

THE WHITE HOUSE

WASHINGTON

August 25, 1993

Ms. Anita L. DeFrantz
International Olympic Committee
2141 West Adams Boulevard
Los Angeles, California 90018

Dear Ms. DeFrantz: *Anita:*

Thank you very much for the complimentary copy of The Olympic Review. It will be available for everyone's reference.

The importance and spirit of The Olympic Games goes beyond the competition. It creates an environment of acceptance and understanding among diverse cultures and is critical to the peace process in our world.

Sincerely,

Maggie
Maggie Williams
Chief of Staff to the First Lady

*Anita -
I hope you remember
as I do the day we met.
I was with Marion Edelman
and she introduced us. It was
good to meet you then and
great to connect again now.*

Anita L. DeFrantz

Member of the
International Olympic Committee

August 11, 1993

Ms. Maggie Williams
Chief of Staff
Office of the First Lady
THE WHITE HOUSE
1600 Pennsylvania Avenue
Washington, DC 20050

*Letter from Anita L. DeFrantz
to Maggie Williams requesting her
to subscribe to Olympic Review.
Handwritten: ~~Handwritten~~ ~~copy~~ ~~subscribe~~ ~~copy~~
Form letter: Thanks
for your offer, but
no*

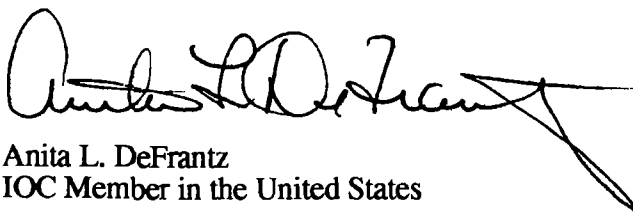
Dear Maggie:

You may have been wondering why you have been receiving The Olympic Review from the International Olympic Committee. I am pleased, although delinquent, to inform you that at my request, the President of the International Olympic Committee, Juan Antonio Samaranch, has sent you a courtesy copy of The Olympic Review starting with the May issue. The Olympic Review is printed 10 times a year. In addition, you will receive the Olympic Message, which is published 3 times a year. This magazine takes one theme and examines that theme from a variety of viewpoints.

As the 1996 Olympic Games in Atlanta approach, we think the magazine coverage will be a convenient and enjoyable way to follow the progress of events leading up to these Games.

If you prefer to receive the magazine at a different address, please use the form located at the back of each issue. Feel free to call me if you need other information. I am delighted that you will continue to receive this journal of the Olympic Movement.

Sincerely,



Anita L. DeFrantz
IOC Member in the United States

ALD/wld

Anita L. DeFrantz

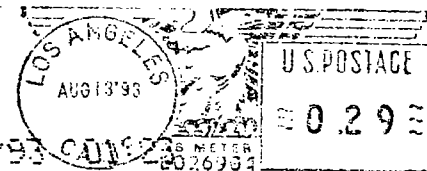
Member of the
International Olympic Committee

2141 West Adams Boulevard
Los Angeles, California 90018, USA

Ms. Maggie Williams
Chief of Staff
Office of the First Lady
THE WHITE HOUSE
1600 Pennsylvania Avenue
Washington, DC 20050

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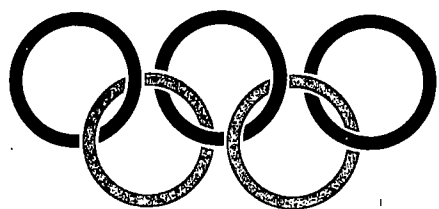


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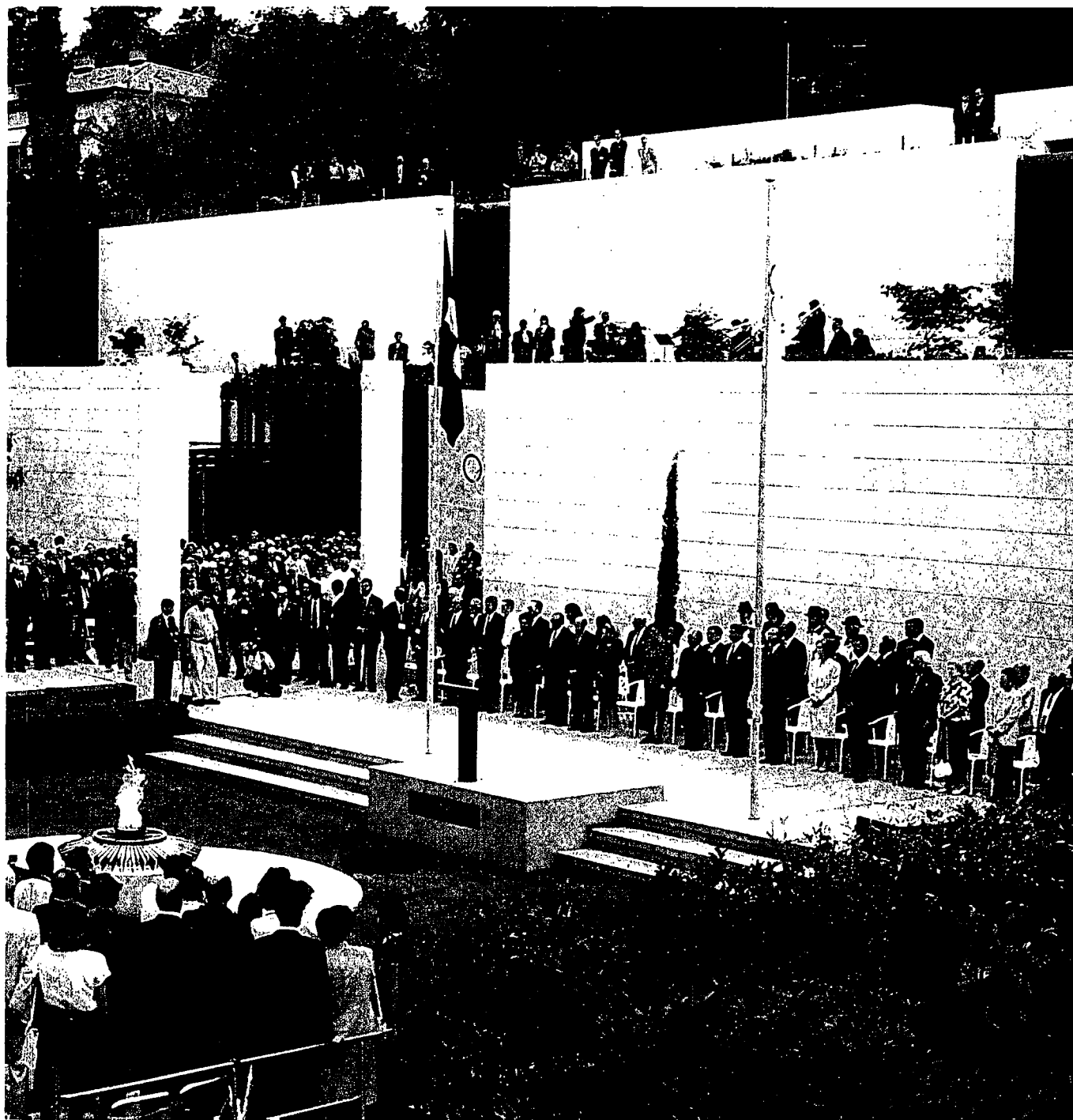
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OLYMPIC REVIEW

