

THE WHITE HOUSE

WASHINGTON

February 1, 1994

H.F. Willard, A.R.P.C.
PO Box 961
Kirkland, WA 98083-0961

Dear Mr. Willard:

Thank you for your letter of December 23, 1993. At this point, the Health Care Task Force and health care reform working groups have terminated. I will forward your correspondence to the Office of Domestic Policy, room 410, Old Executive Office Building.

Thank you for your patience and support of the Clinton Administration.

Sincerely,



Margaret A. Williams
Chief of Staff to the First Lady

12/23/93

Maggie Williams
Hillary's Staff
The White House
Washington, DC 10500

Dear Ms. Williams:

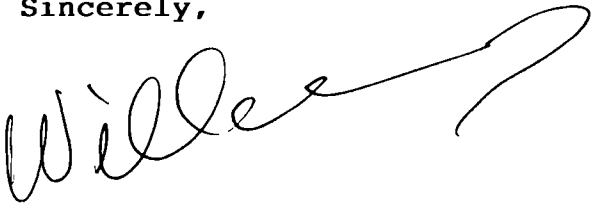
Please try to stop the flow of propaganda downgrading Canadian Healthcare (the world's best system).

Please fight the current false propaganda against our President, obviously triggered by the profiteering, claim-dodging, racketeering private health insurance industry!

Please focus Hillary's attention on the enclosed insurance commissioner letter highlighting a major healthcare problem.

Thank you for your help. Also enclosed is an offer for a free copy of INSURANCE RIPOFFS AND DIRTY TRICKS, THE SUCKER'S DILEMMA.

Sincerely,

A handwritten signature in cursive script, appearing to read "Willard", followed by a long, sweeping horizontal stroke.

H.F. Willard, A.R.P.c.
P.O. Box 961
Kirkland, WA 98083-0961

12/22/93

Letters-to-the-Editor:

Anyone capable of governing a state, and being President of the United States, certainly would be capable of making his own dates (if any). It is unbelievable that he would rely on a couple of pug-ugly state troopers to perform such a sevice!

A handwritten signature in cursive script, appearing to be 'W', followed by a small comma.

H.F. Willard,
1321 E. Union, #107
Seattle, 98122
Ph. 322-3404

INSURANCE RIPOFFS AND DIRTY TRICKS

4

"Insurance consumers are like old prostitutes. They have been screwed so many times by the insurance companies that they believe it is a way of life. Willard's new book should be of great assistance to those victims who truly want to break the habit."

— John E. Gregg, Lawyer, ex-FBI Agent

Author of *The Health Insurance Racket and How to Beat It*

5

"You will chuckle knowingly at this humorous account of one of the great scams of American society. With his new book, Willard will recruit many to the need for a national health care program, something similar to Canada's."

— Frank Gormlie, Publisher, *The Whole Damn Pie Shop*

San Diego's publication of progressive opinion

6

"Eminently readable, skillfully put together, and exceedingly well researched. The illustrations punctuate the key points with superb irony; the reference section adds the sheer weight of professional numbers, and the James Gollin chapters afford a wonderful psychological profile of the recruiting rackets and 'warm body' agent. The section by lawyer and ex-FBI agent John Gregg clearly shows why health insurance racketeers must never be allowed to participate in a national healthcare program."

— Fred Peters, Educator

San Diego, California

7

"Not critical of legitimate insurance services...but quite correctly critical of the shady aspects of the industry."

— Simon Casady, LaJolla, California

Former publisher, *El Cajon Californian*

Author **HAROLD F. WILLARD** is an ordinary citizen who recognized the need to focus attention on the deception, malpractice, human misery and graveyard humor generated by the rotten segment of the private insurance industry.

Illustrator **GORDON LEE ANDERSON** is a noted Pacific Northwest sculptor, cartoonist and antique car hobbyist. Anderson holds numerous art awards including a Huntington Hartford Fellowship. He lives in Seattle, Washington.

ISBN 0-943061-04-0

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Send me ~~1~~ **FREE** copy(ies) of INSURANCE RIPOFFS & DIRTY TRICKS at ~~\$14.95~~ each, postpaid. Enclosed is \$ ~~14.95~~ **XXXX** check/M.O. payable to:

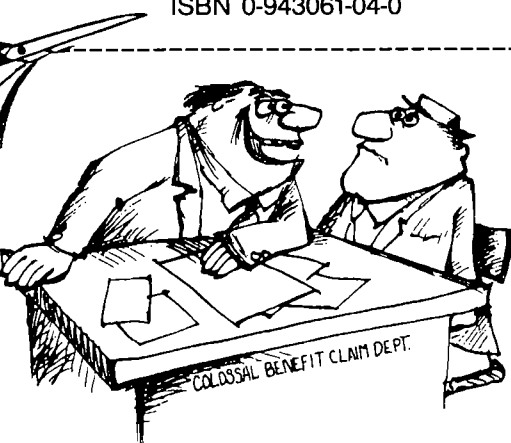
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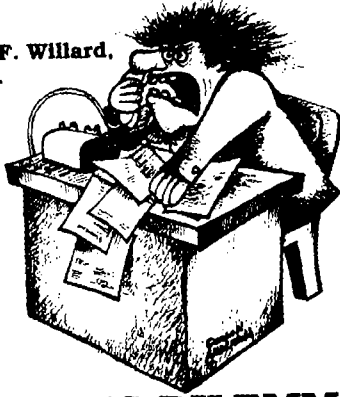
City _____ State _____ Zip _____



"NOTHING CAN REPLACE YOUR COLOSSAL BENEFITS...
AND I MUST RESPECTFULLY INFORM YOU IT HAS
JUST REPLACED YOURS."

INSURANCE RIPOFFS AND DIRTY TRICKS

Harold F. Willard,
A.R.P.C.



