

Withdrawal/Redaction Sheet

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. paper	[Personally Identifiable Information] [partial] (1 page)	n.d.	b(6)
002. resume	Resume of Eugene A. Brown (partial, p. 2) (1 page)		b(6)

COLLECTION:

Clinton Presidential Records
First Lady's Office
Maggie Williams (Correspondence)
OA/Box Number: 17603

FOLDER TITLE:

[Correspondence from 1993]: B [3]

2013-0359-S
ry1302

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

Freedom of Information Act - [5 U.S.C. 552(b)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

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b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

THE WHITE HOUSE

WASHINGTON

May 7, 1993

Ms. Mary C. Bostwick
6 Brighton Court
Gaithersburg, Maryland 20877

Dear Ms. Bostwick:

Thank you for your letter.

I have passed your résumé on to the
Office of Personnel for their
consideration.

With all good wishes,

Sincerely yours,


Margaret A. Williams
Chief of Staff to the
First Lady

March 28, 1993

Mary C. Bostwick
6 Brighton Court
Gaithersburg, Maryland 20877

Dear Ms. Bostwick:

Thank you for your letter.

I have passed your resume on to the Office of Personnel for their consideration.

With all good wishes,

Sincerely yours,

6 BRIGHTON COURT
GAITHERSBURG, MD 20877

March 10, 1993

Ms. Maggie Williams
Office of the First Lady
Room 100
OEOB
Washington, DC 20500

Dear Ms. Williams:

Your appointment as Chief of Staff was announced in the winter issue of Trinity Update. Congratulations. The success of Trinity alumnae and the leadership of Patricia McGuire are enhancing the image of a Trinity education.

I am interested in using my skills and experience to advance President Clinton's programs. I can make a contribution in both the areas of health care reform and/or developing workplace competencies.

My resume is enclosed for your review. Perhaps you can offer guidance on how best to direct my inquiries.

I will call Monday, March 22 to set up an appointment for a telephone interview at your convenience.

Sincerely,

A handwritten signature in cursive script that reads "Mary C Bostwick".

Mary (Bromaghim) Bostwick '66

MARY C. BOSTWICK
6 BRIGHTON COURT
GAITHERSBURG, MD 20877

Work: (703) 379-3101

Home: (301) 869-6308

PROFESSIONAL EXPERIENCE

Alexandria Hospital

Nine years experience in internal consultant role in community hospital with a culturally diverse workforce of 1900 employees and \$125 mil in revenues. Track record of progressively responsible experience and increasing diversity of assignments.

Director Continuous Quality Improvement

1991 to present

Responsible for facilitating hospital transition to total quality management as strategic initiative.

Accomplishments

- Led leadership awareness initiative. Developed and recommended start up plan. Facilitated senior management's selection of external mentor.
- Initiated intra-departmental **process improvement** program. Planned and implemented department head offsite and continuing education strategy. Coordinated with existing work improvement program.
- Advised President on CEO **succession plan** structure and executive development planning.
- Facilitate senior management's annual **strategic planning** retreat.

Manager Organization Development

1988 - 1991

Responsible for designing strategies focused on improving organization effectiveness.

Accomplishments

- Led **team building** interventions with senior management, nursing division, and departmental teams.
- Led **conflict resolution** interventions with Security, Cancer Center, and Physician Services Personnel.
- Led development of hospital's first **long range human resource plan**.
- Led incident free implementation of controversial **personnel policies**: substance abuse, sex harassment, Smoke Free workplace, AIDS in the workplace.
- Directed bi-annual **Employee Attitude Survey**. Implemented employee feedback sessions, reported findings and recommendations to senior management. Designed and implemented departmental and hospital action planning strategy. Survey results incorporated as performance measures in strategic plan and executive incentive compensation plan. Consult with department heads and supervisors on involving employees in problem solving.

- Led feasibility study on **incentive compensation** for managers and employees.
- Led innovative executive **selection** strategy: multi-level, cross-departmental interview process, designed to address sensitive employee relations issue.
- Conducted feasibility study on management **restructuring**.
- Counseled department heads on managing **marginal employees**.

Management Development Specialist**1983-1988**

Responsible for designing strategies for improving management effectiveness.

Accomplishments

- Led change to **results oriented, merit pay plan**. Developed and implemented strategy for integrating employee job duties with productivity, quality, cost reduction, safety, and customer satisfaction measures and standards. Planned and implemented communication and education activities. Counseled vice presidents, department heads, and employees in the development of performance objectives.
- Implemented management goals and objectives **planning system**. Developed and delivered senior management and department head education. Counseled vice presidents and department heads on the integration of individual and departmental work plans with the hospital's strategic plan. Led initiative to integrate strategic, performance, and financial planning.
- Developed **human resource development** initiative and integrated in hospital's strategic plan.
- Designed and delivered *Managing in a Competitive Environment*, a creative problem solving approach to achieving hospital's strategic objectives.
- Piloted **employee-involvement** guest relations program.
- **Certified instructor**: Zenger-Miller, Assessment Designs, Psychological Associates

EMPLOYMENT HISTORY

Training Officer	Norfolk Southern Corporation	1977-1983
Provided management training services to 4500 personnel.		
Asst. Project Director	American Group Practice Association	1976
Developed leadership training program for medical directors.		

EDUCATION

1976 M.Ed. Human Resource Development George Washington University
B.A. Trinity College

PROFESSIONAL AFFILIATIONS

American Society for Quality Control
Society for Human Resource Management
Washington Personnel Association
American Society for Training and Development

THE WHITE HOUSE
WASHINGTON

June 4, 1993

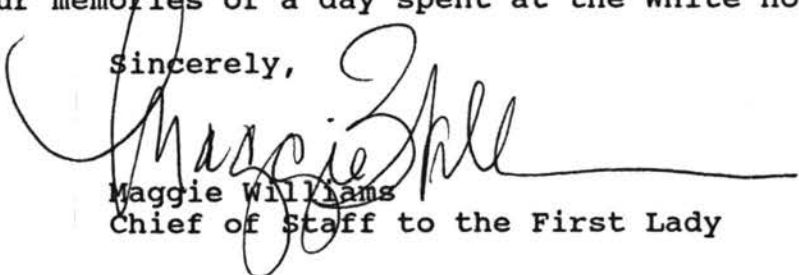
Ms. Kathryn Boyd
519 Overlook Drive
Alexandria, Virginia 22305

Dear Ms. Boyd:

Thank you for sending your manuscript to Mrs. Clinton. I regret that the First Lady cannot provide the forward for your book, due to the overwhelming number of similar requests.

I have passed along to Mrs. Clinton, photos of Pete. Thank you for sharing your memories of a day spent at the White House.

Sincerely,



Maggie Williams
Chief of Staff to the First Lady

519 N.Overlook Dr.
Alexandria, Virginia 22305
April 27, 1993

Ms. Hillary Rodham Clinton
The White House
Washington, D.C. 20500

Dear Ms. Rodham Clinton:

My son, Pete, and I would like to thank you for arranging another wonderful children's event, the Easter Egg Roll. I have enclosed a picture of my son, and of the two of you shaking hands. (His face is unfortunately blocked but it is a lovely memory of the day.) I know that you met so many children that day but you may remember him. When shaking hands with you, he said that he had seen you on TV and at the Salute to Children.

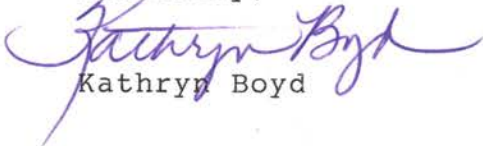
I am very excited about this Administration. Like many, I have waited a long time for one that stands for important values like caring for children and those less fortunate. I work for the Agency for International Development for those values and it has been a challenge in the past years.

Knowing my own excitement and watching my son's at the Salute to Children and the Easter Egg Roll, I felt it was important to capture the spirit of what I believe you and President Clinton stand for in a form that small children can understand. Hence, I have written a book about the inauguration from a child's point of view, which my 4 year old has enjoyed. The book is now at the publishers'.

I would be deeply honored if you would consider, should you like the enclosed book, to provide a brief foreword for it. There is no stronger advocate for children today and I would like to reach a wide audience with the message of caring and participation which this Administration embodies.

Thank you very much for your attention. I eagerly await your response as well as any comments you might have on the book itself.

Sincerely,


Kathryn Boyd

-private citizen forwards
a manuscript for a
book she is writing re.
the inauguration (from a
child's point of view)
& pictures from the
Easter Egg Roll.

Withdrawal/Redaction Marker

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S. Kathryn Boyd

770 words

519 N.Overlook Dr.

Alexandria, Virginia 22305

(b)(6)

[0013]

THE INAUGURATION

BY

KATHRYN BOYD

THE INAUGURATION

BY KATHRYN BOYD

Pete was very excited! The big week was here.

