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Divider Title: _____

THE WHITE HOUSE

WASHINGTON

August 5, 1994

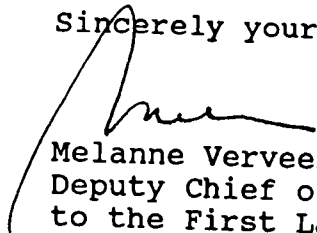
The Honorable Russell D. Feingold
United States Senate
Washington, DC 20510-4904

Dear Russ:

Thank you for writing and sending your report on long-term care reform. Long-term care reform, as you noted, must be addressed if we are to achieve successful health care reform in this country.

You bring tremendous experience to the health care debate and we welcome your continued input. Thanks again and best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

RUSSELL D. FEINGOLD
WISCONSIN

502 HART SENATE OFFICE BUILDING
WASHINGTON, DC 20510
(202) 224-5323
224-1280 (TDD)

COMMITTEE ON AGRICULTURE,
NUTRITION, AND FORESTRY
COMMITTEE ON FOREIGN RELATIONS
SPECIAL COMMITTEE ON AGING
DEMOCRATIC POLICY COMMITTEE

Thank you

United States Senate

WASHINGTON, DC 20510-4904

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July 20, 1994

Dear Ms. Verveer:

With the health care reform debate entering a critical stage, I wanted you to have a copy of a document I prepared with respect to long-term care reform.

Prior to being elected to the United States Senate, I chaired the Wisconsin State Senate Aging Committee for 10 years, during a time in which Wisconsin adopted a variety of long-term care reforms, including implementation of a home and community benefits program that has received broad political support, and that is similar to the new long-term care program included in the President's health care reform package.

The results of Wisconsin's bipartisan long-term care reforms have been striking - lowering expensive institutional utilization by providing flexible, consumer-oriented alternatives that allow disabled individuals of all ages to remain in their own homes and communities. I have enclosed recent newspaper articles that highlight the effect our reforms have had in gaining control of our State's Medicaid budget.

The long-term care blueprint that is enclosed contains a review of the progress we've made in Wisconsin by establishing a home and community-based long-term care program, and makes some suggestions based on the Wisconsin experience.

Long-term care reform must be an integral part of any health care reform proposal we enact. I hope the enclosed blueprint, and our experiences with reform in Wisconsin, will help shed some light on the issue.

Sincerely,



Russell D. Feingold

Enclosure

THE WHITE HOUSE

WASHINGTON

December 20, 1994

Mr. Robert J. Fersh
President
Food Research and Action Center
1875 Connecticut Ave., NW
Suite 540
Washington, DC 20009

Dear Mr. Fersh: *Bob*

Mrs. Clinton asked me to thank you for writing and for sending information on FRAC's initiatives. She was pleased to have had the chance to talk with you during her visit to the Benning Elementary School. As a longtime advocate for children, Mrs. Clinton cares very much about your efforts against hunger.

Thank you again for writing and for your commitment to this very important issue.
Best wishes.

Sincerely yours,

Mel
Melanne Verveer
Deputy Chief of Staff
to the First Lady

*It was great to
see you -
stay in touch*

F·R·A·C



FOOD RESEARCH
& ACTION CENTER

R

November 3, 1994

First Lady Hillary Rodham Clinton
The White House
Washington, D.C. 20500

Dear Mrs. *Hillary* Clinton:

I cannot tell you how pleased (and surprised!) I was when you asked for my thoughts on the hunger issue at Tuesday's "Charge Against Hunger" event at the Benning Elementary School. People like me can wait all their lives hoping that someone like you will ask such a question. This letter will further flesh out what we discussed.

I believe there is tremendous immediate potential for the federal government to assist local communities in addressing the hunger issue as part of an integrated strategy for children. And, I believe there is a major leadership role that you could play as a catalyst for inter-agency coordination at the federal level.

Before describing this further, I want to congratulate you on your participation in Tuesday's event -- I thought your message on hunger and nutrition and your rapport with the students were wonderful. Also, at your request, I am sharing the hunger survey released last week in the District and a similar study (with a sampling of press coverage) released last week in Pittsburgh. These two surveys are part of a ten-site study being conducted by FRAC to examine the extent of childhood hunger in the United States. The report will be released next spring.

Here are the key points I wish to make:

--There are enormous opportunities right now for the federal government to help feed more hungry Americans that require little or no change in federal legislation.

--The 1995 Congressional debate on food stamp reauthorization and welfare reform could result in more hunger in this country.

I would like to elaborate on these points, in reverse order.

As you stated Tuesday, the problem underlying hunger is poverty. There are no simple answers to this issue. Clearly, we must assure that people have adequate incomes from employment and that programs like Food Stamps, AFDC and the Earned Income Credit provide an adequate income floor for those who cannot fully support themselves.

We encourage any and all possible additional efforts to increase employment and raise wages for working poor people. Beyond that, benefit improvements are needed in AFDC and Food Stamps. To be realistic, however, current budget pressures and politics probably preclude significant expansions in the inadequate benefit levels of those programs. And, in fact, various welfare reform proposals and proposed food stamp cutbacks could weaken the safety net for many families next year, especially immigrants.

Notwithstanding this situation, there is a tremendous amount the federal government could be doing right now, to end hunger in partnership with state and local governments and schools, with little or no change in federal laws. There is entitlement funding in place to feed children in a variety of settings at different times of the day and year, yet several programs -- school breakfast, summer feeding, and child and adult care food -- are offered in only a fraction of the sites that could potentially offer the meals.

I am enclosing a concept paper that explains the great opportunities to expand these programs and integrate them with other efforts to nurture and support children. **The key to this effort is to reach out to potential new partners in local communities to see food as an "organizing tool". Whatever programs they offer children will be enhanced if food is provided -- and in the process, more hungry children will be fed.** An added benefit is that these meals will ease the pressure on the household food budgets for other needy members as well.

We encourage your leadership in galvanizing all the federal agencies to promote the available food assistance programs and integrate them into their programs. For example, the Justice Department is disbursing tens of millions of dollars for community-based crime prevention programs. Why not require potential local grantees to demonstrate they are accessing food assistance programs to complement their work? Millions of dollars go to community activities in public housing areas, but it is unclear that any coordination with food programs is occurring.

Similarly, educators all across the country are grappling with difficult poverty-related problems. Feeding children is essential to meet the first of the National Education Goals for the year 2000 -- all children should start school ready to learn.

FRAC/3

While most schools offer school lunch and many offer school breakfast, few feed children after school or during the summer months, despite available funding. The Education Department could actively promote the availability of these programs. The result would be safer, healthier and better educated children.

The bottom line is that a major increase in feeding children can occur without any substantial new legislation. With some imagination and coordination, these food programs can fight hunger and contribute enormously to the success of other programs.

I would be most pleased if we could pursue these exciting possibilities with you and your staff.

Thanks again for the opportunity to talk with you and for the wonderful job you did Tuesday on the hunger issue. We look forward to working with you.

Sincerely,

A handwritten signature in cursive script, appearing to read "Rob", written in dark ink.

Robert J. Fersh
President

Enclosures



Building Blocks

A Project of the Food Research and Action Center

Since 1991, the Food Research and Action Center (FRAC) has coordinated a nationwide **Campaign to End Childhood Hunger (CTECH)**, designed to address the hunger that millions of American children experience each month. A centerpiece of this effort has been expansion of several child nutrition programs which cover the full costs of providing meals to low-income children at various times in a variety of settings. A major new thrust of CTECH is the Building Blocks project: an effort to greatly expand awareness of these programs so that many new partners can see how to use them to meet the wide-ranging needs of low-income children and their families.

Currently federal entitlement funding is available for various child nutrition programs. Three in particular are greatly underutilized: School Breakfast, the Summer Food Program, and the Child and Adult Care Food Program (CACFP). These programs can serve not only to reduce hunger and undernutrition, but also can serve as organizing tools around which additional interventions for children can be built. The availability of food assistance can make existing programs more effective or can be used as building blocks toward the establishment of new programs.

For instance, FRAC and our Campaign partners in every state are reaching out in new ways to the education, criminal justice, community development and other communities. For educators who increasingly are asked to meet the needs of the "whole child", we point out that School Breakfast funding can be used to meet community requests to open schools earlier for working parents. Tutoring and other enrichment programs can be built around School Breakfast, which already has been documented to reduce tardiness and absenteeism and to increase standardized test scores.

Schools or non-profit organizations also can qualify for CACFP funds for after school programs or for Summer Feeding funds to serve children meals when school is out. For example, FRAC is working closely with the highly successful program **L.A.'s Best**, which serves 4,000 inner city elementary school children for the hours 2:30-6 PM, 245 days a year. Its director says the program is winning the battle with local gangs for the children's attention and serving food through CACFP is critical to their success.

We believe a wide range of additional partners would want to utilize these existing food programs. Whether operated by schools, or in schools by other organizations, or in different settings like child care centers, the food programs can be important tools for community based organizations, police, and many others to operate the kinds of nurturing programs that make a long-term difference in the lives of disadvantaged children. In the process, this broad new alliance can help alleviate hunger and undernutrition and the many health and developmental problems which flow from these conditions.

July 1994

A SUMMARY OF CHILD NUTRITION PROGRAMS THAT ACT AS BUILDING BLOCKS

Child and Adult Care Food Program (CACFP). A very little-known fact is that CACFP funds after-school snacks for children through age 12. The potential for expansion of the after-school snack program is enormous, and its potential for attracting schools, child care centers and children to after school care is exciting. The major requirement for participation in this program is that a sponsor be a licensed or approved child care provider or a public or nonprofit private school which provides organized outside-school-hours child care programs for school children. (More widely known, but still under-utilized, CACFP also provides federal funds to licensed public and nonprofit child care centers -- including Head Start programs -- family and group day care homes and adult day care centers serving chronically impaired adults or people over age 60, for meals and snacks served to children and adults in child and adult day care. For-profit child care centers can participate if they receive Title XX funding for at least 25 percent of the children in their care.) As with NSLP and SBP, meal pattern requirements are set by USDA. USDA research shows that preschool children in centers and homes participating in CACFP receive more nutritious meals than those who are not.

Summer Food Service Program for Children (SFSP). The SFSP provides federal funding for up to two meals a day (lunch plus either breakfast or a snack) for needy children between the ages of two and 19 when school is closed. The program may be sponsored by: public or private nonprofit school food authorities; units of local, municipal, county, tribal or state government; residential camps or National Youth Sports Programs; and private nonprofit organizations. Eligible feeding sites are either "open sites," those located in areas where 50 percent or more of the children are from households with incomes below 185 percent of poverty, or "enrolled sites," those in which 50 percent of the children attending the program are from households with incomes under 185 percent of poverty. In open sites, all meals are reimbursable and free to all participating children. In enrolled sites only those meals served to eligible children may be reimbursed. SFSP not only provides nutritious meals when school is out to children who might otherwise go hungry, but when coupled with recreation, tutoring and educational programs, offers a developmental program as well. Currently, only 16 percent of the number of low-income children who participate in the School Lunch Program during the school year participate in the SFSP.

School Breakfast Program (SBP). The SBP provides per meal cash reimbursements to public and non-profit private schools and residential child care institutions (RCCIs) to cover the costs of serving nonprofit breakfasts to students. Families generally fill out an application to obtain their children's meals free (when family incomes are at 130 percent or below of poverty) or at a reduced price (family incomes between 130 percent and 185 percent of poverty). Reimbursable meals must meet meal pattern requirements specified by the U.S. Department of Agriculture (USDA). A 1987 study of low-income children and the School Breakfast Program, *School Breakfast and School Performance*, conducted in Lawrence, Massachusetts, found that low-income children who participated in the program scored significantly higher on their standardized achievement test scores compared with low-income children who did not participate in the breakfast program. Additionally, they found a tendency toward lower tardiness and absentee rates. Currently, 21 states require some or all schools to make this nutritious morning meal available. In 1993-94, over 53,000 schools and 5.2 million low-income children participated in the SBP nationwide. This translates into 57 percent of the schools and a little over a third of low-income children participating in the NSLP.

National School Lunch Program (NSLP). Over 90,000 schools participated in the NSLP in 1993-94. About 95 percent of all elementary-secondary school students are in participating schools. Over 25 million children participate daily, and over 13 million of them receive their meals either free or at a reduced-price. USDA research shows that children who participate in school lunch have superior nutritional intakes compared to those who do not. Also, USDA has reported that low-income children who participate in the School Lunch Program depend on it for one-third to one-half of their nutritional intake each day. The NSLP represents an enormous untapped resource for education, and for family and community involvement.

THE WHITE HOUSE
WASHINGTON

October 12, 1994

Ms. Anita Fetz
Femmedia
Muehlenberg 12
4052 Basel
SWITZERLAND

Dear Ms. Fetz,

The Swiss ambassador to the United States, Carlo Jagmetti, was kind enough to personally deliver your invitation to the First Lady to travel to Switzerland for the benefit concert you are planning. Unfortunately, Mrs. Clinton's schedule does not permit her to travel to Europe in the foreseeable future. She asked me to convey her best wishes for a memorable and successful evening for your project.

Thank you again for your invitation and best wishes for the important work that you do.

Sincerely yours,

Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

March 17, 1994

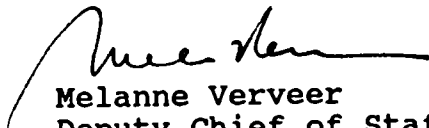
Ms. Maria Figueroa
6899 Montecito Blvd. #20
Santa Rosa, CA 95409

Dear Ms. Figueroa:

Thank you for your letter. I appreciate your concerns about the costs of health insurance and health care. I hope the enclosed brochure will answer your questions. If not, please feel free to contact me again.

I apologize for the delay in responding to your letter. The input and concern of all Americans is essential to achieving lasting, meaningful health care reform in this country.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

July 18, 1994

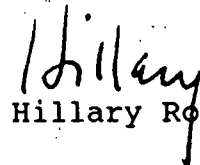
Mr. Norman Fleishman
269 Tolbert Street
Wadsworth, OH 44281

Dear Norman:

Thank you for your note and for sharing your thoughts about the plague of violence in America. We all need to be dedicated to creating an environment in this country in which children can learn and grow safely. Encouraging the entertainment industry to limit violence on television and in movies is a crucial part of achieving this goal.

Thanks again for writing and best wishes to you and Diana.

Sincerely yours,


Hillary Rodham Clinton

-- 6/7/94 note from Norman Fleishman, with attached memo from him to Gerzon, Kessler, Steiner and King re dealing with violence. He says he'll set this all up and then ask you to be the anchor.

✓ See
✓ Direct to Anne B & Melanne for review/response

. per HRC

MICROSECOND

May 31, 1994

Memo to Gerzon, Kessler, Steiner and King from Fleishman

Diana and I were thrilled to meet with you all again! The discussions we had strengthened us for the last leg down to Santa Fe. The renewal and hospitality were much appreciated. Thank you!

A summary of the upshot of Santa Fe follows:

Going in it seemed as if Arthur had an answer and I didn't. We came to work it out, to come up with a common goal in the general area of enhancing a "wave," already begun, a rollback of spreading violence in this country.

Arthur spoke on the phone (and sent materials) backing the approach that many Quakers (and others of many religions and persuasions) take, that of returning violence with nonviolence, with compassion and understanding.

In my mind was a phrase (virtually all-encompassing): "Empower the nonviolent majority." Do whatever it takes!

We intended to agree on a goal and a program, beginning with the entertainment community, to repeat what was done with the seemingly unstoppable onrush to global thermonuclear war (we were both involved in that wave for several years) and turn it around. Violence and crime, like the nuclear demons, could find their comeuppance!

So we started. We talked for a while. A long while. (Aeons!) As a matter of fact I don't remember ever talking that much in my whole life! I lost my voice! Once, after an eternity of it, I said, "Arthur, we could have done this in a half-hour; why didn't we?" (I did start off a little under the "altitude" - I didn't realize either that Santa Fe was 7,000 feet up, or that my occasional seizure disorder reacts to rarefied air!) My state of well-being was not enhanced, in any case, by the intense, often high-pitched and energetic incessant talking!

After a couple of days Diana looked at me and said, "Norman, I think there is an unbridgeable gap between you and Arthur!"

There was and is. Arthur and I will not do a project in common, though I gave it my all to come to clarity.

Arthur kept coming back to particular episodes of returning violence with nonviolence, successfully. I found myself with more and more awareness of the complexity and inexorability of the tide of violence and communicated that to Arthur. This is not a problem with only one solution!

I made lists, like Letterman, of "Ten Reasons Nonviolent Resistance is Not Sufficient for the Future Wave" (of rolling back violence). I role-played how entertainment professionals might view it. I said I believed in returning violence with love, but did not see it as the BASIS of our project!

The phrase "empower the nonviolent majority" began to crop up until it became singsong!

Norman Fleishman 269 Tolbert St. Wadsworth, OH 44281 (216) 336-3352

Microsecond is a Sponsored Project of the Tides Foundation

From Arthur's original proposal, which was to go to Hollywood (he already has an office rented there) to meet with writers to get them to reduce the violence in their scripts (supporting Clinton's and Reno's calls) by giving them alternate plot twists and endings, alternates to violence-rich drama - nonviolent drama - from that kind of "training" of writers, Arthur agreed that going to Hollywood to enlist Hollywood's assistance to empower the nonviolent majority, "was a far better goal. So he adopted it. But then he kept returning to instances of "smiling" upon the hijacker or rapist.

We had two entirely different ideas of the path this project would take! Period! In the beginning it seemed like a small difference that could be reconciled but the more we talked the wider it became.

Violence involves birthing, childrearing, education, jobs, race relations, sex, alcohol and other drugs, weapons, law enforcement, media and entertainment and a thousand other things like politics, business, religion and so forth. With 160,000 kids toting guns at school (up from 90,000 2 years ago) and city streets as battlegrounds in a world adding a billion people every 9 1/2 years and holding tens of thousands of nuclear weapons (some under laughable security), could any serious person say that violence was NOT out of control and that our human enterprise was NOT heading for destruction?

So I told Arthur that meeting somebody in an alley and "changing the subject" from their impending knife attack - finding a way, perhaps, to get them into a job training program and on the road to a new life - was a good development in that situation but was not a sufficient "foundation" to take to Hollywood as a way to turn around the country.

The more I thought about it, neither was "empowering the nonviolent majority!" It was unimpeachable-sounding, but it was just as foolish!

Let me ask you: is violence out of control in this country? I submit that this is an extremely important question to which the answer is yes. But first how do I define "out of control?" In addition programs they often use the phrase "leading to your destruction" to make the point and perhaps it's useful here.

You can argue all day whether something is "out of control." Is a 3-pack-a-day smoker "out of control?" He or she might not say so. Most addicts don't! "I can quit any time," they say, and it's a fact that most long-term smokers have quit - at least 20 times.

Drinkers, led day-by-day deeper into the habit, say both that they can quit and that the harmful effects are less than portrayed.

Two amazing things about addictions: they are defined as being "out of control" behavior and widespread experience shows conclusively that in huge numbers they can be "kicked" - they can be cured!

Thus, putting violence in the "addiction" category could be quite useful! For one thing, with addictions you never start out with "solutions"!

When Senator Tower was being considered for Secretary of Defense, he said that he would quit alcohol and the whole country laughed! Everybody knows about addiction!

Going to "six cigarettes a day" is not an appropriate plan. (Nor is building "a prison on every block." We are already the most "prisoned" nation on earth!) The problem is beyond our control! Those words mean something! They mean that the organic unity of the USA is slipping toward death from violence and that everybody in that unity is in that state. If that isn't admitted first, then the problem isn't properly defined! The unity that is the USA must "know itself," must "be itself," which means it must be "out of control" before control can begin to happen!

Surely lots of things would be helpful, including fewer guns, more understanding of perpetrators of violence, effective job training and more jobs, more support for families and children, and on and on and on. However, as long as we focus on these "answers" (most of them, of course, competing with one another for the "one" solution!) instead of, together, seeing our "self" as we are and defining the problem as it is, our powerlessness will continue!

My "answer" in Santa Fe: "empower the nonviolent majority" is just begging the question!

To apply this to the monumental "victory" in turning back the nuclear juggernaut, it may be that it wasn't when enough people became convinced that they could stop nuclear war when it mystically "turned around" - but when enough saw that it was hopeless.... that Earth was going, going, gone! ... when we gave up on "answers"!

I was certainly totally clear that the situation was hopeless, at the height of it all (shortly before it turned around!)

What happened? There has never been any sort of acceptable explanation!

Earth stepped back ... when it saw it was losing its life!

But we don't see that, today, with violence in America!

We have "answers"! And none of the people with "answers" - by definition - (except me, but more on that in a moment!) do not feel it is helpless; they think their solution will free us! (Or, with many, that it "isn't really that bad; it's been worse, you know." Absolutely on target, with addiction! It is the usual thing addicts say. They are often the last to know!)

OK - what about my "new" response to this, my "answer" - that what is needed now is admission that we are out of control and slipping toward destruction - that that is the thing to do?

Well, I can say that it is not an "answer" to the problem but it is a definition of the problem! Isn't that first in line?

You know, at the height of the global nuclear terror Diana's former (now deceased) boss, Jim Bridges, made a film that might have been the best of them all: *The China Syndrome*. (*The Day After* remains the all-time record-holder for numbers and I'm certain it made a difference in the turnaround; it was not a "great" film but it did show the world what we were heading for was hopeless). *Syndrome* said (with incredible performances, with "ethos" supreme in Jack Lemmon, Jane Fonda and Michael Douglas; this is the

most powerful force in media!) that this stuff is so terrifying that the public cannot be allowed to know the truth about it! This film scared people! It made a lot of folks feel helpless! (and rightfully so!) What a contribution to reality, to self-knowledge! How can we act realistically without that?

I can't see what we have to lose, first of all, admitting that things are the way they are! (More to the point, that we are who we are. Problems involving ethos, character - organisms that think and remember and choose - are problems where self-knowledge is all-important! I recall having read somewhere that in only one place in the Bible does God define him/herself: "I am what I am!")

There may be another benefit. George Herbert Mead remains the architect of the "social self," the theory that "minds" are not given, that a "person" raised with wolves from birth would lope around and grunt or growl, would be "conscious" - but not "self-conscious." Mead, Dewey's colleague and mentor), said there would be no self without the "leap" into another's consciousness - a vantage point from which the initiation of one's own "self" can be seen - and it can only be seen-and-created this way. We must, in the words of Mead, "take the role of the other" before there is ever an "object," an entity there. We are, really, nothing - in terms of being human without an "other" already with language, already a social identity, making it possible for us to "be."

Admitting it - when in truth the identity under which we are functioning, the "self" that we are - is out of control, heading for destruction - is not the "end," but the beginning! It is an opening to redefinition, to rebirth!

It is a testament to our endless incompleteness, to our creation as a "social self," to our dependence, our ignorance in the face of changes in others, in the world and in who we are. It is openness to the "voice" beyond our "rational" figuring-it-out. It is the colossal willingness to allow that our "solutions" (when it's obvious that they aren't working and we're losing it all) may sound brilliant to us (how else would they sound?) but if we want to continue to exist, we have to tell the truth about who we are!

How else can we deal with this problem? Surely it's the honest way - but isn't it the most practical?

Suppose there are a few speakers who feel this way and can get it across. People with indelible ethos. People who could address the entertainment community and say, in their own way, "Violence is out of control and we are losing the earth!" I think of Mario Cuomo, Anne Richards, Senator Bill Bradley (who said something like this the other day!), Marian Wright Edelman, Hillary Rodham Clinton.

Maybe an organism doesn't really act from its creation, from its unimagined resources, from its divinity until it experiences two things - that it is helpless and that it is going to die!

Love from us!

Norman

THE WHITE HOUSE
WASHINGTON

November 15, 1994

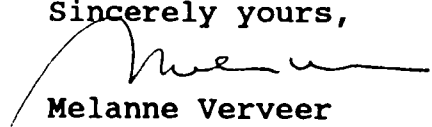
Mr. Emmet J. Fleming
Box 275
Land O' Lakes, WI 54540

Dear Mr. Fleming:

Mrs. Clinton asked me to thank you for your letter and information. We appreciate your taking the time to write and, as always, we welcome your input.

Thank you again and best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

DRAFTstp

November 3, 1994

Emmet J. Fleming
Box 275
Land O' Lakes, WI 54540

Dear Emmet: (cannot determine gender)

Mrs. Clinton asked me to thank you for your letter and information. We appreciate you taking the time to write and as always, we welcome your input.

Thank you again and best wishes.

Sincerely yours,

Melanne Verveer
Deputy Chief of Staff
to the First Lady

*Melanie
for gov
review -
Capricia*

R

Capricia Marshall
Special Assistant to the First Lady
2nd Floor E. Wing
White House
1600 Pennsylvania Ave NW
Washington, DC 20500

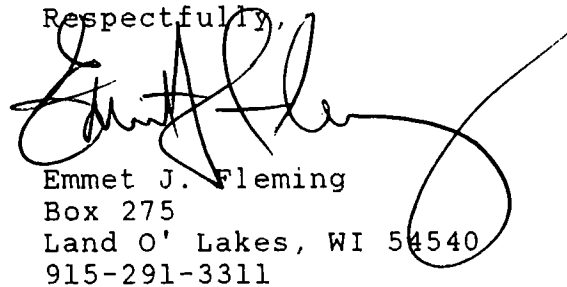
August 10, 1994

Dear Ms. Marshall,

For myself and the many individuals, families and friends who are and will be victims of the "organization" referred to in the enclosed letter to the First Lady, please ask Mrs. Clinton to read the letter.