OFFICIAL PUBLICATION OF THE OLYMPIC MOVEMENT



JULY-AUGUST - No. 309/310



THE WHITE HOUSE

WASHINGTON

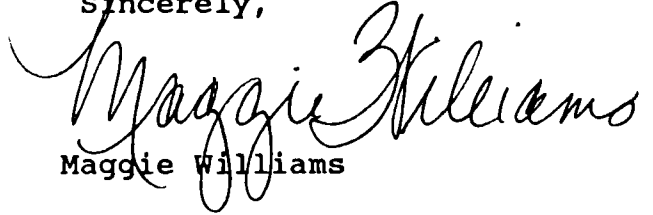
April 27, 1993

Mr. Paul DelPonte
Director of Communications
& Legislative Affairs
Alliance for Aging Research
2021 K Street, NW
Suite 305
Washington, DC 20006

Dear Mr. DelPonte

Thank you for sending me a copy of
"Living Longer, Living Healthier, Managing
Costs". I have forwarded a copy of your
materials to the Health Care Task Force.

Sincerely,


Maggie Williams

Alliance for Aging Research

2021 K Street, NW • Suite 305 • Washington, D.C. 20006 • 202/293-2856 • FAX 202/785-8574

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University of California, Los Angeles

Nobel Laureate

March 25, 1993

Maggie Williams
Assistant to the President and
Chief of Staff for the First Lady
The White House
Washington, DC 20500

Dear Ms. Williams,

The Alliance for Aging Research has developed "Living Longer, Living Healthier, Managing Costs" as a blueprint for health care reform to meet the challenges of an aging population. Managed competition offers the structure to provide improvements to a complex health system that can benefit older Americans. The Alliance blueprint outlines some specific elements which can be incorporated into a health care reform package.

Any health care system crafted in 1993 will need to remain flexible and contain a strategy to provide the innovations that our nation will need to meet the health challenges of tomorrow. The specifics outlined include:

- A federal research agenda on aging.
- Outcomes and health services research.
- Long-term care options that promote independence and consumer choice.
- Technology transfers to both spur cost-effective products and protect tax dollars.
- Health promotion and disease prevention for older Americans.
- Reforms at the Food & Drug Administration.
- Promoting primary care geriatrics.
- Utilizing the Veterans' Affairs medical system to meet the needs of older people.

The Alliance will be pleased to work with you and others to provide more detailed recommendations on each of the topics discussed. We look forward to working with you to meet the many challenges of health care reform.

Sincerely,



Paul DelPonte
Director of Communications &
Legislative Affairs

*Dear Mr. DelPonte
Thank you
for sending me
a copy of Living Longer,
Healthier, Managing
Costs. I have forwarded
a copy of your
proposal to the
Health Care
Task Force.
M.W.*

Living Longer, Living Healthier, Managing Costs

Building Innovation into Health Care Reform

The current health care reform debate is an opportunity to achieve real improvements in the health of all Americans. A political consensus is converging on the need to reform delivery mechanisms and to stem the spiraling costs of health care. The debate is also taking place against the backdrop of the 20th Century's most conspicuous achievement, the Longevity Revolution. Innovation must be integrated into a managed competition system to meet the health care needs of an aging America.

More Americans today are living longer than ever before. A majority are actively pursuing an ideal of good health and are changing daily habits in hopes of achieving longer, healthier lives. Meanwhile, medical science is making rapid progress to ensure that even more people will experience a greater level of health and vitality as they age.

But increased life expectancy has also increased the numbers of people suffering from chronic age-related diseases. The incidence of these conditions, and related costs, will rise exponentially with the "graying" of America unless research breakthroughs are fostered and applied. Increasing the health and activity of older Americans is a goal both socially desirable and economically necessary. The U.S. will save billions of dollars by keeping older people out of hospitals, out of operating rooms and out of nursing homes.

