

FOIA MARKER

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Collection/Record Group: Clinton Presidential Records
Subgroup/Office of Origin: Correspondence
Series/Staff Member: Daniel Burkhardt
Subseries:

OA/ID Number: 15168
FolderID:

Folder Title:
Sean Maloney Assignments Done July 1999 [2]

Stack:	Row:	Section:	Shelf:	Position:
S	44	5	6	1

July 12, 1999

PERSONAL

Mr. Samuel R. Harris
98 Manchester Drive
Buffalo Grove, Illinois 60089

Dear Sam:

Ken Apfel passed along your thoughtful letter and the signed copy of your book. I'm pleased to have them and to know that you were able to participate in the Holocaust Memorial Observance program, and I understand that you conveyed a powerful message. I look forward to reading your account of your wartime experiences. Your story sounds both moving and inspiring.

There will one day come a time when the Holocaust will pass from living reality and shared experience to memory and history, and each of us has a solemn obligation to ensure that this tragedy is never forgotten. By sharing your personal story, you are helping the world heed the lessons of history, and I thank you for speaking out.

Hillary and I send our best wishes.

Sincerely, **BILL CLINTON**

BC/WMW/DDA/DWB/bws-lynn (Corres. #4400190)
(7.harris.sr)

cc: Neal Sharma, 97 OEOB
cc: Tracy Sisser, 97 OEOB
cc: SPM/DWB, 94 OEOB
cc: Gifts, 457 OEOB, w/incoming

Xeroxed copy of personally signed original to NH
through Sean Maloney

CLEAR THRU SEAN MALONEY

PRESIDENT TO SIGN

6/23

Send to Burkhardt
for reply? /

yes ☒

no ☐



SR

SAMUEL R. HARRIS

98 Manchester Drive, Buffalo Grove, Illinois 60089
Telephone (847) 808-8018

THE COMMISSIONER OF SOCIAL SECURITY
BALTIMORE, MARYLAND 21235

May 28, 1999

President and Mrs. William J. Clinton
The White House
Washington, DC 20500

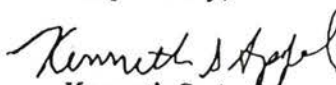
'99 JUN 22 PM2:10

Dear Mr. President and Mrs. Clinton:

At a recent Holocaust Memorial Observance Program held here at the Woodlawn Headquarters of the Social Security Administration, we were deeply moved by the remarks of the keynote speaker, Mr. Samuel R. Harris. Mr. Harris survived a harrowing childhood in prison camps until his liberation at age 9½. The unofficial theme of this Observance was a reading, "We Remember Them" and his powerful message helped to ensure just that.

Mr. Harris has asked that I forward a signed copy of his book, *Sammy: Child Survivor of the Holocaust*, to you along with his personal letter. He is a man to be recognized and honored for his courage, perseverance, and his heart.

Respectfully,


Kenneth S. Apfel
Commissioner
of Social Security

Enclosure

SAMUEL R. HARRIS
98 Manchester Drive, Buffalo Grove, Illinois 60089
Telephone (847) 808-8018

5-20-'99

Dear President and Mrs Clinton,

"Days of Remembrance", a program presented by the Social Security Administration in Baltimore was the finest event of its type I have ever attended. I was honored to be the keynote speaker.

As a child survivor I was moved by all the participants and the attentiveness of the audience. I was especially moved when commissioner Appel made so many touching remarks.

The Clinton administration is doing much to soothe the wounds of the few holocaust survivors.

Thank you
Samuel R. Harris

P.S. I wish that I could vote for you a third time.

SAMMY

Child Survivor
of the Holocaust



SAMMY'S STORY
(Schindler's Ark)
with Cheryl Corder

Dear President and Mrs. Clinton

We have so many children in our country who are going through hard times. This book is about me, one of the youngest children survivors who has gone through tough times who made it with the help of so many others.

I agree with you that "It Takes a Village". In my case it took the whole world. It is my hope that this book may also help those who are suffering; to replace despair with hope.

Thank you for all of your accomplishments for the benefit of those who love democracy. As a child survivor of the holocaust I applaud you for your actions in Yugoslavia!!!
Respectfully,
Samuel R. Harris

SAMMY:

Child Survivor of the Holocaust



Samuel R. Harris

(Szlamek Rzeznik)

with Cheryl Gorder

Holocaust Memorial Observance

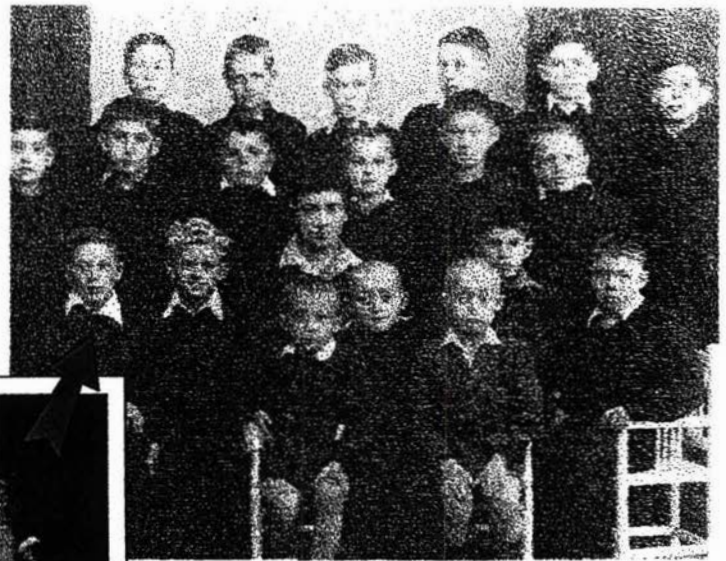
April 11 - 18, 1999



Guest Speaker
Samuel R. Harris



9 years old



Sam in an orphanage
Lublin, Poland

Program: 
Monday, April 12 - 10:30 AM
Altmeyer Auditorium

Days of Remembrance:
"HIDDEN CHILDREN OF THE HOLOCAUST"

5/14

July 12, 1999

Mr. Irvin M. Kipnes
4337 Marina City Drive PH 43
Marina Del Ray, California 90292-5834

Dear Irv:

Thank you for updating Hillary and me on the progress of *The Politics Channel*. I'm delighted that things are going so well.

I am pleased that your vision of encouraging participation in the political process by increasing access to the media for both political parties is becoming a reality. Thanks again for all your dedicated efforts. You have my best wishes.

Sincerely,

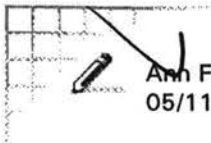
BILL CLINTON

BC/NS/DDA/DC/pfs (Corres. #4404690)
(7.kipnes.im)

cc: Ann Lewis, WW
Neal Sharma, 97 OEOB
DWB/SPM, 94 OEOB
w/cy of inc. First Lady's Corres., 17EW

IRVIN M. KIPNES

5/14



Ann F. Lewis
05/11/99 03:02:43 PM

THE PRESIDENT HAS SEEN
5-13-99

Record Type: Record

To: Nancy V. Hernreich/WHO/EOP
cc: Mary Morrison/WHO/EOP
Subject: Irv Kipnes

Irv Kipnes asked me to pass on to the President that he is making great progress with his cable channel ; he and George Mitchell met with TCI yesterday, and he thinks it is really going to happen in time for 2000. The President has been so encouraging about this idea that Irv wanted to be sure he knew.

5-13-99

Don't meet
to win a
thin one.

After you have seen,
we will send to
Burkhardt for reply.

OK
PB





Department of Energy
Washington, DC 20585

June 25, 1999

7/9 628
99 JUN 28 AM 9:44

The President
The White House
Washington, D.C. 20500

Dear Mr. President:

Effective July 30, 1999, I shall resign my position as Assistant Secretary of Energy for Defense Programs.

You nominated me for my current position on May 10, 1993. I was confirmed by the Senate and was sworn in on August 9, 1993. On July 3, 1993, you announced that it was the Administration's goal to seek a Comprehensive Test Ban Treaty. You directed the Department of Energy to begin a Stockpile Stewardship program, whose purpose is to maintain the safety and reliability of our nuclear weapons stockpile under such a test ban. You were able to sign the CTBT on September 24, 1996, and while the treaty has not yet been ratified by the U.S. Senate, I am sure that it will be and will be remembered as a major contribution of your Administration.

Stockpile Stewardship has become the largest individual science and technology program in the world and is recognized as one of the finest. It has reinvigorated the U.S. supercomputing industry and the three nuclear weapons laboratories and will have a major impact on science and technology well into the 21st Century. Most important, a robust Stockpile Stewardship program will continue to underpin the Nation's national security. It has become, as you have stated, "a supreme national interest."

It has been my job to help develop and lead the Stockpile Stewardship program these past six years, working with over 25,000 people in the national laboratories, the weapons production plants, the Nevada Test Site, and the Federal system. It has been a rare privilege and honor to serve my country in such a critical position, and I am grateful to you for the opportunity.

Respectfully,


Victor H. Reis
Assistant Secretary
for Defense Programs

Came in interoffice
mail -
Send to Beerhard +
Yes _____
No _____
cc: Exec Clerk
Yes _____
No _____



6/28

Debi -

AP. Coord w/ Clerk.

Tx

Dr

6/29

Clerk rec'd 6/28

6128199

JAN -

Pls. Log this out
NSC is handling this
per Vicki Darnes
NSC

7-9-99

(TS)



Victor H. Reis
Department of Energy
Washington, DC 20585

6-28

99 JUN 28 AM 9:44

June 25, 1999

The President
The White House
Washington, D.C. 20500

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Respectfully,

VHR
Victor H. Reis
Assistant Secretary
for Defense Programs

cc: Secretary of Energy

*Come in interoffice
mail -*

Send to Beerhard +)



Yes ☒

No ☐

cc: Exec Clerk

Yes ☒

No ☐

6128199

c

7/6



Christopher K. Scully
07/06/99 11:09:41 AM

Record Type: Record

To: Janice H. Vranich/WHO/EOP@EOP

cc:

Subject: Re: Michael Leibig letter

Please remove Michael Leibig from the Tickler. NRN per Karen Tramontano.

----- Forwarded by Christopher K. Scully/WHO/EOP on 07/06/99 11:09 AM -----

Karen Tramontano

06/03/99 07:58:40

PM

Record Type: Record

To: Christopher K. Scully/WHO/EOP@EOP

cc:

Subject: Re: Michael Leibig letter

i've talked w/ him we do not need a written response i have to figure out how to get thi s done

EW 3/31/99

ZWERDLING, PAUL, LEIBIG, KAHN, THOMPSON & WOLLY, P.C.

4012 WILLIAMSBURG COURT

FAIRFAX, VIRGINIA 22032

(703) 934-2675

ABRAHAM L. ZWERDLING (1914-1987)

ROBERT E. PAUL*
MICHAEL T. LEIBIG*

THE WHITE HOUSE
WASHINGTON

Date

4/12

To: Karen Tramontano

From: The Staff Secretary

As discussed.

Correspondence will be
in touch with you re!
a reply.

Phil



cc: Don Burk

203 3/31/99

ZWERDLING, PAUL, LEIBIG, KAHN, THOMPSON & WOLLY, P.C.

Staff Sec

4012 WILLIAMSBURG COURT

FAIRFAX, VIRGINIA 22032

ROBERT E. PAUL*#+
MICHAEL T. LEIBIG*+
WENDY L. KAHN*#
WILLIAM W. THOMPSON, II*#+
MICHAEL S. WOLLY*0
DANIEL G. ORFIELD*#0

(703) 934-2675

ABRAHAM L. ZWERDLING (1914-1987)

FAX: (703) 934-2678

WASHINGTON OFFICE
1025 CONNECTICUT AVENUE, N.W., SUITE 712
WASHINGTON, D.C. 20036-5405
(202) 857-5000
FAX: (202) 223-8417

AARON M. NISENSEN*#+
CARLA MARKIM SIEGEL*#+

1421 PRINCE STREET, SUITE 330
ALEXANDRIA, VIRGINIA 22314
(703) 548-4572
FAX: (703) 683-9048

*DC #MD +VA 0NY

March 29, 1999

The Honorable William Jefferson Clinton
President of the United States
The White House
Washington, D.C. 20500

99 APR 8 PM 2:48

**Re: Georgetown Class of '68 & The Uniformed Division
of Secret Service**

Dear Bill:

After nearly six years of your Presidency of which I am so proud, I finally feel compelled to write to you to let you know how proud I have been of you as a member of the Class of 1968. You may not remember the time at Georgetown when a group of us left the campus for Selma and the voter education drive which ended in the March to Montgomery, but I remember at the time worry about how few students on the main campus and in the Foreign Service School from the south (I was from Kentucky), supported what we were doing. I was told specifically that Clinton from Arkansas was a strong supporter. That struck me then, as it does now.

I meant to write to you sooner, during the pressure of the Lewinski affair. However, my work made that difficult. In addition to my teaching at the Georgetown Law Center, I am general counsel to the International Union of Police Associations and the Uniformed Division Officers Association of the Secret Service. In that role, I represent approximately twenty members of the Uniformed Division who, over their strong objections, became witnesses in Mr. Starr's investigation. The experience was uncomfortable for them. After more than twenty-five years representing working people and twenty years representing working law enforcement officers, including more than fifteen years as general counsel to the Uniformed Division Officers, it was my experience that the Independent Counsel's Office treated these committed law enforcement officers with outstanding records with less respect, less professionalism, and less common courtesy than any attorney, prosecutor, legal

or judicial officer has ever treated any client I've represented, including officers charged with serious misconduct. It upset them, as it upset me, in no little part because you were the target of the process.

I wanted to let you know that I admire the way you have handled this last difficult year. I wish I was writing for that purpose alone. However, I am writing because I am pressed to write for another reason.

Unfortunately, the working officers of the Uniformed Division work under a labor management relations system which severely limits their rights. They are not covered by the system available throughout the federal government to nearly all other working people including the majority of law enforcement officers. For example, we have represented the Pentagon Police Officers who have full federal meet and confer collective bargaining rights, and work under a contract which controls their working conditions. No such system is applicable to the Uniformed Division. As I am sure you recall, during your first term and working at the behest of the International Union of Police Associations, you considered amending the Executive Order which denies the officers of the Uniformed Division basic union and collective bargaining rights. That effort failed. The Order still needs revision. However, it initially resulted in some optimism that working within the Department of Treasury there would be an effort to establish a labor management meeting system in which some level of joint labor management "meet and confer" activity would take place. Some effort in that direction was instituted by the Director and the Chief of the Uniformed Division. However, by mid-1998 that effort sputtered and died.

Meanwhile, the Uniformed Division and the entire Secret Service was drawn by Mr. Starr into the investigation of the Presidency -- an experience as intense as any in the history of the Secret Service. That uncomfortable experience was particularly stressful to the Uniformed Division, which as the result of the working arrangement between the Justice Department and the Office of the Independent Counsel, bore the brunt of the investigation with only very limited exposure of the non-Uniformed portion of the Service. Unfortunately, that experience has combined with the increasing pressure for the security services of the Secret Service as we go into the next round of Presidential elections. This puts a great deal of stress on the Uniformed Division and the officers within it.

Rumors abound and reliable information is difficult to come by. Planning and decision making directly impacting on the working officers of the Uniformed Division is not shared with them. Study groups and task forces on the future of the Division meet and make recommendations without the participation and input from the Uniformed Division Officers Association. Structural and administrative changes are made without input or discussion. For example, posts are reassigned or redesignated and officers removed from permanent



posts only to be returned to those same posts on a temporary basis. Access to out of town assignments and voluntary overtime is denied officers on the basis of the proper use of leave. This occurs in situations where the leave is clearly within the protection of the Family Medical Leave Act. However, since FMLA issues on the federal level must be presented through the available grievance procedure and since, by operation of the Executive Order mentioned above, the Uniformed Division has no effective grievance procedure in which an officer may be represented by counsel, there is no avenue for appeal of violations of the officer's family leave rights. There are many other examples of these problems.

Beyond this, while the word is circulated that a task force or focus group met and made recommendations concerning a reorganization of the Service and the replacement of command officers within the Uniformed Division by non-uniformed agents, the related process moves forward secretly and without the participation of representatives of the working officers involved. The Uniformed Division Officers Association has asked for briefings on the situation and for copies of the recommendations and related reports, in order to contribute comments on them. These requests are turned aside or denied. Requests for information are ignored. When some time ago the President of the Uniformed Division shared with me some of the provisions of the Manual which controls personnel rules within the Service (provisions which are in not at all sensitive), he was reprimanded for releasing sensitive information outside the service. This was in a context in which the provisions provided to me were held securely and used only in the context of ongoing FLSA litigation in the United States Court of Claims. There is much more that could be said. There is no question that contrary to efforts to improve management labor relations cooperation eighteen to twenty-four months ago, the situation is deteriorating rapidly. Many of my clients perceive this deterioration as arising directly from the pressures placed on the Service by the investigation of the OIC. It no doubt is intensified by the increasing demand on the resources of the Service.

There are very few avenues available to the Uniformed Division Officers Association to improve these situations. No realistic labor management system exists; Congressional interference or appeals are not very attractive; no effective grievance procedure exists; those with the authority to share information or include the working officers in the process do not seem predisposed to do so. I write because I know in my heart that this is not a system of employer/employee relations which reflects either your values or your commitment to labor. I implore you to do whatever you can to move to improve the situation. Sam Cabral, the President of the International Union of Police Associations, Steve Smith, President of the Uniformed Division Officers Association, a committee of all of those involved, and I are willing to meet with anyone any time to see if something that might be done.



