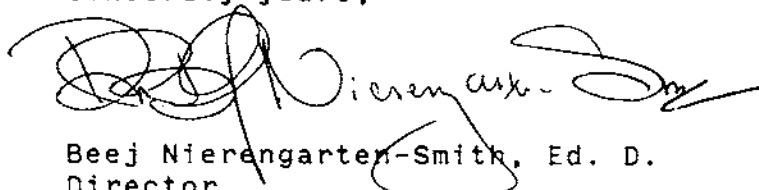
On behalf of Laumeier Sculpture Park and over 350,000 visitors and friends I would like to thank you for honoring us by including our Sculpture, *Aurelia I* in "The First Lady's Sculpture Garden".

Laumeier Sculpture Park is a relatively new adventure in contemporary art, and your support of our efforts has had an astonishing effect on our constituency. The pride and excitement of The White House honor is only equaled by our own enthusiasm for the park and its program. It is important to emphasize that our partner in this enterprise has been, at a Federal level, The National Endowment for the Arts as well as The Institute of Museum Services. Without their support during the last decade, this achievement would not have been possible.

So that you might know more about Laumeier, I am including several catalogues and information about our program.

With deep appreciation and very best wishes.

Sincerely yours,


Beej Nierengarten-Smith, Ed. D.
Director

Enclosures

Thank you

Forward to:
Melanne DeVries
OEGB 100

Midwestern Sculpture In White House Debut

By Charlotte Grimes

Post-Dispatch Washington Bureau

WASHINGTON — Over the next few months, the thousands of tourists visiting the White House will amble through the East Wing's connecting hallway, peer through its windows into a serene garden laid out by Jacqueline Kennedy Onassis and catch a glimpse of two pieces of St. Louis:

■ "Five Rudders," Alexander Calder's spinning black blades above a red base that has beguiled a generation of Washington University students.

■ "Aurelia," a ghostly woman sculpted by Manuel Neri, plucked from among Laumeier Sculpture Park's abstractions.

And maybe, just maybe, those two sculptures and the 10 others from Midwestern collections might open visitors' eyes to something not usually associated with Washington: the power and beauty of art, creativity and imagination.

In the center of the Red Room on Tuesday, Hillary Rodham Clinton conjured up the image herself — the hordes of Americans, with brochures in hand telling them that just outside is a sculpture from, say, their home state of Missouri or Nebraska.

"And they'll try to figure out what it is and that will immediately create a connection with the sculpture that might not otherwise have been there," she said, on a euphoric riff suitable to a woman whose first date with her husband was in a sculpture garden and who describes sculpture as a childhood love. "Some will maybe see contemporary sculpture for the first time, which may create a whole new idea about what art is and what sculpture is. Some may see a particular piece that speaks to them."

At the very least, she said, "It will cause conversation as people go down the hall."

This is the Clinton administration, remember. "Conversation" and "change" are now White House-hold

words. So Hillary Clinton added: "I think conversation about art and its impact on our lives is so important today, because there is a lot change going on in our world." Art can help us make sense of that, she said. Then again, maybe not.

"I'm sure," she conceded with a laugh, that "there will be some who will say, 'Oh, my daughter could do that. Mabel, look at this.'"

But, she added, "I think even that is provocative."

The *this* and the *that*, in this case, include a pinch-waisted metal sheet

from the imagination of Ellsworth Kelly called "Curve VIII" and a round-hipped evocation of a woman by Gaston Lachaise called, of course, "Standing Woman."

Mrs. Clinton opened the First Lady's Garden, opposite the Rose Garden, in a champagne reception. A cool breeze spun Calder's black blades, with "Five Rudders" in a prominent place on the jade grass at the garden's eastern edge. "Aurelia" stood, like a sentinel of change, among autumn's potted bronze mums with the other sculptures in what in the spring had been a flower bed.

Mrs. Clinton's creation of the exhibit got rave reviews from St. Louis' art-world representatives. "This is a dream — an absolute dream," said Beej Nierengarten-Smith, director of the Laumeier Sculpture Park.

Judith M. Aronson, board president of St. Louis' Regional Art Commission, had almost missed the moment. The White House computers temporarily could not identify her. Once inside the garden, though, she was in her element, proclaiming that Hillary Clinton's effort said more than "the million words" to show art's importance.

"It says if it's important here, it should be important everywhere," Aronson said. "That's my shtick — oh, is that my shtick! Art is, after all, the best that man has thought and done."

**"I think conversation
about art and its impact
on our lives is so
important today . . ."**

HILLARY RODHAM CLINTON

ILLUSTRATION & ARTS

What's New at the White House? It's the Art, Stupid

Washington

It is a perfect moment in a place that hasn't had too many of them lately.

Sun beats down on the lush White House grass in the elegant rectangle known as The Jacqueline Kennedy Garden. The spherical tops of the topiary holly trees flourish formally, as does the hardy-orange, pruned to a Japanese standard of off-center fragility and bearing dozens of little fruit. A light breeze rushes through reminding us it's fall—and setting the bright steel paddles of the Calder stabile into languid rotation.

There are 11 other pieces of 20th-century American sculpture carefully placed between the hollies, vertical like the trees and in scale with them. This is definitely not the way Jackie O. left her garden. Indeed, the very presence of "modern" art in these purlieus has been ruffling some members of the press invited for a preview last week. Hearing one man's drooling cynicism on the way over to the garden, I shuddered at the prospect of another Clinton scandal in the making. What would it be called? Bronzewater?

How about "The New York Times and several other journalistic practitioners of lese majeste didn't send reporters or critics, perhaps out of fear that the poor guys couldn't help falling into the reflexive Clinton-bashing that the Times's News of the Week in Review section had wrung its hands over the previous Sunday. Or maybe the opening of "Twentieth Century American Sculpture at The White House" wasn't news precisely because no editor had any reason to think it would be anything more than a dandy little show. The headline on the stories that didn't get written could have been: White House Embraces 20th Century: Modern Art of Our Grandparents' Time Finally Gets Foot in Door, Living Sculptors Too.

This is, according to White House insiders, only the second time the art of this century has been formally exhibited at the

White House. The first was a show of paintings by Andrew Wyeth welcomed by Richard Nixon.

Behind this apparent boycott of contemporary art is a strong and respectable sensitivity about the 19th-century purity of the White House interior. The Committee for the Preservation of the White House stands guard against philistine redecorations that would destroy the much redecorated building's authenticity. There is also a full-time curator looking out for the interests of millions of Americans who love the place the way they think it has always been and don't believe a Jackson Pollock would fit in the East Room next to the Gilbert Stuart portrait of George Washington saved from British arson during the War of 1812 by Dolley Madison.

So it was deft and sensible of Hillary Rodham Clinton to propose a series of *out-door* sculpture shows, because there would be nothing awkward about keeping them discreetly outside the house but still on its grounds. A million tourists passing by a window wall at the edge of the garden will get a generous glimpse of the show before it ends in January. The show's curator, George W. Neubert, director of the Sheldon Memorial Art Gallery and Sculpture Garden at the University of Nebraska (Lincoln), chose works big enough to see through the glass clearly.

Actually, two bronzes by Paulanship stand inside the house on either side of the garden door. Maniship was born in Minnesota in 1885 and is therefore legitimately a 19th-century artist. His "Diana" firing an arrow across the entryway at his "Actaeon" (both from the Minnesota Museum of American Art in St. Paul) represents both the very tail end of the 19th-century American renaissance and the beginning of sculpture here in this century. Maniship, who lived until 1966, was a powerful influence on younger American sculptors, and just inside the garden is a heroically opulent female nude from the Milwaukee Art

Museum by Manship's famous student, the French immigrant master Gaston Lachaise.

The rest of the sculptures do not flow down the century with such ideal linkage. With only 12 slots to fill, Mr. Neubert, an ebullient and massive former college nose guard from Texas, left out dozens of obvious choices, notably David Smith. Still, he managed to cover a lot of bases. From the Columbus Museum of Art, he imported "Tropical Tree III," a black steel Louise Nevelson. From the Chicago Institute of Art, he borrowed a narrow aluminum blade called "Curve VIII" by Ellsworth Kelly.

Moving further forward in time, beyond abstraction, Mr. Neubert shows the return of the human figure with "Walking Man."



Critique

By Raymond Sokolov

a grimly realistic George Segal (1958) from the Walker Art Center in Minneapolis. An even more recent swing toward a classicizing approach is on view with Manuel Neri's "Aurelia Number I" from the Laumeyer Sculpture Park and Museum in St. Louis: a stark white full-size female in marble (1992).