In creating a new health care system for America, President Clinton and Congress must take care to provide for our demographic future. Today's health reform efforts must provide for future innovations in health care, for new approaches in prevention and for breakthroughs yet to come from research.

The Alliance for Aging Research urges steps to promote and incorporate biomedical and health service research within a plan for national health reform. Without a vigorous push by public interest groups and others concerned about the health and health costs of a growing older population, achieving real long-term health improvements could be lost in the current debate.

Some facts:

- ☐ Some 6,000 additional Americans turn age 65 each day, a number that will double when Bill Clinton and other baby boomers reach that milestone.

- ☐ Without cures and new ways to prevent debilitating illnesses of old age like Alzheimer's disease, osteoporosis, and arthritis, Medicare costs for the oldest of old will rise six-fold with the aging of the baby boom generation.
- ☐ A strategy that delays the onset of Alzheimer disease by just five years could save the nation \$45 billion a year by keeping 2 million people free of the devastating symptoms of this disease. Without effective interventions, the cost of just this one disease could cost the nation hundreds of billions of dollars a year in the next century.
- ☐ Healthy aging makes good politics. A recent survey by the Alliance for Aging Research shows that two-out-of-three Americans want to live to be 100. Americans want to spend those years being active, healthy and living independently.
- ☐ Americans strongly believe the health care reform effort should include more emphasis on medical research to cure and prevent disease. The same survey shows eight out of ten Americans, 82%, think the current health care reform debate should focus more on medical research. Support for such a research plan is strongest among Clinton voters.

Incorporating Innovation in Managed Competition

Managed competition offers many of the structural changes the health care system will need to focus on in an aging society. What must be added are specific steps to ensure that managed competition continuously seeks to improve health care through innovation. A greater emphasis on primary care medicine and clear practice guidelines are two elements that suggest managed competition can help the nation meet the medical needs of the senior boom. Any health care system crafted in 1993 will need to remain flexible, and more importantly, contain a strategy to provide the innovations the nation will need to meet the health challenges of tomorrow. The following elements should be incorporated into the basic elements of a national health care plan.

- ☐ A federal research funding agenda. In 1989 the Pepper Commission recommended a national R&D program of \$1 billion a year for aging research at the National Institutes of Health aimed at avoiding the need for long term care. That agenda must be fully implemented and the groundwork laid for a \$2 billion investment in aging research before this decade is out. This type of federal research investment will help spur and direct private-sector investment to an area of vital national need.
- ☐ Outcomes. Health services research is part of an ongoing process to improve health care and integrate clinical, health promotion, pharmaceutical and medical innovations into practice. Clearer practice standards that promote the outcome of independence throughout life will provide great long-term cost savings. The swift introduction and broad dissemination of safe and effective innovative products, medical devices and technologies can and must be achieved through managed competition. As increased life expectancy is

both a desirable outcome and a demographic certainty, long-term outcomes need to be considered and balanced against short-term cost controls in setting practice standards.

- ☐ **Technology Transfer.** The U.S. is second to none in development of new medical treatments, devices and core technologies. A favorable economic climate must be fostered for greater R&D in age-related diseases. Our emerging biotechnology industry must be nurtured. New ways to formulate cooperative research and development agreements between government-sponsored research and private industry must be advanced. These arrangements should focus on ways the government can work with business as a partner in innovation. Because of the use of government financial resources and the advantages the government can apply through economic planning, the government should be compensated with royalties from cooperative arrangements. Industry must be prepared to negotiate fairly and honestly with government-funded researchers. The government must look beyond standard pricing and regulatory measures that inhibit industry cooperation and try bold, experimentation in seeking arrangements to spur new health products as well as protect the investment of tax dollars.
- ☐ **Health promotion and disease prevention.** Older people are given fewer cancer screenings and fewer immunizations than younger people, even though studies have proved that such measures benefit the elderly. Maintaining functional independence of older people should be the goal of health promotion and disease prevention. Basic benefits developed as part of managed competition and possible reforms to Medicare must include preventive services that will keep older people out of doctor offices, hospitals and nursing homes. Recommendations by the U.S. Preventive Services Task Force should serve as a guide of which preventive services are effective. Services which show high efficacy rates such as mammographies, vaccinations, comprehensive geriatric assessment and bladder training to reduce urinary incontinence should be included. Additionally, basic benefits should include coverage for experimental or investigational therapies under established criteria.
- ☐ **Speeding drug approvals for older Americans.** One innovation to come out of efforts to combat HIV/AIDS has been fast-tracking Food and Drug Administration review processes for new medicines. In the area of therapies for chronic age-related conditions, the FDA track record is poor by comparison. After more than seven years of review, no treatment regimen has been approved for Alzheimer's disease. Other treatments for chronic illnesses affecting the fastest growing segment of our population remain backlogged at the FDA. The FDA needs to establish clearer guidelines, including a primary focus on the degree to which functional independence is maintained or restored, for measuring the efficacy of new treatments for older Americans. Resources at the FDA to accomplish these and other worthwhile improvements are needed. The newly adopted system of user fees should be given time to work. The fees paid to the FDA should not be used for any other budgetary purposes, including deficit reduction.