Again, keep up the good work. I am proud of you.

Sincerely,

A handwritten signature in black ink, appearing to read "Michael T. Leibig", written over the word "Sincerely,".

Michael T. Leibig

MTL/blf

6/4
July 2, 1999

William Deagle, M.D.
Suite 220
7030 South Yosemite
Englewood, Colorado 80112

Dear William:

I read your words about the miraculous survival of Mark Taylor. What an uplifting story and testament to the courage and faith of an exceptional young person.

During my time in Littleton, I was deeply moved by the feelings of hope and optimism shared by so many. Although I know it will be difficult for the community to recover after such a tragedy, the extraordinary spirit of students like Mark, and the caring and support of the people of Littleton, will help lead toward a future full of promise. I commend you for all you are doing to help your community heal, both physically and spiritually. You all remain in my thoughts and prayers.

Sincerely,

BILL CLINTON

BC/RMS/NS/DC/lynn-efr (Corres. #4388029)
(6.deagle.w)

cc: Neal Sharma, 97 OEOB
cc: ~~DWB/SPM, 94 OEOB~~
cc: Renee Sagiv, 97 OEOB

6-3-99

William Deagle ^{BC}

6/4

COLUMBINE HIGH LORD'S PRAYER

I wanted to relay a story that had its culmination today, Monday, May 10th, 1999. Mark Taylor, a young 16 year old new student of three weeks at Columbine High School was the victim and survivor of the massacre. He miraculously took four bullets in his left chest entering where his heart was, and exiting from the opposite arm pit. He also took a bullet in the left upper thigh. The surgeon stated, she had never seen anyone survive such a terrible number of wounds to the chest without hitting a major vessel, the spinal cord or a bronchus. Mark's miraculous survival of what should have been mortal wounds, was truly supernatural.

Today, as his physician, I saw Mark and his fine Christian spirit is unshaken. He knows and receives that the Lord must have a great work for him. To demonstrate the magnitude of the miracle, if a steel rod were to be inserted at the site of entry and exit of just one of four bullets it should have pierced his heart, major vessels or spinal cord. There is no rational explanation as the entry point were directly over the left ventricle of his heart.

his courage, and all the children and one Columbine High, I prayed for the Lord to as a requested representative of Mark by Holy Spirit revealed immediately that the Lord's Prayer.

6-3-99

Marla E. 6-3-99
 This is us for
 you -
 Do you want
 it? We need
 reply to him, regarding
 on his etc

After you have seen,
 we will send to
 Burkhardt for reply-



" Our Father, who art in heaven, hallowed be thy name in our schools. Thy kingdom come, Thy will be done in our public institutions. Give us this day our daily bread of the Word of God, and forgive our neglect of our young people but lead us not into the temptation of teaching them that they are just highly evolved slime, instead of an infinite gift from the Father. Deliver us from the evil of separation of church and state, and may prayer and the Lord be welcome in our schools instead of pipe bombs, automatic weapons, videogame wars, and gangs. May we forgive those who have committed murder, taught sexual immorality and made a world without hope and a Loving Creator. For Thine is the Power to rule all peoples of the Earth forever in Your Kingdom, for no nation will long stand without praising your Glory and Righteousness. Amen."

Thank you for the opportunity to serve the Lord one more day!!!
Brother William Deagle MD

4/3 ..
July 2, 1999

Mr. Louis N. Magazzu
Freeholder
Board of Chosen Freeholders
Post Office Box 812
Vineland, New Jersey 08362

Dear Louis:

Congratulations on your success with the Cumberland County Empowerment Zone. It was a pleasure to see you at the conference in May.

As you know, my Administration has worked hard to promote economic opportunity in the distressed areas of our nation. I was pleased to propose authorization of the 20 new urban and rural Empowerment Zones designated in January of 1999. This second round of Empowerment Zones builds on the experience of the program's first round, which included eleven EZs (as well as 94 Enterprise Communities) and has resulted in more than \$8 billion in investment to the designated communities as well as an unprecedented number of public-private partnerships. I believe this initiative is critical to ensure that all Americans enjoy and benefit from our current economic prosperity.

Naturally, we cannot achieve these aims without the dedication and hard work of business and community leaders like you. Thank you for your support of the EZ/EC program and for your efforts on behalf of Cumberland County.

Sincerely,

BILL CLINTON

BC/JHO/DDA/NS/pfs-efr (Corres. #4398368)
(6.magazzu.1)

cc: DWB/SPM, 94 OEOB
cc: Neal Sharma, 97 OEOB
cc: Jeffrey Oakman, 97 OEOB

6/3

THE PRESIDENT HAS SEEN

6-1-99



Bus. Phone: (609) 696-4600

CumBurkhard
IL ET

LOUIS N. MAGAZZU

Freeholder
Board of Chosen Freeholders

net

are 2 coop - do you want

P.O. Box 812

Wm

Vineland, NJ 08362-0812

(300-400 new summer 2000)

6-1-99

After you have seen, we will
send to Burkhard + for reply -



6/3
July 2, 1999

Mr. Roger D. Tackett
Vice President
Clark County Board of Commissioners
Post Office Box 2639
Springfield, Ohio 45501-2639

Dear Roger:

Thank you for your kind letter. I was glad that you were able to join me at the White House to remember the brave men and women who gave their lives in service to our nation.

I appreciate the information about the U.S. 68 Bypass project. My Administration supports the project, and we look forward to the State of Ohio making a commitment to contribute funding as well.

Thanks, also, for the invitation to visit the Navistar truck manufacturing plant. Although I do not know what my schedule holds, I have forwarded your letter to my staff in the Office of Scheduling for consideration.

You have my best wishes.

Sincerely,

BILL CLINTON

BC/CKS/NS/DC/ws-efr (Corres. #4383126)
(6.tackett.rd)

cc: IGA, 106 OEOB
cc: w/copy of inc. to Scheduling

cc: DUB/SPM, Rm 94

THE BOARD OF COUNTY COMMISSIONERS
CLARK COUNTY, OHIO

P.O. Box 2639
50 East Columbia Street
Springfield, Ohio 45501-2639
Telephone: (937) 328-2405 Fax: (937) 328-4588

THE PRESIDENT HAS SEEN

6-1-99

6/3

COUNTY ADMINISTRATOR W. Darrell Howard
ASSISTANT ADMINISTRATOR Jeff Johnson
PERSONNEL DIRECTOR Cathy Balas
CLERK TO THE BOARD Shelley White

JOHN DETRICK JAMES E. SHEEHAN ROGER D. TACKETT

The Honorable William J. Clinton
United States of America
The White House
1600 Pennsylvania Ave.
Washington, DC. 20500

copied
Ibama
NSC WW Desk
Benger
Podesta
Barkhardt
(original for
response)



Handwritten signature: W. Darrell Howard
Handwritten signature: Cathy Balas
May 27th, 1999

Dear Mr. President,

I am honored to join you today at the White House as we remember our fallen veterans and all our men and women in uniform around the world.

I proudly served in the United States Marine Corps. in Vietnam and later served as one of your state-wide Co-Chairs for Veterans in your last Presidential Campaign here in Ohio.

I would like to take this opportunity to bring to your attention three important federal endeavors in Clark County and the region:

- The 178th Fighter Squadron and its related missions play a strategic role in our nation's defense. Located at the Springfield Air National Guard Base, the base employs over 1000 personnel and has participated in many diverse support missions around the world ...including standby for action in Kosovo. The continued funding and federal support of the Air National Guard Base here in Springfield is integral to our defense system.
- Likewise, Wright-Patterson AFB, serves as home to over 20,000 service and civilian personnel. With missions ranging from Acquisition and Logistics Management to Aeronautical Research, Wright-Patterson will lead the way for the future defense of our nation; it also needs the continued support of your Administration
- An important economic development initiative that will improve the vitality of our region is the continued federal funding for the Route 68 By-Pass around the City of Urbana, Ohio.

In all, I would be pleased if you were to visit the Clark County/ Springfield area again with an eye toward visiting the nations largest truck manufacturing facility ...Navistar and its new state-of-the-art stamping plant.

Sincerely,

Handwritten signature: Roger D. Tackett

Roger D. Tackett, Vice President

4/3
July 2, 1999

The Honorable John Bryant
Goodwill Ambassador to the
United States of America
Partners for Development
United Nations Conference
on Trade and Development
Suite 3030
707 Wilshire Boulevard
Los Angeles, California 90017

Dear John:

Thank you for your thoughtful letter and the transcript of your remarks at the 5th African-African American Summit. The United States has an important role to play in Africa's transformation, and I'm pleased that you were able to participate in this exciting mission as one of our representatives. I've shared your suggestions regarding the image of Africa in the Western media with members of my staff.

It is vitally important to Africa's future -- as well as to our own -- that our nations work together to promote good governance and sound investment. As we continue working to strengthen our diplomatic and economic ties with Africa, I'm glad to know I can count on your help.

Best regards.

Sincerely,

BILL CLINTON

BC/WMW/NS/DC/ws-efr
(6.bryant.j)

(Corres. #4368024)

cc: N. Sharma, 97 OEOB
cc: DWB/SPM, 94 OEOB

JOHN BRYANT

GOODWILL AMBASSADOR TO THE UNITED STATES OF AMERICA
PARTNERS FOR DEVELOPMENT
UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

6/3

May 25, 1999

Honorable William Jefferson Clinton
President of the United States
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Attention: Jena Roscoe, Associate Director, Office of Public Liaison

Dear President Clinton:

First and foremost, thank you for your recent letter dated May 10th, 1999, concerning the late Commerce Secretary Ronald H. Brown and the unveiling of his portrait. A memorable experience indeed.

I am writing this letter in follow up to the U.S. Presidential Mission to the 5th African-African American Summit, held May 15th through May 22nd in Accra, Ghana. Thank you and your fine staff, particularly Ms. Jena Roscoe, for allowing me to represent our country and you sir, as our President, on this important and worthwhile Mission. I have taken it upon myself to include with this letter a copy of the speech I gave during the Summit proceedings. I hope you find it of interest.

Mr. President, while I have traveled abroad more than a dozen times now, visiting more than 20 countries on four continents, spreading the word and the work of Operation HOPE, Inc., and now the work of the United Nations as well, I have never been more proud to be an American as I was earlier this month traveling on your behalf. Most importantly, this vital meeting of leaders from the African and African-American community was *squarely focused* on the future economic promise of the African continent, and not an agenda of mere charity or hand-outs.

In closing Mr. President, I would like to respectfully suggest that in the future every effort be made to expand the western media coverage of the new message, the new face, and the new promise of Africa. 20 African Heads of State and a U.S. Presidential Mission in support of African trade and democracy is, I believe, an image worthy of expanded coverage.

Thank you Mr. President once again, for your vision and your commitment here. Please know that Labor Secretary Herman, along with White House personnel including Ms. Robin Sanders and Ms. Rosa Whitaker, all represented you well sir.

Wishing you all the best and...

With HOPE,

Ambassador John Bryant
Special Advisor to UNCTAD

cc: Hon. Alexis Herman
U.S. Secretary of Labor
Hon. George E. Moose
U.S. Ambassador to UNCTAD
Jena Roscoe
Robin Sanders
Rosa Whitaker
OHI Board of Directors

6/2/99

Send to Beulchard.



Yes

No

Coordinating
NSC

Yes

No

“BUILDING A NEW GENERATION OF STAKEHOLDERS IN AFRICA”

Remarks Before the

5th African-African American Summit

Accra, Ghana

Africa

Thursday, May 20, 1999

By

Ambassador John Bryant

Founder, Chairman & CEO

Operation HOPE Family of Companies

Special Advisor

United Nations Conference on Trade and Development

First and foremost, I would like to thank the Reverend Dr. Leon Sullivan, Founder of OIC International and the African-African American Summits, along with his daughter Hope Sullivan, for inviting me to speak before you this morning at this our 5th bi-annual gathering in Africa. I would like to bring greetings as well to all Heads of State, Ministers, Ambassadors, honored guests and Delegates gathered here today, on behalf of my fellow members of the U.S. Presidential Mission to the Summit; and most particularly Michael Brown, son of the late Ronald H. Brown. Ronald H. Brown, as America's first African-American appointed U.S. Commerce Secretary, led *the first* U.S. Mission to *the first* African-African-American Summit, with Dr. Leon Sullivan. I am honored that our President, the Honorable William Jefferson Clinton, allowed me to help represent America here this week, as part of the U.S. Presidential Mission to the Summit. I am of course, deeply, deeply honored to be here with you today.

I am here with a simple message, and a simple plan to go along with it. It's as old as the world itself. It's about building stakeholders. A new generation, of stakeholders in Africa.

1. THE POWER OF SELF ESTEEM

I know that I am somebody, because my mother *told me so*.

I know that I can do anything, if I willed it into being, because my father "*showed me*" so. But maintaining a consistent and healthy self-esteem is a struggle for most African-Americans living in modern America today. 400 years of being told that you don't quite measure up actually has an impact on the mental and spiritual health on the individuals and groups that find themselves subject to it. And so, while African-Americans have benefited by way of education, economic opportunities, and within the last generation of two, some significant material wealth, we have paid a price as well. African-Americans have excelled in America *in spite of the fact* that we do not come to the experience with what mainstream America terms "an immigrant work ethic."

Making our story even more miraculous and compelling, *we created the lives we now live*, from scratch. But Black Africans speak of a different experience. They understand better than most that “*we are not human beings having a spiritual experience ~ we are spiritual beings having a human experience.*”

And as such one cannot help but be inspired by century old tales of African Queens and African Kings, or age old stories of wise men, military leaders, working villages, whole families and accomplished lives, or the crop of valuable *current images* in Africa; of Black Heads of State, Black Ministers, Black Ambassadors, and Black doctors, bankers, and captains of industry.

Whether you have lived these lives or not, living *within their context* means that your life cannot and will not be the same; for it has been touched and in some ways forever affected by this profound and undeniable sense of accomplishment. You see, there is a difference between being broke and poor. For “*to be broke is an economic condition, but to be poor is a disabling frame of mind.*”

When I first arrived here in Accra, I had a driver named Ben, and when you looked into his eyes you found out very quickly that while Ben only made \$70 a month (U.S.) in salary, Ben was not a “poor” man. The fact of the matter is that *Ben was rich in spirit*. This is the image of Ben that will stay with me for weeks and months to come.

You found out that Henry and Samuel, waiters at the restaurant we dined at the second night here in Accra, were not “poor” men. There was a dignity and a pride in this thing they did – called *their work*. Henry and Samuel, were rich in spirit.

You quickly discovered that the hundreds of children you saw either on their way to school, on their way back home, or playing in the local fields - they were not “poor” children.

Their smiles, the richness of their laughter and their inner-joy simply betrayed a lack of hope, ...and instead gave an outsider like me a rare insight into Africa's real strategic advantage; in a world obsessed with western ways. So you ask - Can Africa Compete? *Sure it can.*

Because you don't do business with companies, you do business *with people*. And the people of Accra, and I would imagine all of Ghana, share a sense of profound somebodyness; rooted, in a deep, individual, spiritual richness.

There is no "welfare" program here in Ghana. Only *a work program!* Just take a look down almost every street you travel upon, and you see people either buying, selling, or figuring out what they are going to make next. We call that entrepreneurship in America. It could be argued that early America was literally "built" on Black backs, ...and entrepreneurship. What you don't see in Ghana... is begging! I even saw a truck with the following painted on its hood: "*Lazy men, don't eat.*"

A friend's mother who is attending the Summit said to me just yesterday, after observing the pride and commitment of the local, budding entrepreneurial class, "*they just dose, but they never close (for business).*" Powerful motivation for savings ones own life.

Now let's talk about relevance -

The leader of America's civil rights movement, Dr. Martin Luther King, Jr., realized in 1968, when he started the Poor People's Campaign, that one could not legislate goodness, or to pass a law to make people respect you, or to treat you right. Increasingly, in America, abroad *and in Africa*, the road to social justice is paved with the foundation of economic parity.

Case in point. Of the more than 3000 structures damaged in the riots of 1992 in Los Angeles County, not one of them was a home. Why? Because you don't burn that which is your own.

2. HOME OWNERSHIP, SMALL BUSINESS OWNERSHIP, AND HAVING A STAKE IN A CITY.

In 1992 in my city, Los Angeles, 65% of all residents of the inner-city were renters, 35% were homeowners, and get this ~ approximately 38% voted! You vote because you have an enlightened self-interest in what you are voting for.

If you don't have a job, then you probably won't have much of an interest in tax policy.

If you don't own a home in the neighborhood, then you probably don't have much interest in helping to fund infrastructure work for new roads, gutters and potholes.

And so the real issue is as it has always been; and that is one of becoming stakeholders.

3. OPERATION HOPE, INC., ITS PARTNERS FOR CHANGE, AND THE BIG TENT THEORY. *"DOING WELL BY DOING GOOD."*

My plan for building a new generation of stakeholders is Operation HOPE, Inc. Operation HOPE, Inc., founded by me immediately following the riots of 1992 in Los Angeles, California (USA), is America's first non-profit investment banking organization, a leading provider of economic education in the nation, and a growing national and international voice for the under-served.

With a small loan from my own company, Bryant Group Companies, Inc., and a modest first year budget of \$61,000, mostly funded at the onset by the U.S. Federal government, Operation HOPE, Inc. today boasts a \$2 million operating budget which is more than 90% funded by its private-sector partners. Partners who believe that they can find a way to do well by doing good. Partners who believe they have an enlightened self-interest in helping to change neglected and under-served communities into thriving markets, rich in local ownership and local involvement. Operation HOPE, Inc. believes in giving people a hand up, and not a hand-out.

