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Sean Maloney Assignments Done October 1999 [1]

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1/15
October 28, 1999

Val J. Halamandaris
President
National Association for Home Care
228 Seventh Street, S.E.
Washington, D.C. 20003

Dear Val:

Thank you for your letters. It's always great to hear from you, and I'm sorry I was unable to respond sooner.

Our current prosperity offers us an unprecedented opportunity to preserve and modernize Medicare now and into the new millennium. The plan we've proposed would improve the quality of life for older Americans by giving Medicare beneficiaries important access to affordable prescription drugs and preventative measures. In addition, it would make Medicare more competitive and efficient by modernizing its benefits and making a long-term financing commitment -- extending the program until at least 2027.

I look forward to your continued involvement in our efforts to reform and improve Medicare for the 21st century. You have my best wishes.

Sincerely,

BILL CLINTON

BC/JHC/SH/DC/pw-ws-ddj (Corres. #4435702)
(9.halamandaris.v)

cc: ~~DWB/SPM, 94 OEOB~~
cc: John Wertman, 97 OEOB
cc: John Corcoran, 97 OEOB



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7-14-99
99 JUL 14 PM 5:40

Mary Suther
Chairman of the Board

Val J. Halamandaris
President

NATIONAL ASSOCIATION FOR HOME CARE

228 Seventh Street, SE, Washington, DC 20003 • 202/547-7424 • 202/547-3540 fax

Honorable Frank E. Moss
Senior Counsel

Stanley M. Brand
General Counsel

7-14-99
July 2, 1999

The Honorable William Jefferson Clinton
President of the United States
The White House
1600 Pennsylvania Avenue, N.W.
Washington, DC 20500

Dear Mr. President:

The purpose of this letter is to commend you for your proposal which would preserve, modernize, and extend the Medicare program well into the next Century.

It was a great honor to be in the White House while you made this announcement. Thank you for letting me be part of history. You made the case for reform extremely well. Your proposal is a significant step forward. Your recommendation to allocate 15 percent of the budget surplus to shoring up the Medicare trust fund, in order that it will be viable when the baby boomers start to retire, is particularly commendable. Your increased emphasis on preventive care is also visionary. Your idea to exclude routine screening for heart disease, diabetes, and cancer from Medicare copayments will encourage people to seek medical attention. This will save lives, and it will save money.

Your advocacy for a prescription drug benefit is the best news older Americans have had for years. As you know, I had a hand in writing the original Medicare program in 1965. During my years on the staff of the Senate and House Aging Committees, I wrote numerous prescription drug bills, which was sponsored by heroic figures in the House and Senate including Claude Pepper, Frank E. Moss, Edmund S. Muskie, and Charles Percy, but they all failed to pass. During the months that we toured the country with our HealthRIGHT and SpeakOut! USA initiatives in support of your health care reform proposal, we were told again and again by those we interviewed of the importance of prescription drugs. As you said in your press conference, for today's seniors it is very often a choice between buying food and essential medications. This approach is expensive in terms of human life and results in higher cost to the Medicare program.

We are most grateful to you and to Vice President Albert Gore for your decision not to fund all or part of this proposal on the backs of the oldest, sickest, and most infirm of our seniors. As you know, I helped Senator Moss in writing the Medicare home health benefit, and it originally included a provision for home health copayments. Senators Moss, Muskie, and Gaylord Nelson helped repeal the copayment provision in 1972. This is because of conclusive evidence developed by the Senate Committee on Aging that copays:

- a) cost more to collect than saves the Medicare program;
- b) falls most heavily on those that can least afford it;

- c) constituted a sick tax being imposed on people when they were most vulnerable—usually following prolonged hospitalization.

It makes very little sense for the nation to repeat the mistakes that we made in the past. We appreciate your leadership in this regard. It echoes your July 17, 1997, letter to me opposing copays for home health when they were put forth by others during debates on the Balanced Budget Act of 1997 (BBA 97).

We are also grateful that your proposal includes a pool of money to be used to offset hardships caused by the implementation of the many provisions of the BBA 97. No where has there been a greater or more severe impact than in the area of home health care. The target for overall reduction in Medicare spending in the BBA 97 as negotiated by your Administration and Congress was \$48 billion over five years. Reductions in home health spending were set at \$16.2 billion. The actual reductions in home health spending, according to the Congressional Budget Office, will be more like \$48 billion or three times what you and Congress intended. In other words, more than 40 percent of the \$112 billion recisions in Medicare payments will have been taken from the most frail and disabled senior citizens. The home health safety net is now riddled with gaping holes with the consequence that several categories of Medicare patients, especially those with the most acute needs, find that they no longer qualify for services. In the BBA, we authorized some \$5 billion in new spending to do preventive screening for diabetes, which in and of itself is wonderful, but in this same act we virtually eradicated home health venipuncture, the one program that provides care for brittle, homebound diabetics.

What we have is sad, unintended consequences of legislation passed by well intentioned people. However, the end result has been the near evisceration of the Medicare home care benefit with a cataclysmic effect on patients, and a ripple effect on escalating costs being passed on to nursing homes or to hospitals.

In a year and a half, more than a third of the Medicare participating agencies have closed their doors or given up Medicare participation. Those who have survived have seen their budget cut by an average of 40 percent. There is simply no way that the nation can sustain the loss of so many home care agencies and a \$48 billion reduction in Medicare payments without it precipitating a national crisis. Too many of our disabled seniors are going without care and they don't know what has changed and why.

The crisis in home health is at our doorstep. We can all take our fair share of responsibility for letting it happen, but it is real and it is tragic. It cries out for recognition and rectification. I urge you to fulfill your legacy as one of the greatest Presidents whoever served this nation by taking decisive action to restore the Medicare home care benefit before it erodes further and erupts onto the front pages of every newspaper in America.

One final comment needs to be made about your Medicare proposal, which overall deserves great praise. On January 3 of this year, you held a press conference and told the nation of the importance of long-term care. It is my view that long-term care is the defining issue of the first part of the 21st century. As you know, a paradigm shift occurred in 1995 when for the first time more people died of chronic disease than of acute disease. The number of people going into hospitals and their length of stay there will continue to decrease; meanwhile what will increase in geometric progressions is the need for community based long-term care options. Congressman Claude Pepper had it right in 1988, when he proposed, as you have, prescription drugs and greater emphasis on preventive medicine on the front end of Medicare but also coverage of long-term care on the back end. The bipartisan Pepper Commission, later chaired by Senator John D. "Jay" Rockefeller, voted by a margin of 11-4 to recommend the expansion of Medicare to provide coverage for long-term care. The Medicare program will never be complete without it, nor can we as a nation continue down the road making long-term care available only to those who take the paupers oath—in return for which their only option is placement in one of

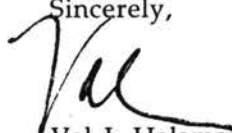
those increasingly fewer long-term care facilities that will agree to take inadequate Medicaid payments.

In closing, I would like to commend you for your very positive proposal. I want to encourage you to address the crisis in the Medicare home care benefit and to repair the infrastructure that we are going to need to support a national program of long-term care. This begs for your aggressive advocacy.

As young boys, we both heard John F. Kennedy quote the historian Arnold Toynbe to the effect that you can tell the greatness and durability of every society by a common yardstick, and that is the manner in which it treats its most frail, its most ill, and disabled. What is at stake is nothing more than the life and well-being of this great nation and our place in history.

You know you have my very great respect and admiration.

Sincerely,



Val J. Halamandaris
President

VJH:klr

*My very best to the
First Lady. She
is just wonderful!*

10/18

COPY



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THE WHITE HOUSE
WASHINGTON

October 28, 1999

The Honorable C. Michael Armstrong
Chairman
The President's Export Council
Washington, D.C. 20230

Dear Michael:

Secretary Daley forwarded your letters regarding the WTO Ministerial, international tax issues, and encryption exports. I was glad to get them, and I have sent them to Gene Sperling for careful review.

Thanks so much for your leadership. I appreciate your commitment and all of the good work of the PEC.

Best wishes.

Sincerely,

Bill

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THE SECRETARY OF COMMERCE
Washington, D.C. 20230

OCT - 7 1999

10-18

MEMORANDUM FOR THE PRESIDENT
FROM: William M. Daley' 
SUBJECT: President's Export Council Recommendations to the President

The President's Export Council (PEC) Chairman, C. Michael Armstrong, has asked me to send you the attached letters. The letters contain the Council's recommendations regarding the WTO Ministerial, U.S. international tax policy, and export regulations as they apply to encryption products.

The letter on the WTO Ministerial urges the Administration to use the Seattle meeting to advance the principles of trade liberalization and support for the rule of law that have been the hallmark of U.S. trade policy. It also recommends that the Administration take advantage of the Seattle Ministerial to further the mission of defining a national consensus on free and fair trade.

The letter regarding U.S. international tax policy expresses the views and suggestions of the PEC on several tax matters affecting the international competitiveness of American industry.

The letter on export regulations urges the Administration to broaden the exportability of strong encryption products. The PEC believes that further liberalization will benefit our national security by protecting the infrastructure for e-commerce and business throughout the world.

I will provide draft responses to the three letters for your consideration shortly. I know that the PEC members look forward to hearing from you on these important issues.

Attachments

THE WHITE HOUSE
WASHINGTON

Date 10/15/99

To: GENE SPERLING / DAN BURKHARDT
From: The Staff Secretary

① GENE - PLEASE ADVISE
WHETHER/WHEN PERS NEEDS TO
SEE THE ATTACHED

② DAN - PLEASE PREPARE
ACKNOWLEDGMENT TO
MICHAEL ARMSTRONG



THE PRESIDENT'S EXPORT COUNCIL
WASHINGTON, D.C. 20230

September 22, 1999

The Honorable William J. Clinton
President of the United States
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear Mr. President:

The upcoming World Trade Organization (WTO) Ministerial Meeting in Seattle represents a unique opportunity for your Administration, and for the United States, to advance the principles of trade liberalization and support for the rule of law that have been the hallmark of U.S. trade policy for the past fifty years. Seattle also provides an ideal opportunity to launch a much needed public education campaign to restore an appreciation for global trade to sustain and enhance America's future prosperity. The PEC's recent experience with the national trade education tour has demonstrated the critical need for this effort. We urge you to take advantage of the Seattle Ministerial to further the mission of defining a national consensus on free and fair trade.

As members of your Export Council, we have been working to help define guiding principles for the Seattle Ministerial, as well as recommendations relating to key objectives which we believe should be part of the Ministerial declaration launching a new round of multilateral trade negotiations under the auspices of the WTO. The results of our deliberations follow.

The PEC strongly believes that a critical component of America's economic prosperity is nurtured by trade growth and stimulated by trade liberalization, although there are social consequences that accompany such growth that must be addressed. The WTO, and its precursor, the General Agreement on Tariffs and Trade (GATT), have helped stimulate economic expansion by ushering in fifty years of declining tariffs, setting ground rules for and reducing barriers to trade in both agricultural and industrial goods, while at the same time recognizing the need to maintain safeguard and other measures to respond to unfair trade practices. The Uruguay Round covered for the first time trade related intellectual property rights and services, brought agriculture under GATT rules, and established a meaningful WTO dispute settlement system.

The WTO is the leading engine for trade liberalization worldwide. It is imperative that we use the opportunity presented at Seattle to improve, extend, enforce and clarify WTO principles. Advancing the cause of further liberalization is an obligation, not a choice. Ninety-six percent of the world's population lives beyond America's borders, and technological advances in communications render these borders increasingly irrelevant in defining the marketplace where Americans must compete. As the world's economic pacesetter, our commitment to renewing America's national consensus for trade liberalization signals to the rest of the world that the U.S. intends to maintain its leadership in the marketplace and at the negotiating table.

Our discussions within the PEC, among our labor, business and Congressional members, yielded recommendations in six key areas concerning the Seattle Ministerial and beyond:

1. Using Seattle as a Vehicle to Advance National Trade Consensus

- **To strengthen public support for further global trade liberalization, the launch of new multilateral trade negotiations necessitates an ambitious public education campaign.** The campaign should explain the nexus between trade – exports *and* imports – and a healthy, balanced US economy.

2. Launching the Seattle Round

A critical objective of the WTO Ministerial Conference is the launching of the new round of negotiations on the built-in agenda under the Agreement on Agriculture and the General Agreement on Trade in Services. The Members of the PEC encourage the negotiators to keep three key objectives in mind for these negotiations:

- **The length of the negotiating period should be no more than three years and schedules for the implementation of commitments should be similarly compressed.** The timing must reflect the shortening of business cycles as a result of developments in technology. The Uruguay Round started in 1986 -- but the negotiations were not concluded until 1993, and the WTO Agreements did not enter into force until 1995 -- almost a decade later. Moreover, the phase-in of many important tariff benefits will not be completed until 2005.
- **The scope of the negotiations must be broad enough to encompass not only the built-in agenda for agriculture and services, but also other important trade issues facing U.S. businesses today.** Among other issues, this would include improved market access for industrial goods, the streamlining of customs procedures (i.e., trade facilitation), and a broadening of the government procurement agreement. Given that any improvements to the existing WTO Agreements and commitments must be undertaken on the basis of a single undertaking, the scope of the negotiations also must be sufficiently broad to provide the basis for a successful conclusion. In addition, negotiators should strive to complete negotiations on specific issues and begin implementing results throughout the course of the negotiations, as long as this does not jeopardize their ability to reach agreement in more difficult areas and there is a mechanism in place for suspending implementation, if needed. This does not mean, however, that concrete progress towards further trade liberalization cannot be achieved at the Seattle Ministerial or early in the new round. Decisions should be taken at Seattle to conclude work on the pending accelerated tariff liberalization initiative (ATL), the Information Technology Agreement-II (ITA II), dispute settlement, e-commerce, transparency -- including transparency in government procurement, trade facilitation, and trade in food.
- **The Ministerial Declaration should establish basic ground rules for the negotiations.** The Ministerial Declaration must establish that new commitments should exceed -- but in

no case be less than -- members' existing levels of trade liberalization. The Ministerial Declaration should also include a standstill agreement to ensure that members do not move backwards during the negotiating period.