"Inauguration week! I've never seen an inauguration before," said Pete.

Pete said to Matt, "Are you coming with me to see the inauguration celebrations and swearing-in?"

"What are the inauguration celebrations? What's a swearing-in?" said Matt.

"An inauguration is a big party after a new person is elected to be the leader of our country."

"What's an election?" said Matt.

"It's when the people who live in a country vote for a new leader. The people of the United States voted in November and Bill Clinton won the election!"

"Can we vote? said Matt.

"No," said Pete. "We're too young. Some day we'll be able to go into a little closet with a curtain called the voting booth. We'll be able to push a button next to someone's name. That's how you vote."

"That sounds fun!" said Matt.

"What's even more fun are all of the celebrations during the inauguration! Each one of them is different."

"Different?" said Matt.

"Well, each new person who is elected can choose the type of

celebration he wants. This time there is a big party near the Lincoln Memorial and there is a program just for kids called the Salute to Children at the Kennedy Center!"

"Let's go!" said Matt.

Pete and Matt first stopped at the tents on the Mall.

"Isn't this good pizza," said Matt.

"I love it." said Matt.

"Look, Matt, here is a big banner we can write on - let's leave a message for the President."

"What shall we say?" said Matt.

"How about - we are having a great time at your celebration. Good luck." said Pete.

"Suits me!" said Matt.

Then Pete and Matt went to the concert at the Lincoln Memorial. It was very crowded and everyone was very tall.

Pete said, "Let's climb this tree and we can see."

They had a great view and enjoyed singing "God Bless America!"

After the concert, Pete and Matt were very lucky. They were able to walk across the Lincoln Memorial Bridge behind the President. The bridge had been closed and only people could cross it. No cars were allowed.

"Look at this! Wow - all these people and lights!" said Matt.

"See, Mr. Clinton is ringing a bell like the Liberty Bell. All over the country bells are ringing now!" said Pete.

"Let's ring ours!" said Matt.

"Look at those fireworks! Aren't they great! Now let's go to the Salute to Children!"

"This is a big place," said Matt when they reached the Kennedy Center. "Look, the show has already started!"

"There is President-elect Clinton!" said Pete.

"Why did you call him that?"

"You call a person President-elect until the swearing-in when the person actually becomes President."

"What is he doing?" asked Matt.

"He is talking to Mr. Rogers about being little once," said Pete.

"He was little once?" asked Matt.

"Yes, just like us!"

"Does that mean that we can become President someday?" Matt wondered.

"Yes, we can certainly try," Pete answered.

"He seems very nice. Are all Presidents like him?"

"Every president is different. Mr. Clinton is younger than most, although he is much older than we are," said Pete.

"Shall we go to the swearing-in to watch him become President." asked Matt.

"Sure!"

"Well, here we are, Matt! This is the Capitol where Mr. Clinton will take the oath of office," said Pete.

"What is that?" asked Matt.

"He'll put his hand on the Bible and swear to lead the country to the best of his ability."

"It sounds like a big job!" said Matt.

"It sure is," said Pete. "Look, he has been sworn in and is now talking! Can you hear?"

"Not really. What did he say?"

"He said that there is nothing wrong with America that can't be fixed by what is right with America," said Pete.

"What does that mean?" asked Matt.

"I'm not sure but I think it means that we can fix the problems in this country because we are strong."

"Problems?"

"Well, there are people who don't have enough food or clothes. They need a job so they can earn money for those things. I think he is saying that we can find a way to help them."

"You mean like when we brought mittens to the school for children who didn't have them," said Matt.

"Yes, I think that's right. He wants us to be sure and

remember that we can help. Look, everyone is cheering!
Hooray President Clinton! Now he will be President for four
years!"

"This has been fun! I can't wait until the next one!" said
Matt.

Cheryl -
 Maggie
 Can
 Evelyn do this?
 Evelyn

Evelyn - - She cannot go as
 a guest of AT&T; she only
 can go as a guest of the host --
 in this case, the Congressional
 Black Caucus. CMH:LS
 8/5/93

Eve, Sept. 14
 This is all that
 I have at this
 point. The Congressional
 Black Caucus will send
 a formal invitation
 (for legal reasons).
 Ji



Martina L. Bradford
Federal Government Affairs
Vice President and Attorney

Suite 1000
1120 20th Street, N.W.
Washington, DC 20036
202 457-3876

August 27, 1993

Ms. Margaret A. Williams
Chief of Staff to the First Lady
Room 100
Old Executive Office Building
Washington, D.C. 20500

Dear Ms. Williams:

The Congressional Black Caucus Foundation has planned their 23rd Annual Legislative Weekend from September 15-19th. This year's theme is "Generations: Celebrating the Legacy of African American Leadership," and Congressman Harold Ford is serving as Honorary Chairman.

I would be delighted to have you and your guest join me at the Awards Dinner on Saturday evening, September 18th. This black-tie event begins at 7:30 p.m. at the Washington Convention Center.

As space is very limited for this extremely popular event, please let me know by September 3rd if you can attend. In the meantime, please feel free to contact me at 202-457-3876 if you have any questions or need more information.

Looking forward to having you join us on September 18th!

Sincerely,

Martina L. Bradford/ljo

cc: Carol Wilner, AT&T

THE WHITE HOUSE
WASHINGTON

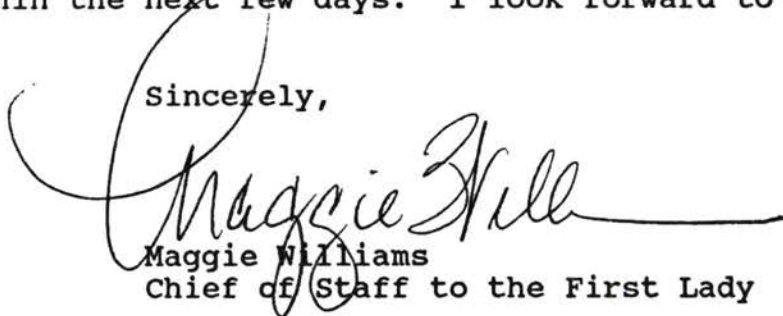
September 28, 1993

Ms. Martina L. Bradford
Vice President
AT&T
Suite 1000
1120 20th Street, N.W.
Washington, DC 20036

Dear Martina:

Thank you very much for your help during the week of the Congressional Black Caucus Convention. Your kindness is very much appreciated. My assistant will be in touch with you to arrange lunch within the next few days. I look forward to seeing you soon.

Sincerely,

A large, elegant handwritten signature in cursive script, reading "Maggie Williams". The signature is written in dark ink and is positioned above the printed name and title.

Maggie Williams
Chief of Staff to the First Lady

THE WHITE HOUSE

WASHINGTON

April 27, 1993

Dear Brooke,

I don't know where you are in your process for selecting White House Fellows, but if you need any help recruiting minority or women applicants, I'd like to help.

I've been working a little bit on setting up the White House internship program so that it reaches and involves minority students. I have been thinking a lot about this.

Call only if you need a hand.

Sincerely,

*Good
to see you
the other day*

712 Jackson Place, NW
Wash., DC 20503

Diane — Brooke Shearer
WH Fellows

THE WHITE HOUSE
WASHINGTON

Dear Brooke -

It is I don't know
where you are in your
process for selecting
White House Fellows but
if you need any help
recruiting minority or
women applicants, I'd
like to help. *

I've been working
a little bit on

W.H.
setting up the internship
program so that it ~~has~~
~~more~~ reaches and
involves minority students
so I have been thinking
a lot about this.

Call only if you need
a hand.

Maggi

THE WHITE HOUSE

WASHINGTON

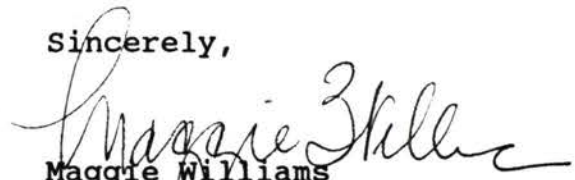
March 9, 1993

Alan L. Brooks, M.D.
204 Prospect Avenue
Long Beach, CA 90803

Dear Dr. Brooks,

Thank you so much for taking the time to write. I read your materials with great interest. I am forwarding your letter and packet to the health care working group.

Sincerely,

A handwritten signature in cursive script, appearing to read "Maggie Williams", written over the typed name.

Maggie Williams
Chief of Staff to
the First Lady

Diane: please send letter and materials to health care working group.

dear Dr. Brooks:

Thank you so much for taking the time to write. I read your materials with great interest. I am forwarding your letter and packet to the health care working group.

Sincerely,

Maggie Williams

Jan 31, 1943.

FROM THE DESK OF:

ALAN L. BROOKS, M.D.