Operation HOPE, Inc. today has 25 full-time employees, 25 bank chief executive officers' on its Board of Directors, including the President of Fortune Magazine, and more than 45 committed FDIC insured banking partners, having more than \$700 billion (U.S.) in combined assets between them.

Owning and operating three for-profit subsidiaries, called Operation HOPE Banking Centers, which exclusively serve under-served communities, Operation HOPE, Inc. today is responsible for facilitating more than \$40 million in commitments for inner-city loans for homeownership and small business ownership, to Black folks and Brown folks who would not have qualified for a loan otherwise, ...and every loan but three, is paid as agreed! OHI is proving that you can indeed "*do well by doing good.*"

But most importantly, Operation HOPE, Inc. is today responsible for educating more than 30,000 adults and children, at low-cost or no-cost, in economic education and economic literacy throughout California's southern region, and soon throughout the nation. This year our goal is to take our *Banking on the Future* economic literacy program national, and possibly internationally right here on the Continent. Using a growing army of volunteer Banker-Teachers, the Banking on the Future program teaches our youth the basics of a checking account and a savings account, and the importance of credit and investment in their young lives; because it's what we don't know that we don't know that is killing us in 1999.

At Operation HOPE, Inc. we don't give loan denials. We take the time to figure out why someone would be declined for a loan, and together with the applicant we create a program inclusive of credit counseling, budget counseling, case management, technical assistance, financial CPR if we have to, loan packaging, loan funding and post-funding technical assistance. It's a vertically integrated system where no one interested in saving their own life gets left out or pushed aside. In the Operation HOPE, Inc. environment check cashing customers become depository customers at banks. Renters become new, proud homeowners. Scrappers become entrepreneurs.

Dreamers become small business owners, and youth grow up “believing that they can.” because they now have enhanced options in their lives.

At Operation HOPE, Inc. we create and nurture a new generation of new, good customers, taxpayers and participants in democratic society, where people only saw problems before. At Operation HOPE, Inc. we don't give up on you unless you give up on yourself!

So what does it take to build a new generation of Black African stakeholders? Well, you've got to be crazy!

“So, here's to the crazy ones.

The misfits. The rebels. The troublemakers. The round pegs in the square holes.

The ones who see things differently.

They're not fond of rules. And they have no respect for the status quo.

You can praise them, disagree with them. Quote them, disbelieve them, glorify them or vilify them.

About the only thing you can't do is ignore them.

Because they change things.

They invent. They imagine. They heal. They explore. They create. They inspire.

They push the human race forward.

Maybe they have to be crazy.

How else can you stare at an empty canvas and see a work of art?

Or sit in silence and hear a song that's never been written?

Or gaze at a red planet and see a laboratory on wheels?

While some see these people as the crazy ones, others see genius.

*Because the people who are crazy enough to think they can change the world, are the ones who usually do...*¹

Thank you.

Postscript –

Building a new generation of stakeholders in Africa requires that we, each of us, first take a serious look at the challenges that might pose a serious risk to that future opportunity. AIDS in Sub-Saharan Africa is just such a risk. Thanks to the advise and counsel of Judith Kaufmann, an official with UNAIDS and wife of the Hon. George E. Moose, American Ambassador to the United Nations in Geneva, Switzerland, I am beginning to better understand the significant economic cost associated with disease and ill-health. Diseases like AIDS.

An average family in Africa will see an over 50% decrease in its income when a family member dies of AIDS, and by one conservative estimate, one quarter of the population of Africa, or 150 million people, have been personally affected by the epidemic. Over 22 million Africans are currently living with HIV or AIDS, which is roughly the population of Uganda, and almost 8 million African children under the age of 14 have lost their mother, their father, or both parents to the AIDS epidemic.

Income loss like this in a family leads to painful choices. Education can become a luxury. One study, in Cote d'Ivoire, showed that in families where someone had died of AIDS school expenditures went down by half. That means that one-half of the children left behind when someone dies of AIDS cannot realize their full potential. Unschooled children mean growing social problems and a loss of competitiveness in a world economy increasingly dependent upon knowledge.

¹ Poem from Apple "Think Different" campaign.

But the losses are not limited to the African family structure. In studies done in Africa, company profits decreased by up to 20% as a direct result of HIV/AIDS. In six specific companies, in four countries, the annual cost of HIV/AIDS per employee ranged from US\$49 to \$US400. HIV and AIDS absenteeism make up 52% of the costs. Recruitment and training of replacement employees made up another 17% of additional costs.

Add to this the hidden impact – of children not educated because their parents have died and therefore, a reduced pool of skilled labor to replace those lost, and it is easy to see that the costs to the economy will be high. These extra costs and the loss of skilled labor have obvious implications for efforts to attract high-quality foreign investment into Africa.

But despite these statistics, much can be done. We are not powerless to create change. There is growing evidence that a combination of strong political support, broad institutional participation, including the private sector, and carefully selected program intervention can lead to declines in the number of new HIV infections, and improved care for those who are ill.

There must be openness about the disease and how it is spread. AIDS cannot remain “the disease with no name.” It is not easy to talk about sexual issues but the truth is that in Africa, the vast majority of HIV infections are acquired through heterosexual contacts. People are dying because of ignorance and because of the stigma, humiliation, and fear of rejection that surrounds AIDS.

Working together, the three-leg stool of government, community and the private sector, can indeed construct a constructive response to this health - and economic - crisis in Africa. The fact is, it is in each of our enlightened self-interest to work together, and to work towards a solution for HIV/AIDS in Africa. A policy of “*doing well and doing good*,” ultimately leads strong leaders and strong companies to a very real future opportunity to “*do well by doing good*.”

5/25
July 2, 1999

Steven D. Spady, D.O.
Gill Heart Institute
Division of Cardiovascular Medicine
College of Medicine
University of Kentucky
Room L543 Kentucky Clinic
740 South Limestone Street
Lexington, Kentucky 40536-0284

Dear Steven:

Thank you for your letter and words of support regarding my Administration's health care efforts.

As you know, my Administration is committed to ensuring that all Americans have access to quality health care. As we work to meet the complex challenges of a rapidly changing health care system, I appreciate your active involvement in this very important issue.

You have my best wishes.

Sincerely,

BILL CLINTON

BC/JHC/NS/DC/ws-efr (Corres. #4374494)
(6.spady.sd)

cc: Neal Sharma, 97 OEOB
cc: John Corcoran, 97 OEOB
cc: DWB/SPM, 94 OEOB



STEVEN D. SPADY

UNIVERSITY
OF KENTUCKY

5/25

College of Medicine

May 17, 1999

Gill Heart Institute
Division of Cardiovascular Medicine
Room L543 Kentucky Clinic
740 South Limestone Street
Lexington, Kentucky 40536-0284
(606) 323-5479
FAX: (606) 323-6475
<http://ghi.uky.edu>

President Bill Clinton
1600 Pennsylvania Ave., NW
Washington, DC 20502

Dear President Clinton:

Thank you for taking the time to autograph my cover of the U.S. News and World Report in which our Coronary Valley Project was featured.

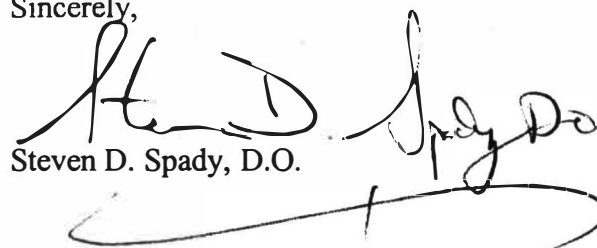
I appreciate your continued efforts to improve the quality of health care for the American people and I personally have targeted the Appalachian region. As you may be well aware, this region has 50% more incidence of morbidity and mortality due to coronary artery disease. Obviously, the incidence of lifestyle problems including obesity, inactivity, diabetes, hyperlipidemia and hypertension run rampant!

We need to start the education process now and implement models of care that can, in the next 3-4 generations, have a major impact on the health in this region.

I would sincerely appreciate the opportunity to discuss this program with you or any of your health task force.

Again, thank you for taking the time to personalize our article. If there is anything I can do to assist in this endeavor of improving the health for all Americans, please feel free to contact me.

Sincerely,


Steven D. Spady, D.O.

SS:alh

Send to

Burkhardt

Yes ☒

No ☐



5/24/99

May 11, 1998

Division of Cardiovascular Medicine
Room L543 Kentucky Clinic
740 South Limestone Street
Lexington, Kentucky 40536-0284
(606) 323-5479

Steven Spady, D.O.
301 Memorial Drive
Manchester, KY 40962

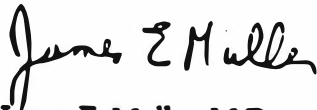
Dear Dr. Spady:

We are delighted that you are interested in collaborating with us on the Coronary Valley Project of the Gill Heart Institute at the University of Kentucky. We will initiate the process of offering you a position on the voluntary faculty of the university to facilitate this collaboration. Furthermore, we would like to invite you to serve as a permanent member of the Coronary Valley Project with a focus on the means of detection and reduction of risk factors in the counties that are most severely afflicted with this problem. We would like to offer the title of Director of Community Programs of the Coronary Valley Project.

We look forward to preparation of project plans and research projects that will be submitted to the CDC and to the National Institutes of Health.

We are most delighted that we have been able to join forces with you and look forward to activities that will reduce this terrible excess of cardiovascular death in certain areas of the country.

Sincerely yours,



James E. Muller, M.D.
Professor of Medicine
Chief, Division of Cardiovascular Medicine

JEM/jds

Reflection of the Coronary Valley Symposium

James E. Muller, MD

April 22, 1998

On the basis of the feedback I received from many individuals, it is apparent that the Coronary Valley Symposium was a great success. It was noted that it was an extremely interesting scientific forum, and that a great deal of good was accomplished through the public dissemination of the results. Numerous individuals said that they felt the opportunity to meet others with similar interest was a great benefit.

It appears that the symposium accomplished its primary goal of defining the problem and bringing it to the attention of the public. It also advanced our understanding of the problem.

The next step will be to begin the work noted in the consensus statement. This includes the preparation of the proceedings, the collection of additional data to define the problem and the initiative to improve the public response to risk factor modification.

We intend to hold the symposium again in April of 1999, and review the progress that will be made on this very important national problem.

Consensus Statement
April 17, 1998
The Coronary Valley Symposium Participants

Introduction

On April 16 and 17, 1998, a two-day symposium was held in Lexington, Kentucky, to discuss reports of excess coronary heart disease mortality in the states in the Ohio and Mississippi River Valleys. The symposium was organized by the American Heart Association and the University of Kentucky Gill Heart Institute. Over 30 cardiovascular specialists and scientists (see list of participants) from throughout the country presented data, participated in discussions, and reached the following consensus regarding the "Coronary Valley" phenomenon.

I. The Coronary Valley

The apparent excess that led to the symposium is real. The average of CHD death rates in the 9 states in the top quartile of CHD mortality that border the Ohio and Mississippi rivers was 114 per 100,000 population per year in 1993. This is approximately 56% higher than that in states in the lowest quartile of CHD mortality.

In addition to states in the Ohio and Mississippi River Valley, Oklahoma has high CHD mortality, as does New York. The regional excess of mortality is responsible for an enormous loss of life. If the CHD mortality in the top quartile of states (116 deaths per 100,000) could be reduced to the level of New Mexico (54 deaths per 100,000), over 50,000 lives could be saved each year.

II. Possible Causes of High CHD In the Coronary Valley

On the basis of the data currently available, it is likely that a large portion of the excess mortality is due to an excess of the well known traditional risk factors for CHD. Preliminary findings indicate an excess of cigarette smoking, obesity, hypertension, and lack of physical activity in the Coronary Valley states. It is probable that excesses also exist in elevated cholesterol, high dietary fat intake, diabetes, and possibly estrogen deficiency.

The Coronary Valley region has large disadvantaged populations with lower socio-economic status (SES), and there are barriers in the social environment that are associated with increased CHD.

There are currently insufficient data to assess potential increases in CHD morbidity (non-fatal myocardial infarction, ischemic cardiomyopathy and angina pectoris), certain non-traditional risk factors, and medical care in the Coronary Valley states. There is no evidence that variations in water quality in the region contribute to the excess, and no changes in consumption of drinking water are recommended.

III. Actions needed to Reduce CHD Mortality in the Coronary Valley States

A. Risk Factors for Coronary Heart Disease must be reduced

Both community and individual strategies to reduce traditional risk factors have been well-developed in other areas of the country, and are effective. They should be implemented as soon as possible in the afflicted areas.

B. Research is needed to identify all factors contributing to the increase

Clarification of the Coronary Valley problem requires the following new activities:

1. Improved characterization of regional variations in traditional risk factors, taking into account age, gender, ethnicity and SES.
2. Identification of regional variations in non-fatal CHD morbidity and medical care, including the use of pharmacologic agents known to reduce CHD
3. Determination of the costs associated with the CHD excess.
4. Study of non-traditional risk factors such as, thrombotic tendency, infection, allergy, and possible water quality variations.
5. Characterization of regional variations in social environment.

C. Potential Lead Organizations in the Effort

The Coronary Valley problem is of such magnitude that its resolution requires a response from multiple organizations, including federal, state and local governments. For this effort the target states will be those located in the Coronary Valley area (Arkansas, Illinois, Indiana, Kentucky, Louisiana, Mississippi, Missouri, Ohio, Tennessee, West Virginia) plus any states in the top quartile of CHD mortality according to the most recent data. For 1993, this would include New York and Oklahoma.

On the federal level funds should be made available to both the Centers for Disease Control and Prevention, and the National Heart Lung and Blood Institute, to permit those organizations to focus scientific and financial resources on the resolution of this national problem.

State and local governments should provide support for activities to address the problem at their respective level.

Increased contributions by the public to the American Heart Association would permit that organization to focus resources on the problem. Partnerships should be formed with healthcare companies that have products capable of reducing disease, that are underutilized in the Coronary Valley states.

The University of Kentucky Gill Heart Institute and other academic institutions should continue to utilize their resources to coordinate actions and collaborate with other organizations to reduce CHD mortality in the affected areas.

D. Plans for the Future

1. Dissemination of Results of the Symposium

The immediate results of the symposium will be available to the public through the journalists attending the public sessions, and through the news conference held today. Manuscripts prepared by the participants, and notes from the discussions, will be assembled as symposium Proceedings and submitted to a peer-reviewed journal for publication.

2. Future Meetings

A second symposium to be held in April, 1999.

3. The Ongoing Coronary Valley Project

A problem of this magnitude requires a sustained, multi-year effort. This will be conducted by the Coronary Valley Project that will be based at the University of Kentucky Gill Heart Institute.

The goal of the Coronary Valley Project is to reduce the CHD death rate of the Coronary Valley states by over 50% to the level currently recorded in New Mexico (54 deaths per 100,000 inhabitants per year) within the next 10 years.

5/3

July 2, 1999

Ms. Jane C. Schultz
Horseshoe Farm
Post Office Box 1106
Ridgefield, Connecticut 06877

Dear Jane:

Thank you very much for your kind note.
It was an honor to participate in the memorial
service at Arlington. While I realize that
nothing can erase the pain of the Pan Am 103
tragedy, I hope that you and the other families
will draw solace and strength from the fact that
I remain firmly committed to seeing that justice
is served. I'm grateful for your continuing
support as I work to achieve this goal.

You, Tom, and everyone touched by the tragedy
remain in my thoughts and prayers.

Sincerely,

BILL CLINTON

BC/WMW/NS/ws-efr (Corres. #4354112)
(6.schultz.j)

cc: DWB/PMC, 94 OEOB
cc: N. Sharma, 97 OEOB

99 APR 29 PM 1:46

5/3/99

Dear President Clinton

I have delayed writing to you because my heart is still on a roller coaster ride 10 days after the Pan Am 103, 10th anniversary service. In order to stand by your side, I could not allow myself as Tom's Mom, to be caught up in the emotions of the day. It was only after you and the First Lady departed that I realized I had been privy to an historical piece of the Lockerbie puzzle.

Your remarks were eloquent, concise and right on target leaving the Libyans with no mistake in understanding the position of the United States.

It was an honor to watch and listen as you offered words of support and understanding to the families. Elizabeth Friedlovitz's Mother sent a note saying, "She was quite taken with his response to her and has gained a great deal from the opportunity."

I was proud to be a part of the Pan Am family and hear the kind words of encouragement that so many offered, this was our

4-2
to Burkhardt?
Yes ☒
No ☐
C

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to orig.
LTR.

5/3/99

Christmas gift to you. You had to
depart with a rejuvenated spirit
knowing that you and Mrs. Clinton
put a positive focus on a day that
the families were dreading. Did you
know that as your car arrived, the
sun was breaking through the
clouds? 270 innocents made that
their gift to all of us.

4-29-
to Burkhardt?
Yes ☒
No ☐

It is still my great hope that
you will be able to visit Lockport
sometime during the next two years.
The residents of this wee border
town want to offer their thanks
and appreciation for all that you
and your administration have done
to keep the focus on the lost
piece of the puzzle — that the
truth be known and justice
be served.

God Bless, I wish
you all the best.

With sincerest regards,

December 31, 1998 Jane

4/20 -
July 2, 1999

Mr. Michael S. Miller
Executive Vice President
Jewish Community Relations
Council of New York, Inc.
12th Floor
711 Third Avenue
New York, New York 10017

Dear Michael:

Thank you for your kind letter and for the information about Moses Ibn Ezra. It was a pleasure to welcome you to the White House. Hillary and I were honored to receive the Shalom Chaver Award, and we are comforted to know that the Rabin Center is working to achieve Yitzak's vision of a peaceful Middle East.