3. Ensuring Enforcement and Implementation of Agreements

- **Strong enforcement and timely implementation of existing WTO obligations is critical to gaining US public support for new agreements.** Many Americans believe that trade agreements are implemented and enforced only by the United States and therefore provide benefits only to our trading partners. This growing perception has played a role in undermining support for further trade liberalization. The PEC urges the Administration to use the Seattle Ministerial to highlight the importance of fully implementing WTO commitments. In particular, the Administration should ensure that developing country members are prepared to fully implement by January 1, 2000 phase-in obligations under the Agreements on the Trade Related Aspects of Intellectual Property Rights (TRIPs), Trade Related Investment Measures (TRIMS), Subsidies and Countervailing Measures, and Customs Valuation. The launching of the new round *must not* be conditioned on an extension of time to implement existing WTO obligations. If countries do not take steps to implement their obligations, the U.S. government must be ready to use the dispute settlement mechanism to enforce timely compliance.
- **Improvements in the implementation of the results in WTO disputes are needed.** The WTO dispute settlement system is the primary mechanism for enforcing the WTO obligations. Some countries, however, have not implemented dispute results in a full and timely manner -- thus perpetuating the impression that only the United States complies with our WTO obligations. The Administration should ensure that the WTO's ongoing review of the WTO dispute settlement system clarifies the timeframes for completing disputes and implementing the results, as well as the consequences for failing to implement the results in a timely manner.
- **Full implementation of TRIPS obligations must be one of the Administration's top priorities.** The TRIPS agreement has ushered in a new era of protection for intellectual property around the globe, but its benefits will not be fully realized unless there is full and timely implementation of all TRIPS obligations. The Administration should use the built-in review process of the TRIPS Agreement as well as its own monitoring efforts to identify and act on implementation problems. This review may make it premature to begin comprehensive negotiations on TRIPS at the start of the new Round. Following the review process, the Ministers may decide that further negotiations to strengthen the TRIPS Agreement are appropriate.
- **The PEC urges the Administration to exercise leadership in providing and/or facilitating assistance and training to help emerging economies to comply with WTO requirements.** We strongly support the development of programs such as USAID's "Partnerships for Industry Development" (PFID). This cooperative program between

universities, the private sector, NGO's and USAID will help governments and industry in emerging economies to come into compliance with the WTO Sanitary and Phytosanitary (SPS) Agreement and other international food safety and quality standards. We also would urge a review of how of multilateral institutions and regional banks could provide technical assistance to countries struggling to implement WTO and other liberalization agreements.

4. Improving Transparency

- **Improvements in the transparency of the WTO, especially in the dispute settlement system, are critical to further developing confidence in the WTO's open rules-based trading system.** These improvements, however, should not alter the requirement that only WTO member-governments may be parties to a dispute. The WTO dispute settlement system must become more open at each stage:
 - Briefs must be made public upon submission;
 - Meetings with the panel and appellate body must be open to the public;
 - Business and other NGO's must be permitted to submit *amicus curiae* briefs;
 - Dispute results must be made public at the time the results are released to parties.
- **The Administration must exert all efforts to add or improve transparency requirements in the WTO agreements to ensure that members comply with these agreements.** WTO members need to commit themselves to further transparency in their own legislative/regulatory processes to further their commitments to an open rules-based trading system. WTO members, as well as the individuals and businesses that are affected by government actions, need to have a legitimate opportunity to comment and have access to measures affecting trade. Members have the opportunity to genuinely demonstrate their commitment to transparency by concluding the Agreement on Transparency for Government Procurement in time for the Seattle Ministerial.

5. The Built-In Agenda on Agriculture and Services

Liberalizing Trade in Agriculture

- **The new round should bring liberalization in trade in agricultural products in line with other goods and services.** Bound agricultural tariffs currently average over 40 percent, which is roughly the equivalent to the average industrial tariffs at the end of World War II. The Uruguay Round Agreement, which included agriculture for the first time, laid the foundation for the new round of negotiations to expand, liberalize and stabilize trade in food and agricultural products. By eliminating barriers to trade in food, the best areas for growing food (such as the United States) can be linked with areas of the world where food is needed, providing a growing world population with more, cheaper and better food and the foundation for sustainable, environmentally sound agriculture. As a consequence, consumers will spend less on food and have more resources available to spend on other goods, including imported manufactured products, for a better life.

Several specific negotiating positions will further this effort:

- The average tariff rates for food are significantly higher than for non-food products, averaging 50 percent by value, and need to be reduced to levels enjoyed by industrial goods. U.S. negotiators should insist on a trade negotiating formula that will lead to significant reductions in tariff peaks rather than a simple percentage reduction across the board. Where possible, the negotiators should seek “zero-for-zero” concessions in specific agricultural sectors.
- The administration should seek expanded two-way food trade flows based on agricultural specialization along lines of resource endowments. This will require special assurances of access to food supplies on a non-discriminatory basis.
- Agriculture continues to suffer from trade-distorting domestic measures. The negotiations should work for rules that allow countries to support their farmers only in non-distorting ways. Export subsidies for agricultural commodities need to be eliminated and state trading and other non-market activities need to be disciplined through effective competition and choice.
- The WTO negotiators should seek enforcement of food safety standards based on scientific knowledge and assessment (i.e., not arrived at through an arbitrary political process), including market access for products of biotechnology. Issues of consumer choice should be addressed in ways that minimize trade distortions.

Liberalizing Trade in Services

- **The next round of trade negotiations should focus on expanding coverage of the General Agreement on Trade in Services.** This expansion can be achieved by:
 - Increasing the number of members that make sector-specific services commitments;
 - Expanding the depth of each member's commitments to ensure full market access and national treatment; and
 - Bringing new services under the scope of the agreement.
- In addition, the negotiations should improve existing obligations requiring transparency and fairness in government regulations to ensure that service suppliers have adequate opportunities to review and comment on proposed measures and to access final measures affecting trade in services. The United States also should ensure that negotiations guard against action that could impede the development of e-commerce.

6. Exploring the Links Between Trade and Labor

- **The PEC believes that the development of the global trading system must proceed in parallel with efforts to ensure respect for core labor standards, and its results must include benefits for working people in all nations.** The Singapore Declaration of core labor standards was an important first step in heightening attention to the intersection between trade and core labor standards. More work is warranted as governments and business grapple with the complex issues of globalization and adjustment. There is a mutually reinforcing relationship between core labor standards and trade liberalization so that adherence to such standards does not negatively effect the economic performance of developing countries.
- **We commit our resources to address trade issues relating to labor standards and in areas where members of the WTO would benefit from further information and analysis on this relationship and developments in the ILO.** Building a consensus about the importance, to all nations, of a more comprehensive global trading system can be achieved if there is confidence worldwide among workers that their rights and standards of living will not be jeopardized. We further urge consideration of specific institutional links between the ILO and the WTO to help facilitate a common agenda on issues of concern of both organizations.
- **We recommend that the Administration initiate a program through the Department of Labor, similar to the Department's child labor investigation, to analyze the linkages between core labor standards and international trade as related to a broader social integration of nations.** This will help enhance public awareness of the subject and in developing a national consensus. It will also facilitate discussions in other organizations such as the PEC.
- **Further movement on trade liberalization must also proceed in parallel with a serious review of the efficacy of existing trade adjustment assistance programs.** The Administration and Congress must develop adjustment assistance programs which recognize the realities of trade-displaced workers. Such realistic assistance programs must include private sector participation to ensure job-training programs provide displaced workers the skills the marketplace requires. We recommend the Administration, Congress and the private sector develop and implement an adjustment assistance program which anticipates the needs of displaced workers, providing stable resources, training and education which rapidly prepares displaced workers for employment.

In closing, Mr. President, we commit ourselves, both individually and collectively, to assist you in this undertaking. Exercise of Presidential leadership to extend the free trade agenda is clearly in the national interest. Your commitment to launch WTO negotiations is imperative. While this is necessary, it is not sufficient to sustain economic prosperity in this country. Success requires skillful negotiators and a wise and comprehensive trade policy that marries negotiations at the

WTO together with negotiations in other venues, a social contract that nurtures a skilled workforce in a dynamic economy, and an effective education campaign to explain the economic and social value of trade.

Sincerely,

A handwritten signature in black ink that reads "Mike Armstrong". The signature is fluid and cursive, with the first name "Mike" written in a larger, more prominent script than the last name "Armstrong".

C. Michael Armstrong
Chairman

THE PRESIDENT'S EXPORT COUNCIL
WASHINGTON, D.C. 20230

September 22, 1999

The Honorable William J. Clinton
President of the United States
The White House
1600 Pennsylvania Avenue, NW
Washington, D.C. 20500

Dear President Clinton:

The purpose of this letter is to provide you with the views of the President's Export Council on several tax matters affecting the international competitiveness of American industry. In particular, we urge you to work with Congress to include a permanent research and experimentation (R&E) tax credit and to extend for as long as possible the rules permitting U.S. financial services companies to defer U.S. tax on their active foreign earnings in any tax legislation that you may sign into law this year. In addition, we urge you to pursue every available avenue to maintain the foreign sales corporation (FSC) tax exemption.

At the outset, we would like to express our appreciation for your continued support of extensions for the R&E credit. We look forward to your continued support in the future, as you have long recognized the importance of technology to our national ability to compete in a global marketplace. As you know, the credit provides a significant incentive for private sector investment in research and innovation to enhance America's economic performance and productivity.

The members of the PEC believe that the active financing exception to subpart F of the internal Revenue Code is vital to the goal of putting U.S. financial services industry on an equal footing with foreign-based competitors. These rules comport with the tax treatment accorded most other U.S. companies.

On the FSC, we view the recent adverse WTO decision to be a serious blow to the position American exporters and their U.S.-based manufacturing employees. We pledge to work with you on any appeal that is filed in the case and on any future efforts to enhance the competitive position of U.S. exporters while fully complying with our international trade obligations.

We believe that the R&E credit, the active financing exception to subpart F, and the FSC rules illustrate the significant impact of tax policy on competitiveness. There are a number of considerations that shape U.S. international tax policy, but we believe that competitiveness and fairness are the primary factors. It is clear that the tax burden on U.S. multinationals is a major factor affecting their competitiveness. And if this tax burden is excessive compared with that of their foreign competitors, the competitiveness of U.S. multinationals will suffer.

Moreover, the specific impact of international tax policy on competitiveness has received heightened attention in recent months in congressional hearings. We believe that these hearings demonstrated the important point that U.S. multinationals should not be hampered by higher effective taxes than their foreign competitors.

This point arises from the premise that it is important in the long run for U.S. based corporations to be represented in significant global industries. U.S. headquartered companies significantly enhance the economic well being of the United States. Examples of the benefits to the U.S. economy from U.S.-based multinationals include: over 70 percent of the assets and jobs are located in the U.S.; the company will perform 88% of its R&D in the U.S. (vs. 67% of its sales); the company will invest and pay more per job at home than abroad (including developed countries); and the company will supply foreign subsidiaries much more heavily from U.S. sources.*

Specifically, we urge you to seek and support changes in the foreign tax credit rules on interest allocation, treatment of domestic losses and the unlimited recapture of foreign losses. We recommend that you carefully review the U.S. international tax system to root out major impediments limiting U.S. multinationals' ability to compete globally with foreign-based multinationals.

In closing, we would like to reiterate our commitment to working with you further in an advisory capacity on these issues. We appreciate the opportunity to share with you our views on these important and timely matters.

Sincerely,

A handwritten signature in black ink, appearing to read "Mike Armstrong". The signature is fluid and cursive, with the first name "Mike" and last name "Armstrong" clearly distinguishable.

C. Michael Armstrong
Chairman

* Source: L. D'Andrea Tyson, *They are not us: why American ownership still matters*, The American Prospect, Winter 1991, pp. 37-49.

THE PRESIDENT'S EXPORT COUNCIL
WASHINGTON, D.C. 20230

September 22, 1999

The Honorable William J. Clinton
President of the United States
The White House
1600 Pennsylvania Avenue, NW
Washington, D.C. 20500

Dear Mr. President:

The members of the President's Export Council have reviewed the attached recommendations to the Administration on revision of export regulations as they apply to encryption. We believe that they fairly represent industry views of areas where changes to regulations could make industry more competitive in the emerging market for security products based on encryption technology.

In the past seven years in which the debate over what encryption products may be exported, a number of circumstances have changed that make the recommendations more critical to our own economic future. First, encryption technology, while severely restricted in the United States, has become freely available throughout the rest of the world. There are now centers of excellence in encryption technology and education in Europe, the Middle East and Asia. Encryption products are available from increasingly competitive companies throughout the world. Secondly, seven years ago when this debate first became a national issue, the world-wide-web did not exist and electronic business was more of a dream than a reality. Since 1994 when the world-wide-web was created, it has become the basis for the creation and expansion of e-commerce throughout the world. This business has no borders, but instead operates internationally. The future trust in our own economy and that of other countries will be determined by the degree to which they are protected by encryption and digital signature technologies.

