

Withdrawal/Redaction Sheet

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. letter	To Pam Comegys from Melanne Verveer re: personal story (1 page)	04/08/1994	b(6)
002. letter	To Melanne Verveer from Roberta Cooper Ramo re: Legal Services Corporation (partial) (1 page)	09/16/1994	b(6)
003. report	Re: health care cases (1 page)	n.d.	b(6)
004. report	Handwritten statement re: personal health care and finances (2 pages)	n.d.	b(6)

COLLECTION:

Clinton Presidential Records
First Lady's Office
Melanne Verveer
OA/Box Number: 10252

FOLDER TITLE:

MV Correspondence A-G 1994 [loose] [2]

2013-0534-S

ry1708

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

FAX TRANSMITTAL FORMDate JUNE 27, 1994FROM AUGUSTUS OLIVER BROWN/HEALTH CARE BENEFITS TRUST FUND2655 Glendower Avenue
Los Angeles, CA 90027-1114

Telephone: (213) 660-0607

Fax: (213) 660-3646

TO Attention MS MELANNE VERVEERCompany THE WHITE HOUSEFax # (202) 456-6244

Number of

Pages, including Transmittal Form 5SPECIAL INSTRUCTIONS LETTER RE AN ALTERNATE TO A DEADLOCK ON HEALTH CARE
OR MESSAGEHCBTf FLOW-CHART

Received by _____

Name

Date

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HEALTH CARE BENEFITS TRUST FUND

The Program can be National, State or Local.

By stipulation with The State of California HC3TF is authorized to provide benefits to multi-employer groups which preempts state insurance law.

Government employees include special districts, i.e. Boards of Education, etc.

Initially, some voluntary, some mandated.

A dual-choice benefit schedule will be offered to allow individuals free choice of physicians.

The Trustees of HCBTF have collectively 150 years experience administering health care. One is a former Assistant Secretary of the Department of Defense for employee benefits in the armed forces.

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Annual savings in California for employee expenditures:

State of California, \$117.2 million

Federal Government, \$166.2 million

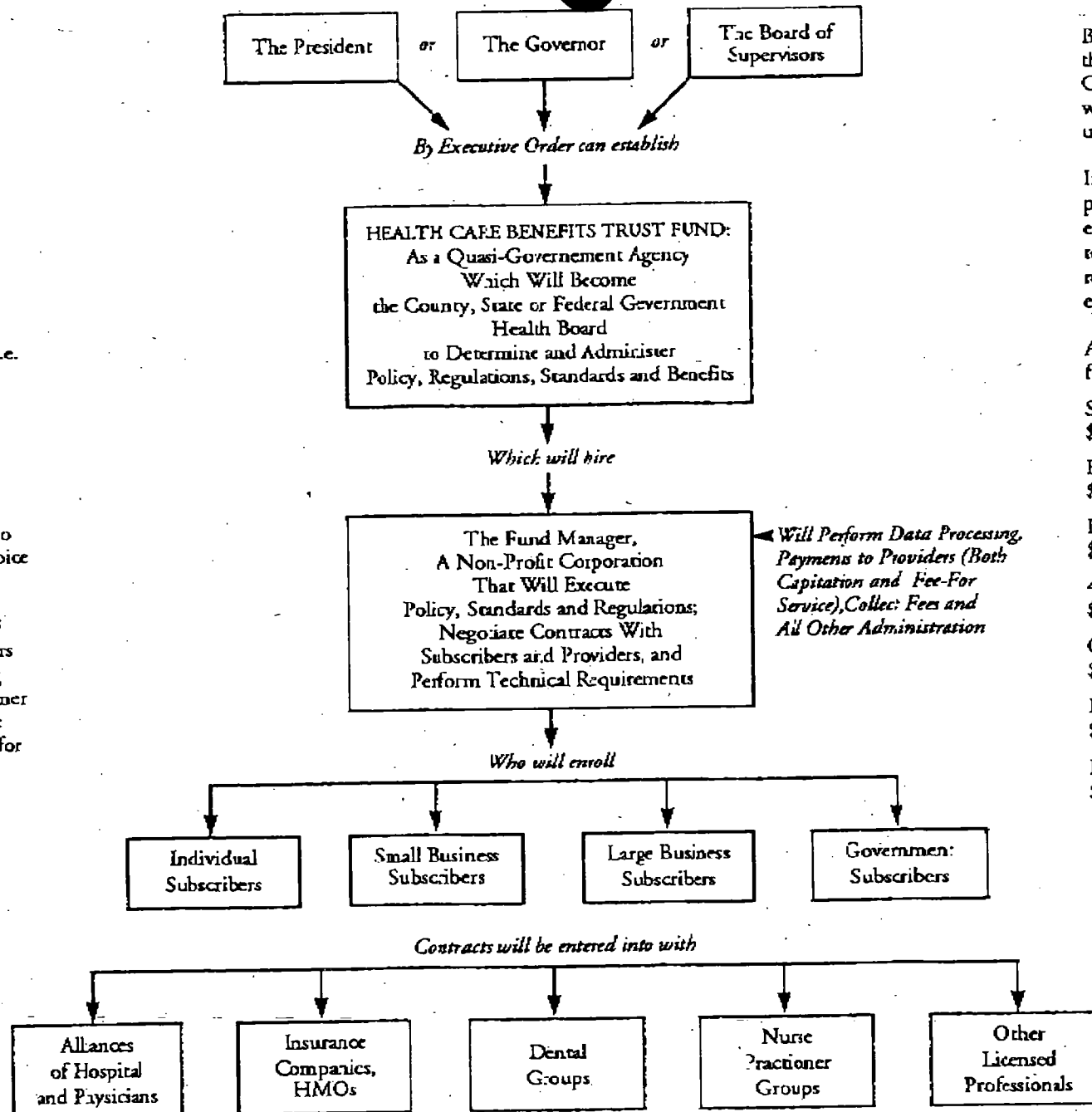
Los Angeles County, \$32.8 Million

455 cities in California, \$46.1 million

Other counties in California, \$413.5 million

For MediCal, \$435.8 million in California

For Medicare, \$608 million in California



HEALTH CARE BENEFITS TRUST FUND

The Ennis-Brown House • 2655 Glendower Avenue, Los Angeles, California 90027-1114 • Te. (213) 660-0607 Fax (213) 668-0234

HEALTH CARE BENEFITS TRUST FUND

The Ennis-Brown House
2655 Glendower Avenue
Los Angeles, California 90027-1114
Tel (213) 660-0607 Fax (213) 660-3646

June 27, 1994

Ms. Melanne Verveer
The White House
1600 Pennsylvania Avenue
Washington, DC 20005

Re An Alternate To A Deadlock On Health Care

Ms. Verveer:

Referring to our previous correspondence regarding health care, we are concerned about the resistance to the President's program, in and out of Congress. We applaud the President's statements recently reported in the press stating that he will resist compromising "universal care." Reports that the President is willing to compromise on almost everything else is dangerous and could result in serious negative effects.

There are reports in the press of possible deadlock, talk of major compromise and the effect no approved legislation would have on the November election. Any of these events would certainly hurt the President and his magnificent efforts to bring about health care reform for everyone.

We can give you an outline of a suggestion that could be of value. We do not, in any way, intend that the Administration substitute this suggestion for your present campaign in and out of Congress, but in the event a program that is not acceptable to the President appears to be moving through Congress, or because a deadlock is created with or without a filibuster, the President could have a program available and in place, established by Presidential edict, which needs no Congressional approval or appropriations from Congress. This Presidential order could achieve the following:

1. Pursuant to existing legislation, the Employee Retirement Income Security Act of 1974 (ERISA), the President could establish a National Health Security Board. The Board would be empowered to establish rules, regulations, and standards, pursuant to ERISA regulations, that would provide health care to all employers in the nation whether government employers or private sector employers. According to our calculations, which we can document, health care benefits can be offered at approximately five percent less than both government and private sector employers are now paying, and accumulate 10%-20% additional savings from present expenditures. Prevailing expenditures can be reduced by the techniques we have developed, which are not theories, but use tested and proven methods. Savings of 20% of \$900 billion from annual health care expenditures is a lot of money that could be used to provide health care for the uninsured, particularly women and children.

The National Health Board can implement and administer the program for the entire nation with the help from one or more competent, experienced fund manager organization(s), or delegate administration/implementation authority to each State in

HEALTH CARE BENEFITS TRUST FUND

Melanne Verveer

June 27, 1994

Page 2

accordance with the Nation Health Authority regulations, or to a subdivision of a State, or to a combination of States, i.e. an area consisting of the nine Federal Court appellate divisions of the nation (See Flow-Chart enclosed). We will gladly demonstrate in detail how this can be implemented with hospital-based physician/hospital alliances under a different method of compensation than now exists. Our surveys indicate that this program will be accepted by hospitals and physicians.

2. The President can mandate that all Federal employees come under this program, as well as all MediCal/Medicaid/Medicare recipients. If desired, health care benefits for government employees throughout the nation can be improved by a reduction in co-payments or by an increase in benefits to a national standard. Medicare recipients will benefit by the elimination of the need to purchase supplementary coverage that is now sold to a large number of beneficiaries by AARP and insurance companies. Well-advertized improvements given to large segments of the population garners support.

3. Encourage private sector employers to voluntarily join and participate with industry-wide, unified benefits at lower rates than they are now paying. This will gain support from employers and will help eliminate the controversial mandate question, which is purely adverse propaganda powerful enough to sink the President's program. After a reasonable period and much of the controversial, adverse propaganda is dissipated, Congress can be asked to mandate universal coverage for all employers and small business. Small business could have lower combined mandated costs provided through many different options which we have provided in the past. The large number of government employees, Medicaid, Medicare, and voluntary private sector employer participation will provide a large enough pool to guarantee reduced rates, which, along with other techniques, will produce the savings described. No caps on benefits will be required. "Managed care," so intensely disliked by physicians, will not be necessary. Payment by capitation, instead of fee-for-service, eliminates the need for "managed care" and reduces administrative costs, i.e. no claims are required, not even a uniform claim form. Payment by capitation, instead of fee-for-service controls unnecessary over-utilization.

The establishment of a quasi-government, National Health Board that is competent, experienced, and knowledgeable in health care delivery, which can demonstrate how to deliver universal health care with savings in excess of \$180 billion a year, will mitigate the adverse propaganda that big government is not competent to deliver health care. The establishment of the National Health Board will take a great deal of responsibility off the shoulders of the President.

While complete universal health care would not be immediately available because of lack of mandates in some of the jurisdictions, universal mandates could be incrementally approved subsequently - early on, not years away - because the public will understand the need and demand it. With this program in place, proof will then clearly show that the government can run a program efficiently, and save \$billions which can be used to cover the uninsured. The public will more easily understand the need for appropriations if needed for universal care and mitigate the political propaganda that the President's program will increase the budget deficit.

4. All State and local governments could be encouraged to mandate their employees to participate in the program, so that these entities can help solve their budgetary crises by a vast reduction of their health care expenditures.

HEALTH CARE BENEFITS TRUST FUND

Melanne Verveer

June 27, 1994

Page 3

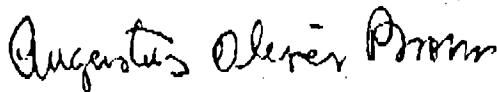
5. Insurance companies and many HMOs do not provide health care. They are intermediaries that siphon away 20%-25% of all expenditures. Hospitals, physicians and other professionals are the direct providers. Our surveys indicate that by contracting directly with hospital/physicians alliances, and the elimination or reduction of the approximately 20%-25% that insurance companies and non-providing HMOs skim off the top, will help to save over \$180 billion annually. Some of the extraordinarily-high salaries, stock bonuses, and other perks received by executives and stockholders of insurance companies and some HMOs may be reduced. No where in the world is health care delivered for profit as a private enterprise, except in the United States. The desire to maintain "big profits" is responsible for, and fuels inflation and opposition to, the President's program. The profiteers should not be rewarded by approval of a program of "buying insurance," even if it is for everyone. Tell the public this. No decent health care program can succeed as long as "big profits" continue to be siphoned off. With the application of appropriate implementation techniques, the President can recapture the good will of the overwhelming majority of American people that he had when he addressed Congress on health care.

This program, I repeat, is not a substitute for your present campaign, but could be announced as a "demonstration program" in the County of Los Angeles or the State of California, or in any other State. The demonstration could prove that a properly-established, quasi-government agency can run health care competently and efficiently, that it can save billions of dollars without sacrificing quality of care - \$billions secured from a reallocation of existing resources which could be used to cover the uninsured, or reduce budget deficits. Even if you decide not to publicize this initially, it would be wise to have it operable as a back-up. Planning, installing and implementing this suggestion takes considerable time and effort, and therefore should be undertaken now. We expect no remuneration for our assistance.

If Mrs. Clinton considers this worth pursuing, we would be pleased to describe it in more detail.

Sincerely,

HEALTH CARE BENEFITS TRUST FUND.



Augustus Oliver Brown

AOB/jef

Enc: HCBTF Flow-Chart

*Mailed
8/8/94*

THE WHITE HOUSE
WASHINGTON

August 5, 1994

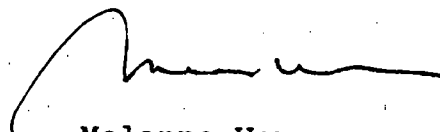
Mr. Augustus Oliver Brown
Health Care Benefits Trust Fund
The Ennis-Brown House
2655 Glendower Avenue
Los Angeles, CA 90027-1114

Dear Mr. Brown:

As we work to create lasting, meaningful health care reform for this country, the Administration appreciates hearing the views and suggestions of organizations, such as Health Care Benefits Trust. Your recommendations will receive careful review.

Thank you so much for your advice and support of the administration's work on health care reform.

Sincerely,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

HEALTH CARE BENEFITS TRUST FUND

The Ennis-Brown House
2655 Glendower Avenue
Los Angeles, California 90027-1114
Tel (213) 660-0607 Fax (213) 660-3646

June 27, 1994

Ms. Melanne Verveer
The White House
1600 Pennsylvania Avenue
Washington, DC 20005

Re An Alternate To A Deadlock On Health Care

Ms. Verveer:

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HEALTH CARE BENEFITS TRUST FUND

Melanne Verveer

June 27, 1994

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HEALTH CARE BENEFITS TRUST FUND

Melanne Verveer

June 27, 1994

Page 3

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Sincerely,

HEALTH CARE BENEFITS TRUST FUND



Augustus Oliver Brown

AOB/jef

Enc: HCBTF Flow-Chart

HEALTH CARE BENEFITS TRUST FUND

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Federal Government, \$166.2 million

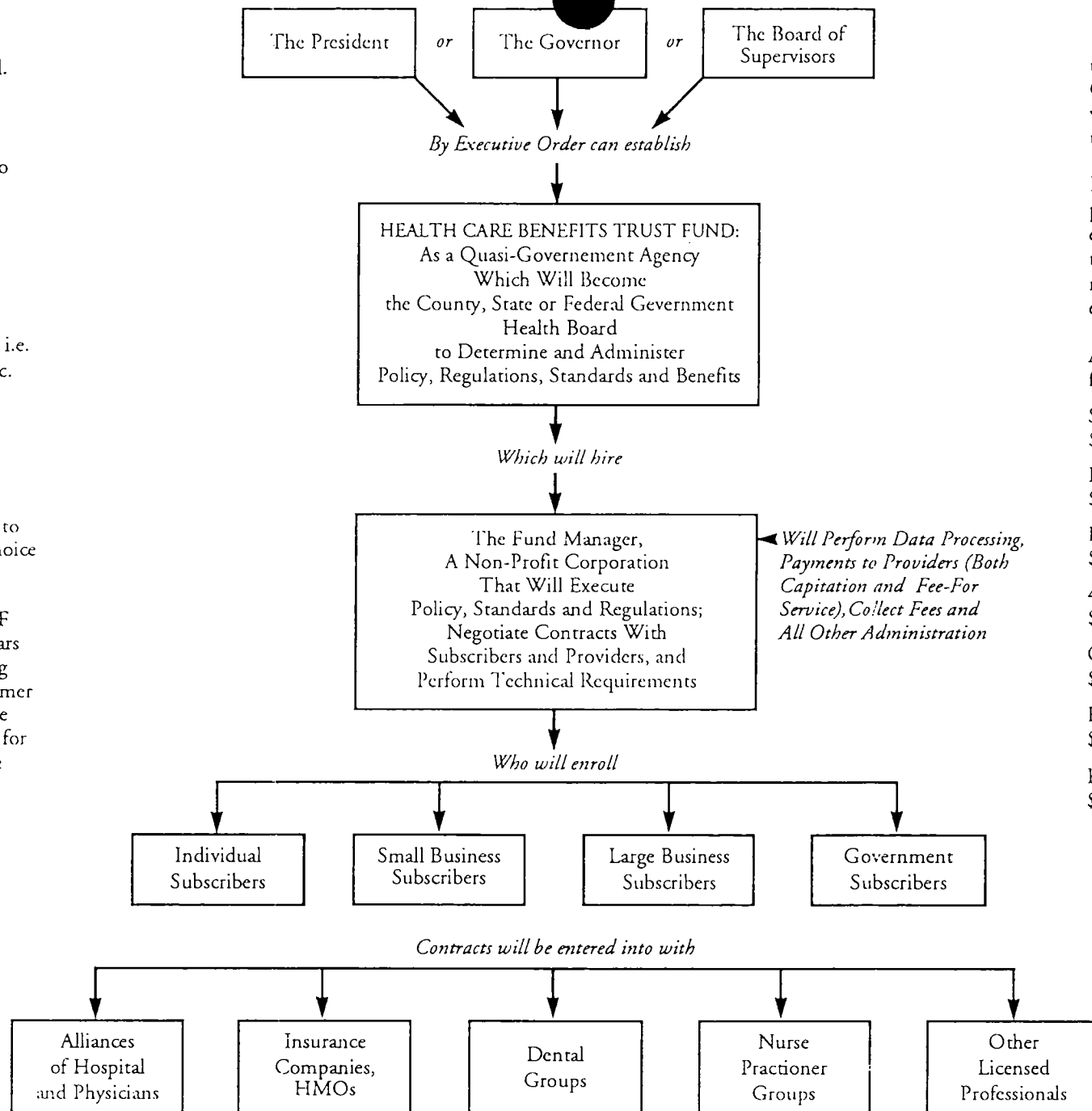
Los Angeles County, \$32.8 Million

455 cities in California, \$46.1 million

Other counties in California, \$413.5 million

For MediCal, \$435.8 million in California

For Medicare, \$608 million in California



HEALTH CARE BENEFITS TRUST FUND

THE WHITE HOUSE
WASHINGTON

October 18, 1994

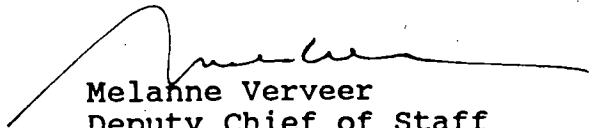
Mr. Augustus Oliver Brown
Health Care Benefits Trust Fund
2655 Glendower Avenue
Los Angeles, CA 90027-1114

Dear Mr. Brown:

Thank you for your two recent faxes. I appreciate your continuing input on possible health care cost containment proposals. I have forwarded them to the appropriate health policy staff.

Thank you again for writing and best wishes in the important work you do.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

Faxes sent to
Walter ~~Zelman~~
Zelman

THE WHITE HOUSE

WASHINGTON

January 3, 1995

Mr. Augustus Oliver Brown
Health Care Benefits Trust Fund
The Ennis-Brown House
2655 Glendower Avenue
Los Angeles, CA 90027-1114

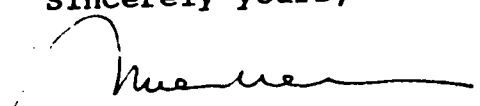
Dear Mr. Brown:

Thank you for writing again and for your continued interest in health care reform and for explaining your health care benefits trust fund proposal.

Your proposal merits discussion. Cost containment must be a part of any health care reform package.

Your counsel and encouragement are greatly appreciated.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

December 12, 1994

Mr. Augustus Oliver Brown
Health Care Benefits Trust Fund
The Ennis-Brown House
2655 Glendower Avenue
Los Angeles, California 90027

Dear Mr. Brown:

Thank you for writing to us to share your thoughts about health care reform and for sending information about the Health Care Benefits Trust Fund. We have forwarded your letters to the health policy staff for their review.

As you know, the Congress did not pass health care legislation this year. The President is proud, however, that his Administration put health care reform on the national agenda and began a thoughtful discussion about how to change our present system. We very much appreciate your contributing to this discussion as we continue to work for meaningful and lasting health care reform.

Sincerely,

Carol H. Rasco
Assistant to the President
for Domestic Policy

Robert E. Rubin
Assistant to the President
for Economic Policy

FAX TRANSMITTAL FORMDate NOVEMBER 30, 1994FROM AUGUSTUS OLIVER BROWN / HEALTH CARE BENEFITS TRUST FUNDTO Attention MS MELANNE VERVFFRTHE WHITE HOUSEFax # (202) 456-6244Number of
Pages, including Transmittal Form 8

SPECIAL INSTRUCTIONS OR MESSAGE

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Date _____

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R
1/20/94
written
before?
1/20/94

HEALTH CARE BENEFITS TRUST FUND

The Ennis-Brown House
2655 Glendower Avenue
Los Angeles, California 90027-1114
Tel (213) 660-0607 Fax (213) 660-3646

November 29, 1994

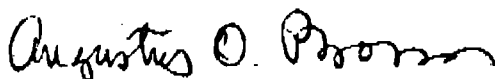
Fax (202) 456-6244

Ms. Melanne Verveer
Deputy Chief of Staff to the First Lady
The White House
1600 Pennsylvania Avenue
Washington, DC 20006

Ms. Verveer:

I understand that The First Lady is not now directly involved in the health care issue, but I am sure she is vitally interested because of her tremendous contribution to the solution of the problem. I am sending you a copy of a letter addressed to Carol Rasco, but not knowing the inner workings of The White House, I don't know if it will even be seen by her or by any decision-makers. If you and The First Lady consider the program meritorious, please do what you consider appropriate - it could have an impact in the 1996 election.

Sincerely,
HEALTH CARE BENEFITS TRUST FUND


Augustus Oliver Brown

AOB/jef

Enc. Letter to Carol Rasco, 11/29/94
Health Care Benefits Trust Fund Flow-Chart
Letter from C. Everett Koop, 5/7/92

HEALTH CARE BENEFITS TRUST FUND

The Ennis-Brown House
2655 Glendower Avenue
Los Angeles, California 90027-1114
Tel (213) 660-0607 Fax (213) 660-3646

November 29, 1994

Ms. Carol Rasco
Economic & Domestic Policy Council
The White House
1600 Pennsylvania Avenue
Washington, DC 20005

FAX (202) 456-2878

Attention: Mr. Paul Deegan, Executive Assistant

Ms. Rasco:

This is not intended as a post-mortem, but a plan to re-elect President Clinton in 1996. I see in the press that The White House is considering executive orders to promulgate policy which would have difficulty passing in Congress. This is an excellent idea and one which we have been advocating to The White House for a considerable period of time (see the 1992 C. Everett Koop letter, attached).

Health care was a high point of President Clinton's popularity when he advocated a program before a joint session of Congress. Then his detractors, the special interests who want to retain the status quo, the Republicans, and some Democrats went to work to massacre the plan.

The President can regain his popularity and provide universal health care incrementally, without cutting essentials from his plan. If the administration tries to reach a consensus with the Republicans, or present a new, watered-down, band-aid solution to Congress, it will surely fail again. The Republicans, with their eyes on the Presidency, are not going to give President Clinton an inch on any popular program such as meaningful health care reform. Proving that government under Clinton can work, is still an outstanding dilemma that the Democrats face. Rolling back health care costs can be the principal means to win public support, as it will also result in a tax deduction, not only for the middle class, but for everyone - even the wealthy. Let's give the public a solution, not another unproductive fight in Congress.