Though the letter is labelled Personal and Confidential, I have no objection to your reading my letter to the First Lady.

Respectfully,

A large, stylized handwritten signature in black ink, appearing to read 'Emmet Fleming', with a long horizontal flourish extending to the right.

Emmet J. Fleming
Box 275
Land O' Lakes, WI 54540
915-291-3311

First Lady, Hillary Clinton
The White House
1600 Pennsylvania Avenue NW
Washington, DC 20500

August 10, 1994

RE: Thanks from a former Park Ridgean for your continuing efforts to help America.

Facts concerning an "organization" that buys and seizes children and young women across America to be sold into prostitution and pornography in other countries.

Dear Mrs. Clinton,

I write to thank you for your 110 percent efforts to help the country. And as First Lady and mother, I appeal to you as a last resort and only choice after 14 years of unsuccessful efforts by a friend and myself to cause a proper law enforcement response to a serious unrecognized national criminal problem.

There is an "organization" that each year seizes, transports and sells many of our children and young women into lives of prostitution and pornography in foreign lands. These children and young women are professionally seized throughout the United States. I have seen these young people tied, gagged and being taken across our southern border.

When I first saw these activities some 14 years ago, I reported what I saw to proper law enforcement agencies. "There's nothing like that going on," was a typical comment. My friend and myself then tried to gain credibility by providing enough information on activities where we could communicate with law enforcement agencies to cause just one officer to come with us deep in remote desert areas, to see with his or her own eyes whatever it was we had seen. At great risk, we "laid in" watching, listening and then reporting information directly leading to many arrests by US Customs, and the then Border Patrol.

Regardless of the accuracy and results of the information we provided, no officer ever would come with us cold camping watching and waiting for the "organization" and its activities.

Law enforcement agencies either denied that such activities go on or made comments such as, "that kind of thing has always gone on, it's old hat." From border regions to Washington DC, responses when received have been the same. The attached letters to the Attorney General and Commissioner of Customs are some evidence of our continuing efforts. The letter to the Attorney General contains a clipping referring to the "organization," and two men serving time for such crimes. There was no response to the Attorney General letter. The US Customs response is attached, but we had already many times tried that recommendation.

Our children are our most important national asset. They deserve better. For at least fourteen years this "organization" has continued seizing, transporting and selling our children and young women. A few taken here, a few taken there, operating nationwide cleverly seizing their victims so that they remain "missing" and never labeled abducted or kidnapped. Buried in the tables and large numbers of the NISMART study of Missing, Abducted, Runaway, and Thrownaway Children in America, are tens of thousands of children each year who do not return. Nismart is the name given the first really good effort at the study of missing children. The Nismart study was released in 1989. Paraphrasing comments on page 196 of the Nismart study, if information is needed on children who do not return, further study will be necessary.

Statistically, tens of thousands of Runaway, Thrownaway and Lost or Otherwise Missing children who do not return each year may be acceptable. And it is true that by far the great majority of missing children do return. But, among those tens of thousands of children who do not return are many seized from across America by the "organization" never to be seen or heard from again. To that total of children seized by the "organization" must be added many young women over eighteen. Nismart only studied children under 18.

When young people are professionally seized, no witnesses or clues are left other than that the person is gone. In order for law enforcement to list a person as other than missing, some evidence of a taking or movement is required. Without any evidence, missing children and young women including those seized by the "organization" remain forever classified missing. Law enforcement agencies speak confidently of the small numbers of true stranger kidnaps. And the American people wonder what happens to the many children and young women who disappear without a trace each year from seemingly happy lives never to be heard from again.

Mrs. Clinton my problem is not fourteen years of efforts, sacrifices or the \$750,000 of our own and friends money so far spent. The efforts sacrifices and expenditures would gladly be repeated. The problem is that the "organization" continues and no official will even admit the possibility such a group exists.

No law enforcement agency is interested and this is a national tragedy crying for proper action. With all the pressing issues you and the President must deal with each day this may not seem urgent. But the fact is that each year for at least 14 years, many children and young women have been taken, transported and sold by this "organization." For the sake of those already gone and those who will be forever "missing" in this and coming years, please help.

The level of corruption along our border is not believed elsewhere. Though agents of the United States and of the various states and local governments have been convicted and sentenced, the corruption continues unabated. Because of this widespread corruption, a special team from other parts of the country is necessary to investigate and properly deal with this "organization." Big money and professional operation are involved and the efforts of two men, their friends and resources have not been enough. We do know one career federal officer who should be included in such an operation.

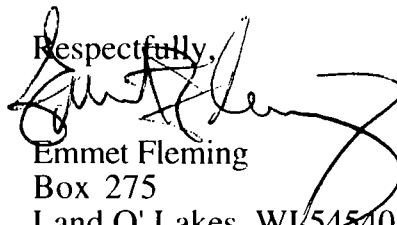
Mrs. Clinton, either my friend and myself are wrong, or there is some other reason why no agency has ever acted. I know that efforts have been made by law enforcement officers to discredit us. We are not fools or vigilantes. We have continued reporting to proper agencies in spite of threats, ridicule and other actions by agents, without any possible motive on our part other than two citizens sincere requests for proper law enforcement action. These are highly trained professional criminals. They don't publish exact dates and locations before they do deals. We have seen these children and young women many times, but always deep in remote desert areas near the border, far from any means of communication with proper authorities. Also always present have been many heavily armed men. All we have ever done is observe and report serious criminal activities to proper law enforcement agencies.

As I rode across Arkansas last week my thoughts were on yourself, the President and the efforts of my friend and myself. Your efforts to accomplish goals for America have met Washington and big government. As I have learned over the past fourteen years, those in office seem to not care if anything is accomplished so long as they keep or improve their position. I ask of you only what you and the President would ask of me, make up your own mind and if you have a question about or for me, please ask me.

I wish you and the President the very best. You each have given your all to helping America. I am sorry that waiting for you in Washington were all those "ins" and "outs" competing to keep, gain, and use power without regard for the best interests of America. This "organization" is one important issue that can be properly dealt with. This "organization" can be lawfully brought to justice.

As First Lady and as a mother, I ask your help in obtaining a proper law enforcement response to this clear and present danger to our children and young women.

Thank you Mrs. Clinton for your time and kind consideration in reading this appeal for your help.

Respectfully,

Emmet Fleming
Box 275
Land O' Lakes, WI 54540
915-291-3311

Janet Reno, Attorney General of the United States
Department of Justice
Constitution Avenue and 10th St. N.W.
Washington, D.C. 20530

May 25, 1993

RE: Congratulations on your appointment, and
Facts concerning an "organization" that buys and seizes
children and young women from across America to be resold
into prostitution and pornography in other countries.

Dear Ms. Reno,

As one Cornellian(62) to another, and as one small voice to the nations highest law enforcement official, I congratulate you on your appointment and wish new directions and real achievements for your term. You surely were thrown into the hot frying pan instantly, Ms. Reno. Your concern for the children during the Waco matter convinced me to write you.

For at least thirteen years there has been an "organization" that, buys and seizes children and young women from across America and transports them across our southern border for resale and distribution into prostitution and pornography in other countries.

The attached June 15, 1988 clipping from the San Angelo, Texas Standard Times refers to that "organization." One of the kidnappers states that the "organization" pays \$10,000.00 for each girl brought in. The two men mentioned were independents, bringing in at least one woman, and mugging another try. They are now serving time for their crimes. The "organization" continues.

For thirteen years a friend and myself have tried in every way we could think of from the Southwest to Washington DC, to bring a proper law enforcement action to bear on that "organization." Some of our efforts are set forth in my June 11, 1990 letter to Commissioner Carol Hallett of US Customs. A copy of that letter and the August 1, 1990 written response from Commissioner Hallett's office are attached. We have many times tried the approach suggested by Commissioner Hallett's assistant, Mr. Hensley.

When that effort failed, I again tried to figure out why no agency ever would take us seriously. FBI figures show that there are approximately 130 kidnaps per year. It is possible that to make the FBI kidnapped list, certain criteria must be met. Those criteria might keep professionally seized children and young women off the kidnapped list and forever on the missing list. I know from personal observations that the "organization" referred to in the clipping operates with a high degree of professionalism, and I doubt that they seize children and young women where there are witnesses or any traces left of the seizure. It is a fact that every year there is a large group of kidnapped children and young women who are, perhaps by the lack of any evidence, misclassified.

Ms. Reno, thirteen years of observations have given my friend and myself a great deal of knowledge about criminal activities in remote areas along the border, but no one wants that knowledge. Years ago I thought that a licensed attorney with a decent reputation and standing in the community would be listened to when he took the time and energy to bring eye witness observations of such horrendous activities to the attention of law enforcement agencies. The reality is that each time we have contacted an agency, a new investigation of us is undertaken and nothing is done about either our information, or the "organization."

One example of such investigations will suffice: Following my letter to Commissioner Hallett, the local deputy sheriff from Val Verde County, John Burns, told us that US Customs Agents from Alpine wanted to come out to talk with us. We said fine and Officer Burns set it up. On the day of the interview, an INS Agent Wesley Janek showed up instead of the Alpine Customs Officers. He said that the Customs Officers from Alpine had a flat tire and couldn't make it. Agent Janek asked why were we doing what we were doing, and where did we get our money. And he did ask explanation of some things he "had heard" about us which we were happy to give, said his agency couldn't work with us, and was gone. Within two days, INS Officers were joking about our "white slavery" story in public places.

Therefore, should you choose to look into this matter, I place only one condition on any discussion you may want me to engage in: I will not talk with any agent from the Southwest.

Our children deserve better. The American people deserve better. I care deeply about this matter, but my resources are gone. I was forced finally to declare bankruptcy May of 1992. My mother and Grandmother were shocked many years ago that such an "organization" would be permitted to continue, and talked about going to Washington themselves. They both helped years ago but are gone now. Friends who helped in the past saw the writing on the wall long ago and will no longer help. They joined the ranks of those who say "Emmet, you can't do anything about that kind of thing."

Ms. Reno, I wish you the very greatest success. Just from what I have read, I believe that you may be the first Attorney General since Bobby Kennedy to have the courage and fortitude to take on whatever obstacles may be in your path and do your duty as you see it best performed.

All I have done is what I believe every citizens duty to be when he sees serious criminal activities, observe and report to proper law enforcement agencies. The gravity of the crimes witnessed dictated our continuing efforts.

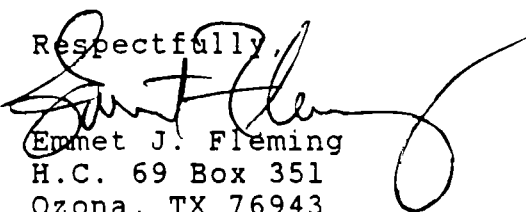
Ms. Reno I am sure the trail was long and difficult from Cornell to the Attorney General's position, but too it was a long trail from Cornell to cold camping in the remote deserts of the Southwest. Fortunately, my friend Travis has been a great teacher of the desert.

Dealing with these remote areas will require a special team from another part of the country unknown in the Southwest. A special team is required because of corruption along the border. As one officer told me "I have no idea who if anyone, I can trust, regardless of the agency." My friend and myself have the skill, the knowledge and the facts necessary for a special team to bring this "organization" to justice.

I will be pleased to come to Washington to discuss these matters with you at any time you suggest.

Thank you for your kind consideration.

Respectfully,



Emmet J. Fleming
H.C. 69 Box 351
Ozona, TX 76943
915 291 3311

Midland Hearing

Suspect's partner tells of abduction

S-T Correspondent JUN 15 1988

MIDLAND — A 22-year-old Michigan native sentenced to 20 years for kidnapping told jurors Tuesday how he set June Gilkerson up to be kidnapped.

"Yes, I did it. For \$7,500. It was my greed. I'd trade my life for hers now," David Russell Alderink told jurors in Kenneth Wayne Parker's kidnapping conspiracy trial in U.S. District Court.

Parker is on trial for conspiring to kidnap Ms. Gilkerson and Susan Lindsay, 25.

Gilkerson has been missing since Nov. 8, 1986. Her car was found later that day at a motel on Interstate Highway 20.

Lindsay, formerly of Midland, lives in Rockdale.

Alderink, who worked for Parker at the Midland County Public Library, told the court he had been having an affair with Gilkerson.

"She loved you. You said you loved her. You had been making love to her and you still let her be kidnapped, drugged and sold into prostitution," asked U.S. Attorney Tom Beery.

"Yes," replied Alderink, who agreed to testify against Parker in a plea bargain.

Alderink told his story of what happened the night of Nov. 7 and the morning of Nov. 8, 19 months ago.

Alderink said he met Parker while he was serving time in the Midland Restitution Center after pleading guilty to a burglary charge. Gilkerson, a volunteer at the center, worked with Alderink.

Alderink said Parker told him he was with an organization that kidnapped girls and sold them into prostitution in Mexico or South America. Parker said he had participated in the scheme and was paid \$10,000 for each girl, Alderink testified.

He also said Parker explained the girls were kidnapped, and taken to a "safe house" where

TRIAL ✓

they were drugged. Then when the girls became hooked they were sold into white slavery.

Alderink said he and Parker first decided to kidnap Lindsey.

He said he was unhappy with Lindsey, who had filed the burglary charges against him when he forged a check — which she cashed for him — and stole her car.

He said he had lived with Lindsey, a former reporter with the Midland Reporter-Telegram, and her husband, John.

He said he told Parker he'd like to get even with Lindsey.

Parker said if they kidnapped her he would give Alderink \$7,500 and he'd keep \$2,500, Alderink testified.

He said the Lindseys moved to Rockdale, so he and Parker planned her kidnapping while he was still in the restitution center. The night he was released from the center, he and Parker went to Rockdale in a pickup that supposedly belonged to Parker.

Alderink said they found the Lindsey's apartment complex, but didn't know which apartment was hers. He said, after trying to find a girl in Austin, they drove back to Midland.

It was on the return trip that they decided to kidnap Gilkerson.

Alderink said they stopped at a grocery store and called Gilkerson's home.

"Ron (Gilkerson's husband) answered the phone, and I asked to speak to June," he testified. "I asked her to meet me at Fairmont Bowling Lanes. I told her I wanted to talk to her."

He said at the bowling alley he got out of the truck, and Parker drove down Loop 250 and turned off on County Road 868.

"When she got there, I got into her car and drove to meet Parker," Alderink testified. "When I got there I got out of the car, and Parker got in on the driver's side. I got into the truck, which was ahead of the car. I could see her struggling with Parker."

"But you didn't try to help? You didn't do anything?" Beery asked. "No I didn't do anything, but I did drive a little way up the road."

Alderink then described how Parker handcuffed the girl, put tape over her eyes and mouth, put a sleeping bag over her and carried her from the car to the back of the pickup.

He said he watched Parker drive off with her toward Odessa. He said he then took her car to the Best Western Motel on the service road off Interstate Highway 20.

He said he didn't lock the car, and that Gilkerson's purse, shoes and keys were still in the car. Police found the purse, shoes and keys in Gilkerson's car.

The trial resumes at 9 a.m. today.

June 11, 1990

Commissioner Carol Hallett
United States Customs
1301 Constitutional Ave. NW
Washington, D.C. 20229

RE: White slavery and other criminal activities observed over the past ten years along the United States border with Mexico from the Gulf of Mexico to Arizona

Dear Madame Commissioner,

Ten years ago while camping, a friend and myself saw serious criminal activities which we promptly brought to the attention of law enforcement agencies. Specifically, we spoke with US Customs, US Park Rangers and the US Border Patrol.

At that time we spoke of heavily guarded pack trains running large quantities of drugs in the deserts of west Texas, and convoys of vehicles made up of scout vehicles miles in front and to the rear with two vehicles running directly in front of and two directly behind "duce and a half" tarped and camouflaged trucks. We reported that we had seen these pack trains and convoys a number of nights. The trucks were heavily laden as they clearly labored as they wound their way up west Texas hills.

At each agency we were treated as if there were something wrong with us and no response was made. We had no credibility it seemed and needed more. And so we began to supply information regarding criminal activities by watching where we could relay a message to one of us near a telephone. That information directly gave US Customs seizures of in excess of a million dollars in contraband and numerous arrests. Also similar information given the Border Patrol directly resulted in seizures of contraband, the arrests of numerous individuals and the breakup of a major smuggling network. Now ~~we thought~~ we would be able to gain the help of an agency, we thought, to come with us deep in the desert to see the reality of remote border areas. Wrong again. All that resulted was that we were more and more treated as if we were wacco.

Again and again we saw that the same response resulted from our efforts to simply gain the services of one officer to come with us to see whatever that agent might see and to take such action as they might deem proper. But we were told that no such activities were going on, and if they were the law enforcement agencies would know about it already.

Madame Commissioner my uncle and grandfather were career peace officers and my father held a law license from Illinois for over fifty years. I have been licensed to practice law in Texas since 1974. I was raised in traditions of respect for the law and law enforcement officers. I was raised that the duty of citizens is to report crimes to legitimate agencies for proper action. And that is all my friend and I have ever done.

We certainly considered many times walking away from this effort and it has only been the seriousness of the white slavery underlaying our efforts that caused us to continue.

We thought that perhaps if we tried another city results would be better. And so in El Paso we laid in along the river many many nights in some isolated areas roasting by day and being eaten by bugs at night. Our efforts were rewarded in finally seeing horse trailers being loaded and transporting the cargos to the Tupperware Warehouse on Pellicano Street in El Paso. After unloading, the trailers were washed down in the front parking area of the Tupperware Warehouse. We brought our information to US Customs and asked for at least a dog to walk one time around that warehouse. We were told that all agents were too busy.

Years later that warehouse was disclosed as a major warehouse and the method of bringing the dope up from the river in horse trailers was confirmed. Unfortunately, that information was too late and perhaps known to have been given. The warehouse was empty but there was a secret room at the rear which was capable of holding large quantities of contraband. We knew that we only needed cooperation and a major drug distribution network could have been followed up and broken. We handed the information to proper authorities but all were too busy to even walk the warehouse exterior with a dog.

Too, many years later confirmation of certain crossings and areas came from the Big Bend area in the seizure of six hundred pounds of cocaine from a camper stuck in the Big Bend Park and whose driver was rude to a ranger. Six hundred more pounds, the second half of the shipment was seized later. That camper was loaded at one of the locations we had tried in vain many times to have an observer watch with us.

Madame Commissioner our actions have at all times been peaceful and conduct within the law. Our observations were made by the kind of watching which is necessary to come to understand the reality of the border regions in remote areas. After dark, remote areas belong to cutthroats, thieves, white slavers and smugglers. These criminals are professional and evade even notice by law enforcement agencies regardless of modern devices and paid informants.

After we were unable to gain even one hour with a dog in El Paso, we returned to the Big Bend Area to again study that area to see if we could report enough information to gain services of an agent to observe. And we found preparations being made for a major deal on a remote and abandoned air strip on a ranch twenty four miles off the highway and six miles from the ranch house. With the owners of the ranch, we observed armed men wearing camouflage and face paint coming every night after eleven and melting away before dawn. Five people saw what we saw each night. These men stealthily moved to the strip and shuffled up and down it then waited in the desert leaving just before dawn. WE called border patrol and US Customs and asked for someone to come and watch with us, but all were too busy right then, maybe later.

And so we continued watching and hoping to see enough to cause one agent to come. As weeks passed, we devised a scheme to relay a message to the ranchhouse telephone to call for help when the deal came down. Given the lack of interest so far, we were concerned for the safety of the ranchers and took certain precautions for their protection. These precautions were placed to protect the three other people in the event we were not able to get help when the deal night came, and if all turned sour. After many weeks of watching, the family grew concerned and asked us to remove our equipment and cease watching from their ranch unless we had a legitimate government agent working with us. We did so remove ourselves but not until we had tried to get at least the following agencies to send just one person for one night to see whatever they might see: US Customs, US Border Patrol, Alcohol Tobacco and Firearms, FBI, Military Intelligence and the Texas State Police two divisions.

Then followed investigations by many agencies of us, and threats of jail time for me. I truly felt like that story of old where the bearer of bad tidings becomes the victim. If we were fools or vigilantes, we would have taken some action long ago and the law would have dealt harshly with us. Whatever anyone may think of me or my friend, it is a fact that ten years ago and today, large quantities of hard drugs and many of our children captive and on their way to slavery, pass across remote border regions of our American west.

The reality of these areas shows itself not on computer printouts, or experts opinions, but in the middle of the night, and the only way to obtain information on such areas and activities is to be there waiting and watching.

Is it possible that there finally is one person who might see that the best way to find out what is going on in remote border regions is to send trained agents, one in night photography to watch with us for two to six months. Two people is all we ask, and one chosen by us but a career customs officer whose reputation is beyond question. Patience, time and work would provide you with direct eye witness and photographic proof of the reality of the border, unfiltered and unretouched by any layer of bureaucracy. Experts, reports and surveys are never a substitute for direct on the scene observations.

No one in Washington would know the border the way you would after such observations directly were reported to you and on your desk. A person might be surprised at law enforcement personnel being involved in such criminal activities. It is possible that Border Patrol or Customs personnel may be involved. That is why we ask that such observers be assigned on a confidential basis with only your office knowing of their assignment.

It is highly likely that such observers if they work the locations and in the manner suggested by us, will see drug transfers, crates of military supplies and bound American young women and children of both sexes. Unfortunately so far, at the times and places where we have observed these activities, there has been no way of communicating to a proper agency for lawful action. Frequently in addition there were from twenty to forty men present speaking both english and various Spanish accents.

Ask yourself how the quantities of drugs on the streets have not diminished one bit regardless of dollars and effort spent? And too, ask yourself why more "runaway" children are not found in some manner? The answers in part at least lie in the remote areas of our US Mexican border across the southwest.

Let your own people be your eyes. What is going on needs far more resources than two men and their families and friends can provide. And please if you wish references of people who have known me for many years and will tell you straight what they think of me, just ask. I am a product of suburban Chicago schools and fine parents and grandparents. I was educated at Cornell University and completed law training at the University of Houston with honors. This effort to bring resources of legitimate law enforcement agency personnel to bear particularly on white slavery has cost my friend and myself dearly. Regardless of what anyone thinks of us, it is true that our young men and women are being sold into slavery across the Mexican border.

With your agents reports and pictures on your desk, you will have the facts as they show themselves to be, and be far better able to make appropriate decisions regarding remote border areas.

I make myself available to come to Washington or to meet with you anywhere and anytime you may suggest.

Thank you for your kind consideration of my request.

Respectfully,

Emmet J. Fleming
H.C. 69 Box 351
Ozona, Texas 76943

I will be travelling over the next weeks and will check the above address and your office



DEPARTMENT OF THE TREASURY

U.S. CUSTOMS SERVICE

WASHINGTON, D.C.

AUG - 1 1990

ENF-1-E:EO:SD:G JFF

Mr. Emmett J. Fleming
H.C. 69 Box 351
Ozona, Texas 76943

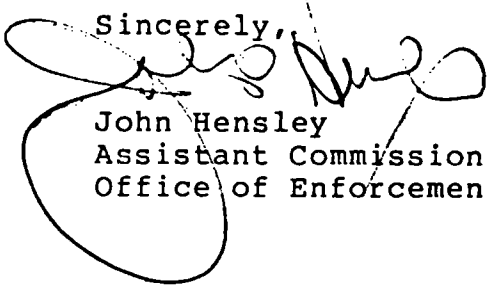
Dear Mr. Fleming:

We have reviewed the letter which you sent to the Commissioner explaining your concern with the southern border drug problem. As the principal Law Enforcement Officer of the Customs Service, I am always interested in receiving information regarding the smuggling of illicit drugs.

Your letter suggests you may be in possession of specific information relative to drug trafficking in the El Paso, Texas, area. I recommend that you contact our Special Agent-in-Charge, El Paso, Texas, (915) 541-7460 and personally provide them with this information. The El Paso office is the point of contact for enforcement activity in your area. It should be noted that within the Office of Enforcement trust and confidence is implicit.

I must stress, however, that your proposal to work with the special agents on tactical operations is not feasible due to significant legal and operational problems. Thank you for the support you have provided.

Sincerely,


John Hensley
Assistant Commissioner
Office of Enforcement

THE WHITE HOUSE
WASHINGTON

April 20, 1994

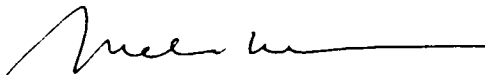
Dr. Thomas P. Foley, Jr.
Children's Hospital of Pittsburgh
One Children's Place
3705 Fifth Avenue at DeSoto Street
Pittsburgh, PA 15213-2583

Dear Dr. Foley:

Thank you for passing along the information about Dima Sitnik. I hope something can be done to help him. It is so gratifying to know you are trying to help.

Thanks again for writing and we hope to see you here soon.
Best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

February 24, 1994

Ms. Denise Forister
NatInk, Inc.
2109B Rio Grande
Austin, TX 78705

Dear Ms. Forister:

Thank you for your letter describing the services of NatInk, Inc. We appreciate learning about your project. Your views are very helpful as we work to achieve meaningful health care reform in this country.

Thank you again for sharing your experience in this area.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

cc: Ms. Susie Scherr



MELANNE VERVEER
DEPUTY ASSISTANT TO THE PRESIDENT, AND
DEPUTY CHIEF OF STAFF TO THE FIRST LADY

THE WHITE HOUSE

(202) 456-6266



To Professor Franklin - with enormous appreciation
and respect to a great
American.