While we understand the complexity of this issue and appreciate the national security implications of widespread encryption, we also believe that the use of this technology to strengthen the trustworthiness of electronic business is essential for the future of the nation. Therefore, we urge the Administration to balance these competing interests by broadening the exportability of strong encryption for commercial and civil applications.

In the end, we believe that further relaxation of export controls on encryption will benefit our national security by protecting the infrastructure for e-commerce and business throughout the world.

Sincerely,

A handwritten signature in black ink, appearing to read "Mike Armstrong", written in a cursive style.

C. Michael Armstrong
Chairman

Attachment

Presidents Export Council Subcommittee on Encryption

Liberalization 2000: Recommendations for Revising the Encryption Export Regulations

I. Reporting Requirements

- ◆ *Recommendation: Eliminate reporting requirements for exports under License Exception ENC, License Exception KMI, and "Recoverable" Encryption ELAs.*

Reporting requirements should be eliminated for all exports: (1) to health and medical end-users under License Exception ENC; (2) to on-line merchants under License Exception ENC; (3) of "recoverable" encryption products to commercial entities under ELAs; (4) all exports under License Exception KMI; and (5) of non-mass market products that use weak encryption (56-bit key length or less).

Reporting requirements are difficult, and in some cases impossible, for industry to comply with and have questionable value to the government. Manufacturers and exporters of mass-market software and hardware normally do not deliver products directly to end-users. The enormous complexity of mass-market distributions, involving numerous layers of distributors and resellers, makes reporting nearly impossible. As a result, many exporters find that they are not able to use otherwise available license exceptions, because there are reporting requirements attached.

To comply with reporting requirements, companies would have to invent and implement entirely new product distribution and information collection systems. This would be extremely costly, and in many companies, it is not clear how those costs could be covered.

Reporting is not required by any international obligations. The December 1998 changes to the Wassenaar Arrangement eliminated all reporting for encryption exports. The unilateral imposition of burdensome requirements on U.S. companies puts them at a competitive disadvantage with respect to foreign suppliers. The added costs make it impractical to even attempt to compete for all but the largest customers.

Little if any useful information is provided by reporting. In order to ensure that all end-users are included, companies could, for example, submit the entire medical directories for the eligible countries. Alternatively, for each 10,000 seat deployment from a master CD, a company could report that it sent 1 CD to company X. Neither option provides the government with any idea of how, and the extent to which, encryption products are being used by foreign end-users.

II. License Free Zones

- ◆ *Recommendation: Create a "license-free zone" by eliminating export approval requirements for encryption products sent to countries that do not present a significant national security concern related to U.S. encryption items.*

The US government should create a list of countries where exporters will be able to export encryption items without a US export license. Such a policy would be similar to the policy currently in place for Canada. This policy should be expanded to other countries where there are not significant national security concerns related to export of US encryption items. The countries listed in Supplement No. 3 to Part 740 of the EAR could provide the starting point for identifying trusted countries. Trusted countries could also be identified using EU or NATO membership.

The United States government has recognized that there are certain countries where encryption use is of less concern for national security reasons. Current policy allows exports to several different sectors within these countries, including banks and financial institutions, subsidiaries of U.S. companies, health and medical organizations, on-line merchants, and foreign commercial firms. Given the number of sectors that are able to receive exports of strong encryption within these trusted countries, it is only matter of time before strong encryption is widely available in these destinations – if not is not already available from local producers or other foreign producers. •

Furthermore, the European Union is considering a plan that will remove all export barriers between its member countries and greatly simplify export procedures for a list of friendly nations. If burdened by U.S. re-export controls, US-origin products will be unable to benefit from these relaxed controls and will suffer competitive disadvantages to foreign products.

III. ENC/Sector Expansion

- ◆ *Recommendation: Expand the scope of the current License Exception ENC to add critical infrastructure industries, friendly governments, and multi-lateral organizations as additional sectors. (This should apply to trusted sectors located or based in those countries that are eligible for ENC treatment, but are not included in a "License Free Zone")*

License Exception ENC should be expanded to include additional sectors eligible to receive strong encryption products. The critical infrastructure industries, friendly governments and intergovernmental organizations should be included in the expansion.

The need to protect critical infrastructures is widely acknowledged and the necessity of encryption products to provide that protection is indisputable. Secure communication is needed not only for individual infrastructure providers, but also for secure communications within the infrastructures. Moreover, most of these critical infrastructure providers are in industries that are heavily regulated (at least as much as banks and financial institutions). This treatment should be afforded to all of the industries sectors called out in PDD-63 on Critical Infrastructure Assurance, including power suppliers and distributors, telecommunications providers and ISPs (to secure the networks, not to provide end-to-end security between customers), and transportation (air traffic controllers, other traffic control networks, commercial carriers, etc.).

Friendly governments represent one of the largest groups of potential customers that are not currently covered under ENC. And of all the classes of potential customers, they are perhaps the most able to seek out and obtain alternatives to U.S. commercial encryption products. Friendly government could be determined on a number of bases including: NATO members, plus Japan, Australia, New Zealand, etc.; Wassenaar members; the 46 countries listed in Supplement No. 3 to Part 740; the Tier 1 countries used in the computer controls.

Intergovernmental organizations that consist primarily of "friendly governments" should also be included under ENC for much the same reason that the individual member government should be able to receive exports of strong encryption. This treatment should extend to NATO, EU/EC, and the UN.

Exports under License Exception ENC to these additional sectors should not require reporting for the reasons discussed under Section I., above.

IV. On-Line Merchants

- ◆ *Recommendation: Allow export of general purpose encryption products to on-line merchants under License Exception ENC.*

The eligibility to export strong encryption products to on-line merchants under License Exception ENC should be expanded to include general-purpose encryption products under Section 740.17(b)(3)(ii) of the interim rule. Encryption items for online merchants are eligible for License Exception ENC only if the items are limited to client-server applications (e.g., Secure Socket Layer (SSL)-based applications) or applications specifically designed for online transactions for the purchase or sale of goods and software, including interactions between purchasers and sellers necessary for ordering, payment and delivery of goods and software. Thus, in addition to satisfactorily meeting the criteria as set forth in Parts 740 & 772 of the EAR, an on-line merchant is constrained by end-use limitations that impede e-business.

The scope of eligible commodities and software must be expanded if the policy is to promote electronic commerce as the Administration intends. The Administration has emphasized how strong encryption products will form the basis of the e-commerce infrastructure and an environment of on-line trust. A secure e-commerce environment is made up of both products and institutions. In order to establish a trusted e-commerce environment, users must be assured that the security infrastructure extends not just to particular e-commerce applications, but throughout an online merchant's organization. A consumer can not (nor should) feel confident conducting e-commerce if a merchant's transactions are compromised in back-end applications or elsewhere within the enterprise. To meet the objective of promoting secure electronic business, online merchants must be allowed to protect their own business infrastructure with appropriate security commodities and software.

V. Mass-market Hardware and Software

- ◆ *Recommendation: Expand License Exceptions TSU and ENC to allow export of mass-market hardware and software encryption with key lengths of 128 bits or equivalent strength including triple DES.*

The US government should expand its current export policy to allow export of mass-market encryption items with key lengths of up to 128 bits. Although the Wassenaar Arrangement sets the level for discretionary controls of mass-market encryption at 64 bits, longstanding practice of foreign countries has been to allow export of mass-market items with unlimited key lengths. After the change to Wassenaar, several Wassenaar members (e.g., Canada, UK) indicated that they would continue to allow export of mass-market encryption software with key lengths of 128 bits or equivalent. Other Wassenaar members, such as Germany, have adopted government policies openly endorsing the proliferation of strong encryption. Plus, there are many countries producing strong encryption products that are not members of the Wassenaar Arrangement (e.g., China, Israel, South Africa). The current de facto key length standard for electronic commerce is 128-bit or equivalent encryption. The US government should recognize market realities. In addition, the US government should recognize the difficulty of controlling mass-market products once they are allowed to be exported even to limited sectors. Furthermore, mass-market products play an important role in protecting the communications and data of individuals—a segment of the encryption user community that has been neglected in recent liberalizations to the US export policy.

VI. Encryption Licensing Arrangements

- ◆ *Recommendation: Expand the use of flexible licenses such as Encryption Licensing Arrangements to other areas of the EAR.*

Encryption Licensing Arrangements (ELAs) are a mechanism by which products subject to export licensing may receive a license that covers many exports at once. ELAs are extremely flexible. They allow BXA to write individual export conditions that are tailored to the product in question. ELAs can set limits on exports to particular countries, or to particular end users, or they may set detailed rules for use or distribution of the product in question.

The flexibility of ELAs has proven particularly important in the context of fast-changing policies that affect mass-market products. Indeed, the export control regime for encryption could have caused exports to grind to a halt if not for the ability of the Commerce Department to use ELAs.

The Commerce Department deserves praise for its creativity in creating and utilizing ELAs. Experience with ELAs will have value for products beyond encryption, and the flexibility of ELAs has made them far more widely used than Special Comprehensive Licenses. PECSENC recommends that BXA utilize its experience with ELAs to modify or supplement the current Special Comprehensive License procedures.

VII. Applications that call Cryptographic Application Programming Interfaces (APIs)

- ◆ *Recommendation: Exempt applications that access cryptographic APIs from EI controls.*

The current interagency interpretation of the EAR is that applications that access cryptographic APIs are considered to contain components of a crypto system, and, therefore, require a Department of Commerce review before controls are lifted from the application. Since API specifications are typically published and available worldwide, there is no way for the US government to compel non-US application developers to seek similar review of their competitive applications. Implementation of API calls in an application is typically a trivial matter for a seasoned application developer and requires no knowledge of the actual crypto functionality. Therefore, applications that use APIs should be viewed as far enough removed from crypto-related technology as not to be controlled.

VIII. Chips, Linkable Modules, Toolkits

- ◆ *Recommendation: Remove exclusion of encryption chips, integrated circuits, toolkits, executable or linkable modules from export provisions of License Exception ENC/56-bit. Include encryption chips, integrated circuits, toolkits, executable or linkable modules, source code and technology under License Exception ENC provisions to all sectors authorized to receive encryption commodities and software of unlimited key strength.*

License Exception ENC, Section 740.17(a), should be extended to the following 56 bit or weaker encryption items: chips, software toolkits, and executable modules. We understand that the original reason for excluding these items was the concern that people could use multiple instances of these hardware or software modules to build devices with strong encryption. However, we feel that the exclusion of these entities provides little value while penalizing US vendors of chips, toolkits and modules.

The reality is that it will require significant effort, cost, and expertise to build strong cryptographic systems from these modules. It is unlikely that an individual or organization with such expertise would be significantly aided by the availability of these chips, toolkits or modules.

Multiple application of products currently under License Exception ENC will more easily result in strong encryption. For example, using two 56-bit DES encryptors rather than one is easier to deploy than building a strong encryption product from 56 bit DES components.

The technology and implementations for building the equivalent chips, toolkits and modules are widely available outside the US. The latest agreement on crypto controls concluded by the

Wassenaar Arrangement does not exclude chips, toolkits or modules from the 64-bit mass-market or the 56-bit general decontrol. Therefore, the U.S. restriction puts exporters of 56-bit components at a competitive disadvantage vis-à-vis foreign competitors.

In addition, the U.S. Subsidiaries provision of License Exception specifically allows exports of encryption chips, integrated circuits, toolkits, executable or linkable modules, source code and technology to qualified end-users. While the other provisions for export of strong encryption under License Exception ENC do not prohibit export of such products, it would be helpful if language was included in the Regulation for all of the ENC sectors (e.g., banks and financial institutions, health/medical organizations, on-line merchants, and any such sectors as may be added in the future).

IX. Infrastructure Management and Integrity Uses of Cryptography

- ◆ *Recommendation: Exempt uses of cryptography for infrastructure management and integrity functions from EI controls.*

Uses of cryptography to protect data related to the management and integrity of public and private networks, e-commerce and Internet infrastructure functions should be removed from Encryption Item, 'EI' control under the EAR. These systems do not provide end-to-end secure communication between users or consumers and do not provide open access to encryption functionality. However, these systems do require encryption to protect the data needed to manage a particular function. Typical infrastructure management functions that require encryption include: network management; application management; and user access management

The use of cryptography to protect information critical to managing these functions is required to maintaining the integrity of these systems. For example, a network administrator typically requires secure remote access to nodes on a network to monitor events and reconfigure equipment. Intrusion detection systems use encryption to protect data concerning network intrusion events from interception and tampering. Systems that manage on-line access to applications such as license-to-use management systems and single-sign-on systems may use encryption to protect profile and authorization data.

The current access control and authentication exemption in the EAR should be expanded to include the use or implementation of crypto for infrastructure management and integrity functions, if the crypto capability does not allow access to crypto functionality for end-to-end user communication or general crypto use.

X. Recoverable products

- ◆ *Recommendation: Provide "recoverable" encryption products with similar export privileges as those given to key recovery encryption products under License Exception KMI.*

Recoverable products should be exportable under a license exception. Unlike recovery products which are eligible for export under License Exception KMI, under current regulations recoverable products may only be exported under ELAs or individual licenses. From a technical standpoint, however, recoverable products meet the needs of the law enforcement and intelligence communities to no greater or lesser extent than recovery products. Therefore, the licensing policy should be similar to the policy for recovery products, i.e., they should be eligible for export under terms similar to those under License Exception KMI (i.e., after a one-time technical review, exports permitted to all but the T7 countries).

9/30
October 28, 1999

Mr. Jonathan Kaplan
3215 Volta Place, N.W.
Washington, D.C. 20007

Dear Jon:

I have received your kind letter of September 29, and it is with regret that I accept your resignation as Chief of Staff for the National Economic Council. You have my heartfelt thanks for your outstanding service to my Administration and the American people.