By Presidential Order, the President can incrementally install a health care program, with the principal benefits he has advocated, that will reduce costs \$170 billion annually (based upon 1991-1992 calculations). Contrast this with a projected cost of \$90 billion under the Health Security Act. The Health Security Act advocated large purchasing pools to reduce costs, the administration of which was not implemented or explained to the public adequately to prove its methodology. Now employers and various States have picked up the ball and are reducing costs through purchasing cooperatives. There is a rapidly-changing health care marketplace. President Clinton is not getting credit for these rollbacks, as he should. He initiated them. These rollbacks are not enough, by any means. The techniques we have developed can expand savings for private sector employers, federal, State and local government agencies, and individuals tremendously - more than they now secure for themselves.

HEALTH CARE BENEFITS TRUST FUND

Carol Rasco

November 29, 1994

Page 2

Our program is not a theory. We have demonstrated that savings can be achieved by reallocating existing health care resources, because we have installed programs to achieve this. Our techniques have achieved these goals for parts of MediCal, for the State of California's pre-paid health plans, for parts of Medicare, and for private industry.

The President can use Health Care Benefits Trust Fund ("the Trust Fund"), organized in 1978 as a non-profit, public-benefit organization with a stipulation from the State of California authorizing it to provide multiple employers health care benefits under ERISA. The Trust Fund already has in place an administrative/organizational apparatus and equipment. At present, there are hundreds of multiple employer trust funds functioning under ERISA, but this technique alone will not suffice to provide universal health care.

We suggest the following, also:

First, consumer interest must be mobilized. To do this, the President should appoint a quasi-governmental body, the Health Care Policy Board ("the Board"), to formalize, establish and monitor this program. Half of the Board could be Cabinet officials, such as the Secretary of DOL, HHS, National Economic Council, or their designees. The other trustees should be dedicated public citizens who are very knowledgeable and experienced in the field of health care delivery and have absolutely no connection with the health care industry.

It is not essential to have thousands of pages of legislation or regulations. The Board can adopt all necessary regulations.

Second, the Board should establish an enabling organization to do the day to day administration. This organization could be the Trust Fund. Its Declaration of Trust contains the essential objectives of the Health Security Act. Its provisional trustees include a retired Assistant Secretary of Defense who was in charge of all the Armed Forces' health care programs, and a retired Distinguished Service Medal recipient who was a Planning Assistant to the Joint Chiefs of Staff. All trustees now serve without recompense.

The Trust Fund would not be an insurer or have any obligation to pay benefits, but would establish and administer vast contractual relationships with direct health care providers in each State. It is essential to have State and/or local participation. If a governor or state legislature balks, local participation, such as the County of Los Angeles, with a population of nine million can be enrolled. There would be absolutely no expense to the U.S. Treasury to install and operate this program. There will be no impingement whatsoever on any national, State or local budget.

The administration of Medicare, Medicaid, and MediCal, and coverage for all Federal employees, can be mandated by the President to the States or local governments, in a somewhat different form, producing immediate savings to the U.S. Treasury. By showing the State and local governments how they, too, can save millions of dollars on health care expenditures, they will enroll their employees.

HEALTH CARE BENEFITS TRUST FUND**Carol Rasco****November 29, 1994****Page 3**

The Trust Fund is suggested as an employer-based plan. Private sector employers will be asked to enroll voluntarily - no mandate necessary. They will be shown how they can save a minimum of 5% on their present health care costs, no matter how low they now may be, which will certainly encourage them to participate, and there would be no reduction in benefits. Incrementally, benefits would be made uniform by industry. Additional savings may accrue to employers later.

The present administration of Medicare, Medicaid, and MediCal is very poor. The fiscal intermediaries have no real interest in saving money. They pay claims in duplicate, fraud is rampant, and administration is too costly. One example: One of the most-frequently-performed surgery in the U.S. and charged to Medicare, is the implantation of inter-ocular lenses. This 15-minute operation may be performed by a physician from six to 20 times a day, for which the charge may be \$2,500 or higher per operation. The same procedure in an out-patient hospital setting will cost in excess of \$7,500. The actual inter-ocular lens costs from 3-4 cents - the cost to the hospital, \$100-\$200.

None of the current proposals made in Congress (allegedly to control insurance costs) will achieve the goal, nor will reducing the high costs of medical malpractice insurance, nor will placing controls on insurance companies or physicians, nor any other band-aid solutions. Nothing less than reform in the method of payment to providers will suffice.

The Trust Fund has made a proposal to physicians and hospitals that has met with considerable approval. It demonstrates how hospitals and their staffs of physicians can enter into a contract, by-passing the third party interests such as HMOs and insurance companies, which are not direct providers. Payment would be by capitation, not the outmoded fee-for-service system. The cost-savings to hospitals will be substantial because capitation, in effect, pays for empty beds. A rational application of the concept of contracting with direct providers is now being accepted and tried by many hospitals, and by some insurance companies which are getting into this new, expanded marketplace. Non-direct providers syphon off 20%-30% of present health care expenditures - 20% of \$900 billion in current health care expenditures is \$180 billion!

All proposals presented in Congress were to buy insurance. This was wrong. This rewards the opponents of needed change and does not achieve the desired goals of lowering health care costs or improving care. The business plan suggested by the Trust Fund for hospitals and physicians will be widely accepted, showing them how their costs can be reduced significantly and their earnings stabilized or increased.

The Trust Fund's plan will be very appealing to the Medicare population because it will show up plans voiced in Congress to cut Medicare costs by cutting or limiting benefits. There is no need to cut or limit any benefits. As a matter of fact, benefits can be increased. The Medicare beneficiaries can get a tax cut by way of a reduced cost to them by the elimination of the need for beneficiaries to purchase supplementary care, which they now buy needlessly. That is how it should be presented: a tax cut proposed by the President.

HEALTH CARE BENEFITS TRUST FUND

Carol Rasco
November 29, 1994
Page 4

The \$170 billion in savings achieved by reallocation of existing health care expenditures, would accrue to the Trust Fund, not to the U.S. Treasury. The Trust Fund can use these huge savings to provide coverage for the uninsured, to improve the costly delivery of care in a local community, to reduce State contributions to Medicaid, to increase crime control budgets, or reduce budget deficits. These are real tax cuts brought on indirectly by this program. Employers could pass some of their savings from reduced health care costs on to their consumers, thereby giving purchasers of all consumer goods another tax cut.

The Trust Fund proposal (the name can be changed) can also achieve another very essential and desirable result. We believe that a big, national, grassroots movement can be established, separate and apart from the Trust Fund. The seeds have already been planted in many States. A very large coalition of organizations in California proposed an Initiative referendum, which was sadly flawed and did not pass, but the organizations in the coalition are looking to correct their errors.

This indirect, but very important establishment of grass roots support can be a tremendous force to move Congress, if needed. Millions of Americans could be asked to invest a dollar a year to join a new organization to promote health care reform and to secure tax cuts - call it Citizens for a Better America. Collecting the dollar is not essential, but can be a good organizational technique. Ross Perot has shown the way, but Citizens for a Better America could attract many more millions than the "Perot movement" on the vital and popular issue of health care.

The extremely important key to the success of this program is its proper implementation. Caution should be exercised so that the errors of the past are not repeated. Implementation of this program must be incremental and must provide reforms that can be explained to the nation in a simple form.

Before the 1996 election, you will see a vast change in the popularity of President Clinton if he adopts this program.

The outline and details of the Trust Fund program are simple, not complex, and can be easily understood by the nation. Implementation, however, is complex, and cannot be tossed to the States without correctly orchestrated leadership. Obviously this is not a blue-print, but the essentials are known, and with input from the Economic and Domestic Policy Council added, success is a certainty.

Call on us if you are interested, or, if you have a better plan, we would like to help you with our expertise.

Sincerely,
HEALTH CARE BENEFITS TRUST FUND

Augustus O. Brown

Augustus Oliver Brown

AOB/jef

Enc. Health Care Benefits Trust Fund Flow-Chart
Letter from C. Everett Koop, 5/7/92

HEALTH CARE BENEFITS TRUST FUND

The Program can be National, State or Local.

By stipulation with The State of California HC3TF is authorized to provide benefits to multi-employer groups which preempts state insurance law.

Government employees include special districts, i.e. Boards of Education, etc.

Initially, some voluntary, some mandated.

A dual-choice benefit schedule will be offered to allow individuals free choice of physicians.

The Trustees of HCBTF have collectively 150 years experience administering health care. One is a former Assistant Secretary of the Department of Defense for employee benefits in the armed forces.



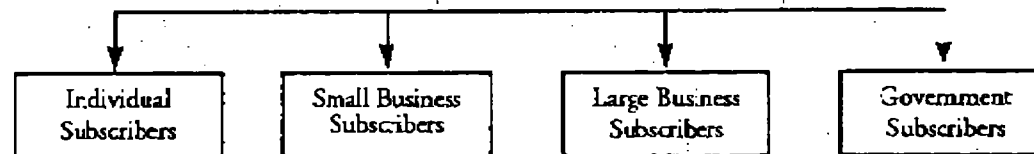
HEALTH CARE BENEFITS TRUST FUND:
As a Quasi-Government Agency
Which Will Become
the County, State or Federal Government
Health Board
to Determine and Administer
Policy, Regulations, Standards and Benefits

Which will hire

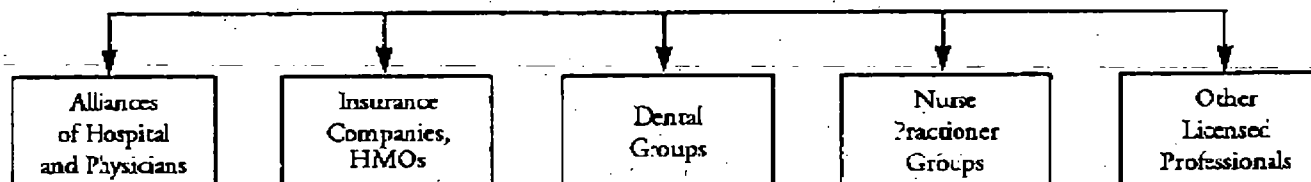
The Fund Manager,
A Non-Profit Corporation
That Will Execute
Policy, Standards and Regulations;
Negotiate Contracts With
Subscribers and Providers, and
Perform Technical Requirements

*Will Perform Data Processing,
Payments to Providers (Both
Capitation and Fee-For-
Service), Collect Fees and
All Other Administration*

Who will enroll



Contracts will be entered into with



Benefits will be no less than proposed by President Clinton, or those prevailing, whichever is higher, initially uniform by industry.

Initially, non-mandated: private and government employers will be encouraged to join voluntarily by a 5% reduction in their current expenditures.

Annual savings in California for employee expenditures:

State of California,
\$117.2 million

Federal Government,
\$166.2 million

Los Angeles County,
\$32.8 Million

455 cities in California,
\$46.1 million

Other counties in California,
\$413.5 million

For MediCal,
\$435.8 million in California

For Medicare,
\$508 million in California

HEALTH CARE BENEFITS TRUST FUND

The Ennis-Brown House • 2655 Gendower Avenue, Los Angeles, California 90027-1114 • Tel (213) 660-0607 Fax (213) 668-0234

C. EVERETT KOOP, M.D.

May 7, 1992

Mr. Augustus Oliver Brown
President
Health Plan Consultants Service, Inc.
2655 Glendower Avenue
Los Angeles, CA 90027

Dear Mr. Brown:

Thank you for your informative and interesting letter of April 24th.

I think it is quite likely that an innovative plan such as yours, proven statewide, will become the model for expansion through the states. This of course is dependent upon a continuation of paralysis on healthcare reform at the federal level.

I am interested in what you are doing, and as far as I can tell from a brief survey, supportive of your ideas. My problem is time. I have taken on two major commitments, one in reference to medical education reform and the other a project with the Carnegie Foundation attempting to marry health and education in preschool children. I doubt that I have any time left over to pursue anything with you. However, I would like to talk to you, if it is at all possible, on one of my trips to California. I will be in touch before hand. Thank you for keeping me informed.

Sincerely,

C. Everett Koop

C. Everett Koop, M.D.

Dictated by Dr. Koop but signed in his absence.

THE WHITE HOUSE
WASHINGTON

February 24, 1994

Helene G. Brown
Director
Community Applications of Research
University of California, Los Angeles
Jonsson Comprehensive Cancer Center
Division of Cancer Control
1100 Glendon Ave., Suite 711
Los Angeles, CA 90024-3511

Dear Ms. Brown:

Thank you for your letter of encouragement and support. I do, indeed, fondly remember the meetings we attended together at the Advocacy Institute.

The First Lady is also grateful for your kind words. Your kindness in writing means a great deal. Achieving meaningful health care reform for all our citizens is a difficult undertaking, but with supporters such as yourself, we will achieve our goal.

Best wishes and thanks.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

March 15, 1994

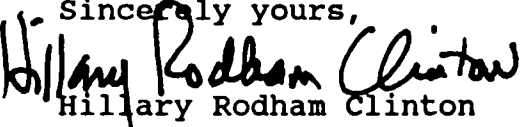
Helene G. Brown, Director
Community Applications of Research
University of California, Los Angeles
Jonsson Comprehensive Cancer Center
Division of Cancer Control
1100 Glendon Ave., Suite 711
Los Angeles, CA 90024-3511

Dear Ms. Brown:

Thank you for your kind letter of sympathy. We are so grateful that you and your husband planted a tree in Israel "as a living way to commemorate" Virginia Kelley's life.

I appreciate your continued support and encouragement for health care reform. Your efforts are extremely important to the future of American health care reform.

Thank you again for sharing your thoughts with me.

Sincerely yours,

Hillary Rodham Clinton

THE WHITE HOUSE
WASHINGTON

April 4, 1994

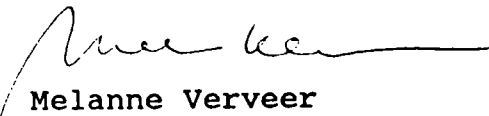
Mr. J. Larry Brown
Director
Center on Hunger, Poverty and Nutrition Policy
Tufts University
Medford, MA 02155

Dear Mr. Brown:

Thank you for your letter and for the copy of your "Hunger in America" article. It provides very useful information and illuminates a problem that is too-often overlooked.

Thank you again for the report and best wishes in your important work.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

April 22, 1994

Mr. J. Larry Brown
Director
Center on Hunger, Poverty and Nutrition Policy
Tufts University
School of Nutrition
Medford, MA 02155

Dear Mr. Brown:

Thank you for your letter and the **Parade** magazine article. I appreciate your continuing correspondence. The information you provide us is always interesting and relevant to the efforts of the Administration.

Thank you again for writing. Best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

October 10, 1994

Dr. J. Larry Brown
Professor of Nutrition
and Health Policy
Tufts University
Medford, MA 02155

Dear Larry:

Thank you for writing and for sending your excellent study on child poverty. As the study highlights, no area of our country is immune from the poverty crisis. This trend of increasing child poverty threatens not only the economic, but also the social and cultural well-being of our country.

Thank you again for writing and best wishes in the important work you do. We greatly appreciate your keeping us regularly apprised of your Center's findings.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

February 1, 1995

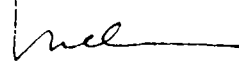
Mr. J. Larry Brown
Center on Hunger, Poverty
and Nutrition Policy
11 Curtis Avenue
Medford, MA 02155

Dear Larry:

Thank you for sending the report,
Statement on Key Welfare Reform Issues: The
Empirical Evidence. I look forward to
reading it.

It was so nice to hear from you. With
best wishes,

Sincerely yours,


Melanne Verveer
Deputy Chief of Staff
to the First Lady

*Thanks.
again*



TUFTS UNIVERSITY

Center on Hunger, Poverty
and Nutrition Policy

January 20, 1995

TO: White House and Administrative Agencies

FROM: J. Larry Brown

SUBJ: Review of Evidence on "Welfare Reform"

I am pleased to provide you with the enclosed document, *Statement on Key Welfare Reform Issues: The Empirical Evidence*. It is a comprehensive review of major research on welfare issues now being considered by Congress. It was conducted under the auspices of a national advisory committee including Dr. Jack P. Shonkoff, Dean, Heller School for Advanced Studies in Social Welfare, Brandeis University, Harvard pediatrician T. Berry Brazelton, Eisenhower HEW Secretary Arthur Flemming, and Barbara Blum, President of the Foundation for Child Development.

The analysis, strongly supportive of efforts to change the welfare system, concludes that the basic arguments behind likely reform legislation are contradicted by a major body of scientific evidence:

- 1) The belief that welfare is causing the growth in single-parent families is *not* supported by the empirical data, and
- 2) The contention that single-parent families are a major factor behind growing poverty in the U.S. is *not* supported by scientific evidence.

We believe it is critical that political leaders know the empirical data so that monumental policy decisions concerning the lives of Americans can be based on knowledge rather than political ideology. The empirical evidence strongly suggests that if the goal of welfare reform is to reduce the burden of poverty in the nation, Congress and the Administration are headed in the wrong direction.

Our collective goal is an America which enters the coming millennium stronger socially and economically. Please feel free to contact me should you desire further information.

THE WHITE HOUSE

WASHINGTON

January 3, 1995

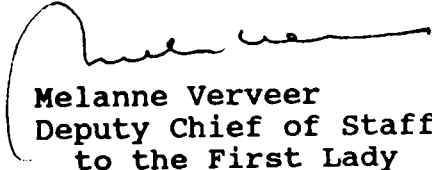
Mr. John M.G. Brown
Box 30
Petrolia, CA 95558

Dear Mr. Brown:

Mrs. Clinton asked me to thank you for writing the President about your difficulties obtaining classified documents for your research on prisoners of war and soldiers missing in action. I have forwarded your materials to the Defense Department for review.

Thank you again for writing and best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

R

JOHN M.G. BROWN
BOX 30
PETROLIA, CA 95558

November 30, 1994

President William J. Clinton
The White House
Washington, D.C.
c/o Melanne Verveer
Deputy Chief of Staff
to the First Lady

Dear President Clinton,

I write this to you, as I have done to previous Presidents, because I believe it is my duty to do so. I send it through the First Lady, whom both my wife of 25 years, Josephine (a long-time supporter of yours), and I, admire, for her devotion to causes of the heart and for her strength of character.

I have been investigating the POW/MIA matter, to no advantage whatsoever for my family (in fact, to their detriment) for a decade of my life; possibly due originally to my service as a soldier in Vietnam. As I believe you are aware, I have authored a book on the subject, and I feel exhausted from that process, although when I compare it to the burdens you must bear, I should feel thankful. I can only imagine the type of things that might be said about me outside of my presence, but I wish to assure you that my motives have been pure in all my years of work on this subject. I feel that I owe it to you as the present Commander-in-Chief of the U.S. armed forces (and of my Army) to make the following report and recommendation:

My book, *MOSCOW BOUND, Policy, Politics and the POW/MIA Dilemma*, is based upon solid, substantial and documentable information (much of which is now available to other scholars and researchers), and more of such information has since been declassified. In my estimate of numbers of WW II POWs remaining in Soviet control after 1945, I would be greatly assisted by reasonable access to the records of the Counter Intelligence Corps (C.I.C.), which are in the custody of the U.S. Army Intelligence and Security Command (USAINSCOM, a component of the NSA) at Fort Meade, Maryland. Copies of some of these documents are also filed at the Department of State, CIA and FBI. My FOIA requests for them have been refused.

Intelligence made available to me, from both classified and

unclassified sources, indicates that American POWs (or ex-POWs) are alive both in the former Soviet republics and in Indochina, and there are very likely U.S. POWs still being held by North Korea and China. I have also received intelligence from an unclassified and valued source that a large number of American POWs have been recently reassembled in Laos under Vietnamese Army control, including some who had previously been under Pathet Lao control. I attach copies of my recent letters to Ambassador George Kennan and Dr. Henry Kissinger, both of whom I met on October 17th, in New York, and spoke with about the prisoner of war/missing in action issue. I hope that these letters will help to clarify for you my current understanding of the matter.

I wish to offer my services to you in running the truth of this matter to earth. I would serve you in any capacity you desire (as I would do for any President on this matter) and I would be perfectly willing to remain silent and to still my pen if I could assist you. I am willing to travel anywhere and to do anything to resolve this matter in an honorable manner for the United States, but I would have to have a letter from you requesting assistance to me from those I would necessarily come in contact with, in doing so, and a process for verifying its authenticity from overseas. If such were the case, I would report all information I receive to you or to your designee, I would not reveal my mission or the letter to anyone in the media, and I am quite certain that I would do nothing to embarrass you or your Administration. I would prefer to meet you briefly and privately before I did anything of this nature, largely for reassurance purposes. For reasons that will become apparent upon cursory investigation, I would request that Colonel William E. LeGro (USA-Ret'd) be involved in this matter in a liaison capacity with the JCS and General Shalikashvili. I would be guided by his suggestions. In any future writing I might do, I would agree to submit to your decision as to whether I would ever refer publicly to any service I might perform for you in attempting to resolve this issue.

While I do not wish to call attention to any political concerns you might have, I feel I must write the following: It is my belief, as an historian, as an active political observer and as a disabled U.S. veteran, that a successful resolution of this issue, resulting in the public return to the United States of American POW/MIA survivors from any of America's past wars, would forever guarantee your place among the greatest of American Presidents, and would very likely result in your reelection, with strong support from most of America's veterans, irrespective of your own youthful experiences and the changing tides of the Congress or the mass-media.

Sincerely,

John M. F. Brown

6 enclosures

I intend to keep this letter most confidential. JMB

John M.G. Brown
Box 30
Petroliia, CA 95558

October 20, 1994

Ambassador George Kennan
The Institute for Advanced Study
Princeton, NJ 08540

Dear Ambassador Kennan,

I was honored to meet you on October 17th, in New York, and afterward was struck by the clarity of your thinking in your address to our group of the National Committee on American Foreign Policy. Being only 47 years of age, I must say that you are an inspiration to young people in demonstrating how well one can wear nine decades. I was particularly interested to hear your concern, which I share, for the domestic situation in many parts of America today.

You asked me, when Professor George Schwab introduced us, whether the issue of American POWs held by Soviet Russia had been clarified. The answer is that the official United States Government position on the recently-declassified U.S. documentary evidence, human sources and recent Russian disclosures concerning American military POWs of four wars held in Soviet captivity has not been enunciated. There are many classified U.S. records which have been identified by me and other researchers that have not yet been declassified, despite false and misleading statements to the contrary by various officials. I have received information from a valued source in Israel indicating that American POWs are still alive in the former Soviet republics and that some at least were still confined in Kazakhstan about a year ago. I spoke with Dr. Kissinger on the 17th and wrote to him about current classified and unclassified intelligence concerning many American POWs and MIAs reported to have been recently reassembled in Laos under Vietnamese Army control. I feel that he could play an historic role in achieving a successful conclusion to this decades-old tragedy, and that a successful resolution of the latest historical episode in Indochina could be used to substantially justify past U.S. policy throughout the Cold War era. It would help our nation move forward into a new era and it could also have a beneficial effect on our dialogue with China, North Korea and Russia.

In *Moscow Bound, Policy, Politics and the POW/MIA Dilemma*, as in my work for two Senate committees and my articles in the Washington Post and elsewhere, I did my best to portray the origins of United States policy in regard to American prisoners of war and civilian captives held by various Communist nations since the Bolshevik Revolution. (On the subject of the American POWs of the Allied intervention in Russia withheld by the Bolsheviks after 1919, for instance, I have enough detail for an entire book.) I enclose copies of a few letters and comments about the book, and I hope that you will give me your impression of the research contained within it. I feel that I strove in my book to make United States policy on this issue understandable. I was thankful to be able to correspond with you in 1988-89, but disappointed that I could not explore this most sensitive subject in more detail. If I ever have the opportunity to produce an edited version of MB for mass-market distribution I would make a further effort to clarify or correct everything I have written about this subject, in addition to removing 50% of the second half of the book, to bring it into a better balance with the parts on World War I, World War II and Korea.

It would be a great honor to me as a writer to be able to use any personal memories you might have about this subject, particularly of the period between the two world wars. I would come to Princeton to speak with you if that were appropriate.