Dear Ms Williams,

If Mrs Clinton is serious about reforming health care she needs to develop a new system. It is possible to expand coverage and reduce costs. Also, a new system would be easier to get through Congress than a patchwork put together while trying to please all the special interests.

I have spent my entire adult life working in all areas of medicine and I have absolutely no vested interests.

I passionately want to see the American people get universal access to good health care. Start from scratch, keep it simple, don't be cowed by the physician-insurance-health care complex, use simple intelligence & put the pieces together! That's all it takes. - Good luck.

If I can be of any help let me know.

Alan L Brooks MD

The current health care system is failing miserably for some and working poorly for most of the rest of us. We have large groups of people who need health care and don't have access to it and we have enormous health care resources that are being underutilized or not used at all. There are huge numbers of physicians sitting around their offices with nothing to do and countless number of unfilled hospital beds and unused paramedical facilities and resources. The good news is that we actually have in place the finest facilities in the world to care for the ill and aged. No large expenditures by society are necessary to "capitalize" the health care system. We have plenty of physicians, physical therapists, CAT scanners, lasers, hospital beds, laboratories etc.

The bad news is that many of the people who need medical care don't have access to it. Frankly, it should be a relatively easy job to bring these two groups together. Only small minds, bureaucratic red tape, and selfish vested interests have prevented this from happening. There is a whole health care sub-industry that has come into existence whose sole purpose seems to be to mystify and complicate what should and could be a simple business. Our society has been cowed by these so called experts.

Private practice is in the process of pricing itself out of existence. Very few can afford the cost of private health insurance (a common policy might cover a *healthy* four member family for a mere \$7000 a year and that would include a large deductible - a few days of hospitalization is guaranteed to cost several thousand dollars out of your pocket in spite of the insurance). Managed care systems are ultimately going to be found to be top heavy, overly expensive and to provide unacceptable care. But why bother with all this nonsense? It's not necessary. Money is no problem. There is so much of it being poured into the health care system it's just a matter of who can syphon off the most from the pot. At least one third of all health care dollars go to those having absolutely nothing meaningful to do with providing health care. Let's get rid of this waste. There is no reason insurance agents, admen, middle men facilitators, paper shufflers and the like need to be carried along on the backs of health care providers.

Physician's fee structures have no rational bases. They have been set by custom and, often times, greed. A commission should be formed to determine rational fee schedules using common sense, a knowledge of

medical and paramedical practice, and an awareness of the difficulty and training of the specialties. Present significant payment aberrations should be corrected. Much of the groundwork for this has already been laid by some excellent studies.

The present concept of a "health care industry" should be changed. After all, we are dealing with the care of human beings, not the selling of pork bellies. Privately owned entities should be maintained in some form (hospitals managed by the federal government are a disaster) but perhaps those who presently have investment in health care capital assets should have their holdings converted into the equivalent of government guaranteed bonds giving a fair rate of return on their investment dollar. Let health care act as an investment vehicle for the elderly, pension funds, etc. The public utilities could act as a model for such a restructuring.

Hospitals need to get together and set up a complimentary, non-duplicitious system. It is ridiculous for every hospital to have a MRI scanner or an open heart program. But, at the same time, they need to maintain incentives for efficiency. Would this entail the creation of a huge bureaucracy? I think not. One person, with the proper mandate, could sit down with all of the hospital administrators in Southern California and work out the efficient use of hospital beds and facilities in a week if she had to.

Let's at least get rid of the mind set that our present health care system is some sort of a sacred cow that is worth keeping. It isn't. To summarize a few central ideas that might serve as a basis for a new system:

1. Physicians paid by a single central fund, fee for service, with fees set in some rational way.
2. Careful monitoring of billings with severe penalties for fraud (the IRS is probably the most cost effective bureaucracy we have)
3. Some rationing of services- this would relate primarily to heroics during the final days of life for the critically ill and to the attempts to salvage the lives of almost hopelessly premature infants.
4. A set health care budget each year- payments made on the basis of projected estimates to health care providers with adjustments made the following year.

5. Private and/or community ownership of health care facilities set up in some way to insure efficiency of operation without duplicitious competition. A fair rate of return on investment would be guaranteed by the government. The present public utilities system might serve as a model.

6. Medical Injury is different from malpractice. Bad results can be compensated for through a commission system. Doctors who commit malpractice will be dealt with to protect the public..

The Clinton Administration has expressed a desire to share more equally the wealth of our society. What better way than to create a universally accessible health care system? We have the pieces. They just need to be put together.

ALAN L BROOKS, MD
204 Prospect Ave
Long Beach, Calif 90803

Tel 310-433-8980 Home
310-6026810 Work

A handwritten signature in blue ink that reads "Alan L Brooks MD". The signature is fluid and cursive, with the letters "Al" and "Brooks" being more prominent.

Al Brooks MD

ALAN L. BROOKS M.D., INC.
DIPLOMATE AMERICAN BOARD OF RADIOLOGY

Practice of Diagnostic
Radiology
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310 602-6810

(213) 531-2550

~~Ext-810~~

3700 E. South St.
Lakewood, CA 90712

Home

204 Prospect Ave

Long Beach, CA.

90803.

Tel

310 433 8980

310 434 1580

A. BROOKS
204 Prospect Ave.
Long BEACH CALIF
90803.



Ms MAGGIE Williams
Chief of Staff - H. Clinton
? White House 1600 Pennsylvania Ave.
WASHINGTON D.C. 20006



THE WHITE HOUSE

WASHINGTON

June 25, 1993

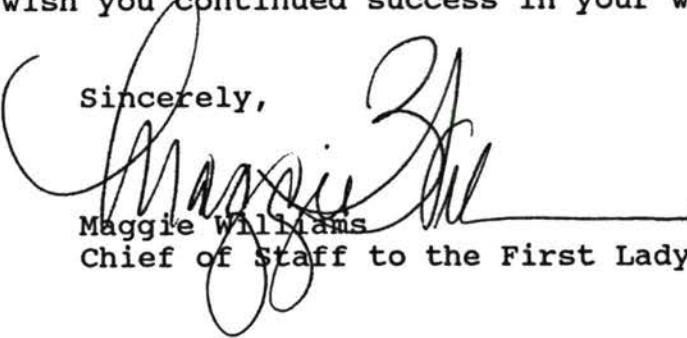
Anita K. Brower
Assistant Director of Development
College of Medicine
Office of the Dean
Howard University
Washington, DC 20059

Dear Ms. Brower:

Thank you for your letter, your good wishes, and the calendar highlighting the contributions of African-Americans in the health care profession. My apologies for the delay in responding. I am sure you can imagine the volume of mail that the Clinton Administration receives.

I also appreciate your sending information about the Howard University endowment campaign and the 125th Anniversary Dinner Celebration. Howard has a fine tradition of providing a good education to students. I wish you continued success in your work at Howard University.

Sincerely,



Maggie Williams
Chief of Staff to the First Lady

HOWARD UNIVERSITY

WASHINGTON, D.C. 20059

COLLEGE OF MEDICINE
OFFICE OF THE DEAN

March 1, 1993

Margaret Williams
Chief of Staff to the First Lady
Office of the First Lady
The White House
Room 100-OBOE
Washington, D.C. 20050

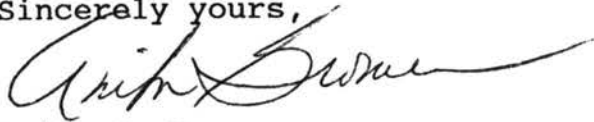
Dear Ms. Williams:

I am a '92 Trinity Weekend College graduate and learned of your appointment as Chief of Staff to the First Lady from the Winter 1993 Trinity Alumnae Journal. Congratulations to you and Best Wishes to the Clinton Administration.

As of January 11, 1993, I've been employed as Assistant Director of Development for Howard University College of Medicine. The College is celebrating the 125th Anniversary of its founding. Aetna Life & Casualty Insurance has worked closely with us to produce 1993 calendars commemorating our anniversary and profiling contributions of African-Americans to the health care profession. I am enclosing two calendars and a brochure for you. The brochure outlines the \$2.5 million dollar endowment campaign. The Anniversary Dinner Celebration is on November 9, 1993 at the Washington Hilton & Towers. I hope you will consider joining us.

Again, Best Wishes and Continued Success to you in the challenges that lay ahead.