From your work on my 1992 and 1996 campaigns through your tenure as Deputy Chief of Staff for the Small Business Administration to your time here at the White House, you have carried out your demanding responsibilities with skill and professionalism. As Chief of Staff for the NEC, you have maintained the highest standards of efficiency and effectiveness in the day-to-day operations of the Council and played an important role in the development of innovative economic initiatives. I am especially grateful for all you did to make the New Markets Tour such a success. You can take pride in the knowledge that your dedicated efforts have helped to create a better and brighter future for our nation.

I will always consider you an important member of my team, and I know that your experience and skills will continue to serve you well as you move on to exciting new challenges. Hillary joins me in sending best wishes for continued success and every happiness.

Sincerely,

BILL CLINTON

BC/SH/DWB/emu-lynn (Corres. #7019959)
(bcsig)
(10.kaplan.j)

cc: DWB/SPM, 94-OEOB
cc: John Wertman, 97
cc: Jeffrey Oakman, 97
cc: Melissa Green, 2nd FL/WW

Xeroxed copy of personally signed original to NH through Sean Maloney
CLEAR THRU SEAN MALONEY
PRESIDENT TO SIGN

JONATHAN KAPLAN

9/30

THE WHITE HOUSE
WASHINGTON

99 SEP 30 PM 12:00

September 29, 1999

9-30-99

Dear Mr. President:

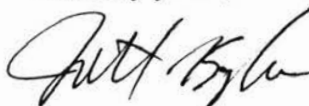
I am writing to thank you for the opportunity to serve both you and the Vice President here at the White House. After five years serving in your Administration – the last three working for Gene Sperling at the National Economic Council – I am leaving to work in the private sector here in Washington, effective October 1.

In January 1992, I skipped a month of law school to devote myself to your primary campaign in New Hampshire. I believed then that we needed a President who would seriously address the budget deficit while providing real economic opportunity to all Americans.

You have achieved so much on these two fronts. Moreover, you have provided the country with vision and leadership that make me proud to say I worked for you – and even more hopeful than I was eight years ago.

Thank you again for the opportunity to serve.

Sincerely yours,



Jonathan Kaplan

Send to Burkhardt?

Yes ☒

No ☐



cc: Exec Clerk

Yes ☒

No ☐

Please be happy
for PTO also

8/11.
October 28, 1999

Ms. Kathy Kemp
President
Assimilate, Inc.
3665 West 48th
Cleveland, Ohio 44102

Dear Ms. Kemp:

On behalf of President Clinton, thank you for your letter seeking his endorsement of your memoirs. The President is grateful for your interest.

Unfortunately, due to the numerous requests the President receives for endorsements, he is unable to provide such support. Because of the subjective nature of people's preferences and because of the President's position as a world leader, it is inappropriate for him to comment on or take part in such endeavors. He believes that his involvement might bias the appreciation of such work.

Thank you for your understanding. The President appreciates your continued support and interest in his Administration, and he sends his very best wishes.

Sincerely,

Daniel W. Burkhardt
Deputy Assistant to the President
Director of Correspondence and
Presidential Messages

DWB/SPM/BZ/DWB/efr-efr
(10.kemp.k)

(Corres. #4485417)

cc: DWB/SPM, 94 OEOB

KATHY KEMP

Stoob ^{see} 8/11

8.10.99



KATHYKEMP@aol.com
08/09/99 03:42:14 PM

Send to Beukhardt
Yes ☒
No ☐

Record Type: Record

To: Mary Morrison/WHO/EOP
cc:
Subject: Letter for Pres. Clinton



Dear Mary,

Please give this letter to Pres. Clinton for me and let me know when he receives it.

Thanx!

Kathy

8/9/99

TO: PRES. BILL CLINTON

FROM: KATHY KEMP, PRESIDENT,
ASSIMILATE, INC.
3665 W. 48
CLEVELAND, OHIO 44102
PHONE & FAX: 216-961-3060
E-MAIL: KATHYKEMP@AOL.COM

RE: Endorsement for My Memoirs

Dear Bill,

Hi! You and Mrs. Clinton must feel "damned if you do and damned if you don't!" GHEESH! I've often thought that, if you had "confessed" about your relationship with Ms. Lewinski, you would have been impeached anyway. Mrs. Clinton chose to discuss your marriage upfront and she's being condemned! I still say that everyone has a right to privacy.

I know what it's like to be in a "glass house." Due to my disability, people think they "know" what's "best" for me. Recently, I almost died from a bleeding ulcer and spent two days in ICU. Medical professionals questioned my independence, saying that I shouldn't live by myself. I've "only" lived alone (I own two dogs and five cats)--for twenty years!

You have visited the Cleveland Clinic Foundation, a private hospital. An

ambulance drove me to the MetroHealth Center, a government-supported hospital. My care was great! (I had a double discectomy there two months before I attended your Second Inauguration.) One of my nurses in ICU suggested that I encourage you to visit Metro. It's a great facility that needs more money.

When you visit Cleveland, I hope that I will be invited as your guest. Now that Andrew Friendly no longer works at the White House, I do not have a contact who can set up visits. Please send me a name to contact! Andrew and I keep in touch with one another.

Will you consider endorsing my memoirs? Because I almost died, I am obsessed with writing them. I will not finish writing my book until you are out of office so there should not be a conflict. However, I wish to use your name as a possible endorsee in my synopsis/book proposal (and, possibly, in my query letter). If I may, agents or editors will be more likely to take me on as a client. I will, of course, send all my material with your name in it, including the final manuscript, to you for your approval. You will then have a chance to decide whether you like my book enough to endorse it. I have included my query letter with this letter.

I'd like to use the photos of you and me in my memoirs. I will write to the media office at The White House. Will you encourage them to allow me to use them? If I can't, may I arrange to have a photo taken with you specifically for my book?

Bill, I hope that my friendship with you will grow when your term is over. I wish to correspond with you more often.

With Friendship,

Kathy

Kathy Kemp
3665 W. 48
Cleveland, Ohio 44102
Phone & Fax: (216)961-3060
E-mail--kathykemp@aol.com

August 9, 1999

President Bill Clinton
The White House
Washington, D.C.

Dear President Clinton :

I am a woman whose "birth-day" gift was a severe physical disability--cerebral palsy. Despite this, I have two master's degrees, own my own business and home, was awarded a government grant, share a

nineteen-year relationship with my lover, travel by myself, and have had more adventures than most people.

My memoirs describe how I sensitize people (whether they want me to or not) to disability. It illustrates my experiences with sexuality, education, the medical profession, and politics. I live my life in spite of my disability. The book defines my visions of equality.

The book, through vignettes, describes how I "crashed" into the White House, explains why I have become actively involved in politics, and portrays my adventures as a special guest at the Bill Clinton's Second Inauguration. My memoirs also describe my metamorphous from a shy, compliant child into an assertive college student, my painful first sexual experience, a close friendship with a gay man, and my constant battle with "do-gooders who know what's best for me."

Broken three-wheel scooters, three lost battery chargers in one business trip, and a friendship with the President are routine for this "bitch on wheels." The book I am proposing is written to inspire both nondisabled and disabled people to look at a disability as a challenge rather than an obstacle. While Christy Brown's autobiography and Oscar-winning film explores life for a man with cerebral palsy in 1930's Ireland, my memoir details how my perseverance has created an achievement-oriented woman who rarely accepts "no" for an answer.

May I send detailed material to you?

Sincerely,

Kathy Kemp

.....Constituent.Summary.View.....

Record: 1106238.A

Revised: 06 Aug 99

Entered: 09 Aug 93

Ms. Kathy Kemp

.Contact.Aide.Type..Code.....Status

2575688 ccc CASE CLOSED

No home address

404302 inf BC.SC DC MEETING OPEN

291725 ine BC.SC OH EVENT HEALTH OPEN

President

194789 inj BC.SC DC MEETING VISIT OPEN

Assimilate, Inc.

3665 West 48

Cleveland, OH 44102

.History.Aide.DateIn/Out..Letter/Subject.....

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No additional information

02 Apr 97

3332649 *jc 14 Jan 97 F. Gray

No affiliations

14 Jan 97

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26 Jun 95

2291865 inf 14 Jun 95 /bc/schedule/late.m

14 Jun 95

2071687 trac 17 Feb 95 /.archive/texts_typ

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09 Mar 95

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	: Mrs. Clinton, and Mrs. Gore
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	Using.Information.....

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.....Constituent.Summary.View.....

Record: 876994.A

Revised: 09 Apr 97

Entered: 07 Jun 93

Ms. Kathy Kemp

.Contact.Aide.Type..Code.....Status	
401066	inb BC.SC DC MEETING OPEN

Assimilate, Incorporated

3665 West 48

Cleveland, OH 44102

No business address

.History.Aide.DateIn/Out..Letter/Subject.....		
686686	bws	07 Jun 93 /.archive/texts_typ
		10 Jul 93

No additional information

No affiliations

Group:

10/15 ME



401961

THE WHITE HOUSE
WASHINGTON

HE

October 27, 1999

COPY
from ORM

Admiral E. R. Zumwalt, Jr., USN, Ret.
Suite 3105
1000 Wilson Boulevard
Arlington, Virginia 22209-3909

991118

Dear Bud:

Thanks for letting me know about Paul Nitze's situation. As you know, I have great admiration for Paul, and I have forwarded your correspondence to members of my staff who will look into his request.

I appreciate your getting in touch with me, and Hillary and I want you to know that you remain in our thoughts and prayers. God bless you.

Sincerely,

Bill

991029



E. R. ZUMWALT, JR.
ADMIRAL, U.S. NAVY (RET.)

October 5, 1999

President William J. Clinton
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear Mr. President:

I attach a copy of a letter from Senator Charles Robb to Mrs. Leezee Porter.

The purpose of the legislation bill S.948 that Senator Robb introduced is to correct the act of malfeasance of Paul Nitze's former employee, as a result of which his wife Leezee Porter is ineligible for optimal health benefits.

I attach also a letter from Paul Nitze. It seems to me both sad and wonderful that its author who has served so many Presidents so brilliantly is humble enough to be uncomfortable in writing to you. I know in part it is because he has a very special awareness of the infinite demands on the President.

I know of your high regard for Paul Nitze. Because I have been his close confidant for thirty-seven years and because I so deeply admire this man, I have no hesitation in writing to you.

Anything that can be done by your staff to facilitate S.948 introduced by Senator Robb would be a great tribute to a great man.

I hope it may be possible to grant him release from his major "worry and unhappiness" in his ninety-third year.

Very respectfully,

Bud
E. R. Zumwalt, Jr.
Admiral, USN (Ret.)

1000 Wilson Boulevard, Suite 3105
Arlington, VA 22209-3909

Tel: (703) 527-5380 Fax: (703) 528-5795

Enclosures

10-15
Through
8000
99 00 10 00 12

10-13-99

Send to Burkhardt?
Yes ☒

10/15/99

Coordinate w/

Legaffs & OMB

SPM





UNITED STATES SENATE
WASHINGTON, D. C. 20510

CHARLES S. ROBB
VIRGINIA

September 28, 1999

Ms Leezee Porter
Antique & Contemporary Leasing, Inc.
709 12th Street SE
Washington, DC 20003

Dear Leezee:

This is a letter I should have written sooner and I apologize for not doing so. I introduced S.948, a bill to correct the problems that occur when an individual seeking to waive the limitation on election of survivor benefits after the deadline is without fault. We are doing everything we can to correct this unfortunate situation. Erica Nash-Thomas of my Washington staff has been monitoring this bill and will answer as best she can any questions you might have. She can be reached through our main number - 224-4024.

I very much appreciate your continued patience and please give my regards to Paul.

Sincerely,

Charles S. Robb

CSR:phm

S&IS

The Paul H. Nitze School
of Advanced International Studies

1619 Massachusetts Avenue NW
Washington DC 20036-2213
(202) 663-5866 / FAX (202) 663-5896

Office of Ambassador Paul H. Nitze

September 21, 1999

Elmo R. Zumwalt, Jr.
Admiral, USN (Ret.)
1000 Wilson Boulevard
Suite 3105
Arlington, VA 22209

Dear Bud:

I have a problem and I wonder if you could help me with it. I believe I told you of the problems with my former secretary, Maria Valle. It seems that she not only embezzled funds from me over time but that she did some other more serious damage. After Leezee and I were married, the government sent my office a form to be completed to allow Leezee to be added to my health care and pension benefits. Maria did not do this within the two year limitation. When I found this out I asked for reconsideration and was rejected. Soon after that, Chuck Robb offered to help us with it. That was several years ago and he has not done so and seems unwilling to do so now. He has not responded to my last two letters.

This causes me worry and unhappiness. I do not want to leave Leezee without these benefits. One of her political friends suggested that I write to President Clinton and ask his help but I am not comfortable doing that and wondered if you would do it for me. They said it was the kind of thing that happens on a fairly steady basis as a Presidential directive. If you would be willing to ask him for me I would appreciate it.

With my warmest personal regards,

Paul

Paul H. Nitze

Facsimile Cover Sheet

To: President William Clinton
Company: The White House
Phone:
Fax: 1-202-456-6703

From: Hezekial Stewart
Company: Watershed, Inc.
Phone: 501-378-0176
Fax: 501-378-0432

Date: 08/23/99

**Pages including this
cover page:** 6

Comments: President Clinton, two fellow Arkansans and friends of mine, Katherine Mitchell and James Mitchell, are embarking on an economic development project that will result in jobs for persons in Eastern Arkansas. The project is in conjunction with a group in China. I have enclosed information about the project, a letter to you from the head of the financial group in China, and a sample letter that we would appreciate your sending to Mr. Ngai Keong, chair of the Baida Finance Group.