Sincerely,

John M.G. Brown
Box 30
Petrolia, CA 95558
(707) 629-3547

October 20, 1994

Dr. Henry Kissinger
Kissinger Associates
New York, NY

Dear Dr. Kissinger,

I was glad to be introduced to you by Angie Duke on October 17th, at the National Committee on American Foreign Policy gathering to honor Ambassador George Kennan. I thought that Ambassador Kennan's address was brilliant, and I was thankful to have been there and to have had the privilege to meet him, as I have studied his work for years. I share his deep concern for the dangers of nuclear proliferation and for the current domestic situation in many parts of America. I also appreciated your remarks and could feel your great pride in America (which I share) that enabled an immigrant from a repressive dictatorship to become Secretary of State. In speaking with you on the unresolved POW/MIA issue, I thought I could feel the same kind of pain in you about the subject that I have felt myself for many years.

I hope I succeeded in conveying to you that according to intelligence made available to me, from both classified and unclassified sources, many American POWs and MIAs of the Indochina War are still alive and have recently been reassembled in Laos under Vietnamese Army control. At the risk of being impertinent, I believe that you could play an historic role in assisting in negotiations leading to repatriation of these prisoners to the United States. (I would assist you in this in any way I could, from a distance or in person.) Such an act would be righteous and would forever alter the history of the matter, as presented now by the evidence made available up until this point. In my view any criticism of past actions by various former presidents and officials would be dwarfed by the euphoria that would result among nearly all of the American people, from such a successful conclusion to this national tragedy, which as many now realize, actually began in the time of Lenin and Stalin. (One only has to remember the outpouring of good feelings of the German people for Adenauer after he brought home some thousands of POW survivors from Siberia.) I must say that I too, could not help but feel that way in such a case. Former President Carter has recently proven effective in important diplomatic missions and would no doubt be very happy to assist in such an effort.

I can agree with you that our prisoners were not intentionally left behind by our highest level policymakers, in the sense that the Communists have always publicly denied holding them, thus precluding any truly serious diplomatic negotiations for their release. However, I think any impartial scholar or analyst who had access to the facts that I have would agree that certain intelligence bureaucrats and military officers in several agencies who have for decades provided inaccurate intelligence analysis on surviving prisoners of war to Presidents and senior U.S. policymakers should be, at the very least, retired in obscurity with no particular honor, in the manner of the CIA incompetents who permitted Mr. Ames to betray our agents in Soviet Russia to the KGB. Anything less would be absurd and would be untenable, historically.

In regard to my book, *Moscow Bound, Policy, Politics and the POW/MIA Dilemma*, I have informed my literary agent in New York that I would edit the second half of the book by 50% in order to achieve a necessary balance with the sections on World War I, World War II and Korea, in which I could also do some minor editing. A very small amount of recently-declassified U.S.

documentary evidence (such as intelligence reports on U.S. POWs from Vietnam transferred to China in the 1972 period and earlier) would necessarily be added, but this again would give the book more balance. I still have hope that a major NY publisher may decide to reprint an edited version of MB, although it would be difficult to find an editor with sufficient knowledge of the subject to really be of assistance. I would like to have someone like Colonel Bill LeGro assist in such a process. My literary agent (whose firm JCA also represented author William Corson recently) made it clear to me that you have a great influence in the New York publishing world, in which I am a not-very-interested novice. If that is so then I feel that it is my duty to appeal to you to assist me in finding some way to present an acceptable version of this tragic and complex history to the American people, in keeping with our long-established rights to free expression and freedom of the press, which I feel are being abrogated in this case. Given your stature and long-time personal involvement with the POW/MIA issue, it would be very important for me as an author to have your personal views and thoughts expressed in my book.

The history of the prisoner of war/ missing in action issue could still be altered dramatically and successful resolution of the latest historical episode in Indochina could be used to substantially vindicate American policy in this matter (though not without much interim personal and national suffering). This could have a very powerful impact for any administration in power at such a time and such an effort should most definitely transcend all party lines and be seen as a multi-faceted diplomatic effort that had resulted not only from long-time American policy but also as a result of America's Constitutionally-protected free press and a representative form of government in which wrongs can still be righted and the nation be allowed to move on into a new era.

I would like to be able to meet with you again to discuss the subject at greater length, at your convenience.

Sincerely,

JOHN M.G. BROWN
Box 30
Petrolia, CA 95558

November 26, 1994

Ms Katharine Graham
The Washington Post
1150 15th Street NW
Washington, D.C. 20071

Dear Ms Graham,

I noticed, at the luncheon to honor George Kennan on October 17th, that you were listed as present, although regrettably I did not have the opportunity to meet you. I was able to meet Ambassador George Kennan and Dr. Henry Kissinger, and to speak with them about the ongoing POW/MIA matter. Since the Washington Post permitted me, on September 15, 1990 and July 4, 1991, to publish the synopsis of my book, *MOSCOW BOUND, Policy Politics and the POW/MIA Dilemma*, I thought that I should send you copies of the letters I subsequently wrote to them concerning this issue.

What I wrote for the Washington Post during a critical point in U.S.-Soviet relations proved to be accurate, but for reasons unknown to me I was not permitted to continue the process in your publications. I had hoped for years that the Washington Post would permit me to publish a fully-documented piece on the first American POWs and MIAs to be secretly withheld in Soviet Russia, during the 1918-1933 period, and how that classified event shaped subsequent U.S. policy towards U.S. prisoners held by the USSR and other Communist regimes following World War II, Korea and Vietnam. I have previously sent drafts of such an article, but I did not receive any encouragement, or guidance as to how I could best present this important historical material in the Washington Post. The enclosed letters are intended to clarify the current situation regarding the unresolved POW/MIA matter, as I understand it.

Sincerely,

March 18, 1994

THE FREE PRESS
A DIVISION OF MACMILLAN, INC.
866 Third Avenue
New York, N.Y. 10022

Dear Mr. Brown:

Thank you ever so much for MOSCOW BOUND: Policy, Politics and the POW/MIA Dilemma. I appreciate your sending it to me, and for the very thoughtful inscription.

I already have requests from Strobe Talbott and Malcolm Toon to borrow the book.

Again, with thanks and best regards.

Sincerely,


Warren Christopher

Mr. John M.G. Brown,
P.O. Box 30,
Petrolia, California.

December 16, 1992

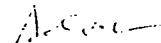
Jeff Gerecke
JCA
27 West 20th Street
New York NY 10011

Dear Jeff:

I have given the Brown manuscript a quick read and was very impressed by the level of detail, the mastery of historical and political context, and the authoritative tone. This is a very good book. However, I don't really think its going to work for us. My guess is that sales would be limited, despite press interest in the topic.

I return the manuscript herewith. Very best of luck with it.

Sincerely,


Adam Bellow



POCKET BOOKS

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1230 Avenue of the Americas
New York, NY 10020
212-698-7580

Paul D. Met
Senior Editor

GEORGINA TOLSTOY FAMILY FUND

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Berkshire OX13 3HS
Tel: 0865 820186
Fax: 0865 820694

TRUSTEES:
The Rt Hon Sir Bernard Braine DL MP
Ludovic Kennedy
Nigel Nicolson MBE FSA FRSL

25 April 1994

Dear Mr Brown,

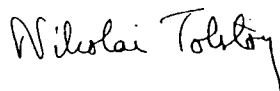
Thank you very much for sending me a copy of your exhaustively-researched and movingly-written book MOSCOW BOUND. I was fascinated to read of the long record of continual betrayal by Western statesmen of their own citizens to totalitarian oppression, continuing for decades after decades. Indeed, I fear that it is only the collapse of Communism which has brought an end to this most sordid aspect of the general policy of appeasement of dictatorship. Your study will occupy an honoured place in my extensive collection of books on the subject.

You are probably unaware that the topic continues to simmer here, though in the absence of a Freedom of Information Act, and through misuse (or rather effective use!) of the libel laws, the British Government has for the present been able to suppress free investigation and discussion of the topic. My last book on the subject, *The Minister and the Massacres*, has been banned even from research libraries. The British have a lot more than the Americans to conceal, but thanks *inter alia* to the assistance of the Russian Government I now know more or less the whole story. However by the end of the year the whistle will be blown, and the full story of the cover-up, both in 1945 and at the present time, will be made public. I enclose a few cuttings to bring you up-to-date.

I trust your book will enjoy the wide readership and careful study it so deserves.

With best-wishes -

Yours sincerely,



January 19, 1993

Mr. Jeff Gerecke
JCA
27 West 20th Street
New York, NY 10011

Dear Jeff:

Thanks for the extra time on MOSCOW BOUND by John Brown. It was what I needed to give this truly extraordinary book the attention it deserved. The sheer depth, scope and successful execution of an immensely ambitious project is most impressive, and this book is likely to be the authoritative text on the POW/MIA issue for years to come.

It's the kind of book that I wish we could do more of because of its importance and significant contribution to the issue but after rather exhaustive discussions here it was finally decided that despite the book's quite apparent qualities and likely critical success, it didn't have the vast commercial appeal that would make it right for the increasingly selective Pocket Hardcover list and make it a lead mass market paperback, which is what we look for with hard/soft deals.

I regret that after all this time, I wasn't able to bring matters to a more positive conclusion but I'm glad I had the opportunity to read the book and make the effort.

I hope to hear from you again soon.

Best

Enc.

PATRONS: Peter Acton, Lindsey Anderson, Jonah Barrington MBE, Sir Nicolas Chavasse KCMG, Lieut-Colonel BDH Clark MC GM, Lord Courtney, Viscount Cranborne, Sir Nicholas Fairbairn MP QC, General Sir David Fraser OCB OBE DL, Sir Ian Fraser CBE MC, Count Leopold Graf, Graham Greene CH, Countess Catharine Orzechowski, Miss Daniel O'Connell, Richard Ingram, Hon John Jolliffe, Lord Kington, Princess Taisia Metchnikoff, James Lees-Milne, Horrie McWinn CBE, Lady Olga Mellick, Mrs Zoe Polonsky-Palmer, Lieut-Colonel MJP Palmer DSO, R Chapman Plancher, The Earl of Portsmouth, The Very Revd Fisher Michael Protopopov, Prince and Princess Law Saplekh, Philipp von Schoeller, Professor Roger Scruton, Alexander I Solzhenitsyn, Gavin Stamp, Lord Sudley, Lord Thomas of Swynemore, Colin Thubron, The Duke of Yeldersoo, Lord Viscount of Borthwick, Lord Viscount of Borthwick, Lord Viscount of Borthwick.

ADVANCE PRAISE AND COMMENTS FOR *MOSCOW BOUND*.

"...Your seminal work, best expressed in your 'Policy, Politics and the POW/MIA Dilemma', has provided a solid historical foundation for inquiry and analysis..." -Senator Robert Smith, Vice Chairman, Select Committee on POW/MIA Affairs, U.S. Senate

"...A massive and exhaustive research effort...an invaluable contribution to the store of knowledge about missing-in-action matters in four wars..." -Colonel William E. LeGro (USA-Ret'd) Task Force Russia

"On behalf of President Bush, thank you...*MOSCOW BOUND* will be given thoughtful consideration..."

-Mark R.A. Paoletta, Assistant Counsel to the President, December 2, 1992

ABOUT THE AUTHOR:

"...John M.G. Brown ...an infantry combat veteran of the war in Vietnam, an author and a researcher who has extensive knowledge of the sources of information pertaining to American and Allied POWs and MIAs from World War I, World War II, Korea and Vietnam..."

- Report of the Select Committee on POW/MIA Affairs, U.S. Senate, January 13, 1993

"...Two sorts of evidence have inclined us to edge from skepticism to agnosticism on this issue. The first includes historical documentation such as that presented in an article on the opposite page today..."-Washington Post, July 4, 1991

"...Your July 4, 1991 Op-Ed piece in the Washington Post...was very powerful...appropriate members of my staff are working nearly full-time on the POW/MIA issue..."-Robert S. Strauss, former U.S. Ambassador to Russia and past Chairman of the Democratic National Committee

"...The documents you provided pertaining to POWs...will offer us an invaluable historical context for understanding this issue as we seek the truth..."

-Senator Charles Grassley, October 10, 1990

"...You contributed significantly to the report of the Republican Staff of the Senate Committee on Foreign Relations. It was this report, 'An Examination of U.S. Policy Toward POW/MIAs,' that provided the compelling rationale for the creation of our Select Committee..."

-Senator Robert Smith, Vice Chairman Select Committee on POW/MIA Affairs

"...You have been the major factor in bringing 'front and center' the POW/MIA dilemma..."-General William C. Westmoreland, former commander of U.S. forces in Vietnam and Chief of Staff, United States Army

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JOHN M.G. BROWN P.O. BOX 30, PETROLIA, CA. 95558

Hard cover, 1,055 pages : \$35.00 plus \$5.00 for first class shipping & handling
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Send to: name _____

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TEL # 707 - 629 - 3547

GEORGE BUSH

May 23, 1994

Dear Mr. Brown,

I am delighted to have the personally inscribed copy of *Moscow Bound: Policy, Politics and the POW/MIA Dilemma*. Thank you for thinking of me.

Best wishes.

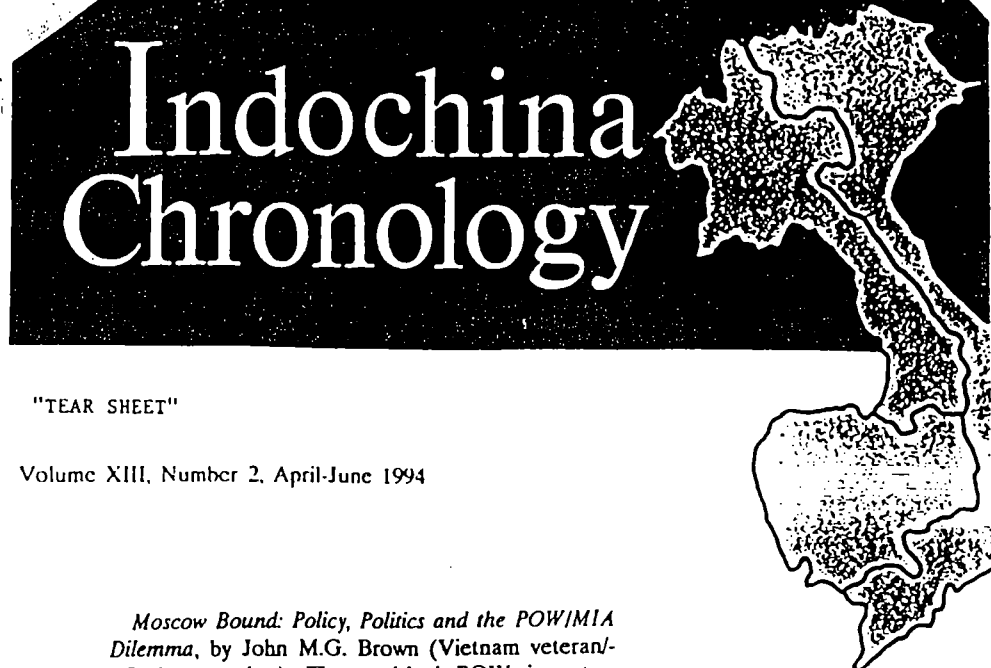
Sincerely,



Mr. John M. G. Brown
Box 30
Petrolia, California 95558

JAMES A. BAKER, III
ONE SHELL PLAZA
810 LOUISIANA
HOUSTON, TEXAS 77002-4995

May 20, 1994



"TEAR SHEET"

Volume XIII, Number 2, April-June 1994

Moscow Bound: Policy, Politics and the POW/MIA Dilemma, by John M.G. Brown (Vietnam veteran/-POW researcher). The vanished POW is not a phenomenon unique to the Vietnam War as this lengthy (1,055 page) work testifies. Beginning with

the Allied intervention in the Bolshevik revolution (in the early 1920's) on through the Korea and Vietnam Wars, American POW's were known to have been held in the USSR but not their ultimate fate. A highly literate work and basically objective. Available from author: John M.G. Brown, P.O. Box 30, Petrolia, CA 95558. \$38.25 (\$40 for first class mail) (hc). (1994).

Indochina Chronology is a quarterly publication of the Institute of East Asian Studies of the University of California, Berkeley. Editor is Douglas Pike. Address: *Indochina Chronology*, Institute of East Asian Studies, 2223 Fulton St., 6th Floor, University of California, Berkeley, CA 94720 USA.



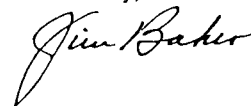
Dear Mr. Brown:

It was very thoughtful of you to send me a copy of your recent book, *Moscow Bound: Policy, Politics and the POW/MIA Dilemma*.

It appears to be a well-researched work on what I believe is a very important topic, and I look forward to reading it. It will be a welcome addition to my library.

Thanks again for your kind gift.

Sincerely,



The New York Times

229 WEST 43 STREET
NEW YORK, N.Y. 10036

ARTHUR O. SULZBERGER, JR.
Publisher

May 3, 1994

Mr. John M. Brown
P.O. Box 30
Petrolia, CA 95558

Dear Mr. Brown,

Thank you for sending me a copy of your book *Moscow Bound*. I also appreciate the thoughtful inscription.

Sincerely,

May 2, 1994



Embassy of the United States of America

Moscow, Russia

Dear Mr. Brown:

June 10, 1994

Thanks so much for the copy of your book, "Moscow Bound." It was very thoughtful of you to send it.

I hear very good things about it and look forward to reading it.

Best,

Anthony Lake

Mr. John M.G. Brown
P.O. Box 30
Petrolia, CA 95558

Dear Mr. Brown:

I want to thank you very much for the book Moscow Bound, which you sent to me through the kindness of George Schwab of National Committee on American Foreign Policy. I have received the book now here in Moscow and will look forward to reading it with a great deal of interest.

I congratulate you for having prepared it, and thank you most sincerely for sending it on to me. The issue which you addressed directly -- POW/MIA questions -- is of special interest to us here, as you know better than anyone. I follow it closely with Mac Toon and the Russia Task Force people, and consider it a major item of responsibility for this Embassy.

Again, thank you very much for your kindness in sending me a copy. With warm good wishes,

Sincerely,

Thomas R. Pickering
Ambassador

The Washington Times

PAGE A6 / MONDAY, MAY 30, 1994 *

MOSCOW BOUND

Policy, Politics and the POW/MIA Dilemma John M.G. Brown

The only fully-documented history ever written about American prisoners of war held by the Soviet Union and other Communist nations following the World War I American intervention in Russia, World War II, the Cold War, Korea and Vietnam; resulting from a decade-long investigation of recently-declassified U.S. documentary evidence, eyewitness accounts and Russian disclosures.

Comments about MOSCOW BOUND:

"I already have requests from Strobe Talbott and Malcolm Toon to borrow the book." —Secretary of State Warren Christopher, March 18, 1994.

"This is a topic of special interest...I look forward to adding it to my library..." —Gen. John M. Shalikashvili, Chairman of the Joint Chiefs of Staff

"Your Policy, Politics and the POW/MIA Dilemma has provided a solid historical foundation for inquiry and analysis." —Senator Robert Smith, Vice Chairman, Select Committee on POW/MIA Affairs

"(A)...truly extraordinary book...The sheer depth, scope and successful execution of an immensely ambitious project is most impressive...likely to be the authoritative text on the POW/MIA issue for years to come." —Paul D. McCarthy, Senior Editor, Simon & Schuster—Pocket Books

About the Author

"John M.G. Brown... an infantry combat veteran of the war in Vietnam, an author and a researcher who has extensive knowledge of the sources of information pertaining to American and Allied POWs and MIAs from World War I, World War II, Korea and Vietnam." —Report of the Select Committee on POW/MIA Affairs, U.S. Senate, January 13, 1993

"Your July 4, 1991 Op-Ed piece in the Washington Post...was very powerful...appropriate members of my staff are working nearly full-time on the POW/MIA issue..." —Robert S. Strauss, U.S. Ambassador to Russia and past Chairman of the Democratic National Committee

"You have been the major factor in bringing 'front and center' the POW/MIA dilemma." —General William C. Westmoreland, former commander of U.S. forces in Vietnam and Chief of Staff, United States Army

To order MOSCOW BOUND (Hardbound 1,055 pages with notes and index) send \$35.00, plus \$5.00 for 1st class shipping and handling to:

Veteran Press, Box 30, Petrolia, CA 95558
(707) 629-3547

GEORGE J. MITCHELL
MAINE



United States Senate
WASHINGTON D. C. 20510

May 23, 1994

Mr. John M. G. Brown
P.O. Box 30
Petrolia, California 95558

Dear Mr. Brown:

Thank you for sending me a personalized copy of your book, Moscow Bound: Policy, Politics and the POW/MIA Dilemma. I appreciate your thoughtfulness.

Again, thank you for the book. It will make a wonderful addition to my library and I look forward to reading it.

With best wishes,

Sincerely,

George J. Mitchell

JOHN M.G. BROWN
Box 30
Petrolia, CA 95558
(707) 629-3547

November 11, 1994

Dear Friends,

I am writing to update you on the POW/MIA issue and to ask for your assistance. Between March and May 1994, I received acknowledgement from many senior U.S. Government officials that they had received *Moscow Bound* and were reading it. Secretary of State Warren Christopher and National Security Adviser Anthony Lake both made positive comments and the book received a favorable review from the Institute of East Asian Studies of the University of California, Berkeley. (A number of other colleges and universities also ordered it.) *MB* is being used as a reference work by the U.S. Ambassador to Russia and by other officials in several federal departments and agencies. The publishers of the New York Times and the Washington Post acknowledged receiving the book but have so far declined to report on the historical truths contained within it, dating to the period of the Bolshevik Revolution, which they have been aware of for years. On June 22nd, I addressed the POW/MIA committee of the U.S. Special Forces Association in Cleveland, Ohio, together with Monika Jensen-Stevenson (co-author of *Kiss the Boys Goodbye*), Garnett Bell and Major Mark Smith (USA-Ret'd). A videotape of this is available from SGM Norman Doney, Box 392, Warrenton, OR 97146. Later in the summer I addressed the U.S. Special Operations Association.

On October 17th, in New York, under the auspices of the National Committee on American Foreign Policy, I met Ambassador George Kennan and Dr. Henry Kissinger. I conveyed to them intelligence made available to me from both classified and unclassified (Israeli and Indochinese) sources indicating that many American prisoners of war are still alive in the former Soviet republics and in Indochina. (Some are in hard confinement and some are not.) Others no doubt remain alive at secret sites in North Korea and China. Intelligence reports indicate that many American POWs have recently been reassembled in Laos under Vietnamese Army control, and I encouraged Dr. Kissinger to become involved in diplomatic negotiations for their release and publicly-acknowledged return to the United States. Henry Kissinger said that there had "never

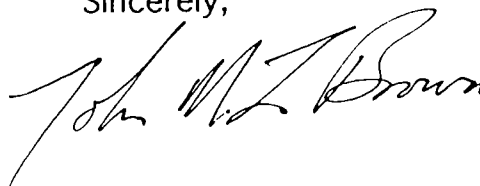
been any intention to leave prisoners behind," and invited me to return for a further discussion of the issue with him. Ambassador Kennan was most lucid and fit at 91 and said he had a copy of *Moscow Bound* at the Institute for Advance Study. (Princeton University recently ordered another copy.) He wished to know whether the U.S. Government position on the recently-declassified documentary evidence, human sources and Russian disclosures concerning Soviet-held American POWs had been "clarified." It has not.

Since the book was published, in December '93/January '94, more U.S. documentary evidence has been declassified which strongly supports what I wrote in my book and in my earlier newspaper and magazine articles, but the government and particularly the mass media continue to virtually ignore this ongoing tragedy. Apparently, the embarrassment of having classified or covered-up the abandonment of U.S. prisoners outweighs all other considerations. I have been unable to get the book into bookstores and the Military Book Club failed to respond to me, although they sold many thousands of copies of my first book, *Rice Paddy Grunt*. So far, no U.S. publisher has expressed interest in reprinting *MB*, either in an edited form or as-is (with corrections). My New York literary agent Jeff Gerecke (whose firm JCA represented military/intelligence author William Corson for his book on the CIA entitled: *Widows*) told me that Henry Kissinger and the CIA have great influence in the NY publishing world. I have offered to edit the book by about 25%, to no avail, although *MB* has received high praise from editors of major publishing companies (see enclosed letters from Simon and Schuster and Macmillan's). I hope to be able to produce an edited second edition of *MB*, which would be somewhat shortened but would include some newly-declassified evidence and corrections of technical errors.