As it happens, Mr. Neubert's two most stunning choices came from his own museum. Both works are by living women, one fairly young, the other still active in old age. Judith Shea, born in 1948 and trained as a clothing designer, is at the cutting edge of sculpture today, but her "Shield" makes sensuous allusions to two traditional forms. A weathered-green bronze female torso, it almost might have been excavated from an ancient Mediterranean archaeological site, but it also

bears an eerie resemblance to a dressmaker's dummy, headless, armless and legless. It floats free, like a piece of fabric.

The other statue from Nebraska is a Louise Bourgeois, which the octogenarian doyenne of American sculpture made in 1947. "Observer" is a semiabstract human figure, all narrow bronze rectangles painted white and assembled with nuts and bolts, a humanoid Stonehenge, solid but also so carefully balanced that the "arms" swing barely perceptibly in the wind. The flat "hat" on the featureless square head gives this otherwise solemn piece a jaunty air.

Tourists will look out on Mr. Neubert's highly selective 'anthology' of modern American sculpture and see a small troop of vertical beings alternating with sculpted trees, backed up by the White House rear lawn with a much larger vertical sculpture in the distance, the giant obelisk of the Washington Monument. One doubts that this happy accident was part of the planning that began in January when Mrs. Clinton met with the White House preservation committee. That early discussion, in the immediate aftermath of the successful public reaction to the temporary installation of a de Kooning painting in the White House, led to committee member and former director of the National Gallery J. Carter Brown's demarche to the Association of Art Museum Directors, who agreed to support the multi-institution leading program. The Iris and B. Gerald Cantor Foundation provided funding.

So no tax dollars have been diverted to installing modern art at the White House, and it is hard to imagine anyone eager or, in fact, able to find fault with this show. Mr. Neubert has skirted the wilder shores of contemporary art, but his choices are all first-rate, and they tacitly include artists from the major minorities: women, a black, a Chicano and even a Holocaust survivor. No doubt one or more of the sculptors is gay. The terse labels don't go into this kind of thing, nor does the work itself announce a political program.

Mrs. Clinton herself has also scrupulously avoided obtruding any nonartistic agenda. After a string quartet of women in dress uniforms from the U.S. Marine Band played Handel, Haydn and Vivaldi at a champagne reception in the garden, the first lady told a crowd of around 100 people mostly drawn from the Midwestern lending museums that she had always liked sculpture, even before her first date with the president in the sculpture garden of the Yale Art Gallery. She likes contemporary art in general, she said, and this looked like a good way to bring it to her doorstep and give it a broad new audience. "Art," she said, "isn't a luxury." If that was spin control, the administration could use a lot more like it.

THE WHITE HOUSE
WASHINGTON

July 5, 1994

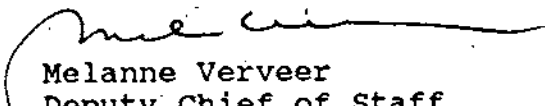
Ms. Shirley Camper Soman, ACSW
President
Acorn to Oak Publishing Co.
40 West 77th Street
Suite 15B
New York, NY 10024

Dear Ms. Soman:

Thank you for sharing your books with the Office of the First Lady. The materials you provided us address many of our country's most critical social problems. We have forwarded the "Beat AIDS" book to Lance Alwirth in the Office of AIDS Policy and the others to the Secretary's office at the Department of Health and Human Services.

Thank you again and best wishes for continued success in your work.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

July 5, 1994

Ms. Kathy Dwyer Southern, Executive Director
National Cultural Alliance
1225 Eye Street, NW
Suite 200
Washington, DC 20005

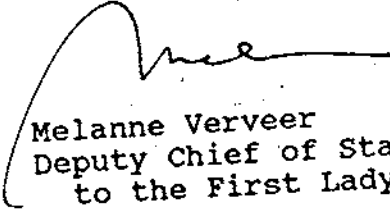
Dear Kathy:

Congratulations on being appointed Executive Director of Montpelier. The announcement is truly bittersweet.

I am so sorry to hear you will be leaving the National Cultural Alliance, but delighted for you that you've been tapped for such a terrific new challenge.

Wishing you all the best.

Sincerely,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

March 9, 1994

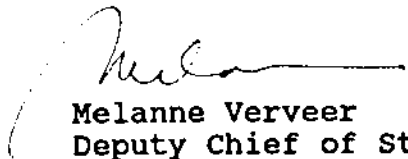
Stephen L. Spitz
Suite 1011
1730 K Street, N.W.
Washington, D.C. 20006

Dear Steve,

It was good to hear from you. Congratulations on your new job! I'm glad you found something so suited to your talents and I hope you continue to enjoy the work.

Best wishes for continued success in your new position.
Thanks for keeping in touch.

Sincerely,



Melanne Verveer
Deputy Chief of Staff to
the First Lady

THE WHITE HOUSE
WASHINGTON

May 11, 1994

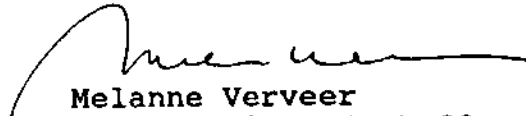
Ms. Peggy Staggs
1314 I Street
Eureka, CA 95501

Dear Ms. Staggs:

Thank you for writing and for sending the clips on Governor Warren's efforts to promote health care reform in 1949. It continues to be the case that the need for universal coverage enjoys bipartisan support. I have given your information to Mrs. Clinton, but I also encourage you to share it with Senators Boxer and Feinstein. I'm sure they will find it quite interesting.

Thank you again for writing and best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

August 11, 1994

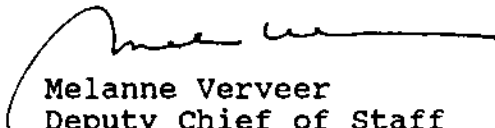
Mr. Mitchell B. Stargrove, N.D, L.Ac.
IBIS Coordinator
AMR'TA Research and Education Coordinator
PO Box 14641
Portland, OR 97214

Dear Mr. Stargrove:

Mrs. Clinton asked me to thank you for writing and for sending the information on the IBIS database. Your work in cataloguing non-conventional therapies is so important and we are pleased to have this information as we work to advance health care reform.

Thank you again for bringing your work to our attention and best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

June 9, 1994

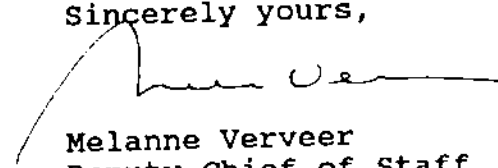
Mr. Norman F. Starkey
Chief Executive Officer
Author Services, Inc.
7051 Hollywood Boulevard
Suite 400
Hollywood, CA 90028-6007

Dear Mr. Starkey:

Thank you for your letter and the brochure describing L. Ron Hubbard's Writers of the Future Contest. Your involvement in acknowledging the talents of aspiring artists is a great service to many people.

Thank you for your important contribution to the arts. Please accept my best wishes for the continued success of your various programs.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

June 21, 1994

Ms. Doria L. Steedman
Partnership for a Drug-Free America
405 Lexington Avenue
New York, NY 10174

Dear Ms. Steedman:

Congratulations on a most wonderful accomplishment! The Partnership's work, and that of your extraordinary advocates, in promoting an environment free of drugs for our young people is extremely important. This recognition, in the form of the Effie, by the advertising business is well-deserved. Mrs. Clinton will be very pleased to hear the news. She so enjoyed participating in your recent meeting in New York.

Congratulations again.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

April 20, 1994

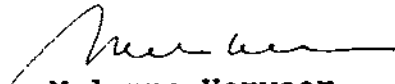
Dr. John M. Steinberg
Max Martin Forlag
Drottninggatan 13
702 10 Obrero
SWEDEN

Dear Dr. Steinberg:

Mrs. Clinton received the note that you gave her during her visit to Norway for the Olympics. Thank you for your kind offers of hospitality if the First Lady gets the chance to visit Sweden in the future. We will certainly keep them in mind.

Thank you again for writing and for supporting the Administration's efforts. Best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

February 13, 1995

Ms. Gloria Steinem
Founding President
Ms. Foundation for Women
120 Wall Street
33rd Floor
New York, NY 10005

Dear Gloria:

Mrs. Clinton asked me to thank you for writing and recommending Marie Wilson's appointment to the U.S. Delegation to the World Conference on Women in Beijing. We appreciate your counsel and have forwarded Ms. Wilson's information to the Office of Presidential Personnel, as well.