Sincerely yours,



Anita K. Brower
Assistant Director of Development

Enclosures



THE WHITE HOUSE

WASHINGTON

June 25, 1993

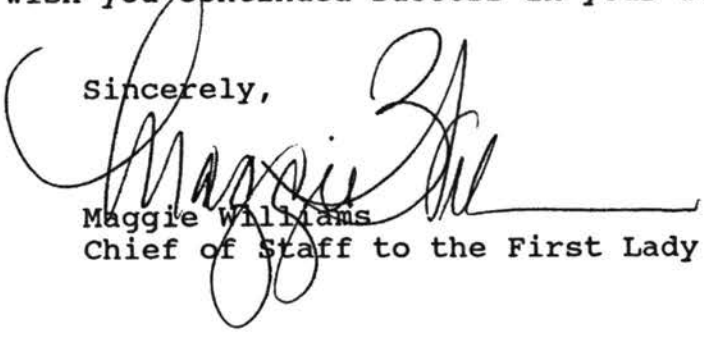
Anita K. Brower
Assistant Director of Development
College of Medicine
Office of the Dean
Howard University
Washington, DC 20059

Dear Ms. Brower:

Thank you for your letter, your good wishes, and the calendar highlighting the contributions of African-Americans in the health care profession. My apologies for the delay in responding. I am sure you can imagine the volume of mail that the Clinton Administration receives.

I also appreciate your sending information about the Howard University endowment campaign and the 125th Anniversary Dinner Celebration. Howard has a fine tradition of providing a good education to students. I wish you continued success in your work at Howard University.

Sincerely,



Maggie Williams
Chief of Staff to the First Lady

HOWARD UNIVERSITY

WASHINGTON, D.C. 20059

COLLEGE OF MEDICINE
OFFICE OF THE DEAN

March 1, 1993

Margaret Williams
Chief of Staff to the First Lady
Office of the First Lady
The White House
Room 100-OBOE
Washington, D.C. 20050

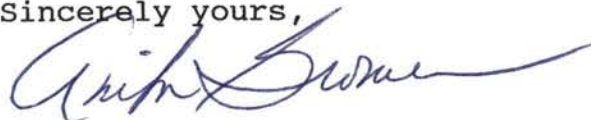
Dear Ms. Williams:

I am a '92 Trinity Weekend College graduate and learned of your appointment as Chief of Staff to the First Lady from the Winter 1993 Trinity Alumnae Journal. Congratulations to you and Best Wishes to the Clinton Administration.

As of January 11, 1993, I've been employed as Assistant Director of Development for Howard University College of Medicine. The College is celebrating the 125th Anniversary of its founding. Aetna Life & Casualty Insurance has worked closely with us to produce 1993 calendars commemorating our anniversary and profiling contributions of African-Americans to the health care profession. I am enclosing two calendars and a brochure for you. The brochure outlines the \$2.5 million dollar endowment campaign. The Anniversary Dinner Celebration is on November 9, 1993 at the Washington Hilton & Towers. I hope you will consider joining us.

Again, Best Wishes and Continued Success to you in the challenges that lay ahead.

Sincerely yours,



Anita K. Brower
Assistant Director of Development

Enclosures



Howard University College of Medicine
One Hundred and Twenty-Fifth Anniversary
Endowment Campaign

HOWARD
UNIVERSITY
COLLEGE
OF
MEDICINE



ONE HUNDRED AND TWENTY-FIFTH ANNIVERSARY
ENDOWMENT CAMPAIGN

*An institution that believes in
itself inspires the support of others*

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THE WHITE HOUSE

WASHINGTON

February 26, 1993

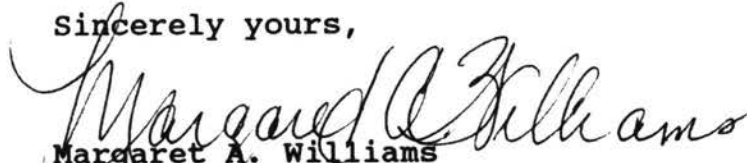
Mr. Bruce R. Brown
President
C.C. Pollen Company
3627 East Indian School Road
Suite 209
Phoenix, AZ 85018-5126

Dear Mr. Brown,

We received your offer to send the President's and the First Lady's Lunch Bars to the President and Mrs. Clinton. Under law, we are not permitted to accept food other than that ordered through the appropriate channels.

Thank you for your past kindness.

Sincerely yours,


Margaret A. Williams
Assistant to the President and
Chief of Staff to the
First Lady

C C POLLEN CO.

3827 East Indian School Road, Suite 208, Phoenix, Arizona 85010-5126

FAX: (602) 381-3130

Telex: 569-834

Cable: CCPOLLEN

Phone: (602) 957-0090

February 2, 1993

From: Bruce K. Brown
PresidentFAX: 202-456-6244
Ms. Margaret Williams, The White House

Now that the Clinton's are firmly situated in the White House, we presume it is time to make arrangements to send President Clinton the President's Lunch Bars and First Lady Hillary Rodman Clinton the First Lady's Lunch Bars, the same as we did during the Reagan administration and the Bush administration.

Perhaps we should relate a little history first.

Ronald Reagan was ordering and eating our High Desert bee pollen ever since he was governor. When we made the President's Lunch Bars he liked the bars and ordered the bars regularly in addition to the High Desert bee pollen. He had the President's Lunch Bars and the High Desert bee pollen in Air Force One, at Camp David, his ranch in Santa Barbara, gave them to visiting dignitaries and carried them with him when he went to China, Moscow, Iceland, wherever.

Former First Lady Mrs. Nancy Reagan informed us she would like to have a bar a little different from the President's Lunch Bar. She wanted a bar that tasted good like the President's Lunch Bar but was milder. As a result we made the First Lady's Lunch Bar - sent them to her and she was enthusiastic about the bars. As a result, we sent the First Lady's Lunch Bars regularly to the White House and she had the chief pilot of Executive One order the lunch bars and she, too, took the bars everywhere she went including the ranch in Santa Barbara, Camp David, China, Moscow, Iceland, etc.

We had no trouble getting the bars to Air Force One or Executive One because the Chief Pilot or the Master Sergeant in charge of the plane would order the bars and we would ship them direct to the plane.

President Reagan devised a way to order to by-pass the Secret Service. He had his wife's secretaries order the bars and the bee pollen shipped to them in the secretary's name. When the bars arrived the secretary knew they were to deliver them to the President or First Lady by prior arrangement. This same arrangement worked during the Bush administration.

We suggest the same arrangement would work during the 8 years of the Clinton Administration.

These bars are "health bars" and will not cause the President to develop diabetes like the conventional candy bars will. Instead, they will build his health as well as satisfy both of their appetites and provide them with an enjoyable snack as, if, and when they want it - as well as provide them with a light note in their conversation with visiting dignitaries.

We know President Clinton likes the bars, we have a thank-you letter from him, a copy being faxed hereinafter.

We will appreciate your instructing us how you want to handle the receipt of these bars and to whom we should send them and we shall follow your instructions.

As you know, this is the only way we can get the bars to the President and the First Lady. If they are sent any other way the Secret Service will confiscate them and the President and First Lady will never see them.

We would be honored and delighted to send President Clinton and First Lady Hillary Clinton the High Desert products every month the same as we did and are still doing to the former presidents.

*Final
Please
draft a letter*

*we cannot accept
food, and will not
do it illegally*



STATE OF ARKANSAS
BILL CLINTON
GOVERNOR

November 3, 1992

Royden Brown
3627 Indian School Road
Suite 209
Phoenix, AZ 85018-5126

Dear Mr. Brown:

Thank you for the President's Lunch Bars and the First Lady's Lunch Bars. We are enjoying them and appreciate your thoughtfulness.

Sincerely,

Bill Clinton

Bill Clinton

BC:bo

*Dear Mr. Brown
We received your offer to send the President's and First Lady's Lunch Bars to the President and Mrs. Clinton. Under law, we are not permitted to accept food other than that ordered through the proper channels.*

RECEIVED NOV 6 1992

THE WHITE HOUSE

WASHINGTON

June 16, 1993

Eugene A. Brown
605 Jackson Street
Durham, North Carolina 27701

Dear Eugene:

Thanks for your letter. I remember talking to you while I was in Senator Biden's office about that Ted Kaufman piece which, unfortunately, never came to light. (It was a good article.)

Mrs. Clinton's office is fully staffed and we have recently brought on a speechwriter. However, I have sent your resume on to the presidential personnel office. Let me know if you are interested in anything else. I can't promise anything, but I'll try to help.

Best regards,

Evelyn

Evelyn S. Lieberman
Assistant to the
Chief of Staff to the First Lady

GOVERNOR BILL CLINTON *Democratic Party Rally Speech*

Fall, 1992

"This election is not about whether America moves right or left, but do we move forward?"

Thanks for inviting me here. This election is a referendum on our future. For we are selecting a President who will help determine the direction of America for the balance of this century and well into the next.

My goals are simple and straightforward: I'm running not just to change Presidents ... but to change the country. I intend not just to win ... but to lead.

America is at a crossroads. 1992 must be the election year we begin to reform our government ... renew faith in ourselves ... recapture the best of our past, and move forward with confidence into a promising future.

I'm reminded of a Chinese proverb: "If we do not change our direction ... we will end up in the direction we are heading."