I still have 400 copies left out of 1,100 printed in the first edition of *Moscow Bound* and I need your help in selling them. (They may someday be worth more than the original cost.) I am asking all of you who bought the first copies of *MB* in 1994 to help get me one more order, and that those who received a complimentary copy do the same. I enclose a two-page order form that also contains comments about the book by various officials and experts. I have had some problems with my incoming mail, so I ask anyone who sends an order and doesn't hear back quickly to call me. Since the costs overall have been higher than anticipated, I would appreciate your contribution to this work.

Thank you in advance for your help.

Sincerely,

A handwritten signature in dark ink, appearing to read "John M. Z. Brown". The signature is fluid and cursive, with the first name "John" being the most prominent.

THE WHITE HOUSE

WASHINGTON

August 15, 1994

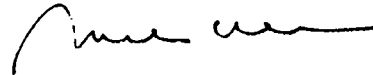
Ms. Ruth Bryant, RN, MS, CETN
President -- WOCN
2755 Bristol Street
Suite 110
Costa Mesa, CA 92626

Dear Ms. Bryant:

Thank you very much for your letter to the President expressing your support for health care reform that includes universal coverage. As specialty nurses, the members of WOCN know firsthand the severity of the health care crisis in our country and the critical need for guaranteed insurance coverage for all Americans.

Thank you again for writing and for your support of the Administration's efforts to achieve lasting, meaningful health care reform. Best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady



Wound
Ostomy and
Continence
Nurses
Society

An Association of ET Nurses

Thank you
F91
Melanne

July 21, 1994

President Bill Clinton
The White House
1600 Pennsylvania Ave., NW
Washington, DC 20500

Dear President Clinton:

The Wound, Ostomy and Continence Nurses Society (WOCN) would like to go on record endorsing your efforts to achieve health care reform and universal coverage for all Americans.

To that end, the Association has circulated the enclosed news release and will be asking WOCN members to make telephone calls to their Congressional representatives.

The WOCN is a 3,300-member association of specialty nurses. It is the largest professional organization in the world whose members specialize in the prevention of pressure ulcers and the rehabilitation of persons with stomas, wounds and incontinence.

Please feel free to use WOCN's name as a supporter of universal coverage health care. Call on us to assist your efforts in achieving this honorable goal. Your staff can call Fred Droz or Maria Sagona at the WOCN National Office.

Sincerely,

Ruth Bryant

Ruth Bryant, RN, MS, CETN
President

cc: Hillary Clinton
Harold Ickes
Margaret Williams
Alexis Herman

THE WHITE HOUSE
WASHINGTON

July 13, 1994

The Honorable Dale Bumpers
229 Dirksen Building
Washington, DC 20510

Dear Dale:

Thank you for sending the information on the Delta Teachers Academy. It seems clear from the materials you sent me that the project has made a real difference in promoting greater educational achievement in the region. Your leadership in this important endeavor, and in so many more, is greatly appreciated.

Thanks again and best wishes.

Sincerely yours,

Hillary
Hillary Rodham Clinton

*As always, you're
on target!*

THE WHITE HOUSE

WASHINGTON

January 6, 1995

Ms. Christine Capito Burch
Executive Director
National Association of Public Hospitals
1212 New York Avenue, NW
Suite 800
Washington, DC 20005

Dear Ms. Burch:

Thank you for writing and for sending a copy of your report on TennCare and the press clips. I appreciate your quick response to the issues raised in the discussion. Mrs. Clinton enjoyed meeting with you last month and found the conversation very insightful.

Thanks again for writing and best wishes for a happy and healthy New Year.

Sincerely yours,


Melanne Verveer
Deputy Chief of Staff
to the First Lady

PS thank

December 20, 1994

Ms. Melanne Verveer
Office of The First Lady
The White House
Washington, D.C. 20500

Dear Ms. Verveer:

I want to thank you for the opportunity to meet with Mrs. Clinton and you earlier this week. We look forward to continuing the dialogue with you.

At the meeting we discussed our report on TennCare. I am sending you a copy of the report plus the press we received when the report was issued. We clearly support efforts to expand access but believe that at least in its initial months did not improve access but, in fact, made it more difficult for the poor and near poor to receive needed services.

I am also enclosing our quarterly publication with a special section on our efforts during the health reform debate last year.

With best wishes for the holiday season.

Sincerely,



Christine Capito Burch
Executive Director

✓ PCC: KOTZ

THE WHITE HOUSE

August 11, 1994

Mr. Ken Burns
Florentine Films
P. O. Box 613
Walpole, New Hampshire 03608

Dear Mr. Burns,

Mary Lynn Kotz was kind enough to forward your documentary on Thomas Hart Benton. I will watch it with great interest and look forward to seeing you in September.

With appreciation, I am

Sincerely yours,

Hillary
Hillary Rodham Clinton

*I just saw Benton's mural
at the Truman Library - you
must have esp!*

6/27/93

FLORENTINE FILMS

Ken Burns

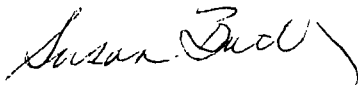
June 21, 1994

Mary Lynn Kotz
1211 Connecticut Avenue, NW
Washington, DC 20036

Dear Ms. Kotz,

Here is a copy of the Thomas Hart Benton documentary by Ken Burns, sent with his compliments for Mrs. Clinton.

Best wishes,



Susan Butler
Assistant to Ken Burns

A DIVISION OF THE BASEBALL FILM PROJECT, INC.

MAPLE GROVE ROAD ✧ POST OFFICE BOX 613 ✧ WALPOLE, NEW HAMPSHIRE 03608 ✧ TELEPHONE: 603-756-3038

bcc: KOTZ

THE WHITE HOUSE

August 11, 1994

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Florentine Films
P. O. Box 613
Walpole, New Hampshire 03608

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With appreciation, I am

Sincerely yours,

Hillary
Hillary Rodham Clinton

I just saw Benton's mural
at the Truman Library - you
must have esp'!

THE WHITE HOUSE
WASHINGTON

September 27, 1994

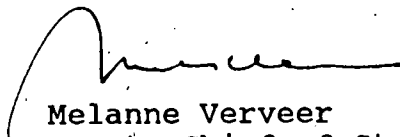
Ms. Barbara D. Butler
President, Board of Trustees
National Psoriasis Foundation
6600 S.W. 92nd
Suite 300
Portland, OR 97223

Dear Ms. Butler:

Mrs. Clinton asked me to thank you for the kind letter you sent her regarding her speech at the rally on June 29. Health care reform is an important issue for all Americans but it is critical to those who suffer daily with chronic disease.

Thank you for taking the time to write and for your support. And thank you, too, for all you do.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a tabbed divider. Given our digitization capabilities, we are sometimes unable to adequately scan such dividers. The title from the original document is indicated below.

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THE WHITE HOUSE
WASHINGTON

November 29, 1994

Ms. Rachel Callahan
2024 Georgian Woods, #23
Wheaton, MD 20902

Dear Ms. Callahan:

The First Lady asked me to thank you for your kind note. Mrs. Clinton appreciates your taking the time to write and express your very supportive and helpful thoughts.

You are fortunate to count Catherine Pinkerton among your friends. She's an inspiration to all of us.

Thank you again. Your kindness is greatly appreciated.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

DRAFTstp

November 16, 1994

Rachel Callahan
2024 Georgian Woods
#23
Wheaton, MD 20902

Dear Ms. Callahan:

The First Lady asked me to thank you for your kind note. Mrs. Clinton appreciates you taking the time to write and express your very supportive and helpful thoughts.

Thank you again, your ^{kindness} concern is ^{greatly} appreciated.

Sincerely yours,

Melanne Verveer
Deputy Chief of Staff
to the First Lady

You are fortunate to count
Catherine Probertson among
your friends. She's an
inspiration to all of us.

Nov 2, 1994

Dear Mrs. Clinton,

Just a note to send you gratitude, encouragement and prayer. Yesterday was the feast of all saints, living and dead. I found myself thinking much of you and your husband as you try to make this country a more just society for everyone.

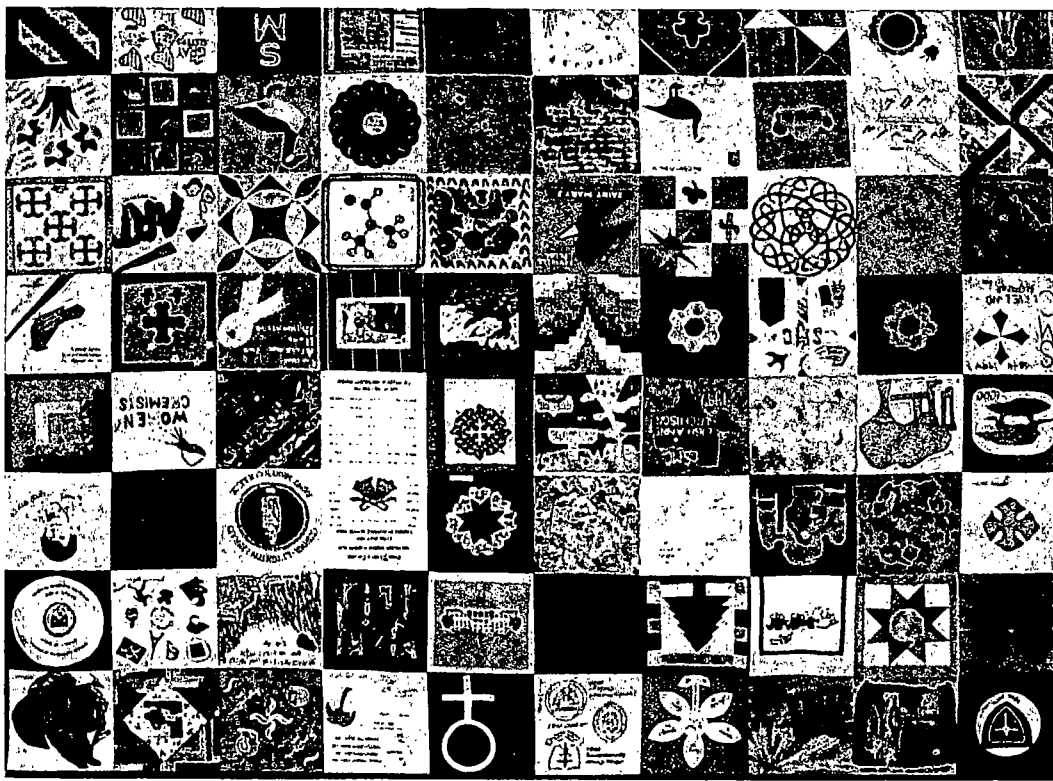
Catherine Pinkerton from Network is a good friend of mine, one of the most hopeful people I know. When I see her discouragement these days it makes me very concerned about you and your family. The viciousness of the attacks on you and Bill are horrifying and I pray that Chelsea doesn't feel them too deeply too.

Someday the country will appreciate your efforts, your wisdom and your courage. But for now, in the midst of attack and criticism know that you and your family stay in my daily prayer.

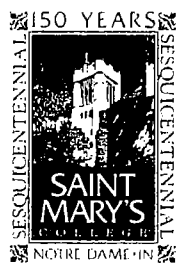
Courage!

Gratifully,

Rachel Callahan, etc



The Saint Mary's College Sesquicentennial Community Quilt, pictured on the cover of this card, was made from squares contributed by Saint Mary's College faculty members, staff, students, departments, alumnae, alumnae clubs, Sisters of the Holy Cross and members of the extended Saint Mary's community.



**PHOTOCOPY
PRESERVATION**

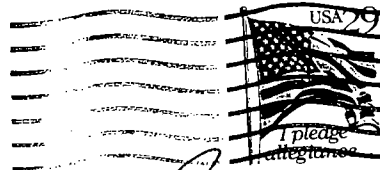
R. Callahan

2024 Georgian Woods

#23

Stheaton, MD

20902



[Handwritten signature]

Hillary Rodham Clinton

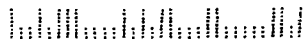
c/o Melanne Verre

Office of the First Lady

Old Executive Office Bldg

1600 Pennsylvania Ave., N.W.

Washington, D.C.



20500

THE WHITE HOUSE
WASHINGTON

November 29, 1994

Ms. Mary Ann Campbell
Chair
National Women's Business Council
409 Third Street, S.W.
Suite 5850
Washington, DC 20024

Dear Ms. Campbell:

Thank you for sending me a copy of A Compendium of National Statistics on Women-Owned Businesses in the U.S. It is very helpful to have this information in a single document and I know it will be a valuable resource for the Office of the First Lady.

Best of luck in the important work you and your organization do, and thanks again for sending the compendium.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

DRAFTbz

November 28, 1994

Ms. Mary Ann Campbell
Chair
National Women's Business Council
409 Third Street, S.W.
Suite 5850
Washington, DC 20024

Dear Ms. Campbell:

Thank you for sending me a copy of A Compendium of National Statistics on Women-Owned Businesses in the U.S. It is very helpful to have this information in a single document and I know it will be a valuable resource for the Office of the First Lady.

Best of luck in the important work you and your organization do, and thanks again for sending the compendium.

Sincerely yours,

Melanne Verveer
Deputy Chief of Staff
to the First Lady

fine



October 25, 1994

Melanne Verveer
Deputy Chief of Staff to
the First Lady
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear Ms. Verveer:

I am pleased to forward to you a copy of *A Compendium of National Statistics on Women-Owned Businesses in the U.S.* For the first time in a single document, the National Women's Business Council has prepared an official record of the growth, economic contributions and significant barriers that exist for women business owners. The *Compendium* incorporates the statistical information that is known to date about women's business ownership in this country. Here, in one integrated resource, is the information of greatest value to economic policy makers, government leaders and the business community seeking to develop programs of opportunity for the fastest growing sector of the economy.

This compendium demonstrates that women businesses are clearly vital to the health of the economy as a whole. However, there are great gaps in our knowledge of this dynamic sector. Up-to-date, accurate official statistics are necessary to provide more timely information on women entrepreneurs.

Women-owned businesses have demonstrated phenomenal growth in both numbers and economic initiative over the past fifteen years. Today, the over 6.5 million women-owned businesses, employing more than 11 million, are represented in all industry sectors of the economy. Receipts for women business enterprises are projected to be over one trillion dollars by the year 2000.

The NWBC has prepared this compendium for the purpose of stimulating further research and discussion. We are committed to improving the scope and quality of our official economic data in order to promote changes in policy and legislation that will support women entrepreneurs as they launch and grow their businesses.

I hope that you will take the opportunity to review this document. If you or your staff have any questions on any of the issues raised in the report, or on the work of the Council, please contact Amy Millman, Executive Director, or Juliette Tracey, Deputy Director at (202) 205-3850. Thank you.

Sincerely,

Mary Ann Campbell, CFP
Chair, NWBC



**A COMPENDIUM
OF NATIONAL STATISTICS ON
WOMEN-OWNED BUSINESSES
IN THE U.S.**

Executive Summary



**A COMPENDIUM
OF NATIONAL STATISTICS ON
WOMEN-OWNED BUSINESSES
IN THE U.S.**



Executive Summary

September, 1994

This Executive Summary and the accompanying Statistical Compendium and Data Report were prepared under contract for the National Women's Business Council by the National Foundation for Women Business Owners (NFWBO). The NFWBO is the National Association of Women Business Owners' non-profit research, leadership development and entrepreneurial training foundation. The mission of the NFWBO is to support the growth of women business owners and their organizations through the gathering and sharing of knowledge.



The National Women's Business Council is a unique entity representing our nation's women business owners. It is a bi-partisan public/private partnership serving as a voice for women entrepreneurs within the federal government.

We are pleased to present for the first time in a single document the statistical information that is known to date about women's business ownership in this country.

Clearly, the first revelation is that the data is not as up-to-date or comprehensive enough to construct a useful profile of the trends in women's business ownership. Important gaps in the research exist which are clearly identified in this document. Much more research needs to be conducted and there is a great need for a single coordinating entity for data collection activities.

What we have uncovered is inspirational! We know that women-owned businesses are one of the fastest growing segments of the economy. By the 1990's, women comprised 32% of the small business community but only 14% of the revenues. Women business owners' explosive growth rate and dynamic entrepreneurial spirit are impressive but they still lag significantly behind men in revenues and job creation.

Women business owners also face their own glass ceiling. In order to grow and succeed, access to financial resources and business opportunities must be unobstructed. Two thirds of women business owners report problems in working with financial institutions and rely to a great extent on credit cards to finance their enterprises. Business opportunities in the private and public sector are also out of reach to many women contractors. Less than two percent of federal Government procurement awards currently go to women. Recent efforts by this Council, such as the dissemination of more information on women-owned businesses in this compendium, have prompted a new commitment from the public and private sectors to explore ways to work with women entrepreneurs.

This compendium is intended to assist policy makers and industry leaders to gain a more complete picture of America's women business owners. Truly their potential is enormous.



Mary Ann Campbell, CFP
Chair

MEMBERS OF THE NATIONAL WOMEN'S BUSINESS COUNCIL

PRIVATE SECTOR MEMBERS

Mary Ann Campbell, CFP
Chair, NWBC
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Markham, IL 60426-5618
Office 708 339-2600
Fax 708 339-2659

PUBLIC SECTOR MEMBERS

The Honorable Ron Brown
Vice Chair, NWBC
Secretary
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14th & Constitution Avenue, N.W.
Room 5430
Washington, DC 20230
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Fax 202 482-2741

The Honorable Erskine Bowles
Administrator
U.S. Small Business Administration
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Office 202 205-6605
Fax 202 205-6802

Dr. Susan Phillips
Board of Governors
Federal Reserve System
20th & C Streets, N.W.
Room B-2046
Washington, DC 20551
Phone 202 452-3201
Fax 202 452-3819

EXECUTIVE SUMMARY

Women-owned businesses have demonstrated phenomenal growth in both numbers and economic initiative over the past fifteen years. Growth in the number, sales and employment of women-owned businesses has exceeded that of all businesses. Today, the over 6.5 million women-owned businesses are represented in all industry sectors of the economy and continue to be a growing source of employment opportunities...for women and minority workers in particular.

As this growth in numbers of women entrepreneurs continues to soar, **women-owned firms could be generating more than \$1 trillion in receipts by the year 2000**, more than 10 times their sales and receipts just 12 years ago. While this figure is an estimate, we are confident that it will be supported by the results of the 1992 U.S. Economic Census due to be issued in 1995. We do know that during the early 1980's sales and receipts generated by the less than 4 million women-owned businesses grew by 200 percent. The fact that sales growth over this five year period is nearly four times that of growth in the number of firms is a clear indication that women-owned businesses are growing impressively in size and economic power.

To provide a comprehensive profile of the status of women's business ownership in this country, the National Women's Business Council has prepared this official documentation of the growth, economic contributions and critical barriers that still exist for the women's business sector.

This publication incorporates for the **first time in a single document** the statistical information that is known to date about women's business ownership in this country. Here, in one integrated resource, is the information of greatest value to economic policy makers, government leaders and the business community seeking to open the doors to opportunity for the fastest growing sector of this economy.

Within this document are found official statistics on:

- the number, size and economic strength of women-owned businesses;
- recent growth trends; and

- information on two key issues for women business owners: access to financial resources and procurement opportunities.

As a federal advisory panel advocating on behalf of women-owned businesses, the objective of the National Women's Business Council has been to promote the interests and highlight the contributions of our constituents and, at the same time, identify and break down the barriers that inhibit their success.

- There were 2.6 million women-owned businesses identified in 1982 and estimated to be over 6.5 million out of 21 million small business owners in 1992.
- Receipts were documented to be \$98.3 billion in 1982 and are projected to be over ONE TRILLION DOLLARS by the year 2000.
- Women business owners employ more than 11 million employees.

While the explosive growth and entrepreneurial spirit, as evidenced by these statistics, portray an impressive scenario, the gaps in our knowledge of this dynamic sector have obstructed a more complete picture. Without a full accounting of the demographics and performance of this business sector, their contributions to the economy will continue to go unrecognized and their fullest potential unrealized.

We have also found that the national economic data collected under various regulations and statutes are left unanalyzed or are too limited in scope. Furthermore, analysis is also made more difficult through the inconsistent application of standards and criteria employed by the many federal agencies and departments undertaking the collection, tabulation and analysis of the information.

This compendium is intended to help decision-makers navigate through the inconsistencies in order to gain a more complete picture.

At once, we can clearly see the need for additional studies to provide more timely economic statistics and analysis of the current phenomenon of women's entrepreneurship. We have also documented that barriers continue to prevent this sector from achieving great business successes.

Of particular concern is the barrier to access to business opportunities in the public sector -- where women-owned businesses receive less than 2% of the \$200 billion in federal contracts awarded in each year through FY1992. We know that small firms which receive federal contracts are more likely to grow and become strong candidates for larger private sector contracting opportunities. The income stream and collateral base provided by these contracts is often a critical source of funding for small businesses who have difficulty accessing sufficient financial resources. The documented failure of women-owned businesses to access this most lucrative market has precipitated a new commitment on the part of the federal government to reach out and do business with this sector.

The National Women's Business Council has prepared this compendium for the purpose of stimulating further research and discussion. We are committed to improving the scope and quality of our official economic data in order to promote changes in policy and legislation that will support women entrepreneurs as they launch and grow their businesses.

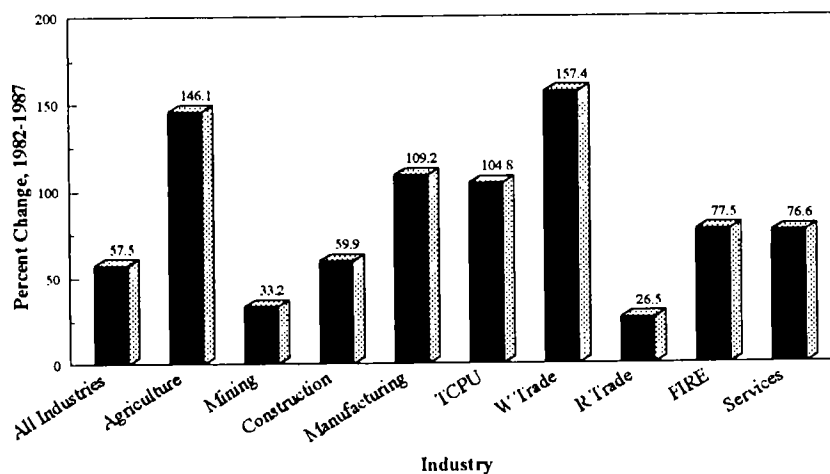
The accompanying Data Report is the result of that commitment. Reports and studies were collected from all federal agencies which prepare information on America's businesses as well as selected private sources. (See Annotated Bibliography in the Data Report for a complete listing of sources.)

Here are the highlights of the Data Report's findings, and recommendations for action based upon the results:

**Current
Knowledge**

- The number of women-owned firms has grown significantly over the past decade. From 1982 to 1987, the number of women-owned businesses increased by 57.5%—from 2.6 million to 4.1 million — more than twice the rate of all U.S. businesses during the period.
- Women are continuing to start businesses at a higher than average rate. The number of women-owned sole proprietorships (generally the smallest and youngest of businesses) grew at an average annual rate of 8.4% during the period 1979-1990, compared to a 5.4% annual rate among all sole proprietorships and 4.5% among men-owned proprietorships.
- Women are moving into many "non-traditional" industries. The number of women-owned firms grew most rapidly in the areas of wholesale trade, agri-business, manufacturing, and transportation in the mid 1980's.