- ☐ **Promoting primary care geriatrics.** While managed competition offers the potential of strengthening primary care medicine, the shortage of primary care physicians trained in geriatrics is acute and in need of special attention. The U.S. currently has just over 4,000 primary care doctors trained in geriatrics and needs at least 16,000 more today and eventually will need another 30,000 to adequately care for the aging of the population. The government needs to invest more in the development of primary providers and should include elements of geriatric training in the basic medical curricula. Specifically, the health reform efforts should include full funding of the Claude D. Pepper Older American Independence Centers; requiring half of all Medicare training funds for teaching hospitals be used for geriatrics; and medical education loan forgiveness be granted for postgraduate medical education in geriatrics. Additionally, physician payment reforms are needed to better compensate the skills of primary care medicine, especially geriatrics, in the health care system.
- ☐ **Older veterans.** U.S. Veterans give us a snapshot of future health care needs. The VA medical system can be a valuable resource preparing for an older population in the U.S. VA physician training can help the nation meet the growing need for primary care in geriatrics. The VA must tailor its affiliations with medical schools to ensure excellent care for the generation of World War II veterans in their seventh and eighth decades of life. Full funding for 25 Geriatric Research, Education, and Clinical Centers should be accomplished within two years.
- ☐ **Fostering independence.** It is encouraging that the White House is now considering long term-care as part of the health care reform package. This component needs to offer flexibility beyond traditional nursing home care. Being confined to a nursing home is the greatest fear Americans have of aging. The establishment of functional independence as a health outcome and a continued reexamination of clinical practice in avoiding unnecessary long term care, need to be built into any long-term care benefit package. Home care and the ability of people to chose their home health care aide needs to become an available option. The funding agenda for aging research needs to focus its resources on innovations to avoid nursing home care. Rehabilitation in a nursing setting and clinical training in a teaching nursing home need to be developed.

For more information on how your organization can assist in this effort contact:

*Paul DelPonte
Director of Communications & Legislative Affairs
Alliance for Aging Research
2021 K Street, NW
Washington, DC 20006
(202) 293-2856*

3/23/93

THE WHITE HOUSE

WASHINGTON

July 23, 1993

Adam M. Dempsey
Director, Special Markets
Mind Extension University
9697 East Mineral Avenue
P.O. Box 3309
Englewood, CA 80155-3309

Dear Mr. Dempsey:

Thank you for your kind letter of July 19, 1993, requesting a briefing session with Mrs. Clinton should she accompany the President to Denver in August.

I have forwarded your correspondence to the Office of Scheduling.

Sincerely,

A handwritten signature in cursive script, reading "Margaret A. Williams". The signature is fluid and elegant, with a long, sweeping underline.

Maggie Williams
Chief of Staff to the First Lady



MIND EXTENSION UNIVERSITY
The Education Network

July 19, 1993

Ms. Margaret Williams
Chief-of-Staff to Hillary Rodham Clinton
The White House
1600 Pennsylvania Avenue
Washington, DC

Dear Chief Williams,

I am certain that you have been inundated with requests for a portion of Mrs. Clinton's time should she accompany her husband for his meeting in Denver with Pope John Paul II in August. Should her schedule not already be set, I would like to also make a request that she consider one more option.

We would like for her to consider a briefing from our organization on the merits of distance education and its support of federal and local efforts to improve education efficiently and economically.

Through our network, students can obtain a Bachelors Completion Degree in Management from the University of Maryland, a Master Degree in either Education Technology from George Washington University in Washington, DC., Library Science from the University of Arizona, or an MBA from Colorado State University as we are affiliated with 28 colleges and universities across the country. Utilizing cable television Mind Extension University is available to 24,000,000 households in 46 states and is now being presented in the Caribbean, Latin America and some northern sections of South America.

Last Spring, our second set of graduates received their MBA degrees from Colorado State University via distance education, only setting foot on campus to join their classmates for the ceremonies. Among them were students from such ranging locations as New Jersey, Florida, New York and Alaska. CSU is the only college in the state whose President, Dr. Albert Yates is African-American.

In addition to higher education we also present languages and teacher staff development for K-12 education. Minorities have indicated in our research that distance education is a positive option to increase educational opportunity. School districts have been utilizing the network to obtain teacher and administrator staff development which has been drastically reduced by budget cuts in many communities. GED preparation, literacy development and SAT/ACT test preparation is also among the programming on our schedule.

Colorado Governor Roy Romer has been an active participant and leader in many of our teleconferences such as the "And Learning for All" conference last February which also featured a site in Washington, DC.

I am aware that the first lady has been setting her current emphasis on health care as requested by the President. This type of system can also be employed for professional education to update doctors and develop nurses

Corporate Headquarters

9697 EAST MINERAL AVENUE PO BOX 3309 ENGLEWOOD COLORADO 80155-3309 TEL 303-792-3111 FAX 303-792-5608

A Subsidiary of Jones Education Network, Inc.

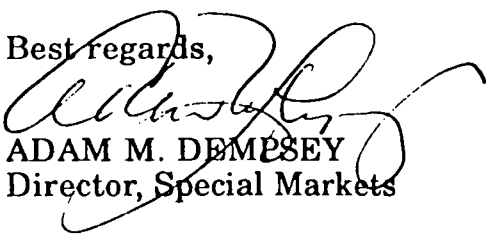
in many rural areas. None-the-less, an informative briefing on education will provide a diversion for her from health care questions while in Denver as to not distract from the President's meetings with the Pope. In addition, our location is right on the interstate highway, just south of Denver and away from Regis University where they will be meeting. In September, we are offering a business education track for small business operators developed and presented by Regis University.

Politically, Ms. Clinton's last trips have taken her to Boulder, Adams, and Denver counties which are traditional Democratic strongholds. Arapahoe County where we are located has not been, but its complexion is changing. With the influx of many persons from California and New York recently, the balance is shifting. A visit by Ms. Clinton would go along way toward supporting our efforts here while building upon the message delivered with the appointment of David Gehren that the administration would work with Republicans. I was fortunate enough to have been voted as one of the Democratic members to the Electoral College from Colorado during last years election and I live in Arapahoe County.