We Democrats understand this warning. For in spite of what the White House would have us believe ... there is growing division, discontent and doubt among our people. Eight out of ten Americans believe our country is on the wrong track. As we celebrate the death of communism abroad, too many of our citizens are mourning the loss of the American Dream at home.

I believe America can once again be a nation of boundless hope and endless dreams. You believe that also, otherwise you would not be here with me.

But today, in America, ten million of us will go to bed tonight knowing there is no job to wake up for in the morning.

Today, as we speak, another 335 small businesses will file for bankruptcy ... our national debt will be increased

by nearly a billion dollars ... and today, in the richest country in the world, every 30 seconds a child will be born into poverty.

Today, nearly 5,000 of us will be murdered or raped, or

robbed and assaulted ... and millions more will live lives of quiet desperation, fearful of the night.

Today, over 400,000 of our citizens will use heroin or cocaine ... and from our inner cities to our heartland, 30 million Americans, 50 percent more than in the mid 1980's, will go to bed knowing the pain of hunger.

Today, 35 million Americans will struggle with the harsh reality that they have no health insurance ... yet today, according to recent studies, we will waste nearly \$650 million on an overpriced, dysfunctional and bloated health care system that if reformed, could serve those now uninsured.

Today, from Maine to California, in countless city halls and fifty state legislatures, elected officials are being forced to slash budgets and cut

basic services ... yet, in spite of the fact that the Cold War is over, today we will spend \$750 million for guns that cannot heal and bombs that cannot teach.

This is not what America should be ... this is not the fulfillment of two centuries of hope and sacrifice.

Folks, George Bush doesn't understand ... he still doesn't get it ... but I've seen it in the faces of Americans throughout this land.

- the **anguish** of the small family farmer, who has no place to go but further in debt.

- the **despair** of the once proud factory worker ...



whose hands used to forge steel, but now flip hamburgers.

- the **pain** of the recent college graduate who cannot find decent employment.

- the **anxiety** of senior citizens, frightened by rising crime ... struggling, and often failing, to maintain their health and dignity.

- the **hopelessness** of the forgotten middle class ... both parents spending more time at work and less with

Make no mistake about it. On November 3rd, George Bush is going to have a rendezvous with his record.

their kids, but still not making ends meet.

As Democrats, we disagree with Republicans on many issues facing our country ... and rightfully so. But when you think about it ... there should be one issue, one standard about which there can be no disagreement or debate. Most Americans don't expect miracles from their President, but they want, and are entitled to have, national leaders who take charge and who keep their promises to the American people.

Make no mistake about it. On November 3rd, George Bush is going to have a rendezvous with his record. For the record of this administration speaks for itself.

Americans were promised: a sound fiscal policy and a balanced budget ... but the White House never submitted to Congress a budget within \$100 billion of that goal, and federal indebtedness is now \$4 trillion ... four times that of 1980.

We were promised: no new taxes, but not only did George Bush pass the second largest tax increase in our history ... he increased taxes on people driving pick up trucks and lowered them on fat cats riding in limousines.

We were promised: an education President ... but George Bush's record is one of rhetoric not action. In 1989 he announced six ambitious education goals to be achieved by the year 2000, but after three years, there has been little if any progress. One of the goals is that American children must start school "ready to learn" ... but according to the Carnegie Foundation, 35-40% of our children are not ready for kindergarten ... and under this administration, 2/3's of the children eligible for Head Start are not enrolled.

We were promised: an environmental President ... but we got an environmental disaster ... George Bush went to the Rio Conference bragging about America's

tough clean air provisions ... standards his own administration ... behind closed doors in smoke-filled rooms ... had tried to weaken.

We were promised: a consistent foreign policy ... but we have been denied that basic right. From Iraq to Beijing, this Administration has jumped wildly from accommodation to aggressiveness. George Bush's appeasement of Saddam Hussein may have encouraged Hussein to invade Kuwait ... and if George Bush is such a great Commander in Chief, why is Saddam Hussein thumbing his nose at the entire world?

We were promised: that America's tradition of fairness and economic opportunity would continue ... but what we have received from the White House is not social justice, but social Darwinism ... survival of the fittest, where the rich get richer and the middle class and working poor fall ever further behind ... As a result, average family income has fallen by \$1,600 in the last four years.

We were promised: that trickle down economics would stimulate the economy and benefit everyone, but some Republican must have his fat thumb over the trickle down valve, for what we have witnessed is the biggest transfer of wealth since the Gilded Age ... where the top five percent of our population now controls nearly 50% of

America's ship of state is at risk ... We're adrift ... with an uncertain captain at the wheel ... sailing without compass or purpose ... on a collision course with the 21st century.

our nation's wealth.

My friends, an administration that has so failed us in the past cannot take us into the future ... and the American people know it.

That's why the next President of the United States must be someone who knows how to **build** a strong economy and **balance** budgets - and has done it; a President who knows how to **create** jobs and **reform** education and **retrain** workers - and has done it; a President who's been **tested** by the fires of deficits and hard economic times; a President with the strength, the vision and the plan to get this nation moving again.

We must not fool ourselves. America's ship of state is at risk ... We're adrift ... with an uncertain captain at the wheel ... sailing without compass or purpose ... on a collision course with the 21st century.

For too long we have been led by men of narrow vision, who make no music and have no dreams ... men without idealism struggling to lead the most idealistic nation in history ... men who think only of the next election instead of the next generation. Men who say that government doesn't work ... and then go out and do everything possible to prove their point.

We need to remind ourselves ... this Fall, throughout America, children entering kindergarten through fifth grade will be the first graduating class of the twenty-first century ... in order to compete in the global economy, these children must become the most healthy and best educated in the world. Ironically, we know what the future will bring, but our national leadership is not really preparing us for it.

By the year 2000, for example, almost all of the new jobs in America will require at least two years of technical or community college education, but currently one third of our youngsters will drop out of high school ... and many who graduate read only at a 9th grade level.

By the year 2000, if our health care system is not reformed, the average family will be forced to pay \$12,000 a year for basic coverage, and eight to ten million more Americans will not be able to afford health insurance.

By the year 2000, we will be totally immersed in a global economy ... competing for business against the best minds from Germany and Japan and Korea ... but how can America compete for the best jobs ... if our illiteracy rate is ten times higher ... or if our major industrial

We were promised: that trickle down economics would stimulate the economy and benefit everyone, but some Republican must have his fat thumb over the trickle down valve.

competitors invest twice as much of their gross national product on new plants and equipment ... or if the average Japanese high school student has higher math scores than the top 5 percent of U.S. college students?

By the year 2000, we will need to replace nearly half our public school teachers, but how will we be able to attract and retain the best and the brightest, if we refuse to pay them, empower them, or treat them like the professionals they truly are?

By the year 2000, our defense budget should be reduced substantially ... but our government has no plan

to help convert our highly skilled defense industry from swords into plowshares ... from making tanks to rebuilding our cities.

The clock is ticking ... and it's time. It's time for America to get ready for the next century. It's time we help our workers acquire new skills ... not help big corporations acquire new companies. It's time we compete with sharper minds, not lower wages. It's time we embraced our future, instead of fearing it. It's time, my



friends, not to tax and spend, but to invest and grow.

I want to be President because I'm convinced that with the right leadership, government and the private sector together can offer creative solutions to national and world problems. The term "efficient government" does not have to be an oxymoron. I'm not running against government, I'm running to improve it. For if I've learned anything in public life, it is that government, at all levels, can make a real and positive difference in people's lives.

We need to remember this basic premise, especially we Democrats. For in the past, when faced with national challenges, we've responded and met them head on.

As a Democrat, I'm proud of the legacy that is ours: the brilliance of the New Deal, NATO, the Marshall Plan ... the idealism of the Peace Corps and the Great Society ... the opportunities provided by the G.I. Bill, fair housing and the minimum wage ... our commitment to civil rights, equal opportunity and a clean environment ... the inspiration of Franklin Roosevelt's "we have nothing to fear but fear itself"; Jack Kennedy's call to get the country moving again and Jimmy Carter's fight for human rights.

These accomplishments are not simply accidents of

history, but actions taken by an inspired people led by strong Democratic leaders. And as President, I will build upon this legacy and insist that our Democratic party continues to be, in Emerson's words, "not only the party of memory, but the party of hope."

Look around you. Gathered here today are young and old ... black and white ... teachers and students ... doctors and bricklayers, secretaries and carpenters - a real community.

Let there be no mistake about it. Unlike the mean spir-

America is still young and unfinished. We must not allow the legacy of a failed Presidency to distract us from our promise, or to limit our vision of the future. The way to build our future is not, as the Republicans would have us believe, by shrinking our ambitions or lessening our promise ... but by improving our performance and changing our priorities.

ited Republican Convention in Houston, we're the party of inclusion not exclusion. We're united because we love our country ... we believe in our party ... and we want change in 1992.