Melanne Verveer

THE WHITE HOUSE
WASHINGTON

April 4, 1994

Mr. Bengt Franzen
Managing Director of Cultural Affairs
University of Obrero
Box 923
S-701 20 Obrero
SWEDEN

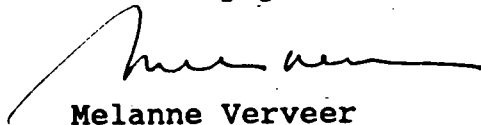
Dear Mr. Franzen:

Mrs. Clinton thanks you for your kind letter and invitation. It was passed along to the First Lady during her visit to Norway in February.

Although the upcoming official schedule is arranged only a few weeks in advance, we will be happy to keep your invitation in mind as Mrs. Clinton's schedule is being planned, especially if the schedule includes another visit to Scandinavia.

I know Mrs. Clinton would want me to convey her appreciation for your thoughtfulness, along with her best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

November 29, 1994

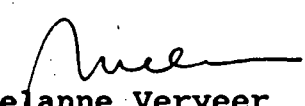
Mr. Bruce Fried
Vice President, Federal Affairs
FHP Health Care
1401 I Street, NW
Suite 210
Washington, DC 20005

Dear Bruce:

Congratulations and best wishes on your new position at FHP. Given your track record at the Wexler Group, I know you will be up to the challenges at FHP. They are fortunate, indeed, to have you.

With best wishes,

Sincerely,

An Melba

Melanne Verveer
Deputy Chief of Staff
to the First Lady

DRAFTb2

November 15, 1994

Mr. Bruce Fried
Vice President, Federal Affairs
FHP Health Care
1401 I Street, NW
Suite 210
Washington, DC 20005

Dear Bruce:

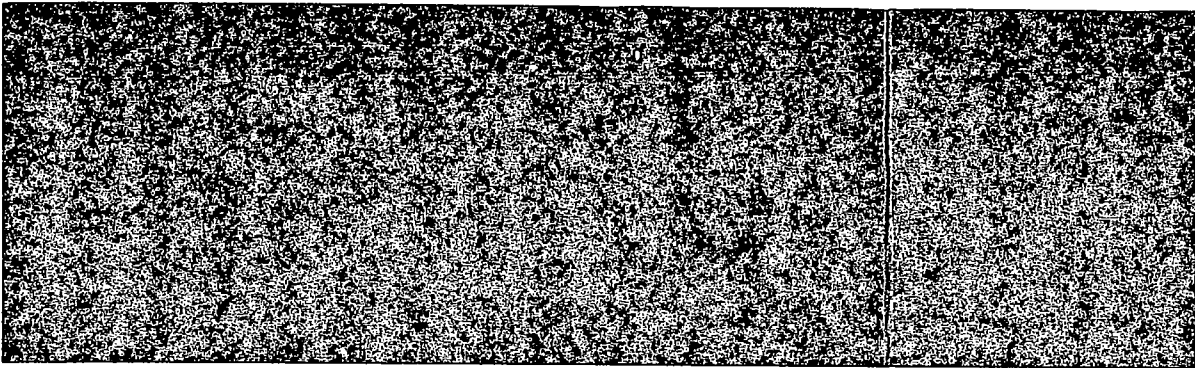
hoch record at me

Congratulations and best wishes on your new position at FHP. *Given you* After the outstanding work you did for the Wexler Group, I know you will be up to the challenges at FHP. They are fortunate to have someone with your talents representing them. *indeed, to have you*

With best wishes,

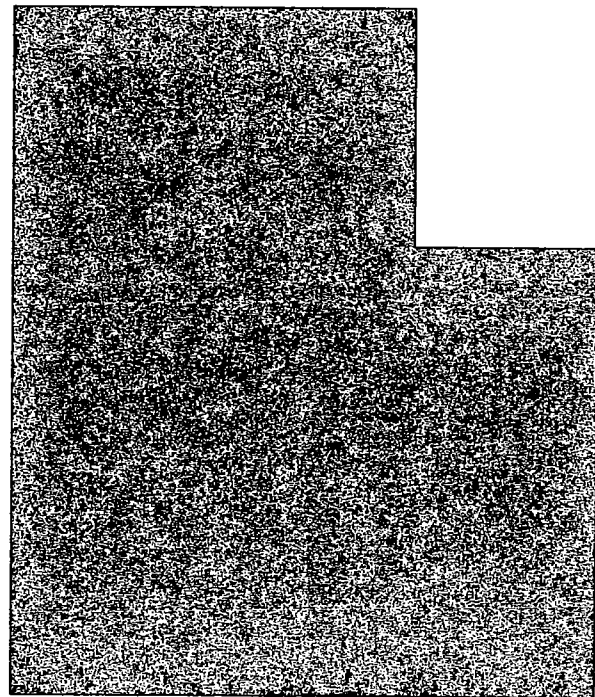
Sincerely,

Melanne Verveer
Deputy Chief of Staff
to the First Lady



*Send
Congrats*

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HEALTH CARE

1401 I Street, NW, Suite 210
Washington, DC 20005
phone: 202-408-7620
fax: 202-408-7628

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*FHP operates one of the nation's
oldest and largest health maintenance
organizations providing high quality
health care to almost two million
members in California, Arizona, New
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Illinois, Ohio, Kentucky, Indiana and
Guam. The FHP family of companies
includes a national health care network,
a health and life indemnity insurer and
a workers compensation insurer*



FHP INTERNATIONAL

is pleased to announce that

Bruce Fried

formerly Executive Vice President

of

The Wexler Group

has joined the company as

Vice President, Federal Affairs

and can be reached at

1401 I Street, NW

Suite 210

Washington, DC 20005

phone: 202-408-7620

fax: 202-408-7628

THE WHITE HOUSE

WASHINGTON

January 6, 1995

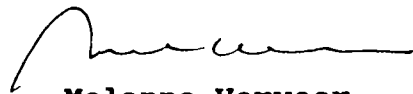
Ms. Harriet Mayor Fulbright
President
Center for Arts in the Basic Curriculum
1319 F Street, NW
Suite 900
Washington, DC 20004-1152

Dear Ms. Fulbright:

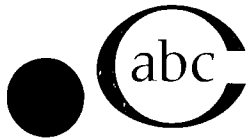
Mrs. Clinton asked me to thank you for writing and for sending the information on the work your organization is doing in Washington. As a longtime advocate for children, and especially children's education, Mrs. Clinton is gratified to see so much wonderful work being done to further the role of arts in education which she wholeheartedly supports. She has visited the Duke Ellington School and hopes to have the opportunity to become familiar with other projects.

Thanks again for writing and best wishes for the New Year. Thank you too for all you do!

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady



CENTER FOR ARTS IN THE BASIC CURRICULUM

R

December 2, 1994

First Lady Hillary Rodham Clinton
White House
Washington, DC 20500

Dear Mrs. Clinton:

It was such a pleasure to hear you speak on Wednesday night. I was grateful for the reminder that we have a First Lady who has a fine mind and lets us know what is on it with such eloquence. This time of transition calls for strong leadership, especially in the areas of societal imbalances and unequal education opportunities. If we turn our backs on these critical issues, we will all suffer. Imperative to a successful outcome is the formation of partnerships connecting all levels of a community.

You asked me to contact your office with regard to the work my organization is doing in the District of Columbia's school system, and so I have put together an outline of the activities underway or planned. I do not know how you would like to collaborate or support our efforts but would welcome whatever time and encouragement you can give. Basically I am trying to create a wide network of groups and individuals working together to improve public school education and housing communities. We have the enthusiastic support of not only school principals but the Mayor's Youth Initiative, The American University, the District of Columbia's Deputy Superintendent Maurice Sykes, and Housing and Urban Development's University Program.

I am enclosing some background information and our book *Through the Cracks*, which states our case in clear beautiful language and illustrations. I hope you enjoy it. We look forward to hearing from you and thank you for whatever you might contribute to this work.

Sincerely,

Harriet Mayor Fulbright
President

enc.

Eric Oddleiton
Chairman

Mayor Fulbright
President

CABC is a private nonprofit organization dedicated to the reform of public school education. It offers teacher training in integrated curriculum development through alternate learning styles, critical thinking and creativity training so that learning becomes a life-long habit, and students graduate as thoughtful, responsible, productive members of a community. A key element of the training is the use of the arts to teach and reinforce instruction in all subjects. Its DC projects are:

Fletcher Johnson Education Center: Located in one of the poorest southeast sections of Washington, the preK-9 school is run by an inspired principal, Dr. George Rutherford. Three years ago CABC started a training program for the entire faculty. Its goal was to introduce an integrated curriculum using the arts as an essential tool in the academic classes and to help create collegiality among the teachers so that they will be able to work together across disciplines, thereby strengthening the education offered. CABC has just finished the basic training, which was a great success, and hopes to cement and strengthen the work just completed through a number of initiatives.

Extended School Day Program: CABC is now collaborating with The American University to plan a model extended day program especially for the students of the three housing units surrounding the Fletcher Johnson Education Center. The Department of Housing and Urban Development's University Program under Assistant Secretary Michael Stegman has expressed an interest in providing seed money for the project. Our initial program includes teachers in dance and drama and a supervisor to preside over a study hall for students in need of a quiet well lit space and access to computers to complete their homework. The supervisor will also provide instructional help when necessary. CABC will train the teachers and supervisor to enhance their effectiveness.

Mayor's Youth Initiative Program: Norma Fleishman of the Mayor's Youth Initiative Program has established a successful quilt making program, very popular among school children, and she will join forces with CABC to enhance the extended day program. Volunteer quilters will use material donated from fabric houses such as Laura Ashley to work with students and parents to sew their stories and ideas into large communal quilts. Because math is an essential element of quilting, CABC will use the project to enhance the math skills of the students.

Duke Ellington School of the Arts: One year ago Peggy Cooper Cafritz asked CABC to introduce the Ellington faculty to the concepts and practices of learning through the multiple intelligences, higher order critical thinking, creativity training, and curriculum writing designed for an integrated curriculum and collegial teaching. We have completed training of 35-50% of the faculty in the basic skills but need more time and instruction to create a truly integrated curriculum and a collegial group of teachers.

Phoebe Hearst School/Fillmore Arts Center: CABC training in alternate learning styles has begun in both schools, which are already somewhat familiar with the basic concepts. More is planned during the second semester, as well as meetings with parents to explain the ideas and recent research. CABC will answer questions and invite them to participate in their children's education.

Your book will be coming from the publisher



Through the Cracks

Through the Cracks is a story
for children and adults. Join Stella
and Christopher as they journey
through today's educational
system on a quest for
better schools.



Story by Carolyn Sollman, illustrations
by Barbara Emmons, with creative
assistance from Judith Paolini, Laurel
Smith and Laura Sollman.



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Thank You For Your Order

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Answering Our Needs . . . Advocating Art Education

Through the Cracks — Book

56 pp. 12" x 9" Hardcover, 63 Full-Color Illustrations

Students, teachers, administrators and parents alike identify with Stella and Christopher's plight as they fall "through the cracks" of today's educational system. The value of arts education and its inclusion in the curriculum is emphasized as a solution for "closing the cracks" and meeting the needs of all our students more effectively.

"Exemplifies an ideal toward which all educators could and should work. It stimulates, challenges, and opens up possibilities."

*Marcia Muelder Eaton
Professor of Philosophy
University of Minnesota
Minneapolis, Minnesota*

"*Through the Cracks* truly reflects the dilemma facing young people in many of today's educational institutions. If young people are not challenged to utilize all of their talents in the learning process and to participate in creative ways, they will surely 'shrink' as well the hopes for the future of our country."

*James D. Wolfensohn, Chairman
The John F. Kennedy Center for the
Performing Arts
Washington, D.C.*

"One of those little miracles with potential to make a real difference for children."

*Marjorie E. Lake, M.D.
Pediatrician
Martinsville, Indiana*

Through the Cracks — Video Tape

27-minute Documentary

Ideal for small and large group presentations, this persuasive documentary advocates art education with professional expertise and classroom demonstration. This is a high-interest presentation that generates excitement — about the value and extended benefits of arts education — about making arts education a priority in educational reform.

"An innovative reminder that encourages educational reform and our commitment to the value of arts education."

*Willis Bing Davis
Chair, Art Department
Central State University
Wilberforce, Ohio*

"An ingenious, thought-provoking book which uses visual art to communicate a very complex social issue so young students can understand and relate."

*Shirley F. Smalley
Superintendent of Schools
Marion, Indiana*

"Carolyn Sollman's book, *Through the Cracks* is the story, told with simplicity and truth, of a child who cannot find meaning or interest in schoolwork. I cannot imagine any reader, young or old, who will fail to understand the message and be moved by it.

If our schools are going to prepare thoughtful citizens who are life-long learners, they must heed the moral of Carolyn Sollman's beautifully told tale."

*Harriet Mayor Fulbright
President
Center for Arts in the Basic Curriculum
Washington, D.C.*



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TEACHER TRAINING INSTITUTE

The Center for Arts in the Basic Curriculum (CABC) was formed in response to today's urgent need for reform in this country's primary and secondary public schools. CABC believes that if every American schoolchild is to be given a real opportunity to learn, a multifaceted pedagogic approach in the classroom is required. Project Zero's Howard Gardner writes in *Frames of Mind* that, as human beings, we have, in addition to logical and linguistic skills, visual, musical, kinesthetic, social and introspective "intelligences," and that we learn through all of them. A school, therefore, should teach students to learn through *all* forms of intelligence, not only those stimulated by traditional academic classes. Students need a more diversified, well-rounded, learner-centered course of study to become educated, responsible citizens of this country.

The net result will be an improvement in the educational environment in every elementary and secondary school in the country. The graduates of the future American high school will then be able to deal with the challenges of the 21st century in the workplace and at home as thoughtful, responsible citizens. It has been demonstrated that measurable improvements in learning occur; the general intelligence level seems to be magnified when a number of discrete intelligences are melded through working with the arts. Some describe the process as training in making mental connections across intelligences which produce insights, clarity where fog prevailed, and intuitive knowledge.

Schools now using the arts to teach traditional academic subjects within the basic curriculum are showing significant and verifiable results:

- . Academic test scores in math, science and reading have risen;
- . Student self-esteem is enhanced;
- . Discipline and drop-out problems diminish;
- . The role of teacher changes to that of guide and coach rather than lecturer and disciplinarian, and teachers are encouraged to cooperate, collaborate and exchange ideas;
- . Teachers actually feel energized and often discover latent creative capabilities in themselves.

Students should also learn *how* to learn and think, as well as master the basic skills required of productive, responsible citizens of a community. Schools that teach through multiple intelligences are producing graduates who can think critically and creatively and are *motivated* to learn for the rest of their lives. If the 21st century requires constant adaptability so that productive workers can expect to change jobs seven times before they retire, as predicted by President Clinton, this might be the most important attribute imparted by the program.

THE TEACHER TRAINING PROGRAM – PHASE ONE

CABC developed the following training program to provide *all* school teachers with comprehensive instruction in how to change the school's culture to allow for integration of the arts, which in turn will become the vehicle for teamwork, critical and creative thinking. Teachers learn how to evaluate innovative curricula, select and modify elements to suit their needs and work with teachers of other disciplines as well as the school's arts specialists.

The training program is based on the premise that higher level thinking, making connections and experimenting with new methodology are necessary elements for expanding our artistic perceptions. Therefore, specific thinking tools will be taught within individual disciplines and artistic genres to highlight the practical application of these processes.

Let it be understood that every teaching strategy is modeled and presented with the purpose of immediate content application for students in the coming year.

The training program follows the format below:

Day One: School Culture and the Theory of Multiple Intelligence

This first day sets the agenda for the week. Trainers will demonstrate how the structure for organizational change within schools begins with the acknowledgment of a bigger picture, a school culture that has the power to invite or inhibit intellectual and organizational growth. They will focus on how to foster, nurture and design school cultures that reflect healthy workplaces for adults – workplaces that pursue collegiality and experimentation among adults, the processes of critical and creative thinking, respect and confidence, and involvement in decision making. Properly staffed schools can only succeed if they operate on the principle that the essential resource is already inside the schools – intelligent, capable teachers.

The trainers will provide an integrated arts-in-education program as the vehicle for teamwork. "If teachers talked more with each other both about education and students, the chances for productive change about the effects of their efforts would increase...It is more important to organize school time so that such conversations can occur, than to impose an ideal curriculum on schools from outside." (*The Shopping Mall High School*). Teachers will be introduced to Dr. Howard Gardner's Theory of Multiple Intelligences and the central role played by the arts in his thinking. They will learn how to make the arts the thread that weaves throughout all departments, the vehicle for conversation between isolated elements of the faculty, the content through which critical and creative thinking is promoted, the basis through which an integrated curriculum can occur.

Day Two: Critical Thinking Skills

The second day teachers start to work with examples of critical thinking skills, questioning strategies and alternate model test constructions (portfolio assessment and self-evaluation). This component draws on the philosophies developed by Edward deBono as described in *Six Thinking Hats* and by Tony Buzan in *Making the Most of the Mind*: that is, that we have a variety of concrete and tangible thinking skills to learn that are appropriately matched to given situations, therefore providing a thoughtful synergy to problem solving. This day teaches a multitude of these thinking tools and techniques.

Day Three: Creativity Training

Synectics, or thinking in metaphors, is our starting point for training in creativity. The facilitators will share the theories of E. Paul Torrance: strategies that promote fluency, flexibility, elaboration and originality in our thinking. Also included will be training in the process developed by Sidney Parnes and Alex Osborne, who created S.C.A.M.P.E.R. (Substitute, Combine, Adapt, Modify, Put to other uses, Elaborate, Reverse, Rearrange, or Risk). Creative problem solving will also be taught, highlighting the demystification of the nature of problems to be redefined as opportunities.

Day Four: Learning Styles

Teachers during the fourth day concentrate on how to capture a *entire* class by using both the analysis of modalities as well as learning styles: visual, auditory, and kinesthetic. They will be introduced to the work of Bernice McCarthy (4MAT) and Rita Dunn, a theorist who looks at style implications and uses this to construct strategies for learning for the purposes of designing specific lesson plans and curriculum units tailored to the learning needs of the students.

Day Five: Curriculum Design

The last day focuses on curriculum design as four distinct threads – process, product, environment and content – where we model our notions of a positive school culture by experimenting with the strategies discussed throughout the week with the express purpose of collegial discussion, intellectual risk taking and practical application of the training content. The total package tied together in a practical curriculum will include: the processes of critical and creative thinking; the products as identified by alternative assessment; the room environment as tailored to the learning needs of the students; the content as highlighted through the program of study. Using the teacher's own material from previous years for the learning content for future classes, teachers will design for the fall of 1994 actual instructional units using the arts for implementation.

FOLLOW-UP ACTIVITIES – PHASE TWO

The follow-up portion of the training is essential if the faculty and students are going to reap the full benefits of the program. It is during this phase of the project that the integrated curriculum approach will move from the theoretical to the actual, and unless there are methods for guiding, evaluating and encouraging teachers during the following academic year, old habits will overtake new learning..

CABC convenes three one-day follow-up sessions for the experimentation and collegiality components of its program as well as for the refinement and clarification of the concepts which the teachers are working to integrate arts into the classroom. Additional materials and curricula fostering higher level thinking and alternative perception seeking will be introduced to the teachers during these meetings. The trainers will facilitate group discussions of actual situations which are problematic or beneficial to successful curriculum integration. The follow-up portion also provides for personal consultation so that each participating teacher will have the resources of the trainers in as individualized a way as possible, within reach throughout the year.

PROGRAM STAFF

Dr. Prolman, with a doctorate in teacher education and international education, has taught at all grade levels from elementary through high school and university graduate school. Dr. Prolman is currently training teachers and administrators nationwide in school culture. She has also provided the Smithsonian, the Walters Art Gallery, and the National Docents Symposium with her training expertise. Furthermore she is designing and teaching methodology and serves on the Board of Museum Education roundtable.

Ms. Fulbright has spent most of her adult life in the field of education. She taught English in Moscow, USSR and Seoul, Korea as well as in the United States and art at American University, Montgomery College and the Maret School, where she was head of the art department for five years. She has worked for educational organizations, national and international, in DC. For four years before marrying Senator J. William Fulbright, she was Executive Director of the Fulbright Association. She has a BA degree from Radcliffe College and an MFA from The George Washington University. In the past three years, she and her husband have traveled extensively in Europe and the Far East, looking for insights into the educational systems of the country; the last trip in March-April 1992 took them to Paris, Berlin, and Helsinki. She is now President of the Center for Arts in the Basic Curriculum.

Together Dr. Prolman and Ms. Fulbright provide a combination of practical application, depth of experience, eminently qualified to be catalysts for fundamental change in school culture.

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The Kennedy Center

THE JOHN F. KENNEDY CENTER FOR THE PERFORMING ARTS

Stagebill
Nov. 1993

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THE WHITE HOUSE
WASHINGTON

*mailed
7/28/94*

July 25, 1994

Jose E. Gaitan
Gaitan & Cusack
30th Floor, Two Union Square
601 Union Street
Seattle, WA 98101-2324

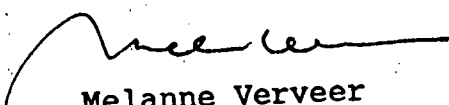
Dear Mr. Gaitan:

The President and Mrs. Clinton asked me to thank you for your kind invitation to attend the National Hispanic Chamber of Commerce's annual meeting on September 1, 1994 in San Francisco. Unfortunately, neither the President nor Mrs. Clinton has plans to travel to California during that time.

We wish you well with your annual meeting. The National Hispanic Scholarship Fund is a most important vehicle providing Hispanic students with much needed opportunities to pursue higher education.

Please send the President's and First Lady's congratulations to the five outstanding recipients of the National Hispanic Scholarship Fund.

Sincerely,


Melanne Vermeer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

September 13, 1994

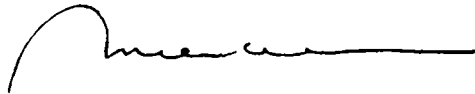
Ms. Nancy Hult Ganis
1710 San Remo Drive
Pacific Palisades, CA 90272

Dear Ms. Ganis:

Mrs. Clinton asked me to thank you for writing and for the copy of your show, **Straight Talk on Menopause**. It is so important to provide people with facts so they can make informed and educated decisions about their own health care.

Thank you again for writing and for your support as we continue our efforts to achieve lasting, meaningful health care reform in this country. Best wishes.

Sincerely yours,

A handwritten signature in dark ink, appearing to read 'Melanne Verveer', with a large, sweeping initial 'M'.

Melanne Verveer
Deputy Chief of Staff
to the First Lady

NANCY HULT GANIS

*Do you have a
need for me
ever answered
me?*

May 3, 1994

Ms. Hillary Rodham Clinton
The White House
Washington, D.C.

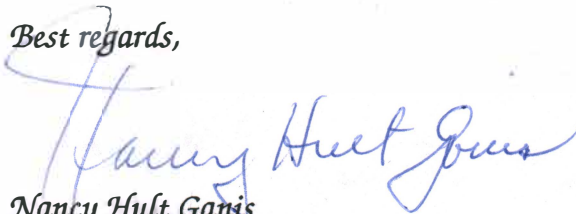
Dear Ms. Clinton:

It was an honor to speak with you at Lorraine and Sid Sheinberg's recently. As a big supporter of your healthcare plan, I thought you might appreciate a copy of **Straight Talk on Menopause**, our recent PBS show that imparts a strong message about 'personal responsibility.' I'm also enclosing samples of some of the hundreds of letters we've received from people around the country who are desperate for health information and grateful for this kind of programming.

As a result of the success of **Straight Talk on Menopause**, my partner, Patricia Perini, and I have been commissioned to produce an entire series on health issues. Our next show will be on prostate. Through our programming, we are able to provide comprehensive medical information to enable audiences to take charge of their health care needs.

We hope you find this information helpful.

Best regards,


Nancy Hult Ganis

NHG:la
Encl.

THE WHITE HOUSE
WASHINGTON

March 17, 1994

Mr. John Garamendi
770 L Street
Suite 1120
Sacramento, CA 95814

Dear John:

What an impressive number of events you have participated in on health care reform! Thank you for your letter and for your continuing efforts on behalf of the President's plan.

Hope all is well.

Sincerely,


Melanne Verveer
Deputy Chief of Staff
to the First Lady

*It was good to
hear from you!*

THE WHITE HOUSE

WASHINGTON

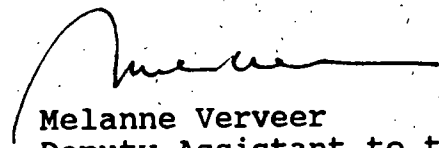
August 11, 1994

The Honorable Richard Gardner
U.S. Ambassador to Spain
Serrano 75
28006 Madrid SPAIN

Dear Mr. Ambassador:

Mrs. Clinton asked me to thank you very much for your kind letter regarding an invitation to her from Grup Set. Although the First Lady has no plans to be in Europe in the foreseeable future, we will certainly keep your recommendation in mind should she plan a visit to Barcelona.

Sincerely yours,



Melanne Vermeer
Deputy Assistant to the
President, Deputy
Chief of Staff to the
First Lady



WINFIELD HOUSE

Melanne -

I spoke to both
Charles & the Ambassador
regarding this meeting. Do
you think that you can respond
to this? It is very important to
me - some massive answer.

John -
Cynthia

Will be sure to write to you:
your participation.