Thanks again and best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

September 13, 1994

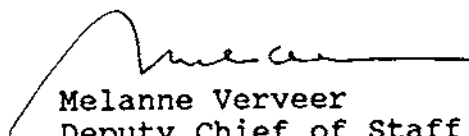
Ms. Betsy A. Stell
1914 Kerry Drive
Arlington, TX 76013

Dear Ms. Stell:

Mrs. Clinton asked me to thank you for writing. She appreciated your kind words of support. I have attached for you (and your daughter) the text of Mrs. Clinton's speech to the American Nurses Association in San Antonio. Mrs. Clinton has always believed that nurses are on the frontlines in the delivery of health care, and that they consistently perform with professionalism and expertise. Nurses make daily differences in the lives of individuals and communities and help keep families healthy.

Thank you again for writing and best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

PRESS
M. Nguyen

R

August 18, 1994

Ms. Hillary Rodham Clinton
The White House
1600 Pennsylvania Avenue
Washington, DC

Dear Hillary:

I apologize for not greeting you as Ms. Clinton; however, you have become a woman who needs no second name for identification other than Hillary.

As a Democrat of many years, I actively supported Bill in his Presidential race, as did most of my family. Today I have no problem with the way the two of you have addressed the issues; I'm just sorry that Congress and the righteous right have given you such a hard rap.

My purpose in writing you is to hopefully salvage what support my daughter gave the Clintons in the past. My daughter, Katie, recently became a registered nurse. She has been given information by a co-worker that, during one of your speeches on health care reform, you referred to nurses as "overpaid, underqualified maids." I could not believe that anyone would refer to this profession in such a manner, and definitely not Hillary Clinton.

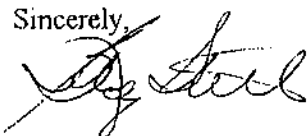
I would hope that your staff can find the text of a speech in which you referred to nurses, and provide me with information which I can present to Katie.

I strongly believe in your efforts to pass universal health care reform, even though today I have coverage from Johnson & Johnson when they terminated me at the age of 53 last year, in a "downsizing." I emphasize "today" because I only have coverage unless J&J drops coverage for retirees; nothing would surprise me. (I found it interesting that they continued to hire people who were not in their 50's after I left.)

In reality, Johnson & Johnson did me a favor, as I chose to go to graduate school after my termination, and will receive my Master's degree in Social Work in May 1995. I, too, will be able to make a difference in our society. It has been a struggle financially; however, I'd rather struggle than work for corporate America with their lack of respect for older employees and women in general.

Any information you can have sent regarding your thoughts and/or comments as to the nursing profession would be appreciated. I believe the Clintons will be in an uphill battle for the next election, and perhaps my daughter can retrieve other votes from her profession.

Sincerely,



Betsy A. Stell
1914 Kerry Dr.
Arlington, TX 76013

THE WHITE HOUSE
WASHINGTON

*mailed
8/3/94*

July 22, 1994

Ms. Carrol E. Stephens, President
23 Warren Avenue
Woburn, MA 01801

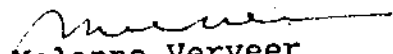
Dear Ms. Stephens:

Mrs. Clinton asked me to thank you for your letter. We applaud your efforts to establish Supportive Living, Inc. and your organization's work to assist individuals with traumatic head injuries. Especially commendable is the fact that you were able to do this under such distressing circumstances.

We appreciate hearing your views on health care reform as the Administration works to create lasting, meaningful health care reform for this country.

Best wishes in your endeavors and thank you for caring.

Sincerely,


Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

August 2, 1994

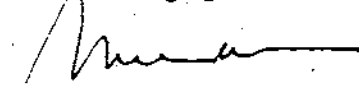
Ms. Bobbie Stern
9110 Southeast 54th
Mercer Island, WA 98040

Dear Ms. Stern:

Mrs. Clinton was delighted to sign the beautiful photos that you sent.

Mrs. Clinton also asked me to thank you for your kind invitation to visit the City of Hope National Medical Center and Beckman Research Institute. However, she regrets she is unable to make a commitment at this time. The First Lady's Scheduling Office will keep your request on file.

Sincerely yours,


Melanne Verveer
Deputy Chief of Staff
to the First Lady

8/5

Sent with photos

BOBBIE STERN
9110 Southeast 54th
Mercer Island, WA. 98040

July 18, 1994

Mrs. Hillary Clinton
The White House
Washington, D.C.

Dear Mrs. Clinton:

It was a tremendous pleasure meeting you and the President at the Democratic National Committee pre-event with Esther Coopersmith and later at the White House reception which you so graciously hosted for Emily's List Majority Council members. I have enclosed pictures with hopes that you both will sign these beautiful memories for me, thank you so much.

*we didn't
get.*

Knowing of your sincere appreciation for nature, beauty and spiritual healing, I would like to extend an invitation to you to visit a most extraordinary institution. The City of Hope National Medical Center and Beckman Research Institute, located just outside of Los Angeles, exemplifies the traditional caring values all of us as a society should embrace more fully.

The City of Hope, a designated clinical cancer research center by the National Cancer Institute is a world class leader in the field of health care, clinical and basic research. Situated on over one hundred acres, the City of Hope offers compassionate care to critically ill patients. As Louis Pasteur so aptly stated, "There is no profit in curing the body if in doing so you destroy the soul."

Additionally, as a member of the National Board of Directors, I would be more than happy to tour the medical center with you and will make all arrangements. Please advise me as to possible available dates when you will be in the Los Angeles area this fall. Our visit would last approximately two hours. As our country strives to improve the healthcare system, your first hand knowledge of the City of Hope will prove invaluable.

I am confident you will be amazed that such a remarkable place exists for research and healing of devastating diseases that continue to afflict all of us.

Thank you so much for your time and consideration. I look forward to hearing from you shortly.

Warmest regards,

Bobbie
Bobbie Stern
enclosures:

BOBBIE STERN
9110 Southeast 54th
Mercer Island, WA. 98040

July 18, 1994

Mrs. Hillary Clinton
The White House
Washington, D.C.

Dear Mrs. Clinton:

It was a tremendous pleasure meeting you and the President at the Democratic National Committee pre-event with Esther Coopersmith and later at the White House reception which you so graciously hosted for Emily's List Majority Council members. I have enclosed pictures with hopes that you both will sign these beautiful memories for me, thank you so much.

Knowing of your sincere appreciation for nature, beauty and spiritual healing, I would like to extend an invitation to you to visit a most extraordinary institution. The City of Hope National Medical Center and Beckman Research Institute, located just outside of Los Angeles, exemplifies the traditional caring values all of us as a society should embrace more fully.

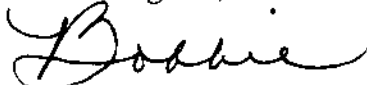
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Additionally, as a member of the National Board of Directors, I would be more than happy to tour the medical center with you and will make all arrangements. Please advise me as to possible available dates when you will be in the Los Angeles area this fall. Our visit would last approximately two hours. As our country strives to improve the healthcare system, your first hand knowledge of the City of Hope will prove invaluable.

I am confident you will be amazed that such a remarkable place exists for research and healing of devastating diseases that continue to afflict all of us.

Thank you so much for your time and consideration. I look forward to hearing from you shortly.

Warmest regards,



Bobbie Stern
enclosures:

NO

THE WHITE HOUSE

WASHINGTON

February 1, 1995

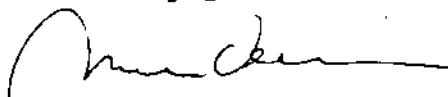
Ms. Perry A. Stith
16042 Manor Square Drive
Houston, TX 77062

Dear Ms. Stith:

Mrs. Clinton has asked me to thank you for recommending Dr. Linda A. Randolph to replace Dr. Joycelyn Elders as Surgeon General. I have forwarded your letter of recommendation to the Office of Presidential Personnel.