You have my best wishes.

Sincerely,

BILL CLINTON

BC/NS/NS/DC/ws-efr
(6.miller.ms)

(Corres. #4347618)

cc: DWB/PMC, 94 OEOB
cc: N. Sharma, 97 OEOB

Michael S. Miller

JACK D. WEILER CENTER FOR INTERGROUP RELATIONS
711 Third Avenue, 12th Floor, New York, NY 10017
Tel. 212 • 983 • 4800 Fax 212 • 983 • 4084

4/20

4-19-99

To Tyng

4-19-99



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* deceased

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Council of Jewish Organizations in Civil Service
Council of Jewish Organizations of Staten Island
B'nai B'rith
Greater NY Coalition for Soviet Jewry
Kadimah, NY Chapter
Hill of New York
Jewish Labor Committee
Jewish National Fund
Jewish Reconstructionist Federation of Metropolitan NY
Jewish War Veterans
Jewish Women International, Greater NY Region
Labor Zionist Alliance
Marche - Holocaust Survivors Organization
NACHAT USA
National Committee for Labor Israel
National Council of Jewish Women
National Council of Young Israel
New York Board of Rabbis
Pole Agudath Israel
Queens Jewish Community Council
Religious Zionists of America
Suffolk Jewish Communal Planning Council
UJA-Federation of Jewish Philanthropies of NY
Union of American Hebrew Congregations
Union of Orthodox Jewish Congregations
United Synagogue of Conservative Judaism
Westchester Jewish Conference
WIZO-Women's International Zionist Organization
Women's American ORT, NY District
Workmen's Circle
Zionist Organization of America

The JCRC is a beneficiary of the UJA-Federation of Jewish Philanthropies of New York.

April 15, 1999

The President
The White House
1600 Pennsylvania
Washington, DC 20

After you have seen, we will send to Burkhardt for reply -



JK

Dear Mr. President,

I was privileged on March 18th to be in attendance at the White House event where you and Mrs. Clinton deservingly received the "Shalom Chaver Award for International Leadership." As I have previously written to the First Lady, I found the program to be quite moving. In particular, I was enamored of your most meaningful and poignant remarks.

As you were exiting the tented area, I had the brief opportunity to personally convey my sentiments. I recall having said that "words that emanate from the heart enter the heart." Based on your thanks and your gaze, I sensed that you appreciated my comments. I regret, though, that I did not have the presence of mind at the time to tell you that the phrase I used was not original.

Through the goodness of Alan Solomont (my brother-in-law's older brother), I now can let you know that this profound saying is rabbinic and was written by Moses Ibn Ezra in his work "Shirat Yisrael" (The Song of Israel). Ibn Ezra, who lived at the end of the 11th and beginning of the 12th centuries, was one of the most prolific of the Spanish Hebrew poets, as well as a philosopher. A master of language, his secular and sacred verse are known for their beauty and versatility. It is then no wonder that Ibn Ezra was the author of that warm and penetrating expression of gratitude which your words truly merited.

Mr. President, once again, please accept my heartfelt thanks.

Sincerely,

Michael S. Miller

Michael S. Miller
Executive Vice President

4/13

July 2, 1999

Ms. Helen Engelhardt
805 East 21st Street
Brooklyn, New York 11210

Dear Helen:

Thank you very much for your thoughtful letter and the copy of *Truth Quest*.

I was honored to participate in the memorial service at Arlington Cemetery last December. While I realize that nothing can erase the pain of the Pan Am 103 tragedy, I hope that you and the other families will draw solace and strength from the fact that I remain firmly committed to seeing that justice is served. I'm grateful for your continuing support as I work to achieve this goal.

You, Alan, and everyone touched by the tragedy remain in my thoughts and prayers.

Sincerely,

BILL CLINTON

BC/WMW/NS/DC/ws-efr
(6.engelhardt.h)

(Corres. #4353897)

cc: N. Sharma, 97 OEOB
cc: DWB/PMC, 94 OEOB

Helen Engelhardt ✓

4-13-99

4/13

805 East 21 Street
Brooklyn, New York 11210
March 18, 1999

Send to Burkhardt?

Yes ✓

No

President Clinton
The White House
Washington, D.C.



Dear President Clinton:

Jane Schultz was so pleased by this issue of Truth Quest that she asked me to bring her 25 extra copies to distribute around Washington and the United Nations! I am of course, very gratified by her enthusiasm. Since you are not on our mailing list, you have not received copies of our newsletter as a matter of course. I'm not sure if Jane made sure that the White House got a copy of the June issue, with your letter on its cover.

When I took over as editor five years ago, the first issue I produced, was one whose cover story- Cairn Is Dedicated At Arlington Cemetery - displayed a photograph of you walking with four children, your left hand on Melanie Daniels shoulder, your right hand on Alan Hawkins, my son. You met him (and me) briefly and warmly in 1993, when you joined us to break ground for the Cairn, again in 1995 and for the third time this past December 21st. Your presence and personal warmth have meant a great deal to my son, especially when he was younger. I know it demonstrated to him, that his father's death was never going to be forgotten. Each occasion you have been with us, your words and presence have elevated our private grief into national and international concern- where it belongs.

You were the first President to declare that the bombing of Pan Am Flight 103 was an act of war against the United States and the first to promise that should Qadhafi not release the two indicted men for trial at the Hague by the next sanctions review, that you would seek stronger measures. And without your active commitment to us, the Cairn would never have come into existence.

Listening to your speech from the recording that I made, and rereading it as I worked on the issue, was a pleasure. It was heartfelt, poetic and gave me the solace I needed on that day.

I hope you enjoy reading about the services and tributes that took place simultaneously in Lockerbie and Syracuse, and reading in depth about some of the extraordinary lives which were snatched away from us.

Sincerely,


Helen Engelhardt(Hawkins)

TRUTH•Quest



MARCH, 1999 • VOLUME 11, ISSUE 1

EDITOR: HELEN ENGELHARDT • 805 E. 21ST. • BROOKLYN, N.Y. 11210 • 718-859-5440 • HELENHART@AOL.COM

DESIGN/LAYOUT: • ELIZABETH ST. HILAIRE NELSON • WWW.NELSONCREATIVE.COM • NELSON@NELSONCREATIVE.COM



H. Engelhardt

President Clinton addresses the families at the memorial service in Washington D.C.

Remarks by the President at 10th Anniversary of Pan Am 103 Disaster

Arlington National Cemetery Arlington, Virginia

THE PRESIDENT: Lord Munro, Sir Christopher, Chaplain, members of the Cabinet, Senator Kennedy, and most of all, the members of the families of Pan Am 103: I would like to begin by thanking all of you for giving Hillary and me the chance to be here today, and with a special word of appreciation to Jane Schultz for her efforts to bring us all together and to keep us all remembering and acting.

Even though it is painful today to remember what happened 10 years ago, it is necessary. Necessary to remember that the people on that plane were students coming home for the holidays, tourists going on vacation in America, families looking forward to a long-awaited reunion, business

continued on page 3



Highlights

THE TENTH ANNIVERSARY

Arlington	3-7
Lockerbie	8-16
Syracuse	21-30

4/9

July 2, 1999

Mr. Don Iwatani
President and Chief Operating Officer
Panasonic Consumer Electronics Company
Executive Offices
1 Panasonic Way
Secaucus, New Jersey 07094

Dear Don:

Thank you for your kind letter and words of support. I'm glad to hear that you enjoyed the Electronics Industries Alliance dinner as much as I did.

The electronics industry is making exciting advances in technology that will dramatically change the way we live and work. I look forward to working with you and other members of the industry as we strive to strengthen our economy, improve our communities, and provide a better future for all our children.

You have my best wishes.

Sincerely,

BILL CLINTON

BC/NS/DC/ws-efr (Corres. #4343961)
(6.iwatani.d)

cc: DWB/PMC, 94 OEOB
cc: N. Sharma, 97 OEOB

**Panasonic
Technics**

Quasar

Panasonic Consumer Electronics Company, Division of Matsushita Electric Corporation of America

Executive Offices One Panasonic Way
Secaucus, New Jersey 07094
201-348-7000 Cable: Mecaseca NJ

April 1, 1999

'99 APR 8 PM 4:47

To The Office of the President
1600 Pennsylvania Avenue
Washington D.C. 20503

Dear Mr. President:

It was a great honor to meet you and take pictures with you at the EIA Spring Conference. It was a pleasure to attend the Government Industry Dinner Reception held on March 30, 1999.

I was very pleased that you spoke to me personally and enjoyed talking about the dormitory Harbin in Georgetown where my daughter spent the year. I told my daughter the story of how I met and talked to you, and she was very impressed and honored to learn that you were at the same dorm.

I was also impressed by your speech regarding the crisis in Kosovo and your leadership of energy saving in our industry. I really felt very honored to have the opportunity to hear your speech, which was very positive with strong leadership for the world.

I presume you have tremendous pressure under the current situation in the world, and I wish you the best of health and prosperity for the people in the world. As one of the electronic industry representatives, I can promise you that Panasonic will bring the best quality product and will continuously improve the technology for the U.S. customers.

Thank you again.

Sincerely,

Don Iwatani
Don Iwatani

President and
Chief Operating Officer

Enclosure:

Business cards: 1) D. Iwatani 2) Y. Iwatani

4-8-99

to Berkehardt for reply?

Yes ☒ No ☐

B.

REUTERS



Yukari Iwatani
Reporter

Reuters America Inc
One Sansome Street • 30th Floor
San Francisco CA 94104

Tel: 415-392-8813
Fax: 415-392-8813

e-mail: yukari@asimov.net

Panasonic

Panasonic Consumer Electronics Company
A Division of Matsushita Electric Corporation of America

One Panasonic Way • Panazip: 1B-1
Secaucus, NJ 07094
201.392.6290
201.392.6801 Fax
iwatanid@panasonic.com

Panasonic
Technics

Don Iwatani
President and
Chief Operating Officer

4/17
July 2, 1999

Mr. Louis V. Gerstner, Jr.
Chairman and Chief Executive Director
International Business Machines Corporation
New Orchard Road
Armonk, New York 10504

Dear Lou:

I was pleased to learn that IBM will no longer place advertisements on the web sites of companies that do not have privacy policies, and I wanted to commend IBM for making this important decision. It is vital that we -- the government and the private sector -- work together to find new ways to safeguard our most basic rights and liberties so that all Americans can trade, learn, and communicate on the Internet in safety and security.

Two years ago, you stood by my side when I called on the private sector to develop effective methods to protect the privacy of those who use the Internet. Today, I applaud you for implementing this critical policy that will help secure every American's privacy while online, and I urge your continued leadership to convince other companies to follow your example.

As we continue to promote this critical issue, I appreciate your valuable support. You have my best wishes.

Sincerely,

BILL CLINTON

BC/CKS/NS/DC/pw-efr
(6.gerstner.1)

(Corres. #4331107)

cc: Neal Sharma, 97
cc: DWB/SPM, 94

Louis V. ~~to~~ **Gurster, Jr.**

Chairman + CEO

IBM

THE WHITE HOUSE

WASHINGTON

April 2, 1999

4/7

4-5-99

Chris
99 APR 5 4:11:58

MEMORANDUM FOR THE PRESIDENT

FROM: GENE SPERLING

SUBJECT: NEC WEEKLY REPORT

cc: JOHN PODESTA

Copied
Sperling
Podesta
Burkhardt

IBM
Chairman

Good - (Gurster)
Subs letter to (Gurster)
Chairman on file

Privacy: You should know that Internet companies have been encouraged to engage in effective, meaningful self-regulation to protect the privacy of American consumers. This week, **IBM** announced that they would no longer place ads on the Web sites of companies that do not have "privacy policies." This is a significant step forward, and we plan to urge other companies to follow IBM's lead on this.

Good
Consolidated Financial Statement: As you know, on Wednesday (3/31), Treasury released the second Consolidated Financial Statement. While we were concerned that we could receive significant bad press about the statement in the end we did not. By leaking the story to the *Wall Street Journal* and providing them the necessary background we were able to highlight the significant progress made since last year's report and explain in more details the parts of the report that could have been problematic.

Medicare: This week's release of Trust Fund report which extended the Medicare Trust Fund exhaustion date from 2008 to 2015, has altered the political and policy landscape of Medicare reform. The political pundits believe that the dampening of the perception of a crisis significantly reduces the chances of Medicare reform passing in this Congress. Notwithstanding this perception, just the opposite could be true. Senator Breaux and Representative Thomas will now inevitably use the good news to claim their reforms come very close to achieving the 2020 target date you referenced in the State of the Union address. The improvement in the program's financial state could also enhance the likelihood that we can develop a meaningful prescription drug benefit while still significantly extending the life of the Trust Fund. It is clear however, that available Medicare savings will be insufficient to finance a viable drug benefit. As such we are recommending that Administration representatives not highlight the fact that your 15 percent surplus dedication would extend the life of the Trust Fund to 2027. Clearly if we are going to tap into any of the surplus, the extension date will be reduced by a number of years. It is our hope that we will have time with you late next week to begin our discussions on Medicare reform options.

4-5-99

International Labor Standards and the International Financial Institutions: Last October, you called on the international financial institutions (IFIs) to build a commitment to core labor standards and labor market institutions into their investment policies. Last week, Karen Tramontano, Lael Brainard, NEC and Treasury staff, and I met with the U.S. Executive Directors of four of the International Financial Institutions -- World Bank, IMF, InterAmerican Development Bank, and African Development Bank -- to discuss their efforts: (1) to integrate consideration of labor issues into the full cycle of their institutions' activities; and (2) to meet statutory obligations (written by Representatives Frank and Sanders) and written commitments (made by the Administration to Senator Daschle). Progress varies by institution, with each making some commitments and taking some steps to assess labor issues in designing country strategies; none, however, is close to institutionalizing consideration of labor issues in the full cycle of their activities. We discussed how to get greater support from the Executive Directors from other countries for the U.S. efforts to make progress. We are considering whether it would be fruitful to convene a roundtable of the chief economists of these institutions with prominent labor economists to improve the dialogue about the economic implications of lifting labor standards in developing countries.

bananas: You should know that we are awaiting the WTO arbitrators ruling on the amount of damages, originally due March 3. We expect the arbitrators to rule as early as next Tuesday (4/6) and in any event no later than April 12th. The arbitrators will likely reduce our damage estimate from \$520 million to around \$350 million. This reduction will cause us to eliminate some items from the retaliation list with cashmere (UK) being top on our list of items to remove. We are working to ensure that any final retaliation list targets those blocking resolution.

EU Aircraft Noise Standard: The EU Council agreed on Monday (March 29) to delay by a month -- until April 29 -- its scheduled approval of an aircraft noise regulation that is inconsistent with internationally accepted standards. Although the EU says it will discuss amending the reg so as to limit the harm to U.S. airlines and manufacturers, the U.S. industry coalition has told us in strong terms that we should not negotiate over the terms of the reg, but rather should hold out for its complete repeal. In exchange, U.S. industry would agree to work with the EU on an accelerated schedule for next-generation noise standards. The NEC is coordinating a multi-part process for handling this issue, and we will convene a deputies meeting next week to decide whether we think the approach industry is advocating is the right one. In the meantime, we are talking with key CEOs to determine if they are willing to live with the consequences of this approach, which could escalate into another trade dispute with the EU.

WTO Director-General Search: You should know that the Chairman of the WTO General Council announced Wednesday afternoon (3/31) that he could not recommend a consensus forming around either the Thai (Supachai) or New Zealand (Moore) candidates. The Chairman wants delegations to continue consultations so that he can resume efforts next week on reaching a consensus. Contrary to some press reports, the EU still has not reach consensus internally on either of the two candidates. We hope that consensus will be reached soon so that WTO work on Ministerial will not be slowed.

copied
Spring
Podesta
Berger

114
July 2, 1999

Mr. Gerald L. Gitner
Chairman and Chief Executive Officer
Trans World Airlines, Inc.
One City Centre
515 North Sixth Street
St. Louis, Missouri 63101

Dear Gerald:

Thank you for your letter and the information regarding antitrust immunity for international airline alliances. I regret that I have been unable to respond sooner.

I appreciate learning your thoughts about this issue, but I am afraid that we disagree. My Administration has found that international airline alliances have produced many benefits for our nation, including enabling U.S. airlines to better compete against foreign airlines and providing U.S. consumers with improved service to many parts of the world. The Department of Transportation has determined that international airline alliances have reduced prices, particularly to countries with which we have open-skies agreements. Furthermore, DOT believes that some of these benefits would not have been possible without a grant of antitrust immunity.

As you well know, when I entered office in 1993, the U.S. airline industry suffered from overly restrictive bilateral agreements that hampered its ability to compete globally. That is why my Administration made it a top priority to negotiate open-skies agreements with other nations. To date, we have successfully concluded 34 such agreements, thus giving a vital boost to the U.S. airline industry. However, my Administration has never promised in advance to grant antitrust immunity to an international alliance in order to achieve an open-skies agreement. The Department of Transportation considers requests for immunity on a case-by-case basis, and it thoroughly analyzes the impact that such immunity would have on the public interest.

Thanks again for writing. I am glad to know your concerns and have shared your letter with members of my staff. You have my best wishes.

Sincerely, **BILL CLINTON**

BC/CKS/DC/bws-pfs (Corres. #4314036)
(6.gitner.gl)
cc: Neal Sharma, 97
cc: DWB/SPM, 94
cc: w/inc Dorothy Robyn, 226
cc: Bill Betram, DOT, Aviation

TRANS WORLD AIRLINES, INC.