CONSULATE GENERAL OF THE
UNITED STATES OF AMERICA

PASEO REINA ELISENDA, 23 - 08034 BARCELONA (SPAIN)
Tel (343) 280-2227, FAX (343) 205-7764

F A X T R A N S M I S S I O N

DATE: July 28, 1994

PAGES TRANSMITTED:
(including cover)

TO: Capricia Marshall
Office of the First Lady

FAX NUMBER: 202-456-6255 COUNTRY: USA

SUBJECT: Invitation to Barcelona

FROM: Carollee Heileman

APPROVED BY:

M E S S A G E

Capricia - attached is a copy of the letter from the Ambassador to Mrs Clinton we forwarded in May. It covered a package of material on the organizers of the proposed event and the letter of invitation from The Grup Set. They, as well as the local authorities, would be very pleased if Mrs Clinton were able to come to Barcelona.

Also, one of the counselors of the regional government, Joan Vallve, sent me a package for Mrs Rodham.

I will send it via APO if you could provide her address. They also want to send her a rose next April to celebrate the St. Jordi's Day. Thanks.

Hope you have recovered from the trip.

Carollee

May, 1994

Dear Mrs. Clinton,

Grup Set, a prominent businesswomen's foundation in Barcelona, has invited you to come to Barcelona to talk about public health issues. They realize that the demands on your schedule are heavy and that you could not come to Europe simply to make a speech in Barcelona. When representatives of Grup Set met with me on May 25, I encouraged them to extend the invitation with the understanding that it is only a remote chance that you will be able to accept it.

Grup Set was founded by a group of seven professional women who are sincere admirers of yours. The foundation includes both men and women and has the support of over a hundred private companies. The invitation to you by Grup Set has been endorsed by political leaders including the Mayor of Barcelona, Pascual Maragall, and is supported by the Barcelona Chamber of Commerce and the regional Catalan government. I feel sure the event would be well organized and you would receive a warm welcome.

I hope that you will keep this invitation in mind for the next occasion that brings you to Europe.

Sincerely,

Richard Gardner

THE WHITE HOUSE

WASHINGTON

January 3, 1995

Ms. Ana Milena de Gaviria
2944 University Terrace, NW
Washington, DC 20016

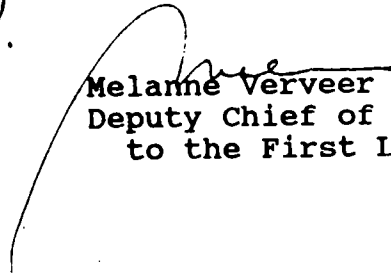
Dear Ana Milena:

Enclosed is a photo from your meeting with Mrs. Clinton that I thought you might enjoy. I also wanted to thank you for your wonderful assistance during our preparation for the Summit of the Americas. It was so kind and we are all so very grateful to you.

Thank you again and best wishes for happy holidays.

Sincerely yours,

Happy New Year!


Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

July 18, 1994

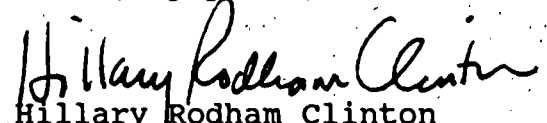
Ms. Mary Gawronski
American Embassy
2 Ave. Gabriel
75382 Paris Cedex 08
Unit 21551
APO AE 09777

Dear Mary:

I would like to thank you for your assistance during my trip to Paris. I appreciate your significant contributions to making the cultural events possible and so rewarding.

With best wishes, I am,

Sincerely yours,


Hillary Rodham Clinton

THE WHITE HOUSE
WASHINGTON

February 24, 1994

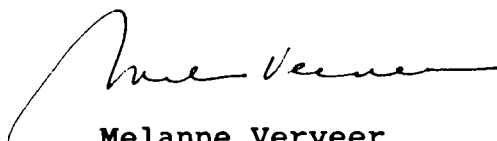
Mr. Rien van Gendt
Executive Director
Bernard van Leer Foundation
P.O. Box 82334
2408 EH Den Haag NETHERLANDS

Dear Mr. van Gendt:

Thank you for your letter and for sending us a copy of the Foundation's publication, In First Person Plural. We appreciate hearing your views on the important challenge of early childhood education and day care reform. Information on your Foundation's efforts, and the work of Simcha Salach, provide us with useful information relating to education reform policy.

Thank you again for thinking of us.

Sincerely yours,

A handwritten signature in dark ink, appearing to read 'Melanne Verveer', with a long, sweeping horizontal stroke at the end.

Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

January 3, 1995

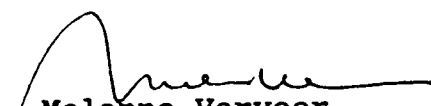
Mr. William Geiss
256 E. Second Street
Fond du Lac, WI 54935

Dear Mr. Geiss:

Thank you for your kind words in support of President and Mrs. Clinton. They so appreciate hearing from concerned citizens like yourself who are committed to goals the President is trying to achieve for the nation.

I will be sure to give Michael your regards when he returns home for the holidays. Meanwhile, my best wishes to you for a very happy holiday.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

Thank you

November 23, 1994

Mrs. Verveer
The White House
1600 Pennsylvania Ave. N.E.
Washington D.C. 20500

Dear Mrs. Verveer

I am writing you this letter with the hope that you can get this letter of support and encouragement in the hands of President or Mrs. Clinton.

You do not know me but I worked with your son Michael on the campaign in 1992, I was one of the county coordinators in the 6th district. If you mention my name he would remember me.

I am sorry I do not know your first name or if I am spelling your last name correctly.

The reason I hope you will give this letter to the President or Mrs. Clinton is just this. There are millions, but I am just one voice. We still support and respect the valiant fight they are leading, it just seems like so many negative things come their way, I am hoping to let them know that those of us who have always considered ourselves supporters need and believe in them more than ever. All the American people do, although some do not realize it.

All I am offering are words of encouragement.

I would appreciate any help you can give me. If you see him at Christmas, please say hello to Mike from Bill & Suzanne Geiss.

Sincerely

Bill Geiss

Bill Geiss
256 E. Second St.
Fond du Lac, WI. 54935

November 23, 1994

President Clinton
The White House
1600 Pennsylvania Ave. N.E.
Washington, D.C. 20500

Dear President Clinton:

I am writing to express my support for you and my sincere outrage at the recent statement made by Senator Jesse Helms. His ignorance and blatant stupidity has never been more apparent. To think that he will be chair of a critical Senate committee deeply concerns me.

I have been a big fan of yours since we met in Stevens Point Wisconsin in the summer of 1988 at the Wisconsin Democratic Party convention. The rousing speech you gave that evening let all of us in attendance know you were a future President of the United States.

I was proud to be your election coordinator in Fond du Lac county in 1992 and I hope I have the honor of serving you again in 1996.

Despite all the recent events which have made the Republican Party look like a victor, despite the pundits that blame you for all the problems of the world, despite the traitors like Rush Limbaugh and Jesse Helms, despite all the negative slings and arrows that may come your way...PLEASE NEVER FORGET THAT THERE ARE COUNTLESS MILLIONS OF AMERICAN LIKE ME, WHO NEED AND SUPPORT YOU!

Please keep up the valiant fight that you and Mrs. Clinton have championed. Do not let them get you down. We will need your courage more than ever the next two years, and once the American people have a taste of Republican leadership or the lack of it, they will appreciate your intelligence and conviction and perhaps finally understand what Democrats have known all along.

God Bless you President Clinton. We are praying for you !

Sincerely


William T. Geiss
256 E. Second St.
Fond du Lac, WI. 54935

THE WHITE HOUSE
WASHINGTON

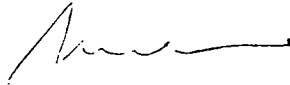
June 21, 1994

Mr. Michael J. Gerhardt
Professor of Law
The College of William & Mary
P.O. Box 8795
Williamsburg, VA 23187-8795

Dear Mike:

As always, it was good to hear from you, and I'm pleased we are getting the benefits of your experience and wisdom. I was sorry to hear, however, that it didn't work out for you in the Senate Judiciary Committee. I really hope that you will be able to bring your considerable ability to bear in government service.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

*Thanks for stop
in touch. I hope
you'll stop by me
when you're in
D.C. again*

THE WHITE HOUSE

WASHINGTON

January 31, 1995

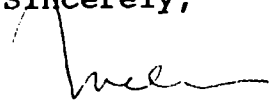
Prof. Michael Gerhardt
Cornell Law School
Myron Taylor Hall
Ithaca, New York 14853-4901

Dear Mike:

Thank you for sending me a copy of your
Duke Law Journal article. I do look forward
to reading it soon.

It was so nice to hear from you. With
all best wishes,

Sincerely,


Melanne Verveer
Deputy Chief of Staff
to the First Lady

*Hope all
is well!*

THE WHITE HOUSE

WASHINGTON

June 21, 1994

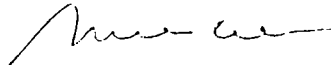
E.J. Gesell
3936 Gloucester Drive
Tucker, GA 30084

Dear E.J.:

Mrs. Clinton thanks you for your kind words of support for the Administration's work on behalf of our great nation. Thank you, too, for your encouragement.

We appreciate hearing your views on North Korea and Haiti.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

February 13, 1995

Ms. Pamela Gilbert
Malkin & Ross
1725 K Street, NW
Suite 1209
Washington, DC 20006

Dear Pamela: *Pam*

Thank you so much for informing me of your move to Malkin & Ross. Congratulations! I am sure that you will continue your magnificent work there, although your voice on behalf of consumers will be missed by the public interest community.

Best wishes in your new job and, once again, congratulations.

Sincerely yours,

Melanne
Melanne Verveer
Deputy Chief of Staff
to the First Lady

For the best!

The Law Firm of

MALKIN & ROSS

is pleased to announce that

PAMELA GILBERT

has joined the firm as

Legislative Counsel

in its new Washington, D. C. office

Congrats

MALKIN & ROSS

Attorneys at Law

. . .

40 Central Avenue
Albany, N.Y. 12206
(518) 449-3359

25 W. 43rd Street
Suite 1202
New York, N.Y. 10036
(212) 764-3878

1725 K Street, N.W.
Suite 1209
Washington, D.C. 20006
(202) 223-9541

PAMELA GILBERT

was director of Public Citizen's Congress Watch, the capital's largest consumer advocacy organization, which was founded by Ralph Nader in 1973.

Ms. Gilbert was responsible for all aspects of the group's lobbying and legislative activities, overseeing several national coalitions and grassroots campaigns on issues including health care, victim's rights, white-collar crime, and the financial industry. Before becoming director, Ms. Gilbert served as legislative director of the organization.

Prior to joining Public Citizen, Ms. Gilbert was consumer program director for the U. S. Public Interest Research Group (U.S. PIRG), where she worked from 1984 to 1989.

As one of the capital's most visible consumer advocates, Ms. Gilbert has played a leading role in defeating legislation to weaken product liability and malpractice laws. In addition, she is the author of a law requiring warning labels on hazardous children's and adult art materials.

Ms. Gilbert graduated from Tufts University and the New York University School of Law, where she was a Root-Tilden fellow. She is a member of the New York and Washington, D.C. Bars.

The firm's Washington, D.C. practice will be active in legislative and regulatory representation on consumer, health care, environmental and other issues.

. . .

PHOTOCOPY
PRESERVATION

THE WHITE HOUSE

WASHINGTON

January 3, 1995

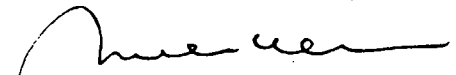
Dr. Tobe Levin Freifrau von Gleichen
University of Maryland
Unit 29216
APO AE 09102

Dear Dr. Levin:

Thank you for renewing your invitation for the First Lady to address the Hessischer Kreis in Frankfurt, Germany. However, as of now there are no plans for her to visit Germany in the near future.

Thank you again for your kind offer.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

R

The Hessischer Kreis

c/o Dr. Tobe Levin Freifrau von Gleichen
Martin-Luther Straße 35
60389 Frankfurt am Main
Germany
Tel: +49 69 45 96 60
Fax: +49 69 46 40 69

21 March 1994

Dear Hillary Rodham Clinton,

Your advocacy for health and educational reform has won you an enthusiastic following in Germany.

On your forthcoming visit to this country, would you consider addressing the Hessischer Kreis (Hessian Circle) in Frankfurt? If your schedule permits, let us welcome you into our forum for discussion and debate on pressing contemporary issues.

Sponsored by the top German political and social institutions and corporations, the Hessischer Kreis, now in its fourth decade, has developed into a diverse forum for leaders from all strata of German society, gathering together CEOs, trade union and student representatives, ambassadors, generals, television producers, authors, intellectuals, and editors who invite speakers of international renown. Recent guests have included Helmut Kohl, Shimon Peres, Henry Kissinger and even the Dalai Lama. A speech usually lasts about forty minutes and is followed by discussion after dinner, moderated by the group's founder, the Baron Gleichen, who draws the members into lively debate. The enclosed documentation gives you a more detailed picture.

Normally, we propose a general theme. For instance, based on your extensive advocacy for health care reform, you might want to address aspects of the campaign to extend coverage to all US citizens. Having studied the situation in France, you might also enjoy discussion comparing the French with the German systems. After dinner, our guests, among them many CEOs of US and German firms, will be happy to explore with you our corporate contribution to a successful German health care partnership. But of course we would be equally receptive should you prefer another topic closer to your heart.

As an American lecturing for the University of Maryland University College, European Division, and an activist in the international women's studies movement, I would feel more than privileged to hear you speak in Frankfurt. Since you would also be only the third female to address the Hessischer Kreis, you would be pioneering women's access to that level of influence represented by its members. A sponsor of our gathering will be University of Maryland University College, European Division, which annually offers courses to 40,000 US service personnel and family members overseas. If you wish media coverage, you would therefore touch not only a German but also an American audience.

As Germany undergoes dramatic transformations, the Hessischer Kreis would like to present clear progressive voices. Your work, both public and private, demonstrates an inspiring ideal.

Please join our movers and shakers for dinner, and include us in your itinerary during a forthcoming visit to Germany.

Sincerely,

Tobe Levin

Dr. Tobe Levin Freifrau von Gleichen

University of Maryland

Unit 29216

APO AE 09102

Ms. Malene Verveer
Deputy Chief of Staff to the First Lady
The White House
Washington, D.C.

Subject: Hessischer Kreis in Frankfurt am Main, invitation renewal

November 22, 1994

Dear Ms. Verveer:

Again, I thank you for your letter of July 25, 1994, on behalf of Hillary Rodham Clinton in response to the invitation from the Hessischer Kreis (Hessian Circle) in Frankfurt, Germany. I understand she would like to have addressed us, but felt unable to accept as she had no trips to Europe planned in the foreseeable future.

Nonetheless, perhaps the intervening months have entered new travel items onto her agenda?

Would you be so kind and renew our invitation?

We would be delighted to receive Hillary Rodham Clinton at her convenience.

I include a copy of the original invitation and a description of the Hessian Circle.

Thank you for your help.

Sincerely,

Tobe Levin

Hessischer Kreis

Known throughout Germany, the Hessischer Kreis (Hessian Circle) offers a forum to opinion-makers from all strata of society. Launched in the 1950s, the circle initiates gatherings by inviting two hundred members to enjoy dinner while listening to a speaker of national or international standing. A forty minute talk precedes the meal; lively discussion follows it. Although meetings are private, the press will be invited if both guest and host desire their attendance. The director, Kurt Freiherr (Baron) von Gleichen, serves as moderator. Gisela Leicher takes charge of coordination and planning.

Guests have included

Norbert Blüm (German Labor Minister)
Birgit Breuel (CEO, Treuhand)
Edgar Bronfman (CEO, Seagram's)
Mangosuthu Buthelezi (Zulu Chieftain)
Jacques Calvet (CEO, Peugeot)
Dalai Lama (Tibetan Religious Leader)
Hans-Dietrich Genscher (Foreign Minister)
Günther Grass (Author)
Otto von Habsburg (European Parliament)
Edward Heath (Prime Minister)
Kenneth D. Kuanda (President, Zambia)
Edward Kennedy (Senator)
Henry Kissinger (Secretary of State)
Helmut Kohl (Chancellor)
Shimon Peres (Foreign Minister)
Edzard Reuter (CEO, Mercedes Benz)
Helmut Schmidt (Chancellor)
Léopold Senghor (President, Sénégal)
Rita Süßmuth (Bundestag President)
Edward Teller (Nuclear Physicist)
Franz Vranitzky (Chancellor)

Hosts have included Adam Opel, AEG, American Express, Allianz, Bundesbank, Citibank, Commerzbank, Degussa, Deutsche Bank, Dresdner Bank, Dyckerhoff, the European Business School, Fina, Frankfurter Allgemeine Zeitung, Flughafen (Airport) Frankfurt, Henkell, Heraeus, Hessische Landesregierung (Government, State of Hesse), Hoechst, Holtzmann, Lufthansa, Lurgi, M.A.N. Roland, Mercedes, E. Merck, Metallgesellschaft, Nestlé, Pirelli, Quandt, Siemens, Stadt Frankfurt/Main (Municipal Government), Telenorma, Teves, Tishman Speyer, VDO, Wella, ZDF (German Television).

Director and Moderator: Kurt Freiherr (Baron) von Gleichen.

Organization and Planning: Gisela Leicher.

Rüsterstraße 1, 60325 Frankfurt am Main, Germany

Telephone and Fax + 49 69 72 09 17.

THE WHITE HOUSE
WASHINGTON

October 24, 1994

Ms. Linda S. Gloss
President
Carelift International
GSB Building, Suite 425
One Belmont Avenue
Bala Cynwyd, PA 19004

Dear Ms. Gloss:

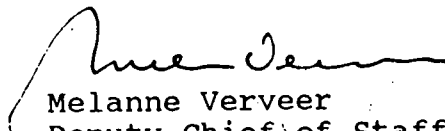
Thank you for writing and sharing with us information about Carelift International. Since her visit to Russia last January with the President, Mrs. Clinton has encouraged the development of health care partnerships between American citizens and institutions and their Russian counterparts.

In her meeting with Mrs. Yeltsin in Washington earlier this month, the First Lady highlighted some of the extraordinary work occurring between the two nations in the area of meeting maternal and child health care needs.

Organizations like yours, that provide necessary medical supplies to Russia, are vitally important to that country as its people work to improve the quality of their health care delivery system.

Thanks again for writing and best wishes in the important work that you do.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady



Saving Lives ... Protecting the Environment ... Promoting Self-sufficiency

A NON-PROFIT TAX-EXEMPT MEDICAL RELIEF ORGANIZATION

GSB Building, Suite 425
One Belmont Avenue
Bala Cynwyd, PA 19004

Telephone: (610) 617-0995
Fax: (610) 668-0930

September 21, 1994

Ms. Nicole Rabner
Office of the First Lady
The White House
Washington, DC 20500

Re: Carelift International

Dear Ms. Rabner:

I am pleased to enclose Carelift International's Inaugural Report, pursuant to your conversation with my husband, Jeffrey,

I am delighted to learn that the First Lady has been as moved as I by the plight of the health care system in the former Soviet Union. My husband and I have been aware of this problem for over four years and during that time we have been able to secure millions of dollars of valuable medical equipment, supplies and pharmaceuticals that have saved thousands of lives in Russia.

We have also expanded our operations to include support for hospitals in other countries in the former Soviet empire. The level of health care in these countries is tragic, to say the least. The greater tragedy is that the physicians, nurses and technicians have high levels of skill and education and have been trained on modern equipment at the universities and training facilities where they received their skills. Unfortunately, the systems to which they are assigned have no such modern devices and no access to receiving them or money to pay for them even if they could be found.

Carelift, through its "Harvest Program" is able to collect what is currently classified as "solid waste" and turn this surplus into direct aid to hospitals overseas.

Government agencies responsible for funding projects of this sort are reluctant to recommend and fund new or emerging programs. No one wants to "stick their neck out" and recommend a program that

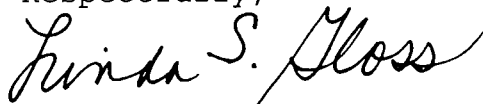
Page 2
September 21, 1994

does not already have a long history with the agency. This reduces available funding for new and emerging programs and develops bonds between the agencies and the older and more established charities that is, at times, impenetrable.

The private sector has much to offer in the area of humanitarian medical relief and programs to protect the environment here in our own country. As has been our history both in business and philanthropy, we hope to provide a model that others can follow in helping to support the health care systems of the emerging democracies overseas.

I am available to meet with you or your staff at any time to discuss these or other issues. Thank you for your consideration. With kind regards, I remain,

Respectfully,

A handwritten signature in black ink that reads "Linda S. Gloss". The signature is written in a cursive, flowing style.

LINDA S. GLOSS
President

LSG/pg
Enclosure

THE WHITE HOUSE
WASHINGTON

August 10, 1994

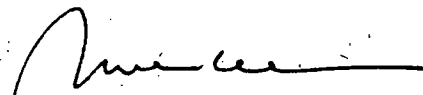
Ms. Janice Goldman, MSW
Methodist Hospital of Jonesboro
Home Health Care
3024 Stadium Blvd.
Jonesboro, AR 72401

Dear Ms. Goldman:

Mrs. Clinton asked me to thank you for writing and for sharing Charlyne Buckner's story with us. Ms. Buckner's struggle, like that of millions of other Americans, illustrates the urgent need for health care reform. Like all Americans, Ms. Buckner deserves affordable health insurance that can never be taken away, regardless of any pre-existing condition. I am forwarding your letter to the Office of Agency Liaison in hope that they can be of assistance.

Thank you again for writing and for your support as we continue our efforts to achieve lasting, meaningful health care reform in this country. Best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

R

METHODIST.

 METHODIST HOSPITAL OF JONESBORO

May 2, 1994

Mrs. Hillary Clinton
First Lady
The White House
Washington, DC 20005

Dear Mrs. Clinton:

I am writing you this letter on behalf of Charlyne Buckner of Lepanto, Arkansas, who is a patient of Methodist Home Health.

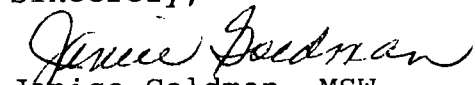
I have enclosed a copy of a letter written to Rep. Blanche Lambert, that will serve to enlighten you regarding Mrs. Buckner's concerns. Regrettably, Rep. Lambert has not responded to the letter.

As I am sure you are aware, Mrs. Buckner is not alone in her plight, because millions of Americans experience similar difficulties daily.

Please consider the needs of Mrs. Buckner and others like her, as you struggle with the issues of health care reform.

My very best wishes to you.

Sincerely,



Janice Goldman, MSW
Methodist Hospital of Jonesboro Home Health Care
3024 Stadium Blvd.
Jonesboro, AR 72401

JG;pm

METHODIST

W. METHODIST HOSPITAL OF JONESBORO

March 14, 1994

The Honorable Blanche Lambert
U S House of Representatives
1204 Longworth HOB
Washington, DC 20515

RE: CHARLYNE BUCKNER, 408 THOMPSON STREET, LEPANTO, AR 72354
S.S. 426-72-6128, Age 53

Dear Ms. Lambert:

I am writing on behalf of one of your constituents, Mrs. Charlyne Buckner, who is also a patient of Methodist Hospital of Jonesboro Home Health Care. I am soliciting your help for Mrs. Buckner, because I have exhausted all other available resources.

Mrs. Buckner has been disabled since 1986, due to an injury sustained while working as an LPN at the Human Development Center in Jonesboro. One of the benefits she received was Medicaid, which paid for three prescription medications each month. However, her Medicaid benefits were discontinued in August 1993, when her husband began receiving disability benefits from the VA due to a psychiatric diagnosis.

Mrs. Buckner's prescription medications cost from \$300 - \$400 every month. Unfortunately, she is unable to afford them. Fortunately, her doctors provide her with samples whenever they can, and her children purchase medications for her when they can afford to, i.e., when they receive their income tax refund. She also received some assistance through the pharmaceutical companies programs. But these resources are only temporary and intermittent, which creates constant stress for Mrs. Buckner.

On a related matter, she has been unable to pay her Medicare deductible, and her account at her doctor's office is being turned over to a collection agency. Mrs. Buckner is not eligible for QMB through Medicare, because her and her husband's monthly income exceeds the allowable guidelines.

Mrs. Buckner's diagnoses include: Diabetes Type I IDDM, uncontrollable; Hallucinations; Cerebral Vascular Accident; Hypertension; Asthma; Gout; Incontinence of Urine; Urinary Tract Infection and Edema. Her prescription medications include: Humulin 70/30 40U SQ Q AM; Humulin 70/30 27U SQ Q PM; Dolobid 500mg; Claritin 10mg; Procardia 30mg; Prozac 20mg; Stellagine 2mg; Theodur 300mg; Darvon 65mg; and Furosemide 40mg.

As with all persons who have diabetes, Mrs. Buckner has been prescribed a diabetic diet. However, on a recent morning when I arrived at her home around 9:30 a.m., she had not given herself her morning insulin injection, because she had no food in the house to take with her medication. I purchased a week's supply of food for her at a nearby grocery that would be adequate for her to take with her morning dose of insulin.

Page 2 Buckner, Charlyne

The total monthly income for Mrs. Buckner and her husband is \$989. What follows is a list of how their income for March has already been spent. As you can see, there is no money left to purchase groceries, clothing or other necessities. Keep in mind, also that their pharmacy bill would have been higher, had she not received assistance from other sources.