Thank you for your concern and interest in writing.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

HOMESTEAD VILLAGE - CRD12121 Colt Rd.
Dallas, TX 75251

phone (214)663-1800 / fax (214)663-1900

FAX COVER SHEETDATE: 1/12/95TO: Ann BartleyFROM: Perry SmithCOMMENTS: 214 663-7036PAGES TO FOLLOW:

16042 Manor Sq. Dr.
Houston, TX 77062

January 12, 1995

Dear Mrs. Clinton,

With the departure of Dr. Joycelyn Elders as Surgeon General, a critical void was created. I am writing this memo to you to suggest that the appointment of a replacement should be strongly considered from within the Democratic Party, and from the African American, female physician population. This would announce to the American Public that there are African American Female physicians who are deserving, who have credible portfolios, and who could fill that office and keep the ball moving in the right direction. I have the name of a young woman, from New York State, whom I feel strongly demonstrates all the qualities that the office requires and who has experience to span the depth of issues encountered/anticipated in that position.

Her name is Linda A. Randolph, MD. Linda brings 23 years of Public Health Service and experience to the "table", and has worked in one of the most diverse and complex state public health environments in the Country. She is presently on the faculty at the Mt. Sinai Medical Center in New York City, in the department of Community Medicine. She was most recently, Executive Director of a Carnegie Corporation task force, which released a report, Starting Points, earlier in 1994. The purpose was to create a national agenda to meet the health care needs of families with very young children in large metropolitan cities. She has made significant contributions at the local, state and national levels in the field of public health. Linda would be an asset to this post and to our Government, as we go forward in the remaining years of the 21st Century, to try to develop some sense of control over the myriad of problems facing us, that have a health component, in our schools, in our communities, etc.

Dr. Randolph has a can-do-can-deliver attitude, she is very hardworking, and willing to do whatever is ethically, financially and fiscally responsible to make sound, quality, effective public policy. She has a Global perspective on treatment methodologies, on healthcare issues, and solvent insight into domestic health care policies. I think she would/could do several things in that office; as a start, developing a communication algorithm that translates scientific rhetoric to "plain talk", so that the least of us could understand. She is very articulate and has a wonderful, caring presence and persona; she thinks quickly and cautiously before she speaks and I think, would best represent the views of the Democratic Party, the President, that office, and, in fact the American Public!

I would be willing to answer whatever questions you may have regarding Linda's accomplishments and qualifications. I am also available to have forwarded to you any additional information you may require from her colleagues, cohorts, leaders and past and present staff. I feel very proud to be her friend, and would be equally as proud, secure and confident, that she was at the helm of our most visible office providing the leadership for improving the health of the American Public.

Sincerely,



Perry A. Stith

cc: Donna Shalala, Secretary, Health and Human Services
Phillip Lee, MD, Asst. Secretary of Health

THE WHITE HOUSE

WASHINGTON

May 2, 1994

The Honorable Vernon Sykes
Assistant Majority Floor Leader
Ohio House of Representatives
Vern Riffe Building
Columbus, OH 43215

Dear Representative Sykes:

Thank you for your recent letter and inquiry about the Administration's position on health care discrimination and the use of the UB-92 hospital and facility claim form.

President Clinton and the Administration are firmly committed to the goal of eliminating ethnic and racial discrimination. Furthermore, the Department of Health and Human Services (DHHS) recognizes the importance of data on race and ethnicity to detect patterns of discrimination. However, there are several problems with using the UB-92 form to collect this information. First, many patients will resent data on race and ethnicity being collected and verified at the point of service. This practice seems to communicate a message that racial and ethnic differences ought to matter to the provider, whereas our goal is equity in health care delivery. Second, it is inefficient. Static information such as race should be collected once and maintained in a permanent data base. This approach eliminates costs for collecting, transmitting, editing and verifying redundant information.

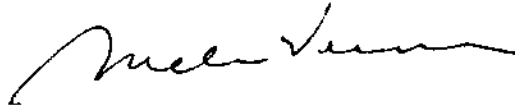
The Health Care Financing Administration at the DHHS is currently working with the Social Security Administration to effectively link enrollment data bases and other sources with claim files. The linked data will be available for program enforcement, analyzing patterns of care, and to identify incidents of discrimination. The Office of Management and Budget (OMB) recently approved the UB-92, without race and ethnicity data, as an interim policy expiring in June. Both the Office of the Secretary at DHHS and OMB will review the issue at this time.

Certainly health care reform offers the opportunity and the obligation to assure the most effective approach to information collection for evaluating both access to and quality of care for minorities. The issue of how best to collect this information will be the responsibility of the National Health Board under the Health Security Act. Ideally, information regarding race and ethnicity should be collected only once but made part of the

individual enrollee's permanent record. For example, enrollment forms could allow individuals to provide information about their racial and ethnic background with that information linked to the unique data base encoded upon or immediately accessible through the enrollee's unique health security cards.

Again, thank you for your letter and your interest in this important issue.

Sincerely,

A handwritten signature in cursive script, appearing to read "Melanne Verveer".

Melanne Verveer
Deputy Chief of Staff
to the First Lady

cc: Vernellia R. Randall, RN MSN, JD
Assistant Professor, University of Dayton

THE WHITE HOUSE

WASHINGTON

January 5, 1995

His Excellency Adrian Jacobovits de Szeged
Royal Netherlands Embassy
4200 Wisconsin Avenue, NW
Washington, DC 20016

Dear Your Excellency:

Enclosed are some photos from your visit to the White House which I thought you might enjoy. We were so pleased that the planting of the Hillary Clinton bulbs could be scheduled. It was truly a delightful event and one the First Lady very much enjoyed.

Please accept my best wishes for a happy New Year.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

We'll look forward to Spring!

Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a tabbed divider. Given our digitization capabilities, we are sometimes unable to adequately scan such dividers. The title from the original document is indicated below.

T

Divider Title: _____

THE WHITE HOUSE

WASHINGTON

February 13, 1995

Ms. Margery Tabankin
Margery Tabankin & Assoc., Inc.
1460 Fourth Street
Suite 212
Santa Monica, CA 90401

Dear Margery: *Marge* —

Congratulations on the opening of your new firm. What an exciting undertaking! Given your great track record, I am sure the firm will be a success.

I hope all is well. Best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

MARGERY TABANKIN
IS PLEASED TO ANNOUNCE
THE OPENING OF HER NEW FIRM
MARGERY TABANKIN & ASSOCIATES, INC.

SPECIALIZING IN
FOUNDATION MANAGEMENT
AND
PUBLIC POLICY CONSULTING

1460 FOURTH STREET, SUITE 212
SANTA MONICA, CALIFORNIA 90401
(310) 395-3599
(310) 395-9676 FAX

Comgrats

THE WHITE HOUSE

WASHINGTON

June 27, 1994

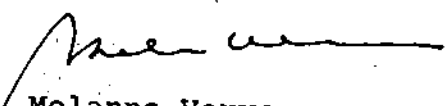
Mr. Edward A. Taub, M.D.
The Wellness Medicine Institute
Stop Smoking Wellness Campaign
1306 College Drive
Mt. Carmel, IL 62863

Dear Dr. Taub:

Mrs. Clinton asked me to thank you for providing her with an inscribed copy of "The Wellness Rx" and the tape of your interview on National Public Radio. You are to be commended on the work you are doing with the American Medical Association on the National Wellness Stop Smoking Campaign and for your efforts with patients and the public to encourage healthy lifestyles.

She appreciated your kind words of support. It was also a real pleasure for me to meet you and your wife.

With best wishes,



Melanne Verveer
Deputy Chief of Staff
to the First Lady



The
Wellness Medicine Institute

*A community resource of the
Wabash General Hospital*

Melanne Verveer
Office of The First Lady

June 22, 1994

Dear Melanne:

Please, please, please, ask Mrs. Clinton to listen to this National Public Radio interview that I just conducted.

This is the point of view of a primary care doctor working with patients on the front lines for thirty years. I know Mrs. Clinton will find this tape to be nurturing and thoughtful. It's just 8 minutes and even finishes with a few bars of lovely music.

I am appearing on several Chicago news stations to deliver the same health care cost-containment message and then on CNBC's America's Talking, CBS This Morning, and Good Morning America during the next two weeks. Anneli and I would very much like to help President and Mrs. Clinton in any way that we can, because having met you, we believe in her even more.

Sincerely,

Edward A. Taub
Edward A. Taub M.D.

Medical Director,
American Medical Association
Stop Smoking Wellness Campaign

*We need to
Thank him*

THE WHITE HOUSE
WASHINGTON

June 15, 1994

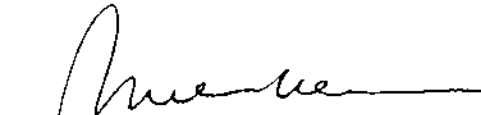
Mr. Alan Taylor, M.D.
11005 Greenwillow Drive
Houston, TX 77035

Dear Mr. Taylor:

Thank you for writing and providing Mrs. Clinton with a copy of the CD from your musical **EMERGENCY ROOM**. We commend you on your efforts to create change and raise awareness through your music. Your support for the Administration's health care reform efforts are greatly appreciated.