THE
SUCKER'S DILEMMA

Nationally Syndicated Columnist Art Hoppe
said

1 "That's telling 'em!"

* * *

215
Eye-Opening Pages
About
WHAT THEY DON'T
WANT YOU TO KNOW!



Senator Ray Moore
36th Legislative District

Customers:
Financial Institutions and Insurance
Web and Moore

Washington State Senate
Olympia, Washington 98504
1701 786-2601
1721 Rayline North
Seattle, Washington 98109
284-8088
545-6792

Mr. H. F. Willard
P. O. Box 961
Kirkland, Washington 98083-0961

Dear Mr. Willard:

Insurance Ripoffs and Dirty Tricks.
The Sucker's Dilemma more than made my day! I've
had more than my share of being stymied by the
insurance industry as chairman of the Senate Finan-
cial Institutions Committee 1983-87 and ranking
minority member of the committee this year.

Your book not only is side-splittingly funny, it
also brings back memories of true to life situations
we've heard described in hearings and read in cor-
respondence. This plus the many references you
furnish make the book an absolutely unbeatable
resource for us. Thank you!

Sincerely,

Ray Moore

/rms

Carlsbad Park, Blue Ridge, Goshute Hill, Loyal Heights, Sunset Hill, Western Ballant
Magnolia, Interbay, Queen Anne, Dignity Heights, Downtown, First Hill

FOR OFFICES OF
SHERNOFF & LEVINE
A PARTNERSHIP OF PROFESSIONAL CORPORATIONS
800 SOUTH MAIN STREET, SUITE 100
CLARK COUNTY, CALIFORNIA 92301
(714) 441-1010

WILLIAM M. SHERNOFF, PC
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MICHAEL J. BROWN
MICHAEL D. CURRY
ADMINISTRATOR
MICHAEL J. BROWN
INSURANCE ANALYSTS
JAMES A. HARRIS
PATRICIA A. HARRIS
OF COUNSEL
NORBERT A. FARR, DVM
BRIAN DODD
TODD M. BROWN, DVM
LISA AUSTIN, CLU, CHFC, CPCU
714-441-1010

July 21, 1987

Mr. Harold F. Willard
3579 Utah Street
San Diego, California 92104

Dear Harold:

Thanks for sending me a complimentary copy of your book.
It is easy reading and I went through it in a couple
of hours. I got some nice chuckles, some good information,
and I thoroughly enjoyed it. I am now passing it around
to the lawyers in the firm for required reading.

Best of luck and keep up the good work.
Very truly yours,

SHERNOFF & LEVINE
A Partnership of Professional Corporations

By WILLIAM M. SHERNOFF
WMS:nkb

Sherhoff is a nationally known leader in insurance bad faith litigation.
(See page 103)

MAGGIE

12/20/93

Deborah Senn, Insurance Commissioner
Insurance Bldg.,
Olympia, WA 98501

Dear Ms. Senn:

Thank you for your close attention to requests for health insurance rate increases.

For your information, my wife's uncle was the late David Morgan, President and Majority Stockholder of Seattle's Northern Life Insurance Company. At one time he rubbed his hands together and said to us, "A GENERAL HOSPITAL IS ONE OF THE BEST INVESTMENTS YOU CAN GET!"

X [It would be interesting to know how many of these \$1,000 per day hospitals with \$8.00 aspirin tablets are owned or controlled by insurance companies or insurance owned HMOs.]

Sincerely,



H.F. Willard, A.R.P.c.
P.O. Box 961
Kirkland, WA 98083-0961

THE WHITE HOUSE
WASHINGTON

June 10, 1994

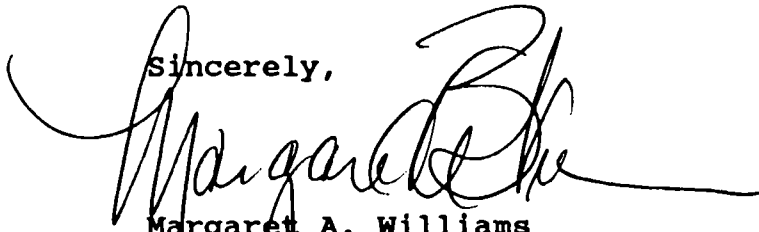
Annette L. Williams
P.O. Box 33101
Washington, DC 20033

Dear Ms. Williams:

Thank you so much for your thoughtful letter of May 5, 1994, in support of the First Lady. Words of encouragement are always welcomed by the Clinton.

I have forwarded your resume to the Office of Presidential Personnel, and we appreciate the offer of your services.

Sincerely,

A handwritten signature in black ink, appearing to read 'Margaret A. Williams', with a long horizontal flourish extending to the right.

Margaret A. Williams
Chief of Staff to the
First Lady

ANNETTE LESLIE WILLIAMS
Post Office Box 33101
Washington, D.C. 20033-0101
202-736-1702

May 5, 1994

*Wants work.
Form letter -
and resume
to Personnel*

Ms. Margaret Williams
Chief of Staff to The First Lady
The White House
Washington, D.C. 20500

Dear Ms. Williams:

Let me get straight to the point:

Firstly, I have been in awe of the whole controversy concerning the First Lady and that little media escapade that has come to be known as Whitewater.

Please remember me the next time some of the First Lady's supporters get together and pool their money to support the First Lady, as so many have recently done both in the New York Times and the Los Angeles Times. I want to be included among that group of women who didn't sit idly by and let some confused folks gang up on this wonderful lady.

Secondly, I am more than "a little ticked off" by some of the President's distractors -- including that woman who's planning on filing a sexual harassment lawsuit against the President. Quite frankly, she had plenty of time to file her lawsuit and to get her story straight. Is anyone planning an ad in support of the President and/or the First Lady? Yes, I am tired of the dirty politics and the extent to which others will go to pull down a good man and his wife. Let me know what I can do to help.

Thanks!