Electric bill	\$122.00	Car insurance	\$ 62.00
Heating gas	124.00	Pharmacy	153.00
Telephone	57.00	Cable TV	21.00
Furniture	124.00	Medical transportation	60.00
Water	35.00	Burial Insurance	45.00
Homeowner's Ins	130.00		
(due every 3 months)			
		TOTAL	<u>\$933.00</u>

I hope that you will be able to give Mrs. Buckner your assistance as soon as possible.

Thank you.

Sincerely,



Janice Goldman, MSW

Methodist Hospital of Jonesboro Home Health Care

JG;pm

THE WHITE HOUSE

WASHINGTON

June 8, 1994

Marisabel Gonzalez
Apartment F-48
500 Bensel Drive
Landing, NJ 07850

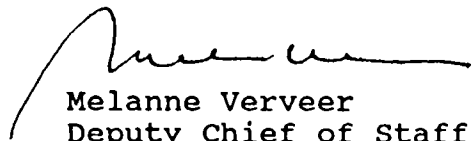
Dear Ms. Gonzalez:

Thank you for your recent letter. Mrs. Clinton greatly appreciates your thoughtful comments about her work.

I have forwarded your letter to the Office of Agency Liason at the White House which handles important constituent casework.

I regret that we will be unable to further assist you in this matter and hope that you soon find an acceptable resolution to your difficult situation.

Sincerely,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

May 11, 1994

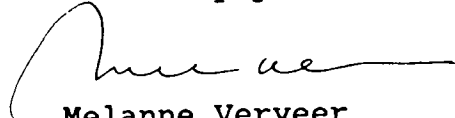
Dr. Erica T. Goode
3801 Sacramento Street
Suite 100
San Francisco, CA 94118

Dear Dr. Goode:

Mrs. Clinton wanted me to thank you for writing and for sending the information on nutrition training for doctors and medical students that you had mentioned to her when she saw you recently. Prevention and cost containment are fundamental aspects of the President's proposal for health care reform.

Thanks again for taking the time to write and share your information with us. It was a pleasure to meet you. Best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

June 21, 1994

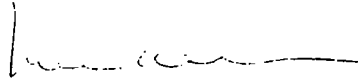
Ms. Sandra S. Goodhart
20 Pump House Road
Carlisle, PA 17013

Dear Ms. Goodhart:

Mrs. Clinton thanks you for sharing with her your concerns on the closing of the FAA's sector office in Harrisburg. We are forwarding your letter to the Federal Aviation Administration, Office of the Administrator for review.

We appreciate hearing from you on this matter.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

June 27, 1994

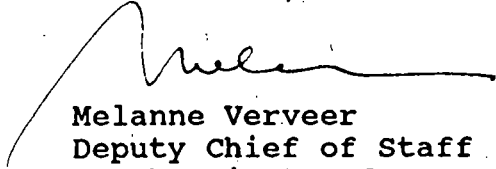
Dr. Carolyn Goodman
Freedom Summer '94
350 West 31st Street
4th Floor South
New York, NY 10001

Dear Carolyn:

It was great seeing you last week. The President and First Lady were so very delighted to meet all of you. We all hope Freedom Summer '94 is getting off to a good start.

Enclosed are the photos from your visit. Would you distribute them to everyone? Please keep in touch.

Best wishes,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

*What a treat
to see you again.
Yours an inquisition!*

FREEDOM SUMMER '94

**A Project of the
Andrew Goodman
Foundation**

FOUNDER

DR. CAROLYN GOODMAN

HONORARY CHAIR

HARRY BELAFONTE

EXECUTIVE DIRECTOR

KATH DELANEY

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STUART SENDER

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MATT JONES
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MAURA WOLF
ANDREW YOUNG
LEONARD ZAKIM

**FREEDOM
SUMMER '94**

June 13, 1994

Ms. Melanne Verveer
Deputy Chief of Staff to the First Lady
The White House
Washington, D.C. 20500

Dear Melanne:

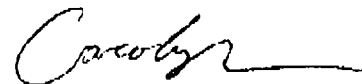
It is goo to touch base with you again. A few weeks ago I sent you some information on the Freedom Summer '94 project of the Andrew Goodman Foundation. In the event the first copy did not reach you I have enclosed a summary.

We submitted the attached request to the White House for the President to participate in a June 21st event to commemorate the 30th anniversary of the murder of my son Andrew along with James Chaney and Michael Schwerner and to formally launch Freedom Summer '94. (This request was sent to George Stephanopolous, Harold Ickes, Mike Lux and Flo McAfee). As you will recall, President Bush met with us in 1989 on the 25th anniversary and you were very helpful in making those arrangements.

We have not yet received a response from the White House and are now one week away from the anniversary. Can you assist us with this request? Would the First Lady also be available to participate in or host such an event next Tuesday, June 21st?

Thank you very much for your assistance. I can be reached at 212-362-7265 and Herbert Block or Kath Delaney from our staff can be reached at 212-564-8694.

All the best,



Dr. Carolyn Goodman

EXECUTIVE COMMITTEE

LISA SULLIVAN, *Black Student Leadership Network*; NICHOLAS BUTTERWORTH, *Rock the Vote*; MIYA YOSHITANI, *Student Environmental Action Coalition*; DEEPAK PATERIVA, *United States Student Association*; TAYLOR ROOT, *Youth Action*

350 West 31st Street, 4th Floor South, New York, NY 10001 Phone (212) 564-8694 Fax (212) 564-8695

THE WHITE HOUSE
WASHINGTON
September 13, 1994

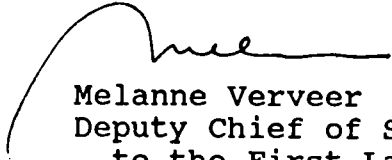
Dr. Carolyn Goodman
Freedom Summer '94
350 West 31st Street
4th Floor South
New York, NY 10001

Dear Carolyn:

Thanks so much for sending the information on Freedom Summer '94 and the copy of your letter to the President. It has been so interesting to see this project develop. You have been such a positive force throughout.

Thanks again and best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

*Congratulations
on all the
good you do.*

From the desk of . . .

DR. CAROLYN GOODMAN

August 9, 1994

Dear Melanne,

Nicole & I thought this
would really interest you.

All my best,

Carolyn

Thanks R

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RESPONSE CARD!



A Project of the
Andrew Goodman Foundation

350 West 31st Street
4th Floor South
New York, NY 10001

Place
Stamp
Here

Name _____

Business Address _____

Home Address _____

Phone Number: Business _____

Home _____

Please check the following that apply:

☐ I have completed the survey on the other side of this card and would like to be added to your mailing list.

☐ I would like to support the critical work of Freedom Summer '94 and have enclosed my tax deductible contribution for:

☐ \$10 ☐ \$25 ☐ \$50 ☐ \$100 ☐ Other _____

☐ I would like to order:
_____ FREEDOM SUMMER T-Shirt(s) @ \$15 each and/or _____ BUTTON(s) @ \$3.00 each
(includes shipping & handling.)

Please make your check payable to: THE ANDREW GOODMAN FOUNDATION

350 W. 31ST ST., 4TH FL.
NEW YORK, NY 10001

Your contribution is tax deductible to the full extent of the law.



artwork by Jonathan Parker

ORGANIZE!

Is your voice being heard? Is the media projecting a distorted image of you and your friends? Have you experienced another broken promise? You can change these things. But problems aren't solved by one person. **Organize!** We, as young people, have ideas and solutions to the problems we face. It is time to remind everyone in the country that, throughout history, it has always been young people who have led the struggle against society's most difficult problems.

We are not the problem. Poverty, lack of jobs, and a deteriorating educational system have begun to separate us by our color, gender and political ideas. We need to come together and step up to the crisis in our communities. We will not turn away from our dreams any longer. By **organizing** we can bring people together and transform our pain and anger into positive action.

What's the Scenario?

Take the time to check out what's happening in your community and figure out what you want to see changed. The first step every **organizer** must take is to identify the problem. Start by taking a look at your own experiences — which issues affect you personally, your family, your communities? Create a vision in your mind that reflects the changes you think are most critical to your neighborhood. Then find friends, family, teachers — anyone who shares a similar vision and is ready to work with you to make it a reality. It is important to balance your concerns with the critical needs of your community, so make sure to talk about your ideas with as many people as possible. By talking with members of your community you will learn more about what people's real needs are and how your work can help meet those needs.

Who's Got Your Back?

Whatever you decide to **organize** around, you can bet that you are part of a larger movement. There is power in numbers. Joining an organization that is already working to address the issues that are important to you can increase your resources and effectiveness. Networking with organizations that have experience working on the issue you choose to address or knowledge of the community in which you are **organizing** will translate into increased power. Always be aware of other organizations that are working toward similar goals and work with them whenever possible.

What 'Cha Gonna Do?

Whether you choose to join an organization or start one, you need to decide what kind of work you will do to address the problem. Are you going to form "rap groups" to bring together young people to discuss critical issues? Coordinate a voter registration drive? Or publish a newsletter at your school? Whatever project you choose, the following list can begin to guide you through the process of **organizing**, but it's just a start. Make sure to check out our Reading List to find some books that can give you a more complete overview of how to **organize** in your community.

- 1) **Figure out what you'd like to see happen to solve the problem.** Sit down with your friends and other people in your community who are affected by the problem. Talk about possible solutions to the problem and, in one clear sentence, state the solution your group will work on.
- 2) **Find your supporters.** Who else in the community cares about this problem? Would they help you? How can they help your group get more work done?
- 3) **Develop a plan.** What will you do to make your solution happen? Will you put pressure on someone (like a city official or school principal) to do something? Will you plan some activities to inform the whole community of what you are trying to do to solve the problem? The answers to questions like these can be used to write a plan for your group.
- 4) **Recruit Volunteers.** Finding people who will volunteer on your project is extremely important. Put up flyers, throw a party, recruit your friends and family — whatever you do, make sure to always have a lot of volunteers on hand to help make it happen. And always treat your volunteers with respect — thank them and involve them in the planning meetings whenever possible.
- 5) **Determine Tasks/Timeline.** Make a list of everything you will need to do to get your project off the ground. For every task, assign a person who is responsible for getting it done and a target date for its completion. Put all of these on a calendar to keep track of your progress.
- 6) **Research Resources.** Always try to get things for free. Ask local businesses, churches and libraries if they can donate anything you need. There are also often artists, lawyers and other professionals who will donate their skills to community projects — keep your eye out for them.
- 7) **Document Everything.** You don't have to wait until your project is done to evaluate your work. Check your effectiveness by talking with your partners and passing out surveys to those who participate in your events and activities. Use the responses you get — consider the changes suggested and share the lessons learned. All the information you collect can help you plan and raise support and money for your next project.

Whatever you do, don't stop learning. Go to the library. Read a newspaper. Attend conferences (or better yet, plan them!). Ask the hard questions. Bring new people into your work. Listen to everyone's ideas. Be creative. And most of all remain true to your original vision. As a young leader in your community, accept the responsibility that comes with leadership and keep striving to turn your ideas into action.

From the desk of . . .

DR. CAROLYN GOODMAN

8/11/94

Melanie dear -

I thought you would
want to see this letter. Also,
I have a feeling that you could
get it to the President before
it went through the White
House sifting process.

Thanks for being so
incredibly supportive.

Love, Carolyn

FREEDOM SUMMER '94

**A Project of the
Andrew Goodman
Foundation**

FOUNDER

DR. CAROLYN GOODMAN

HONORARY CHAIR

HARRY BELAFONTE

EXECUTIVE DIRECTOR

KATH DELANEY

EXECUTIVE PRODUCER

STUART SENDER

ORGANIZING DIRECTOR

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TONY SETON

DR. JEAN SINDAB

KAREN STULTS

PIRI THOMAS

JUDITH THOMPSON

MICHELE VIGNOLA

REBECCA WALKER

SENATOR HARRIS WOFFORD

MAURA WOLF

ANDREW YOUNG

LEONARD ZAKIM

August 25, 1994

President Bill Clinton
The White House
Washington, D.C. 20500

Dear President Clinton,

On June 20th of this year, you and Mrs. Clinton met with me and three young activists in the Oval Office. You were so responsive to the struggle that was recounted by Brandon Wooden Leg, that I wanted to tell you that the Northern Cheyenne Indian Reservation in Lama Deer, Montana, has won its 30-year battle to have its own high school.

The temporary school is opening its doors today, with the theme "A Tradition Begins" as a result of a decision in June by Judge Joe Hegel of Montana's Sixteenth Judicial District Court. Judge Hegel denied motions for a stay that were filed by the Hardin and Colstrip High School Districts, which had challenged the authority of the Northern Cheyenne School District to establish a high school on the reservation.

The Northern Cheyenne Reservation is the site of Native Action, a project that is participating in Freedom Summer '94, a national youth-centered campaign launched by the New York-based Andrew Goodman Foundation and civil rights activists, to support and promote the work of young people fighting social problems faced by communities across the country. Native Action embodies the spirit and hope of the Cheyenne people. This small independent organization is successfully tackling major environmental and social justice issues in Montana.

Until now, the reservation has been the only community of its size -- Indian or white -- in Montana without its own high school. The reservation, with a population of approximately 6,800 has 533 high school age students.

With the opening of the Lama Deer High School, a tremendous burden will be lifted from the shoulders of the Cheyenne students, who previously traveled daily up to 158 miles roundtrip to schools in border towns surrounding the reservation. The Cheyenne Nation expects that the new high school will help preserve the cultural integrity of the Native Americans in southern Montana and curb the extremely high drop-out rate among their young people. Currently, of the 102 Cheyenne students who live on the reservation and who are 18 years old, only 48 are high school graduates.

In preparation for the opening, the Lama Deer School District has been setting up modular classrooms, clearing land for athletic fields and recruiting teachers and other personnel. More than 150 students have already registered for the fall semester. In time, the district expects to provide facilities and staff to accommodate all high school age students.

The Northern Cheyenne nation is still working to ensure that sufficient funds are appropriated by Congress to build the high school in Lama Deer, Montana. Without this money, the dream of having a school on the Cheyenne

EXECUTIVE COMMITTEE

LISA SULLIVAN, *Black Student Leadership Network*; NICHOLAS BUTTERWORTH, *Rock the Vote*; MIYA YOSHITANI, *Student Environmental Action Coalition*; DEEPAK PATERIYA, *United States Student Association*; TAYLOR ROOT, *Youth Action*

350 West 31st Street, 4th Floor South, New York, NY 10001 Phone (212) 564-8694 Fax (212) 564-8695

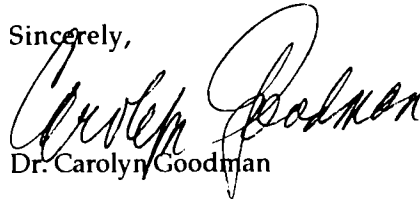


Reservation will not be realized. Your help in obtaining some of the funds needed to build the school would send a clear message about your deep concern for the education of our young people.

I founded the Andrew Goodman Foundation in 1966 with my husband in the memory of our son Andrew Goodman, who along with two other civil rights workers, James Chaney and Michael Schwerner, was killed in Mississippi on June 21, 1964. The Foundation works to support youth projects working toward the goal of social, economic and racial justice.

Thank you for your continued support of young leaders like Brandon and their efforts to build stronger, healthier communities across the country.

Sincerely,

A handwritten signature in black ink, appearing to read "Carolyn Goodman". The signature is fluid and cursive, with the first name "Carolyn" written in a larger, more prominent script than the last name "Goodman".

Dr. Carolyn Goodman

■ NORTHERN CHEYENNE EFFORT

Expectations soar at new Lame Deer school

By GREG MCCrackEN
Of the Gazette Staff

LAME DEER — When Northern Cheyenne teens enter their new school for the first time on Thursday, they will be greeted by their principal with a message from the Lame Deer community.

"Take a look around and see the pride that it took in establishing this building," Les Wells said he will tell them. "Carry that same pride in you as a person."

On Tuesday, Wells and 36 teachers and staff prepared for the first day of school with orientation sessions in the \$1.25 million facility. Until five months ago, the school was only a 30-year-old dream of the Northern Cheyenne Tribe.

"It's pretty remarkable how fast it's gone together," the 35-year-old administrator said.

The state's 149th high school district was OK'd last November by the Office of Public Instruction after the Hardin and Colstrip school boards rejected a petition in 1991 to carve the new district out of portions of Big Horn and Rosebud counties. The boards cited lack of funding and the fear that taxpayers in the off-reservation portion of the proposed district could face a staggering tax burden.

The Northern Cheyenne Res-

ervation was the only reservation in Montana, and the only community of its size in Montana, without its own public high school. Reservation students were bused up to 158 miles round trip each day to schools in Colstrip, Busby, Ashland or Hardin.

In June, a district court judge denied a motion by the Hardin and Colstrip school boards to suspend OPI's approval until an appellate hearing could be held. The ruling was seen as the final OK to open the school. The appellate hearing is not expected to be held until late fall or early winter.

The 28,000-square-foot building is made of 28 modular units that form an L-shaped school just north of the Lame Deer elementary school. The school is temporary. Superintendent Bob McNeel said, until a permanent building is erected.

"The plan is that this facility will end up being a middle school," he said Tuesday, "and it's going to be a damned nice middle school."

The school is a far cry from the predictions of critics of a string of trailers linked by plywood-covered walkways; it is instead a single building with 13 classrooms, including computer and science labs, a woodworking shop, a music room and a cafeteria. A separate building houses four classrooms



PHOTO BY GREG MCCrackEN

Larry Beartusk puts a message on the new school's sign.

for seventh- and eighth-grade social studies, English, math and science.

The underclassmen will share the other high school facilities and all of the students in grades seven through 12 will use the original school's gym and weight room.

The original building once housed kindergarten through eighth-grade students but enrollment has increased from about 300 to 500 students in two years, forc-

ing the district to combine the junior high students with the high school students, McNeel said.

As many as 200 students in grades seven and up are anticipated, McNeel said.

The school's 42 IBM and 30 Macintosh computers all are networked and each room is wired for television transmissions from the library or from cable or satellite signals. In addition, each room has its own telephone, which can be

used to call outside, the office or other rooms and to make announcements through the public announcement system.

On the floor of the carpeted entryway is a depiction of the school's mascot, the Morning Star, and Native American artwork decorates the hallways and cafeteria. Outside, the Morning Star logo, taken from the tribe's logo, is affixed to the wall and painted in the school's colors of turquoise, silver and black.

On Sept. 2, the Morning Stars Class B football team will host its first game against Circle-Richey on the school's recently sodded football field, Wells said. The girls basketball team will play its first game on the same day in the St. Labre tournament.

In addition to traditional courses, the school's curriculum will offer Northern Cheyenne language, history, art, music and contemporary issues, Wells said. A lack of cultural classes in Hardin and Colstrip was one of the community's complaints.

Aside from the community's support, Wells said one of the school's greatest strengths is the teaching staff.

"We're coming in with the attitude that we're going to make this the best school — second to none," he said.

THE WHITE HOUSE
WASHINGTON

June 13, 1994

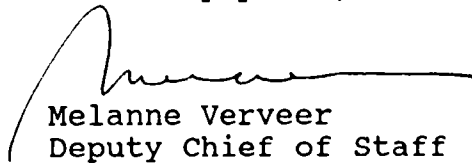
Sister Theresa Graf
Nursing Sisters of the Sick Poor
The Hermitage
982 North Village Avenue
Rockville Center, NY 11570

Dear Sister Theresa:

Mrs. Clinton asked me to write and thank you for your kind letter and the abstract of your dissertation. The home health care issues that you raise are so important to the overall discussion of health care reform. As you mentioned, keeping family health care providers healthy will help contain the costs of health care, as well as contribute to their wellness.

Thank you again for your letter and for your support. Mrs. Clinton enjoyed meeting you. Best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

DRAFTkmb

June 6, 1994

Sister Theresa Graf
Nursing Sisters of the Sick Poor
The Hermitage
982 North Village Avenue
Rockville Center, NY 11570

Dear Sister Theresa:

Mrs. Clinton asked me to write and thank you for your kind letter and the abstract of your dissertation. The home health care issues that you raise are important to the overall discussion of health care reform. As you mentioned, keeping health care providers healthy will help contain the costs of health care, *as well as contribute to their well being.*

Thank you again for your letter and for your support. Mrs. Clinton enjoyed meeting you. Best wishes.

Sincerely yours,

Melanne Verveer
Deputy Chief of Staff
to the First Lady



NURSING SISTERS OF THE SICK POOR
THE HERMITAGE
982 NORTH VILLAGE AVENUE
ROCKVILLE CENTRE, NEW YORK 11570

April 19, 1994

Mrs. Hillary Clinton
White House
Washington D.C.

Dear Mrs Clinton,

Never did I dream that I would be in the White House! But our shared commitment to health care reform has opened the door. I have just completed my dissertation and the women I studied recommended I share it with you, so here is a copy of the abstract. The women who are caring for elderly parents are at risk and if we the health care providers can learn how to prevent them from becoming ill it will contribute to their wellness and help keep health costs down.

Please keep up the good work you are doing, you have my prayers and support. If there is anything I can do to help you it would be my pleasure. God bless you and your family.

Sincerely,

Sr. Theresa Graf

SENSE OF COHERENCE, RELATIONAL FUNCTIONING AND
CONCEPTS OF HEALTH IN ADULT DAUGHTER CAREGIVERS
AS COMPARED WITH AN AGE COHORT OF WOMEN

by

Theresa M. Graf

Dissertation Committee:

Professor Marilyn Rawnsley, Sponsor
Professor Jane A. Monroe

Approved by the Committee for the Degree of Doctor of
Education

Date:_____

Submitted in partial fulfillment of the
requirements for the degree of Doctor of Education in
Teachers College, Columbia University

1994

Abstract

Sense of Coherence, Relational Functioning and Concepts of Health in Adult Daughter Caregivers as Compared with an Age Cohort of Women

Theresa M. Graf

The purpose of this study was to examine the selected factors of sense of coherence, relational functioning and concepts of health in adult daughter caregivers as compared to an age cohort of women. The sample consisted of 150 adult daughter caregivers and an age cohort of 125 women over 40 years of age who were not impaired by cognitive deficits. A convenience sample was obtained from those who responded to advertisements in a Long Island, New York shopper's guide, in church and synagogue bulletins, and to personal contact from this investigator.

Three instruments were used to measure the selected variables: the Orientation to Life Questionnaire (Antonovsky, 1987) assessed sense of coherence; the Personal Resource Questionnaire (Brandy and Weinert, 1985) measured relational functioning; and Laffrey's Health Conception Scale, (1986) evaluated the four dimensions of health classified as clinical, functional, adaptive and eudaimonistic.

The findings of this study indicate that sense of

coherence is a good predictor of eudaimonistic health (R .43, $p < .005$). Secondly, caregivers had lower sense of coherence ($p < .001$) and relational functioning scores ($p < .05$) than non-caregivers. Self-reported existing health problems was the best predictor of clinical health. A serendipitous finding was that non-caregivers and previous caregivers were more similar to each other on the variable sense of coherence than either group was to current caregivers.

This study appears to be unique in its comparison of cohorts of caregivers to non-caregivers. Future studies can build on the findings in this research of parental caregivers through longitudinal designs that measure sense of coherence during and after the caregiving experience. Since the subjects in this study were predominantly middle class suburban Caucasians, cross cultural studies and studies including women of lower socioeconomic status residing in rural and inner city areas are recommended. / /

variables do not shed any real light on the caregiving situation of adult daughters caring for elderly parents, this study did find that existing health problems are the best predictors of clinical health. With the growing aging population and the related growth in the caregiver population, this research contributes to the search for ways of promoting the health and wellness of those at risk.

Observations on the Subjects' Perceptions of Their Participation

In the process of collecting the data for this study, this researcher observed the eagerness of the caregivers to be of assistance. The nature and number of the telephone responses to the ads in the local papers for subjects for the study demonstrated this as did the many notes that were appended to questionnaires by the caregivers. These responses also indicated that the participants were pleased that caregivers were being studied. A few notes thanked this researcher for the opportunity to be part of the study and the notewriters offered to complete future questionnaires. One respondent, apparently happy someone really wanted to know how she was doing, included a cartoon expressing that sentiment with her questionnaire (Appendix D).

A couple of the respondents suggested the results be sent to Hillary Clinton to be used as input for the revision of the national healthcare system which is to focus on wellness, the prevention of illness and disease treatment.

Indeed
You Shall
Prof Beethy Tucker

THE WHITE HOUSE
WASHINGTON

August 15, 1994

Mr. Marc Granowitter
Campaign for Housing and
Community Development Funding
815 15th Street, NW
Suite 601
Washington, DC 20005

Dear Mr. Granowitter:

Thank you for writing and for providing us with a copy of the letter the Campaign sent to Senator Mikulski and the Senate VA-HUD-IA Appropriations Subcommittee. There is such a critical need for affordable housing in this country and it is gratifying to know that the Campaign and so many other groups around the country are working to address this issue.

Thank you again for writing and best wishes in the important work that you do.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

R-Thur

CAMPAIGN FOR HOUSING AND COMMUNITY DEVELOPMENT FUNDING

815 Fifteenth Street, N.W., Suite 601, Washington, D.C. 20005

Phone: (202) 393-5772 Fax: (202) 393-5656

Ms. Melanne Verveer
Deputy Chief of Staff, First Lady
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

July 13, 1994

Dear Ms. Verveer:

We thought you would be interested in the following letter forwarded to Senator Mikulski and the Senate VA-HUD-IA Appropriations Subcommittee.

If you or your staff have any questions or need additional information, please contact Marc Granowitter at (202) 662-1530.