I sincerely hope that you and she will give this important briefing a scheduling option for the August trip to Denver. For planning purposes we are fifteen minutes from the Governors mansion in Denver, the briefing would last thirty minutes, longer if you wish. The high tech backdrop also provides for good photo opportunities. I can be reached at 303/792-3111 x8082.

Accompanying this letter is background on the education network for your review. A sincere thank you for your time and consideration and I do look forward to your response.

Best regards,



ADAM M. DEMPSEY
Director, Special Markets

AMD/wc

THE WHITE HOUSE
WASHINGTON

August 2, 1993

John A. DiCarlo
2229 7th Street
Peru, IL 61354

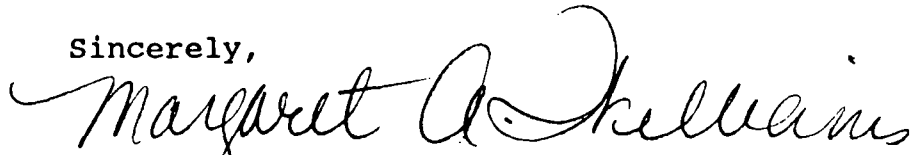
Dear Mr. Dicarlo:

Thank you very much for your thoughtful letter. I appreciate your sharing with me your ideas about an idea that is important to you and many other people.

Your comments provide Mrs. Clinton and the Clinton Administration with a better understanding of the complex issue of abortion. I can assure you that they carefully consider the views of concerned individuals like yourself before making policy decisions.

Thank you for taking the time to make your voice count.

Sincerely,

A handwritten signature in cursive script, reading "Margaret A. Williams". The signature is fluid and elegant, with a large initial "M" and a long, sweeping underline.

Margaret A. Williams
Chief of Staff to the First Lady

2229 7th Street
Peru, Illinois 61354
July 23, 1993

Maggie A. Williams
Chief of Staff to the First Lady
Hillary Rodham Clinton
The White House
Washington, D.C. 20500

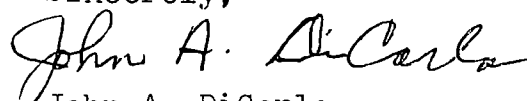
Dear Maggie:

I am very concerned about the abortion mentality which advises a pregnant woman to depend on men for solutions. Women have worked long and hard to change the patronizing attitude which assumes that men can easily and quickly solve all a woman's problems. "Here's the money; go get an abortion." By accepting this view of things, women buy into the trivializing of relationships and the cheapening of sexuality. Completely ignored is a woman's deep need for love and acceptance, her yearning for an end to loneliness. The abortion ads read, "Easy, quick, and confidential"---just as a male dominated society would like it to be. Abortion encourages men to view women as only sex objects since they want no part of responsible parenting. The abortion attitude also enables women to use men. Many young women believe that they can hold on to their guy if they would become pregnant. Many times these girls discover that the child within them did not automatically grant them the love and respect which they so desired. When their boyfriends discard them, then in turn wish to discard the child which he helped to create.

The abortion mentality tends to diminish the stature of women because it directs their anger into aggressive channels rather than into true assertion. Child abuse has risen dramatically since the availability of abortion, and many women continue to have multiple abortions. The pro choice mentality does not help a woman use her anger in intelligent and caring ways. It forever relegates her to reacting to a problem after it has occurred rather than urging her to keep it from happening in the first place.

I ask that Hillary Rodham Clinton reconsider her views on our government paying for and encouraging more abortions.

Sincerely,


John A. DiCarlo

THE WHITE HOUSE

WASHINGTON

June 14, 1993

Mr. John A. DiCarlo
2229 7th Street
Peru, IL 61345

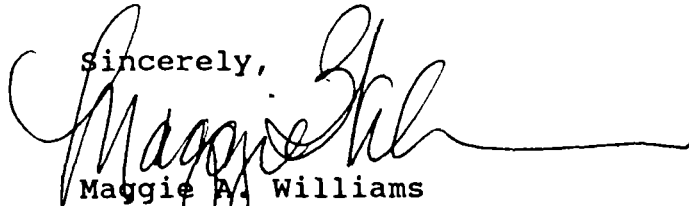
Dear Mr. DiCarlo:

Thank you for your thoughtful letter. I appreciate your sharing with me your ideas about an issue which is so highly debated.

Your comments, and those of other writers, provide President Clinton with a better understanding of this complex issue. I can assure you that he carefully considers the views of concerned individuals like you before making policy decisions.

Thank you again for taking the time to make your voice heard.

Sincerely,

A handwritten signature in cursive script, appearing to read "Maggie Williams", followed by a long horizontal flourish.

Maggie A. Williams
Chief of Staff to the First Lady

*Kelly Generic letter
Thank you for
support -*

2229 7th Street
Peru, Illinois 61354
May 3, 1993

Maggie Williams
Chief of Staff for
Hillary Rodham Clinton
The White House
Washington, D.C. 20500

Dear Chief of Staff Williams:

I am pleased by Hillary Rodham Clinton's concern for abused children and young women. Crime against young people has risen dramatically in our small town local area recently. Children and young women have been raped, horribly abused, sexually molested and murdered. Their bodies have been dumped along the roadsides. Parents are horribly abusing and murdering their young babies, born and unborn, because they are an inconvenience. These couples are more concerned about their sexual satisfaction than in responsible parenting.