Sincerely,

Annette L. Williams

P.S.: We met when Mrs. Clinton spoke at the Bethune-DuBois Fund dinner last spring. I have been on a medical leave of absence from the National Political Congress of Black Women, Inc. (NPCBW), which Dr. C. DeLores Tucker also heads, since early January, and do not plan to return. Thus, I am free to do anything without fear of any conflict of interest. By the way, I very much support the Administration's efforts to ensure that every American has health insurance. If you want to know why, give me a call at home. My (unlisted) home phone number is 301-384-8909.

THE WHITE HOUSE

WASHINGTON

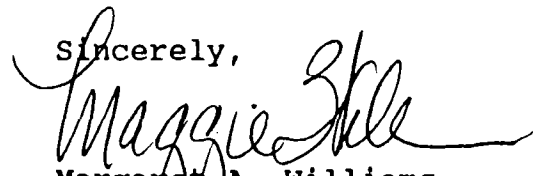
June 6, 1994

Maryah Williams
5700 Via Real #117
Carpinteria, CA 93013

Dear Ms. Williams:

Thank you so much for sending me a copy of the videotape of the presentation made by the fifth grade of Carpinteria Elementary School. I appreciate your sharing with me your concern with our youth.

Sincerely,

A handwritten signature in cursive script, appearing to read "Maggie Williams", with a long horizontal flourish extending to the right.

Margaret A. Williams
Chief of Staff to
the First Lady

PHOTOCOPY
PRESERVATION

57700 VIA REAL #117
CARPINTERIA, CA.
93013
805-684-6559

PHOTOCOPY
PRESERVATION

MEMORANDUM TO: MS MARGARET WILLIAMS
FROM: MARYAH WILLIAMS

PLEASE FORGIVE THIS INFORMAL CORRESPONDENCE,
IN DEC. 1993 I WAS SO IMPRESSED & DELIGHTED WITH
THE PRESENTATION MADE BY THE 5TH GRADE OF
CARPINTERIA ELEMENTARY SCHOOL OF THE SONG
THEY HAD COMPOSED TO PROMOTE "THEIR TOWN"
THAT I ASKED THE DIRECTOR OF ART, VISUAL
AIDS, PROMOTION, ETC. TO MAKE A COPY FOR ME,
WHICH I PLANNED ON GETTING TO YOU
IN JANUARY WHEN I WOULD NEXT BE IN
WASHINGTON. - JANUARY WENT WITHOUT MY
GETTING THERE & HERE IT IS NOW PAST THE
MIDDLE OF MAY & WHILE I WAS HERE FOR
A FEW DAYS 2 WEEKS AGO I DIDN'T BUDGET
MY TIME PROPERLY SO NOW THE DAY BEFORE
I LEAVE FOR AN EXTENDED STAY IN NEW YORK
I FINALLY AM PUTTING THINGS TOGETHER.

I HAVE VISITED WITH COLLEAGUES IN DELAWARE
AND MARYLAND TO DISCUSS COOPERATIVE PROGRAMS

WITH THE LIVINGSTON INSTITUTE ON AN
"UP-A-DEGREE PROGRAM" MOSTLY FOR
PERSONNEL IN SERVICE & GOVERNMENT EMPLOYMENT
AS WELL AS CONTINUING TO KEEP IN CONTACT
WITH COAST GUARD RE THE PROBABILITY OF
THEIR HAVING THEIR OWN POST GRADUATE COLLEGE
SYSTEM. MONTEREY IS FINE BUT IT DOES NOT
CONCERN ITSELF WITH INTERNAL CRISIS OR
THE DISASTER CREATED BY EARTHQUAKE, FOREST +
OTHER MAJOR FIRE, HURRICANE, RIOTS, FLOODS ETC.

I HOPE YOU WILL FIND TIME TO HAVE
SOMEONE DELIVER THIS DIRECTLY TO EITHER
CHELSEA (WHOM I AM SURE YOU SOMETIMES DO SAY
"HELLO" TO) OR TO HER MOTHER WHOM I ADMIRE
TREMENDOUSLY.

Sincerely + Gratefully
MARY FRANCES WILLIAMS

PHOTOCOPY
PRESERVATION

THE WHITE HOUSE
WASHINGTON

June 24, 1994

Mr. Michael B. Williams
Embassy of Australia
1601 Massachusetts Avenue
Washington, DC 20036

Dear Mr. Williams:

I am sorry to have been delayed in replying to your letter regarding Ms. Chiquita Edwards.

I had the pleasure of working with Ms. Edwards for three years at the Children's Defense Fund. In addition, she was always pleasant and cheerful. I have no hesitancy in recommending her for a position of responsibility.

Sincerely,

A handwritten signature in dark ink, appearing to read "Margaret A. Williams", with a long, sweeping horizontal line extending to the right.

Margaret A. Williams
Chief of Staff to the
First Lady

*fine
thanks
maggie*

DRAFT - MAW signature

Dear Mr. Williams:

I am sorry to have been delayed in responding to your letter regarding Ms. Chiquita Edwards.

I had the pleasure of working with Ms. Edwards for three years at the Children's Defense Fund. In addition, she was always pleasant and cheerful. I have no hesitancy in recommending her for a position of responsibility.

Sincerely,

as of Health Insurance, by Employment Status and Gender (Numbers in thousands) (con.)