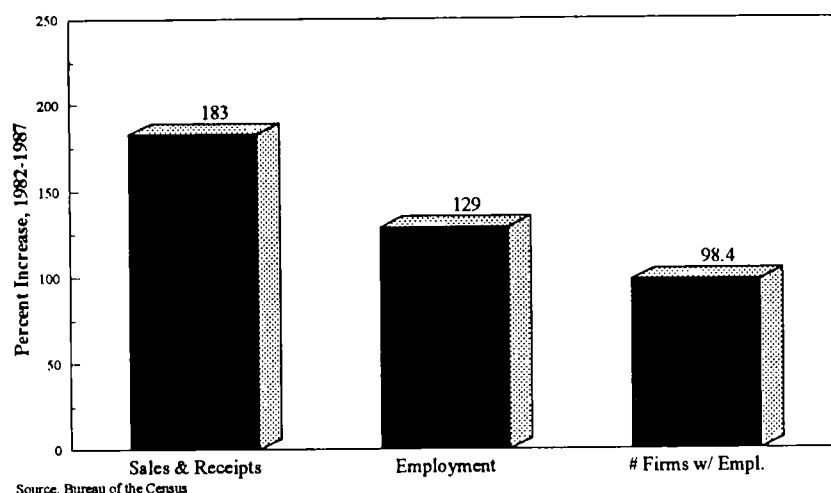
Rate of Growth of Women-Owned Firms by Industry: 1982-1987



Source: Bureau of the Census

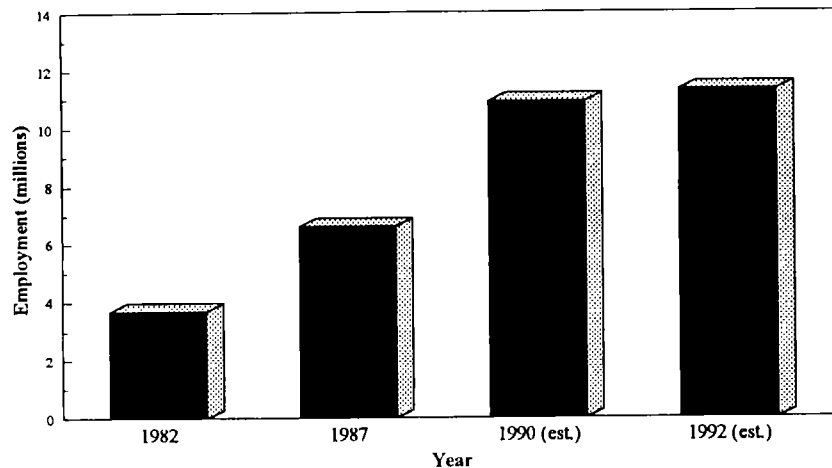
- Women-owned businesses are not only growing in sheer numbers, but in economic power as well. Growth in sales among women-owned firms is nearly four times that of growth in numbers, and the growth of women-owned firms providing employment more than doubled from 1982 to 1987. As of 1987, women-owned businesses generated over \$224 billion in sales, and had a payroll of nearly \$41 billion.

Growth in the Economic Impact of Women-Owned Businesses: 1982-1987



- Business receipts among the smallest women-owned firms—sole proprietorships—are growing strongly as well. From 1981 to 1991, the receipts of these businesses have increased three-fold—from \$39.6 billion to \$105.5 billion. Average receipts per proprietorship have increased 34% during that time, from \$14,236 to \$19,020—more than three times faster than the 11% increase among all nonfarm sole proprietorships.
- As of 1992, it is estimated that women-owned firms number 6.5 million and employ over 11 million people in the U.S.

Trend in Employment Among Women-Owned Firms

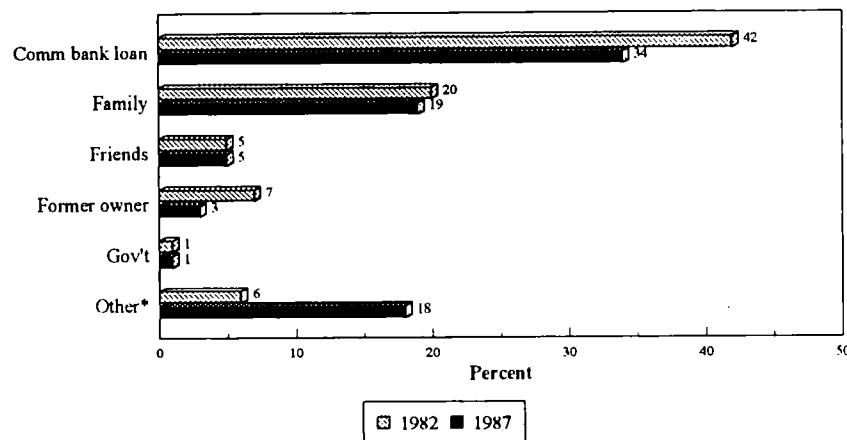


Source: Bureau of the Census & NFWBO

- Not only are women-owned businesses found in all industries, they are ethnically diverse as well. As of 1987, there were nearly 400,000 businesses owned and operated by women of color—158,278 Black women-owned firms, 115,025 Hispanic women-owned firms, 111,889 firms owned by women of Asian/Pacific Island descent, and 6,308 businesses owned by Native American/Alaska Native women.
- Women business owners are more highly educated than the general female population, and are also somewhat *more* likely to be married. Over eight in ten women business owners have at least a high school education, compared to 72% of all women 15 or older. Fully one-third (34%) have college degrees, compared to just 14% of all women 15+. Seven in ten (70%) of women business owners are married, compared to 57% of all women 15 or older.
- Despite this tremendous growth in numbers and in economic power, barriers to increased economic growth remain. Women find it more difficult to obtain the capital necessary to start and grow their businesses.

According to the Bureau of the Census, among women who used borrowed capital to start their businesses (27.3%), the share obtaining start-up capital from commercial lending sources declined from 42% to 34% from 1982 to 1987, while the share acquiring financing from other sources (credit cards, refinanced home, non-commercial loans) tripled, from 6% to 18%.

Sources of Start-Up Capital: 1982-1987



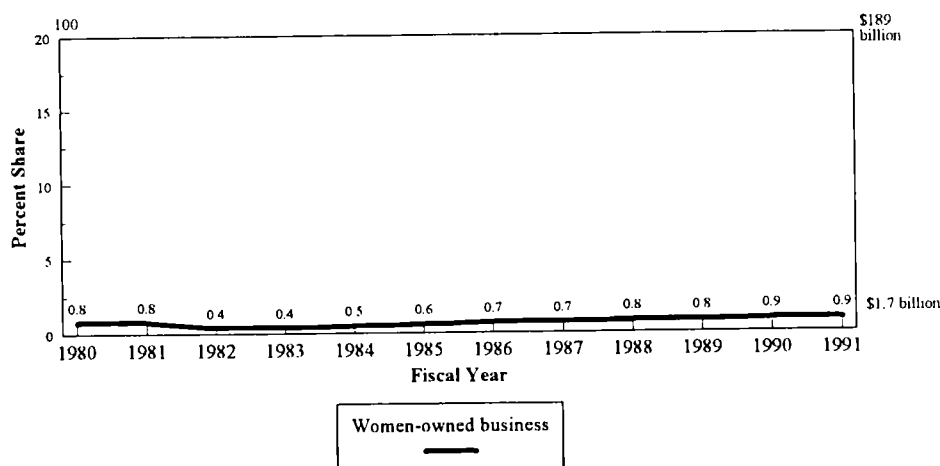
Source: Bureau of the Census

*Other includes personal credit card, refinanced home, loans other than from commercial banks.

- More recent data suggests that this problem continues even among established women business owners. A 1993 study by the National Foundation for Women Business Owners found that women business owners are more likely than businesses at large to report difficulties in working with their financial institutions, are much more likely to use credit cards to fulfill their short-term financing needs, and are more likely to use several different sources to fulfill their capital requirements.

- Women-owned businesses are starting out "bigger." The share of women needing \$10,000 or more to start their business increased from 14% to 19% from 1982 to 1987, and the share of those needing \$50,000 or more grew from 3.5% to 5.1%.
- Access to procurement opportunities can also be problematic for women business owners. The share of federal procurement dollars going to women-owned businesses has not changed significantly in the last ten years. Women-owned firms received 0.8% of federal contract awards over \$25,000 in 1980, and 0.9% in 1991. All told, only 1.8% of all federal procurement awards went to women-owned firms as of fiscal year 1993.

Share of Federal Contract Actions Reported Individually: 1980-1991



Source: SBA, Office of Advocacy
Note: Contract actions reported individually are those over \$25,000.

- Although relatively few women-owned firms are involved in federal procurement activity, a research study conducted for the U.S. Small Business Administration showed that small firms receiving federal contracts demonstrated more stability and growth than firms that were not involved in federal procurement. The income stream offered by a federal contract enabled the businesses to plan for growth more effectively. This is an important reason why, even though a minority of women-owned

firms are currently engaged in federal procurement, it is a very important issue for all women-owned businesses.

***Future
Projections***

Given what is known about the current growth rate of women-owned businesses, it is possible to make some projections into the future:

- The share of women-owned sole proprietorships, typically the smallest and youngest of businesses, has grown from 25.1% in 1979 to 32.2% in 1990. Given this pattern of growth, it is estimated that their share will rise to 36.7% by the year 2000.
- Many have postulated that women-owned firms will comprise fully half of **all** firms by the year 2000. Given current growth rates among all firms, and the projected growth among sole proprietorships, however, it is more likely that women-owned firms will make up four in ten firms by the year 2000.
- As of 1990, it was estimated that **all** women-owned firms, including c corporations, numbered 5.4 million and employed 10.9 million people in the U.S. As of 1992, it has been estimated that women-owned businesses number 6.4 million and employ an estimated 11 million workers..
- There is not enough data to permit an accurate projection of the future economic power of women-owned businesses. Sales and receipts among women-owned firms grew by 183% from 1982 to 1987—from \$98.2 billion to \$278 billion. If they grew by only half that much in the years following the 1987 census, women-owned firms could be generating as much as **\$1 trillion** in receipts by the year 2000. If growth in the 1990's matches that of the mid 1980's, women-owned firms may have already reached the \$1 trillion mark.

***Significant
Gaps In
Knowledge***

Although this information provides a framework of knowledge about women-owned businesses, there remain significant gaps in knowledge about this important sector of the economy:

- The federal government has not, until the upcoming 1992 Economic Census, counted the entire population of women-owned firms. Though comprising less than 10% of the business population, C corporations—the organizations missed by previous censuses—account for a majority of the

nation's employment and business sales. Thus, crucial information about the true economic impact of **all** women-owned businesses remains unknown.

- So, too, information about access to capital issues remains largely anecdotal. Research has shown that access to financing is critical to young companies: capital is the lifeblood of any business, and access at crucial start-up and growth phases are especially important. Women-owned businesses are shown to eschew banks for other sources of financing, and are having to rely on more sources for their capital needs. Much more needs to be known about these issues.
- Statistical information on federal government procurement from women-owned businesses is available, but the published information—all from the U.S. Small Business Administration—is not directly comparable across sources, and there are gaps in this information as well.

***Strategic
Recommendations***

Given what is known about the growth of women-owned businesses over the past decade and, more importantly, where there are gaps in our knowledge, we make the following recommendations for action:

1. Encourage states to collect data and information on women-owned businesses at the state level and to collaborate in developing regional data. While national data can be extremely powerful in bringing recognition to the economic force of women business owners, state by state data are vital for developing programs and infrastructure which will have the most immediate and measurable impact on individual women business owners.
2. Improve the quality of national economic statistics on women-owned businesses throughout the Federal government.
 - Require that all business statistics collected by the Federal government include gender of owner(s) so that comparisons between women- and men-owned businesses can be made.
 - Develop a consistent definition of woman-owned business which is used by all parts of the Federal government.

- Increase the comprehensiveness of data collected on women-owned businesses by including c corporations in the Economic Census.
3. Encourage public/private partnerships to address data collection and research on women business owners. Areas to be studied should include:
- Economic contributions made by women businesses in job creation and revenues;
 - Barriers to growth, including access to capital, Federal and state procurement and technical assistance;
 - Social impact of women-owned businesses on employees and the community;
 - Innovation, quality and productivity in women-owned businesses.
4. Continue a strong voice for women-owned businesses in government to ensure:
- Economic policy-makers take into consideration the needs and contributions of women-owned businesses in establishing policy and legislation;
 - Collaboration and consistency among research and data collection activities on women business owners;
 - Continuing recognition by government policy-makers, corporate leaders and financial decision-makers of the significance of women-owned businesses.

NATIONAL WOMENS' BUSINESS COUNCIL

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Special Assistant to the Chair

10020 Rodney Parham
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Phone 501/224-7272
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THE WHITE HOUSE

WASHINGTON

November 29, 1994

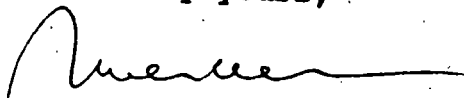
Mr. Timothy M. Carney
Deputy Assistant Secretary
Bureau of South Asian Affairs
Department of State
Washington, DC 20520

Dear Mr. Carney:

I wish to thank you and the South Asia Bureau for your thoughtfulness in sending India and the Awakening East by Eleanor Roosevelt to the First Lady. She was pleased to add it to her library, as she is a great admirer of Mrs. Roosevelt's and identifies with many of the challenges she faced during her White House years.

Thank you again for providing this special historical perspective, particularly as plans go forward for the trip to India.

Sincerely yours,


Melanne Verveer
Deputy Chief of Staff
to the First Lady

DRAFTbz

November 15, 1994

Mr. Timothy M. Carney
Deputy Assistant Secretary
Bureau of South Asian Affairs
Department of State
Washington, DC 20520

Chk my stuff

Dear Mr. Carney:

I wish to thank you and the South Asia Bureau for your thoughtfulness in sending [name of book] to the First Lady. She was pleased to add it to her library as she is a great admirer of Mrs. Roosevelt's and identifies with many of the challenges and ~~issues~~ she faced during her White House years.

~~The trip to Indonesia was a great success.~~ Thank you again for providing some historical background, *particularly as*

go forward for me trip to India
Sincerely yours,

this special plane

Melanne Verveer
Deputy Chief of Staff
to the First Lady

perspective



United States Department of State

Washington, D.C. 20520

Thank you

November 16, 1994

Ms. Melanne Verveer
Office of the First Lady
The White House
Washington, D.C.

Dear Ms. Verveer:

An earlier First Lady's trip to the Subcontinent may add some history to your planning and echo some of the issues which concern Mrs. Clinton.

Although Mrs. Roosevelt was not a "serving" First Lady when she visited in 1952, she is among the select group of "substantive" American women in the White House. Her observations and style might resonate with Mrs. Clinton.

Please add this book to her library with the compliments of the South Asia Bureau.

Sincerely,

Timothy M. Carney

Timothy M. Carney
Deputy Assistant Secretary
Bureau of South Asian Affairs

THE WHITE HOUSE

WASHINGTON

February 16, 1995

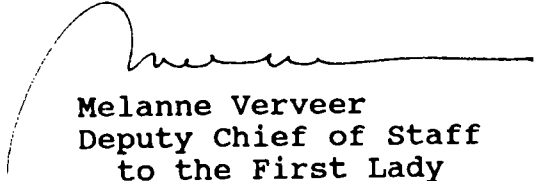
Ms. Rebecca M. Charles, RN
2100 C Northshore Drive
Chula Vista, CA 91913

Dear Ms. Charles:

Mrs. Clinton asked me to thank you for writing and for expressing your concerns about the existing health insurance system. Your friend's story highlights the shortcomings of the current system -- millions of Americans are only one illness or one paycheck away from losing their coverage.

Mrs. Clinton shares your concerns and thanks you for writing. Best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

2100 Rockshore Dr
Chula Vista, Ca.
91913

Dear Mrs. Clinton;

You and the president
have my love, respect and
admiration. You have done
so much to bring people together.
Your concern about the health care
of this nation is truly needed and
appreciated.

As a volunteer leader
and community activist I have
heard horror stories of persons
unable to access medical care for
one reason or another. I am
presently in contact with a lady
with Breast Cancer who lost her job
on a Govt Base because of excessive use
of sick leave; will lose her insurance
shortly and have not been able to
obtain personal assistance. I

I am wondering if there could be
some resources for persons such
as this.

The Need as I see in increasing Community Awareness should be community driven. Community leaders, health professionals taking control of these issues. Developing culturally sensitive messages and a nonthreatening environment.

The Martin Luther King Jr. unit of the American Cancer Society is an excellent example. We are a group of over 60 community persons with over half being health care professionals.

We volunteer in our community by training lay persons, developing special programs to target the community and deliver programs throughout. We work through Churches, YMCAs, Masonic Groups and others.

I believe that this is most important for these Community Professionals to take responsibility to work & give to their community.

Please excuse me for this informal note. But I wanted to share my thoughts.
Rebecca M. Chalk, RN, President

Mrs. Clinton; many people
have hope and realize men
think the Congress has changed.
That your health care reform
will be realized.

Thank you
Rebecca M. Charles

I would love to have an
autographed picture of you
and the president.

THE WHITE HOUSE
WASHINGTON

*mailed
7/19/94
w/photo*

June 28, 1994

Ryan Chedester
Rt. 2, Box 179A
Bunkie, LA 71322

Dear Ryan:

I was glad to have had the chance to meet you and your mom, although too briefly, at the Health Right event last week. You are so brave and know that I am thinking about you. I'm so glad you were able to come to Washington to lobby on health care.

Please know that my thoughts and prayers are with you.

Sincerely,

Hillary Rodham Clinton
Hillary Rodham Clinton

Judy
THE WHITE HOUSE
WASHINGTON *Immerman*

April 7, 1994

The Children's Inn at NIH
7 West Drive
Bethesda, MD 20814

Dear Friends:

I discovered first hand what so many have told me -- that the Children's Inn is, indeed, a very special place. I was grateful for the opportunity to visit the Children's Inn during my recent visit to NIH. I especially loved meeting with the children and their parents, and learning how much the Children's Inn means to them. The dedication and commitment of your wonderful staff and volunteers are truly inspiring.

Best wishes to all of you and thanks for the important work that you do.

Sincerely yours,

Hillary Rodham Clinton
Hillary Rodham Clinton

THE WHITE HOUSE

WASHINGTON

January 31, 1995

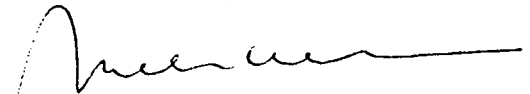
Dr. John B. Chittick
43 Charles Street
Boston, MA 02114-4640

Dear Dr. Chittick:

Kelly Craighead gave me your letter and resume which I have forwarded to the Office of Presidential Personnel.

It is gratifying to see that highly qualified people, such as yourself, are interested in public service. Thank you for writing.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

September 29, 1994

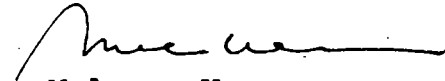
Dr. Aphrodite Clamar
30 East 60th Street
New York, NY 10022

Dear Dr. Clamar:

Mrs. Clinton asked me to express her regrets that she is unable to comply with your request to write the Humanities Council in support of your application for a research grant or to generally endorse a biography.

Thank you for taking the time to inform Mrs. Clinton of your endeavor.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

AUG-22-94 MON 15:39 P. 82

Aphrodite Clamar, Ph.D.
30 East 60th Street
New York, NY 10022
Phone: (212) 758-6969 Fax: (212) 755-8598

August 22, 1994

Dear Sarah,

I'm currently doing research on a book -- the first full-length biography of Senator Hattie Wyatt Caraway of Arkansas, the first woman to be elected (1932) and re-elected (1938) to the United States Senate. I have already done considerable research on this fascinating woman, and written an op-ed piece on her (enclosed) that was published in the Arkansas Democrat-Gazette.

The purpose of this letter is to ask for your assistance. It would very helpful to me, in applying for a grant from the Arkansas Humanities Council to complete the book, to have a letter from Hillary Rodham Clinton supporting the idea of a biography of Senator Caraway. Since Mrs. Clinton does not know me or know of me, I cannot expect -- nor am I seeking -- a letter endorsing my application to the Humanities Council. I am, however, hopeful that she will see this as a worthwhile project and that she will write to the Council to express encouragement of the idea of a biography of Senator Caraway. The letter should be addressed to the Council and mailed to me here so that I receive it by September 9 and can include it with my application..

In this connection I've taken the liberty of drafting a letter (attached) to the Arkansas Humanities Council that I hope Mrs. Clinton may find useful in writing to the Council.

Richard and I hope that all goes well with you, and that you have recovered from the effects of the unfortunate fire that swept your apartment. We hope too that the departure of David Wilhelm as party chairman will have no consequences for you personally or the effectiveness of the job you are doing.

With warmest wishes, as ever,

Cordially,


Aphrodite Clamar, Ph.D.

mitted the heavy boxes over the fence around the White House and laughed ruefully as they imagined the guards carting them straight to the garbage.

for polite conversation. Every woman is at risk. This year, we will lose 46,000 women to this disease."

Their remarks were greeted by

friend. None of us will escape the grief. None of us, the anger.

But we are inside the fence now, inside the White House. And that is cause for some joy.

the penalty provisions (NRDC) proposed."

And unlike NAFTA's free-trade supporters, the NRDC is confident that the environmen-

ties has been captured by special interests, resulting in an explosion in anti-trade actions on the part of government.

Although many free-trade

Matthew C. Hoffman and
Sheldon are policy analysts at the
Competitive Enterprise Institute in Wash-
ington, D.C.

Could Miss Hattie's great message have inspired Clinton?

BY APHRODITE CLAMAR
Special to the Arkansas Democrat-Gazette

Commentary

It was a week that changed American politics, that first week in August 61 years ago. For the first time a woman was elected to a full term as a member of the United States Senate. (She actually won the Democratic primary, which assured her election.) Her message to voters, originated by her friend and campaign manager from neighboring Louisiana, was succinct, directed and repeated at every stop on the campaign trail: Share the wealth.

The year was 1932, the depth of the Depression. The stock market crash of 1929 had touched off a worldwide economic collapse. In the U.S., unemployment stood at more than 25 percent. Herbert Hoover was nearing defeat in his bid for re-election. Maybe Roosevelt could turn the country around.

In Arkansas, Hattie Wyatt Caraway, with neither campaign funds nor a coherent political organization, was about to run for the U.S. Senate against six male opponents. Nine months earlier, her husband, Sen. Thaddeus Caraway, Democrat of Arkansas, had died in office with only a little more than a year of his term remaining.

Caraway died three days too soon for the governor to appoint the senator's widow as his successor, as he had intended; a contest would be necessary.

A quick election was arranged, and Miss Hattie, 54, who married Thaddeus Horatio Caraway at the age of 20, bore him three sons and helped him climb the political ladder, won easily over two men who had filed as independents.

It was hardly an earthshaking event, and few took notice. When the year was up, Hattie would retire, several experienced men would offer themselves to the Democratic voters of Arkansas, and the winner of the primary would inherit the Senate seat.

At about the time Hattie went to Washington to take her place in the Senate, Huey P. Long, Democrat of Louisiana, was taking his. Long, the state's governor, had been elected to the Senate 17 months earlier, but impeachment proceedings — plus his own refusal to turn over the reins to Lt. Gov. Paul N. Cyr — had delayed his entry into the Senate.

Not long afterward the unabashedly populist Long introduced his "dis-

tribution of wealth" bill, which called for capping individual incomes at \$1 million per year and distributing to the people the wealth of the Rockefellers, Mellons and other plutocrats.

One of the few senators who supported the legislation was Hattie Caraway. Out of that initial joining of forces came an improbable alliance — the flamboyant, saxophone-playing populist in the white shirt and "the little lady in black," so called because she wore widow's weeds from the day her husband died until the end of her own life.

Soon she had another surprise.

Hattie's announcement that she would seek a full term astonished her party, her colleagues and her constituents. In 1932 women didn't do that sort of thing, much less a middle-aged widow who had never made a speech in her life. It was, in the words of the Arkansas Gazette, "a bombshell." In Washington, Long promised help.

"They'll never know what hit 'em," he promised.

Primary day was Aug. 9, 1932. On July 31 in Shreveport, Huey Long assembled a caravan of seven vehicles, included two primitive sound trucks and two truckloads of political fliers, written by Long himself, designed to "set the lit-

tle lady's record straight."

The title of one of the circulars set the tone for the campaign: "Wall Street Versus the People." The text was illustrated by a cartoon of two fat cats — one labeled "Wall St. Trust," the other "Monopoly" — complaining about Miss Hattie and planning to "get rid of her quick." (Sixty years later a copy of that flier was hanging in the office of Gov. Bill Clinton in the statehouse in Little Rock.)

It was an effective combination: Huey the extravagant orator, Hattie the quiet-spoken, good woman. But during that week of barn-storming, Miss Hattie Caraway developed into an assertive and effective speaker who would proudly remind the farmers and others who came to listen how she had fought for them in Washington.

Women's clubs flocked to her support, and she won the endorsement of the American Federation of Labor. Long's advance men (something new in Southern politics) got the people out and the loud-speaker blasted music to keep them there until Hattie and Huey arrived.