But I need your help. This is a tough election ... incumbents are always hard to beat ... I can't go around the country, like my opponent, and play Santa Claus doling out your federal tax money at every stop.

The fall of our discontent, must not become the winter of our despair. We will not win simply because we should win. But the stakes are high, and our cause is just.

Let's be candid about it. We've got some difficult times ahead. In January, 1993, the George Bush era will be over ... but unfortunately the legacy of that Administration, and its predecessor, will still be with us. We've got to deal with all of that ... especially the massive deficit, a crippled economy and a myriad of other problems ... and it's not going to be easy because we can't build the kind of future we want and need on a credit card.

But America is still young and unfinished ... and we must not allow the legacy of a failed Presidency to distract us from our promise, or to limit our vision of the future. We Democrats do not have to accept the world as defined by George Bush. The way to build our future is not, as the Republicans would have us believe, by

shrinking our ambitions or lessening our promise ... but by improving our performance and changing our priorities.

Woodrow Wilson used to say that a national party must have a national purpose. This campaign gives us Democrats the opportunity to define the dream that our children will call America. We know what we want.

We want an America: where our leadership understands that our first priority, in foreign, as well as domestic policy, is one and the same: to restore America's economic vitality.

We want an America: in which basic health care is a right, not a privilege. Surely a nation that can find miniscule enemy targets in the pitch of night in some Saudi Arabian desert ... can find the courage to take on the health care profiteers and devise a plan to make health care affordable and accessible for every American family.

We want an America: that invests in itself by investing in education ... that makes education reform a top priority ... we want a country that recognizes that the crucial battle for our future is being waged right now in kindergartens and math classes and biology labs all across this nation ... and anyone who doesn't understand that, shouldn't be President.

We want an America: where government is on our side and not on the side lines ... a government that becomes a full partner with the private sector in the battle for our economic future, and takes an active role in job and economic development.

We want an America: that will export more Ameri-

We want an America: that invests in itself by investing in education ... we want a country that recognizes that the crucial battle for our future is being waged right now in kindergartens and math classes and biology labs all across this nation ... and anyone who doesn't understand that, shouldn't be President.

can goods and fewer American jobs ... we want a country that takes pride in workmanship once again ... a country where we can shop for an item, find that it's fairly priced and quality built, and turn it over and read, "Made in the U.S.A."

We want an America: that will not permit the natural

beauty and splendor of our land to be exploited by those who place profit and greed above all other concerns ... we want a country that develops a domestic energy policy that weans us of our dependence on foreign oil ... so that never again will we have to send over half a million American troops to the Middle East, to protect our oil supply.



We want an America: that has a coherent foreign policy based upon the fundamental decency and values of the American people ... a policy that relies upon alliances, respects treaties and international law, and builds trust and economic partnerships throughout the world.

We want an America: where we have not the most expensive military force in the world, but the most efficient ... a country that understands that security begins at home ... and that the real strength of America is measured not only by the number of our missiles or the size of our weapons ... but by the character of our children; the vitality of our economy, and the health, freedom and well-being of our citizens.

We want an America: where our leaders are not afraid to reinvent government ... to rethink what government should and should not do. We want a government that is leaner not meaner, that offers more empowerment and less entitlement ... a government that expands our opportunity, not its bureaucracy.

We want an America: where we have a welfare system that works for the taxpayers as well as for the needy ... a compassionate system that offers child care, job training and education ... but one where the safety net becomes a trampoline, and individual initiative is tapped not sapped.

We want an America: that reorders priorities and starts putting more of precious tax dollars where our real problems are. If we can spend \$500 billion to bail out the banking system ... we can spend five percent of that amount to fully fund Head Start, or help the 5.5 million Americans in need of drug-abuse treatment.

Above all, **we want an America** that will come to-

gether instead of coming apart ... that once again offers hope to the hopeless and justice to all of its citizens ... a nation where race or sex have nothing to do with pay or success.

All of these issues are important. But voters need to know before hand about the character of the next person who will sit in the White House. For if Americans have learned anything during the past four years, it's that the substantive issues of judgment, integrity and competence probably tell us more about candidates than anything else.

So, I hope Americans will compare the records of George Bush and Bill Clinton, as well as our experiences. As they do, I hope they ask tough questions:

Weigh our records, not just our rhetoric. Ask what I'm going to demand of you, not just offer you. Ask more than what our position is on this or that issue ... ask what kind of person I am ... where I'm coming from ... and why I'm here.

Nearly half a century ago, I was born in Hope, Arkansas. My mother had been widowed three months before

For this is our country, and these problems are our challenges ... and many of them require bipartisan solutions. We must all work together so we can all pull ahead. For although some are more to blame ... we are all now responsible.

I was born. I was raised for four years by my grandparents, while she went back to nursing school.

I spent a lot of time with my great-grandparents. By any standard, they were poor. But they instilled in me the belief that America is a challenging land blessed with certain inalienable rights and obligated by sacred responsibilities ... a land where in their words, "Much is given to you ... and much is expected of you."

So we took responsibility for ourselves and for each other because we knew we could do better. I was raised to believe in the American Dream, in family values, in individual responsibility, and in the obligation of government to help people who were doing the best they could.

I'm not naive, and neither are you. There is not a program in government for every problem we have ... nor should there be. Nor can all of these problem we've discussed today be traced exclusively to George Bush. Some are rooted in the inequities of history ... others

reflect the stresses of modern society. Nor are they strictly Republican or Democratic problems. This election is not about whether America moves right or left, but do we move forward?

For this is our country, and these problems are our challenges ... and many of them require bipartisan solutions. We must all work together so we can all pull ahead. For although some are more to blame ... we are all now responsible.

No President can rebuild America alone. Indeed, the greater America we seek will not occur just by passing some new legislation, amending a few laws, or even appropriating more money.

The creativity, the energy, the passion for our new covenant must flow from the springs of our hope ... from our people ... for the battleground of America's future is not found in some distant land ... it is in America's workplaces and meeting halls ... our factories and hospitals ... in our classrooms and living rooms.

It is you, the American people, who are the architects of our future, and the source of my faith in our campaign.

Americans: decent and fair minded ... sharing common hopes, common fears and common obligations ... ready to regenerate the tired blood of our politics with new ideas and new approaches.

Americans: eager for change ... tired of distorted priorities and of failed presidencies ... ready to unite again ... to come together across lines of race and class and religion.

American: compassionate ... willing to sacrifice for the common good ... yearning for leadership ... ready to get involved ... to give something back to their country again.

Americans: awaiting our call ... accepting our challenge ... ready to march again ... to get our country moving again.

They are there ... believe me ... our constituency is out there ... they are the people who do the work, pay the taxes, raise the kids and play by the rules ... Americans who still believe in a place called Hope. I found them

first in Arkansas 20 years ago ... and now I am finding them in Texas and Ohio ... in North Carolina and California ... and all across our land.

We are growing ... we are gathering strength ... and thanks to you, and thousands of others like you, we will gather on January 20, 1993 for our Inauguration in Washington ... where, in celebration, we will breathe life back into the American spirit.



*Draft speech written by Eugene A. Brown
Durham, NC, September 1992*

It's time for America to get ready for the next century. It's time we help our workers acquire new skills ... not help big corporations acquire new companies. It's time we compete with sharper minds, not lower wages. It's time we embraced our future, instead of fearing it. It's time, my friends, not to tax and spend, but to invest and grow.

Eugene Brown: A Record of Community Service

Community Involvement

- Board of Directors, North Carolina Museum of Life and Science; Board of Directors, Durham Chamber of Commerce; Board of Directors, North Carolina Alliance for Conservation Action; Editor, *Durham Historic Preservation* Newsletter; North Carolina Democratic Party Executive Committee; Board Member, North Carolina Symphony; Member, City of Durham Housing Appeals Board; Director, Forty for the Future, Inc., R.T.P.; Member, Durham Board of Realtors; Trinity Park Association; Durham Voters Alliance; Sierra Club.

Work Experience

- Founder and owner of Distinctive Properties, an award-winning real estate firm specializing in market-

ing and renovating properties in Durham's established neighborhoods.

- Director of Communications, National Conference of State Legislatures, Denver, Colorado.
- Press Secretary, U.S. Senator Joseph R. Biden (D-Del), Washington, D.C.
- High school teacher, Worcester, Massachusetts.
- Guide and naturalist on the Snake River in Grand Teton National Park, Wyoming.

Education

Bachelor of Arts - Political Science, University of North Carolina at Chapel Hill.
Graduate work at the University of Wyoming.

Religious Affiliation

Eugene is a Presbyterian. Signe is a parishioner at Immaculate Conception Catholic Church.



"North Carolina cannot sustain a first-rate economy with a third-rate educational system."

— Eugene Brown

Eugene Brown
For NC House
605 Jackson Street
Durham, NC 27701



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EUGENE BROWN

N.C. HOUSE



NEW LEADERSHIP NEW DIRECTION

Who is Eugene Brown?