Your assistance will be appreciated. If you need to speak with me, please call me or Katherine Mitchell at the Watershed.

to Counsel
 (Jane Schaffner)
 9/23

Send to
 Burkhardt?

✓ yes

— NO
 NEED TO VET w
 COUNSEL / NSC
 Dr. [Signature]

9/21
 Debi - Pls vet w/ Counsel
 and NSC.

[Signature]

Jane Schaffner passed
 along to Meredith Cabe
 ↳ emailed followup 10/8
 refused to M Cabe 10/8

4 28 1555 8:07 PM FROM

9/20

Facsimile Cover Sheet

To: President William Clinton
Company: The White House
Phone:
Fax: 1-202-456-6703

From: Hezekial Stewart
Company: Watershed, Inc.
Phone: 501-378-0176
Fax: 501-378-0432

Date: 08/23/99
Pages including this cover page: 6

9/18
Send to
Burkhardt?

✓ yes

— no
NEED TO VET w/
COUNSEL INSC
Dr. [initials]

Comments: President Clinton, two fellow Arkansans and friends of mine, Katherine Mitchell and James Mitchell, are embarking on an economic development project that will result in jobs for persons in Eastern Arkansas. The project is in conjunction with a group in China. I have enclosed information about the project, a letter to you from the head of the financial group in China, and a sample letter that we would appreciate your sending to Mr. Ngai Keong, chair of the Baida Finance Group.

Your assistance will be appreciated. If you need to speak with me, please call me or Katherine Mitchell at the Watershed.

James Mitchell Economist, Ltd.

Background Information

A group of promoters operating under the banner of James Mitchell Economist, Ltd., an Arkansas, has entered into a relationship with BAIDA Finance Group, a China corporation located in Beijing and Hong Kong, to plan, develop, and operate economic development projects in America, beginning in the State of Arkansas. This Arkansas project will serve as a pilot initiative.

An initial and primary concern of these Chinese investors is that the U.S. government, at all levels, and the business community, in general, will welcome and support this effort.

These Chinese investors expect that the initial phase of this proposed development will require them to invest up to 150 million U.S. dollars and estimate that they will need to employ approximately 4,000 local workers.

The nature of the initial endorsement sought by the Chinese group may include:

1. Written responses to Mr. Ngai Keong, Chairman, BAIDA Finance Group, proposal from elected and appointed officials indicated that this effort is welcomed and that the facilities within government that normally address concerns of businesses that re-locate to Arkansas (creating jobs and spurring economic development) will assist with this initiative, technically.
2. The response should include incentives that are already common practice and notification that appropriate government executives are prepared to negotiate with the purpose being to determine how to do this in a manner that best benefit the State of Arkansas and its citizens and promote the viability of these proposed ventures of these Chinese investors.

BAIDA Finance Group and James Mitchell Economist, Ltd. Will appreciate an expedited response that incorporate the endorsement defined in the preceding items 1 and 2, as we have a tentative timetable that will include a visit to the United States during the Month of August, 1999 for face-to-face discussions with appropriate officials.

James Mitchell Economist, Ltd. Will coordinate the Presentation of the Chinese Proposal and the U.S. Response, and the initial face-to-face meeting between the two.



百達金融(集團)有限公司
BAIDA FINANCE (GROUP) CO. LTD

Beijing, 26 July 1999

**His Excellency President Clinton
White House
USA**

Your Excellency President:

First please allow me to present your Excellency my compliments and have this honor to forward to your Excellency my proposal concerned with US economy development, business expansion and job creation.

It's widely known that the buoyant US economy also encounters the problem of development imbalance among different regions as it is reflected in the fact that most Chinese prefer Western and Eastern US when it comes to the matter of deciding their touring and investment destinations, as a contrast few of them display willingness to designate Central or Southern US as their destinations for the above purposes. It's in this background that I have come up with this unique concept of initiating one "China Special Economic Zone" there, hopeful that a boom of investment there among Chinese (including overseas Chinese



百達金融(集團)有限公司

BAIDA FINANCE (GROUP) CO., LTD.

in different parts of the world) will be spurred, hence creating new business and job opportunities for the local citizens; also enhancing its charm for domestic and foreign tourists alike.

The proposed concept of "China Special Economic Zone" conceived by me is not such sort of enterprise group in nature, while it is an independent "pilot community" supported and guided by the US federal and state governments, which is to be constituted of sectors like its unique industrial processing sector, commerce and service sector, entertainment and service sector and residential sector. Should the "China Special Economic Zone" be furnished with preferential policies that will be favorable for future investment and consumption there, I can assure you that I have both the ability and will to assemble large numbers of wealthy Chinese people to invest in this unique enterprise. As early as back in 1993, I have advocated initially through press in US and Hongkong for the US government to pay adequate attention to the non-governmental investment potentialities among Chinese, further for the wealthy Chinese people to familiarize themselves with relevant investment policies in US and return-related matters. At that time private bank deposits known to the public reaches



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BAIDA FINANCE (GROUP) CO., LTD

1000 billion RMS, while now it has grown to nearly 5000 billion RMBS (more than 600 billion US\$), as for other confidential capital, it's hardly calculable.

Before this, I have forwarded my initial proposal to the state of Arkansas, I would appreciate it very much if you could favor it with your attention and bestow on me your valuable comments and suggestions with regard to its designment and prospect.

Once more, I'd like to avail myself of this opportunity to renew to your Excellency the assurances of my highest consideration.

Ngai Keong

Chairman

Baida Finance (Group) Co., Ltd

Address: Rooms 406-408, Back building of Chang'an Mansion, No. 7
Jianguomennei Dajie, Beijing 100005, China
Fax: +(8610) 65171406

Draft for illustration only

Mr. Ngai Keong, Chairman
BAIDA Finance Group
Rooms 406-408, Back Building
of Chang an Mansion
No. 7 Jianguomenwai
Dajie, Beijing 100005 China

Dear Mr. Ngai:

Thank you for your letter and your keen interest in the U. S. economy. I welcome your particular interest in the South Central United States, especially those areas that are in dire need of economic stimuli, such as, the so-called "Delta Region". That is an area that I have personally been interested in since my days as Governor.

I encourage you to continue your pursuit of economic development officials at the state level. I am sure that the Governors of the states in those areas that you have identified are willing and prepared to receive your group's proposals and negotiate conditions and concerns.

It is important for you and members of your group to note that the United States is the most dynamic and more matured market place in the world. Our government is the most business-friendly there is. We, also, provide the highest quality of life for our citizens and the more enviable working conditions for our laborers.

Finally, we are the country where dreams can materialize. We proudly promote that prospect to the world at large, under the correct set of circumstances and appropriate legal guidelines.

Sincerely,

William Jefferson Clinton

cc: James Mitchell Economist, Ltd.

THE WHITE HOUSE

WASHINGTON

October 25, 1999

Ms. Emily Elizabeth Douglas
1827 Plain Boulevard
Powell, Ohio 43065

Dear Emily:

Congratulations on receiving the President's Service Award. This honor is a fitting recognition of your dedication to improving our world and your unwavering commitment to creating a brighter future for us all.

Please accept the enclosed photo as a token of my appreciation for your outstanding service to our nation. Hillary joins me in sending best wishes for every happiness and continued success.

Sincerely,

Bill Clinton

*Letters (different versions) and
photos) (if available) sent to
all 39 award winners*

THE PRESIDENT HAS SEEN
10-15-99

copied
Balderston
Podesta
HRC
Reed
Burrson
Frampton
Bleich
Buskhardt (orig
for re-plug)

10/18



THE WHITE HOUSE
WASHINGTON

October 14, 1999.

- ① I want to sign photo
& letter to the folks
- ② cc the award to
HRC, HRC
- ③ send the letter to
to Chuck Burrson for
press contacts, with
by VP — AC

PHOTO OPPORTUNITY WITH THE PRESIDENT'S SERVICE AWARD WINNERS

DATE: Friday, October 15, 1999
TIME: 10:15 a.m. – 10:45 a.m.
LOCATION: The Oval Office
FROM: Kris M. Balderston *KMTB*

I. PURPOSE

To congratulate the winners of the 1998 and 1999 President's Service Awards, the most prestigious presidential recognition ever given for volunteer community service.

II. BACKGROUND

The winners of the 1998 President's Service Awards did not receive their awards last year because the presentation ceremony scheduled with the First Lady was cancelled due to a breakthrough in the Mid-East peace process. Following this photo opportunity, John Podesta will make the awards presentation to the 1998 and 1999 winners on behalf of YOU at a ceremony in the Indian Treaty Room. Corporation for National Service CEO Harris Wofford and Points of Light Foundation President and CEO Bob Goodwin will also participate in the program.

The President's Service Awards program was created in 1982 to honor outstanding individuals and organizations engaged in volunteer service and is co-sponsored by the Points of Light Foundation and the Corporation for National Service. The 342 recipients of the President's Service Awards over the past 18 years have included individuals from all walks of life and organizations ranging from small grassroots groups to international corporations. What they have in common is a commitment to solving the critical problems that face all of our communities.

This year, more than 3,500 nominations were submitted and reviewed in four activity areas: human needs, environment, education and public safety. Special consideration was given to those activities that either benefit or involve young people. A group of distinguished Americans served as the final judges, choosing the 1999 award recipients from a group of 53 finalists.

photo office
Marge Morrison

pts at Light
CIS

III. PARTICIPANTS

YOU

Harris Wofford, CEO, Corporation for National Service

Bob Goodwin, President and CEO, Points of Light Foundation

President's Service Award winners (39)

IV. PRESS PLAN

Closed Press. White House photo only.

V. REMARKS

None required

VI. SEQUENCE OF EVENTS

- **YOU** will participate in a photo receiving line with thirty-nine 1998 and 1999 President's Service Award winners.
- **YOU** greet Harris Wofford and Bob Goodwin and participate in a photo opportunity with them.

VII. ATTACHMENTS

- Presidential Message to Awardees
- Brief descriptions of Awardees

THE WHITE HOUSE

WASHINGTON

October 13, 1999

Warm greetings to everyone gathered in the Indian Treaty Room for the presentation of the 1998 and 1999 President's Service Awards. I am delighted to recognize the outstanding honorees for their many invaluable contributions to the life of our nation.

If we are to make our world a better place, each of us must take responsibility for solving the problems around us. We must be interested not just in getting but in giving, not just in looking out for ourselves but in looking out for others.

That spirit of service is powerfully reflected in the work of the 39 remarkable individuals and organizations we are honoring at this year's event. Whether bringing hope and friendship to homebound seniors, serving as mentors for at-risk youth, helping to protect our environment, or teaching children and adults to read, they are making a real difference in the lives of countless people across our country.

I commend our honorees for working to solve the problems of today and to meet the challenges of the future. Each of you represents America at its best, getting things done and reinforcing our nation's deepest values: community, responsibility, and compassion.

Best wishes to all for a wonderful ceremony.

Bill Clinton

PRESIDENT'S SERVICE AWARD RECIPIENTS - 1998

Camp to Belong
Highlands Ranch, CO

Lynn Price

Camp to Belong was founded by Lynn Price to bring together siblings who have been separated by the foster care system for a weeklong camping experience.

Columbus Fire Fighters Local Union #67
Columbus, OH

Kevin Harr

Union members deliver donated food for Operation Feed, raise funds for organizations like Charity Newsies and Muscular Dystrophy and volunteer for Christmas in April.

Community Visions Unlimited
New Orleans, LA

Jeannie Tidy

Founded by Jeannie Tidy, Community Visions Unlimited has built neighborhood pride and turned a blighted neighborhood around through neighborhood watch efforts, community gardens and assistance in implementing the sale of 42 abandoned homes, resulting in reduced crime and increased property assessments.

Connect-A-Kid
Tampa, FL

Kelly McWilliams

Connect-A-Kid matches low-achieving, at-risk middle school students as reading tutors to elementary students and as pen pals to area seniors, raising the performance of both the middle school and elementary students

*Board
for
Camp to Belong
for
fire fighters
can
help
working
flam?*

1998-2

*cc
ITC/VA
you need
want to
Oct 10*

Cyberangels
New York, NY

Nancy Savitt

Cyberangels is the largest online safety and educational program in cyberspace, providing online family safety tips and assists victims of cyberstalking and online harassment.

EDS
Plano, TX

Randolph Dove

EDS establishes partnerships with schools through Education Outreach, with more than 4,000 employee volunteers serving as mentors, tutors and in providing education enrichment activities in 150 schools worldwide.

*cc
B. J.
C. Brown
Upgrades want
to visit*

Martin Flores
Los Angeles, CA

Martin Flores established the Rogelio Flores Foundation in memory of his brother, who was killed in a drive-by shooting, to keep young people out of gangs and in school.

Foundation for Interfaith Research and Ministry (FIRM)
Houston, TX

Dr Earl Shelp

FIRM involves 75 Care Teams, comprising members of 80 local Jewish and Christian congregations, who provide home assistance to people with HIV/AIDS, families who are touched by Alzheimer's and other dementia diseases, and 350 frail elderly.

Jeremy Martin Hall
Salem, OR

Jeremy Hall took a yearlong leave of absence from college to serve as community garden coordinator for Family Head Start and established a program to educate preschool children and their parents about recycling.

1998-3

Hospice Teen Council, Palm Harbor University High School
Palm Harbor, FL

Brenda Corace
Alison Titus

The Council is a 25-member group of 10th and 11th grade students which leads the student volunteer effort at the hospice, which involves 200 volunteers who are trained in intergenerational care and then matched with hospice patients.