ONE CITY CENTRE • 515 NORTH SIXTH STREET • ST. LOUIS, MISSOURI 63101

1-7-99
99 JAN 6 PM 5:18

GERALD L. GITNER
CHAIRMAN AND CHIEF EXECUTIVE OFFICER

Den -

We should begin work on a reply with
Dorothy Robyn. See her attached
e-mail.

Phil

1/7



Phil -

At TWA's request, I got ~~99 JAN 8 PM 5:18~~
of this to Spelling, Berger; Beier.
But I neglected to send it to
you. Sorry!

Dorothy Robyn (6-5365)

We should consult w/ DOT on
an appropriate response.



Jake Siewert
01/06/99 05:07:52 PM

Record Type: Record

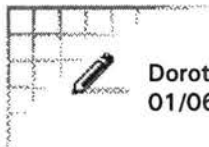
To: Phillip Caplan/WHO/EOP

cc:

Subject: TWA letter

Sorry about that. Do you even have this letter. Here's what Dorothy thinks.

----- Forwarded by Jake Siewert/OPD/EOP on 01/06/99 05:08 PM -----



Dorothy Robyn
01/06/99 05:06:35 PM

Record Type: Record

To: Jake Siewert/OPD/EOP

cc:

Subject: TWA letter

On second thought, TWA is asking us to repeal DOT's authority to provide exemptions for intl alliances, generally, as well as to revoke existing alliances, specifically. It's legitimate for the WH to look at the broader, policy question, and we probably can't duck it therefore.

I suspect DOT has already replied or is doing so. We should consult with them as to what we should say. (They sent me what looks like a decent academic paper touting the benefits to consumers of intl alliances. I don't know if it was done at DOT's behest or not.) As a practical matter, TWA is just upset b/c they're not part of a big intl alliance and this is their way of trying to level the playing field.

T R A N S W O R L D A I R L I N E S , I N C .

ONE CITY CENTRE • 515 NORTH SIXTH STREET • ST. LOUIS, MISSOURI 63101

44 JAN 6 PM 5:18

GERALD L. GITNER
CHAIRMAN AND CHIEF EXECUTIVE OFFICER

December 8, 1998

The President
The White House
1600 Pennsylvania Avenue, NW
Washington, D.C. 20502

Dear Mr. President:

For the past several years, Trans World Airlines and its 22,000 employees have been working diligently to restore America's oldest airline to profitability. The buoyant economy which our country has enjoyed during your Administration has contributed significantly to that effort. At present we find our ability to succeed hampered by the competitive environment created by the U.S. Government's policy of granting antitrust immunity to alliances between U.S. and foreign airlines.

I am writing directly to you because I believe this issue is of such importance that a review of the Government's policy needs to be taken at the Cabinet and National Security Council level. The review should start with the fundamental issue of antitrust immunity – whether there is any justification for singling out the airline industry for exemption from the competition laws that apply to the rest of the economy. TWA believes that the statute authorizing DOT to grant antitrust immunity should be repealed, and that there should be no special privilege for airlines to violate the antitrust laws by combining with their foreign competitors. Even if the statute is not repealed, your administration should revoke the antitrust immunity of currently immunized alliances.

TWA believes there may be some public benefits which derive from some of the alliances which have been formed between U.S. and foreign airlines over the last five years. At this time, we seriously question whether it was necessary to grant any of these alliances



immunity to engage in price fixing and revenue pooling, joint activities that would be unlawful in any other industry, to achieve these benefits. The result of these otherwise illegal activities has been the elimination of competition in several major transatlantic markets. Yet, despite the known adverse effect of past grants of immunity from the antitrust laws, the U.S. has just signed a bilateral agreement with Italy that promises antitrust immunity for alliances between its national carrier and U.S. airlines. In addition, the United States is considering granting immunity to what are arguably the two strongest carriers in the world -- American Airlines and British Airways. If such immunity is granted, they propose to create the largest and most anticompetitive alliance of all -- one that is likely to bar meaningful competition between the U.S. and the U.K. for years.

I have taken the liberty of attaching a White Paper on this issue. I would be very grateful, Mr. President, if you would bring this issue to the attention of the appropriate officials in your Administration.

Sincerely,

A handwritten signature in dark ink, appearing to read "Gerald L. Gitner". The signature is fluid and cursive, with the first name "Gerald" being the most prominent part.

Gerald L. Gitner
Chairman and Chief Executive Officer

THE ANTICOMPETITIVE NATURE OF AIRLINE ALLIANCES

A White Paper prepared by

Trans World Airlines, Inc.

THE ANTICOMPETITIVE NATURE OF AIRLINE ALLIANCES

For the past five years, the U.S. government has enthusiastically supported airline alliances, and has granted them immunity from the antitrust laws so that they can engage in activities that would be unlawful in this or any other industry. This immunity has been provided because the Department of Transportation perceives that the public benefits of alliances outweigh the substantial damage to competition caused by antitrust immunity. It is time to reexamine that policy.

TWA believes that alliances can provide some public benefits in the form of enhanced interline codeshare service and increased connecting opportunities for consumers. These benefits usually occur in markets that have limited traffic flows and do not justify nonstop service. However, these limited benefits are more than offset by the anticompetitive effect of the combined operation of the alliance carriers on major routes. The elimination of competition by such joint operation does far more damage to the public than the limited benefits received from enhanced interline service.

The government should, therefore, reexamine the issue of antitrust immunity for airline alliances. The first step should be to examine the basic legislation to determine if there is any need for a statute that singles out the airline industry for special treatment under the antitrust laws. The Airline Deregulation Act of 1978 abolished antitrust immunity with respect to interstate air transportation. It is time to extend that principle of the Deregulation statute to international air transportation.

Even if the statute is allowed to remain on the books, the Department of Transportation should remove immunity from existing alliances as their current immunity periods expire, and it should not grant any new immunity applications. It should also limit codesharing on

transatlantic segments¹. Finally, it should either forbid joint frequent-flier programs, or require that they be open to any carrier that desires to join them.

In this paper, we will review the historical development of airline alliances, describe in detail the anticompetitive nature of the alliances, and examine the adverse effects of alliances on consumers and competition. We will also examine the implications of international alliance experience for the proposed domestic megacARRIER alliances. Finally, we will discuss the proposed actions which the government should take to eliminate the abuse of airline alliances.

I. Historical Background

Airline codeshare agreements have developed from very limited circumstances almost 30 years ago into the vast corporate combinations that are operating or proposed today. The first codeshare agreements were established in the late 1960s when Allegheny Airlines, a local service carrier, desired to terminate service to small communities that did not justify operation with jet aircraft. It signed agreements with operators of small aircraft under which they replaced Allegheny, painted their aircraft with Allegheny's colors, and adopted Allegheny's ticketing and customer service procedures. Their flights operated under Allegheny's airline code and connected to Allegheny at its hubs. These commuter codeshare agreements have evolved so that every major carrier has a commuter affiliate providing codeshare service at each of its hubs.

International codeshare agreements originated in the late 1980s as simple linear route extensions, under which a carrier placed its code on the flight of another airline so that it could hold out online service to a destination to which it did not actually operate. The primary impetus for the creation of these agreements was computerized reservation systems. Schedule displays in the systems gave priority to online services, which, therefore, were more likely to appear on a the

¹ This paper focuses on the Atlantic because it is the major area in which immunized alliances are currently operating. Transborder alliances to Canada also have immunity, but there are no immunized alliances on transpacific routes or between the U.S. and South America. The principles set forth in this paper would apply to immunized alliances in those areas, also.

first display screen of a travel agent or airline reservationist. Thus, in order to achieve prominence in scheduled displays, airlines agreed to share their codes to create the appearance of online service. This was inherently deceptive for travel agents and consumers, but DOT allowed it, provided that the carriers made disclosure of the codeshare operation to the passenger, and sought a Statement of Authorization from DOT.

Early international codeshares were limited to a few routes at a time. One of the first major agreements was between United Airlines and British Airways, which allowed BA to place its code on United flights beyond United's Chicago hub to Denver and Seattle. None of these early agreements involved codesharing in primary transatlantic gateway markets. Given the interline nature of the connecting transportation, carriers could establish joint fares without violating the antitrust laws.

The success of the early agreements led to larger combinations, including proposals for operation between major transatlantic points. In 1992, the United States was highly desirous of achieving its first significant European "Open Skies" agreement with the Netherlands. As a condition of the agreement, the Netherlands required that the U.S. grant antitrust immunity to a codeshare agreement between Northwest and KLM. In its zeal to obtain the "Open Skies" agreement, the U.S. agreed, and issued the final order granting immunity during the last week of the Bush administration. The grant of antitrust immunity corrupted the very concept of Open Skies from the outset. Moreover, it naturally led to similar requests for immunity for other alliances, which are clearly more anticompetitive than the Northwest/KLM consortium, neither of which were major transatlantic carriers. In order to achieve Open Skies with Germany, the Department of Transportation granted immunity to the United/Lufthansa alliance. And Delta similarly received immunity for codeshare agreement with Swissair, Sabena, and Austrian Airlines. In November 1998, the U.S. reached an Open Skies agreement with Italy that is contingent upon the grant of antitrust immunity to Alitalia and whichever U.S. carrier it chooses as a partner.

Anticompetitive alliances reached their apex in the agreement between American Airlines and British Airways, which has been submitted to DOT for approval. The Justice Department has said that this agreement violates the antitrust laws. The European Commission (EC) has found that the agreement violates European competition law, and refuses to approve it unless British Airways gives up enough slots at Heathrow to allow for competitive access. The EC has also proposed several marketing conditions that would limit the power of the alliance to exercise its market power over travel agents and corporations. The UK Office of Fair Trading has found that the agreement violates UK monopoly law, and has proposed conditions similar to those proposed by the European Commission. Yet, the Department of Transportation is willing to consider approval of the alliance, subject to conditions, if the British will agree to Open Skies. Of course, Her Majesty's Government wants the alliance to be covered by antitrust immunity. However, not even Open Skies would be adequate to ensure competition in the U.S.-U.K. market when Heathrow, the major European airport, is capacity restricted. TWA believes that it would be far more beneficial to competition if the alliance were disapproved in its entirety.

II. ELEMENTS OF AN ALLIANCE

Alliance agreements have several common elements that, except for antitrust immunity, would be per se violations of the antitrust laws:

1. **Price-fixing** -- The carriers agree on the prices to be established for both public tariffs and off-tariff contract fares. In the proposed American-British Airways agreement, American would establish the prices on behalf of both carriers for itineraries originating in North and South America, and British Airways would set prices for itineraries originating in Europe, Africa and Asia. The parties would establish joint corporate fare discounts and set joint traffic thresholds that corporations would have to meet to be eligible for such discount fares.

2. **Revenue pooling and profit-sharing** -- One of the most anticompetitive elements of international aviation under the old IATA system was revenue pooling, under which carriers on a

route shared revenue without regard to which airline the passenger used. This practice totally sapped all competitive energy from the market. Airline alliances have reestablished revenue pooling. The American/British Airways alliance would go further and allocate profits from the entire transatlantic operation of both carriers to each airline on the basis of a formula.

3. Capacity agreements -- The alliance carriers jointly plan schedules and agree upon the capacity that each carrier will operate.

4. Fix travel agency commissions -- Prior to deregulation, the entire industry set joint travel agent commissions, with immunity granted by the CAB. After deregulation, this was one of the first agreements from which antitrust immunity was removed. Now, however, international carriers are free to establish the level of commissions that will be paid to travel agents for the majority of passengers in major international markets. With immunized marketing programs, they can also agree on which travel agents will be favored with special fares or tour packages.

5. Codesharing -- While the initial justification for codesharing was to hold out interline service as online service in CRSs, alliance codesharing is different. Alliances also offer codeshare service on nonstop routes where both carriers operate. By placing its code on the alliance partner's flights, each carrier can appear to offer more service in the nonstop market than it actually provides. Moreover, the duplicate display of nonstop flights, by design, crowds services offered by other airlines out of CRS displays. While offering codeshare service in connecting markets may provide some limited public benefit, duplicative codeshare service on nonstop transatlantic sectors can only deter competition.

6. Joint frequent-flier programs -- Since 1981, frequent-flier programs have been a major competitive device to encourage repeat business. They are especially beneficial to large carriers who have greater scope of operations, and can offer passengers the opportunity to collect points on flights to more destinations. By joining frequent-flier programs, alliance carriers

magnify this competitive advantage over smaller airlines and increase their protection against new entrants.

While alliance proponents talk in terms of online service, in reality, alliance agreements are pervasive combinations between competitors that result in the establishment of government-sanctioned joint monopolies on major transatlantic routes.

III. THE LIMITED PUBLIC BENEFITS OF CODESHARING DO NOT OFFSET THE COMPETITIVE DAMAGE CAUSED BY ALLIANCES.

The alleged justifications for codeshare alliances are that they extend route networks of U.S. carriers at limited costs, and provide enhanced interline service that is equivalent to online service. However, such gains are marginal because consumers already have enhanced interline connections under the traditional IATA system. In fact, alliances have had an adverse impact on competition, consumers, and the U.S. flag system.

While codeshare participants gain improved position in CRS displays, they have also provided some improvements in the connecting experience in order to justify claims that the services are actually "online." Alliance carriers may issue through boarding passes, and may work to tighten connecting times. However, these alleged benefits of codeshare service are also available on an interline basis. For decades, carriers have worked with each other to improve connecting services, and have offered joint fares through the IATA system. They have also, through IATA, agreed upon formulas for sharing joint revenue, and have often established separate "prorate" agreements to achieve the same result. Thus, the actual improvement in connecting service offered by codesharing is limited to non-existent.

To achieve these limited gains, the public must pay an enormous amount in the form of lost competition. For example, before the United/Lufthansa alliance, both carriers competed on the Washington – Frankfurt route, with each trying to gain market share from the other by offering better service and lower fares. Now however, the carriers provide the same volume of

service, but each places its code on the other carrier's flights. Because they pool the revenue, it does not matter to them which airline the consumer chooses. They may actually carry more traffic, due to diverting passengers on other airlines to their "online" service beyond Frankfurt, but they no longer need to compete for passengers in the nonstop market. Because of the loss of competition, consumers in that market are less well served.

Moreover, the ability of major airlines on a route to join together enables them to keep other carriers out of their markets. Their ability to combine frequent-flier programs and offer frequent-flier points for services beyond the European gateway makes passengers less likely to choose other carriers on the route. By combining together, they can set higher thresholds for corporations to qualify for corporate discounts. For example, a corporation might be required to provide United and Lufthansa all of its Washington – Frankfurt traffic to obtain any corporate discount on that route as well as others. The same process could apply to travel agent overrides. United and Lufthansa could set extremely high thresholds to qualify for any override commission.

Alliance carriers argue that their ability to raise prices on joint gateway routes will be disciplined by the availability of alternative routings – that passengers will have lower fares available over other gateways. For example, passengers from Washington to Frankfurt may find a low fare over Paris or London, if United/Lufthansa raise prices. This argument is more theoretical than practical. It is certainly not true for the proposed American/British Airways alliance -- alternate gateways on the European continent are usually not price or time competitive for London traffic because of the substantial backhaul involved. Even for routes such as Washington – Frankfurt, alternate gateways impose extensive delay costs. Business passengers who require expedited service will not take an alternate routing even if fares are \$100 or \$200 lower. Only some leisure traffic may be able to consider the competitive alternatives of gateways that provide inferior service. In any event, why shouldn't such passengers have the choice of competitive nonstop service between Washington and Frankfurt?

Moreover, codeshares are inherently deceptive. While DOT requires disclosure of the operator of the codeshare flight, many passengers believe they are flying on a U.S. airline, and are surprised when they board a foreign aircraft. Governmental policy should not be premised on practices that amount to consumer deception.

IV. AIRLINE ALLIANCES HAVE HAD AN ADVERSE IMPACT ON THE U.S. FLAG AIRLINE INDUSTRY.

Alliances have undoubtedly been beneficial to their U.S. flag participants. Rather than incur the expense of directly operating international service, the U.S. flag carrier receives a commission from the foreign alliance partner for every passenger it puts on a codeshare flight. A recent Merrill Lynch study found that "alliances have been even more successful than originally anticipated, and are increasingly significant for one simple reason: they are very effective at redirecting traffic to the benefit of the alliance members²." However, diversion of traffic from one carrier to another is not necessarily in the public interest, particularly when the traffic is being diverted from U.S. airlines to foreign flag carriers. Such diversion weakens the effectiveness of U.S. carriers and eliminates jobs for employees in the U.S. airline industry.

It is clear that airline alliances have already driven U.S. carriers off some transatlantic routes. The Chairman of American Airlines testified before a U.S. Senate committee that the market power of the Star and Delta/Swissair alliances have driven American from three nonstop routes between the U.S. and Continental Europe -- New York-Zurich, Miami-Frankfurt, and New York-Brussels³. Similarly, TWA withdrew from the New York-Zurich and New York-Geneva markets after Delta and Swissair began codesharing in 1994. In early 1998, TWA canceled its New York-Frankfurt service in the face of the growing market power of the Star alliance.

² Merrill Lynch, Global Airline Alliances, 25 September 1998, p. 2.

³ Written Testimony of Robert L. Crandall before the Senate Judiciary Subcommittee on Antitrust, March 19, 1998, p. 8.