	Total Number	Percent with Health Insurance Coverage			Public Insurance	Percent with No Health Insurance Coverage
		Direct-Employer Based Health Insurance	Indirect-Employer Based Health Insurance	Other Private Insurance		
Mar	67,484	59.7	10.0	8.5	3.9	17.9
	58,634	64.1	9.0	5.8	4.0	17.1
	10,576	40.1	11.2	7.2	6.4	35.2
	48,058	69.4	8.6	5.5	3.5	13.1
Mar	9,377	71.8	6.9	3.9	10.8	6.6
	765	40.3	12.1	8.7	13.7	25.2
	8,613	74.6	6.5	3.4	10.6	5.0
Mar	49,257	62.6	9.5	6.1	2.7	19.1
	9,812	40.1	11.1	7.0	5.8	35.9
	39,445	68.2	9.0	5.9	2.0	14.9
Mar	8,816	30.7	16.5	26.8	3.1	23.0
	1,170	18.3	19.4	22.0	3.0	37.3
	7,646	32.6	16.0	27.5	3.2	20.8
Mar	34	0.0	18.1	35.2	6.7	40.0
	2	0.0	0.0	77.1	0.0	22.9
	32	0.0	19.3	32.5	7.1	41.1

h 1991 Current Population Survey.

DRAFT – DO NOT CIRCULATE

PHOTOCOPY
PRESERVATION



EMBASSY OF AUSTRALIA
WASHINGTON DC

IN REPLY QUOTE:

17 May, 1994

Ms Margaret Williams
Chief of Staff to
Mrs Hillary Clinton
The White House
1600 Pennsylvania Ave, NW
Washington DC 20036

Dear Ms Williams,

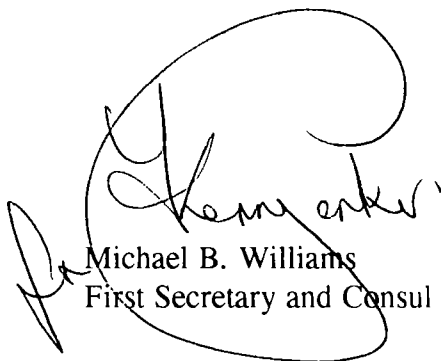
Ms Chiquita Edwards, who has recently been employed on a temporary basis in this Embassy as a Clerk, has nominated you as a referee who would be able to comment on her suitability for a position of trust and responsibility.

Our procedures require that the selection of employees be based on the fullest possible understanding of an applicant's character and probity. We would be grateful, therefore, if you would inform us of any views you may have concerning Chiquita's suitability for long term employment by this Embassy, and of the duration and nature of your acquaintance with her. Although we are particularly interested in your assessment of discretion and reliability, qualities that are admittedly difficult to define or evaluate, we would also appreciate your comments on any other factors which you might consider to be relevant.

Your response will be treated in strict confidence.

Thank you for your courtesy and consideration.

Yours sincerely,


Michael B. Williams
First Secretary and Consul

*07/1 Chiquita Edwards
#300 / 100-2-3
100-2-3 6, 10*



THE
TERRIE
WILLIAMS
AGENCY

June 6, 1994

Ms. Margaret Williams, Chief of Staff
Office of the First Lady
The White House
1600 Pennsylvania Avenue, N.W.
Washington, DC 20500

PUBLIC RELATIONS
AND
COMMUNICATIONS
1841 BROADWAY
SUITE 914
NEW YORK, NY 10023
212 489-5630
FAX 212 333-5622

Dear Maggie:

"This book will forever change how you see people of African descent. But more important, it will change how you now see yourself. Whether the information is directly about you or about your neighbor, it's still new information you didn't have before, and that brings change. That makes the world a little more interesting today than it was yesterday."

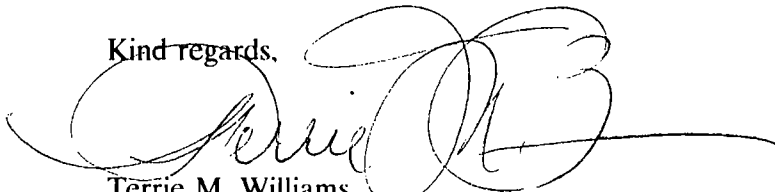
These are the words of esteemed photojournalist Chester Higgins Jr., as he talks about his latest and most ambitious work, **Feeling the Spirit: Searching the World for the People of Africa**, which will be published by Bantam Books in September.

Truly a book for *all* people, **Feeling the Spirit** is the culmination of Higgins' 26-year-long journey of discovery to capture the daily life and rituals of people of African descent. It is a book of extraordinary breadth and quality, containing more than 220 tri-tone black-and-white photographs, highlighted by Higgins' reflective essays recounting his travels that took him to more than 30 countries in North and South America, the Caribbean and Central America, Europe, and across the African continent 17 times.

I am writing simply to acquaint you with this project and I have enclosed material on this wonderful book for your review. It's my hope that you will feel as strongly about this project as we do. And a voice as strong and respected as yours would do wonders for this project in spreading the word about this celebration of the rich beauty, spirituality and history of all people of African descent.

If indeed you'd like additional information about the book, please give me or Miriam Reid a call at (212) 489-5630. Thank you for your time and consideration.

Kind regards,



Terrie M. Williams

Enclosure

THE WHITE HOUSE
WASHINGTON

June 24, 1994

Ms. Terrie M. Williams
1841 Broadway Suite 914
New York, New York 10023

Dear Ms. *Terrie* Williams:

Thank you so much for sending me a copy of Feeling the Spirit: Searching the World for the People of Africa. I enjoyed the journalism and the marvelous photography of Chester Higgins, Junior.

Please accept my thanks and best wishes on the success of the book.

Sincerely,

Margaret

Margaret A. Williams
Chief of Staff to the
First Lady

THE WHITE HOUSE
WASHINGTON

January 11, 1994

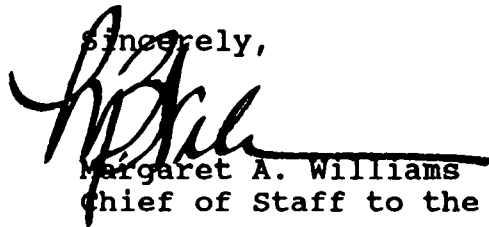
Terrie M. Williams
The Terrie Williams Agency
1841 Broadway, Suite 914
New York, NY 10023

Dear Terrie:

Thank you for your letter of October 15, 1993 and the copy of "Perseverance" you sent along with it. I apologize for the delay in sending a response, as you understand thousands of wonderful individuals like yourself have taken the initiative to write to express their thoughts and concerns on issues involving African Americans.