Clara Kirk
Chicago, IL

Clara Kirk founded Clara's House which houses nearly 70 women and children who are the victims of domestic violence.

People's Test Preparation Service
Berkeley, CA

Chitra Aiyar

Chitra Aiyar established People's Test Preparation Service in 1995 to provide no-cost SAT preparation classes for low-income students.

Ruppert Landscape Company, A Division of TruGreen LandCare
Ashton, MD

Don Jarratt

Ruppert involves employee volunteers, many of whom are recent immigrants, each year in rehabilitating area soccer and baseball fields and improving the grounds of Washington, D.C., public schools through planting trees, shrubs and perennials.

Jason Summey
Asheville, NC

When Jason Summey was in 8th grade, he established "Be Cool . . . Stay in School," to provide support and counseling for students who are considering leaving school.

*Be Cool
to represent
effort - you are
to help them
be in touch w/
let's consider
going ahead
w/ this
B.*

1998-4

Terry Thompson and Claire Braeburn
Tustin, CA

Terry Thompson and Claire Braeburn, a mother-daughter team, established Orange County On Track to provide mentors to teens, open lines of communication about culture and conflict among high school students and share positive teen stories through a magazine.

Texas Young Lawyers Association
Austin, TX

William Mateja

The association involves lawyers and businessmen as mentors to at-risk young people through sports, reading, taking students to work programs and through mock courtroom efforts, a program that has now spread to 35 states.

PRESIDENT'S SERVICE AWARD RECIPIENTS - 1999

*George
Fraughton
F.S.*

American Institute for Learning
Austin, TX

Joanne Midwikis

To address the economic and housing boom in Austin, the American Institute for Learning created the Environmental Corps and the Casa Verde Builders, programs that mobilize local at-risk youth to build energy efficient homes and improve public lands and watersheds.

*Fraughton
has been
to help
the
see*

Anacostia Watershed Society
Washington, DC

Robert Boone

The Anacostia Watershed Society, through the help of local volunteers and neighbors, is restoring and protecting the Anacostia River, one of the nation's most polluted rivers, to a swimmable and fishable state.

Dental Health for Arlington Volunteers
Arlington, TX

J. Moody Alexander

Dental Health for Arlington is a free dental clinic that provides dental care (e.g., exams, fillings, sealants) and education to more than 25,000 low-income residents in the Arlington community.

Emily Elizabeth Douglas
Powell, OH

Emily, through her founding of "Grandma's Gifts" and its volunteer base, provides food, clothing, books and educational experiences to children of Appalachian Ohio, Kentucky and West Virginia.

1999-2

See 1/10/99
Elderplan's Member-to-Member Program
Brooklyn, NY

Mashi Blech

Based in Elderplan, a nonprofit HMO, Member-to-Member is a seniors-helping-seniors volunteer program that allows seniors to run errands, shop, escort and perform minor home repairs for each other so they are able to "purchase" similar services if they need to do so at a later date.

Betty Frey
Tucson, AZ

Betty Frey founded the Tucson Adult Literacy Volunteers program in 1961, training hundreds of tutors during over 38 years and teaching English to thousands of adult learners

Hemmings Motor News
Bennington, VT

Terry M. Ehrich

Hemmings Motor News initiated the First Day of School Holiday to promote the first day of school as a holiday for parents and a community celebration, enhancing education by encouraging parental involvement and community support from day one of the school year.

Hewlett Packard's Hispanic Student Outreach Program
Boise, ID

Elena Buxton

To help reduce the high dropout rate among Hispanic students in Boise, Hewlett Packard established the Hispanic Student Outreach Program, providing the students with positive role models, tutoring and mentoring support, field trips and career days at the Hewlett Packard site.

1999-3

The Homeless Children Tutorial Program, Project Northstar
Washington, DC

Lorin Brown

Project Northstar provides tutoring for children living in homeless shelters and formerly homeless children and continues tutoring the children once they have left the shelters, adding needed stability and a continuity of relationships to their lives.

at the Blue
Edward Joseph Jagen
Stevensville, MD

Acting as the Blue Knight, Edward Jagen has knighted and empowered more than 3 million children nationwide to stay safe from potentially dangerous individuals.

Jail Library Student Group
Madison, WI

Amy Mark

The University of Wisconsin's Jail Library Student Group has dramatically improved the quality of library service and the quality of life for thousands of Dane County inmates by creating a jail library, providing books and reading materials to fill their self-improvement, educational and recreational needs.

Jonestown Community Association
Hot Springs, ARK,

Glenn Gallas

The Jonestown Community Association mobilizes neighborhood volunteers in a community watch program, home renovation and garden projects, neighborhood cleanups and a mentoring program for young people.

Reverend Monsignor Ignatius McDermott
Chicago, IL

Father Mac, as he is known in the community, has implemented a compassionate approach to addiction through personal actions and a full-scale substance abuse treatment center, the Haymarket Center.

1999-4

Lms
Merrill Lynch
New York, NY

Eddy Bayardelle

Through Merrill Lynch's ScholarshipBuilder Program, 250 youth from 10 cities have been given the support and resources over a 16-year period to complete their high school graduations and pursue a fully funded college education.

Olomana School's "Mixed Plate with Extra Salad"
Kailua, Hawaii

Estelle Wong

"Mixed Plate with Extra Salad" is an interdisciplinary service learning program that involves students from Olomana School, the state's largest alternative school for adolescents with serious conduct disorder problems.

Plumbers & Pipefitters Local 25 & Mechanical Contractors Association
Rock Island, IL

Donald Walsh

*Blues
Fyl
R*
The Plumbers & Pipefitters Local 25 and the Mechanical Contractors Association have worked together to donate time and valuable labor to various service projects, including cleaning furnaces for the elderly, building playgrounds and shelters, and installing plumbing at the local United Way and a soccer complex.

Felipe Reinoso
Bridgeport, CT

As founder and director of the Saturday Hispanic Academy, Felipe Reinoso teaches disadvantaged Hispanic youth math and science helping ensure that these students have an equal opportunity to achieve academic excellence and pursue a college education.

Robert Richmond
Seattle, WA

Since 1991, Robert Richmond has made contributions of time, money and high tech telecommunications equipment to Community Voice Mail, a national program that provides personalized voicemail for homeless job seekers.

The Service Learning Class of Brethren High School
Brethren, MI

Deborah Crandell

Brethren High School's Service Learning Class works to revitalize and bring economic development and tourism to their town through student volunteer projects like cleaning up an abandoned park, opening a Welcome Center and renovating a train depot as a railroad museum.

John Stephenson
Sante Fe, NM

John Stephenson, 84-year-old owner of the Community Farm, mobilizes volunteer farm hands and donates the entire farm harvest (worth more than \$25,000 a year) to the homeless, hungry and disabled of Sante Fe.

The Young Leaders' Academy of Baton Rouge
Baton Rouge, LA

Kirt Bennett

The Young Leaders' Academy provides an academic curriculum, tutoring, mentoring, field trips and community service projects for young at-risk African-American males, empowering them to improve the quality of their lives and assist them in becoming productive citizens.

7/20
October 25, 1999

Ms. Renee Rand
Vice President, Operations Manager
Option Care of the Quad Cities
5111 22nd Avenue
Moline, Illinois 61265

Dear Renee:

Thank you for your letter and suggestions regarding a home antibiotic infusion therapy pilot project for Medicare beneficiaries. I'm sorry I was unable to respond sooner. You've made some insightful suggestions, and I have forwarded your correspondence to my staff in the Office of Policy Development for consideration.

As you know, home care provides a critical service for millions of older Americans and people with disabilities, and I commend you for your dedication to improving the lives of some of our most vulnerable citizens. I remain committed to doing all I can to make Medicare more competitive and efficient and to embrace measures that will streamline costs while improving the quality of care. As we continue working to ensure that our nation does not turn its back on the health and well-being of its citizens, I'm glad to know I can count on your help. Best wishes.

Sincerely,

BILL CLINTON

BC/JHC/SH/DC/pw-ws-efr (Corres. #4467244)
(9.rand.r)

cc: DWB/SPM, 94
cc: John Wertman, 97
cc: John Corcoran, 97
cc: w/copy of incmg to Chris Jennings
cc: w/copy of incmg to Carrie Street, 94 OEOB

Renee Rand
Renee Rand
Operations Manager
Option Care of the Quad Cities

7/20

7/19/99

After you have seen,
we will send to
Berckhardt —

JCAHO Accredited
5111 22nd Avenue
Moline, IL
61265

C. Jennings
Pls look into
Doyley -
RA.



C. Rand

copied
Jennings
Podesta
Smith

optioncare®

THE PRESIDENT
THE WHITE HOUSE
WASHINGTON DC 20500

7-19-99

JCAHO Accredited

optioncare

5111 22nd Avenue
Moline, IL
61265

(309) 762-7979
(800) 722-3885
(309) 762-8094 Fax

Renee Rand, R.N., MSHA
Vice President,
Operations Manager

5111 22nd Avenue
Moline, IL
61265

(309) 762-7979
(800) 722-3885
(309) 762-8094 Fax

July 14, 1999

7-19-99

The President
The White House
Washington, DC 20500

Dear Mr. President:

As a home care provider serving Iowa and Illinois Medicare Beneficiaries, I am writing to spark your interest in an idea that would save Medicare dollars and improve the quality of life for Medicare recipients.

Allowing home antibiotic infusion therapy to be a covered home health benefit, Medicare beneficiaries could have their homes as a choice in where they receive this service. Many Medicare beneficiaries request to receive antibiotic infusion therapy at home but must stay in the hospital or nursing home to get antibiotic infusion therapy covered by Medicare. This means many days of institutionalization just to receive the drug therapy. The other alternative is outpatient coverage, which causes many exhausting trips to the hospital or physician's office in a single day for a homebound patient.

Cost savings can be established with active patient teaching and computerized infusion pumps in the home setting. Most private insurance plans and HMO plans recognize the significant cost savings that can be realized by covering IV medications in the home. When Medicare Primary patients are covered under an HMO plan or have a secondary insurance plan, they are encouraged to utilize early hospital discharge.

I am requesting an opportunity to speak with you about the idea of a home antibiotic infusion therapy pilot project for Medicare beneficiaries.

Thank you for your time. Someday home antibiotic infusion therapy may be a choice you would want for yourself or your family. Please contact me at your convenience.

Sincerely,



Renee Rand
Operations Manager
Option Care of the Quad Cities

cc: Senator Tom Harkin

cc: DWB/SPM, Rm 94
cc: inc. + out to Tim Emrich, 18

7/26
October 25, 1999

Ms. Barbara L. Brown
1412 High Street
Chester, Illinois 62233

Dear Barb:

Thanks so much for your kind letter -- your prayers and support mean more than you can know. I'm glad I was able to visit southern Illinois on my trip to highlight America's New Markets, and I'm sorry I was unable to respond to you sooner.

Like you, I am committed to bringing about change in our economically distressed communities. I believe that my New Markets Initiative will create businesses and jobs and give those living in these areas the tools they need to succeed. It has been an honor to work with so many business, government, and community leaders in this endeavor, and as we continue our efforts to widen the circle of opportunity in America, I'm glad to know I can count on your help. I hope you and your family are well, and I send my best. God bless you.

Best wishes.

Sincerely,

BILL CLINTON

BC/JHO/SH/DC/pw-efr (Corres. #4454706)
(9.brown.b)

cc: DWB/SPM, 94 OEOB
cc: John Wertman, 97 OEOB
cc: w/copy of inc Linda Moore, 115 OEOB
cc: John Podesta, 1FL/WW

BARBARA L. BROWN
1412 HIGH STREET
CHESTER, ILLINOIS 62233

THE PRESIDENT HAS SEEN
7-12-99

7/26

— heard Miss reply
— good friend
— cc Linda Allen
RK

THE PRESIDENT HAS SEEN
7-12-99

BARBARA L. BROWN
1412 HIGH STREET
CHESTER, ILLINOIS 62233

7-12-99
After you have seen,
we will send to
Burkhardt for reply.

Carl



copied
Moore
Podesta
Burkhardt
(original for
reply)

cc: DWB/SPM, Rm 94

BARBARA L. BROWN
1412 HIGH STREET
CHESTER, ILLINOIS 62233

THE PRESIDENT HAS SEEN

7-12-99

Dear Mr. President,

I am so delighted that you are undertaking this initiative and making this visit to our region. Southern Illinois has not shared in the wonderful economic prosperity your administration has brought about. During my travels during my campaigns I visited families suffering deep economic distress due to unemployment and the discouragement that breeds. I have watched for years as our bright young talent are literally forced to leave our area to seek opportunity that does not exist, and we have come to fear, will never again exist in Southern Illinois. You know the families I refer to, they were your neighbors, just as they are mine for you grew up in the same environment that I did. My efforts to secure a seat in our State Senate was motivated out of a desire to be a catalyst for change in our area but, unfortunately I represented too much of a change in a culture that has not yet gotten used to women with an education and political ambition. If I can aid your efforts in any way I'll be ready and willing to do so. We have such potential, we need

a least like this one to be able to realize it.

Someday I hope to be able to share with you all of the ways you have made such a significant difference in my life. Working with your administration has given me tremendous opportunities to learn and experience a world I would never had known. I must have the chance someday to share that with you.

There is one person in particular from your staff who has been remarkably helpful to me personally - Linda Moore. She has helped me with academic programs, political requests and personal requests. She has never failed to return my calls or take interest in my interests. As a matter of fact, she is making arrangements for me to visit there in August so that my youngest son - your biggest admirer - can visit the White House as he celebrates his 14th birthday. He was my biggest champion during my campaigns and suffered my losses more than anyone. This White House visit is very special to him and I'm grateful to Linda for her help.