CAMPAIGN FOR HOUSING AND COMMUNITY DEVELOPMENT FUNDING

815 Fifteenth Street, N.W., Suite 601, Washington, DC 20005

Phone: (202) 393-5772 Fax: (202) 393-5656

July 13, 1994

The Honorable Barbara A. Mikulski
709 Hart Senate Office Building
Washington, D.C. 20510

Dear Chairwoman Mikulski:

We the 1,275 undersigned national, state, and local organizations, urge you to actively support a \$27.9 billion appropriation for the Department of Housing and Urban Development (HUD) for fiscal year 1995. As recently as 1980, HUD's budget stood at \$35.9 billion (in 1980 dollars). However in the ensuing fourteen years, HUD's budget was slashed by 60% (in inflation adjusted dollars). If one adjusts HUD's 1980 budget to 1994 dollars, HUD's current budget would be \$63.8 billion. These cuts have undermined the housing, community development, and homelessness assistance infrastructure of our nation's urban neighborhoods and rural communities.

Budget analysts estimate that a \$27.9 billion appropriation for FY 1995 is required to fund the proposed increases in the HUD McKinney Act Programs and Section 8, to restore the cuts in Public Housing Modernization and Operating Subsidies, Preservation, Section 202 Elderly Housing, the HOME program, and to continue funding for all of HUD's other successful programs. It could also be used to fund HUD's new initiatives.

We appreciate the U.S. House of Representatives decision to recommend \$26.8 billion for HUD, \$900 million more than the Administration's request. However, this still falls \$9.1 billion short of HUD's budget in 1980. This is plainly inadequate in the face of America's unmet housing and community development needs.

Providing adequate, affordable housing is critical to the success of the Administration's major domestic initiatives: health care reform, welfare reform, crime prevention, education, job creation and training, and economic development. We urge you to appropriate \$27.9 billion for the Department of Housing and Urban Development as an ongoing investment in support of our nation's communities. Now is the time to place housing and community development at the top of the national agenda.

Sincerely,

AFL-CIO Housing Investment Trust
AIDS National Interfaith Network
Alliance to End Childhood Lead Poisoning
American Association of Homes and Services for the Aging
Americans for Democratic Action
American Friends Service Committee
American Institute of Architects
American Network of Community Options and Resources

American Planning Association
Association of Community Organizations for Reform Now (ACORN)
Bazelon Center For Mental Health Law
B'nai B'rith International
Carpenters Health and Safety Fund of North America
Catholic Charities U.S.A.
Center for Community Change
Child Welfare League of America
Children's Defense Fund
Church Women United
Coalition for Low Income Community Development
Columban Fathers Justice and Peace Office
ConServe
Consumers Union
Council of State Community Development Agencies
Council of Jewish Federations
Development Training Institute
Enterprise Foundation
Friends Committee on National Legislation
Jesuit Social Ministries, National Office
Jewish Labor Committee
Local Initiatives Support Corporation
Low Income Housing Information Service
Lutheran Office for Governmental Affairs, ELCA
McAuley Institute
National Alliance to End Homelessness
National American Indian Housing Council
National Apartment Association
National Assisted Housing Management Association
National Association of Housing Redevelopment Officials
National Association of Affordable Housing Lenders
National Association of State Mental Health Program Directors (NASMPD)
National Association of Resident Management Corporation, Inc.
National Coalition for the Homeless
National Congress for Community Economic Development
National Council on the Aging
National Council of Churches
National Council of La Raza
National Council of Senior Citizens
National Council of State Housing Finance Agencies
National Fair Housing Alliance
National Housing Conference
National Housing Trust
National Housing and Rehabilitation Association
National Jewish Community Relations Advisory Council
National Law Center on Homelessness and Poverty
National Low Income Housing Coalition
National MultiHousing Council
National Neighborhood Coalition
National Puerto Rican Coalition
National Rural Housing Coalition

National Urban League
National Urban Coalition
NETWORK: A National Catholic Social Justice Lobby
OMB Watch
Presbyterian Church (USA), Washington Office
Title One Home Improvement Lenders Association
Travelers Aid International
Union of American Hebrew Congregations
United Church of Christ, Office for Church in Society
United Methodist Church, General Board of Church and Society
United States Catholic Conference
Women Work! National Network for Women's Employment
YMCA of the U.S.A.

THE WHITE HOUSE

WASHINGTON

January 9, 1995

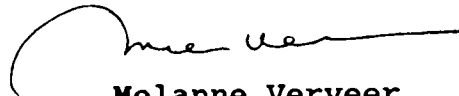
Mr. Marc Granowitter
Ms. Deborah Austin
Campaign for Housing and Community
Development Funding
815 Fifteenth St., NW
Washington, DC 20005

Dear Mr. Granowitter and Ms. Austin:

Thank you for sending me a copy of the letter you recently sent to the President. I appreciate your keeping us informed of the important work that your group is doing. Adequate housing is such an important issue and the Administration welcomes your ideas and input.

Thanks again for writing and best wishes for a happy and healthy New Year.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

Hand

CAMPAIGN FOR HOUSING AND COMMUNITY DEVELOPMENT FUNDING

815 Fifteenth Street, N.W., Suite 601, Washington, D.C. 20005

Phone: (202) 393-5772 Fax: (202) 393-5656

Ms. Melanne Verveer
Deputy Chief of Staff, First Lady
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

December 16, 1994

Dear Ms. Verveer:

We thought you would be interested in the following letter which we recently forwarded to President Clinton.

If you or your staff have any questions or need additional information, please contact Marc Granowitter or Deborah Austin at the National Low Income Housing Coalition at (202) 662-1530.

***Campaign for Housing
and Community Development Funding***

December 16, 1994

The Honorable William Jefferson Clinton
President of the United States
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Mr. President:

The undersigned organizations and individuals respectfully urge the Administration to propose a fiscal year 1996 budget for the Department of Housing and Urban Development (HUD) that will be sufficient to fund HUD programs at their current levels in addition to funding renewals of Section 8 contracts.

Under your leadership, HUD has taken great strides to "reinvent" many federal housing and community development programs to ensure that these programs create positive change at the local level. With enhanced flexibility and responsiveness to community needs, HUD programs are useful resources for alleviating homelessness and improving the quality of life for our nation's most underserved individuals.

In addition to providing shelter, HUD programs are an essential component of this Administration's domestic policy initiatives. HUD is an influential partner in advancing welfare reform, empowering communities, reducing racial barriers, promoting community safety and stability, creating jobs, and stimulating local economies.

Lack of affordable housing is one of the root causes of poverty. Having a safe and healthy place to live is a basic necessity before a family can begin to deal with its complex, interlocking problems. Decent and affordable housing is a first step to transforming the disgraceful, deteriorated, and violent conditions scarring our urban and rural communities.

The undersigned individuals and national, state, and local organizations believe continued HUD funding is critical to the survival of numerous successful housing and community development programs. We, therefore, urge the Administration to advocate for full funding of HUD's vital programs.

Sincerely,

***Campaign for Housing
and Community Development Funding***

Aleutian Indian Housing Authority Anchorage, AK	City of Fayetteville Fayetteville, AR
Baranof Island Indian Housing Authority Sitha, AK	College Station CD Fund College Station, AR
Bristol Bay Indian Housing Authority Dilligla, AK	Northern Arkansas Human Services System, Inc. Batesville, AR
Central Council Tlingit & Haida Indian Tribes of Alaska Juneau, AK	Ozark Guidance Center, Inc. Springdale, AR
Metlakathla Indian Housing Authority Metlakathla, AK	United Way of Pulaski County Little Rock, AR
Tagiugmiullu Nunamiullu Indian Housing Authority Barrow, AK	Wetern Arkansas Counseling and Guidance Center Fort Smith, AR
Tlingit Haida Regional Indian Housing Authority Juneau, AK	AK-Chin Indian Housing Authority Maricopa, AZ
University of Alaska Fairbanks, AK	Chicanos Por La Causa Phoenix, AZ
Valley Women's Resource Center Palmer, AK	Chicanos Por La Causa, Inc. Tucson, AZ
AIDS Task Force of Alabama, Inc. Birmingham, AL	Colorado River Indian Housing Authority Parker, AZ
Housing Authority of Greene County Eutaw, AL	Glendale CHDO Glendale, AZ
Neighborhood Services Birmingham, AL	Housing America Corporation Yuma, AZ
Social Action Committee/St. Mary's Church Birmingham, AL	Primavera Foundation: Primavera Builders, Inc. Tucson, AZ
United Way of Morgan County Decatur, AL	San Carlos Indian Housing Authority San Carlos, AZ

***Campaign for Housing
and Community Development Funding***

Save the Family Foundation of Arizona
Mesa, AZ

Tucson Housing Authority
South Tucson, AZ

YUMA County Housing Department
Somerton, AZ

All Mission Indian Housing Authority
Escondido, CA

Archdiocese of Los Angeles
Los Angeles, CA

Asian Neighborhood Design
San Francisco, CA

BOSS
Berkeley, CA

Bank of America State Bank
San Francisco, CA

Bank of America State Bank, Unit 4622
Los Angeles, CA

Burbank Housing Development
Corporation
Santa Rosa, CA

CCEDA
Oakland, CA

CHIP
Chico, CA

CHISPA, Inc.
Salinas, CA

Cabrillo Economic Development
Corporation
Saticoy, CA

Career Training Institute
Oakland, CA

Catholic Charities of the Diocese of
Santa Rosa
Santa Rosa, CA

Center for Southeast Asian Refugees
San Francisco, CA

Central California Legal Service
Fresno, CA

Centro de la Raza/Pan American
Community Center
Long Beach, CA

Chicanos Por La Causa, Inc.
Summerton, CA

Children and Family Council of the
Diocese of San Bernardino
Colton, CA

Chinatown Neighborhood Improvement
Resource Center
San Francisco, CA

Chrysalis
Los Angeles, CA

Community Corporation of Santa
Monica
Santa Monica, CA

Community Housing Improvement
Chico, CA

Concerned Citizens of South Central
Los Angeles
Los Angeles, CA

Dave Schleiger, A.I.A.
Chico, CA

***Campaign for Housing
and Community Development Funding***

Department of Housing and
Community Development
San Bernardino, CA

Devine & Gong
San Francisco, CA

East Bay Asian Local Development
Corporation
Oakland, CA

Ecumenical Association for Housing
San Rafael, CA

Eden Housing
Hayward, CA

El Centro Human Services Corporation
Los Angeles, CA

El Pueblo CDC
Los Angeles, CA

Esperanza Community Housing
Corporation
Los Angeles, CA

Esperanza International, Inc.
Solana Beach, CA

Family Service Agency of Santa
Barbara
Santa Barbara, CA

Family Service of Los Angeles
Los Angeles, CA

Hillview Mental Health Center, Inc.
Lake View Terrace, CA

Hoopa Valley Indian Housing Authority
Hoopa, CA

Housing Council of Marin
San Rafael, CA

Jubilee West, Inc.
Oakland, CA

Korean Youth Center
Los Angeles, CA

Laurin Association
Citrus Hts, CA

Local Initiatives Support Corporation
Los Angeles, CA

Merced County Office of Economic and
Strategic Development
Merced, CA

Mercy Charities Housing
San Francisco, CA

Mesa Grande Indian Housing Authority
San Deigo, CA

Mid-Peninsula Coalition
Redwood City, CA

Mobilization Against AIDS
San Francisco, CA

National Lawyers Guild
San Francisco, CA

Neighborhood Reinvestment
Corporation
Oakland, CA

North County Housing Foundation
Escondido, CA

Northern Circle Indian Housing
Authority
Ukiah, CA

Orange Cares
Orange, CA

***Campaign for Housing
and Community Development Funding***

Orange Coast Interfaith Shelter
Costa Mesa, CA

Pajaro Valley Housing Corp
Watsonville, CA

Round Valley Indian Housing Authority
Covelo, CA

S.K. Management Company
Los Angeles, CA

SRO Housing Corporation
Los Angeles, CA

San Francisco Council of Community
Housing Organizations
San Francisco, CA

San Francisco Council on
Homelessness
San Francisco, CA

San Francisco Housing Authority
San Francisco, CA

Santa Clara County Housing Authority
San Jose, CA

Satellite Senior Homes
Oakland, CA

Self-Help Enterprises
Visalia, CA

Sister Of The Holy Names, Justice &
Peace Committee
San Francisco, CA

Sisters of Mercy, Regional Council of
Auburn
Sacramento, CA

Sober Housing Network
Santa Monica, CA

South Bay Community Services, Inc.
Chula Vista, CA

Southern California Business
Development Corporation
Los Angeles, CA

Southern Ute Indian Housing Authority
Iqnacio, CA

St. Joseph Justice Center
Orange, CA

St. Stephen's COGIC
San Diego, CA

Sunny View Lutheran Home
Cupertine, CA

TECHO, Inc.
Watsonville, CA

Telegraph Hill Neighborhood Center
San Francisco, CA

The James Irvine Foundation
San Francisco, CA

The John Stewart Company
San Francisco, CA

The Mental Health Association of
Orange County
Orange, CA

Thomas House Shelter
Garden Grove, CA

United Cambodian Community
Long Beach, CA

United Way of Santa Clara County
San Jose, CA

***Campaign for Housing
and Community Development Funding***

Vermont Slauson Economic
Development Corporation
Los Angeles, CA

West Contra Costa Conservatn
El Cerrito, CA

Yuba City Redevelopment Agency
Yuba City, CA

Archdiocese of Denver Housing
Committee, Inc.
Denver, CO

Boulder County United Way
Boulder, CO

Brothers Redevelopment
Denver, CO

City of Boulder, Housing Division
Boulder, CO

Colorado Council of Churches
Denver, CO

Del Norte Neighborhood Development
Corporation
Denver, CO

Epworth United Methodist Church
Denver, CO

Fort Collins Area United Way
Fort Collins, CO

HOPE Communities, Inc.
Denver, CO

Human Services Inc.
Denver, CO

Ithaka Land Trust, Inc.
Colorado Springs, CO

Mercy Housing, Inc.
Denver, CO

NEWSED
Denver, CO

Northeast Denver Housing Center
Danver, CO

Pueblo Habitat for Humanity
Pueblo, CO

Social Justice Committee of Christ the
King Church
Pueblo, CO

Southwest Improvement Council
(SWIC)
Denver, CO

Asylum Hill Organizing Project
Hartford, CT

Bridgeport Housing Authority
Bridgeport, CT

Co-Opportunity
Hartford, CT

Connecticut Coalition to End
Homelessness
Wethersfield, CT

Connecticut Housing Investment Fund
Hartford, CT

Family Services Woodfield
Bridgeport, CT

Family and Children's Aid of
Mid-Fairfield
Norwalk, CT

***Campaign for Housing
and Community Development Funding***

Housing Operations
Management/Enterprise (HOME), Inc.
New Haven, CT

Legal Assistance Resource Center
Hartford, CT

Neighborhood Legal Services
Hartford, CT

Peoples' Bank
Bridgeport, CT

SINA
Hartford, CT

Sisters of Mercy of Connecticut
West Hartford, CT

State of Connecticut Department of
Health Services, Center for Policy
Development & Community Relations
Hartford, CT