Good luck on getting your CD produced.

Sincerely,

A handwritten signature in dark ink, appearing to read 'Melanne Verveer', with a long horizontal flourish extending to the right.

Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

April 4, 1994

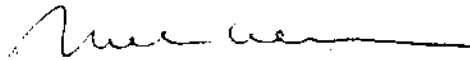
Mr. Brian C. Thompson
White House Liaison
National Archives
Washington, DC 20408

Dear Brian:

Thank you for your letter. We are delighted to be able to help you with your request. I've enclosed two pictures of Mrs. Clinton as a young child for the exhibit you mentioned.

Wishing you all the best.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

November 1, 1994

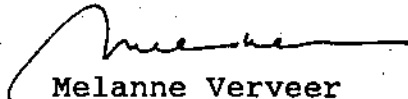
Mr. Brian C. Thompson
White House Liaison
National Archives
Washington, DC 20408

Dear Brian:

Thank you for sending the Gazette clip on the launching of the U.S.S. Columbia and the newsreel excerpt of Bess Truman's comparable experience. We all had a good laugh over the similarities.

It was so nice to hear from you, and thanks again for taking the time to locate and send the clipping and excerpt.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

National Archives



Washington, DC 20408

Thank you

October 17, 1994

The Honorable Melanne Verveer
Deputy Assistant to the President and
Deputy Chief of Staff to the First Lady
The White House
Washington, D.C. 20500

Dear Melanne:

Some moment when you are free from matters at hand, I thought you might enjoy the enclosed Gazette clip on the launching of the U.S.S. Columbia and the accompanying, brief newsreel excerpt showing Bess Truman experiencing similar difficulties at a christening ceremony. Just a minute or two long, it's really quite funny.

The tape, from the collection of the Truman Library, is yours to share, with the caveat that it is copyrighted material and cannot be shown publicly.

Sincerely yours,

A handwritten signature in cursive script, appearing to read "Brian".

BRIAN C. THOMPSON
White House Liaison

Enclosures

Christening the Columbia



Associated Press

LAST OF ITS CLASS — First lady Hillary Rodham Clinton enjoys success at last after three tries to christen the Los Angeles-class attack submarine Columbia at the Electric Boat shipyard in Groton, Conn. The bottle of sparkling water broken at last, the submarine slides into the Thames, the last of its class to be built at the shipyard.



Digest

International

Rwandians hope to avoid re-
of Rwandan ethnic blood-
7A

Officials stop trucks, hand out
to people fleeing dead-
in western India. 9A

to "blow up the White House" is
sentenced to year's probation. 5B

Politics

Clinton makes pitches for De-
mocrats seeking midterm con-
gressional elections. 5A

Baby sitter stays when mother of four disappears for two weeks

The Associated Press

PITTSBURGH — When a
couple failed to return home to
their four children, a 14-year-
old baby sitter organized her

friends at a pizza shop and or-
ganized a round-the-clock ne-
work to dress, feed and super-
vise the children.

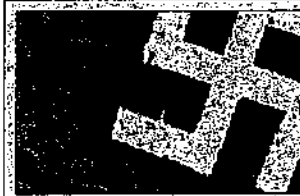
The girls boiled water on



**Extensive coverage
of Simpson case puts
mass media on trial**
— Page 3A



**Black pilots show
disadvantaged youth
that the sky's the limit**
— Arkansas, 1B



**Confusion
of youth
for neo-N**

Arkansas Democrat Gazette

ARKANSAS' NEWSPAPER

Copyright © 1994, Little Rock Newspapers, Inc.

LITTLE ROCK, SEPTEMBER 25, 1994

466 PAGES

30 SECTIONS

SUNDAY

the news

Berridge, city trans-
engineer, said Lans-
has run out of park-
s and a new batch isn't
for two or three
ritating Mayor David
who said, "It's like
aking account. You or-
checks before you run

lan, managing director
ated Metal, a Scottish-
urer of sinks and toi-
his company has built
state-of-the-art out-
be installed 20,000 feet
Everest, carried in
pound sections up the
illest peak by Sherpas.

Ellsberg, the former
consultant who de-
early years of Amer-
vention in Vietnam in
tagon Papers," is in
aking on behalf of the
rmation Agency, show-
Chinese how U.S. law
ected American dissi-

Marines kill 9 men in fire



Day of joy in s of Haiti ends i outside police

BY FRED BAYLES
The Associated Press

CAP-HAITIEN, Haiti — In the first deadly confrontation between U.S. troops and Haitians, Marines killed nine armed men outside a police station Saturday night in a clash during the Marines' evening patrol.

The sharp, quick firefight in this city on Haiti's northern coast was followed by a long siege outside the station, as the Marines tried to coax out of the station two men believed to be policemen who were wounded in the shooting.

It wasn't clear whether the

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DOUGLAS THURM
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Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002a. letter	To constituent from Melanne Verveer re: personal story (partial) (1 page)	08/17/1994	b(6)

COLLECTION:

Clinton Presidential Records
First Lady's Office
Melanne Verveer
OA/Box Number: 10252

FOLDER TITLE:

MV Correspondence N-Z 1994 [loose] [2]

2013-0534-S

ry1712

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

THE WHITE HOUSE
WASHINGTON

August 17, 1994

[0020]

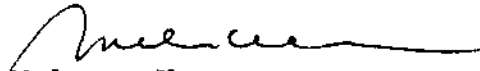
(b)(6)

Dear (b)(6):

Mrs. Clinton asked me to thank you for the touching letter that you gave her during the HealthRIGHT event. Your personal story reflects the insecurity that millions and millions of Americans face every day of their lives -- the fear of losing health insurance coverage for themselves and for their children. Until every American has affordable health insurance that can never be taken away, we will not have achieved true health care reform in this country.

Thank you again for writing and please thank your daughters for their lovely drawings. Best wishes.

Sincerely yours,


Melanne Verveer
Deputy Chief of Staff
to the First Lady

Photos sent to kids

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002b. letter	To Mrs. Hillary Rodham Clinton from constituent re: personal story (partial) (3 pages)	n.d.	b(6)

COLLECTION:

Clinton Presidential Records
First Lady's Office
Melanne Verveer
OA/Box Number: 10252

FOLDER TITLE:

MV Correspondence N-Z 1994 [loose] [2]

2013-0534-S

ryl712

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

Freedom of Information Act - [5 U.S.C. 552(b)]

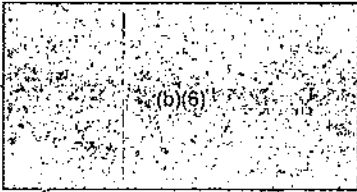
P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
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financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President
and his advisors, or between such advisors [(a)(5) of the PRA]
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personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed
of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C.
2201(3).

RR. Document will be reviewed upon request.

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b(7) Release would disclose information compiled for law enforcement
purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of
financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information
concerning wells [(b)(9) of the FOIA]



R 0

[0026]

^{Bedham}
Mrs. Hillary Clinton, my husband asked me
to tell you, the President, and Vice-pres.,
God Bless you and hang-in-there.

Peter and I have been together for 21
years. We ~~we~~ ^{began} ~~came from~~ living in
Colorado in the 70's getting whatever
jobs we could: ~~as a laborer; as a bus girl~~
~~at a hotel.~~ ^{Peter} building brick walls and
I as a bus girl - we've stood in
lines for food stamps.

We ~~worked up to~~ ^{worked up to} engineering
positions for Peter

But

a house
at
Better and better jobs came along. We bought
~~begin and family~~ ^{we now have five}
~~beautiful, talented daughters~~ and I stayed
home to raise our ^{and attended college} ~~now up to college~~ five
beautiful, talented daughters. Life was very
good.

Then, as it is with misfortune, in one
day, without warning our lives changed
forever. Our second daughter was diagnosed
with insulin-dependent diabetes - which as
you know is the 4th leading cause of death

in the US. Then, mysteriously Peter was laid off from ~~his~~ small engineering firm weeks after this diagnosis. We could not continue our coverage ~~due to the~~ at \$60^{mo} ~~expense~~ and the Temp. coverage we found ~~was to protect us in case of~~ an accident or new illness - it would not cover ^{any pre-existing} ~~the~~ asthma and diabetes.