An analysis of frequency growth on the Atlantic demonstrates that alliances have benefited foreign flag carriers at the expense of U.S. airlines. Because of strong traffic and the shift of equipment from larger B-747's to smaller equipment, total frequencies in the U.S.-Europe market increased 42% between 1995 and 1998⁴. However, U.S. carrier frequencies increased only 28%, while foreign flag frequencies increased 53%. The U.S. flag share of frequencies has dropped from 42% to 38%. In the U.S.-Germany market, where United and Lufthansa implemented their Star alliance during this period, there has been no growth in total frequencies. However, U.S. flag frequencies decreased 33%, while foreign carriers increased frequencies by 31%. The U.S. flag share of total frequencies to Germany has declined from 48% to 32%.

Alliances have clearly been great for foreign carriers. U.S. alliance partners have generated increased income by diverting traffic from other airlines and by carrying passengers in conjunction with foreign alliance partners, rather than operating their own flights to secondary European points. However, they have been extremely damaging to other U.S. airlines and have cost jobs for U.S. labor. Thus, alliances are not only anticompetitive, but also, on balance, damaging to U.S. commerce and employment.

V. DOMESTIC ALLIANCES COULD BE EVEN MORE DAMAGING TO THE PUBLIC INTEREST.

The success of international alliances in diverting traffic from other airlines has led to a pairing up of major U.S. carriers. American and US Airways have announced an alliance and begun a joint frequent-flier program. Northwest has purchased voting control of Continental and proposes to operate joint domestic codeshare service with it. Delta and United's proposed alliance has been stymied for the moment by the opposition of Delta's pilots union, but the carriers have proceeded with pooling of their frequent flyer programs. Based on the experience with transatlantic alliances, these combinations raise serious questions whether smaller carriers can survive. The impact of alliance joint frequent-flier programs and joint corporate discounts

⁴ OAG, April, 1995 and 1998.

on the domestic market will be enormous, and will be compounded if these carriers are allowed to codeshare in domestic markets.

Northwest and Continental have already closed their transaction, despite the suit by the Department of Justice against it. If DOJ is successful, Northwest may be forced to divest itself of its interest in Continental. The Department of Transportation is examining the integration of Northwest's and Continental's frequent-flier programs, but there is no assurance that it will act. If Northwest and Continental are successful, the other major alliances will be forced to respond. The result will be a domestic industry in which 81 % of the traffic is controlled by an oligopoly of three large alliances. At a time when DOT is attempting to protect new entrants and to foster competition in the domestic market, it is most curious that the government would even consider permitting these combinations.

VI. THE GOVERNMENT MUST TAKE DECISIVE ACTION

It is imperative in the interest of preserving competition that the government reexamine the entire issue of airline alliances. Their limited public benefits are overwhelmed by their damage to competition, other U.S. flag carriers, and U.S. labor. There are several steps that the government should take:

1. The U.S. should repeal 49 U.S.C., § 41308, which authorizes the Secretary of Transportation to grant exemptions from the antitrust laws. There is no longer any justification for continuation of that statute. The section was originally enacted in the Civil Aeronautics Act of 1938, during the Depression, when the U.S. government was justifiably concerned about protecting fledgling U.S. airlines from the rigors of competition. The U.S. airline industry has long since grown up, and the public policy justification for this sort of special privilege evaporated decades ago. The Airline Deregulation Act of 1978 abolished antitrust immunity with respect to domestic air transportation. Since international air transportation was not deregulated at that time, the power to grant immunity in this area was allowed to continue. Now,

however, there has been substantial deregulation in international air transportation, as the United States has reached Open Skies agreements with over 40 countries. It is time to finish the job and eliminate DOT's power to grant immunity in international air transportation.

2. Whether or not the statute is amended, DOT should remove antitrust immunity from existing alliances. In past approvals, DOT has granted immunity for five-year periods. Renewal of immunity for the Northwest/KLM alliance is presently before the Department. It should be denied. DOT should, of course, refuse to grant immunity to American and British Airways. It should also issue orders to show cause why immunity should not be removed from the Star alliance and the Delta alliances, since these alliances are no less harmful to the public interest. It should also remove the immunity that was improvidently granted to the transborder alliances between United and Air Canada, and American and Canadian International Airlines.

3. DOT should forbid codesharing on transatlantic gateway routes. The alleged benefits of codesharing arise from extension of U.S. carrier systems by placing their codes on flights beyond the European airline's hub. This benefit can be achieved without the two carriers placing their codes on each other's flights on transatlantic segments. With modern CRS displays, a Delta flight can be shown as a through service from New York via Zurich to Moscow, without placing its code on the Swissair flight in the New York – Zurich city pair display.

4. The Department should prohibit joint frequent-flier programs, joint corporate discounts, and joint travel agent overrides. All of these programs are designed to take advantage of the size of the alliance carriers, rather than to compete on the merits of airline service. These marketing devices provide no public benefits and should be disallowed. If, nevertheless, alliance carriers are allowed to operate merged programs, they should be required to allow competing carriers to join the merged program on reasonable, nondiscriminatory terms. Failure to do this will leave in place merged frequent-flier programs which will have become anti-competitive and barriers to entry.

Unless the government takes action, it will be faced with a future airline marketplace in which enormous carrier cartels have driven non-alliance airlines out of markets, where foreign airlines dominate the Atlantic to the perpetual detriment of consumers, and where U.S. labor has lost thousands of high-paying jobs. The U.S. should take action now to protect consumers and competition from the vast monopoly power that has been vested in the existing alliances and proposed for the new ones.

5/4
July 2, 1999

Students of Dr. Marian Watson's
Seventh and Eighth Grade Classes
The Faulkner School
7110 South Coles
Chicago, Illinois 60649

Dear Students:

Thank you so much for writing to me with your ideas for improving Medicare. I'm glad to know that your class is taking an interest in this important issue.

My Administration is working to find ways to modernize and strengthen the Medicare program to prepare it for the challenges it faces in the 21st century. As we work with members of Congress to reform Medicare in a way that both honors our seniors and invests in our children, I will keep your thoughts in mind.

Best wishes for a wonderful summer and for every future success.

Sincerely,

Bill Clinton

BC/CTK/ddj (Corres. #4398805)
(7.faulkner.s)

cc: DWB/SPM, 94 OEOB

THE FAULKNER SCHOOL

5/4/99

Student Correspondence
will reply
to letter from
school
plm

cc: Don Burtchardt



WHITE HOUSE
WASHINGTON

May 3, 1999

Myron M. Cherry
Suite 2300
30 North La Salle Street
Chicago, Illinois 60602

Dear Mike:

Thanks for sending the letter from Dr. Watson and her students at the Faulkner School. I'm encouraged to see students engaged in such serious consideration and evaluation of, and recommendations for, some of the important issues before us as a nation. The critical thinking seminars are a valuable part of their educational experience.

I appreciate your positive comments about my remarks during the NATO events.

All the best to you, my friend.

Sincerely,

Per Nancy - okay to sign

Okay for Signature by OK
Staff Secretary _____
Date 8/3

74
Myron M. Cherry saw Hillary in Chicago and offered to help her in any way he can in New York. Your remarks during NATO proceedings were on the mark. We are all lucky to have such a great President. He encloses letter from some 7th and 8th grade students at Faulkner School recommending Medicare funding alternatives to removing money from the budget surplus. (Students' letter sent to Correspondence for response)

MYRON M. CHERRY

April 27, 1999

The Honorable William Jefferson Clinton
President of the United States
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Mr. President:

The 7th and 8th grade students of the Faulkner School recently had a debate on Medicare, and they came up with a proposal which their teacher, Dr. Marian Watson, asked me to forward to you. On balance, the kids' ideas show great insight.

I am sure they would enjoy hearing from you, and perhaps this letter might form a basis for a kids seminar or a town hall meeting on a variety of issues which are today facing America. The Faulkner School is not far from the University of Chicago where you will be giving the Commencement Address in June.

I saw Hillary last week while she was in Chicago. I have offered to help her in any way I can in New York, and I am working on the Park project in Chicago.

Your remarks during the NATO proceedings were on the mark. We are all lucky to have such a great President.

Respectfully,

A handwritten signature in black ink, appearing to be 'M. Cherry', written over the word 'Respectfully,'.

Myron M. Cherry

MMC/pat

LAW OFFICES
CHERRY & FLYNN
SUITE 2300
30 NORTH LA SALLE STREET
CHICAGO, ILLINOIS 60602
—
TELEPHONE (312) 372-2100
FACSIMILE (312) 853-0279

cc
Muller
just
ans to
Carson to
reply to
Sandra letter

April 26, 1999

Via Federal Express

Ms. Nancy Henreich
Deputy Assistant to the President
West Wing
The White House
1600 Pennsylvania Ave.
Washington, DC 20500-2000

Dear Ms. Henreich: *Nancy*

Please pass the enclosed letter on to the President. As usual, a copy of the letter is enclosed for you.

Sincerely,

Thank you, *Myron M. Cherry*
Myron M. Cherry

MMC/pat

Enclosure

**THE FAULKNER SCHOOL
7110 South Coles
Chicago, Illinois 60649
1.773.221.3578**

April 15, 1999

Mr. William Jefferson Clinton
President of the United States
The White House
1600 Pennsylvania Avenue
Washington, DC

Dear Mr. President:

We are seventh and eighth grade science students at The Faulkner School in Chicago, IL. Once a week in our science class, we present a current events report and analysis in health, science and technology to help develop our critical thinking and presentation skills. We first give a summary of the author's opinion ("On the one hand..."), and then our own opinion ("On the other hand...") where we present another way of looking at the issue. We then have a Socratic Method discussion where the whole class exchange views. This week, we discussed your recommendation to delay Medicare's insolvency for a few years by using part of the budget surplus to temporarily save the program. We are writing to you to recommend Medicare funding alternatives to removing money from the budget surplus.

The Faulkner School seventh and eighth grade class recommends:

- o Invest the budget surplus wherein the interest may be used for emergencies, and the principal reinvested.
- o Set income/asset limits to receive Medicare benefits.
- o Increase the Medicare qualifying age to 70.
- o Set limits on Medicare costs, closely monitoring Medicare fraud.
- o Give tax incentives to national television networks that have Medicare telethons, and to famous personalities who conduct Medicare benefits such as concerts, sporting events, annual national black-tie benefit dinner dances (where the President and First Lady could make a surprise visit to one each year but speak to all groups via satellite), etc.

Mr. President, we hope that our critical thinking seminar ideas are helpful to you in resolving the Medicare insolvency issue. We are sending you our collective ideas because we have come to know how close health care is to the hearts of you and the First Lady. We would be pleased to hear from you so that we can include your's and Mrs. Clinton's thoughts in one of our future seminars.

Respectfully,

Ruben Dortch
Candace Williams

John McLaskill

Robert Steward

Marcus King

The Seventh and Eighth Grade Class

Samantha Dewberry

Marian Watson, Ph.D., Ed.D.

Marian Watson, Ph.D., Ed.D., Teacher

cc: James Carville
Advisor to the President

5/22
July 2, 1999

Mr. and Mrs. Wayne Buck
Fun Time Learning Center
1039 South 13th Street
Arkadelphia, Arkansas 71923

Dear Mae and Wayne:

Federal Emergency Management Agency Director James Lee Witt shared with me your personal account of the aftermath of the Arkadelphia tornado. I know that these past few years have been difficult for you and your community, and I just wanted to thank you for everything you have accomplished in the wake of the devastating storm.

As you know, FEMA, through Project Impact, is working to mitigate the often tragic and destructive effects of natural disasters. In order to be successful, however, these solutions require support and implementation at the local level. It's comforting to know that good people like you are out there working in partnership with the federal government to ensure the safety and well-being of everyone in your community.

Hillary and I send our best wishes for continued success and happiness.

Sincerely,

BILL CLINTON

BC/TFS/DC/bws-ws (Corres. #4347483)
(6.buck.w)

cc: Neal Sharma, 97
cc: Tracy Sisser, 97
cc: SPM/DWB, 94

WHcc: The Honorable James Lee Witt
Director
Federal Emergency Management Agency
500 C Street, S.W.
Washington, D.C. 20472

Wayne and Mae Buck
Fun Time Learning Center
1039 South 13 Street
Arkadelphia, AR 71923

870.246.9631 Day Care Center
870.246.8862 Home

5-20

5-18-99



99 MAY 18 AM 11:34

Mr President

I thought you might
like to read and maybe
send a note for a great
job.

I thank
Janet Rice

James L. Witt
Director, Federal Emergency Management Agency

Send to Burkhardt?

Yes ☒

No ☐



C

Jeff Su

AFTER ARKADELPHIA TORNADO--
FUNTIME LEARNING CENTER BUILDS SAFE ROOM
A First Hand Account

On a typical Saturday morning on March 1, 1997, I decided after lunch to visit my parents who live one house down from me in order to check on my father who had recently had surgery. As I walked to their home, the air was hot and humid and looked like it might storm.

After getting my father to lie down to rest, we heard the sirens sound downtown. We turned on the television, and they announced the approaching tornado. Shelley and Josh, my daughter and future son-in-law, were at my house so I called and told them to come up to my parents so we could all be together.

When they did not come after several minutes, I went outside, and saw them come out of my house. As I left my parents home to meet them, we all stood outside and listened to the sirens and watched the sky. When we heard the tornado, which sounded exactly like the train we hear daily in our neighborhood, we could not decide if it was a real train or a tornado. Once we realized that the sound was an approaching tornado, we only had time to return to my house and run down stairs before the tornado struck. My house shuck, but did not incur significant damage. I opened the downstairs door only to find my whole world gone. I cannot describe the feelings I had when I saw my parent's home, my day care center, and my neighborhood in rubble.

My first concern was my parents. We rushed up the street trying to locate their home. Determining the location of homes proved to be a challenge. After a lot of screaming and crying, my parents answered our calls, and we began to extract them from their destroyed home. My mother was injured, but my father was fine.

Wayne, my husband, was working and after watching the storm pass, he started home. He walked through debris and climbed over fallen trees for one mile before he could reach us. After locating us, Wayne, my father, Shelley, and Josh started doing what they could around the neighborhood. Mother and I went to the hospital and spent the night because of her injuries.

After the initial shock of the tornado wore off, we had to decide how and what to do to begin the rebuilding of our homes, business, and lives. Teachers and parents at the day care wanted to keep the children together, so they worked on finding a place for school to be held. First Baptist Church of Arkadelphia had just completed their new educational building, and they allowed Fun Time Learning Center to use a suite of four rooms for the day care. We were located at First Baptist Church for a total of ten months.

During those ten months, with the help of Emmanuel Baptist Church of Little Rock, Church in a Day, and various volunteers, we were able to reopen the school on its original site on January 12, 1998.

As we considered building our new day care facility, we realized we would not have a quality physical structure for the children unless we had a safe room incorporated into our plans. Therefore, included in our new day care center, parents, children, and visitors will find a beautiful, large safe room designed with reinforced concrete and steel that hosts our children's sleep time daily.

Now, I have the peace of mind that the children I care for and the staff that I employee are safe. I feel confident that we have done everything possible to protect ourselves and others in the event of another tornado.

To assist others toward preparing for the possibility of natural disasters, Wayne and I have participated in all Project Impact Activities. Hopefully, if we help our prepare our friends and neighbors prepare now for potential disasters, we will not see them suffer the emotional and financial crisis that we experienced. I shutter to think of the lives that would have been lost if the tornado had hit during a week day. My family and business stand ready for the unknown possibility of another tornado, however my community is many miles from being disaster resistant. I believe in Project Impact's mission and will help to support that mission any way possible. We hope that our safe room is a model for not only our community but other communities as well.

Wayne and Mae Buck
Fun Time Learning Center
1039 South 13 Street
Arkadelphia, AR 71923

870.246.9631 Day Care Center
870.246.8862 Home

5/28
July 2, 1999

Mr. Donald Rappaport
1619 31st Street, N.W.
Washington, D.C. 20007

Dear Donald:

It is with regret that I accept your resignation as Chief Financial Officer and Chief Information Officer at the Department of Education. You have my heartfelt thanks for your many contributions to my Administration and to our nation.

You have served with distinction and professionalism throughout your tenure, and you can be proud of your role in ensuring the Department's financial integrity, the effective use of information technology, and streamlining its grant-awarding process. As a result, you have played a vital role in helping to strengthen and improve our nation's education system.

On behalf of all who have benefited from your service, I commend you on a job well done. You have my best wishes for continued success.

Sincerely,

BILL CLAYTON

BC/CKS/DC/bws-ws-emu (Corres. #4390064)
(6.rappaport.d)

cc: Tim Saunders, 5 OEOB
cc: Ruth Eaglin, 158 OEOB
cc: DWB/SPM, 94 OEOB
cc: Neal Sharma, 97



DONALD RAPPAPORT

5/24

99 MAY 21 PM 5:43

UNITED STATES DEPARTMENT OF EDUCATION

OFFICE OF THE CHIEF FINANCIAL AND CHIEF INFORMATION OFFICER

THE CHIEF FINANCIAL AND CHIEF INFORMATION OFFICER

S-21-99

March 24, 1999

President William Jefferson Clinton
The White House
1600 Pennsylvania Avenue
Washington, DC 20500

To Burkhardt for reply?

Yes ☒ No ☐



B.

Dear President Clinton,

First, let me say, I really appreciate your affording me the opportunity to again serve my country as the Chief Financial Officer and the Chief Information Officer for the U.S. Department of Education. The opportunity to serve as part of your Administration has meant a great deal to me, and it is with mixed emotion that I must inform you of my decision to step down after two and one half years.

During my tenure at the U.S. Department of Education, I believe I led both the Chief Financial Officer's Office and the Chief Information Officer's Office in exemplary fashion. Attached is a copy of the resignation letter I sent to Secretary Riley, together with a list of ten of my most important accomplishments. In short, both offices were in critical need of sound management and guidance when I arrived, and I think they now are off the ropes.