Eugene Brown is a Durham native with over twenty-five years of political and community involvement at the local, state and national levels.

He is owner of Distinctive Properties, a real estate firm. He has been married for 17 years to Signe, an attorney and teacher. The Browns have two children, Brian, 13; and Christine, 8. They live in a Trinity Park home which they restored.

Why would he be effective?

One of Eugene's strengths is his ability to appreciate different viewpoints. Serving on the Board of Directors with such diverse groups as the Durham Chamber of Commerce and the Durham Voters' Alliance helps him to approach situations and issues without rigid ideological blinders.

Combined with his previous experiences – working in the U.S. Senate and with the National Conference of State Legislatures – he is well prepared to tackle the myriad challenges confronting our state.

What does he stand for?

Conservative? Liberal? Right? Left? Labels don't

easily fit Eugene Brown. He is an independent thinker. He knows that political labels don't solve problems; citizens working together do.

Eugene understands the limits of government as well as its potential. He believes the term "efficient government" does not have to be an oxymoron.

He also understands the necessity of meeting challenges head-on. One of his main concerns is that our state's once proud progressive image is fading. And that by any measure, from education to health, North Carolina is a state at risk. . . a



Brown spent eight summers as a naturalist and guide on the Snake River in Grand Teton Park, Wyoming. He understands the necessity of protecting our wetlands and maintaining and expanding our underfunded state park system.

state on a collision course with the 21st century.

What are his priorities?

Eugene understands that we cannot sustain a first-rate economy with a third-rate educational system. He realizes the crucial battle for our future is being waged right now in kindergartens and math classes and biology labs.

He is not satisfied with the status quo in education. Our education goals are weakened, he believes, by political infighting, a bloated bureaucracy and a lack of clear vision about what needs to be done. Taxpayers are cheated and too many of our children are trapped in schools that do not teach. That's why educational reform and accountability are his top priorities.

What will he do for our future?

Eugene believes that in the years ahead North Carolinians must work together to:

- *expand* our economy and create jobs while protecting the beauty of the land and the quality of life that brought so many of us here in the first place.
- *build* stronger partnerships among government, business and education that will provide our young people with the tools necessary to compete in our global



economy.

- *redefine* the role of state government in our health policies, to help ensure access to health care, contain costs and promote prevention education.

- *reorder* state spending priorities so that we put more of our tax dollars where our real problems are.

Eugene Brown will bring to the legislature solid experience in business, education and environmental protection. Most of all, he is committed to providing Durham with the strong voice we need and deserve in the North Carolina General Assembly.

"We need to lower our voices, raise our sights and expand our horizons. Remember, political labels don't solve problems, citizens working together do."

– Eugene Brown



"an impassioned crusader for community concerns, sound education and the future of this country..."

Spectator, April 27, 1989

EUGENE A. BROWN



May 21, 1993

Evelyn Lieberman
Executive Assistant to the Chief of Staff
Office of the First Lady
The White House
Washington, D.C. 20500

*Dear Gene,
Thanks for your letter*

Dear Ms. Lieberman:

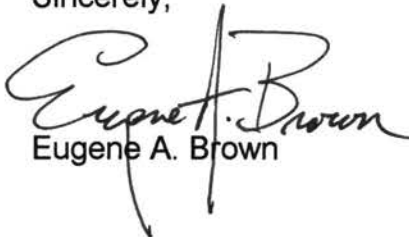
Congratulations upon your move to the White House to work with the First Lady and Maggie Williams. Ted Kaufman, Chief of Staff to Senator Joe Biden, suggested that I write you.

I am very interested in joining your staff as a speechwriter for the First Lady. I have written for a variety of Democrats including Senators Wayne Morse, Birch Bayh and Joe Biden. I wrote the enclosed rally speech for Governor Clinton this fall. With over 20 years experience, I believe I can be an asset to her speechwriting team.

Enclosed for your review are my resume and speechwriting excerpts and a brochure from my recent state legislative campaign here in Durham. If you so desire, I would be willing to submit a draft for one of the First Lady's upcoming speeches.

Thank you for your time. I look forward to hearing from you in the near future.

Sincerely,


Eugene A. Brown

Enclosures

605 Jackson Street
Durham, North Carolina 27701
(919) 682-4403

EUGENE A. BROWN

605 Jackson Street

Durham, North Carolina 27701

Home: (919) 688-5954

Office: (919) 682-4403

POSITION Speechwriter: First Lady Hillary Rodham Clinton
SOUGHT

SUMMARY Twenty years of political, press and speechwriting responsibilities for public interest groups, U.S. House and Senate offices and Democratic Party campaigns. Published numerous articles in national and local publications.

WORK EXPERIENCE

Real Estate, Renovation and Marketing

Broker/Owner
Distinctive Properties
Durham, North Carolina
1980-present

- Own and manage an award-winning real estate firm; supervise staff and four sales associates, develop overall marketing strategy and advertising. Sales totaled a record \$8 million in 1992.

Politics and Communications

Editor, Compact Magazine
Education Commission of the States
Denver, Colorado
1979

Director of Communications
National Conference of State Legislatures
Denver, Colorado
1975-1978

- Supervised seven person department in Denver and Washington, D.C.; edited and produced bi-monthly, 32-page magazine State Legislatures with circulation of 20,000.

Press Secretary
U.S. Senator Joseph R. Biden (D-Del)
Washington, D.C.
1974

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002. resume	Resume of Eugene A. Brown (partial, p. 2) (1 page)		b(6)

COLLECTION:

Clinton Presidential Records
First Lady's Office
Maggie Williams (Correspondence)
OA/Box Number: 17603

FOLDER TITLE:

[Correspondence from 1993]: B [3]

2013-0359-S

ry1302

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

- Wrote press releases, speeches, and constituent newsletters; established liaison with national and Delaware media.

Legislative Assistant
U.S. Representative John Moss (D-Cal)
Washington, D.C.
1973

- Supervised staff of three, wrote Congressional testimony and numerous issue-related articles.

Speechwriter and Press Secretary for several Presidential and Congressional Candidates in Washington, D.C., North Carolina, Idaho and Oregon.
1971-72

Instructional Positions

- Teach preservation and local history at Duke University Department of Continuing Education, 1984-present.
- Taught high school history and urban affairs at Worcester Academy, Worcester, Massachusetts, 1970-71.
- Worked eight summers as a guide and naturalist on the Snake River in Grand Teton National Park, Wyoming, 1963-70.

EDUCATION Graduate work in English & Political Science
University of Wyoming, 1968-70

Bachelor of Arts - Political Science
University of North Carolina at Chapel Hill, 1967

COMMUNITY INVOLVEMENT Steering Committee, Jim Hunt for Governor, Durham County
North Carolina Democratic Party Executive Committee
Candidate, N. C. General Assembly
Board of Directors, Durham Chamber of Commerce
Board of Directors, North Carolina Museum of Life & Science
Board of Directors, N. C. Alliance for Conservation Action
Writer, Durham Merger Issues Task Force on Education
Durham County Co-Chairman, Dukakis for President, 1988
Durham County Co-Chairman, Gary Hart for President, 1984
Charter Member, Democratic Leadership Conference
Board Member, North Carolina Symphony
Director, Forty for the Future, Inc., Research Triangle Park, N. C.

PERSONAL DATA

Born [REDACTED] (b)(6)
Married (October 4, 1975) to Signe A. Brown, Esquire; one son, Brian, age 13; one daughter, Christine, age 9.

[0002]

EUGENE A. BROWN
SPEECHWRITING EXCERPTS
1971-1993

Governor Bill Clinton

It's time for America to get ready for the next century. It's time we help our workers acquire new skills, not help big conglomerates acquire new companies. It's time we compete with sharper minds, not lower wages. It's time we embrace our future, instead of fearing it. It's time, my friends, not to tax and spend, but to invest and grow.

This election is not about whether America moves right or left, but do we move forward? For this is our country, and these problems are our challenges...and many of them require bipartisan solutions. We must all work together so we can all pull ahead. For although some are more to blame...we are all now responsible.

Democratic Party Rally Speech, Fall 1992 (draft)

Jeanette Hyde, Democratic National Committee

Like it or not, students, the flickering torch of freedom is being passed to you.

Let us hope, when you gather here ten years hence, for one of your class reunions, that you won't just talk about how you bought a new condo at the beach; but about how you've worked to help clean up our beaches...or manage toxic waste or combat acid rain.

Let us hope, a decade hence, that you won't just brag about your new BMW...but you'll discuss how you've worked to revitalize American industries so that once again, we can shop for an item, find that it's fairly priced and quality built, and turn it over and read "Made in the U.S.A."