Recently, I watched C-Span coverage of the gay rights rally in Washington, D.C. I was shocked, disturbed, and disgusted by the obscene words aimed at our First Lady Hillary Rodham Clinton. I believe that President Clinton should request a humble apology by the comic host of this rally, lesbian Lea DeLaria. Although her audience found her funny and displayed their laughter, I found her disgusting words towards Hillary were very appalling.

Although I believe in basic civil rights for homosexuals, I am against legislation designed more to legitimize this unhealthy and immoral behavior. I don't believe that the military and our society should be indoctrinated to accept their open gay agenda.

Sincerely,

John A. DiCarlo
John A. DiCarlo

John A. DiCarlo
2229 7th Street
Peru, Illinois 61354



Maggie Williams
Chief of Staff for
Hillary Rodham Clinton
The White House
Washington, D.C. 20500



THE WHITE HOUSE

WASHINGTON

May 7, 1993

Ms. Carol Donahoe
515 North Larchmont Boulevard #101
Los Angeles, California 90004

Dear Carol:

Thank you very much for your
thoughtful and enthusiastic letter.

It is so good to hear from people
like you who want to put their
qualifications and experience to good use
in making a difference for our country.
Your kind words for Mrs. Clinton are very
much appreciated.

I have passed your résumé on to our
personnel office for their consideration.

With all best wishes,

Sincerely yours,


Margaret Williams
Chief of Staff to the
First Lady

March 28, 1993

Carol Donahoe
515 North Larchmont Boulevard
#101
Los Angeles, California 90004

Dear Carol:

Thank you very much for your thoughtful and enthusiastic letter.

It is so good to hear from people like you who want to put their qualifications and experience to good use in making a difference for our country. And your kind words for Mrs. Clinton are very much appreciated.

I have passed your resume on to our personnel office for their consideration.

With all best wishes,

Sincerely yours,

*Miss Clinton
do I need to be
any more specific than
this?*

March 3, 1993

Ms. Maggie Williams
The White House
1600 Pennsylvania Avenue
Washington, DC 20500

*Dear Carol, Thank
you for your letter
Carol*

Dear Ms. Williams:

It is a wonderful time in our country. For women my age, it is nice to see such strong female role models in such influential positions. I have always been motivated by the need to "make a difference", and am especially inspired by the present Administration's commitment to children. I was informed by Ms. Susan Thomases that you are Chief of Staff for the First Lady. If you would please indulge me for a couple of minutes so that I may introduce myself.

My name is Carol Donahoe. I worked as a volunteer at both the Westside Democratic Headquarters and the main office in Los Angeles this past year. While the majority of work we did was to register people to vote, I also worked on the October 11th House Party Campaign and made phone calls to get more Democrats to donate their time to the campaign. Fortunately for us, the November 3rd results that put Feinstein, Boxer, my Congressman Henry Waxman, and Clinton and Gore in office felt very rewarding.

I have always been drawn to social and public service work. My bachelors degree is in Sociology and Political Science, and I have taken courses toward a masters degree in Public Administration. When I completed my schooling, I moved up to Sonoma County and worked at Hanna Boys Center for three years. My accomplishments there have proven to be some of my most rewarding. My involvement during this last campaign period especially inspired me toward politics. I have a very strong belief that the political process, if handled properly, can effect our social situations in very positive ways.

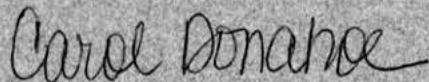
My job experience, along with growing up in a very mobile military family, has offered me the opportunity to become aware of many different cultures. I have lived in France, Germany and Japan and have been in thirty seven of the United States. I have worked with celebrities, attorneys, judges, politicians and state organizations. One of my strongest assets is the ability to work effectively with people from a variety of backgrounds.

We campaigned to get two men in the White House (Clinton/Gore), and I could not be more excited for the ideas they express and hope they instill in all of us. But the person I would love to have the opportunity to work with is Hillary Clinton. Her presence during the whole campaign was quite extraordinary. She is a wonderful role-model for young women, and I think she is proving to be an amazing First Lady. I also feel that she is expanding America's views on traditional women's roles. I admire her commitment to children, and feel strongly that taking educational and preventative measures with youngsters could help with some of the social ills that arise from adults who never had anyone bother to take the time with them.

I thrive on new challenges, am very hardworking and a quick study. I am organized and extremely enthusiastic. I have received letters of recommendation from Congressman Vic Fazio and Congresswoman Maxine Waters, and was informed by Ms. Thomases that she would be forwarding my resume on to you. If after reviewing the enclosed materials you feel that I would be an asset to the Clinton Administration, I would be happy to come to Washington for an interview.

Thank you for the time you have taken to indulge me. I look forward to hearing from you.

Very sincerely yours,

A handwritten signature in cursive script that reads "Carol Donahoe".

Carol Donahoe
515 N. Larchmont Blvd., #101
Los Angeles, CA 90004
W: 213-938-3621 x.118
H: 213-464-5547

MARI CAROL DONAHOE
515 N. Larchmont Boulevard, #101
Los Angeles, CA 90004
H: (213)464-5547 W: (213)938-3621 x.118

EXPERIENCE

REGISTRAR Whittier Law School, Los Angeles, California.
January 1991 - Present

Duties:

- * Student Records Office Manager
- * Supervise full and part-time staff
- * Work directly with attorneys, judges, faculty, staff and students
- * Liaison between school and State Bar and Veteran's Associations
- * Draft, present and maintain budget
- * Organize and coordinate graduation ceremony
- * Responsible for ABA and state accreditation reports
- * Implement new software program and network

Professional Associations:

- * Pacific Association of Collegiate Registrars and Admissions Officers
- * American Association of Collegiate Registrars and Admissions Officers