Donating this book to schools and libraries is a wonderful gesture on the part of Time Warner. I am glad you thought to send a copy to me. I look forward to reading it.

Sincerely,



Margaret A. Williams
Chief of Staff to the First Lady

*Thanks
again
for the
copy of
Perseverance
and for
your good
wishes.*



THE
TERRIE
WILLIAMS
AGENCY

October 15, 1993

PUBLIC RELATIONS
AND
COMMUNICATIONS

1841 BROADWAY
SUITE 914
NEW YORK, NY 10023
212 489-5630
FAX 212 333-5622

Ms. Maggie Williams
Chief of Staff
Office of the First Lady
Room 100
OEOB
Washington, DC 20500

Dear Ms. Williams:

Congratulations on the great piece in **Essence**!

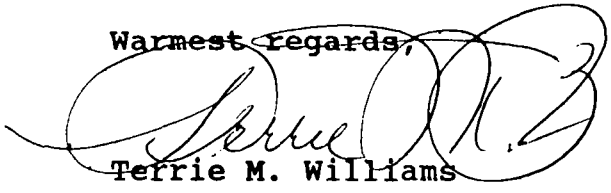
I wanted you to see the enclosed a copy of a "Perseverance," the first volume of "Voices of Triumph," Time-Life's three-volume book set which is being published over the next several months.

At just the time that "USA TODAY" has published an editorial (see attached) decrying the fact that most of our population -- especially impressionable young people -- are unaware of the historical contributions of African Americans, "Voices of Triumph" has arrived.

In light of the need for a book like this, Time Warner is committing \$3.1 million to donate 50,000 sets of this book to secondary schools and public libraries. Since budgetary constraints are making virtually every new school district purchase a challenge, the educational community has responded enthusiastically.

I have also sent copies of the book to Alexis Herman and Flo McAfee. I hope that you all will be as impressed with this book as others who have seen it. Stay strong!

Warmest regards,


Terrie M. Williams

THE WHITE HOUSE
WASHINGTON

June 29, 1994

Anne M. Winthrop, Esq.
Suite 235
6632 Telegraph Road
Bloomfield Hills, Michigan 48301

Dear Ms. Winthrop:

Thank you for writing with your thoughtful suggestions for financing the President's proposal for health care reform. You suggested that hospitals be taxed on at least part of their non-profit income as a source of funding for health care reform.

As you know, under current law, tax exemption is granted to non-profit hospitals that meet a "community benefit" test. The President's health reform proposal continues to allow non-profit hospitals to be eligible for tax exemption, but goes beyond current law by requiring them to assess the health care needs of the community at least annually and to develop a plan to meet those needs in order to qualify for tax exemption. Hospitals must conduct this assessment with the participation of representatives of the community.

Many non-profit hospitals provide essential services, especially in our most underserved rural and urban areas. The President's proposal creates explicit standards for obtaining tax exemption, while fostering the ability of non-profit hospitals to provide the preventive care, medical research, and education and outreach programs so needed in these communities.

Thank you again for your letter. I very much appreciate your support of our goal to make health security a reality for all American families.

Sincerely yours,


Hillary Rodham Clinton

Anne M. Winthrop

*Transfer
can
you please
answer*

Attorney at Law
and
Counselor

Suite 235
6632 Telegraph Road
Bloomfield Hills, Michigan 48301
(810) 353-2552
FAX (810) 737-4665

May 23, 1994

Margaret Williams
Chief of Staff
White House
Washington, D.C.

RE: Health Care Reform Plan-- Proposal: TAX NON PROFIT COROPORATIONS

Dear Ms. Williams:

Enclosed is a copy of a letter I sent to Mrs. Clinton regarding my ideas and suggestion to help fund the National Health Care Reform Plan she is promulgating. I anticipate that my letter to her will get lost among millions of others and that your mail load may be less in volume thereby allowing my idea to be presented to her through you.

Thank you for your consideration.

Very Truly Yours,

Anne M. Winthrop
ANNE M. WINTHROP

AMW/
Enc.

Anne M. Winthrop

May 23, 1994

Attorney at Law
and
Counselor

Suite 235
6632 Telegraph Road
Bloomfield Hills, Michigan 48301
(810) 353-2552
FAX (810) 737-4665

Hillary Clinton
White House
Washington, D.C.

RE: Health Care Reform Plan---Proposal: TAX NON PROFIT CORPORATIONS

Dear Mrs. Clinton:

I have thought of a new way to help fund your health care reform plan which may have been overlooked. Specifically, non profit corporations such as hospitals should be taxed on at least part of their non profit income. There are billions of dollars sitting in the coffers of non profit corporations like hospitals which could be utilized to fund national health care. There is no ethical reason that these revenues should continue to be untapped. I have obtained a copy of the 1993 tax return of the largest hospital in Michigan which lists 397 million dollars in net assets against a total asset figure of 739 million. This means 397 million in money labeled as non taxable which is sitting to be possibly tapped for future investments.

I came across this hospital tax return when I recently started a legal expense containment consulting business in which I hoped to cut defense litigation costs for hospitals in the medical malpractice area. Not one of over 100 hospitals responded which indicates that they have no interest or incentive to cut their litigation costs. All attorneys practicing in this area as I have know that defense litigation costs are padded with unnecessary legal work.

Individual tax payers are being asked to pay more while no mention has been made to question non profit corporations. The reality is that a non profit corporation is a legal and tax fiction which is outdated, unfair and unpatriotic. The question is and should be : Why are non profit corporations sacrosanct when the nation's health care reform plan cannot afford to overlook any financial taxable resource.