Thank you again for this extraordinary opportunity.

All the best,
Sincerely,


Donald Rappaport

P.S. I have your picture on my office wall. I wonder if you would sign one for my scrap book.

cc: Richard W. Riley
Attachments

✓ cc: sent to Clerk's Office

"The Honorable"
per Clerk's Office

600 INDEPENDENCE AVE., S.W. WASHINGTON, D.C. 20202-4300

Our mission is to ensure equal access to education and to promote educational excellence throughout the Nation.



93 MAY 21 4:43

UNITED STATES DEPARTMENT OF EDUCATION

OFFICE OF THE CHIEF FINANCIAL AND CHIEF INFORMATION OFFICER

THE CHIEF FINANCIAL AND CHIEF INFORMATION OFFICER

March 4, 1999

Secretary Richard W. Riley
U.S. Department of Education
600 Maryland Avenue, SW
Washington, DC 20202

Dear Secretary Riley,

First, let me say, I really appreciate the President, the Senate and you affording me the opportunity to again serve my country as the Chief Financial Officer of the U.S. Department of Education. I also appreciate your appointing me as the Department's Chief Information Officer.

I believe I have led those offices in exemplary fashion and have attached to this letter a list of ten of my most important accomplishments. In short, both offices were a disaster about to happen before I arrived, and I think they now are at least off the ropes.

But it is time for me to step down. At your pleasure, I will be pleased to remain for six weeks from the date of this letter to assure an orderly transition. And, of course, I look forward to talking with you about the reasons for my decision.

All the best,
Sincerely,


Donald Rappaport



UNITED STATES DEPARTMENT OF EDUCATION
OFFICE OF THE CHIEF FINANCIAL AND CHIEF INFORMATION OFFICER

THE CHIEF FINANCIAL AND CHIEF INFORMATION OFFICER

Memorandum

To: Secretary Richard W. Riley

From: Donald Rappaport

Date: March 4, 1999

Subject: Highlighted accomplishments

As I near the close of my tenure at the Department of Education, I think it is important to highlight some of the major accomplishments we achieved in the Office of the Chief Financial and Chief Information Officer over the last two and a half years. This list is in no way complete, but rather notes ten highlights of my term in the Department and demonstrates the significant achievements of the office as a whole. Each example can be directly linked to Goal 4 of the Department's strategic plan which challenges us to, "make ED a high-performance organization by focusing on results, service, quality, and customer satisfaction."

Ten important accomplishments of Don Rappaport and his organization over the last two and one half years:

1. Secured the first clean financial audit opinion in the Department's history (for FY 1997).
 - Relates directly to objective 4.6 in the Department's strategic plan—ensure financial integrity.
2. Salvaged a failed EDCAPS implementation, and ultimately brought on-line the Department's first integrated financial system.
 - Relates directly to objective 4.6 in the Department's strategic plan—ensure financial integrity by providing timely and reliable financial data through EDCAPS.
3. Significantly streamlined the Department's grants process. Lead the Department's successful endeavor to award all grants in a timelier manner (for the first time, grants were awarded early: by August 31st in 1998; and projected by May 31st in 1999). Increased customer service and flexibility by developing expanded authority regulations.
 - Relates directly to objective 4.2 in the Department's strategic plan—provide our partners with improved customer service and flexibility.
4. Developed the Department's first performance based contract (for Direct Loans).
 - Relates directly to objective 4.6 in the Department's strategic plan—ensuring quality, cost control, and timeliness in contracts issued by the Department.
5. Provided leadership and direction to the CIO office operations—CIO had been without successful, continuous leadership since its inception.
 - Relates directly to objective 4.4 in the Department's strategic plan—ensuring sound and efficient information technology for the Department.

6. Led the development of the Department's Y2K compliance tracking system, hiring Booz Allen Hamilton to get the project off the ground.
 - Directly relates to strategic plan goal 4.4—all major information systems will be Y2K compliant.
7. Established and chartered the Department's first Information Technology Investment Review Board, addressing requirements of the Clinger Cohen Act that had previously been overlooked by the Department.
 - Directly relates to strategic plan goal 4.4—ensuring that information systems are mission-driven, and cost effective.
8. Provided leadership to the Data Coordination Committee (DCC): despite longstanding history of no progress, the DCC is now, for the first time, actively working on streamlining the Department's data collection efforts.
 - Directly relates to strategic plan goal 4.4—data reporting burden on the public will be reduced.
9. Secured the operational capacity of EDNET, and saved the Department \$1.6 million by negotiating a favorable deal with CISCO to replace unsatisfactory equipment still in boxes.
 - Directly relates to strategic plan goal 4.4—ensuring that the Department has a cost-effective, efficient, accessible, and reliable network infrastructure.
10. Lead and managed daily operations for two offices: hired critically needed key personnel; negotiated a major functional reorganization, improving efficiency and functional structure within OCF&CIO; and replaced three GS-15 managers in CIO and three in CFO who were not performing their duties adequately. Established comprehensive training programs for both CIO and CFO: implemented an office-wide training effort to train staff on how their work relates to the Department's strategic goals and objectives.
 - Directly relates to objective 4.5 in the Department's strategic plan—ensuring that Department employees are highly skilled and high-performing

He has now left the Department, so the letter should be addressed to his home.

1619 31st Street, NW
Washington, DC 20007

Mr. Donald Rappaport
Office of the Chief Financial and
Chief Information Officer
Department of Education
400 Maryland Avenue, Southwest
Washington, D.C. 20202

Dear Mr. Rappaport:

Thank you for your service to the Administration. By making the Department of Education more efficient and by focusing on customer service, you have set a high standard for how government can -- and should -- work.

With your commitment to improving services and eliminating inefficiency, you have set an example for your colleagues as well. Your contributions to the Department of Education's smooth operation have helped the Administration focus on my top priority -- making sure that all American children have access to a world-class education.

Your leadership brought the Department of Education its first-ever clean financial audit opinion, demonstrating that the difficult work of the federal government can be done economically. You have worked to implement a new financial management system that has improved accountability for taxpayers' dollars and allowed the Department to better serve customers all across the nation. And, by streamlining the Department's grants process, you have helped make the federal government a place where people can go to find ways to strengthen their communities. Through all these technical and administrative improvements, you have helped the Administration accomplish our goals and objectives.

Thank you for your invaluable contributions to the Administration and for your commitment to serving the American people. Please accept my thanks for your contribution to our nation and my best wishes for a happy and fulfilling retirement.

Sincerely,

William J. Clinton

4/27
July 2, 1999

Students of Ms. Annie Mae Bryant's
Fifth Grade Class
The Department of Defense
Dependent Schools
Brussels American School
PSC 79 BAS
APO AE 09714

Dear Students:

Thank you so much for your letters. I always enjoy hearing from young people across our country and around the world.

I am extremely honored to be your President. Even when I was a little boy growing up in Arkansas, I hoped that someday I would have the privilege of serving the people of my country. As a high school student on my first trip to Washington, D.C., I had the good fortune of shaking hands with President Kennedy in the Rose Garden at the White House. From that day on, I knew I wanted to make a difference in the lives of the people of America, and I set a goal to become a public servant.

My job as President can be a very difficult one, but it is also exciting and challenging. The best part is knowing that I have an opportunity to make America better for young people.

I know that most of you have parents who work for NATO, and that you are very proud of their dedication to our country and to defending peace around the world. The United States depends on brave citizens like your mothers and fathers, and I am grateful for their service. You and your families are in my thoughts and prayers.

Sincerely,

Bill Clinton

BC/CTK/ddj (Corres. #4401066)
(yp-058a) (var)
(7.brussels.as)

cc: DWB/SPM, 94 OEOB

NOT

4-27

'99 APR 26 PM 7:20

To: President Bill Clinton

From: Miss Bryant's Fifth Grade Class
The Department Of Defense Dependent Schools
Brussels, Belgium

Dear President Clinton,

The majority of my student's parents work for N.A.T.O in Brussels. Their parents are spending long working hours during these trying times . Would it be possible for you to send them an e-mail message. This would definitely help brighten their lives.

Our e-mail address is: Bryantva@yahoo.com

Sincerely,

Annie Bryant
Annie Mae Bryant
Fifth Grade Teacher

4-27-99

Send to Bushkardt?

Yes ☒

No ☐

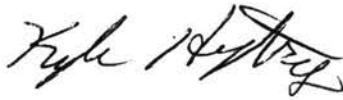


5

Dear Mr. Bill Clinton,

Hi my name is Kyle Hytry and I'm 11 years old. I am in fifth grade. I live in Brussels Belgium by N.A.T.O head quarters. My mom works there and my dad is retired from the military. My mom works as a computer programmer. How many stelfs bombers got shot down in Kosavo. May you send me a picture of you, your dog, and your cat.

Sincerely,

A handwritten signature in cursive script that reads "Kyle Hytry". The signature is written in dark ink and is positioned above the printed name.

Kyle Hytry

Danielle Englund
Brussels American School
5th Grade Class
PSC #79 BAS
A.P.O. AE 09714

Dear President Clinton,

My name is Danielle Englund. I'm 11 years old and in the 5th grade at Brussels American School (BAS).

My dad works at NATO. NATO is right here in Brussels! We have been here for almost 1 year.

Belgium is okay. I like the waffles and fries here! The CHOCOLATE is great. Have you ever been to Belgium before?

We are just getting a war started bombing Kosovo. Please send me your REAL autograph. Write Back Please!!!!

Sincerely,

A handwritten signature in cursive script that reads "Danielle Englund". The signature is written in dark ink and is underlined with a single horizontal line.

Danielle Englund

Dear President Clinton,

Hi! My name is Janna Beth Matheny and I am 11 years old.

I live in Brussels, Belgium.

I want to tell you my comments about the strike against Yugoslavia. It is not much different as a kid here during the strike as it was before but my dad and many others are very busy at NATO trying to make peace.

I sure hope the three captured soldiers get home safe and sound. I still and always will keep them in my prayers.

Well, I hope you are trying your best to make peace because the world is depending on the U.S.A!

P.S. Please send me your signature.

Sincerely,

A handwritten signature in cursive script that reads "Janna Matheny". The signature is written in dark ink and is positioned above the printed name.

Janna Beth Matheny

Dear President Clinton,

Hi my name is Angelica Fowler I am 10 years old and I attend Brussels American School. I live in Brussels Belguim. I suppose you don't know where that is do you? Oh I almost forgot I am in the 5th grade. I've seen you on t.v. allot of times. Can I ask you a few simple question? Is it hard working in the White House? Is it possible you could get out voted soon? How many years can you stay in the White House? Can I have your autograph? If possible please send it to me. Thanks alot for being our president.

Your Citizen,

A handwritten signature in cursive script that reads "Angelica Fowler". The ink is black and the signature is fluid and connected.

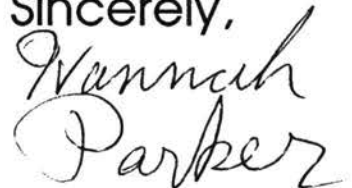
Angelica Fowler

P.S. Please write back if you can.

Dear President Bill Clinton,

My name is Hannah Parker and I am 11 Years old.
I go to BAS
(Brussels American School.). I am in Miss Bryants fifth
grade class. This letter is for my Social Studies class. I
live in Belgium. my mom is a secretary at NATO and
my dad is a cor engineer.

Sincerely,

A handwritten signature in cursive script that reads "Hannah Parker". The letters are fluid and connected, with a large initial 'H' and 'P'.

Hannah parker

Dear President Clinton

**Hi, I'm writing this for my Social Studies class.
father works for N.A.T.O.. He is a Lt. Colonel in the U.S.
Force. Over here, in Europe, he is not in any danger.
fun living in Europe. You get to travel places. Thanks
your time.**

Sincerely,

A handwritten signature in cursive script that reads "Chloe Renee Cowser". The signature is written in dark ink and is positioned above the printed name.

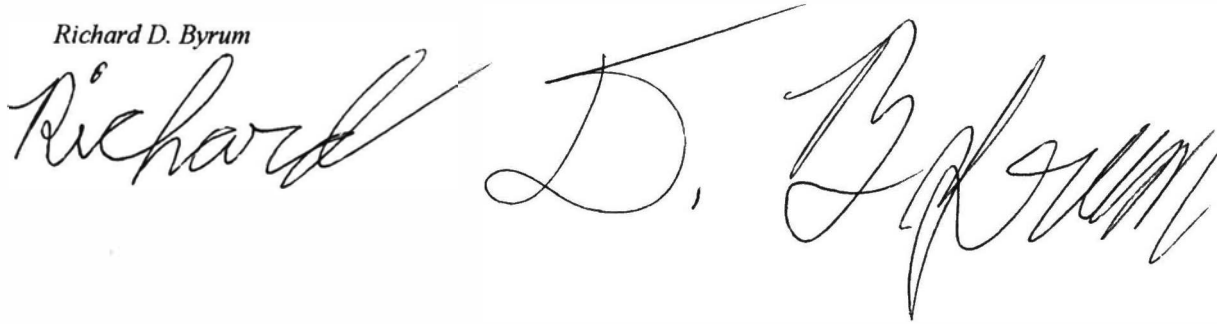
Chloe Renee Cowser

Dear Mr. President,

I was wondering how long have you been president. What is the difference between democratic and republic. What is the hardest thing about being a president. Have you ever been on Air Force One. Do you have to make a lot of decisions? What do you do in your free time? Do you travel a lot? Have you ever presented a movie?

Sincerely,

Richard D. Byrum

A handwritten signature in cursive script that reads "Richard D. Byrum". The signature is fluid and stylized, with the first name "Richard" being the most prominent. The last name "Byrum" is written in a more compact, cursive style. The signature is written in black ink on a white background.

Dear President Clinton ,

My name is Kyle Kenneth Houts , I'm 10 years old. I go to school at Brussels American School it's in Belgium. I have a twin that is 10 minutes older than I. His name is Thomas Houts you probably already read his letter . My Dad works for the Us Mission at NATO. His name is Gary Houts . My Mom works as a teacher . Her name is Helene Taelemans . My families address is 48 Kasteellaan 1910 Kampenhout. And in case you the president of the United States need to call my family ,here is my phone number ,32 16 65 19 62 . It's a great event for me to write a letter to the President of the United States . It's also a great event for my class to write a letter to the President of the United States. My teacher Ms Bryant decided that since my dad was probably going to see you , we could give you some letters. I hope it won't be too long for you to read all those letters. I think you are going to be elected President the next time , because you are a good and nice President. So now I'm going to start with the questions I have to ask you. If you have time to answer these questions can you please do it. First question how is the wheather in Washington DC ? Here in Belgium there is sun about half day in an entire week . The rest of the time it's almost raining. My second question is How does it feel to be the President of the United States ? I would feel very happy. My dad works about 4 days a week until 8:00 or

9:00 p.m. to stop the war between NATO and Kosovo . And I think it is good to have a dad that works so that the war stops in the world . I would really like it if you send me a letter with all the questions answered and I would love , love , love it if you could send me your autograph.

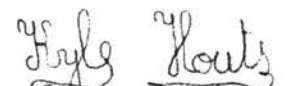
If you send me the answer to the questions and your autograph you can't send it to the address I gave you earlier , you need to send it to this address: SFC & Mrs. Gary E. Houts

**US NATO
PSC 81 , Box 145
APO AE 09724**

I would really love it if you had time to answer the questions and give me your autograph . Now my third question is , do you like being the President of the United States ? If I was the President of the United States I would feel very , very , very happy but very scared too with all these responsibilities.

It sure is an honour for me to write you a letter and it would be even a bigger honour to get an answer from you . I feel good that my dad is the chauffeur of the ambassadeur .

Sincerely / Respectfully ,


Kyle Houts

Dear Mister President Clinton,

My name is Thomas Houts. I'm 10 years old. I'm a student at Brussels American School in Belgium. I'm sending this letter to you for my Social Studies Class. My entire class is sending you letters because my dad is coming to Washington DC and we hope he'll be able to give them to you.

I think you are a good president and a nice president too. Do you have a lot of meetings about Kosovo? I don't like the war between Kosovo and NATO because when it is my dad's day of work, he usually gets home between 8 and 9 o'clock pm or even later and I get worried. On the other hand, I also think it is good to be the son of somebody who tries to get peace in the world.

Could you please send me your autograph because you are a famous person in the United States and I would be honoured.

Here is my address so that you'll know where to send it to me; SFC & Mrs Gary Houts

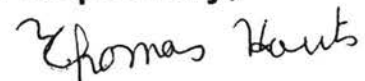
US Nato

Psc 81, Box 145

APO AE 09724

I hope you'll have time to read my classmates letters and find the time to answer all their questions as well as mine. Thank you in advance.

Respectfully,



Thomas Houts

PS: My english is not the best but it's because I started going to an American school september of last year.

on,
Lindsey Collier. I am 11 years old live in Brussels. My
mom I'm American. I have been to Washington before,
several times. I was wondering if you could send me an
autograph. I like to move around. I have
moved. Did you ever move when you were younger?

Sincerely,

Lindsey Collier

autograph.

July 2, 1999

Ms. Suzann Wilson
Apartment 324
1318 Craighead Road
Bono, Arkansas 72416

Dear Suzann:

As you continue to cope with the tragedy that claimed Brittheny's life, Hillary and I want you to know that you remain in our thoughts and prayers.