Then a miracle happened and ~~we~~ Peter was quickly hired by IBM ^{as a ~~sup.~~ and is now a ~~sup.~~ eng.}. We cried with the joy of having security in our lives again.

But before long, tragedy hit again - our third daughter ~~was~~ found to be profoundly deaf at 1 year old. Her speech therapy was originally ~~denied~~ ~~as a~~ calling her deafness a pre-existing condition until I produced ^{proving} ~~that~~ documentation from a 9-mo, ~~at that time~~ ^{will-check} that she was saying mama and dada - the babblings of a hearing child - and doctors attributed the loss to a viral infection.

But we ^{were} still living the dream - ~~sure~~ ^{lovely} we had our home, Peter was doing ~~well~~ and we cared for our children and their health and my health.

Then, the plant in CS closed and we were offered 2 choices, a generous

buy-out from IBM - a years salary, a year of insurance coverage, or transfer to another site. We hated to leave Colorado - we wanted to live out our days there. But there was no choice - we had to stay w/ the insurance.

~~A~~ We have been able to care for our children with the best specialists in their fields. ~~Ashe is seen every three months to make sure her diabetes~~ ~~care stays on track & insurance pays 80%~~ ~~of these costs~~ ^{our medical which are 100's of \$ per month} ~~Costs need to be paid. As of~~ ~~my girls were hospitalized for asthma in the last 8 months.~~ My 20% co-pay is quite a drain, but we get ^{excellent} ~~best~~ care of our ^{hearing aids & then per} ~~best~~ ^{overchoosing} ~~it~~ paid for Annie's Cochlear Implant which brought a new and shining light to her world of dark silence. 1 year ago, for the first time since she was a baby, she heard me say "I love you, Annie." It was a grand moment. It would not have been possible without insurance. But now ^{Peter & I} ~~we~~ live in fear of reaching our major medical ~~maximum~~ limits too soon or when we may need them most.

I applaud
IBM for the
benefits they
can provide

I literally check the paper every morning to see if there's any word on lay-offs. No day goes by without that fear. I have seen Section 8 housing - which has waiting lists years long. Go and visit a family ~~there~~ and imagine how a twist of fate has put you where you are. I have

~~I believe in ~~symbol~~ paying attention to signs: ~~signs~~ ~~small~~~~ I held my father, dying of cancer in my arms in a dismal ~~small~~, military hospital because I could not afford home nursing or respite to keep him with me.

I believe in signs, paying attention to the ^{unspoken} messages ~~that~~ ~~enter~~ ~~our~~ ~~lives~~ ~~that~~ ~~enter~~ ~~our~~ ~~lives~~. Apparently, ^{listening to the Hon. Sam Gibbons,} ~~this being in this room is a sign.~~

And when a man's ^{dying} wife begs him to come here & tell you her cancer could have been treated if she had had health insurance — and then she dies while he is here — what louder, bigger sign is needed.

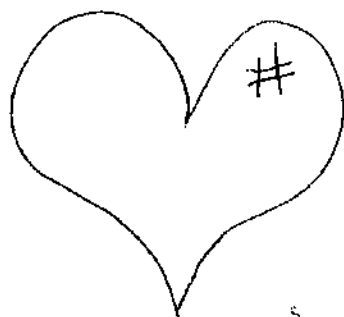
Thank you for this chance to show my

(5)

Children that in America, you can get
to the capital; walk into ~~and~~ ^{your} Senator or
representative's office, and have your voice
heard — and even reach the ears of the
President of the United States.

To: Mrs. Clinton

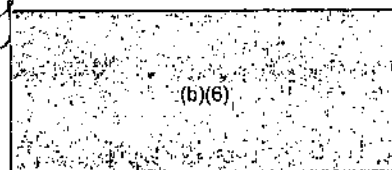
Smile



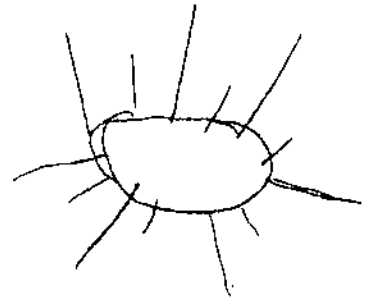
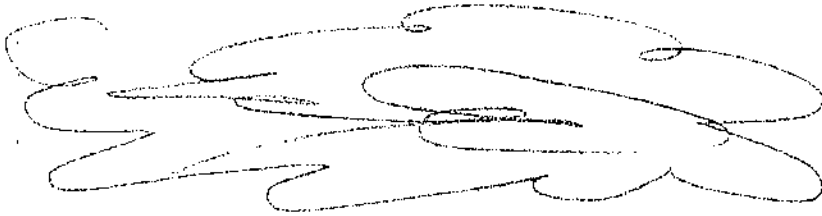
Smile



By

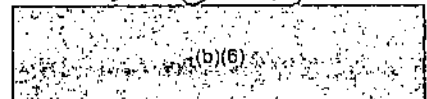


TO: Mrs. Clinton



You are
very very
very very
beautiful!!!

Love,



THE WHITE HOUSE

WASHINGTON

March 14, 1994

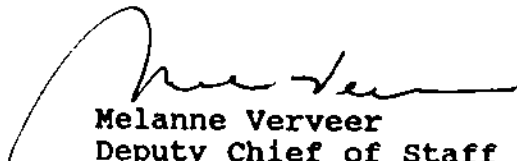
Chancellor Chang Lin Tien
Office of the Chancellor
University of California, Berkeley
Berkeley, California 94720

Dear Chancellor Lin Tien:

Mrs. Clinton thanks you very much for your invitation to be the keynote speaker at the Peder Sather Symposium entitled, "Comparative Child and Family Policy: Scandinavia and the United States." Regretably, she is unable to participate in what promises to be a wonderful event.

Thank you very much for thinking of the First Lady; please accept my best wishes for a successful symposium.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

cc: Ambassador Kjeld Vibe

THE WHITE HOUSE
WASHINGTON

March 17, 1994

Mr. J. Rock Tonkel
President and Chief Executive Officer
St. Vincent's Hospital and Medical Center of New York
153 West 11th Street
New York, NY 10005

Dear Mr. Tonkel:

When Mrs. Clinton met with Richard Grasso, he mentioned the concerns of St. Vincent's. Your letter raises a number of challenging issues that we have considered carefully over the past year in developing the Health Security Act.

Academic health centers are a unique resource, driving advances in medical sciences, securing America's position as the world leader in medical training and specialized care, and serving low-income and medically underserved populations. The Health Security Act will support these institutions in numerous ways.

While you noted that the Health Security Act limits reimbursement for uncompensated care, with universal coverage, the amount of bad debt and charity care provided by hospitals like St. Vincent's will be greatly reduced. The Act also provides additional compensation to hospitals that care for significant numbers of the indigent through a "vulnerable populations" fund. This funding is not limited to emergency room care.

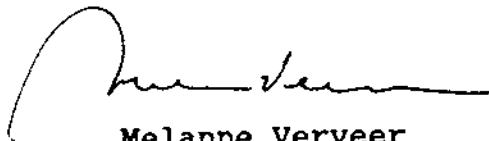
You also expressed concern about the funding for graduate medical education. Under the Health Security Act, two new dedicated funding pools combining Medicare and all-payer monies will fund training and research costs in academic health centers and teaching hospitals. The graduate medical education (GME) pool will pay for the direct costs of graduate medical education and will be directed to residency programs. The Academic Health Center (AHC) pool helps fund the indirect costs incurred by teaching hospitals and academic health centers in maintaining research and specialized services. The GME and the AHC pools total \$9.6 billion in the year 2000.

We recognize that the situation in New York is unusual because of the relatively large number of undocumented aliens and because costs for medical education and patient care are higher

for hospitals in New York than in most other states. However, our estimates indicate that, even with reductions in Medicare and Medicaid growth rates, New York hospital revenues under the Health Security Act will increase steadily.

The Administration remains committed to the development and support of academic health centers. I look forward to continuing to work on the issues you have raised. If we can be of further assistance or respond to any additional questions, please do not hesitate to contact me.

Sincerely yours,

A handwritten signature in dark ink, appearing to read 'Melanne Verveer', with a large, sweeping initial 'M'.