Thirty-seven towns and 250,000 people later, Miss Hattie's populist campaign ended. The results surprised

everyone but Huey Long; Hattie Caraway, running against six men, received 44.7 percent of all votes cast, carrying 61 of the state's 75 counties. In so doing, she became the first woman to win a full term in the U.S. Senate.

She won again in 1938, this time without Huey, who has been a thorn in her side since 1935, and served in the Senate as a loyal supporter of the New Deal. In 1944 she ran again but lost to J. William Fulbright.

Miss Hattie did not in fact achieve great influence in the Senate, where she was known as "silent Hattie" for her reticence in debate. But she proved that a woman could win in a contest against men.

And her campaign emphasis on a single populist issue would re-echo six decades later in the campaign of another Arkansan, running for president with the help of his own Louisiana campaign manager, James "Cajun" J. Carville, who simply brought Miss Hattie's message up to date with the line "It's the economy, stupid!"

Aphrodite Clamar, a clinical psychologist, is writing a biography of Hattie Caraway.

Arkansas Democrat-Gazette
October 24, 1993

DRAFT LETTER

Mr. Robert E. Bailey, Executive Director
Arkansas Humanities Council
10816 Executive Center Drive, Suite 310
Little Rock, AR 72211

Dear Mr. Bailey:

I am informed that Dr. Aphrodite Clamar of New York City has applied to the Humanities Council for a grant to complete research on a biography of Senator Hattie Caraway of Arkansas, the first woman to be elected and re-elected to the United States Senate.

I do not know Dr. Clamar, and this letter should not be considered an endorsement of her grant application. I do believe, however, that a biography of Senator Caraway, a courageous woman and pioneering political figure, would make an important and useful contribution to the history of the period and the role of women in politics.

Sincerely,

Hillary Rodham Clinton

THE WHITE HOUSE
WASHINGTON

July 26, 1994

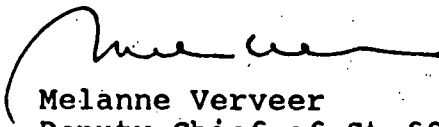
Ms. Rose Clark
16856 Des Moines Way S.
Burien, WA 98148

Dear Ms. Clark:

Mrs. Clinton asked me to thank you for your letter and for providing her with a copy of **The Adverse Health Impacts of Airport Expansion with Particular Reference to Sea-Tac International Airport**. Your paper will receive careful review. In addition, we are also sending a copy to the Secretary of Transportation.

The Administration appreciates hearing the views and recommendations of concerned citizens as we work to achieve lasting, meaningful health care reform for this country and develop sound transportation policies.

Sincerely,


Melanne Verveer
Deputy Chief of Staff
to the First Lady

mailed
7/28/94
cc: SOT
7/28

THE WHITE HOUSE
WASHINGTON

April 22, 1994

Mr. David Cohen
Mr. Michael Pertschuk
Ms. Kathleen Sheekey
Advocacy Institute
1730 Rhode Island Avenue, NW
Suite 600
Washington, DC 20036-3118

Dear David, Mike and Kathleen:

Thank you for your letter and for the report on a "gun-safe society." It is another excellent product on a critical issue from Advocacy. Your insights and advice are always most welcome.

Thanks for thinking of us.

*You do such
good work!*

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

December 20, 1994

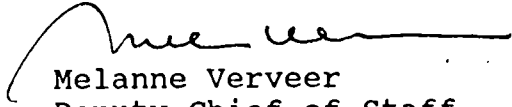
Dr. Robert Cohen
1059 Soldier Hill Road
Oradell, NJ 07649

Dear Dr. Cohen:

Thank you for writing and for sending a copy of your study about the use of Recombinant Bovine Somatotropin. I have forwarded your information to the Department of Health and Human Services for further review.

Thanks again for writing and best wishes.

Sincerely yours,

A handwritten signature in dark ink, appearing to read 'Melanne Verveer', with a stylized flourish at the end.

Melanne Verveer
Deputy Chief of Staff
to the First Lady

November 10, 1994

Melanne Verveer
ROOM #100
Office of The First Lady
Old Executive Office Building
Washington, D.C. 20500

Dear Ms. Verveer,

Please read the enclosed article.

If you agree with me (and I am sure that you will) that this article is the most important paper that you have ever read, then call me and I will discuss a strategy in which the First Lady (and the President) can use the information as a catalyst towards health care reform and "Election 96".

Very truly yours,

A handwritten signature in cursive script, appearing to read "Robert Cohen".

Robert Cohen
1059 Soldier Hill Road
Oradell, N.J. 07649

(201) 599-0325

THE WHITE HOUSE
WASHINGTON

March 15, 1994

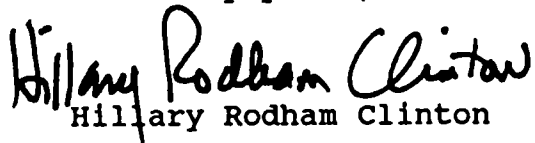
Arthur A. Coia
General President
Laborers' International Union
of North America
905 16th Street, NW
Washington, DC 20006-1765

Dear Mr. Coia:

It was a pleasure meeting with you most recently at Brown University. Thank you for your letter of recommendation for Joseph Paolino's nomination as Ambassador to Malta. As you are probably well aware, the President appointed Mr. Paolino to this post. I appreciate your words of recommendation on his behalf.

Thank you again for your letter and thank you for your strong support for health care reform.

Sincerely yours,


Hillary Rodham Clinton

THE WHITE HOUSE

WASHINGTON

February 13, 1995

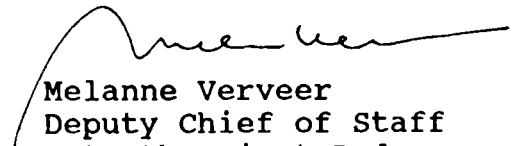
Ms. Denise M. Coleman
Dean, Div. of External Affairs
The Bank Street
College of Education
610 West 112th Street
New York, NY 10025-1120

Dear Ms. Coleman:

The First Lady regrets that she was unable to attend your annual dinner, but hopes that the event was successful. She is looking forward to having an opportunity to visit the Family Center on Bank Street before too long. You can be certain Mrs. Clinton will continue her efforts on behalf of children and she welcomes your support and counsel.

Thank you again for writing and best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

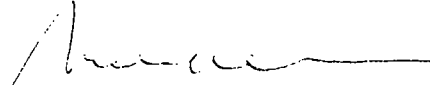
June 16, 1994

Mr. Greg Colvin, Attorney
Silk, Adler & Colvin
Russ Building Suite 1120
235 Montgomery Street
San Francisco, CA 94104

Dear Mr. Colvin:

Thank you for providing our office with information regarding the non-profit sector as advocates for health care reform. We are aware of the laws governing non-profit advocacy and the important role the charitable sector plays in the development of public policy. We nevertheless appreciate your thoughtfulness in offering to be of assistance.

Sincerely,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. letter	To Pam Comegys from Melanne Verveer re: personal story (1 page)	04/08/1994	b(6)

COLLECTION:

Clinton Presidential Records
First Lady's Office
Melanne Verveer
OA/Box Number: 10252

FOLDER TITLE:

MV Correspondence A-G 1994 [loose] [2]

2013-0534-S
ry1708

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

THE WHITE HOUSE
WASHINGTON

September 17, 1994

John Cooney, Esq.
Modrall, Sperling, Roehl
Harris, & Sisk
P.O. Box 2168
Albuquerque, NM 87103

Dear Mr. Cooney:

I would like to offer my personal thanks to you and your firm for agreeing to reschedule your reception in honor of Roberta Ramo in order for her to come to the White House on September 29.

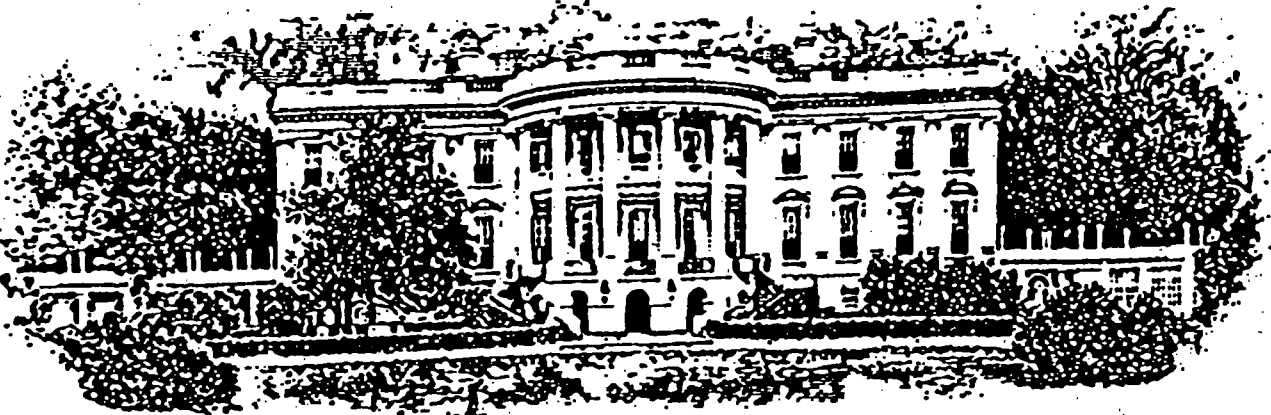
It is fitting that Roberta participate in our celebration of the 20th anniversary of Legal Services. As President-elect of the American Bar Association, she can speak to the Bar's continuing commitment to Legal Services. It is also particularly fitting that she will be with us because of her early involvement with Legal Services.

Again, my gratitude for your gracious accommodation. I can only imagine that changing the reception must have caused considerable dislocation and aggravation. Your kindness and understanding are greatly appreciated.

Sincerely yours,


Hillary Rodham Clinton

THE WHITE HOUSE



Office of the First Lady
FAX: (202)456-6244
PHONE: (202)456-6266

TO: Mr. John Cooney

FROM: Melanne Verveer for the First Lady

RECEIVER FAX: (505)848-1889

RECEIVER PHONE: (505)848-1800

NUMBER OF PAGES (INCLUDING COVER SHEET): 2

COMMENTS: Hard copy of letter being sent by mail.

Client/Matter #: 11996-113

**LAW OFFICES
MODRALL, SPERLING, ROEHL, HARRIS & SISK, P.A.**

500 Fourth Street N.W.
Sunwest Building, Suite 1000
Post Office Box 2168
Albuquerque, New Mexico 87103-2168

Las Cruces, New Mexico

Santa Fe, New Mexico

TRANSMITTAL COVER LETTER

Date: September 16, 1994

Page 1 of 3

Time:

PLEASE DELIVER THE FOLLOWING PAGES TO:

NAME: Melanne Verveer

CITY: Washington, DC

TELECOPIER NO. OF RECIPIENT: 202/456-6244

FROM: Roberta Cooper Ramo, Albuquerque, New Mexico

We are transmitting via Muratec F-90 Telecopier (Telephone No. (505) 848-9767).
If you have any problems receiving our telecopy, please phone: (505) 848-1825.

COMMENTS:

THIS MESSAGE IS INTENDED ONLY FOR THE USE OF THE INDIVIDUAL OR ENTITY TO WHICH IT IS ADDRESSED AND MAY CONTAIN INFORMATION THAT IS PRIVILEGED, CONFIDENTIAL, AND EXEMPT FROM DISCLOSURE UNDER APPLICABLE LAW. If the reader of this message is not the intended recipient, or the employee or agent responsible for delivering the message to the intended recipient, you are hereby notified that any dissemination, distribution, or copying of this communication is strictly prohibited. If you have received this communication in error, please notify us immediately by telephone, and return the original message to us at the address above via the U.S. Postal Service. Thank you.

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002. letter	To Melanne Verveer from Roberta Cooper Ramo re: Legal Services Corporation (partial) (1 page)	09/16/1994	b(6)

COLLECTION:

Clinton Presidential Records
First Lady's Office
Melanne Verveer
OA/Box Number: 10252

FOLDER TITLE:

MV Correspondence A-G 1994 [loose] [2]

2013-0534-S
ry1708

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
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P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
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b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

Law Offices
MODRALL, SPERLING, ROEHL, HARRIS & SISK, P.A.
500 Fourth Street N.W.
Sunwest Building, Suite 1000
Post Office Box 2168
Albuquerque, New Mexico 87103-2168

Las Cruces, New Mexico

Santa Fe, New Mexico

Roberta Cooper Ramo
Direct Dial: (505) 848-1800
Facsimile No.: (505) 848-9767

September 16, 1994

Melanne Verveer
Deputy Chief of Staff to
the First Lady
The White House
Washington, DC 20500

Dear Melanne:

First let me tell you again how honored I am to have been invited to participate in the Celebration of the 20th Anniversary of the Legal Services Corporation. It is a thrill to be invited to the White House for any reason, but a chance to be on the program with Hillary and to have Alex Forger as the current President of the Corporation is about the best thing that's happened to me since I discovered green chile as a child!

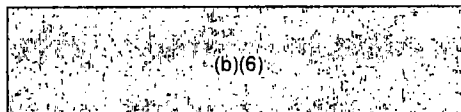
Thank you again for understanding the problems I had in rescheduling for that day. The Firm has been extremely understanding.

I understand that I am to speak for between 5 to 7 minutes concerning the ABA and the private Bar's historical and current support for Legal Services.

My husband, Barry, whom Hillary knows, will be with me. There is also a chance that our son Joshua, who is a reporter from Newsweek will be in Washington that day and if so I would love to have him included if at all possible. (Hillary knows Josh too.)

Here is the information that I think you need.

Roberta Cooper Ramo
Barry W. Ramo M.D.
Joshua Cooper Ramo



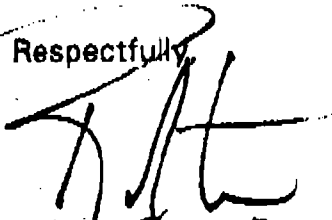
[002]

Melanne Verveer
September 16, 1994
Page 2

Berry and I are trying to see if Alex can join us for dinner on Thursday night. If there is any chance that Hillary might be pried free from her official duties, we would love to take her to dinner. I will even supply the nose and mustache and promise talk only for fun!

Thank you again for being so generous in putting up with the difficulties of one New Mexico lawyer.

Respectfully,

A handwritten signature in black ink, appearing to be 'RCR' with a stylized flourish.

Roberta Cooper Ramo

RCR/cs

THE WHITE HOUSE
WASHINGTON

September 29, 1994

Ms. Connie Casey
Book World
The Washington Post
1150 15th Street, NW
Washington, DC 20071

Dear Connie:

Thanks so much for writing and sending a copy of your piece on Cuba. I gave it to the First Lady and I'm confident she found it to be fascinating and very informative.

Thanks also for your thoughtful mention of her note to Judy Mann. Best wishes to you and Harold.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

May 30, 1994

John Cooper
University of Wisconsin-Madison
Department of History
3211 Humanities Building
455 North Park Street
Madison, Wisconsin 53706

Dear Mr. Cooper: 

It was a pleasure to talk with you on your trip to the White House.

Thank you for sending a copy of your essay **A Suitable Job for a First Lady?**. I enjoyed reading it and I will pass it on to Mrs. Clinton.

With best wishes.

Sincerely yours,


Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

November 2, 1994

Sister Bernice Coreil, D.C.
Sister Mary Frances Loftin, D.C.
Daughters of Charity National Health System
4600 Edmundson Road
St. Louis, MO 63134

Dear Sister Bernice and Sister Mary France:

Thank you for your prayers and good wishes on my birthday. It is comforting to know that I am the recipient of your continued generosity.

Thank you for all that you do to make quality health care available to our fellow citizens, particularly those who are in need. And, of course, special thanks for your efforts to advance national health care reform.

With best wishes,

Sincerely yours,

Hillary Rodham Clinton



**DAUGHTERS
OF
CHARITY**
NATIONAL HEALTH SYSTEM

4600 Edmundson Road
St. Louis, Missouri 63134
314-253-6700

Post Office Box 45998
St. Louis, Missouri 63145-5998

Thank you

October 26, 1994

Hillary Rodham Clinton
Office of the First Lady
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear Mrs. Clinton:

Happy Birthday! Please know that you are in our thoughts and prayers,
especially today. May God continue to bless you always and in all ways.

Sincerely,

Sister Mary Frances Loftin, D.C.

Sister Mary Frances Loftin, D.C.

Sister Bernice Corell, D.C.

Sister Bernice Corell, D.C.
Daughters of Charity National Health System

SrBC/seg
sbc2519

*Signed photos
returned
1/5/95
TK*
Thomas Coury

Telephone (216) 362-7600
Fax (216) 362-0607

5240 Smith Road
Brook Park, Ohio 44142 U.S.A.

December 20, 1994

Mrs. Hillary Rodham Clinton
White House
1600 Pennsylvania Avenue
Washington, D.C.

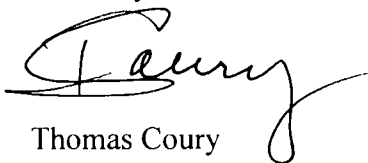
Dear First Lady:

It was a special honor having been selected by the White House to witness the signing of the Peace Treaty between Israel and Jordan. I was especially honored with your presence on the plane, and I found it very easy to talk with you. You are charming and delightful person.

I would be honored if you could autograph the enclosed five pictures and with your permission I will display them proudly in some of my facilities. The small picture you can keep or return. The residents and staff have enjoyed the sharing of my experiences of the auspicious occasion.

I wish you, President Clinton and your daughter Chelsea a very Merry Christmas and a Happy New Year.

Sincerely,


Thomas Coury

TC:jg

enc.

THE WHITE HOUSE

WASHINGTON

March 15, 1994

Sister Maryanna Coyle
President
Sisters of Charity of Cincinnati
5900 Delhi Road
Mount Saint Joseph, Ohio 45051

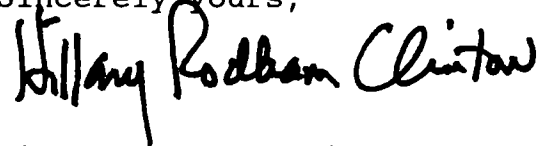
Dear Sister Maryanna:

I was very pleased to learn that you have been chosen by the Friends of Sister Mary Concilia Moran to receive the 1994 Leadership Forum Award. Congratulations on this wonderful honor.

Your work and expertise in the field of health care is extremely important as we move forward to reform health care in this country. Thank you for your leadership and guidance.

Congratulations again and best wishes in the important work that you do.

Sincerely yours,

A handwritten signature in black ink that reads "Hillary Rodham Clinton". The signature is written in a cursive, flowing style.

Hillary Rodham Clinton

THE WHITE HOUSE

WASHINGTON

June 24, 1994

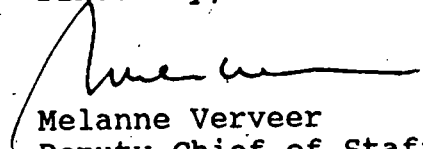
Ms. Karen Cross
18473 Hope Villa
Prairieville, LA 70769

Dear Ms. Cross:

Thank you for providing Mrs. Clinton with a copy of "The Trail of Aids in the Hemophilia Community". It is especially important for us to hear the views of the many committed citizens who put this volume together; particularly as we work to achieve lasting, meaningful health care reform for all of our nation's citizens.

Thank you for caring.

Sincerely,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

March 14, 1994

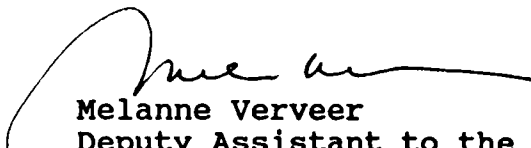
Timothy F. Cullen
President & C.O.O.
Government Programs Division
Blue Cross & Blue Shield of Wisconsin
1515 N. River Center Drive
Milwaukee, WI 53212

Dear Mr. Cullen:

It was a pleasure to meet you in Milwaukee and speak with you briefly there. Thank you so much for your letter and the enclosed materials. I greatly appreciated your personal insights and the information you have subsequently provided.

Thank you for thinking of us.

Sincerely yours,



Melanne Verveer
Deputy Assistant to the President
Deputy Chief of Staff to the
First Lady

Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a tabbed divider. Given our digitization capabilities, we are sometimes unable to adequately scan such dividers. The title from the original document is indicated below.

D

Divider Title: _____

THE WHITE HOUSE

WASHINGTON

December 20, 1994

Ms. Linda Davidoff
The Parks Council
The Urban Center
457 Madison Avenue
New York, NY 10022

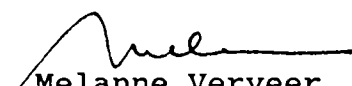
Dear Linda:

Thank you for writing and for suggesting the White House convene a conference on "The Greening of Urban America." I have forwarded your material to Katie McGinty in the Office of Environmental Policy.

Thank again for writing. I hope all is well. Best wishes.

Sincerely yours,

*Happy New Year!
It was good to
hear from you.*


Melanne Verveer
Deputy Chief of Staff
to the First Lady

The Parks Council
The Urban Center
457 Madison Avenue
New York, NY 10022



Resp. r
figure
out who
to send
to

(212) 838-9410

Facsimile
(212) 371-6048

Mrs. Arthur Hays Sulzberger
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Paul Willen
John I. Williams, Jr.
Walter Zacharius

Linda Davidoff
Executive Director

October 24, 1994

Ms. Melanne Verveer
Office of the First Lady
Old Executive Office Building
The White House
Washington, DC 20500

Dear Melanne,

I'm writing to suggest that a White House Conference on "The Greening of Urban America" be held in late 1995 and that the themes that are presented at that meeting become part of the 1996 State of the Union message and the re-election campaign.

The purpose of the meeting would be to highlight the work already being done in response to the "Urban Resources Group," consisting of the Agriculture and Interior Departments and the EPA, under the leadership of Assistant Agriculture Secretary Jim Lyons. Mr. Lyons has set up a pool of \$500,000 in grant money in each of four cities (New York, Seattle, Atlanta and Chicago), with plans to expand to an additional four cities in Calendar 1995.

The grantee programs in New York City consist of environmental organizations who create hiking and nature study trails; clear and plant vacant lots to convert them to community miniparks and gardens; and create environmental study projects to advance biodiversity. The other three cities have similar grantee lineups.

Thus the Administration has already begun to deliver on a theme which has profound significance for the revitalization of urban areas (see attached memo : "The Greening of Urban America" as a theme for National Policy." In each of the project cities, young AmeriCorps volunteers and schoolchildren; environmental activists and service organizations, and elected officials are gaining practical experience with programs that create new environmental benefits for cities.

The consequences of this work for the way the Administration is perceived with respect to cities and regions can be profound. Many suburban residents feel fear and antipathy toward the core cities of their region and their residents. Yet they are often highly positive in their attitudes toward preservation and enhancement of open space -- as part

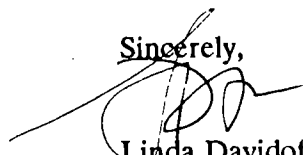
of their generally positive stance toward environmentalism. The "greening" theme helps to traverse negative perceptions and to create linkages between inner-city and suburban constituencies.

As indicated, I enclose a memo describing the value of the "urban greening" theme for the Administration, and a summary report of the Urban Resources Partnership projects in New York City.

I'd be delighted to explore possible agendas, invitation lists, media themes and other issues connected to a possible White House Conference with you.

Many thanks for considering this.

Sincerely,

A handwritten signature in black ink, appearing to be "Linda Davidoff", written over the printed name.

Linda Davidoff
Executive Director

THE WHITE HOUSE

WASHINGTON

September 13, 1994

Ms. Annie Davis
Annie's Nannies
5018 Greenwood Avenue North
Seattle, WA 98103

Dear Ms. Davis:

Lisa Caputo gave me the letter you wrote to her, along with your letter to Senator Murray. Thank you very much for writing and for sharing the story of your employee. Like many small business owners, you are to be applauded for taking responsibility for helping to provide your employee with health coverage -- but it is unfair you are paying more than is reasonable for such coverage. You clearly understand the benefits of universal coverage in bringing down your insurance rates. Thanks for your efforts to support lasting, meaningful health care reform in this country.