PERSONAL ASSISTANT LoGo Entertainment, Malibu, California.
March 1990 - January 1991

Duties:

- * Worked for Mr. and Mrs. Louis Gossett, Jr.
- * Managed household and business accounts
- * Scheduled personal and professional appearances
- * Coordinated schedules for employers and staff members
- * Helped organize celebrity benefits (KWANZA, SHARE)
- * Liaison between business managers, agents and other entertainment personalities

ASSISTANT TO DIRECTOR Whittier Law School, Los Angeles, California.
March 1989 - March 1990

Duties:

- * Office of Budget and Operations
- * Maintained master calendar for school
- * Initiated contracts and scheduled work with vendors
- * Supervised maintenance staff
- * Coordinated employee benefits
- * Set up personnel filing system
- * Word Perfect 5.0 and 5.1

RESIDENT MANAGER,

Promoted from **ASSISTANT RESIDENT MANAGER,**

Promoted from **SECRETARY** The Irvine Company, Irvine, California.
December 1986 - March 1989

- Duties:**
- * Managed a 344-unit apartment complex
 - * Responsible for hiring/firing, training and supervising employees
 - * Public Relations - dealt with all resident concerns
 - * Prepared and maintained a four million dollar budget
 - * Scheduled and coordinated work with vendors
 - * Directed timely rent collections
 - * System 38, Multi-mate and Lotus 1-2-3

COUNSELOR - COTTAGE COORDINATOR,

Promoted from **CHILD CARE WORKER**

Hanna Boys Center, Sonoma, CA.
November 1983 - September 1986

- Duties:**
- * Worked with emotionally disturbed boys at a residential treatment center
 - * Assisted with orientation, training and evaluation of new staff
 - * Designed and supervised disciplinary programs
 - * Wrote and implemented individual treatment plans

EDUCATION

University of San Diego, California. (September 1981 - May 1983)
Bachelor of Arts Degree. Major: Sociology/Political Science

Marymount Palos Verdes College, Rancho Palos Verdes, California.
(September 1979 - May 1981)
Associate of Arts Degree. Major: Liberal Arts (emphasis: Sociology)

HONORS

- * **Dean's List** * **Highest Honors, Sociology** * **Honor Roll**
- * **Who's Who In American Junior Colleges** * **Honor's Program**

ACTIVITIES

- Volunteer:**
- * Clinton/Gore Presidential Campaign
 - * Feinstein/Boxer Senatorial Campaigns
 - * Habitat for Humanity, Los Angeles Chapter
 - * Marymount Alumni Benefit Fashion Show - Director
 - * "Creating A Real Effort" Member - Los Angeles
 - * Peer Counselor - Marymount Palos Verdes College

- Travel:**
- * Extensive travel in the United States and abroad

VIC FAZIO
4TH DISTRICT, CALIFORNIA
VICE CHAIR-DEMOCRATIC CAUCUS
COMMITTEES:
APPROPRIATIONS
SELECT COMMITTEE ON HUNGER
DEMOCRATIC STEERING AND POLICY



Congress of the United States
House of Representatives
Washington, DC 20515

PLEASE RESPOND TO:
2113 RAYBURN HOUSE
OFFICE BUILDING
☐ WASHINGTON, DC 20515
(202) 225-5718
2525 NATOMAS PARK DRIVE
SUITE 330
☐ SACRAMENTO, CA 95833
(916) 978-4381
844 B UNION AVENUE
FAIRFIELD, CA 94533
☐ (707) 426-4333

January 7, 1993

Ms. Susan Brophy
Presidential Transition Office
1120 Vermont Ave., NW
Washington, DC 20270

Dear Susan:

I write to recommend consideration of Carol Donahoe, a dedicated California Democrat, as the First Lady selects her staff.

Carol volunteered on behalf of the Clinton-Gore campaign in California, as well our Senate campaigns. Everyone who has ever worked with her speaks admiringly of her productivity, compassion and enthusiasm.

Carol's resume is attached. I'm sure she would be an excellent addition to the Clinton team. Thank you for taking the time to consider her, and please let me know if I can provide any additional information.

Sincerely,


Vic Fazio

Congress of the United States
House of Representatives
Washington, DC 20515

December 23, 1992

Ms. Susan Brophy, Director
Congressional Relations
1120 Vermont Avenue, 11th Floor
Washington, DC 20270

Dear Ms. Brophy:

Enclosed is the resume of Ms. Mari Carol Donahoe.

Ms. Donahoe is experienced in administration and public relations. Her travel experiences has contributed to her ability to relate to various cultures.

I recommend Ms. Carol Donahoe for consideration of an appropriate position.

Sincerely,

M. W.

Maxine Waters, M.C.

/be

cc: Ms. Carol Donahoe

LC

GO

ENTERTAINMENT

December 6, 1992

TO WHOM IT MAY CONCERN:

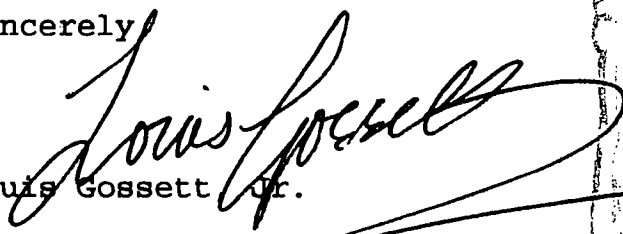
I am writing this letter for Carol Donahoe, who worked as Personal Assistant for my family in 1989 and 1990.