As a practicing attorney for 17 years and a single woman I would love the opportunity to go to Washington and assist this administration in some way with its goals. I hope my plan assists you in your battle and if I can be of any further assistance, please let me know.

Very Truly Yours,

Anne M. Winthrop
ANNE M. WINTHROP

THE WHITE HOUSE
WASHINGTON

March 7, 1994

Douglas C. Worth
IBM
1301 K. Street, NW
Suite 1200
Washington, DC 20005-3307

Dear Mr. Worth:

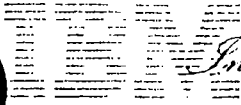
Thank you very much for your kind letter of February 16, inviting Mrs. Clinton to address the Health Care Executive Conference.

I have forwarded your correspondence to the Scheduling Office.

Sincerely,

A handwritten signature in cursive script that reads "Maggie Williams (DL)".

Maggie Williams
Chief of Staff to the
First Lady



February 16, 1994

Ms. Margaret A. Williams
Assistant to the President
and Chief of Staff to the First Lady
The White House
1600 Pennsylvania Avenue, N.W.
Washington, DC 20500

Dear Ms. Williams:

IBM will be convening its 1994 Health Care Executive Conference on Monday, March 14, in Palm Springs, California. I would like to invite the First Lady to address the conference via satellite.

The conference will bring together approximately 1200 senior executives involved with health care. Over 800 senior executives from hospitals, HMOs, PPOs, health clinics, medical schools and managed care organizations will attend.

The meeting will be highlighting examples of providers and payors who are using information technologies in innovative ways to provide cost-effective quality health care. The President's plan rightfully calls for expanded focus on outcomes research, electronic simplification and health information networks to make our current health care system more consumer friendly and efficient. This conference strives to pursue those very objectives.

A 20-30 minute address by Mrs. Clinton reaffirming the importance she and the President place on this subject would be the highlight of the conference. Our preference would be for half of it to be interactive if possible.

Chris Caine of my staff will be happy to provide you with further information or answer any questions you may have. He can be reached at (202) 515-5036. Thank you for considering our invitation.

Sincerely

DEWOLF

Douglas C. Worth

DCW : jw

cc: Mr. Ira Magaziner
Ms. Marilyn Yager

THE WHITE HOUSE
WASHINGTON

March 7, 1994

Douglas C. Worth
IBM
1301 K. Street, NW
Suite 1200
Washington, DC 20005-3307

Dear Mr. Worth:

Thank you very much for your kind letter of February 16, inviting Mrs. Clinton to address the Health Care Executive Conference.

I have forwarded your correspondence to the Scheduling Office.

Sincerely,

A handwritten signature in cursive script that reads "Maggie Williams (DL)".

Maggie Williams
Chief of Staff to the
First Lady

THE WHITE HOUSE

WASHINGTON

June 10, 1994

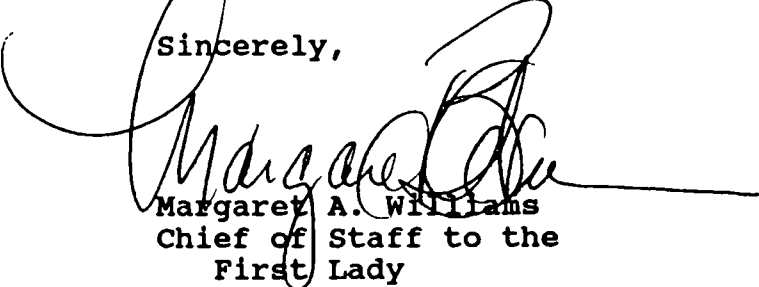
Mr. R. Michael Wright
370 W. 30th Street #10B
New York, New York 10001

Dear Mr. Wright:

Thank you for your expression of interest in working for the Clinton Administration. We are pleased to know that so many talented people are anxious to be a part of the team.

I have forwarded your resume and letters of recommendation to the Office of Presidential Personnel.

Sincerely,



Margaret A. Williams
Chief of Staff to the
First Lady

Registration

Advance registration is required for all sessions. Please return the enclosed card by April 20 with your check made payable to The Trustees of Columbia University to:

Columbia University School of Social Work
1994 Alumni Conference
622 West 113th Street - Room 304
New York, NY 10025.

Tickets will be held for registrants at reservation tables in Ferris Booth Hall. Students and non-alumni are welcome to attend.

Registration and Luncheon \$45.00
Late registration at door \$50.00
College Walk Parking (Limited) \$5.00

There is no fee for the Conference sessions for full-time students. Those students wishing to attend the luncheon will be charged \$15.00. Students must register by mail or in Room 304 McVickar by April 20th.

Persons with disabilities who have special needs should call the Alumni Office (212) 854-7656 so that appropriate arrangements can be made as early as possible.

Limited parking is available on College Walk (116th Street and Broadway entrance). See registration form for details.

Books, Resource Tables and Employment Exchange Booths will be set up in Ferris Booth Hall.

Doctoral Program: Information will be available, and there will be opportunities to meet with faculty during the day.