United Way of Connecticut
Rocky Hill, CT

United Way of Southeastern
Connecticut
Gales Ferry, CT

Alliance To End Childhood Lead
Poisoning
Washington, DC

American Association of Homes and
Services for the Aging
Washington, DC

American Planning Association
Washington, DC

American Seniors Housing Association
Washington, DC

Bazelon Center for Mental Health Law
Washington, DC

Calvary Shelter, Inc.
Washington, DC

Center for Community Change
Washington, DC

Church Women United
Washington, DC

Coates and Lane Foundation
Washington, DC

Commission on Social Action of Reform
Judaism
Washington, DC

Community Family Life Services
Washington, DC

Community Partnership for the
Prevention of Homelessness
Washington, DC

Countryside Associates
Washington, DC

Enterprise Foundation
Washington, DC

Family Service America
Washington, DC

Hannah House, Inc.
Washington, DC

Jesuit Social Ministries
Washington, DC

Jewish Labor Committee
Washington, DC

***Campaign for Housing
and Community Development Funding***

Jobs for Homeless People
Washington, DC

John McIlwain of Powell, Goldstein,
Frazer & Murphy
Washington, DC

Jubilee Housing, Inc.
Washington, DC

Latino Economic Development
Corporation, Inc.
Washington, DC

Local Initiatives Support Corporation
Washington, DC

Lutheran Office for Governmental Affairs
Washington, DC

MUSCLE, Inc.
Washington, DC

Manna, Inc.
Washington, DC

Missionaries of Africa
Washington, DC

NETWORK: A Catholic Social Justice
Lobby
Washington, DC

National Alliance to End Homelessness
Washington, DC

National Apartment Association
Washington, DC

National Association of Indian Housing
Councils
Washington, DC

National Catholic Conference for
Interracial Justice
Washington, DC

National Coalition for the Homeless
Washington, DC

National Council of Catholic Women
Washington, DC

National Council of Churches
Washington, DC

National Housing Conference
Washington, DC

National Low-Income Housing Coalition
Washington, DC

National Multi Housing Council
Washington, DC

National Neighborhood Coalition
Washington, DC

Office of Social Development, Diocese
of Washington
Washington, DC

Peoples Involvement Corp.
Washington, DC

Susan C. Longstreet of Shaw, Pittman,
Potts & Trowbridge
Washington, DC

The Council of Churches of Greater
Washington
Washington, DC

U.S. Catholic Mission Association
Washington, DC

United States Catholic Conference
Washington, DC

***Campaign for Housing
and Community Development Funding***

United Way of America
Washington, DC

Homes in Partnership Inc.
Apopka, FL

Washington, DC Community
Development Support Collaborative
Washington, DC

Little Haiti Housing Association, Inc.
Miami, FL

Zacchaeus Community Kitchen
Washington, DC

Miami Beach Development Corporation
Miami Beach, FL

Delaware Chapter of NAHRO
Dover, DE

Miami Coalition for the Homeless
Miami, FL

Delaware Housing Coalition
Dover, DE

Neighborhood Housing Service of
Jacksonville, Inc.
Jacksonville, FL

Interfaith Housing of Delaware, Inc.
Wilmington, DE

New Century Development Corporation
Miami, FL

Leon N. Weiner & Associates
Wilmington, DE

Office of Justice and Peacem, Diocese
of St. Augustine
Jacksonville, FL

NCALL Research Inc.
Dover, DE

Pax Christi, Miami
Miami, FL

Neighborhood House
Wilmington, DE

People United to Lead the Struggle for
Equality
Miami, FL

Task Force on Homelessness
Dover, DE

Spinal Cord Living Assistance
Development, Inc.
Hialeah, FL

The Gilman Group, Ltd.
Wilmington, DE

Affordable Housing & Community
Development Corporation
Jacksonville, FL

St. John Community Development
Company
Miami, FL

Florida Impact
Tallahassee, FL

St. Petersburg Neighborhood Housing
Services, Inc
St. Petersburg, FL

Homeless Services Network of Orange
County
Orlando, FL

The Center for Family Services of Palm
Beach
West Palm Beach, FL

***Campaign for Housing
and Community Development Funding***

The Mustard Seed
St. Petersburg, FL

Pittsburgh Partners, Inc.
Atlanta, GA

United Way of Florida
Tallahassee, FL

Reynoldstown Revitalization
Corporation
Atlanta, GA

United Way of Hillsborough County
Tampa, FL

Savannah Development and Renewal
Authority
Savannah, GA

United Way of Martin County, Inc.
Stuart, FL

South East Atlanta Resource Center for
Housing, Inc.
Atlanta, GA

West Perrine CDC
Perrine, FL

YWCA of Jacksonville
Jacksonville, FL

Task Force for the Homeless
Atlanta, GA

Atlanta Catholic Social Services, Inc.
Atlanta, GA

Union Mission, Inc.
Savannah, GA

Atlanta Neighborhood Development
Partnership
Atlanta, GA

United Way of the Central Savannah
River Area
Augusta, GA

Christian Council of Metropolitan
Atlanta
Atlanta, GA

University Community Development
Corporation (UCDC)
Atlanta, GA

Families First
Atlanta, GA

Department of Mental Health &
Substance Abuse
Tamuning, GU

Georgia Coalition to End Homelessness
Atlanta, GA

Lokahi Pacific
Wailuku, Maui, HI

Interfaith Outreach Home, Inc.
Doraville, GA

Oahu Social Ministry
Kaneohe, HI

Office for Social Ministry
Savannah, GA

The 'Opelu Project, Inc.
Wai'anae, HI

Peopletown Revitalization Corporation
Atlanta, GA

Coalition for Family & Children's
Services in Iowa
Des Moines, IA

***Campaign for Housing
and Community Development Funding***

Canyon Area United Way
Nampa, ID

Lakefront SRO Corp
Chicago, IL

Idaho Housing Coalition
Boise, ID

Local Initiatives Support Corporation
Chicago, IL

United Way of Idaho Falls & Bonneville
County, Inc.
Idaho Falls, ID

Midwest Center for Labor Research
Chicago, IL

Adorers of the Blood of Christ, Peace &
Justice Office
Red Bud, IL

Office for Social Concerns, Diocese of
Springfield in Illinois
Springfield, IL

Chicago Coalition for the Homeless
Chicago, IL

Office of Peace & Justice
Chicago, IL

Chicago Commons Association
Chicago, IL

Peace and Justice Ministry, Diocese of
Joliet
Romeoville, IL

Chicago Dwellings Association
Chicago, IL

People of 113th Legislative District
East St. Louis, IL

Chicago Health Outreach
Chicago, IL

Project Now Community Action Agency
Rock Island, IL

Deborah's Place
Chicago, IL

SHAC
Chicago, IL

Economic Opportunity Program, Inc.
Elmira, IL

Sisters of Mercy, Regional Community
of Chicago
Chicago, IL

Illinois Conference of Churches
Springfield, IL

Springfield Dominican Sisters
Springfield, IL

Jane Addams Resource Corporation
Chicago, IL

St. Agatha's West Side Residents
Organization
Chicago, IL

Justice and Peace Committee, Catholic
Theological Union
Chicago, IL

St. Augustine College
Chicago, IL

Kenwood Oakland Community
Organization
Chicago, IL

The Neighborhood Institute
Chicago, IL

***Campaign for Housing
and Community Development Funding***

United Way of the Quad Cities Area
Rock Island, IL

Unity House
Chicago, IL

Will County Emergency Housing
Development
Joliet, IL

Woodstock Intitute
Chicago, IL

Business Opportunities Systems, Inc.
Indianapolis, IN

Family Service Council of Indiana
Noblesville, IN

Housing Partnerships, Inc.
Columbus, IN

Indiana Association of Community
Economic Development
Indianapolis, IN

Indiana Coalition On Housing And
Homeless Issues
Indianapolis, IN

LaCasa of Goshen, Inc.
Goshen, IN

Local Initiatives Support Corporation
Indianapolis, IN

Marian College
Indianapolis, IN

Martin Luther King Multi-Service Center
Indianapolis, IN

Sisters of St. Francis
Oldenburg, IN

Sisters of St. Joseph, Third Order of St.
Francis
South Bend, IN

South Bend Heritage Foundation
South Bend, IN

United Way of Bartholomew County,
Inc.
Columbus, IN

United Way of Howard County
Kokomo, IN

Adorers of the Blood of Christ, Wichita
Kansas Province
Wichita, KS

Community Development Coalition
Wichita, KS

Housing and Credit Counseling, Inc.
Topeka, KS

NEK-CAP, Inc.
Hiawatha, KS

Sac & Fox Tribe of Missouri
Reserve, KS

Social Justice Network, Sisters of
Charity of Leavenworth
Kansas City, KS

Topeka City Homes, Inc.
Topeka, KS

Anawim Housing, Inc.
Newport, KY

Council for Peace & Justice, Diocese of
Lexington
Cumberland, KY

***Campaign for Housing
and Community Development Funding***

Dominican Sisters of Saint Catherine of
Siena, Kentucky
Saint Catharine, KY

Family and Children's Agency
Louisville, KY

Kentucky Flood Control Advisory
Commission
Frankford, KY

Louisville Community Design Center
Louisville, KY

Metro Housing Coalition
Louisville, KY

Nazareth Villages Inc.
Nazareth, KY

New Directions Housing Corporation
Louisville, KY

Office of Social Concerns, Diocese of
Owensboro
Owensboro, KY

Sisters of Divine Providence, Peace &
Justice
Melbourne, KY

United Way of Kentucky
Louisville, KY

Volunteers of America of Kentucky, Inc.
Louisville, KY

Catholic Housing Services
Houma, LA

Catholic Social Services
Houma, LA

Good Samaritan Ministry
Slidell, LA

Hope House, Inc.
New Orleans, LA

Louisiana Interchurch Conference
Baton Rouge, LA

Neighborhood Development Foundation
(NDF)
New Orleans, LA

Total Community Action
New Orleans, LA

AIDS Action Committee
Boston, MA

Aquinnah Wampanoag Tribal Indian
Housing Authority
Gay Head, MA

Council of Churches of Greater
Springfield
Springfield, MA

Dominican Sisters of Charity of the
Presentation
Dighton, MA

Family Service Association of Greater
Lawrence
Lawrence, MA

Justice and Peace Center, Sisters of
Notre Dame de Namur
Boston Providence, MA

Marist Missionary Sisters
Waltham, MA

Massachusetts Affordable Housing
Alliance
Boston, MA

Massachusetts Association of CPLs
Boston, MA

***Campaign for Housing
and Community Development Funding***

Massachusetts Coalition for the
Homeless
Boston, MA

Shelter, Inc.
Cambridge, MA

The Better Homes Fund
Newton, MA

The Community Builders
Boston, MA

The Dominican Nuns
West Springfield, MA

The ICA Group
Boston, MA

The Somerville Corporation
Somerville, MA

The Women's Institute for Housing &
Economic Development
Boston, MA

U.S. Leadership, Sisters of Notre Dame
de Namur
Boston, MA

USA Justice and Peace Network,
Sisters of Notre Dame de Namur
South Boston, MA

United Way of Massachusetts Bay, Inc.
Boston, MA

Urban Edge Housing Corporation
Roxbury, MA

Worcester Common Ground
Worcester, MA

Associated Catholic
Charities/Archdiocese of Baltimore
Baltimore, MD

Baltimore Mental Health Systems, Inc.
Baltimore, MD

Benedictine Sisters of Baltimore
Lutherville, MD

CASH
Baltimore, MD

Carmelite Sisters of Charity
Silver Spring, MD

Catholic Charities
Baltimore, MD

Central Maryland Ecumenical Council
Baltimore, MD

Citizens for Fair Housing, Inc./Middle
East Community
Baltimore, MD

Community Assistance Network
Baltimore, MD

Community Building in Partnership, Inc.
Baltimore, MD

Community Ministry of Montgomery
County
Rockville, MD

Coppin Heights Neighborhood Housing
Services
Baltimore, MD

Development Training Institute
Baltimore, MD

Development Training Institute
Baltimore, MD

***Campaign for Housing
and Community Development Funding***

Enterprise Foundation
Baltimore, MD

First Maryland Mortgage & Financial
Services
Columbia, MD

Garrett County Community Action
Committee, Inc.
Oakland, MD

Harriet Tubman Coalition
Cambridge, MD

Health Care for the Homeless, Inc.
Baltimore, MD

Homes for America, Inc.
Annapolis, MD

Housing Assistance Corporation
Baltimore, MD

Housing Opportunities for Women
Silver Spring, MD

Interfaith Consortium of Greater
Cumberland, Inc.
Cumberland, MD

Interfaith Housing Development
Corporation of the Eastern Shore, Inc.
Denton, MD

Jelili Ogundele
Baltimore, MD

Leadership Conference of Women
Religious
Silver Spring, MD

MD Low-Income Housing Coalition
Baltimore, MD

Marianist Office of Justice and Peace
Baltimore, MD

Maryknoll Sisters Eastern Region
Baltimore, MD

Maryland Community Development
Corporation
Crownsville, MD

Maryland Low Income Housing
Coalition
Baltimore, MD

Maryland Low-Income Housing
Coalition
Baltimore, MD

McAuley Institute
Silver Spring, MD

Neighborhood Housing Services of
Baltimore, Inc.
Baltimore, MD

Neighborhood Reinvestment
Corporation
Baltimore, MD

Neighborhood Rental Services of
Baltimore, Inc.
Baltimore, MD

People's Homesteading Group
Baltimore, MD

Project PLASE, Inc.
Baltimore, MD

Sandtown Winchester Improvement
Association
Baltimore, MD

Sandtown-Habitat for Humanity
Baltimore, MD

***Campaign for Housing
and Community Development Funding***

School Sisters of Notre Dame
Baltimore, MD

Sisters of Mercy Leadership Team,
Baltimore Community
Baltimore, MD

Sisters of Mercy of the Americas
Silver Spring, MD

Southeast Development
Baltimore, MD

Southwest Visions, Inc.
Baltimore, MD

St. Ambrose Housing Aid Center
Baltimore, MD

St. Joseph's Catholic Community
Eldersburg, MD

St. Luke's House, Inc.
Bethesda, MD

Tri-Churches Housing, Inc.
Baltimore, MD

Western Maryland Interfaith Housing
Development Corporation
Frederick, MD

Women's Housing Coalition, Inc.
Baltimore, MD

Covenant Community Land Trust
Orland, ME

Family Homes Land Trust
Cherryfield, ME

H.O.M.E., Inc.
Orland, ME

Maine Coalition for the Homeless
Augusta, ME

Maine Homestead Land Trust Alliance
Orland, ME

New England Mercy Justice
Portland, ME

Pleasant Point Passamaquoddy
Perry, ME

Sisters of Mercy Leadership Team,
Portland Community
Portland, ME

The Housing Foundation
Orono, ME

Western Mountain Community Land
Trust
Farmington, ME

Adrian Dominican Sisters
Adrian, MI

Archdiocese of Detroit
Birmingham, MI

Barton-McFarlane Neighborhood
Association
Detroit, MI

Burton NHS, Inc.
Burton, MI

Burton Neighborhood Housing Services,
Inc.
Burton, MI

Coalition for Unmet Needs
Belleville, MI

Committee Concerned with Housing
Flint, MI

***Campaign for Housing
and Community Development Funding***

Community Foundation of Greater Flint
Flint, MI

Core City Neighborhoods
Detroit, MI

Corinthian Development/Group Services
Hamtramck, MI

Council of Catholic Women,
Archdiocese of Detroit
Detroit, MI

Court Street Village Housing
Corporation
Flint, MI

Detroit Health Care for the Homeless,
Inc.
Detroit, MI

Detroit Non-Profit Housing
Detroit, MI

Flint Neighborhood Improvement
Preservation Project, Inc.
Flint, MI

Groundwork For A Just World
Detroit, MI

Holy Trinity Community Outreach
Detroit, MI

Isoco County Housing Commissn
Tawas City, MI

Kalamazoo NHS, Inc.
Kalamazoo, MI

Michigan Avenue Community
Organization
Detroit, MI

Michigan Federation of Private Child
and Family Agencies
Lansing, MI

Michigan Housing Trust Fund
Lansing, MI

NBD Bank
Detroit, MI

NHS of Pontiac
Pontiac, MI

NISE
Benton Harbor, MI

Nelson Neighborhood Improvement
Association
Muskegon, MI

New Hope Non-Profit Housing
Corporation
Detroit, MI

Newman Catholic Center, Wayne State
University
Detroit, MI

Office of Justice and Peace,
Archdiocese of Detroit
Detroit, MI

Ogemaw County Housing Commission
West Branch, MI

SOS Crisis Center
Ypsilanti, MI

Salem Housing Task Force
Flint, MI

Secretariat for Social Justice, Diocese
of Grand Rapids
Grand Rapids, MI

***Campaign for Housing
and Community Development Funding***

Sisters of Mercy, Regional Community
of Detroit
Farmington Hills, MI

South East Economic Development
Grand Rapids, MI

Southwest Detroit Business Association
Detroit, MI

St. Charles Catholic Church
Detroit, MI

St. Gabriel Catholic Church
Detroit, MI

St. Irene Catholic Church
Dundee, MI

St. Lucy Catholic Church
St. Claire Shores, MI

St. Martha Catholic Parish
Dearborn, MI

St. Thomas Aquinas Catholic Parish
Detroit, MI

Swan Non Profit Housing Corporation
Detroit, MI

U-SNAP-BAC
Detroit, MI

United Way of Genesee/Lepeep County
Flint, MI

United Way of Michigan
Lansing, MI

United Way's First Call For
Help/Volunteer Center
Monroe, MI

Warren/Conner Development Coalition
Detroit, MI

Aitkin County HRA
Aitkin, MN

American Indian Community Housing
Organization
Deluth, MN

Brainerd HRA
Brainerd, MN

Calais Corporation
St. Paul, MN

Chisago County Housing and
Redevelopment Authority
Center City, MN

CommonBond Communities
St. Paul, MN

Community Builders
Hopkins, MN

Department of Planning & Economic
Development
St. Paul, MN

Elim Transitional Housing, Inc.
Columbia Heights, MN

Family Resource Center
Rush City, MN

Family Service Inc.
St. Paul, MN

Franciscan Community
Rochester, MN

Housing & Redevelopment Authority of
Cambridge
Cambridge, MN

***Campaign for Housing
and Community Development Funding***

Housing and Redevelopment Authority
of Mora
Mora, MN

Incarnation House
Minneapolis, MN

Minnesota AIDS Project
Duluth, MN

Metropolitan Interfaith Council on
Affordable Housing
Minneapolis, MN

Minnesota Coalition for the Homeless
Minneapolis, MN

Minnesota Coalition for the Homeless
Minneapolis, MN

Minnesota Department of
Transportation
St. Paul, MN

Minnesota Housing Partnership
Minneapolis, MN

Northeast Minnesota Housing
Partnership
Tower, MN

Overcoming Poverty Together
Mankato, MN

Pillsbury United Neighborhood Services
Minneapolis, MN

Social and Rural Concerns Office,
Diocese of New Ulm
New Ulm, MN

St. Bridget Church
Minneapolis, MN

United Way of St. Cloud Area
St. Cloud, MN

West 7th Federation
St. Paul, MN

Whittier Alliance
Minneapolis, MN

Adequate Housing for Missourians
St. Louis, MO

Community Services League
Independence, MO

DeSales Community Housing
Corporation
St. Louis, MO

Diocese of Kansas City/St. Joseph
Kansas City, MO

Grand Rapids Dominicans, Leadership
Team
Grand Rapids, MO

Greater Kansas City Housing
Information
Kansas City, MO

Hamilton Heights Neighborhood
Organization, Inc.
St. Louis, MO

Heart of America United Way
Kansas City, MO

Intercommunity Housing Association
St. Louis, MO

Lutheran Family & Child Services
St. Louis, MO

Missouri Association for Social Welfare
Jefferson City, MO

***Campaign for Housing
and Community Development Funding***

Old Northeast, Inc.
Kansas City, MO

Pruitt-Igoe Development Corporation
St. Louis, MO

Regional Housing Alliance
St. Louis, MO

Restart, Inc.
Kansas City, MO

SSND Mission Effectiveness Office
St. Louis, MO

Sisters of Mercy, Regional Community
of St. Louis
St. Louis, MO

Sisters of the Most Precious Blood,
General Administration
O'Fallon, MO

Society of the Sacred Heart, United
States Province
St. Louis, MO

St. Louis Province Leadership Team,
Sister of St. Joseph of Carondelet
St. Louis, MO

Swope Parkway Health Center's Health
Care for the Homeless
Kansas City, MO

Catholic Social and Community
Services
Biloxi, MS

Greater Greenville Housing &
Revitalization Association, Inc.
Greenville, MS

Humphreys County Union for Progress
Belzoni, MS

Jackson Metro Housing Partnership
Jackson, MS

Quitman County Development
Organization
Marks, MS

Stewpot Community Services, Inc.
Jackson, MS

Town of Bolton Development
Corporation
Bolton, MS

Washington County Union for Progress
Leland, MS

Crow Tribal Indian Housing Authority
Crow Agency, MT

Fort Peck Indian Housing Authority
Poplar, MT

New Life Mission
Poplar, MT

Affordable Housing Coalition of
Asheville & Buncombe County
Asheville, NC

Belmont Community Development
Corporation
Charlotte, NC

Downtown Housing Improvement
Corporation
Raleigh, NC

Durham County Mental Health,
Developmental Disability and
Substance Abuse Services
Durham, NC

East Winston CDC
Winston-Salem, NC

***Campaign for Housing
and Community Development Funding***

Episcopal Housing Ministry
Raleigh, NC

Family Service Inc. of Gaston County
Gastonia, NC

Family Services Center, Raleigh
Raleigh, NC

Gateway C.D.C
Henderson, NC

Greater Greensboro Housing
Foundation, Inc.
Greensboro, NC

Greensboro Housing Coalition
Greensboro, NC

Johnston-Lee Community Action
Smithfield, NC

Mountain Housing Opportunities, Inc.
Asheville, NC

Northstate Legal Services
Hillsborough, NC

Southeast Raleigh CDC
Raleigh, NC

St. Andrew the Apostle Catholic Church
Mars Hill, NC

United Way of Asheville & Buncombe
County
Asheville, NC

United Way of Wake County, Inc.
Raleigh, NC

Wake County Planning Department
Raleigh, NC

West Greenville Community
Development Corporation
Greenville, NC

YMI Cultural Center, Inc.
Asheville, NC

Fargo-Moorhead Coalition for the
Homeless
Fargo, ND

Fort Totten Indian Housing Authority
Fort Totten, ND

Harrington Homes Program
Omaha, NE

Holy Name Housing Corporation
Omaha, NE

Sisters of Mercy Leadership Team,
Auburn Community
Omaha, NE

New Hampshire Council of Churches
Concord, NH

Affordable Housing Network of New
Jersey
Trenton, NJ

Camden Lutheran Housing Corporation
Camden, NJ

Camden Urban Womens Center
Camden, NJ

Capstone Corporation
Trenton, NJ

Catholic Community Services Housing
Corporation
Newark, NJ

***Campaign for Housing
and Community Development Funding***

Cerebral Palsy of North Jersey
East Orange, NJ

New Jersey Community Loan Fund
Trenton, NJ

Comboni Missionaries, Office for
Justice and Peace
Montclair, NJ

NonProfit Affordable Housing Network
of New Jersey
Trenton, NJ

Commerce Bancorp Inc.
Cherry Hill, NJ

North Camden Land Trust
Camden, NJ

Community Access Unlimited, Inc
Elizabeth, NJ

O.C.E.A.N.
Toms River, NJ

Domestic Abuse Services, Inc.
Newton, NJ

Office of Peace and Justice, Missionary
Servants of the Most Holy Trin
Camden, NJ