Carol's job required excellent office skills, the ability to deal effectively with many different personalities, the flexibility to work long hours, and the self discipline to be discreet with regard to my family's personal business. In addition, she scheduled travel arrangements, managed household accounting, coordinated work with in-house staff, and worked as a liaison between us and our business associates. All of these responsibilities were carried out with the utmost professionalism and dependability.

One of Carol's strongest assets is her ability to see the best in any situation. She can handle very political situations with the utmost diplomacy.

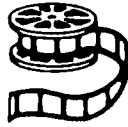
As an employee I found her to be loyal, hardworking, self-motivated and professional. I would recommend her highly for whatever career move she desires.

Sincerely


Louis Gossett Jr.

LOUIS GOSSETT, JR.

P.O. Box 6187 ■ Malibu, CA 90265 ■ (213) 456-2147



CYNDI JAMES GOSSETT

January 15, 1992

TO WHOM IT MAY CONCERN:

Carol Donahoe was my administrative assistant for over a year and a half. She was the most efficient, self-motivated, and fast thinking person that I've ever had the pleasure to employ. She came to work for me and within a very short period of time had learned aspects of a business that were foreign to her at the time she was hired.

Ms. Donahoe handled personal appearances, scheduling of travel, supervised my staff (both at my home and in my business), acted as a liaison between myself and clients, and was incredibly adept at handling crisis situations. My business associates always spoke highly of her ability to keep a cool head in a difficult situation.

Without a doubt I would say to anyone that to have Ms. Donahoe on your team is indeed a check in the win column.

Sincerely,

Mrs. Louis Gossett, Jr.



MARYMOUNT PALOS VERDES COLLEGE

Rancho Palos Verdes, California 90274 • (213) 377-5501

November 20, 1983

To Whom It May Concern:

This letter is to serve as a general recommendation for CAROL DONAHOE and to be applicable for both educational and employment purposes.

Carol was a student of mine in three courses during the 1980-81 school year. In my eight years of teaching at Marymount, Carol is clearly one of the top students I have encountered. Not only has Carol demonstrated her academic abilities at Marymount and the University of San Diego, but I must emphasize other traits and skills which make Carol a truly outstanding person.

My confidence in Carol and in her lifetime endeavors lies in such fine qualities as her outstanding sense of self-motivation, maturity and ability to accept responsibility for her actions. She has always demonstrated her eager willingness and desire to learn, and more importantly, her willingness and desire to get along with people. She is a very friendly and out-going young lady, however, always demonstrating the utmost in respect for her instructors.

All of these mentioned qualities should clearly demonstrate that she is an outstanding young lady in every way. Therefore, I am confident that in whatever Carol attempts she will succeed with great energy and commitment. I wholeheartedly recommend Carol Donahoe in whatever educational or career objective she pursues.

Should there be the need for any specific responses regarding Carol, please feel free to contact me.

Sincerely,

Pam Brown Schachter
Asst. Professor, Sociology

SPEEDSPACE
LEASING

October 28, 1983

To Whom It May Concern:

This will introduce Ms. Carol Donahoe. Carol has worked for Speedspace Leasing performing various duties for the past several months.

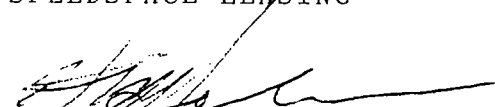
Some of the duties performed by Ms. Donahoe include secretarial work, preparation of leases, telephone, filing etc. She has preformed all of these duties in a very professional and business like manner.

In addition to her technical skills we have found Carol to be most pleasant, honest, trustworthy, and loyal. We would give her highest recommendation.

If you would like further information about Carol please feel free to call me.

Sincerely,

SPEEDSPACE LEASING



H. W. Holbrook
President

HWH:sr



FOOD SERVICE DEPARTMENT

May 20, 1983

To Whom It May Concern:

I am happy to submit a letter of recommendation for a former employee, Mari Carol Donahoe. Mari Carol has been employed with the University of San Diego Food Service Department for the 1983 Spring Semester. During that time she has proven herself to be an outstanding individual in every way. As a student worker her reliability, initiative, quality and quantity of work have been excellent. Mari Carol's interest and intelligence earned her a perfect score on a class and subsequent examination administered through the Health Department of San Diego County. Her wonderful attitude, clear communication and supportive approach in dealing with customers, coworkers, and superiors alike truly make her a strong member and stronger leader in our food service team.

Mari Carol is a compassionate, dedicated young woman. I would recommend her without hesitation as an excellent candidate for a career growth position.

Sincerely,

A handwritten signature in cursive script that reads 'Mary Anne Pryde'.

Mary Anne Pryde

Food Service Manager

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 60th MILITARY AIRLIFT WING (MAC)
TRAVIS AIR FORCE BASE, CALIFORNIA 94535



17 Aug 79

Dear Carol

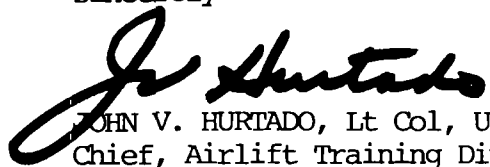
On behalf of the entire Airlift Training Division, I wish to extend my sincere appreciation for the outstanding contributions you made during your summer employment.

Your courteous, helpful attitude and obvious interest in gaining knowledge of our operation made it an absolute privilege to have you work with us. Your presence in this office will be greatly missed as your unique personality is truly one-of-a-kind.

It is extremely rare when a summer-hire cares enough about a temporary position to put forth as much effort as you have done.

There are those in this division to whom you have become very special, and along with them, I wish you good luck in your schooling and future endeavors. I would like to emphasize once more what a pleasure it has been having you work with us.

Sincerely


JOHN V. HURTADO, Lt Col, USAF
Chief, Airlift Training Division