Thank you again for your kind words of support. Best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady



R

August 1, 1994

Ms. Lisa Caputo
Press Secretary for Hillary Clinton
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Ms. Caputo:

I wish to extend my apologies to the First Lady for her unmannered treatment by the right wing in Seattle. These people were out in force that day having been egged on by conservative talk radio. Seattlites are usually better behaved than that.

I am attaching a letter I wrote to Senator Patty Murray regarding health care. My employee, of whom I write, is 32 with a 4½ year old child, another baby on the way and a husband who farms. He is a seasonal worker who does not have health coverage and has a bad back. Who knows how long he will be able to continue farming. This young couple needs good health coverage. I guess the only people who don't need coverage are the people who already have it and employers who do not want employer mandates.

The government could always tell all employers not to cover their employee and let them fend for themselves. As a taxpayer, that is not a bad idea. We could start with Congress and not cover them.

Again, my apologies for the First Lady's treatment while in Seattle. If I can be of help to the President and First Lady while they try to do the right thing, let me know.

Sincerely,

Annie Davis

Annie Davis

AD/sr



July 29, 1994

Hon. Patty Murray
U. S. Senate
302 Hart Office Building
Washington, D.C. 20510

Dear Senator Murray:

I am a small business owner. I have one employee and I pay for her medical coverage. The insurance is with Blue Cross of Washington and Alaska. Because I have only the one employee, she is insured under a personal buyer program. The insurance costs my company \$304.00 every two months. I have been paying the premium for the past 4½ years.

My employee is pregnant. She contacted Blue Cross to see how much they pay for a normal birth in a hospital. They will pay \$500 towards the hospital and \$800 towards the doctor's fee. The hospital is going to cost \$3500 and the doctor is going to cost \$1800. My employee would have been better off if I had put the money over the past 5 years into an interest bearing account and paid the hospital and the doctor directly. My employee has a sister-in-law who had a nice delivery and hospital stay. She is on welfare.

In this country, people on welfare and the wealthy seem to have the best health care that money can buy. The middle class, in the meantime, is getting the shaft.

Small business people, like myself, believe that we should pay for our employees health benefits, but we need to be in a pool so our employees get good coverage and it doesn't cost us a fortune to insure them. We definitely need good universal coverage for all Americans with employer mandates to cover the cost. I know that health insurance will be less expensive for all of us if we (as a society) do the right thing.

In the meantime, I would like to receive information on any town hall meetings concerning health care and would like an invitation to attend. If you or the White House need a private sector person to speak up for universal coverage and employer mandates, I am as near as the phone.

Thanks for running for the Senate and winning. Keep up the good work.

Sincerely,

5018 Greenwood Avenue North
Seattle, Washington 98103
206/784-8462

Annie Davis

THE WHITE HOUSE
WASHINGTON

September 28, 1993

Mr. Brian Davis
3100 Oak Grove Road
Apartment #4
Hattiesburg, MS 39401

Dear Mr. Davis:

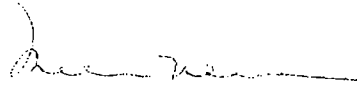
Congressman Gene Taylor forwarded to me your request for an appointment to speak with someone about mental health benefits in connection with the Administration's health care reform plan. I appreciate your concern and your willingness to contribute your knowledge and experience.

As you probably know, the President recently unveiled his plan for health care reform before Congress. In his address, he made a strong commitment to promote coverage for mental health care.

If you are still interested in coming in to express your thoughts and ideas, I ask you to please send your request in writing to my attention.

Thank you again for expressing your concerns to Congressman Taylor. I wish you success in your important work.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

February 4, 1994

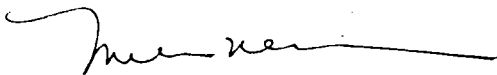
Mr. Brian Davis
Rt. 5 Box 65A
Poplarville, MS 39470

Dear Mr. Davis:

Thank you for your letter regarding revisions to the current mental health care system, including regional health centers and Medicaid reform. It is obvious from your letter that you care deeply about enacting change. We appreciate hearing your views on this important challenge that we face as a nation. Your views are very helpful as we work to achieve lasting, meaningful health care reform in this country.

Thank you again for sharing your experience.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

Dear Ms. Verveer,

Thank you for your prompt reply to my request. I am sure that you are a very busy person and the fact that you have responded so quickly has assured me of your office's interest in my suggestions.

Before I address the purpose of this letter, I must first clear up some misunderstandings. What I am about to suggest is in no way connected to the President's Health Care Reform package. I have been in contact with many public health care officials in the last few months (see enclosed letter), and they have all told me basically the same thing- that my idea is completely new to the system, that it could potentially solve at least three problems at once, and with the proper handling, it has a very high probability of success. But if it is to work, it will need the attention of very high officials, such as the First Lady and yourself.

Also, I would love to come to Washington and speak before you, Mrs. Clinton, and anyone else who could help move this project along. However, I am a college student with a very tight budget. Such a trip is beyond my means at this time, and considering that you haven't heard my plan yet, any comments I would have would be useless. I prefer instead to simply explain the proposal in writing, so that your office may research it's merits, decide whether or not you concur, and then get back with me. I promise you that I am willing to stick with this project as long as it takes; I am fully committed to it. If your office decides that it likes my plan, I will do everything in my power to assist in getting it implemented, including coming to Washington.

As I have mentioned, my idea would address three problems. The first of these is the mishandling of Medicaid funds by regional mental health centers. While working as a Day Treatment specialist for a center here in Mississippi, I saw firsthand how these funds are being misused.

Each center, or clubhouse, is supposed to be a place representative of a haven from the problems that accompany mental illness. It is supposed to be a place of growth, of learning, and of healing. But most of all, it should be a place that someone would choose to come to, regardless of a doctor's orders, and it should be a safe, secure place.

Our center had no windows. It was a drab, block-type with one room, poor lighting, and in case of a fire, there was only one way in or out. It was at the end of a street known for cocaine dealing and murder. More than once I had to call the police because of gunfire in the front yard (which itself was nothing more than a parking lot). A sewage canal ran behind the place. To make it short, if I sat down and tried to design a worse place to work, much less try to rehabilitate persons with mental illness, I don't believe I would be able to.

If it weren't bad enough, my tenure depended on how many Medicaid clients I could drag into this hellhole every day. I would drive at least 150 miles a day going to clients homes, reminding them that they were under doctor's orders to attend, bring them in for sometimes 15 minutes, then take them home. But regardless of how long a client stayed, Medicaid was always billed \$40.00.

I also found that money had long since been appropriated to build a new clubhouse, but the regional office hung onto it as long as possible, presumably to profit from the interest the money was accumulating. In the past, our inability to help the mentally ill because of lack of funding has been appalling, but for the money to be there and be mishandled in the interest of profit is reprehensible.

In summary of the first problem, I believe that regional health centers are given far too much power over the quality and timeliness of services provided to the mentally ill. I would go even further and suggest that they are a monopoly, and as such, they have brought all the problems associated with that form of business into the field of mental health care. They may withhold services at will, misuse government funds for their own gain, or provide services so poor in quality that more harm than good may be done, all in the name of cost-effectiveness.

The second problem I wish to address has to do with our nations Personal Care homes. Since many of my clients lived in this type of setting, I became very familiar with the ones in my area. I found that there are essentially two types-good ones and bad ones.

The bad ones were rat-infested nightmares reminiscent of days when the mentally ill were chained to posts and made to sleep on hay. My clients came to my center for no other reason than the noon meal, as they subsisted mainly on rice and grits at their P.C. home. I witnessed violation after violation of state law that addresses P.C. homes, yet when I tried to do anything I was told that very little could or would be done, as the people had nowhere to go but the street.

The good ones were run by people who had genuine love and concern for their clients, and the people who were fortunate enough to stay there were taken care of to the best of the owner's ability. However, that ability is determined by the amount of money the clients bring in for the owner, which is usually their monthly disability check (not much at all). So although there are people out there who wish to work with and help the mentally ill, the business is far from profitable. To add to the problem, there is no real incentive for the P.C. home owner to make any real attempt to help rehabilitate their clients, because even though there is no shortage of people to fill an empty slot, it appears to be much easier to simply warehouse people and do nothing than to attempt a process that could either cause a relapse or a recovery, in either case the result being a loss of income for the owner.

To summarize the second concern, it is clear to me that our problems with Personal Care homes (abuse, neglect, malnutrition, etc.) are a result of a combination of factors. First, it is a service that our country desperately needs but has not seen fit to make profitable. In order for the private sector to take care of the homeless mentally ill, it will need to make money at it. Second, there is no motivation for personal care home owners to see that rehabilitation services are provided for their clients. Third, there is not enough government intervention into the homes to assure the safety, health, and general well-being of the residents.

The last and certainly least of my concerns is the job market for Psychology students who hold a four-year degree. I found it very difficult to find a job where I could work with the mentally ill and still make enough money to live on. When you enter the four-year program it is almost understood that you will have to go on to graduate school in order to make a living. I feel that there should be more jobs available to students with a Bachelor's in psychology so that they can gain experience while working toward their graduate degree and provide for themselves without having to depend so heavily on (government subsidized) student loans and grants.

Now that I have brought up the problems, it is time I offer a solution. I firmly believe that the money our government is giving to regional mental health care centers to provide Day Treatment services (partial hospitalization) should be made available to the private sector. Having said that, let me explain what it would do.

Regional health centers are great for intervention, referrals to treatment, ongoing individual and group therapy, and case management. However, the problems faced by long-term mentally ill clients, such as basic hygiene, cooking, money management, social skills, etc. would be best taught where the clients live. If owners of Personal Care homes were allowed access to the same Medicaid funds that regional centers are given, they would be able to provide rehabilitation services for their clients and others for about one half of the present cost to the taxpayer.

Let us look at a hypothetical situation. Pretend that in a certain county or parish, there is a regional health care center, a Personal care home owned by a good, well-meaning person, and a Personal care home owned by a bad, evil-hearted person. The regional center drags in as many Medicaid clients as it can each day with complete disregard for the clients rehabilitation. Then a law is passed allowing owners of P.C. homes to provide Day Treatment services for its clients under full supervision of the state, and be reimbursed by Medicaid. What would happen?

In my opinion, it would go like this. The good owner would open up a clubhouse behind or away from the main house, hire someone with at least a Bachelor's in Psychology or Social Services (who would first be trained by the state; currently, that training is one week long) to provide rehabilitation services for the residents and any other person who is eligible to participate. The Day Treatment specialist would also insure that clients are being given the correct dosage of the correct medication, and that they are properly fed and cared for. Also, it would be a part of that person's job to try to find suitable employment for clients who are able and willing to participate in a coordinated program involving the home owner, the regional center, the potential employer, and Vocational Rehabilitation.

The bad owner would eventually be forced out of business. If he chose to participate in the program, he would no longer be able to cut corners on expenses or abuse and neglect his clients, because a representative of the state would be there eight hours a day, five days a week, insuring their safety and aiding in their rehabilitation. Although the Day Tx. specialist would be working at the bad owners home, his check would come from the State, and he would be working for the State. Wages for the specialist would be taken from the amount of Medicaid funds that the owner is eligible for before the funds are dispersed. So, eventually the only people left in the business of owning personal care homes will be people who are willing to participate in a structured, state-supervised yet privately owned and operated program aimed at the rehabilitation of the mentally ill.

What role does the regional center play in this? It could continue to provide Day Treatment services, especially for those people who live far away from a clubhouse. But if they do continue, they would be forced to improve the quality of services merely by the fact that consumers would have a choice of where to go.

At any rate, it will also be the job of the regional center to oversee and supervise the progress of the Day Treatment specialists working in P.C. homes. This, I believe, will be best accomplished by utilizing the Case Management system, which is already in place.

I realize that there are problems that would arise from this new system. First, what about clients who have an extremely poor chance of ever being rehabilitated? If they had a deficit so severe as to prevent them from participating in the clubhouse process, why would the P.C. home take them in? They would certainly need to be provided for. The answer is simple. Each home that participated in Clubhouse would be required to accept a certain percentage of lower-functioning clients, regardless of their ability to participate.

What about funding? As I stated before, I believe that by passing on the cost of Day Treatment to the P.C. home owner, but allowing the owner access to Medicaid funds in addition to what they already receive from the client by way of permanent disability (S.S.I., V.A., etc.), Medicaid could cut the cost of partial hospitalization in half (a conservative estimate, I believe, and no pun intended). For instance, in Mississippi the cost is currently \$40.00 a day. With the combined funds, a P.C. home owner could provide the same or better treatment for one client for \$20.00 a day.

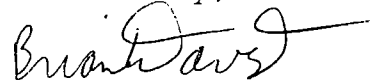
Ms. Verveer, I give you this document with the hope that it will not be lost in the morass of paper that must surely flow through the First Lady's office. I fervently believe in this idea, and I challenge you and the administration to show me how it will not work. But if you fail in this, then I further challenge you to make it work. As I have said before, to not be able to do anything is a shame, a shame that has been shared until now. But to be able to do something, to have a plan that will work, and then not implement it is nothing short of a crime. Also, in light of world events, I believe it would greatly benefit the current administration to bring something like this forward.

In closing, I would like to address a question that surely you've asked by now- what's in it for me? Nothing, Ms. Verveer, nothing at all, except maybe peace of mind in knowing that I saw a problem, I found a solution, and I passed it to the correct person. That person is you. So I am asking you, as a citizen, as an American, as one human being to another, please do not disregard this idea until you are thoroughly satisfied that it will not work.

But if it will, then let's do it.

I await your reply.

sincerely,



BRIAN DAVIS

Rt. 5 Box 65A
Poplarville, Ms. 39470

601-261-5916

DEPARTMENT OF
HUMAN
RESOURCES

MENTAL HEALTH
AND
DEVELOPMENTAL
DISABILITY SERVICES
DIVISION

October 4, 1993

Brian Davis
3100 Oak Grove Road, Apt. #4
Hattiesburg, Ms 39402

Dear Mr. Davis:

I am responding to your letter regarding the quality of day treatment and personal care delivered to the chronically mentally ill in Mississippi and how services may be improved.

As a reference point, Oregon's Mental Health and Developmental Disability Services Division (MHDDSD) offers community-based mental health services through 32 Community Mental Health Programs (CMHPs). Most CMHPs are county-operated, although a few are private nonprofit organizations operating as contractors of county government. These programs are required by statute to offer a wide range of community mental health services to children and adolescents with severe mental and emotional disturbances and to adults with severe and persistent mental illness. Services include:

- crisis evaluation and stabilization;
- outpatient treatment services, including day treatment for children and adolescents (see the attached rate sheets covering services offered under the Rehabilitative Services State plan option and the Day and Residential Treatment Services (DARTS) Program description);
- civil commitment related activities;
- community support services, including case management; and
- a variety of residential services (see the attached adult foster home rule, through which personal care services are offered as a Medicaid State plan option to clients living in Adult Foster Homes).

MHDDSD uses a performance contracting process under which service outcomes are emphasized. The Division monitors both county and provider performance in several areas, including quality/quantity of service, compliance with Federal/State regulations, and the meeting of contractual specifications.

Barbara Roberts
Governor



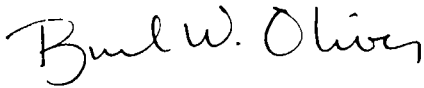
2575 Bittern Street NE
Salem, OR 97310-0520
Hearing Impaired
(503) 373-1449
FAX (503) 373-7951

The Division uses the term "day treatment" interchangeably with "partial hospitalization" in attached rule 309-39-500 through 580. Your concept of providing day treatment in a home setting will work, given the appropriate structure and funding.

With the Health Care Financing Administration's approval of the Oregon Health Plan, MHDDSD is beginning development of a pilot project, to be effective January 1, 1995, which will provide Community Mental Health Services on a prepaid capitation basis. The Division will be writing and submitting a waiver application to HCFA by January 1, 1994 as part of that process. I encourage you to check in with us to see how the program is going and to also look at models of other States, such as Hawaii, which are capitating mental health services. Capitation, with appropriate provider monitoring, offers perhaps the best opportunity to stem some of the abuses that you mentioned are present in your current service delivery system.

If you have any further questions concerning this topic, please call me at (503) 945-9460.

Sincerely,



Burl W. Oliver, M.A., Manager
Title XIX/Audit Section
Administrative Services

PERCARE9.93
df

THE WHITE HOUSE

WASHINGTON

July 20, 1994

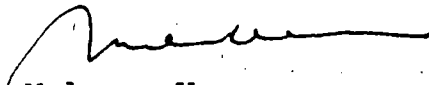
Ms. Candace DeRoos
c/o Ms. Ann Huidekoper
St. Paul Saints
1771 Energy Park Drive
St. Paul, MN 55108

Dear Ms. DeRoos:

Mrs. Clinton has asked me to write and tell you how nice it was meeting you here in Washington last month. Thank you for taking the time to share your health story with us. Your family's experience graphically illustrates how hardworking people are often unable to obtain health care for themselves and for their children.

As the Administration works to achieve lasting, meaningful health care reform in this country, we welcome and appreciate your support and participation in this important endeavor. Thanks again for writing and best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
003. report	Re: health care cases (1 page)	n.d.	b(6)

COLLECTION:

Clinton Presidential Records
First Lady's Office
Melanne Verveer
OA/Box Number: 10252

FOLDER TITLE:

MV Correspondence A-G 1994 [loose] [2]

2013-0534-S

ry1708

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
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- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
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004. report	Handwritten statement re: personal health care and finances (2 pages)	n.d.	b(6)
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COLLECTION:

Clinton Presidential Records
First Lady's Office
Melanne Verveer
OA/Box Number: 10252

FOLDER TITLE:

MV Correspondence A-G 1994 [loose] [2]

2013-0534-S

ry1708

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

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b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

THE WHITE HOUSE
WASHINGTON

April 22, 1994

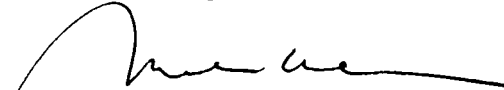
Dr. Marguerite A. Dixon
Mr. R. Paul Dixon
812 South Laflin Street
Chicago, IL 60607-4026

Dear Dr. and Mr. Dixon:

Mrs. Clinton received the letter and samples of Juice Plus+ that you gave her during her recent visit to Chicago. It was thoughtful of you to also include the background information on your product.

Thanks again and best wishes.

Sincerely yours,

A handwritten signature in dark ink, appearing to read 'Melanne Verveer', with a long, sweeping horizontal stroke extending to the right.

Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

April 6, 1994

Ms. Marti Doggett
Community Liaison Officer
U.S. Embassy
Moscow, Russia
via fax 956-4261

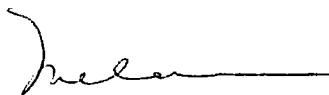
Dear Ms. Doggett:

Marti

I am writing to ask that you or someone appropriate at the embassy meet with Margaret McLaughlin, an American who is now in Moscow and will be there through next week. She is affiliated with the Points of Light Foundation, and is on a fact finding mission on behalf of the foundation to explore how the American non-profit sector may be of assistance to Eastern European countries in improving children's health. We believe her findings may be helpful to us as a follow up to Mrs. Clinton's January visit to Russia and thought that there may be someone on the embassy staff who would know about U.S. non-profit partnerships in children's health that are currently in existence.

I appreciate your consideration of this meeting with Ms. McLaughlin. I have given your number to her so that she may contact you directly to see if a meeting is possible. It was a pleasure to meet you in Moscow. Thanks again.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

SENT VIA FAX

THE WHITE HOUSE

WASHINGTON

February 8, 1995

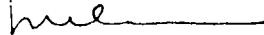
Alex Dreier
Box 5005
Thunderbird Country Club
Rancho Mirage, CA 92270

Dear Alex,

Thank you so very much for your wonderful note, advice and all the gifts. We had great fun with the "voice-frame," on which Hillary recorded a message for you. A signed photo from the President will follow.

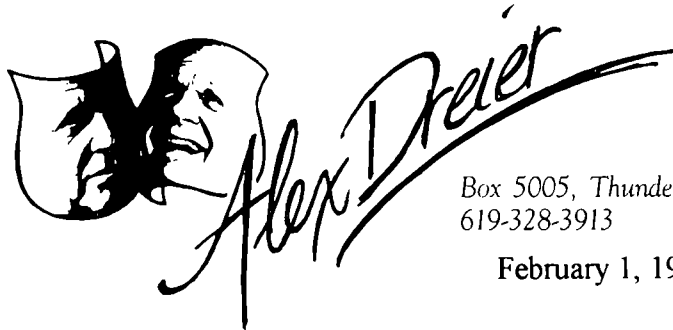
It was a great pleasure to meet you.
Best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff to
the First Lady

*We're going to
Chicago next
week. We'll
think of you!*



Box 5005, Thunderbird Country Club, Rancho Mirage, CA 92270
619-328-3913

February 1, 1995

Melanne Verveer
Deputy Chief of Staff
Office of the First Lady
The White House
1600 Pennsylvania Ave.
Washington, D.C. 20335

Dear Melanne,

So enjoyed your company at the Annenberg's -- and the Past, Chicago days... and the times when news was informative and not the province of so many "Pit-bulls!"

The enclosed: (1) another "Child" and "Stranger" audio.

(2) voice - frame picture

press button as indicated.

Alex: "You're on Hillary"

Hillary: 13 seconds

Alex: "How about that, Mr. President!"

(3) A "Voice It" with instructions for your or the First Lady's use, with my compliments. The batteries are already inserted. Included, as well, a "voice-frame" for the First Lady and a picture of President Ford, Hillary, Betty and Walter Annenberg.

Would you please ask Mrs. Clinton to sign the two pictures of us. It's easy to remove the one pix from the frame -- just bend back the four metal tabs, as circled on the brief instruction sheet. Also, if it's not an imposition, a signed picture of the President to join my "Wall" of the Presidents from F.D.R. to the present.

Vis-a-vis DEstructive criticism, please tell the President and First Lady : if DEstructive criticism could harm, the skunk would have been dead long ago!

So ignore the fulminating critics and ...relax!

I really appreciated visiting with Hillary and enjoying so much remembrance of the warm and spirited days in Chicago.

Thanks very much, Melanne.

As always,

THE WHITE HOUSE
WASHINGTON

March 9, 1994

Jane Patricia DuBois
P.O. Box 146
Silverado, CA 92676

Dear Ms. DuBois:

Thank you for sending your letter and resume concerning your interest in the position of Chaplain to the United States Senate.

Although the First Lady's office has no role in this decision, we do wish you well in your efforts and the important work that you do.

Sincerely yours,

A handwritten signature in dark ink, appearing to read 'Melanne Verveer', with a long horizontal flourish extending to the right.

Melanne Verveer
Deputy Chief of Staff to
the First Lady

THE WHITE HOUSE
WASHINGTON

April 8, 1994

Mr. Anthony Duke
3 Pound Hollow Road
Glen Head, Long Island, NY 11545

Dear Tony:

Thank you for the letter and for the copy of your son-in-law's book, *Moscow Bound*. I have passed it along to the President. I'm sure he will enjoy it and consider it a scholarly addition to his library.

Thanks again for the letter and for your kind support.

Sincerely yours,

A handwritten signature in dark ink, appearing to read 'Melanne Verveer', with a long, sweeping horizontal stroke at the end.

Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

January 24, 1995

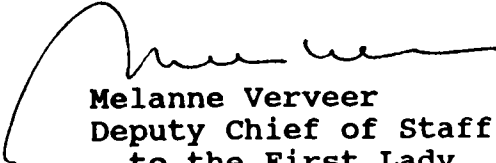
Mr. James M. Dunn
Executive Director
Baptist Joint Committee
200 Maryland Ave., NE
Washington, DC 20002-5797

Dear Jim:

Thank you for writing and recommending Stephen Bouchard for the SEC. It is so gratifying when such qualified people are interested in public service. I have forwarded your letter and Stephen's resume to the Office of Presidential Personnel.

Thanks again for writing and best wishes. It was good hearing from you.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

(Res.) 247 EMPORIA
(210) 824-9411 NUMBER SEVEN
SAN ANTONIO
78209

GEORGE W. DURAZZO, JR.

901 N.E. LOOP 410

SUITE 909

SAN ANTONIO, TEXAS 78209

FAX (210) 824-3154

(210) 824-0522

forwarded to Caron Wilcox
for follow up.