1994 Conference Committee

Charles I. Katze '58
Muriel C. Reed '73
Co-Chairs

Brigid Allyson '88
Rebecca Cauman '41
Lorelei Fields '83
Sigrid Hecker '74
Margherita Jellinek '65
Robert Langer '54
Agnes Louard '48
William Madison '88
Barbara McFadden '84
Elizabeth Naylor '68
Susan Nayowith '84
Stephanie Straffi, *Staff*
Veronica Toomer '83
R. Michael Wright '82

Class of 1969
Silver Anniversary
Reunion Co-Chairs

Susan Chan
Elaine P. Congress

Class of 1944
Golden Anniversary
Reunion Co-Chairs

Frances Chase
TBA



Columbia University
School of Social Work
Office of Development
and Alumni Relations
McVickar Hall - Room 304
622 West 113th Street
New York, New York 10025-7982
Questions? Please call:
(212) 854-7656

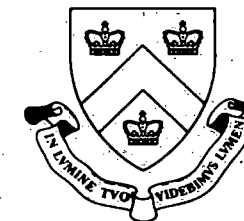
Columbia University School of Social Work Annual Alumni Conference

Saturday, April 30, 1994

**"The New Age Practitioner:
What is the Social Work
Mandate In a Changing Health
Care System?"**

Keynote Address
**"Health Care Reform and the
Health of the Public"**

Allan Rosenfield, M.D.
*Dean of the Columbia University
School of Public Health*



Ferris Booth Hall
Columbia University
115th Street and Broadway
New York, NY 10025

PROGRAM

8:00 a.m. Late Registration and Coffee
First Floor Lobby

OPENING SESSION

9:00 a.m. to 10:45 a.m.
Wollman Auditorium

Presiding:

Charles I. Katze '58
Muriel C. Reed '73

Co-Chairs - 1994 Alumni Conference

Welcome:

Ronald A. Feldman, Dean
Columbia University
School of Social Work

Keynote Address:

"Health Care Reform
and the Health of the Public"

Allan Rosenfield, M.D., Dean of the
Columbia University School of Public
Health

Respondent:

Rosalind S. Miller, Retired Associate
Professor, Columbia University
School of Social Work

WORKSHOPS

11:00 a.m. to 12:30 p.m.

Second Floor

(locations to be posted in lobby)

I The Impact of Managed Care on Mental Health Services

Presenters:

Penny J. Dollard '81, CSW, Director of
Admissions, Payne Whitney Clinic
Helene Rabinovitz '76, Adjunct Professor,
Smith College School for Social Work,
Private Practice of Psychotherapy, New
York City

Moderator:

Richard Hawkins '91, CSW, Social Worker,
Payne Whitney Clinic

II Ethical Dilemmas in Women's Health: The Challenge in the New Age

Presenters:

Martha Friedlaender '56, ACSW, Director,
Social Work Department, St. Luke's-
Roosevelt Hospital
Barbara Holton, Social Worker/Community
Psychiatry, St. Luke's-Roosevelt Hospital
Amarilis Rivera '78, ACSW, Administrative
Social Work Supervisor, Ambulatory
Care and Family and Children's Services,
St. Luke's-Roosevelt Hospital

Moderator:

Margherita Jellinek '65, Director
Columbia University School of Social
Work - SUNY Purchase

III The New Look of Hospital Social Work: Compliance or Defiance?

Presenters:

Lorelei Fields '83, CSW, Social Worker,
Cardiology/Cardio-Thoracic Surgery, St.
Luke's-Roosevelt Hospital
Michael Wernham, MSW, Social Worker,
Multi-disciplinary Geriatric Team, St.
Luke's-Roosevelt Hospital

Moderator:

Paula Roberts, Social Work Supervisor,
AIDS and Tuberculosis Team, Columbia
Presbyterian Hospital

IV AIDS and the Changing Social Work Identity

Presenters:

Alison Currie '86, Social Worker, AIDS
Center Program, St. Luke's-Roosevelt
Hospital
Veronica Toomer '83, Adjunct Professor of
Social Work, Hunter College School of
Social Work
Wayne Fischer, AIDS Activist/Educator, and
subject of a video autobiography
entitled: "AIDS: A JOURNAL OF
HOPE," New York One News

Moderator:

R. Michael Wright '82, consultant on AIDS,
Gay and Lesbian Issues, Adjunct
Professor of Social Work and
Psychology, Mercy College, Sussex
County Community College, Wurzweiler
School of Social Work

RECEPTION AND LUNCHEON

RECEPTION 12:45 to 1:15 p.m.
East Wing, Second Floor

LUNCHEON 1:15 to 2:30 p.m.
Wollman Auditorium

Presiding:

Charles I. Katze '58
Muriel C. Reed '73
Co-Chairs - 1994 Alumni Conference

Welcome:

Barbara McFadden '84, President
CUSSW Alumni Association

Dean's Report:

Ronald A. Feldman, Dean, Columbia
University School of Social Work

**Class of 1969
Silver Anniversary
Presentation**

**Class of 1944
Golden Anniversary
Tribute**

THE WHITE HOUSE
WASHINGTON

January 11, 1994

R. Michael Wright
370 West 30 Street #10B
New York, NY 10001

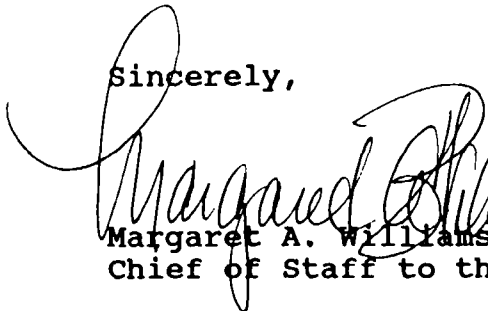
Dear Mr. Wright:

I appreciate your submitting your resume for a position in the Clinton Administration.

I have forwarded your information to the Office of Presidential Personnel for review.

Thank you again for writing.

Sincerely,



Margaret A. Williams
Chief of Staff to the First Lady

R. MICHAEL WRIGHT
370 West 30 St. #10B
New York, NY 10001
212/ 268-1394

Margaret A. Williams
Assistant to the President and
Chief of Staff to the First Lady
The White House
Washington, D.C. 20500

Dear Ms. Williams:

Would you be so kind as to review my resume, and refer to the appropriate appointments person. I realize that it is late in the appointment and hiring process but, I would like to use my people-skills, analytic, and problem-solving abilities. It may be "pie-in-the-sky" to apply for a White House administration position, but my qualifications are perhaps as useful as many.