Melanne Verveer
Deputy Chief of Staff
to the First Lady

cc: Mr. Richard Grasso

THE WHITE HOUSE

WASHINGTON

January 9, 1995

Mr. Charles H. Tower
49 Willowmere Circle
Riverside, CT 06878

Dear Mr. Tower: *Chuck*

Mrs. Clinton asked me to thank you for the Christmas greeting that you sent to her and her family. It was a wonderful compilation of messages that reflect the true spirit of the holiday season. Mrs. Clinton was touched by your thoughtfulness.

Thank you again for writing and best wishes for a happy and healthy New Year.

Sincerely yours,

Melanne
Melanne Verveer
Deputy Chief of Staff
to the First Lady

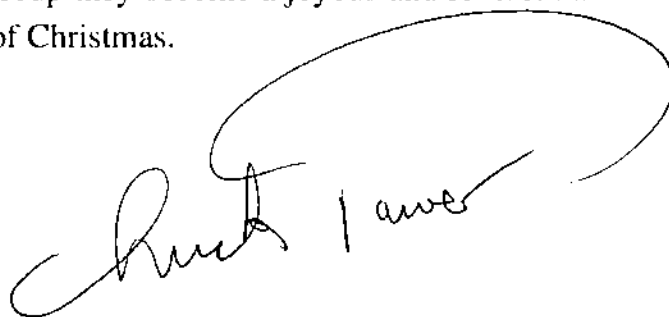
*Your yearly
selections are
so inspiring.*

The Clinton Family —

The retelling of the Christmas story each year invests the season with its timeless inspiration. For the past fifteen years, it has encouraged me to find a holiday message of particular interest to send to family, friends, and colleagues.

This year I am including five of those messages that have had special meaning for me. Three of the writers, G. K. Chesterton, Rudyard Kipling, and e e cummings, are well-known. The other two, Aquah Lalueh and Fra Giovanni, are hardly known at all.

Different as they are in approach and style, taken as a group they become a joyous and reverential expression of Christmas.

A handwritten signature in cursive script, reading "Charles H. Tower". The signature is written in dark ink and is positioned below the main body of text. It features a large, sweeping loop at the end of the last name.

The Christmas Season, 1994

THE NATIVITY

by

G. K. Chesterton

The thatch on the roof was as golden,
 Though dusty the straw was and old,
The wind had a peal as of trumpets,
 Though blowing and barren and cold,
The mother's hair was a glory
 Though loosened and torn,
For under the eaves in the gloaming
 A child was born.

Have a myriad children been quickened,
 Have a myriad children grown old,
Grown gross and unloved and embittered,
 Grown cunning and savage and cold?
God abides in a terrible patience,
 Unangered, unworn,
And again for the child that was squandered
 A child is born.

What know we of aeons behind us,
 Dim dynasties lost long ago,
Huge empires, like dreams unremembered,
 Huge cities for ages laid low?
This at least--that with blight and with blessing,
 With flower and with thorn,
Love was there, and his cry was among them,
 "A child is born."

Though the darkness be noisy with systems,
 Dark fancies that fret and disprove,
Still the plumes stir around us, above us,
 The wings of the shadow of love:
Oh! princes and priests, have ye seen it
 Grow pale through your scorn;
Huge dawns sleep before us, deep changes
 A child is born.

And the rafters of toil still are gilded
 With the dawn of the stars of the heart,
And the wise men draw near in the twilight,
 Who are weary of learning and art,
And the face of the tyrant is darkened,
 His spirit is torn,
For a new king is enthroned; yea, the sternest,
 A child is born.

And the mother still joys for the whispered
 First stir of unspeakable things,
Still feels that high moment unfurling
 Red glory of Gabriel's wings.
Still the babe of an hour is a master
 Whom angels adorn,
Emmanuel, prophet, anointed,
 A child is born.

And thou, that art still in thy cradle,
 The sun being crown for thy brow,
Make answer, our flesh, make an answer,
 Say, whence art thou come - who art thou?
Art thou come back on earth for our teaching
 To train or to warn-?
Hush - how may we know? - knowing only
 A child is born.

NATIVITY

by

Aquah Luluah

Within a native hut, ere stirred the dawn,
Unto the Pure One was an Infant born
Wrapped in blue lappah that his mother dyed.
Laid on his father's home-tanned deer-skin hide
The babe still slept by all things glorified.
Spirits of black bards burst their bonds and sang,
"Peace upon earth" until the heavens rang.
All the black babies who from earth had fled,
Peeped through the clouds, then gathered round His head.
Telling of things a baby needs to do,
When first he opens his eyes on wonders new;
Telling Him that to sleep was sweeter rest,
All comfort came from His black mother's breast.
Their gifts were of Love caught from the springing sod,
Whilst tears and laughter were the gifts of God.
Then all the wise men of the past stood forth
Filling the air East, West, and South and North;
And told him of the joys that wisdom brings
To mortals in their earthly wanderings.
The children of the past shook down each bough,
Wreathed frangipani blossoms for His brow;
They put pink lilies in His mother's hand,
And heaped for both the first fruits of the land.
His father cut some palm fronds that the air
Be coaxed to zephyrs while He rested there.
Birds trilled their hallelujahs; and the dew
Trembled with laughter till the babe laughed too.
All the black women brought their love so wise,
And kissed their motherhood into His mother's eyes.

Pontassieve,
Christmas Eve.
Anno Domini 1513.

To the most illustrious The
Contessina Allagia dela Aldobrandeschi
On the Via de' Martelli, Firenze.

Most Noble Contessina,

I salute you. Believe me your most devoted servant. The rascal who carries this letter, if he devour them not on the way, will crave your acceptance of some of the fruits of our garden. Would that the peace of Heaven might reach you through such things of earth!

Contessina, forgive an old man's babble. But I am your friend, and my love for you goes deep. There is nothing I can give you which you have not got; but there is much, very much, that, while I cannot give it, you can take. No Heaven can come to us unless our hearts find rest in it to-day. Take Heaven! No peace lies in the future which is not hidden in this present little instant. Take peace!

The gloom of the world is but a shadow. Behind it, yet within our reach, is joy. There is radiance and glory in the darkness, could we but see; and to see, we have only to look. Contessina I beseech you to look.

Life is so generous a giver, but we, judging its gifts by their covering, cast them away as ugly or heavy or hard. Remove the covering, and you will find beneath it a living splendour, woven of love, by wisdom, with power. Welcome it, grasp it, and you touch the Angel's hand that brings it to you. Everything we call a trial, a sorrow, or a duty: believe me, that angel's hand is there; the gift is there, and the wonder of an overshadowing Presence. Our joys, too: be not content with them as joys, they too conceal diviner gifts.

Life is so full of meaning and of purpose, so full of beauty—beneath its covering—that you will find that earth but cloaks your heaven. Courage, then to claim it: that is all! But courage you have; and the knowledge that we are pilgrims together, wending, through unknown country, home.

And so, at this Christmas time, I greet you; not quite as the world sends greetings, but with profound esteem, and with the prayer that for you, now and forever, the day breaks and the shadows flee away.

I have the honour to be your servant, though the least worthy of them.

FRA GIOVANNI.

Eddi's Service

Eddi, priest of St. Wilfrid
In the chapel at Manhood End,
Ordered a midnight service
For such as cared to attend.

But the Saxons were keeping Christmas,
And the night was stormy as well.
Nobody came to service,
Though Eddi rang the bell.

'Wicked weather for walking,'
Said Eddi of Manhood End.
'But I must go on with the service
For such as care to attend.'

The altar-lamps were lighted,—
An old marsh-donkey came,
Bold as a guest invited,
And stared at the guttering flame.

The storm beat on at the windows,
The water splashed on the floor,
And a wet, yoke-weary bullock
Pushed in through the open door.

'How do I know what is greatest,
How do I know what is least?
That is my Father's business,'
Said Eddi, Wilfrid's priest.

'But—three are gathered together—
Listen to me and attend.
I bring good news, my brethren!'
Said Eddi, of Manhood End.

And he told the Ox of a manger,
And a stall in Bethlehem,
And he spoke to the Ass of a Rider
That rode to Jerusalem.

They steamed and dripped in the chancel,
They listened and never stirred,
While, just as though they were Bishops,
Eddi preached them The Word.

Till the gale blew off on the marshes
And the windows showed the day,
And the Ox and the Ass together
Wheeled and clattered away.

And when the Saxons mocked him,
Said Eddi of Manhood End,
'I dare not shut His chapel
On such as care to attend.'