I pray for you and your family daily and will remain available to aid your efforts in any way I can. God bless you in your efforts —

Jack

October 25, 1999

Ms. Betty Namugosa
Post Office Box 2160
Jinja
UGANDA

Dear Ms. Namugosa:

Thank you for your kind letter and the wonderful picture of Baby Bill. He has certainly grown since my visit to Wanyange Village! I am so pleased to learn that you are both doing well. Hillary and I know how proud you must be, and we wish you and Baby Bill all the best.

Sincerely,

BILL CLINTON

BC/WMW/DDA/SH/pfs-efr (Corres. #(7006402)
(bcpf)

cc: Wayna Wondwossen, 97 OEOB
cc: John Wertman, 97 OEOB
cc: SPM/DWB, 94 OEOB

NOTE: RETURN ORIGINAL TO NH FOR PERSONAL FILE

A handwritten signature, likely of Bill Clinton, consisting of a stylized 'B' and 'C'.

Wayne

9-23-99

NAMUGOSA Betty

- 20 men with
- 20 women
- 20 children

9/24

To Burkhardt for reply
after you have seen.

P.O. Box 2160

JINJA

(U)

B.



9-23-99

Dear Madam,

It is such a good time for me to write to you this letter. How are you over there. I thank you for the good work you are doing. You may wonder who am I writing to you. I am the Mother of Baby Bill Clinton whom President Clinton held on his chest in Nanyange Village. I thought of writing to you because it was necessary for you to know how Baby Bill is now. I last saw you when you came with Minister Amama Mbabazi to have a look at the FINCA projects. I thank you very much for your coming that day. Baby Bill is now 1 year and 4 months, a strong and jolly boy being liked by all people. He has an American height like his namesake and people call him Baby President. He has a sharp brain and it picks quickly he has now started to talk. I have sent you that photograph so that you can see how Baby Bill looks like now.

Okey Madam but please send my warm greetings to the US First Lady Hillary Randon and President Bill Clinton. Send them this message that Baby Bill Clinton's eyes and ears has remained in the direction which the chopper took to return them home in America. Thinking that may be one day they will come back so send someone to come and check on the Baby.

Goodbye Madam

A reply is expected soon

I remain Namugosa Betty.
Mother of Baby Bill Clinton in Uganda.



Baby Bill Clinton standing
on the veranda of his home
the same place where President
Clinton stood last time when
he ~~had~~ him.

October 19, 1999

The Honorable Andrew Cuomo
Secretary of Housing
and Urban Development
Washington, D.C. 20410

Dear Andrew:

Thanks so much for your letter and the newsclips about the Appalachian Summit. It sounds like the event was a great success, and I was delighted to hear about the enthusiasm for our New Markets Initiative. It is due in no small part to the strong commitment that you, Rodney, and the other members of my Cabinet have shown to reaching out to our nation's underserved citizens and communities. I am deeply grateful for your leadership.

Sincerely,

BILL CLINTON

BC/JHO/SH/DC/DWB/pfs
(10.cuomo.a)

(Corres. #4484923)

cc: DWB/SPM, 94 OEOB
cc: John Wertman, 97 OEOB
cc: Jeffrey Oakman, 97 OEOB
cc: Lisa Green, 235 OEOB
cc: Cabinet Affairs, 160 OEOB

Xeroxed copy of personally signed original to NH
through Sean Maloney

CLEAR THRU SEAN MALONEY

PRESIDENT TO SIGN

9/10



ANDREW CUOMO THE PRESIDENT HAS SEEN

9-7-99

September 3, 1999

Dear Mr. President,

We held an "Appalachian Summit" to follow up on your Kentucky New Markets visit. It was bi-State, Federal/local, multi-departmental. The two days worked extremely well. Rodney Slater did one day and I did the other. Governor Patton was excited and Governor Underwood was very supportive of your efforts. He did a helpful op-ed. (enclosed) There was also a genuine excitement in the air among the 700 participants.

There is real energy in this. Your obvious passion and commitment to this is inspiring.

Thank you for letting me be part of it.

Best,

Andrew Cuomo

Enclosure

Copies will be distributed after you have seen. Original to Burkhardt.

9/10



August 12—13, 1999
Ashland, KY ♦ Huntington, WV



October 18, 1999

Maestro Plácido Domingo
Metropolitan Opera Association
Lincoln Center
New York, New York 10023

Dear Plácido:

Congratulations on your 18th opening night
performance at the Metropolitan Opera House!

This remarkable achievement is a testament
to your extraordinary skill, great talent,
and dedication to excellence. For years
you have entertained and inspired opera fans
across the country and around the world with
your unparalleled performances, and I know you
must be proud of all you have accomplished. I
wish you much continued success and happiness.

Hillary and I hope you and your family are well,
and we send our very best.

Sincerely,

BILL CLINTON

BC/MV/SH/DWB/lynn (Corres. #4484705)
(10.domingo.p)

cc: Renee Sagiv, 97 OEOB
cc: John Wertman, 97 OEOB
cc: DWB/SPM, 94 OEOB

Xeroxed copy of personally signed original to NH
through Sean Maloney

CLEAR THRU SEAN MALONEY

PRESIDENT TO SIGN

Plácido Domingo Takes On the Record Books

9/27

	Plácido Domingo	Enrico Caruso	Ezio Pinza	Antonio Scotti	Margarete Matzenauer	Giovanni Martinelli	Robert Merrill
MOST OPENING NIGHTS AT THE MET	18	17	9	8	8	8	8
MET CAREER	1968-present	1903-1920	1926-1948	1899-1931	1911-1930	1913-1945	1945-1975

Source: Archives of the Metropolitan Opera

The New York Times

99 SEP 27 AM 11:37

By ANTHONY TOMMASINI

Baseball fans may be caught up in the home-run race between Sammy Sosa and Mark McGwire, but if all goes according to plan, opera buffs will be cheering tonight as the tireless tenor Plácido Domingo hits a few high notes into the top balcony of the Metropolitan Opera House and breaks an operatic record that has stood longer than Babe Ruth's 60-homer season.

The Metropolitan Opera opens its season tonight with a popular double bill: Mascagni's "Cavalleria Rusticana" and Leoncavallo's "Pagliacci." And for the 18th time in his career Mr. Domingo will star in a Met opening-night performance, surpassing Enrico Caruso's tally of 17. To drive home the point, it would seem, Mr. Domingo is setting the record by singing Canio in "Pagliacci," Caruso's signature role.

Caruso sang his 17 opening nights during just 18 seasons, from his Met debut as the Duke in Verdi's "Rigo-

letto" in 1903 through 1920 with his portrayal of Eleazar in an opera he championed, "La Juive" by Halevy. This near-consecutive streak indicates how Caruso dominated his era. Had he not died of pleurisy at 48 in 1921 he would have no doubt added to his total.

Mr. Domingo's 18th opening night comes as he begins his 31st season with the Met. His first opening night was in 1971 with the title role in Verdi's "Don Carlo." As he relaxed

recently in his dressing room at the Met after a rehearsal for "Pagliacci," looking comfortable in a long silk bathrobe, Mr. Domingo, 58, seemed as energetic and ambitious as ever.

He said he had always assumed that Caruso's record would never be topped. "But when I was in my 11th or 12th opening night somebody asked me, 'Do you realize how close you are to the number of times Caruso opened the Met season?' What can I tell you? I started to think maybe I can do it." For now he has no plans to stop at 18, provided the Met continues to offer the dates, and his voice holds out.

Vocal excellence and popularity are hardly the only factors that go into a singer's being so honored. Forced to choose, some artists might prefer other Met plums, like being

Continued on Page A21

NEWS SUMMARY

A2

Arts	B1-8
Business Day	C1-20
Editorial, Op-Ed	A22-23
International	A3-9
National	A10-16
New York	A19-21
Sports/Monday	D1-10

Obituaries	A17
Weather	A18

Classified Ads	A21
Auto Exchange	A21

Updated news: www.nytimes.com

96 DAYS TO GO! THE NEW YORK TIMES Magazine Millennium Countdown sponsored today by Luxuryfinder.com — ADVT.

Letter to
Domingo

Send to Burkhardt?

Yes ✓

No



October 18, 1999

Ms. Jordan Tamagni
Number 45
2220 20th Street, N.W.
Washington, D.C. 20009

Dear Jordan:

I have received your kind and thoughtful letter of September 25, and it is with deep regret that I accept your resignation as Special Assistant to the President and Presidential Speechwriter. I am truly grateful for all you have done on behalf of my Administration and our nation.

Throughout your tenure, you have demonstrated an unwavering commitment to personal excellence and an enduring faith in public service. As Executive Assistant to the Counsel to the President, you contributed to the efficient and effective operation of the White House Counsel's Office, and as one of my speechwriters, you have helped me to convey my vision for America with clarity and creativity. Working long hours and meeting tight deadlines, you have consistently gone above and beyond the call of duty, and you can be proud of your role in our efforts to improve the lives of all Americans. I will always consider you an important part of my White House team, and we all will miss your quick wit and warm heart.

I'm confident that your experience and skills will continue to serve you well as you move on to new challenges at America On Line. As you begin this new chapter in your life, Hillary joins me in sending best wishes for every happiness and much continued success.

Sincerely,
BC/WMW/DDA/DC/pfs-lynn
(bcppo)
(10.tamagni.j)

(Corres. #7013428)

BILL CLINTON

SENT TO:

Ms. Jordan Tamagni
Number 45

2220 20th Street, N.W.
Washington, D.C. 20009

cc: ~~Tim Saunders~~, 5 OEOB

cc: ~~DWB/SPM~~, 94 OEOB

cc: ~~Woynab Wondwossen~~, 97 OEOB

cc: John Wertman, 97 OEOB

Xeroxed copy of signed original to NH through Sean Maloney

CLEAR THRU SEAN MALONEY

PRESIDENT TO SIGN

Wayne
JORDAN TAMMISTE
Buckman

9/27

September 25, 1999

FOI2 RE: BC SIG

SPH

27

Dear Mr. President:

After more than four years at the White House, I have decided to accept a job working for Steve Case at America On Line. It was a difficult decision, and I will miss my work here more than I can say -- although the very first thing I plan to do at AOL is convince Steve Case to join the Welfare to Work Partnership!

I know that many departing staffers write to you about the high points of their White House service. For me, they are too numerous to count. But before I leave, I do want to share a few of the memories I will take with me.

First, the laughs -- and there were many. I'll never forget the yearly string of dinners we speechwriters ruefully call "comedy season": the awful Alfalfa Club, the gruesome Gridiron, the raucous Radio and Television Correspondents Dinner, and the daddy of them all, the wicked White House Correspondents Dinner. I think we sweat over those jokes more than we did over the policy announcements in the State of the Union -- but we shouldn't have. We probably could have given you Borscht Belt humor ["Take the Congress -- please!"], and you still would have brought the house down. I doubt that anyone who watched you interact with your "clone," embrace "Prime Minister" Shoreb Arnsvat, or take a well-deserved shot at Sam Donaldson will ever forget it. I know I won't.

Then there were more sobering moments. Earlier this year, when the conflict in Kosovo was raging, you decided to conclude your remarks at the White House Correspondents Dinner by talking about what we were trying to achieve in the Balkans. In less than ten minutes, as the motorcade waited, you wrote a passage that captured all the passion and purpose of our mission in Kosovo. I have a picture that was taken right after you finished reading us the new passage, and our faces say it all: we were, quite literally, in awe.

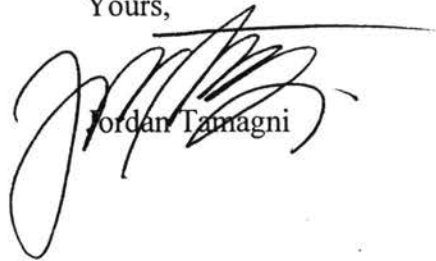
I remember another time when you traveled to the Cessna Factory in Wichita to talk about welfare reform. Two women had spoken first about how getting off welfare had changed their lives. You were clearly moved by their stories, so much so that you abandoned your prepared text and spoke from the heart about perseverance, human dignity, and the duties we owe to one another. The fact that I had written the remarks you put aside didn't bother me, because I was one of the people you inspired that day.

But of all the remarkable moments I experienced as your speechwriter, nothing tops your last State of the Union address. The entire world was watching; waiting to see what you would say, and whether you would waver. But you proved that night -- and many times since -- what it means to rise above personal adversity and partisan attacks for the good of an entire people. I was never so proud to serve you as I was that night, and I will always treasure the memory of you standing at the podium, energized and fully engaged in the work you were born to do.

Just after I started working at the White House, I tacked up a Bible passage that I have contemplated on a near-daily basis ever since. It reads: "Do not be conformed to this world, but be transformed by the renewing of your minds." More simply put, we have an obligation not to accept the world as we find it, but to work to leave it a better place. Mr. President, I have been both transformed and renewed by the honor of working with you to meet that challenge. I will never forget you, or this time.

With deep respect and lasting affection, I am

Yours,

A handwritten signature in black ink, appearing to read 'Jordan Tamagni', with a large, stylized initial 'J' and a horizontal line extending from the end of the signature.

Jordan Tamagni

September 25, 1999

Dear Mr. President:

After more than four years at the White House, I have decided to accept a job working for Steve Case at America On Line. It was a difficult decision, and I will miss my work here more than I can say -- although the very first thing I plan to do at AOL is convince Steve Case to join the Welfare to Work Partnership!