For ten years, I have worked in non-profit, public sector, corporate, and academic worlds. One of my skills is an ability to help assess needs, implement programs, to work with diverse communities. My first post-Masters job arose from organizing a task force among members of my intern project (in the New York City Council). In addition to organizing Corporate blood drives, I helped other Community Affairs people to provide technical assistance and funding for various non-profit groups. I most enjoy working to achieve shared goals especially as a resource person.

In my part-time work as an Adjunct Faculty, I very much enjoy working with students from diverse backgrounds and helping them to think critically about careers and their education. I am an enthusiastic person which is highly reflected in their evaluations. Most of my course work in social policy at Columbia University has been completed. My research has been in cross-national family policy. In the Social Work community, I am organizing a conference workshop on how Social Workers have responded to the legacy of AIDS. I am also involved in a committee on ethics in light of new Social Work guidelines.

I am interested in being considered for an Assistant position. It is possible for me to relocate, as my schedule is flexible. You can call me on 212-268-1394. Thank you very much for your assistance.

Sincerely,



R. Michael Wright

1 December 1993

Encl.

R. MICHAEL WRIGHT

370 West 30th Street, #10B New York, New York 10001

(212) 268-1394

PERSONAL PROFILE: Interest in a creative, professional challenge to utilize my expertise in:

-Program Design, Implementation, & Research -Clinical Counseling & Supervision
-Government, Community, & Public Affairs -Academic and Corporate Education

EDUCATION

COLUMBIA UNIVERSITY Doctor of Philosophy Candidate since 1990
Research on cross-national comparative social policy. (30 of 36 credits).

COLUMBIA UNIVERSITY Master of Science awarded May, 1982
Social administration major. 60+ credit Masters program.
Intern: Office of New York City Council Member Ruth Messinger.
Intern: NYC Dept of Mental Health, Mental Retardation & Alcoholism Services.

BROOKLYN COLLEGE, C.U.N.Y. Bachelor of Arts awarded June, 1978
Sociology major; Art minor.

PROFESSIONAL EMPLOYMENT HISTORY

ADJUNCT PROFESSOR

MERCY COLLEGE, Department of Behavioral Science February, 1993-current
-Teach "College Experience" a first semester college survival course with focus on critical thinking, logic, ethics, academic & career fundamentals.
-"Introduction to Psychology", survey of historical perspectives, research methods, theories of development and personality, social diversity.

WURZWEILER GRADUATE SCHOOL OF SOCIAL WORK, YESHIVA UNIVERSITY June, 1993 -
-Field Instructor training, (January, 1994).
-Teach "Social Welfare Organization" survey of the history, philosophy, and current state of policy, social welfare organizations, and professional roles.

BLOOD DRIVE COORDINATOR CITIBANK, N.A. 1986 - 1992

Managed blood program as part of corporate responsibility affairs initiative. Conceptualized yearly plan, implemented donor campaigns in 7-county New York area. Surpassed annual goal (150-214%) by 5000 annual volunteers (in 60-65 drives at multiple sites) through negotiated joint community-based, corporate, and academic drives (eg, Morgan Guaranty, New York Knicks, St. Francis College). Marketed donor campaigns; wrote & delivered training on AIDS in the workplace, the need for race and ethnic donor diversity; counseled donors. Managed 150+ recruiters. Staffed donor sites, negotiated with facility, food, and premium vendors. Managed MIS (Macintosh). Constructed questionnaires to measure service (presented at national conference). Built broad program visibility in Citibank.

R. MICHAEL WRIGHT

370 West 30th Street, #10B New York, New York 10001

(212) 268-1394

PROFESSIONAL HISTORY continued

SOCIAL WORK CLINICIAN

NEW YORK CITY BOARD OF EDUCATION

1983 - 1986

-Recruited to plan and implement clinical and support services for emotionally disabled children and adolescents. Provided individual and group counseling. Initiated play, and art therapy groups. Created job experience program.

EXECUTIVE DIRECTOR

SMALL BUSINESS TASK FORCE

1981 - 1984

-Staffed coalition of small businesses, trade and labor associations, and public officials to advocate small business policy. Developed task force as an intern with NYC Council Member Ruth Messinger. Coordinated City Council legislative campaigns. Achieved strong publicity such as television and news-radio interviews, editorials, news and feature stories on market, business owner, community, and policy issues. Edited "SBTF Newsletter". Achieved diverse funding for task force.

PEER COUNSELOR FELLOWSHIP

INTERNATIONAL HOUSE

1980 - 1982

-Provided information and referrals, brief and crisis counseling. Organized monthly programs for this multi-national residential community. Evaluation research presented at national conference.

FAMILY WORKER

NEW YORK CITY BOARD OF EDUCATION

1978 - 1980

-Casework, groupwork, and community organizing work among families of children with mental retardation. Organized parents group; Cub Scout troop. Advocate for housing, social insurance, and medical entitlements.

OTHER PROFESSIONAL RELATIONSHIPS:

ORGANIZATIONAL DEVELOPMENT CONSULTANT: from 1983, short term projects with Thunder's Mouth Press, Avon Books, NYC Council Member Ruth Messinger, Irving I. Goldstein Foundation, International Center in New York.

CLINICAL CONSULTANT, Certified Social Worker, New York State, since 1982; individual clients and projects with: Hetrick-Martin, Project Reach-Out.

MEMBER, Columbia University Social Work Alumni Association, since 1982.

-1994 Alumni Conference Planning Committee

-1992 elected to Nominating Committee

National Association of Social Workers, since 1980.

-Presented outcomes research at 1983 and 1987 conferences.

Council on Social Work Education, 1980-1982, 1990+.

-Presented paper at 1982 national conference.

VITAE EXPERIENCES: Extensive travel in the Netherlands, Switzerland. Languages studied: Dutch, French, German, Hebrew, Latin & Spanish. Photography, painting, print-making skills.

REFERENCES SUPPLIED UPON REQUEST