Fairmont Housing Corporation
Jersey City, NJ

Respond, Inc.
Camden, NJ

Greensboro Episcopal Housing Ministry
Greensboro, NJ

Sisters of Mercy, Regional Community
of New Jersey
Watchung, NJ

HABcore Inc.
Middletown, NJ

Tri-City Peoples Corporation
Newark, NJ

Habitat for Humanity
Mt. Holly, NJ

United Way of Essex and West Hudson
Newark, NJ

Housing Partnership/Morris Cty
Cedar Knolls, NJ

United Way of Morris County
Morristown, NJ

La Casa de Don Pedro
Newark, NJ

United Way of Somerset County
Somerville, NJ

Let's Celebrate
Jersey City, NJ

United Way of Union County
Elizabeth, NJ

NJ Association on Correction
Trenton, NJ

Urban League of Metropolitan Trenton,
Inc.
Trenton, NJ

Neighborhood Housing Services of
Newark
Newark, NJ

YWCA of Hudson County
Jersey City, NJ

***Campaign for Housing
and Community Development Funding***

Albuquerque Alliance to End
Homelessness
Albuquerque, NM

Catholic Charities of Gallup
Gallup, NM

Greater Albuquerque Housing
Partnership
Albuquerque, NM

Legislative Review Board, Archdiocese
of Santa Fe
Albuquerque, NM

Neighborhood Housing Services of
Santa Fe
Santa Fe, NM

New Mexico Coalition to End
Homelessness
Albuquerque, NM

Pueblo of Laguna Indian Housing
Authority
Laguna, NM

Taos County Housing Authority
Taos, NM

Women's Intercultural Center, Inc.
Anthony, NM

United Way of Northern Nevada And
the Sierra
Reno, NV

Yerington Paiute Indian Housing
Authority
Yerington, NV

AIDS ROCHESTER
Rochester, NY

Access Development Fund
New York, NY

Asian Americans for Equality
New York, NY

BRC Human Services Corporation
New York, NY

Banana Kelly Community Improvement
Association
Bronx, NY

Bronx United in Leveraging Dollars, Inc.
Bronx, NY

Catherine McAuley Housing
Rochester, NY

Catholic Charities of the Southern Tier,
Diocese of Rochester
Elmira, NY

Catholic Diocese of Ogdensburg
Ogdensburg, NY

Catholic Family Center
Rochester, NY

Church of St. Mark
Brooklyn, NY

Committee for the Heights Inwood
Homeless, Inc.
New York, NY

Common Ground Community, HFDC,
Inc.
New York, NY

Community Service Society of New
York
New York, NY

***Campaign for Housing
and Community Development Funding***

Concepts in Community Development
Jamaica, NY

Council of Churches of the City of New
York
New York, NY

Covenant Housing Corporation of
Central New York
Syracuse, NY

Duncan Elder
Cold Spring Harbor, NY

Eastside Catholic Parish
Elmira, NY

Elda Peralta
Brooklyn, NY

Encore Community Services
New York, NY

Erie County Commision on
Homelessness
Buffalo, NY

Food First, Inc.
Brooklyn, NY

Funding Exchange
New York, NY

Gateways Community Living Program
Elmira, NY

Glaves House, Inc. & Hargrave
Associates
New York, NY

Goddard Riverside Community Center
New York, NY

Hamilton Housing Development
Company
New York, NY

Human Development Services
Port Chester, NY

Manhattan Borough Development
Corporation
New York, NY

Morrisania Revitalization Corporation
Bronx, NY

N.Y. Sisters of Charity, Social Concerns
Office
Bronx, NY

NY Housing Conference
New York, NY

Neighborhood Preservation
Coalition/NYS
Albany, NY

New York Housing Conference
New York, NY

Northern Manhattan Improvement
Corporation
New York, NY

Parish & Weiner, Inc.
Tarrytown, NY

Paulist Fathers
Scarsdale, NY

Pratt Institute Center for Community
and Environmental Development
Brooklyn, NY

ROUSE-RPC, Inc.
Troy, NY

***Campaign for Housing
and Community Development Funding***

Resurrection House, Inc.
Wheatley Heights, NY

SEBCO Development Company, Inc.
Bronx, NY

SFDS Development Corporation
New York, NY

Saint Anthony's Residence
Bronx, NY

Senior Housing Resource Corporation
Staten Island, NY

Settlement Housing Fund, Inc.
New York, NY

Simeon Service Foundation
Bronx, NY

Sisters of Mercy, Regional Community
of Brooklyn
Brooklyn, NY

Sisters of Mercy, Rochester Regional
Community
Rochester, NY

Sojourner House
Rochester, NY

Steuben-Livingston Agricultural Project,
Inc.
Cohocton, NY

Suffolk Community Development
Centereach, NY

The Jericho Project
New York, NY

The Sharing Community, Inc.
Yonkers, NY

Thorpe Family Residence
Bronx, NY

Tioga County Rural Ministry
Oswego, NY

Tremont Commonwealth Council-
Vocational Instruction Project, Inc.
Bronx, NY

Trinity Lower East Side Lutheran Parish
New York, NY

Two Plus Four Construction Company
Syracuse, NY

United Way of Buffalo & Erie County
Buffalo, NY

United Way of Central New York
Syracuse, NY

Wartburg Lutheran Home for the Aging
Brooklyn, NY

Washington Heights Mental Health
New York, NY

West Side Federation
New York, NY

Woodstock HDHC for Senior Citizens
New York, NY

YMCA of Brookly
Brooklyn, NY

Association for Better Community
Development, Inc.
Canton, OH

Broadway Area Housing Coalition
Cleveland, OH

***Campaign for Housing
and Community Development Funding***

Brown-Dorr-Collingwood Development
Corporation
Toledo, OH

Commission on Catholic Community
Action
Cleveland, OH

Buckeye Area Development
Corporation
Cleveland, OH

Community Land Cooperative of
Cincinnati
Cincinnati, OH

COHAB, Inc.
Cleveland, OH

David's House of Compassion, Inc
Toledo, OH

Catholic Action Commission, Lorain
County
Lorain, OH

Deaslee Neighborhood Center
Cincinnati, OH

Catholic Social Services & Counseling
of Cuyahoga County
Cleveland, OH

Department of Community
Development
Cleveland, OH

City of Lima
Lima, OH

Department of Social Action, Catholic
Diocese of Youngstown
Youngstown, OH

Clark Metro Development Corporation
Cleveland, OH

Detroit Shoreway Community
Development Organization
Cleveland, OH

Cleveland Health Care for the Homeless
Cleveland, OH

Drop Inn Center Shelterhouse
Cincinnati, OH

Cleveland Housing Network
Cleveland, OH

EBCON, Inc.
Cincinnati, OH

Coal/Housing & Homelessness
Columbus, OH

East Akron Community House
Akron, OH

Coalition on Homelessness & Housing
in Ohio
Columbus, OH

Famicos Foundation
Cleveland, OH

Columbus Housing Partnership
Columbus, OH

Family Service Agency
Youngstown, OH

Columbus Urban League, Inc.
Columbus, OH

Family Service Association
Dayton, OH

***Campaign for Housing
and Community Development Funding***

Family Transitional Housing Inc.
Cleveland, OH

Friendly Inn Settlement House
Cleveland, OH

Friends of the Homeless
Columbus, OH

Greene Metropolitan Housing Authority
Xenia, OH

Hamilton County Department of
Community Development
Cincinnati, OH

Help Center, Inc.
Dayton, OH

Homes on the Hill CDC
Columbus, OH

Hough Area Partners in Progress
Cleveland, OH

Interchurch Council of Greater
Cleveland
Cleveland, OH

Lutheran Housing Corporation
East Cleveland, OH

Lutheran Social Services of Central
Ohio
Columbus, OH

Miami Purchase Preservation
Fund-Partners in Housing
Cincinnati, OH

Moreland Community Association
Shaker Heights, OH

Mt. Pleasant NOW Development
Corporation
Cleveland, OH

Natl Affordable Housing Trust
Columbus, OH

Near West Housing Corporation
Cleveland, OH

Neighborhood House, Inc.
Columbus, OH

Neighborhood Progress Inc.
Cleveland, OH

North Fairmount Community Center
Cincinnati, OH

North River Development Corporation
Toledo, OH

Northriver Development Corporation
Toledo, OH

Ohio CDC Association
Columbus, OH

Ohio Capital Corp/Housing
Columbus, OH

Ohio Council of Churches
Columbus, OH

Organized Neighbors Yielding
Excellence, Inc.
Toledo, OH

Over the Rhine Housing Network
Cincinnati, OH

Over-The-Rhine Community Council
Cincinnati, OH

***Campaign for Housing
and Community Development Funding***

Over-The-Rhine Housing Network
Cincinnati, OH

United Way Services
Cleveland, OH

Owning the Realty, Inc.
Cincinnati, OH

United Way of Franklin County
Columbus, OH

People Working Cooperatively
Cincinnati, OH

United Way of Summit County
Akron, OH

Portsmouth Inner City Development
Corporation
Portsmouth, OH

United Way of the Greater Dayton Area
Dayton, OH

ReSTOC
Cincinnati, OH

University Settlement
Cleveland, OH

Sisters of Mercy, Regional Community
of Cincinnati
Cincinnati, OH

Urban Affairs Center of the University
of Toledo
Toledo, OH

Sisters of Saint Dominic of Akron, Ohio
Akron, OH

Walnut Hills Redevelopment
Foundation, Inc.
Cincinnati, OH

South of Main Development
Corporation
Columbus, OH

Absentee Shawnee Indian Housing
Authority
Shawnee, OK

St. Stephen's Community Homes
Columbus, OH

Chickasaw Indian Housing Authority
Ada, OK

Stark County Out of Poverty
Partnership, Inc.
Canton, OH

Choctaw Nation of Oklahoma Indian
Housing Authority
Hugo, OK

The Housing Advocates, Inc.
Cleveland, OH

Mission of Hope
Stillwater, OK

Toledo Warehouse District Association
Toledo, OH

Regional AIDS Interfaith Network
Oklahoma City, OK

Transitional Housing Inc.
Cleveland, OH

Franciscan Enterprise of Oregon
Portland, OR

Union-Miles Development Corporation
Cleveland, OH

Housing Development Center
Portland, OR

***Campaign for Housing
and Community Development Funding***

Housing Our Families
Portland, OR

Josephine County Community Services
Grants Pass, OR

Metropolitan Affordable Housing
Corporation
Eugene, OR

Neighborhood Economic Development
Corporation
Eugene, OR

Northeast Community Development
Corporation
Portland, OR

Oregon Shelter Network, Inc.
Salem, OR

REACH Community Development
Portland, OR

United Way & Community Chest of
Greater Cincinnati
Cincinnati, Oh

19th & Fernon Community Action
Group
Philadelphia, PA

Alliance for Better Housing
Kennett Square, PA

American Friends Service Committee
Philadelphia, PA

BPA Consulting
Verona, PA

Bloomfield-Garfield Corporation
Pittsburgh, PA

Bucks County Housing Group
Langhorne, PA

Catherine McAuley Center
Scranton, PA

Chinatown CDC
Philadelphia, PA

Commission for Justice, Sisters of St.
Joseph
Philadelphia, PA

Community Action of the Lehigh Valley
Bethlehem, PA

Community Human Services
Pittsburgh, PA

Community Service Council of Chester
County, Inc.
West Chester, PA

County of North Hampton, Department
of Human Services
Easton, PA

Crispus Attucks CDC
York, PA

Delaware Valley Community
Reinvestment Fund
Philadelphia, PA

Domestic Violence Center of Chester
City
West Chester, PA

East Liberty Development
Pittsburgh, PA

Eastside Alliance
Pittsburgh, PA

***Campaign for Housing
and Community Development Funding***

Economic Development Group
Pittsburgh, PA

Family Service
Lancaster, PA

Family Service Asociation of Bucks
County
Langhorne, PA

Family Service of Chester County
West Chester, PA

Garfield Jubilee Association, Inc.
Pittsburgh, PA

Harrisburg Center for Peace and
Justice
Harrisburg, PA

Holy Trinity Church
Philadelphia, PA

Home Ties and Sunnyside Housing
Corporation
Lancaster, PA

Housing Development Corporation
Lancaster, PA

Interfaith Housing Development
Corporation of Bucks County
Bristol, PA

Kensington Action Now
Philadelphia, PA

LA Comunidad Hispania
Kennett Square, PA

La Casa Del Pueblo
Kennett Square, PA

Lackawanna housing Development
Organization
Scranton, PA

Lutheran Settlement House Women's
Program
Philadelphia, PA

Manchester Citizens Corporation
Pittsburgh, PA

Mental Health Association of
Southeastern Pennsylvania
Philadelphia, PA

Mon Valley Initiative
Homestead, PA

Nazareth Housing Services
Pittsburgh, PA

New Kensington Development Center
Philadelphia, PA

Northside Civic Development
Pittsburgh, PA

Northside Conference
Pittsburgh, PA

Northside Tenants' Reorganization
Pittsburgh, PA

Oakland Planning and Development
Corporation, Inc.
Pittsburgh, PA

Octavia Hill Association
Philadelphia, PA

Office of Human Relation, Diocese of
Philadelphia
Philadelphia, PA

***Campaign for Housing
and Community Development Funding***

Ogontz Avenue Revitalization
Corporation
Philadelphia, PA

St. Mary's Immaculate
Conception/St. Joseph's
Wilkes-Barre, PA

PERC
Munhall, PA

The Rubinoff Company
Pittsburgh, PA

Pennsylvania Council of Churches
Harrisburg, PA

Trevor's Campaign for the Homeless
Newtown Square, PA

Pennsylvania Low Income Housing
Coalition
Glenside, PA

Tri-County Housing Development
Corporation
Harrisburg, PA

Philadelphia Neighborhood Housing
Services, Inc.
Philadelphia, PA

United Christian Ministries, Inc.
Osceola, PA

Pittman-Starrett Consultants
North Versailles, PA

United Way of Lackawanna County
Scranton, PA

Pittsburgh Area Religion and Race
Pittsburgh, PA

United Way of Southeast Delaware
County
Chester, PA

Pittsburgh Community Reinvestment
Group
Pittsburgh, PA

United Way of Southeastern
Pennsylvania
Philadelphia, PA

Pittsburgh Partnership for
Neighborhood Development
Pittsburgh, PA

United Way of Wyoming Valley
Wilkes-Barre, PA

Project H.O.M.E.
Philadelphia, PA

United Way of the Capital Region
Harrisburg, PA

Sisters of Divine Providence-Pittsburgh
Allison Park, PA

Women's Community Revitalization
Project
Philadelphia, PA

Sisters of Mercy, Regional Community
of Erie
Erie, PA

York Area Development Corporation
York, PA

Sisters of St. Francis of Philadelphia
Aston, PA

York Habitat for Humanity
York, PA

***Campaign for Housing
and Community Development Funding***

Estanzia Corazon, Inc.
Mayaguez, PR

Capitol Area Counseling
Pierra, SD

La Fondita de Jesus
Santorce, PR

Flandreau Santee Sioux Indian Housing
Authority
Flandreau, SD

Producir, Inc.
Canovanas, PR

Lewis & Clark Mental Health Center
Yankton, SD

Advent House
Providence, RI

Yankton Sioux Indian Housing Authority
Wagner, SD

Housing Network of Rhode Island
Providence, RI

Child and Family Services of Knox
County
Knoxville, TN

Office of Community Affairs, Diocese of
Providence
Providence, RI

City of Chattanooga, Better Housing
Community
Chattanooga, TN

Rhode Island Coalition for the
Homeless
Providence, RI

City of Knoxville
Knoxville, TN

Rhode Island Housing & Mortgage
Finance Agency
Providence, RI

East Tennessee Community Design
Center
Knoxville, TN

Catholic Charities Office of Social
Ministry
Charleston, SC

Family Service of Memphis
Memphis, TN

Clark Estates of Columbia
Columbia, SC

Family and Children's Services of
Chattanooga
Chattanooga, TN

Nehemiah Corporation
Greenville, SC

Knox Housing
Knoxville, TN

South Carolina Citizens for Housing
Columbia, SC

Matrix
Knoxville, TN

Safe Homes Network
Spartenburg, SC

Nashville Coalition for the Homeless
Nashville, TN

South Carolina Christian/Action Council
Columbia, SC

***Campaign for Housing
and Community Development Funding***

National Health Care for the Homeless
Nashville, TN

South Nashville Action People
Nashville, TN

Southern Neighborhoods Network
Nashville, TN

St. Patrick's Neighborhood Housing
Development Company
Memphis, TN

Tennessee Network for Community
Economic Development
Knoxville, TN

United Way of Middle Tennessee
Nashville, TN

United Way of the Mid-South
Memphis, TN

Wesley House Community Center
Knoxville, TN

AIOS Services of Dallas
Dallas, TX

Amigos Del Valle
Mission, TX

Cameron County Housing Authority
Brownsville, TX

Camino a la Paz
San Antonio, TX

Catholic Diocese of Fort Worth
Fort Worth, TX

Center for Housing Resources
Dallas, TX

Coalition for the Homeless of Houston
Houston, TX

Community Agency for Self-Help
Crystal City, TX

Community Services Agency
Carrizo Springs, TX

Covered Bridge Farm
LaGrange, TX

Dallas County Community Action
Committee, Inc.
Dallas, TX

Enterprise Foundation
Dallas, TX

Family Services of Beaumont, Inc.
Beaumont, TX

Housing Authority of the City of
Robstown
Robstown, TX

Housing Opportunities, Inc. of Fort
Worth
Fort Worth, TX

Interfaith Ministries for Greater Houston
Houston, TX

Liberation Community Inc.
Fort Worth, TX

Marketing and Finance
San Antonio, TX

Neighborhood Center, Inc.
Houston, TX

New Community Builders, Inc.
San Antonio, TX

***Campaign for Housing
and Community Development Funding***

Partners for the Common Good 2000
San Antonio, TX

People for Progress
Sweetwater, TX

Provincial Council, School Sisters of
Notre Dame, Dallas Province
Dallas, TX

San Antonio Alternative Housing
Corporation
San Antonio, TX

San Antonio Metropolitan Ministry
San Antonio, TX

Southwest Development Association
Austin, TX

Texas Association of Concerned
Citizens
San Marcos, TX

Texas Development Institute
Austin, TX

Texas Low Income Housing Coalition
Austin, TX

The Peace Housing Corporation
Dallas, TX

United Way of Metropolitan Tarrant
County
Fort Worth, TX

Vecinos Unidos, Inc.
Dallas, TX

Visitation House
San Antonio, TX

Peace and Justice Commission,
Diocese of Salt Lake City
Salt Lake City, UT

Salt Lake City NHS, Inc.
Salt Lake City, UT

Salt Lake County Homeless
Coordinating Committee
Salt Lake City, UT

St. Vincent de Paul Center
Salt Lake City, UT

The Information and Referral Center
Salt Lake City, UT

University of Utah Graduate School of
Business
Salt Lake City, UT

United Way of the Great Salt Lake Area
Salt Lake City, UT

Ute Indian Housing Authority Uintah
and Ouray
Fort Duchesne, UT

Valley Mental Health
Salt Lake City, UT

Carpenter's Lodgings, Inc.
Alexandria, VA

Daily Planet
Richmond, VA

Diamond Hill Neighborhood Watch &
Restoration, Inc.
Lynchburg, VA

Family and Children's Service
Richmond, VA

***Campaign for Housing
and Community Development Funding***

Greater Richmond Coalition for the
Homeless
Richmond, VA

Homebase of the Virginia Peninsula
Hampton, VA

Housing Opportunity Made Equal of
Richmond, Inc.
Richmond, VA

NASMHPD
Alexandria, VA

New Land Jobs
Lynchburg, VA

New Land Samaritan Inns, Inc.
Lynchburg, VA

New Road Community Development
Group of Exmore
Exmore, VA

Northern Virginia Family Service
Falls Church, VA

Old Huntersville Development
Corporation
Norfolk, VA

People, Inc.
Abingdon, VA

Robert Pierre Johnson Housing
Development
Arlington, VA

SERVE, Inc.
Manassas, VA

Tenants Support Committee
Alexandria, VA

The Northampton Housing Trust Inc.
Nassawadox, VA

United Way of America
Alexandria, VA

United Way of Central Virginia
Lynchburg, VA

VA Interagency Action Council for the
Homeless
Richmond, VA

Virginia Coalition for the Homeless
Richmond, VA

Virginia Interfaith Center for Public
Policy
Richmond, VA

Affordable Housing Network
St. Johnsbury, VT

Barre Neighborhood Housing Service
Barre, VT

Bennington-Rutland Opp Council
Rutland, VT

Brattleboro Area CLT
Brattleboro, VT

Sisters of Mercy Leadership Team,
Vermont Community
Burlington, VT

State of Vermont Affordable Housing
Coalition
Waterbury, VT

United Way of Chittenden County
Burlington, VT

***Campaign for Housing
and Community Development Funding***

Catholic Community Services of
Western Washington
Seattle, WA

Department of Social Concerns, Green
Bay Catholic Diocese
Green Bay, WI

Common Ground
Seattle, WA

Global Justice and Peace Office
Milwaukee, WI

Intercommunity Housing
Seattle, WA

Hope House
Milwaukee, WI

Low Income Housing Institute
Seattle, WA

Lutheran Social Services of Wisconsin
& Upper Michigan
Milwaukee, WI

Muckleshoot Indian Housing Authority
Auburn, WA

Menominee Tribal Indian Housing
Authority
Keshena, WI

Provincial Administration of Sisters of
Holy Names
Spokane, WA

North Division Neighborhood Residents
Milwaukee, WI

Tulalip Indian Housing Authority
Marysville, WA

Provincial Council, SSND, Milwaukee
Province
Milwaukee, WI

Washington Association of Churches
Seattle, WA

Social Concerns Office, Archdiocese of
Milwaukee
St. Francis, WI

Washington Low Income Housing
Network
Seattle, WA

Sokaogon Chippewa Indian Housing
Authority
Crandon, WI

Washington Low Income Hsg Congress
Seattle, WA

Bad River Indian Housing Authority
Odanah, WI

South Community Organization, Inc.
Milwaukee, WI

Cathedral of Christ King Peace &
Justice Group
Superior, WI

The Women's Community
Wausau, WI

Daystar, Inc.
Milwaukee, WI

United Way of Greater Milwaukee
Milwaukee, WI

Wisconsin Potawatomi Indian Housing
Authority
Crandon, WI

***Campaign for Housing
and Community Development Funding***

Appalachian R & D Fund
Welch, WV

Charleston East Community
Development Corporation
Charleston, WV

CommunityWorks West Virginia
Elkins, WV

Department of Social Ministries,
Diocese of Wheeling/Charleston
Wheeling, WV

Eastern West Virginia Community
Action Agency
Moorefield, WV

Magnolia Improvement, Inc.
Matewan, WV

Monroe County Community Services
Union, WV

Parkersburg Housing Authority
Parkersburg, WV

Randolph County Housing Authority
Elkins, WV

Western District Guidance Center
Parkersburg, WV

State of Wyoming, Office of Mental
Health
Cheyenne, WY

Wyoming Coalition for the Homeless
Cheyenne, WY

THE WHITE HOUSE
WASHINGTON

August 10, 1994

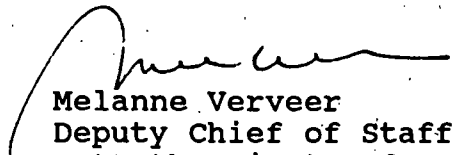
Dr. James A. Green
Physician Advisor Consulting Services
16040 Leffingwell Road #68
Whittier, CA 90603

Dear Dr. Green:

Mrs. Clinton asked me to thank you for writing and for sharing your thoughts about health care reform. As the Administration works with Congress to advance health care reform, we very much appreciate your counsel and interest.

Again, thank you for sharing your suggestions with us and best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

James A. Green, M.D.
Physician Advisor Consulting Services
16040 Leffingwell Road # 68
Whittier, CA 90603
Tel (310) 943-6479
(310) 9474406

PAM MAY 11 1994

April 8, 1994

Mrs. Hillary Rodham Clinton
First Lady of The United States of America
The Whitehouse
Washington, DC
20510

Dear First Lady:

Enclosed, please find a copy of a letter that I sent to the President in January of 1993. Please tell him that I appreciated his reply.

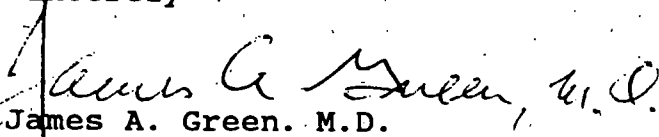
I understand that you will be giving the "keynote" address to the conferees attending the symposium titled "Building Blocks of Health Reform on Thursday, May 12, 1994 at the Omni Shoreham hotel in Washington, D.C. and I look forward to hearing your views on healthcare reform.

During the past 8 years, I have had the opportunity to speak to many of my colleagues at hospitals throughout the Southwest about cost containment in delivering quality health care without fear of medical malpractice confrontation. However; it is extremely important that "Tort Reform" be vigorously pursued to alleviate the fear of malpractice suits that hover over the heads of my colleagues trying to practice cost effective medicine. I am afraid that without some legal relief, the American physician will have a tendency to continue to overutilize diagnostic resources which will put an excessive strain on the healthcare dollar.

I hope that you will review the information in my letter to your husband and, perhaps, include my views in your detailed healthcare reform plan. I firmly believe that cost conatinment and quality assessment should be carried out at the grass roots level which can eliminate the tremendous cost of maintaining H.C.F.A.'s peer review system.

I look forward to seeing you and hearing you at the upcoming symposium in Washington, D.C come May.

Sincerely


James A. Green, M.D.

James A. Green, M.D.
Physician Advisor Consulting Services
16040 Leffingwell Road # 68
Whittier, CA 90603
Tel (310) 943-6479
(310) 9474406

January 26, 1993

The President
The Whitehouse
Washington, DC
20510

Dear Mr. President:

I am writing to you in response to your plea for ideas to help you bring about healthcare reforms. I want to assure you that I am not interested in a position in Washington, but I am interested in bringing forth some ideas that may well be meaningful to the healthcare of all american families and physicians. High quality cost effective medical care can be realized in our country if the approach to the problem starts at the hospital, clinic, HMO, PPO or IPA level. The following suggestions are made because we have been speaking to physicians, nurses, utilization directors and quality assurance directors for the past five years in hospitals across the Southwest and California and in every instance, after physicians understand how to "play the game" of managed healthcare, percent patient costs decreased while quality indicators showed improvement.

Below, please find a list of things that I believe need to be addressed that will help you and The First Lady plan for cost effective high quality medical services for all:

1. Promote the education of the physician cadre at the local level through talks to the medical staffs of hospitals.

2. Promote the establishment of Physician Advisors in the local hospitals, clinics, HMOs, etc. who will be able to carry on concurrent educational programs for their colleagues. When physicians understand their responsibility in containing patient costs, unnecessary utilization of hospital X-ray, laboratory and other modalities are drastically reduced. Physicians generate 80 to 85 percent of patient costs in or out of the hospital. The Physician Advisor is the catalyst that can bring about instant savings in patient costs. There may have to be certain incentives granted to hospitals to help with funding their Physician Advisor programs.

3. Encourage hospitals to carry out their own patient outcome studies that include risk of procedure versus outcome. Again, certain incentives may have to be considered to encourage hospitals

and other providers to carry on their own outcome studies in order to rush the process of standards of practice parameters.

4. Cut back the peer review system across the country. It has been ineffective, costly and has created animosity, confusion and fear among physicians. This alone has created a "to hell with it" attitude among my colleagues that may be responsible for tremendous waste in providing healthcare. The California PRO contract for one year is between \$36,000,000.00 and \$40,000,000.00. We won't need all of that accountability if hospitals have the incentives to provide their own to the Health Care Finance Administration. You can set up regional accountants to spot check quality patient services saving tremendous amounts now spent on the peer review system.

5. Consider the capitation system for patient care. Allow patients to enroll for care in the hospital of their choice which would allow them to use the doctors of choice who are on the medical staff of that hospital. In most areas around the country, physicians are seeing patients under the capitation system of payments. This would also stimulate competition for hospitals to provide higher standards of patient care.

6. Set up a trust fund for long term patient care and for catastrophic illnesses. Allow workers and employers to participate in a low cost insurance program that would assure them of not having to worry about losing all of their assets in the event of a catastrophic illness. This could be voluntary or mandatory.

7. Push for tort reform so that physicians will not feel threatened and feel that they have to order unnecessary tests, etc. to protect themselves in case of a malpractice confrontation. If physicians are to be expected to practice on government funded patients, then they should be protected under the rule of procedure for suing the government.

8. Review the waste in State Medicaid programs through unnecessary peer review, improper denial for services that are considered to be the standard of practice in the community. The cost of reviewing the appeals is a drain on the funding. In those hospitals who have their own utilization review programs, the need for double review is a waste of time and money.

9. Encourage medical schools to include sessions on healthcare management in their curricula for the senior student, interns and

residents.

10. The Primary goal is to make sure that physicians understand their role in medical cost containment through the judicious use of hospital and clinic resources. Make available information to physicians on "How To Play The Game Of Managed Healthcare". Our "game book" allows physicians to understand how they can practice high quality medical care in a cost efficient manner. I would be happy to furnish one to you if you are interested.

I realize that Congress wants accountability for every dollar spent, but the present system of peer review is operation overshoot. Allow the hospitals and clinics to continue their internal review and the savings in healthcare costs can be greatly reduced. Finally, I hope that you will explore some of the ideas that I have outlined above. Controlling healthcare costs has to start at the "grass roots" level and be maintained there. The physician has to be made aware of his vital role in bringing patient costs down and keeping them down. Our experience in educating physicians has borne this out in the many hospitals where we have had the pleasure to consult with their medical staff. If my staff and I can be of further service to you, we would be happy to be a part of the momentous task that lies ahead for you and your First Lady.

Sincerely,

James A. Green, M.D.
Medical Director

THE WHITE HOUSE
WASHINGTON

March 2, 1994

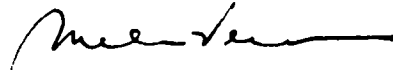
Mr. Barry Greenfield
906 North Kings Road
West Hollywood, CA 20500

Dear Mr. Greenfield:

Mrs. Clinton thanks you for your thoughtful letter. Your kind words of encouragement mean a great deal, and your continued support is invaluable as the administration works to bring meaningful, positive changes to government and to people's lives.

The President and First Lady are grateful for your past efforts and hope you will continue to join them in any way you can to make the coming years a time for renewed opportunity in America.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

June 6, 1994

Dr. Warren Grupe
Medical Director
International Center for Children's Health
601 Children's Lane
Norfolk, VA 23507

Dear Dr. Grupe:

Thank you for your letter of March 14 in which you requested assistance to support the "Bobek" Charity Foundation for the Children of Kazakhstan, a charity which was founded by the wife of Kazakhstani President Nazarbayev, Mrs. Sarah Nazarbayev.

During the First Lady's visit to the New Independent States (NIS) in January, she was able to see first-hand the critical need for primary care and preventive services. Regarding your exciting concepts of health community outreach and community education in Kazakhstan, I encourage you to contact Regina Coleman or Mary Ann Riegelman (telephone number 202-647-5876) of the U.S. Agency for International Development (USAID) for additional information on the private voluntary organization program for Central Asia. This regional program (initiated by the USAID Mission on Almaty, Kazakhstan) will support U.S. private voluntary organizations who partner with indigenous non-governmental organizations to develop a private social service sector in Central Asia. This program currently is in the design-stage. However, we anticipate that the program will be operative by mid-summer.

I hope that this information is useful to you. Please do not hesitate to contact me if I can be of further assistance.

Sincerely yours,



Melanne Verveer
Deputy Assistant to the President
Deputy Chief of Staff to the First Lady

INTERNATIONAL CENTER
FOR CHILDREN'S HEALTH

March 14, 1994

Ms. Melanne Verveer
Deputy Assistant to the President
Deputy Chief of Staff to the First Lady
The White House
Washington, D.C. 20500

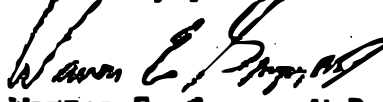
Dear Ms. Verveer:

Dr. Thomas Foley, of Pittsburgh's Children's Hospital, has told me of your query to him about organizations interested in health projects in the Republic of Kazakhstan. This is to let you know of our continuing interest, despite apparent limitations for USAID to expand their current involvement in the area.

Our interest and commitment started in 1990, when I was co-director of the first US-based medical assessment mission to Alma Ata and Guriev, sponsored by Chevron and Johnson & Johnson. The program devised by that mission is now just beginning. Last summer, the International Center for Children's Health was approached by the government relations firm of Nutter & Harris, through whom contact was made with the "BOBEK" Charity Foundation for the Children of Kazakhstan in an attempt to establish a maternal and child health outreach program for non-urban sectors of the Republic. Ambassador Djambourchine was involved with these discussions. The program was to involve community outreach, community education, primary care services and preventive services. In October 1993, I also met personally with the Minister of Health, Dr. Aukan Mashkeev, about health areas of importance to him. Our discussions included neonatal screening, identification of high risk patient groups, outpatient care delivery systems and human resource development. Unfortunately, there has not been a mechanism to fund these activities through US agencies.

The International Center for Children's Health would welcome an opportunity to work in Kazakhstan, as we currently do in Russia and Belarus. Anything you can do to help us help their children will be greatly appreciated. Any information or insights I can provide for you, which might encourage others to become active in the Republic, will be gladly provided. Please let me know where I can be of more service.

Sincerely yours


Warren E. Grupe, M.D.
Medical Director

Affiliated with Children's Hospital of The King's Daughters and Eastern Virginia Medical School
601 CHILDREN'S LANE, NORFOLK, VA 23507 • PHONE (804) 628-7713 • FAX (804) 624-9250

UNCLASSIFIED

FAX TRANSMITTAL SHEET

NATIONAL SECURITY COUNCIL
OLD EXECUTIVE OFFICE BUILDING
ROOM 373
WASHINGTON, D.C. 20506

FROM: ROSEMARIE FORSYTHE

PHONE: (202) 395-4508

FAX: (202) 395-1239

TO

FAX

PHONE

Melanne Verveer

6-6244

*Wicale
per send
Wm
J. J.*

NUMBER OF PAGES INCLUDING COVER SHEET 5

SPECIAL INSTRUCTIONS: If you have any further
technical questions, Roman Wasilewski is the State contact person.

UNCLASSIFIED



United States Department of State

Washington, D.C. 20520

**OFFICE OF THE COORDINATOR
OF U.S. ASSISTANCE
TO THE NEW INDEPENDENT STATES**

FAX COVER SHEET

DATE: 5/23
TOTAL PAGES: 1 (ie cover)

TO

NAME: ATIN HELEN

FAX NUMBER: 395-1239

FROM

NAME: ROMAN WASILEWSKI

OFFICE: S/NIS/C, U.S. Department of State

PHONE NUMBER: 202-647-2626

FAX NUMBER: 202-647-2636

COMMENTS:

May 2, 1994

Dr. Warren E. Grupe
Medical Director
International Center for Children's Health
601 Children's Lane
Norfolk, VA 23507

Dear Dr. Grupe:

Thank you for your letter of March 14 which requested assistance to support the "Bopek" Charity Foundation for the Children of Kazakhstan, a charity which was founded by the wife of Kazakhstani President Nazarbayev, Mrs. Sarah Nazarbayev.

During the First Lady's visit to the New Independent States (NIS) in January, Mrs. Clinton was able to see first-hand the critical need for primary care and preventive services. Mrs. Clinton has become involved personally in this issue. In fact, ~~at Mrs. Clinton's request, I chair a small working group of government and non-governmental officials to discuss ways we can improve the status of children's health in the New Independent States. We hope to bring both public and private sector support to this initiative.~~

Regarding your exciting concepts of health community outreach and community education in Kazakhstan, I encourage you to contact Regina Coleman or Mary Ann Riegelman (telephone number 202-647-5876) of the U.S. Agency for International Development (USAID) for additional information on the private voluntary organization program for Central Asia. This regional program (initiated by the USAID Mission in Almaty, Kazakhstan) will support U.S. private voluntary organizations who partner with indigenous non-governmental organizations to develop a private social service sector in Central Asia. This program currently is in the design-stage. However, we anticipate that the program will be operative by mid-summer.

We certainly encourage greater U.S. private voluntary activity in the Central Asian Republics. Providing critically needed assistance requires a partnership of the public and private sector as well as the good will and interest of individual citizens. We applaud your organization's excellent work that the International Center for Children's Health has done in Belarus and Russia and look forward to hearing of your work in Kazakhstan.

-6-

I hope this information is useful to you . Please do not hesitate to contact me if I can be of further assistance.

Sincerely,

Melanne Verveer
Deputy Assistant to the President
Deputy Chief of Staff to the First Lady

THE WHITE HOUSE
WASHINGTON

*Mailed
8/5/94*

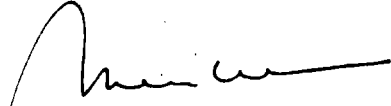
July 26, 1994

Mr. Kenneth Gutman
5203 Brooklyn Ave. NE
Seattle, WA 98105

Dear Mr. Gutman:

Mrs. Clinton asked me to thank you for providing her with a copy of your personal essay entitled **Clerks Playing Doctor**. Your comments regarding the problems you faced when seeking medical services are well taken. We appreciate hearing your views on this topic.

Sincerely,



Melanne Verveer
Deputy Chief of Staff
to the First Lady