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With deep respect and lasting affection, I am

Yours,

A handwritten signature in black ink, consisting of a stylized 'J' followed by a horizontal line.

Jordan Tamagni

October 18, 1999

Ms. Martha Riley Brown
Truman Elementary School
441 West Post Road, N.W.
Cedar Rapids, Iowa 52405

Dear Marty:

Thank you so much for your letter and warm words of support. I was pleased to learn about the success of Truman Elementary's study of President Truman, and I'm delighted that the federal government was able to provide your school with the resources to establish this program.

I firmly believe that the recent advances in technology present limitless possibilities for strengthening our education system and enriching the learning experiences of our children. That is why I have worked so hard to connect every classroom to the Internet. Because of the Internet, for the first time in history, children in the most isolated rural towns, the most comfortable suburbs, and the poorest inner-city schools will have the same access to the same universe of knowledge.

As we continue our efforts to ensure that our schools provide all our young people with the high-quality education they deserve, I'm glad to know I can count on your help. Keep up the good work!

Sincerely,

BILL CLINTON

BC/CKS/DDA/SH/DC/emu-ckb-bws (Corres. #4454344)
(9.brown.mr)

cc: DWB/SPM, 94 OEOB
cc: John Wertman, 97 OEOB

Marty Riley Brown 7-19-99

7/20

July 16th, 1999

Dear Mr. President,

I would like to take this opportunity to thank you for a grant program that you initiated almost 6 years ago. I teach art at Truman Elementary in Cedar Rapids, and serve on the Technology committee. In the 97-98 school year we applied for and receive a grant from the Technology Literacy Challenge Fund. We received just under \$50,000.00 to use for computers, software and training to study the life of our namesake, Harry S. Truman. In the 98-99 year we applied for the second phase of the grant, and just received another 25,000.00. This has allowed us to do wonderful things in our building. The student's knowledge of computers, web sites, and software has greatly improved. They have really enjoyed using e-mail with pen-pals from Independence, Mo. It would be nice if this kind of money was available to all schools, all the time, but as a taxpayer, I appreciate that this money is available to schools and teachers with strong ideas and a willingness to apply for a grant. It's a great way to reward the "drive for excellence". In 97-98 we were the only school in CR to receive this grant, but because of our success, more schools in our town applied and now this year, I know of three "winners" in our district. In my opinion, this is an excellent way to help schools and teachers. Thank you for your continued support of education.

7/19/99

Marty Riley Brown
Truman Elementary School
441 West Post Rd. NW
Cedar Rapids, Ia 52405

After you have seen,
we will send to
~~Podesta~~ -
Burkhardt



copied
Smith
Podesta
Burkhardt

Carl

7-19-99

Do you
cc him letter to GTS

President Clinton
from
Martha Brown
Cedar Rapids School Teacher

October 18, 1999

Mr. Leon H. Charney
31st Floor
1441 Broadway
New York, New York 10018

Dear Leon:

Thank you for your thoughtful note and your warm words of encouragement. Your friendship and support mean more than you know.

As always, I am grateful for your strong interest in the Middle East peace process. While we have faced many hardships on the journey toward a permanent settlement, I assure you that I remain committed to pursuing our important work in the region.

Hillary and I hope you and your family are well, and we send our best.

Sincerely,

BILL CLINTON

BC/WMW/DDA/SH/DC/pw-ckb-bws (Corres. #4468989)
(9.charney.1)

cc: DWB/SPM, 94 OEOB
cc: John Wertman, 97 OEOB

LEON H. CHARNEY

1441 Broadway
New York, NY 10018

7-19-99

Leon H. Charney

7-19-99
7/20
After you have seen,
we will send to
Barkhardt -
June 15, 1999



Dear Mr. President,

Just a note to thank you
for your invite to the White House
theatre and your hospitality last
week- Especially the Pop-Con.

More importantly I have praised your
Presidency for the last 3 yr. ~~off~~ on my
T.V. Show. You have been ^{an} outstanding
leader & will be remembered as such.

Chris Craygar has many of these types

As you know my area of great interest
is in the Middle East. On many occasions
sitting with my friend Pres. Ezer Weizman
we have discussed your fantastic efforts
despite many "Jama" obstacles. My hope
is you will find time to continue
these efforts. It is not easy but we all
are ready to help.

Best Wishes
LH C

Leon H. Charney

June 15, 1999

P.S. I had lunch Friday at
the Senate with former Senator
Vance Horthke of Indiana. I had
Sergeant Gys as his Counsel at
the Senate. He asked if I
would join him in a Committee
which would seek your nomination
for the Nobel Peace Prize.
I told him absolutely.

7-19-99

To President William Clinton

LD
out

9/21
October 14, 1999

Mr. Lew Wasserman
Universal City, California

Dear Lew:

We are delighted to join your family, friends, colleagues, and many admirers in congratulating you as you are honored by the Los Angeles Millennium Celebration Committee as Man of the Century.

This unique tribute is a fitting recognition of your outstanding contributions to the entertainment industry and to the life of our nation for the better part of this century. As a business leader, you have worked with vision and energy to advance America's entertainment industry and make it the envy of the world. As a humanitarian, you have brought hope and help to countless people and strengthened the American community. As a citizen, you have been a champion of democratic values and a trusted advisor to Presidents of both parties. And, throughout your life and extraordinary career, you have demonstrated that Americans can do well by doing good. You have set a remarkable example of leadership and compassion for us all.

As you receive this wonderful recognition from your industry, we send our warmest wishes for continued success and every happiness in the years to come.

Sincerely,

BC/SK/MAH/MAH/DC/DC/pfs-efr-ddj-lynn-mah (Corres.
#4483443)

(9.wasserman.mah)

(Event: 10/15)

cc: Presidential Messages, 91 OEOB

cc: DWB/SPM

SENT TO:

Ms. Ann O'Connor

Vice President, Governmental Affairs

Universal Studios

150 Universal City Plaza

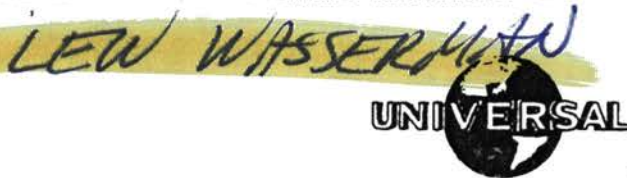
Universal City, California 91608

Xeroxed copy of personally signed original to NH through Sean Maloney

CLEAR THRU SEAN MALONEY

PRESIDENT TO SIGN

DO NOT MAIL -- RETURN TO CARMEN FOWLER, 91 OEOB, FOR DISPATCH



9/21
 Sign
 We should go

ANN O'CONNOR
 VICE PRESIDENT - GOVERNMENTAL AFFAIRS

August 23, 1999

Via Fax: 202/456-6771

9-16-99

Ms. Capricia Marshall
 Office of the First Lady
 The White House
 1600 Pennsylvania Avenue,
 East Wing, Suite 200
 Washington, DC 20500

To Burkhardt for reply?
 Yes ☒ No ☐

'99 SEP 16 PM5:54

Dear Capricia:

As we approach the year 2000, many people are reflecting on incredible moments and memorable people that have helped shape, define and redefine our history. People are also looking to celebrate this one-of-a-kind New Year's in a unique and special way that will create memories to last a lifetime.

In Los Angeles, the entertainment capital of the world, we will be starting the Millennium by honoring Lew Wasserman, Chairman Emeritus of Universal Studios, Inc. as Man of the Century at our MADE IN HOLLYWOOD benefit at Paramount Studios on New Year's Eve.

As you so very well know, Lew Wasserman is a legend in our community. He served on the Board of Directors of the Seagram Company Ltd. From July 1995 to February 1998. Previously, he was Chairman of the Board and Chief Executive Officer of MCA INC., a position he held from June 5, 1973. Mr. Wasserman is a Trustee of the Ronald Reagan Presidential Foundation, the Carter Presidential Center, the Lyndon Baines Johnson Foundation and the John F. Kennedy Library. The significance of his impact on the entertainment industry is immeasurable, as are his civic and charitable contributions to the City of Los Angeles.

It would mean so much to Lew to receive a personal congratulatory letter from President Clinton and the First Lady, as well as their photographs, which will be included in a special Commemorative Book for the MADE IN HOLLYWOOD Benefit. Your acknowledgment would make this special honor even more memorable.

The MADE IN HOLLYWOOD benefit will provide a legacy of support, in Lew's name, for the Los Angeles Public Library's reading enrichment programs for children. Our goal of raising one million dollars will establish the 21st Century Fund for Children and Reading, which will sustain the Library's efforts to encourage a love of reading, learning and libraries among the young people of Los Angeles.

MADE IN HOLLYWOOD is chaired by Janet and Bruce Karatz and co-chaired by Nancy Daly Riordan. Mayor Richard Riordan is an honorary chair and Joni Smith is the Benefit Chair.

We look forward to hearing from you and thank you for helping to make this New Year's a night to remember.

Sincerely,

Ann O'Connor

Ann O'Connor

UNIVERSAL STUDIOS

100 UNIVERSAL CITY PLAZA UNIVERSAL CITY CA 91608 TEL 818 777 9632 FAX 818 866 3363

Copied to HK
 P
 P
 1
 2
 He



ANN O'CONNOR
VICE PRESIDENT - GOVERNMENTAL AFFAIRS

August 23, 1999

Via Fax: 202/456-6771

Ms. Capricia Marshall
Office of the First Lady
The White House
1600 Pennsylvania Avenue,
East Wing, Suite 200
Washington, DC 20500

9-16-99

To Burkhardt for reply?
Yes ☒ No ☐

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Sincerely,

Ann O'Connor

Ann O'Connor

UNIVERSAL STUDIOS

100 UNIVERSAL CITY PLAZA UNIVERSAL CITY CA 91608 TEL 818 777 9632 FAX 818 866 3363

*Sign -
We should do*

*Copy to Nancy +
Hiram
Patti Solis
Pam Cicelli
→ 1. letter to go
2. + new photo
of the 2 of them together*

9/21

OK to do Pls log.

Carman - Pls do as bc sig.

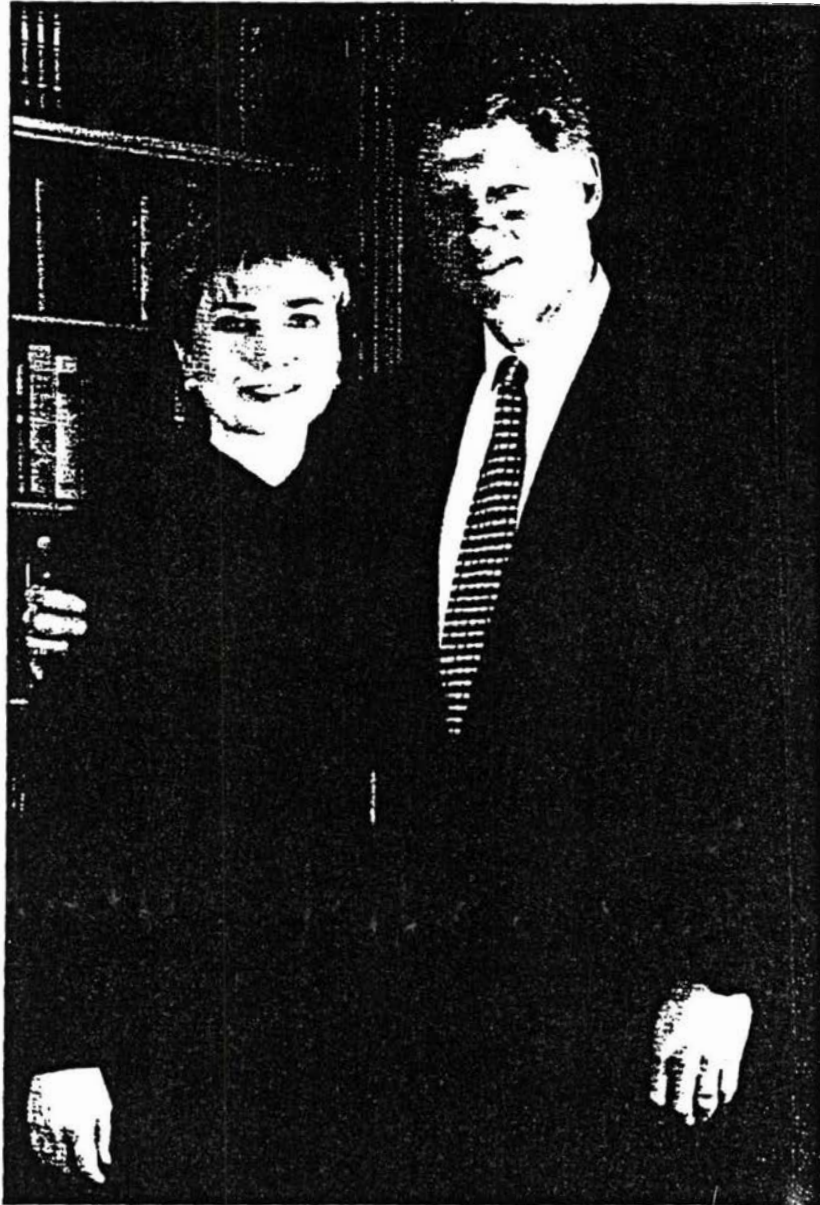
Ch on needed date. Tx

Make copy of this for me.

Tx

R

AN EVENING HONORING



THE PRESIDENT OF THE UNITED STATES
WILLIAM JEFFERSON CLINTON AND
FIRST LADY HILLARY RODHAM CLINTON
JUNE 13, 1998