Rudyard Kipling

from spiralling ecstatically this

proud nowhere of earth's most prodigious night
blossoms a newborn babe:around him,eyes
---gifted with every keener appetite
than mere unmiracle can quite appease---
humbly in their imagined bodies kneel
(over time space doom dream while floats the whole
perhapsless mystery of paradise)

mind without soul may blast some universe
to might have been,and stop ten thousand stars
but not one heartbeat of this child;nor shall
even prevail a million questionings
against the silence of his mother's smile

---whose only secret all creation sings

e e cummings

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
003. letter	To Byron R. Trauger from Melanne Verveer re: recommendation for position (1 page)	01/03/1995	b(6)

COLLECTION:

Clinton Presidential Records
First Lady's Office
Melanne Verveer
OA/Box Number: 10252

FOLDER TITLE:

MV Correspondence N-Z 1994 [loose] [2]

2013-0534-S
ry1712

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

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RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

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b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
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R

DORAMUS & TRAUGER
ATTORNEYS AT LAW
THE SOUTHERN TURF BUILDING
222 FOURTH AVENUE NORTH
NASHVILLE, TENNESSEE 37219-2102
TELEPHONE (615) 256-8585
TELECOPIER (615) 256-7444

September 15, 1994

Mrs. Melanne Verveer
Deputy Chief of Staff to the First Lady
Office of the First Lady
Old Executive Office Building
Room 100
Washington, D.C. 20500

Dear Mrs. Verveer:

My friend, Senator Steve Cohen of Tennessee, has been nominated for membership on the National Endowment for the Arts.

Quite simply, you could not find a better candidate. Steve is extremely bright and hard-working, and that will appear from the materials that you have.

What may not be so apparent, however, is the degree of vision and political courage that Steve has. Let me give one example. Tennessee does not have a lottery because of a prohibition against lotteries in our state constitution. Steve has led the fight to change that prohibition. When he started working on this issue, he was a voice in the wilderness and many people vilified him. Today, probably a majority of Tennesseans have come around to Steve's point of view.

I hope that you will help Steve receive very serious consideration.

Very truly yours,


Byron R. Trauger

BRT/AA

THE WHITE HOUSE
WASHINGTON

January 6, 1995

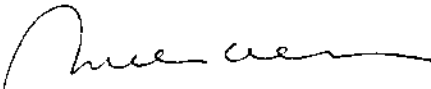
Mr. Paul Tschudi
Dr. Martha Blachar Gibbons
St. Francis Center
5135 MacArthur Boulevard, NW
Washington, DC 20016

Dear Mr. Tschudi and Dr. Gibbons:

Patsy Davis provided us with your letter on the St. Francis Center and your invitation to the First Lady to visit the Center. As a longtime advocate for children, Mrs. Clinton is very interested in the important work you and others are doing on behalf of children who have suffered a loss or are coping with grief. Whether it be divorce, violence, illness or death, young people in our society today face many challenges and the support you offer them at the St. Francis Center is invaluable.

Thank you for informing us of your work and, more importantly, thank you for the work you do. We will keep your invitation in mind in hopes that at some point the First Lady will be able to visit the Center. Best wishes for a happy and healthy New Year.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

cc: Patsy Davis



St. Francis Center

nondenominational

*Providing guidance, information
and support for individuals and
communities living with loss,
illness and grief.*

December 20, 1994

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Founder

Melanne Verveer

Deputy Assistant to the President

Deputy Chief of Staff to the First Lady

1600 Pennsylvania Avenue, N.W.

Washington, D.C. 20500

Dear Ms. Verveer:

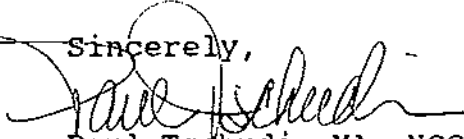
Recently, there has been much published about the impact of grief and loss, and about organizations whose purpose it is to assist individuals and groups in dealing with chronic illness, loss, and bereavement. Much of the literature has focused on issues that involve adults.

The St. Francis Center has developed a program which focuses on the needs of children who are experiencing chronic illness, loss, and bereavement. The Center conducts ongoing grief support groups for children and adolescents, and provides individual and family counseling which addresses these issues. We provide seminars for schools, agencies, and professionals working with children experiencing loss and bereavement.

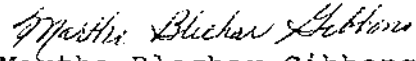
In addition, the Center has responded to the needs of the community by developing an outreach program which includes children who might otherwise not be provided the opportunity to address loss issues. In coordination with Sasha Bruce Youthwork, Inc., and the Mayor's Turning Points Program, St. Francis Center staff facilitate school-based support groups for children and adolescents experiencing loss due to violence, abuse and neglect, incarceration of family members, and other issues challenging families today. These groups are conducted throughout the inner city of Washington, D.C. Loss affects very young children, as well, and the Center is currently facilitating preschool and kindergarten group sessions which allow children to identify and learn to cope with loss.

We understand that the First Lady, Hillary Rodham Clinton, is concerned about the issues facing our children today, and that she is interested in community based programs which offer support and guidance. We would like to extend an invitation to the First Lady to accompany staff from the St. Francis Center as they work with children in our community. This opportunity would allow her to observe one approach which addresses children in need.

Sincerely,



Paul Tschudi, MA, NCC
Executive Director
St. Francis Center



Martha Blechar Gibbons, PhD RN
Associate Director
St. Francis Center Children's
Program

Dec. 21, 1994

JML

Dear Melanne,

Thanks for looking at this. I know the First Lady gets pulled from all sides to get involved in various groups but do know that this group does good work on some of society's most difficult issues.

I am on the Board and also volunteer with the children's program so if you have any questions, please call either me at 202-686-1275 or Paul Tschudi, Director of the Center at 202-363-8500. | Happy Holidays
Patsy Davis

THE WHITE HOUSE
WASHINGTON

August 22, 1994

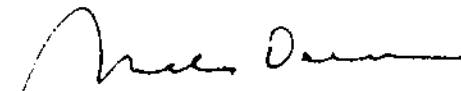
Mr. Richard Turner
Mr. Nick Bollman
Mr. Michael Seltzer
FCAA
310 Madison Avenue
Suite 1630
New York, NY 10017

Dear Sirs:

Thank you for writing and sending your report, **Taking Action on National Health Care Reform**. Your leadership in promoting health care reform in the philanthropic community is so greatly appreciated. We are also grateful for your support and we recognize the special importance of health care reform to those living with HIV/AIDS and other chronic diseases.

Again, thank you for supporting the Administration's efforts to achieve lasting, meaningful health care reform in this country. Best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

Thank you

FUNDERS CONCERNED ABOUT AIDS

Thursday, July 28, 1994

Ms. Melanie Verveer
Deputy Chief of Staff
Office of the First Lady
The White House
Washington, DC 20500

Advancing the Philanthropic
Response to AIDS

310 Madison Avenue
Suite 1630
New York, NY 10017
212-573-5533
fax 212-949-1672

Richard Turner, Chair
Chicago Community Trust

Joyce Bove, Chair Emeritus
New York Community Trust

Michael Seltzer
Executive Director

Supporting Committee: Thomas
Beech, The Burnett-Tandy
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New York Foundation • Deborah
Wallace, Levi Strauss Foundation •
Wayne Wright, The Boston
Foundation

Dear Ms. Verveer:

We would like to take this opportunity to applaud the President and the First Lady's leadership on national health care reform. There is no domestic issue facing our nation today, perhaps even in our lifetime, more important than national health care reform. On behalf of **Funders Concerned About AIDS**, we would like to express our appreciation to this administration for all of the President's work in building a constituency to reform the nation's health care delivery systems.

There is no community with a greater stake in the outcome of the national debate than people living with HIV/AIDS, and we are delighted that the President's bill has addressed some of the particular issues pertinent to HIV/AIDS.

We believe that it is our obligation as grantmakers in the HIV/AIDS arena to add our voices on behalf of health care reform. As a result, we have published the enclosed report, *Taking Action on National Health Care Reform*. We are encouraging our colleagues in organized philanthropy to let their Congressional representatives know that our nation must have policies to meet the health care needs of all Americans, but especially people living with HIV/AIDS and people with chronic diseases.

We hope that this report will be helpful in enlisting more Americans and their institutions to the cause that this administration has so nobly placed before the nation's citizenry. Thank you again for your leadership.

Sincerely,

Richard Turner
Richard Turner
Chair, FCAA;
Chicago Community
Trust

Nick Bollman
Nick Bollman
Chair, FCAA
Public Policy
& Leadership
Committee; The
James Irvine Fndtn

Michael Seltzer
Michael Seltzer
Executive Director
FCAA