Leadership Fellows Address, Elon College, North Carolina, May 1993

Owen Phillips, Candidate for North Carolina Superintendent of Public Instruction

We need a true renaissance throughout our entire educational system. We must build a coalition of change...of teachers and parents, elected officials and students...and demand more from everyone: more accountability from teachers; greater involvement from parents; tougher standards for students; and more flexibility from Raleigh.

For what happens in our classrooms in the next four years will determine if this state will be able to compete successfully in our emerging global marketplace.

What we do in our classrooms may determine if our state's young people live exciting and contributing lives...or if they will end up like the pathetic "hired hand" in Robert Frost's poem..."who had nothing to be proud of in his past...and nothing to look forward to in the future."

What takes place in the classroom may determine if our children accept minimum competency as maximum achievement...or understand, with the poets, that "A man's reach should exceed his grasp."

Announcement Speech, Raleigh, North Carolina, January 1992

Charles R. Eilber, Director, North Carolina School of Science & Mathematics

Nothing is inevitable about America's continued economic preeminence or our superpower status. Indeed, as bright, eager and special as you graduates are...no one can predict your future, or even promise you a

better one. For America's legacy of a better life, expanded opportunity and enhanced freedom...is not a gift, but an achievement...not simply an inheritance, but a continuing challenge to each generation that must prove itself worthy.

Commencement Address, Durham, North Carolina, May 1989

Governor Michael Dukakis

Our children represent 100% of America's future. But in spite of the improvements we have made in education, what we have done for our children, our teachers, and our future...what we have done has not been good enough.

When nearly one million American children drop out of school each year, or when educational standards have so deteriorated that one third of all our entering college freshmen read below a ninth grade level...it's time for a change.

When so many of our urban schools are havens for drugs instead of learning, places where students pick up guns instead of books, and learn about crime instead of civilization...it's time for a change.

When so many potential teachers are discouraged from entering the profession, and too many working teachers are forced to leave their chosen field because they are neither paid nor treated like the professionals they truly are...it's time for a change.

Lansing, Michigan, March 1988 (draft)

Angie Elkins, President, National Federation of Democratic Women

We meet today at a time of failure for America's Democratic women...and we can see that failure everywhere in this state and across this country.

As women we have sounded the alarm about the madness of nuclear war, yet the Reagan administration spends more time preparing for war and a more expensive arms race instead of working to create a just and lasting peace.

As women we have sounded the alarm about equality of opportunity...but we still live in a nation where women in the workforce are consigned to jobs with the lowest skills, the least fringe benefits, and the fewest opportunities for advancement.

Democratic Women's Rally, Little Rock, Arkansas, 1984

Senator Joseph R. Biden, Jr.

Nearly two hundred years ago our forefathers laid aside their plows, picked up their muskets, and fired the shots heard around the world. The war was chiefly against "Taxation with Representation."

Now, as we approach our nation's two-hundredth birthday, we have five hundred thirty-five representatives in the United States Congress...but we still have a tax system that allows some millionaires and corporations to pay less taxes than working people and small businesses. Indeed, the only "progressive" feature of our tax structure is that in recent years it has gotten progressively worse.

That's why this election year...just as in 1776...it's time for the working people of American to organize...to lay aside differences...pick up ballots...and cast votes that can be heard all the way to Washington.

National Democratic Televised Telethon, June 1974

In my travels throughout the country I don't hear the voters saying "let's throw those crooked Republicans out and elect honest Democrats." They're saying, "even if they are honest, they can't solve our problems." And this is why we Democrats have got to stand for something besides the fact that the other guy is worse. We've got to offer creative solutions to our country's problems and not just warmed-over New Deal programs.

We must offer voters a real choice. Choosing between Republican and Democratic candidates shouldn't be like deciding whether to buy a Ford or a Chevy. Our goal in 1974 must be not just to campaign, but to govern; not simply to win, but to lead.

Democratic State Convention, Dover, Delaware, July 1974

Congressman John E. Moss

There is more that needs to be done than simply changing the mechanics of the stock exchange. For in the final analysis, Wall Street is really America's Street. It should reflect our society, but currently less than two percent of the top jobs are held by women or minorities. It's time to stop "selling short" so many of our citizens. Any industry that is bullish on America should also be bullish on equal opportunity.

Speech before New York Stock Exchange, May 1973.

Senator Wayne Morse

We must do more than just end the Vietnam war. For too long we have been obsessed with political and military problems abroad at the expense of growing social and economic problems here at home. Any society that continues to spend more than forty cents out of every tax dollar for guns that cannot heal and bombs that cannot teach...is not going to remain a healthy and progressive society.

U.S. Senate Campaign, Political Brochure, Fall, 1972, Oregon

Mayor Howard Lee, Democratic Congressional Candidate

We cannot solve our problems by ignoring them...or by believing that they affect another race or another class, someone else's children or someone else's neighborhood. For as long as 25 million Americans continue to live lives of quiet desperation in hunger, alienation and poverty...blacks and whites suffer alike.

As long as five million Americans are unemployed...as long as our children turn on to drugs instead of to life...as long as our prisons are places where lives are wasted and hardened instead of redirected and rehabilitated...as long as working people pay one dollar out of five in taxes, while some millionaires and big corporations pay only one out of fifty...blacks and whites suffer alike.

Campaign Rally Speech, Spring 1972, University of North Carolina at Chapel Hill

Senator Birch Bayh

Our Democracy is not going to survive unless we revitalize our people's interest in government. Unless we elect leaders at all levels of government who know that nothing is politically right that is morally wrong...leaders who put people and purpose above politics and profit... leaders who can appeal to the common interest of different people...leaders who realize that the only race that must count in America is the human race.

Presidential Campaign Speeches, Fall, 1971

THE WHITE HOUSE
WASHINGTON

October 21, 1993

Mr. J. Larry Brown
Tufts University
School of Nutrition
Medford, Massachusetts 02155

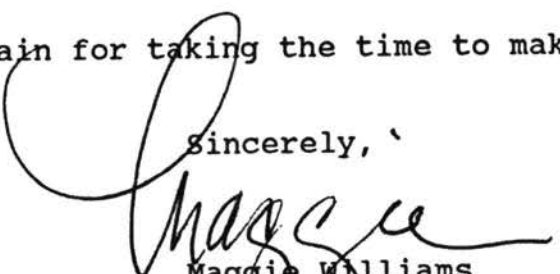
Dear Mr. Brown:

Thank you for your thoughtful letter and report. I appreciate your sharing with me your ideas about such an important issue.

Your comments, and those of other concerned citizens, provide President Clinton with a better understanding of this complex issue. I can assure you that he carefully considers the views of concerned individuals like you before making policy decisions.

Thank you again for taking the time to make your voice heard.

Sincerely,


Maggie Williams
Chief of Staff to the
First Lady

*It was good
to get your
report. I will
pass it along
to Hillary after
I finish reading
it. — Stay in touch*

~~Crop~~ —

Draft thank
you note

1



TUFTS UNIVERSITY

School of Nutrition

Center on Hunger, Poverty
and Nutrition Policy

October 15, 1993

Maggie Williams
Chief of Staff to the First Lady
The White House
Washington, DC 20500

Dear Ms. Williams:

*Diane
Please
draft note of thanks
let me see and sign
before sent - place
Report on bookshelf*

Enclosed is the third report in the Center's series on child poverty in America being carried out under the direction of Dr. John T. Cook. The report shows that if child poverty trends of the past twenty years are allowed to continue through the next two decades, half of all Black and Hispanic children will be living in poverty by 2010, and poverty among White children will increase by nearly 40 percent.

The report has two parts. First is a historical view of trends in child poverty by race and Hispanic origin for children in families. Census Bureau data on child poverty over the period 1973 to 1992 are provided showing that child poverty increased by 47 percent during this period, with the number of Hispanic children in poverty more than doubling.

The second part presents projections of child poverty rates and levels for the three largest racial/ethnic groups to the year 2010. These projections show the variation likely to occur in child poverty among these groups over the next two decades, if trends of the last two decades continue.

These child poverty projections contain the latest Census Bureau poverty data released earlier this month. We believe this report represents the most timely and current view of child poverty available.

There is growing concern that our children's futures and the economic security of our nation are being jeopardized by our failure as a nation to reduce the growth of poverty in America. The results of this analysis show that the dimensions of America's child poverty problem are growing at an alarming rate. They also emphasize the urgent need for decisive leadership if we are to avoid the potentially disastrous consequences of allowing an ever growing number of children to fall into poverty.

I hope this material will be useful to you. Should you have questions regarding the report please feel free to contact us and we will be glad to discuss them.

Sincerely,


J. Larry Brown
Director

Two Americas

Racial Differences in Child Poverty in the U.S.

A Linear Trend Analysis to the Year 2010



CENTER ON HUNGER, POVERTY AND NUTRITION POLICY

Clinton Presidential Records Digital Records Marker

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