GEORGE W. DURAZZO, JR.

June 13, 1994

Dear Melanne:

It was a pleasure to meet you in San Antonio and Houston for the first Lady's visit last Saturday June 11. My friendarkin T. Gilliland also enjoyed seeing both of you very much.

I know that you are constantly hit with contacts & issues wherever you go perhaps none more important than those related to health care reform. My one shot at doing something meaningful on this topic is — as I told you — starting a dialogue between you and your perceived arch-enemy the National Restaurant Association. The key is to communicate with someone who gets it. She is the newly appointed head of federal government affairs here Ms. Elaine Z. Graham, a Democrat. 202. 331. 5953. I hope you meet.

Respectfully yours,

George

P.S. VIVA SAN ANTONIO 1996!

(FOR THE DEMO CONVENTION!)

Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a tabbed divider. Given our digitization capabilities, we are sometimes unable to adequately scan such dividers. The title from the original document is indicated below.

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Divider Title: _____

THE WHITE HOUSE

WASHINGTON

July 18, 1994

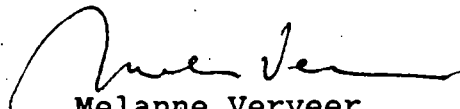
Ms. Inguna Ebela
Chairperson
Latvian "Save the Children"
Dzirnavu 63-1
226050 Riga, Latvija

Dear Ms. Ebela:

Mrs. Clinton asked me to write and express her appreciation for your letter and the information on your organization. She regrets that she was unable to meet with you and your colleagues during her recent trip to Latvia. Mrs. Clinton has long been an advocate for creating an environment in which all children can flourish. She is especially involved now in the Administration's efforts to ensure that all children in our country receive adequate health care, regardless of their parents' economic status.

You are to be commended on your work to ensure that the children of your country have the basic legal rights and protection that they so deserve. We understand the difficulty of this task and wish you much success.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

LATVIJAS ORGANIZĀCIJA «GLĀBIET BĒRNUS»
LATVIAN «SAVE THE CHILDREN»



To: Mrs Hillary Clinton
White House
Washington D.C.

ADRESE	Dzirnavu 63-1 226050 Riga, Latvija
TELEFONI	7 (0132) 285674 7 (0132) 280735 7 (0132) 284771 161177 LTF SU
TELEFAKSS TELEKSS	
KONTS	000700165 Rigas Komerbanka
KODS VALŪTAS KONTS	310101784 0000701447
TELEFAKSS TELEKSS	7 (0132) 325331 161112 BARK SU
ACCOUNT	Svenska Handelsbank STOCKHOLM

June 16, 1994

№. 136/2

Dear Mrs Clinton,

On behalf of Latvian "Save the Children" (Glābiet bērnus) we would like to invite you to meet the representatives of the organisation. Latvian "Save the Children" is the only NGO dealing with children's rights issues in Latvia.

There are over half a million children in Latvia and children's situation in this country today largely reflects the sad and tragic legacy of the 50 years of communist regime. With the deepening economic crises the number of families living under subsistence minimum level has reached 87%. There are over 4000 orphans, around 10 000 handicapped children, 2000 deaf and hearing - impaired children as well as many blind and hearing-impaired children who are excluded from society, as they have neither adequate medical equipment to their illnesses nor facilities for the disabled. Neither the medical personnel nor the society at large has learned civilized attitude towards the handicapped as Latvia has not developed a network of social workers and psychologists. Over 200 children are in prisons. Deeply premature babies are doomed to death as there are no adequate conditions for their survival and successful treatment.

Our organization was created in 1990 and since then legal issues concerning children's rights protection have been one of the priorities. The support has enabled us to work out 12 draft laws to implement the UN Convention on the Rights of the Child. Seven of them were adopted by the Latvian parliament in 1992 - 1993. (Legal project enclosed).

We would be grateful for any possible support of Legal project to provide free legal consultations for poor families and children.

"Save the Children" in Latvia actively participates in the work of government commission aimed at implementing the Convention in Latvia.

We are, therefore, turning to you, Mrs Clinton with request to find some time, if possible, to visit us during your stay in Latvia. We believe that your personal interest in children's rights issues may have a direct impact on the change of the attitude of government authorities as well as that of the public on children's problems in Latvia. We also believe that it will give us the necessary confidence to continue our work.

Thank you for your time.

We are looking forward to your visit to Latvia.

Yours sincerely,



Inguna Ebela

Chairperson

Latvian "Save the Children"

THE WHITE HOUSE

WASHINGTON

October 10, 1994

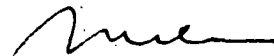
Jackie Eder
5400-31 Bradford Court
Alexandria, VA 22311

Dear Ms. Eder:

Thank you for writing and for expressing an interest in serving in the Clinton Administration. Unfortunately, at this time there are no openings in the First Lady's Office or in the other White House offices you mentioned.

Thank you again for your interest. We appreciate all your hard work at the National Health Policy Council and wish you all the best in the future. We will keep you in mind as opportunities become available.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady



JACKIE EDER

5400-31 Bradford Court, Alexandria, VA 22311

703/824-1917 Home ♦ 202/833-5675 Office

September 12, 1994

Ms. Melanne Verveer
Deputy Chief of Staff
Office of the First Lady
The White House
1600 Pennsylvania Avenue, 100 OEOB
Washington, D.C. 20500

Dear Ms. Verveer:

Although you may not remember us meeting at the Minnesota Speaks: Our Hopes for Health Care Reform event held at the Mayo Clinic in September 1993, I believe you are familiar with my work at the National Health Policy Council (NHPC.) Recently, I informed our Chair, Dr. Steve Gleason, that I had decided to leave the NHPC. This is a decision that I came to with great reluctance of leaving a job that I genuinely love, and excitement over potential opportunities. Steve and I had a great conversation about my future and he graciously offered to assist me in acquiring a new position. In fact, you may be hearing from him shortly.

Ms. Verveer, I would be extremely grateful, if you would consider assisting me in securing my next position. In fact, I would like to work in the Administration in either the Office of Domestic Policy, the Office of Political Affairs, Office of Intergovernmental Affairs, or the Office of the First Lady.

I respect and admire the President and Mrs. Clinton and would like to do everything possible to assure the success of their policies and programs. My organizational skills, my ability to work both independently and with others, my understanding of the legislative and political process, and my own motivation provides me with the ability to reduce a project to its most basic elements and to successfully complete it. I believe that these skills can be effectively utilized in a position in this Administration.

Please find my resume attached for your review. I have sent my resume to Veronica Biggins at the Office of Presidential Personnel. Lynn Cutler has offered to forward my resume, separately, to Ms. Biggins and then follow-up with her by telephone. Steve Gleason and Rick Diegel of the International Brotherhood of Electrical Workers (IBEW) have both offered to send my resume to the First Lady.

Although we have had some opportunity to work together, you may be unaware of my responsibilities at the NHPC. Beginning in 1993, I have worked as the manager of the NHPC's Washington, D.C. office. As its program director, I am responsible for performing reform proposal analyses, implementing programs designed to educate Americans on health care reform, and to provide visibility of our organization's participation in and commitment to this debate. My responsibilities also include the organization and implementation of various programs that have highlighted the need for health care reform, including:

- 
- ♦ two regional prime-time live broadcasts entitled, America Speaks: Our Hopes for Health Care Reform, featuring the First Lady, Members of Congress, and statewide elected officials; and,

September 12, 1994

Page Two of Two

- ❖ an expert speakers program in which we arrange and brief approximately 235 speakers to address audiences around the country on health care reform, including Congressional town meetings, television and radio interviews, and annual conferences. The NHPC has worked very closely with staff members at the White House and Department of Health and Human Services to provide speakers when Administration officials and personnel are unavailable. We have been asked to fill speaking requests for many Administration officials, including Vice President Gore, Mrs. Clinton, Mrs. Gore, Ira Magaziner, Surgeon General Elders, and Assistant Secretary of Health Philip Lee.

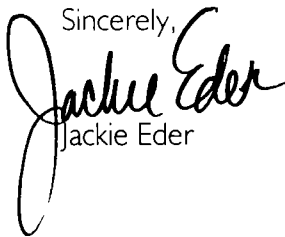
Beyond the managerial and fundraising duties I perform, I track and evaluate legislation, gather information on coalitions, and meet with various groups and individuals to determine their support of particular elements of health care reform. I have served the Clinton Administration, as follows:

- ❖ Assisting the Office of Public Liaison, the Office of Policy Development and War Room staff in co-hosting five White House briefings for health care providers, targeting physicians, nurses, and social workers; and,
- ❖ Promoting health care reform through targeted messages to Members of Congress, press releases, and various education programs.

Prior to working for the NHPC, I was involved in politics in three states, California, Iowa and Virginia. My work experience in law firms, accounting firms/departments and a hospital has provided me with a broad-base of contacts and experiences. Recently, I joined "Women in Government Relations" and a local chapter of "Toastmasters" as a way to further develop my skills and Washington contacts. To maintain my contacts in other states, I serve as a steering committee member of the Congressional campaigns of Dr. Sheila McGuire and Secretary of State Elaine Baxter. Additionally, I assisted Governor Roy Romer's staff with their latest event in Washington, D.C. which the President attended.

Ms. Verveer, I know that I have a great deal to offer this Administration beyond health care reform. There will be other legislative initiatives and projects that could benefit from someone with my managerial and organizational skills. However, I need someone to help me through the process. As I have already displayed, I am committed to the success of our President and hope that you would be available to talk to me about the White House process. I will contact you within the next few days to follow-up on this matter.

Thank you very much for your time and consideration.

Sincerely,

Jackie Eder

Enclosures

JACKIE EDER

5400-31 Bradford Court, Alexandria, VA 22311
703/824-1917 Hm ♦ 202/833-5675 Ofc

GOAL: To secure a position in the Administration where I can combine my research, managerial and organizational abilities with my legislative and political skills to promote responsible domestic policy.

CURRENT POSITION

PROGRAM DIRECTOR and Manager, Washington, D.C. office

National Health Policy Council, Washington, D.C.

1993 - Present

Founded in 1986 by Dr. Steve Gleason and Chaired by Sen. Rockefeller, the NHPC is a non-profit health care reform education organization committed to the passage of universal coverage and patient-centered health care.

MANAGEMENT:

- ♦ Manage and coordinate Washington, D.C. office, staff, activities and programs;
- ♦ Perform strategic organizational planning;
- ♦ Establish, coordinate and implement various programs, such as:

BRIEFINGS: Assist White House staff in planning and executing health care reform briefings.

REGIONAL BROADCASTS: Coordinate one-hour prime-time network broadcasts to provide the First Lady, Members of Congress, and American families and businesses with opportunities to discuss the health care delivery system. Perform site and demographic analyses and targeted fundraising. (Media audiences: Minnesota Speaks and New England Speaks, ~ 2.8 million and ~ 1.5 million households, respectively.)

SPEAKERS BUREAU: Establish, implement and maintain a high-caliber national speakers bureau designed to educate Americans on health care reform. Speakers gave 175+ speeches at conferences and town meetings since December 1993 to over 28,000 people, excluding media audiences.

TECHNICAL ADVISORY COMMITTEES: Establish, implement and participate in focus groups. Participants discuss and analyze various aspects of health care reform. Prepare agendas, minutes, and materials, coordinate all aspects of the meetings, and serve as the secondary facilitator.

POLICY:

- ♦ Brief speakers and members on the legislative status for speeches and interviews;
- ♦ Prepare and coordinate policy materials and updates for use by program participants;
- ♦ Analyze and track federal and state legislation; prepare legislative updates;

FUNDRAISING:

- ♦ Develop and create corporate and individual membership materials; assist in the creation of a grant proposal;
- ♦ Target and cultivate national and state fundraising sources; prepare fundraising and program budgets;

OTHER RESPONSIBILITIES:

- ♦ Develop and create newsletters;
- ♦ Establish, organize and facilitate grassroots efforts and member advocacy of health care issues;

POLITICAL CONSULTANT

1989-1993

Diverse experience in all facets of campaign management and organization of legislative and political activities at the federal, state and local levels in compensated and non-compensated positions.

CAMPAIGN MANAGEMENT:

- ◆ Developed and implemented campaign strategy, budget, press and fundraising programs;
- ◆ Analyzed and utilized statistical data for targeted paid and in-house direct mail; created direct mail;
- ◆ Managed campaign consultants, finance committee, finance and field staff and volunteers;

RESEARCH, POLICY AND ADVOCACY:

- ◆ Researched bio-technology, health care, women, transportation and environment issues for speeches, questionnaires and voter inquiries;
- ◆ Wrote briefing on issues facing San Diego for a speech given by candidate Clinton (at campaign's request);
- ◆ Arranged witnesses to testify before the California Public Utilities Commission;
- ◆ Supported lobbying efforts, including securing building permits and alcohol licenses;

FINANCE:

- ◆ Established and implemented high and low-dollar, PAC, individual and state party fundraising programs through personal appeals, events, volunteer telephone banks, direct mail and candidate solicitations;
- ◆ Developed and implemented the finance plan and budget; developed debt retirement proposal;
- ◆ Created PAC presentation packet and donor updates; wrote fundraising appeals;

GRASSROOTS COORDINATION:

- ◆ Created and maintained a volunteer phone bank to identify likely primary voters;
- ◆ Organized pro-merger groups for Southern California Edison-San Diego Gas & Electric utility merger;
- ◆ Served as liaison to environmental community for San Diego Port Commissioner;

SCHEDULING:

- ◆ Created and implemented scheduling system for candidate;

LEGISLATIVE OFFICES AND POLITICAL CAMPAIGNS:

Lynn Schenk for Congress	Elaine Baxter for Congress	Sheila McGuire for Congress
Democratic Senate Campaign Cmte.	Bill Clinton for President	Dianne Feinstein for Governor
Laurie Frost for House of Delegates	Assemblywoman D. Alpert	and more...

ADMINISTRATIVE ASSISTANT, Alexandria Hospital -- Workplace Health, Alexandria, VA 1993
Assisted hospital staff with sales and service of employer-based health systems. (temporary position)

ADMINISTRATIVE ASSISTANT, Eisenberg & Heyman, San Diego, CA 1990-1991
Assisted accounting firm's managing partner in overseeing professional staff and personal assets.

ACCOUNTANT (tax department), Realty Income Corporation, Escondido, CA 1987, 1988
Prepared 200+ tax returns for multi-million dollar real estate investment firm. (seasonal position)

PARALEGAL, Gary Sanders Attorney at Law, San Diego, CA 1985-1989
Performed legal research; wrote pleadings; oversaw and tracked firm's case load of ~ 150 matters.

EDUCATION

Bachelor of Arts, San Diego State University, San Diego, CA

- ◆ Emphasis in Political Science and Economics with extensive business course work.
- ◆ Senior Thesis (Honors), Need for Long-Term Health Care Legislation (Medicare Catastrophic Costs Act)

ACTIVITIES

General: Backpacking, hiking, softball, biking, genealogy, reading, Sierra Club (Secretary, Political Cmte.);
University: Fencing Team (intramural), Finance & Investment Society, Housing and Residential Life (Board member at-large) and Child Development Centers.

JACKIE EDER

5400-31 Bradford Court, Alexandria, VA 22311
703/824-1917 Hm ♦ 202/833-5675 Ofc

GOAL:	To secure a position in a government affairs office where I can combine my managerial, organizational and research abilities with my legislative and political skills to promote responsible domestic policy.
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Democratic Senate Campaign Cmte.	Bill Clinton for President	Dianne Feinstein for Governor
Laurie Frost for House of Delegates	Assemblywoman D. Alpert	and more...

ADMINISTRATIVE ASSISTANT, Alexandria Hospital -- Workplace Health, Alexandria, VA 1993
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THE WHITE HOUSE
WASHINGTON

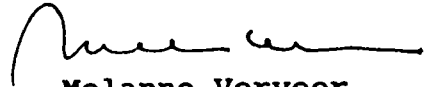
January 24, 1995

Ambassador Joseph Edmunds
Embassy of St. Lucia
2100 M St., NW #309
Washington, DC 20037

Dear Mr. Ambassador:

Enclosed please find a letter to Mrs. Compton from Mrs. Clinton. Please deliver this letter in an appropriate and expeditious manner. Thank you for your assistance.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE

WASHINGTON

January 5, 1995

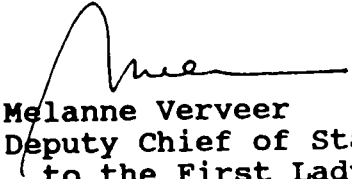
Msgr. John J. Egan
Office for Community Affairs
DePaul University
243 South Wabash Avenue
Chicago, IL 60604-2302

Dear Jack:

Thank you so much for sending me Father Greeley's column. It was heartwarming (and admittedly all too rare) to read such a positive analysis of the President's first two years. It is very difficult to combat negative publicity, but with more articles such as Father Greeley's perhaps the American people will come to realize the many accomplishments the Clinton Administration has achieved.

It was so nice to hear from you. My best wishes for a happy and healthy New Year.

Sincerely yours,


Melanne Verveer
Deputy Chief of Staff
to the First Lady

Hope all is well -

DEPAUL
UNIVERSITY



Thank you

December 7, 1994

Office for Community Affairs
243 South Wabash Avenue
Chicago, Illinois 60604-2302
312/362-5234

Ms. Melanne Verveer
Office of the First Lady
The White House
Washington, DC 20500

My dear Melanne,

In the event you may have missed it, I thought you would wish to see Fr. Andy Greeley's column, and perhaps pass it on to the President and the First Lady.

I could not agree more with his analysis.

The press has treated Mr. Clinton so very badly, and no President, in my mind, has accomplished more than he has, despite the cheap and foul tactics of his opposition.

Fondly,

Msgr. John J. Egan

Encl: Rev. Andrew M. Greeley column - Daily Southtown, Chicago

The media have lied

The national media are destroying American democracy. They have created an atmosphere of cynicism and distrust in the population that is not justified by the reality of the current situation. Quite the contrary, media-generated cynicism is the real problem. Moreover, the results of the upcoming election will only reinforce the distrust and the cynicism because, in the name of ending gridlock, it will give more power to the party that created gridlock.

The national media have one focus, the presidency; one paradigm, victories or defeats for the president; and one theme, the president is losing. From Rush Limbaugh's spewing of hate to ABC correspondent Brit Hume's nightly sneering at every presidential accomplishment, the national media have set out to destroy Bill Clinton. They may well succeed, but in the process they may also destroy the institution of the presidency and American democracy and turn the country over to that nasty little quasi-Fascist demagogue, Ross Perot.

The two major issues of the 1992 campaign were the economy and the budget. In both, Clinton has been enormously successful. The economy is flourishing (five and a half million new jobs, with the average income higher than the national average) and the budget has been cut and is diminishing rapidly. He has failed to deliver yet on welfare reform, but almost certainly, no matter who wins the election, there will be welfare reform in the next session of Congress. With the help of Chicago's William Daley, he won on the North American Free Trade Agreement. Despite Brit Hume's sneers, the president did succeed in passing a crime bill with at least some movement toward gun control.

His critics said that the budget reform would create a depression and that the trade treaty would cost millions of Americans jobs. In fact, there has not been a depression and the trade treaty has added jobs to the American labor force rather than subtracting them.

These are the most impressive accomplishments by an American president in his first two years of office perhaps since Franklin Delano Roosevelt and indeed by a president who won with only 45 percent of the vote. Yet Clinton receives no credit for them. Why? Because the national media ignore the results and emphasize the president's "defeats," most notably health care reform, and blame him for not compromising earlier. But if he had compromised earlier, he would have been blamed for that, too. Moreover, they do not acknowledge their own failure either to present accurately what the president's plan was about or to describe the machinations of those who finally blocked the plan. Their paradigm does not admit either task. You destroy the president and you've done enough. You don't focus on such obstructionists as Robert Dole or Newt Gingrich or Phil Gramm.

Moreover, they headline the other "defeats" for the president — such as campaign reform, lobbyist reform, the General Agreement on Tariffs and Trade — with or without making it clear that Republican filibustering caused



Andrew M. Greeley

for many of these "defeats," which were also, incidentally, defeats for the American people.

Then there is the matter of foreign policy. The president, they all agree, doesn't have a foreign policy. It's not really clear that the nation has ever really had a foreign policy, a theory which fits all situations in a complex world. Nor is it at all clear what a foreign policy ought to be in the world after the end of the Cold War. The president's main goal, improving relations with Russia, has been quite successful, but it receives no headlines because there are no "crises." In Bosnia it is not clear that the United States can do much in the absence of a will to end the killing among our European so-called allies. Somalia was a mistake, but less a mistake than Reagan's dispatch of Marines to Lebanon. At this reading the problems of Haiti and Iraq and Korea have been handled with skill and determination. The president, however, earns nothing but sneers for these successes.

The president, we are told finally, does not have a firm center to his character. Maybe, but the last president to have that was Harry Truman and the one before him was probably Herbert Hoover. Eisenhower thought he did, but he really didn't.

Two examples of the attempted and possibly successful destruction of the president:

It was reported as absolute truth that the presidential plane tied up traffic for three hours at the Los Angeles airport while he got a haircut. In fact, as FAA records showed, there was no tie-up. There weren't many apologies or retractions, either.

Ross Perot said that the president had stirred up the Iraq crisis to win votes in the November election. Yeah, sure, he persuaded Saddam Hussein to mass troops on the Kuwait border. But the national media gave him a free ride on that wild charge.

One of the most successful of recent administrations may well go down the drain because the national media — from the New York Times editorials down to talk radio — have born false witness against him by their distortions, their falsehoods, their biased presentations, their obsessive focus on the president to the exclusion of all else.

Or to use stronger language, they have lied.

Andrew M. Greeley is a Roman Catholic priest, author and University of Chicago sociologist. His column on political, church and social issues appears each Sunday on the Opinion Page of the

DRAFTkmb

April 6, 1994

Mr. John M. Eger
Executive Director
International Center for Communications
San Diego State University
San Diego, CA 92182-0412

Dear Mr. Eger:

Thank you for your letter and for sharing your thoughts on the connection between art education and competency in the sciences. As you know, the Administration is committed to improving education at all levels and in all disciplines.

Thank you again for writing and best wishes.

Sincerely yours,

Melanne Verveer
Deputy Chief of Staff
to the First Lady

*I have forwarded
your materials
to the Dept of Education ✓
the NEH and for the
Arts.*

THE WHITE HOUSE
WASHINGTON

April 8, 1994

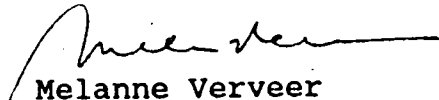
Mr. John M. Eger
Executive Director
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Thank you for your letter and for sharing your thoughts on the connection between art education and competency in the sciences. As you know, the Administration is committed to improving education at all levels and in all disciplines. I have forwarded your material to the Department of Education and the National Endowment for the Arts.

Thank you again for writing and best wishes.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

May 27, 1994

Pablo Eisenberg
Center for Community Change
1000 Wisconsin Avenue, N.W.
Washington D.C. 20007

Dear Pablo,

Thanks for your nice note after our meeting at the White House. I assure you that the First Lady's remembering you from the Urban Coalition is, indeed, due to her "astonishing memory" and certainly not to any briefing.

I am delighted to pass on the Center's 25-year retrospective to the First Lady. I'm sure she'll enjoy it.

With warm regards *and best wishes*

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady

THE WHITE HOUSE
WASHINGTON

September 9, 1994

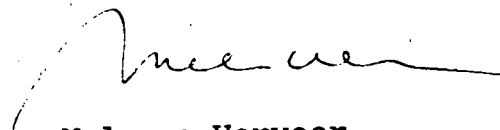
Mr. Milton Esterow
Editor and Publisher
ARTnews
48 West 38th Street
New York, NY 10018

Dear Mr. Esterow:

Mrs. Clinton asked me to thank you very much for sending us advance copies of ARTnews. We all agree that Mary Lynn Kotz did a wonderful job with her piece and we trust it will be well received by your readers. It was also a real pleasure to work with Mary Lynn. She brought experience, professionalism and keen interest in the arts to the task.

If you are able to send additional copies, it would be greatly appreciated, as the article has created much interest.

Sincerely yours,



Melanne Verveer
Deputy Chief of Staff
to the First Lady