We can best honor Brittheny's memory by rededicating ourselves to ending the violence that pervades our society today. One act of violence is one too many, and I hope you receive some comfort in knowing that we've launched a national campaign to prevent youth violence. We must do more to keep guns out of the hands of children; to help our young people express their anger and alienation with words, not weapons; and to prevent violence from shattering the peace of our schoolyards.

I'm glad to know that we can count on your help.

Sincerely,

Bill Clinton @

Suzann Wilson ✓
Jonesboro, AR

3/18

THE WHITE HOUSE
WASHINGTON

Maia Echaveste
Michael Waldman
Date 3/18
To: Loretta Ucelli
Ann Lewis
From: The Staff Secretary



FYI - I don't know if
there's an appropriate way
to do this, but Correspondence
will reply.

Phil

cc: Dan Burkhardt

Memorandum

TO: Nancy Hernreich
FROM: Neera Tanden
First Lady's Office
RE: Letter from Suzann Wilson

*Staff
Secretary*

'99 MAR 18 PM 1:56

I received the attached letter from Suzann Wilson, who has met the President and First Lady on several occasions. Her daughter was murdered last year at her school in Jonesboro, Arkansas.

**Suzann Wilson
Jonesboro, AR**

President William Clinton and Mrs. Hillary Rodham Clinton
White House
Washington DC, 20500

March 17, 1999

Mr. President and Mrs. Clinton:

A week from today will mark the anniversary of the tragic shooting in Jonesboro. There will be a full page memorial ad in the Jonesboro Sun on March 24, 1999. If you have the opportunity to mention the anniversary at any of your upcoming events I would really appreciate it.

I want to thank you both for all that you have done. It means so much to have the support of the President of the United States and the First Lady while I have so little with the legislators here at home.

When I count my blessings, I count you both.

Sincerely,

A handwritten signature in cursive script that reads "Suzann Wilson". The signature is written in dark ink and is positioned below the word "Sincerely,".

Suzann Wilson

3/18

July 2, 1999

Ms. Irene Wurtzel
2134 R Street, N.W.
Washington, D.C. 20008

Dear Irene:

You have my heartfelt thanks for your valuable contribution to the President's Commission on the Celebration of Women in American History.

Last year, the Commission began a journey to identify the best way to celebrate the women who have helped to make America the great nation it is today. We must now ensure that the stories and accomplishments of these women are integrated into the rich fabric of American history. You have played an important role in this endeavor by participating in constructive dialogues with citizens across our country and by working to formulate unique strategies on how best to acknowledge and celebrate women's historical achievements. I commend you for your innovative approach to developing the Commission's report and for your willingness to devote your time, energy, and expertise to this challenging task.

I look forward to building on the foundation laid by your important work on the Commission, and I hope that you will remain an active participant in our efforts.

Sincerely, **BILL CLINTON**

BC/DDA/DC/NS/DC/efr-efr-efr
(7-1wohistory.efr)

(Corres. #4406556)

cc: DWB/SPM, 94 OEOB
cc: N. Sharma, 97 OEOB



July 2, 1999

Ms. Gloria T. Johnson
6706 Edgemere Drive
Camp Springs, Maryland 20748

Dear Gloria:

You have my heartfelt thanks for your valuable contribution to the President's Commission on the Celebration of Women in American History.

Last year, the Commission began a journey to identify the best way to celebrate the women who have helped to make America the great nation it is today. We must now ensure that the stories and accomplishments of these women are integrated into the rich fabric of American history. You have played an important role in this endeavor by participating in constructive dialogues with citizens across our country and by working to formulate unique strategies on how best to acknowledge and celebrate women's historical achievements. I commend you for your innovative approach to developing the Commission's report and for your willingness to devote your time, energy, and expertise to this challenging task.

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Sincerely,

BILL CLINTON

BC/DDA/DC/NS/DC/efr-efr-efr
(7-1wohistory.efr)

(Corres. #4406555)

cc: ~~DWB/SPM, 94 OEOB~~
cc: N. Sharma, 97 OEOB



July 2, 1999

Dr. Ellen Ochoa
CB/Astronaut/NASA Johnson
Space Center
2101 NASA Road 1
Houston, Texas 77058

Dear Ellen:

You have my heartfelt thanks for your valuable contribution to the President's Commission on the Celebration of Women in American History.

Last year, the Commission began a journey to identify the best way to celebrate the women who have helped to make America the great nation it is today. We must now ensure that the stories and accomplishments of these women are integrated into the rich fabric of American history. You have played an important role in this endeavor by participating in constructive dialogues with citizens across our country and by working to formulate unique strategies on how best to acknowledge and celebrate women's historical achievements. I commend you for your innovative approach to developing the Commission's report and for your willingness to devote your time, energy, and expertise to this challenging task.

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Sincerely,

BILL CLINTON

BC/DDA/DC/NS/DC/efr-efr-efr
(7-1wohistory.efr)

(Corres. #4406554)

cc: DWB/SPM, 94 OEOB
cc: N. Sharma, 97 OEOB



July 2, 1999

Dr. Elaine H. Kim
6015 Manchester Drive
Oakland, California 94618

Dear Kim:

You have my heartfelt thanks for your valuable contribution to the President's Commission on the Celebration of Women in American History.

Last year, the Commission began a journey to identify the best way to celebrate the women who have helped to make America the great nation it is today. We must now ensure that the stories and accomplishments of these women are integrated into the rich fabric of American history. You have played an important role in this endeavor by participating in constructive dialogues with citizens across our country and by working to formulate unique strategies on how best to acknowledge and celebrate women's historical achievements. I commend you for your innovative approach to developing the Commission's report and for your willingness to devote your time, energy, and expertise to this challenging task.

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Sincerely, **BILL CLINTON**

BC/DDA/DC/NS/DC/efr-efr-efr
(7-1wohistory.efr)

(Corres. #4406553)

cc: DWB/SPM, 94 OEOB
cc: N. Sharma, 97 OEOB



July 2, 1999

Ms. LaDonna Harris
681 Juniper Hill Road
Bernalillo, New Mexico 87004

Dear LaDonna:

You have my heartfelt thanks for your valuable contribution to the President's Commission on the Celebration of Women in American History.

Last year, the Commission began a journey to identify the best way to celebrate the women who have helped to make America the great nation it is today. We must now ensure that the stories and accomplishments of these women are integrated into the rich fabric of American history. You have played an important role in this endeavor by participating in constructive dialogues with citizens across our country and by working to formulate unique strategies on how best to acknowledge and celebrate women's historical achievements. I commend you for your innovative approach to developing the Commission's report and for your willingness to devote your time, energy, and expertise to this challenging task.

I look forward to building on the foundation laid by your important work on the Commission, and I hope that you will remain an active participant in our efforts.

Sincerely, **BILL CLINTON**

BC/DDA/DC/NS/DC/efr-efr-efr
(7-1wohistory.efr)

(Corres. #4406551)

cc: DWB/SPM, 94 OEOB
cc: N. Sharma, 97 OEOB

A handwritten signature, likely of Bill Clinton, written in ink. It consists of a stylized, cursive 'B' followed by a long, sweeping horizontal stroke that ends in a small hook.

July 2, 1999

Mr. J. Michael Cook
980 Lake Avenue
Greenwich, Connecticut 06831

Dear Michael:

You have my heartfelt thanks for your valuable contribution to the President's Commission on the Celebration of Women in American History.

Last year, the Commission began a journey to identify the best way to celebrate the women who have helped to make America the great nation it is today. We must now ensure that the stories and accomplishments of these women are integrated into the rich fabric of American history. You have played an important role in this endeavor by participating in constructive dialogues with citizens across our country and by working to formulate unique strategies on how best to acknowledge and celebrate women's historical achievements. I commend you for your innovative approach to developing the Commission's report and for your willingness to devote your time, energy, and expertise to this challenging task.

I look forward to building on the foundation laid by your important work on the Commission, and I hope that you will remain an active participant in our efforts.

Sincerely, **BILL CLINTON**

BC/DDA/DC/NS/DC/efr-efr-efr
(7-1wohistory.efr)

(Corres. #4406549)

cc: ~~DWB/SPM, 94-OEOB~~
cc: N. Sharma, 97 OEOB



July 2, 1999

Dr. Johnnetta B. Cole
1360 Beechwood Hills Court
Atlanta, Georgia 30327

Dear Johnnetta:

You have my heartfelt thanks for your valuable contribution to the President's Commission on the Celebration of Women in American History.

Last year, the Commission began a journey to identify the best way to celebrate the women who have helped to make America the great nation it is today. We must now ensure that the stories and accomplishments of these women are integrated into the rich fabric of American history. You have played an important role in this endeavor by participating in constructive dialogues with citizens across our country and by working to formulate unique strategies on how best to acknowledge and celebrate women's historical achievements. I commend you for your innovative approach to developing the Commission's report and for your willingness to devote your time, energy, and expertise to this challenging task.

I look forward to building on the foundation laid by your important work on the Commission, and I hope that you will remain an active participant in our efforts.

Sincerely, **BILL CLINTON**

BC/DDA/DC/NS/DC/efr-efr-efr
(7-1wohistory.efr)

(Corres. #4406548)

cc: DWB/SPM, 94 OEOB
cc: N. Sharma, 97 OEOB



July 2, 1999

Ms. Anna Eleanor Roosevelt
The Brain Research Foundation
Suite 1300
120 South LaSalle Street
Chicago, Illinois 60603

Dear Anna:

You have my heartfelt thanks for your valuable contribution to the President's Commission on the Celebration of Women in American History.

Last year, the Commission began a journey to identify the best way to celebrate the women who have helped to make America the great nation it is today. We must now ensure that the stories and accomplishments of these women are integrated into the rich fabric of American history. You have played an important role in this endeavor by participating in constructive dialogues with citizens across our country and by working to formulate unique strategies on how best to acknowledge and celebrate women's historical achievements. I commend you for your innovative approach to developing the Commission's report and for your willingness to devote your time, energy, and expertise to this challenging task.

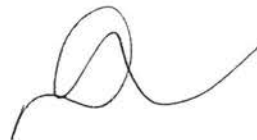
I look forward to building on the foundation laid by your important work on the Commission, and I hope that you will remain an active participant in our efforts.

Sincerely, **BILL CLINTON**

BC/DDA/DC/NS/DC/DC/efr-efr-efr-ddj
(7-1wohistory.efr)

(Corres. #4406552)

cc: ~~DWB/SPM, 94 OEOB~~
cc: N. Sharma, 97 OEOB



July 2, 1999

Ms. Barbara Goldsmith
1021 Park Avenue
New York, New York 10028

Dear Barbara:

You have my heartfelt thanks for your valuable contribution to the President's Commission on the Celebration of Women in American History.

Last year, the Commission began a journey to identify the best way to celebrate the women who have helped to make America the great nation it is today. We must now ensure that the stories and accomplishments of these women are integrated into the rich fabric of American history. You have played an important role in this endeavor by participating in constructive dialogues with citizens across our country and by working to formulate unique strategies on how best to acknowledge and celebrate women's historical achievements. I commend you for your innovative approach to developing the Commission's report and for your willingness to devote your time, energy, and expertise to this challenging task.

I look forward to building on the foundation laid by your important work on the Commission, and I hope that you will remain an active participant in our efforts.

Sincerely, **BILL CLINTON**

BC/DDA/DC/NS/DC/efr-efr-efr
(7-1wohistory.efr)

(Corres. #4406550)

cc: DWB/SPM, 94 OEOB
cc: N. Sharma, 97 OEOB



July 2, 1999

The Honorable Ann Lewis
Co-Chair
President's Commission on the Celebration
of Women in American History
The White House
Washington, D.C. 20502

Dear Ann:

You have my heartfelt thanks for your valuable contribution to the President's Commission on the Celebration of Women in American History.

Last year, the Commission began a journey to identify the best way to celebrate the women who have helped to make America the great nation it is today. We must now ensure that the stories and accomplishments of these women are integrated into the rich fabric of American history. You have played an important role in this endeavor by participating in constructive dialogues with citizens across our country and by working to formulate unique strategies on how best to acknowledge and celebrate women's historical achievements. I commend you for your innovative approach to developing the Commission's report and for your willingness to devote your time, energy, and expertise to this challenging task.

I look forward to building on the foundation laid by your important work on the Commission, and I hope that you will remain an active participant in our efforts.

Sincerely, **BILL CLINTON**

BC/DDA/DC/NS/DC/efr-efr-efr
(7-1wohistory.efr)

(Corres. #4402870)

cc: DWB/SPM, 94 OEOB
cc: N. Sharma, 97 OEOB



3-18

After you have seen, we
will send original to Burkhardt!



Main

- need to review
- See Nigley - Tipton
members BK

THE PRESIDENT HAS SEEN

3-10-99

copied
Echaveste
Podesta

APPENDIX

COMMISSION MEMBERS

President's Commission on the Celebration of Women in American History

Ann Lewis, Co-Chair

Washington, DC

Assistant to the President, White House Director of Communications. Former Vice President for Public Policy at the Planned Parenthood Federation of America. Lead study group on *Going First: Women as Leaders in Contemporary Politics* for Harvard University's Institute of Politics at the Kennedy School of Government.

Beth Newburger, Co-Chair

Washington, DC

Associate Administrator for Communications, General Services Administration. Publisher, *Washington Woman Magazine*, founder of three technology companies, executive at the *Washington Post* and the *New Republic Magazine*, winner of several community service awards.

Dr. Johnnetta B. Cole

Atlanta, GA

President Emerita, Spelman College and Presidential Distinguished Professor of Anthropology, Women's Studies and African American Studies at Emory University. Author. Received numerous awards, including honorary degrees from 41 colleges and universities and the first Eleanor Roosevelt Education Award on the 75th Anniversary of the Women's National Democratic Club.

Mr. J. Michael Cook

Greenwich, CT

Chairman and CEO of Deloitte & Touche. Chairman of the Board of Governors of the United Way of America and Chairman of the Board of Catalyst, the nation's leading organization for the advancement of women in business.

Dr. Barbara Goldsmith

New York, NY

Author and social historian. Founding and Contributing Editor of *New York* magazine and Senior Editor of *Harper's Bazaar*.

LaDonna Harris

Bernalillo, NM

President of Americans for Indian Opportunity. Founding member of the National Urban League and Common Cause.

Gloria T. Johnson

Camp Springs, MD

President of the Coalition of Labor Union Women, Chair of the IUE Women's Council and Director of the Union's Department of Social Action. Elected a Vice President of the AFL-CIO in 1993, becoming the second African American woman ever to hold that position. Received NAACP's First Annual Pathway to Excellence Award "Women of Labor."

Dr. Elaine H. Kim

Berkeley, CA

Professor of Asian American Studies and Chair of the Comparative Ethnic Studies Department at the University of California, Berkeley. Co-Founder and member of the Board of Directors of the Asian Women United of California and a Co-Founder of Asian Immigrant Women Advocates.

Dr. Ellen Ochoa

Houston, TX

Mission Specialist Astronaut at the NASA Johnson Space Center. Has received numerous awards, including several NASA Space Flight Medals and the Albert Baez Award for Outstanding Technical Contribution to Humanity from Hispanic Engineer National Achievement Awards.

Anna Eleanor Roosevelt

Chicago, IL

Executive Director of the Brain Research Foundation, an affiliate of the University of Chicago. Former Director of the Mayor's Office of Program Development for the City of Chicago. Chair of the Roosevelt Warm Springs Foundation and Vice President of the Franklin and Eleanor Roosevelt Institute in New York.

Irene Wurtzel

Washington, DC

Playwright, freelance writer and teacher of play writing. Winner of the Margo Jones Play Writing Award, the Jane Chambers Award for outstanding woman playwright, and a Cine Award for a documentary film script on the history of the American labor movement. Former Chair of the Board of the Family and Children's Trust Fund of Virginia, a commission aimed at preventing domestic violence and child abuse in Virginia.



Susan B.
Anthony



Elizabeth
Cady
Stanton

*The
President's
Commission on
the Celebration of
Women in
American History*

March 1, 1999



Sojourner
Truth



Lucretia
Mott



Ida B.
Wells

Booklet

3/29
July 2, 1999

Mr. Sy Sternberg
Chairman, President, and CEO
New York Life Insurance Company
51 Madison Avenue
New York, New York 10010

Dear Sy:

Thank you for your letter regarding the ongoing negotiations with China for accession to the World Trade Organization. I'm sorry I was unable to respond sooner.

Bringing China into the World Trade Organization on strong commercial terms is clearly in America's interest and in the interest of the global trading system. A strong agreement will open Asia's largest and fastest growing economy to U.S. agricultural, manufacturing, and services exports; integrate China into a rules-based trading system; and advance fundamental, historic economic reforms and the rule of law.

Ambassador Barshefsky made significant progress in these negotiations in the weeks before Premier Zhu's visit to Washington in April. However, these negotiations are extremely complex, and we must solve our remaining differences to create an acceptable package. We are prepared to reengage when the Chinese are prepared to do so.

I believe both sides share a mutual interest in the success of these talks. My Administration is firmly committed to achieving a strong and workable agreement, and we are prepared to work closely with Congress to normalize trade relations with China on a permanent basis if we successfully conclude such an agreement.

As we continue to work with China, I appreciate your support. You have my best wishes.

Sincerely, **BILL CLINTON**

BC/JHO/DC/ws-efr (Corres. #4290798)
(6.sternberg.s)

cc: DWB/SPM, 94 OEOB
cc: Neal Sharma, 97 OEOB
cc: Jeffrey Oakman, 97 OEOB

3-26-99

1 Burkhardt for reply?

Yes / No

3/29

Coordinate with NSC?

Yes / No



B.

March 26, 1999

New York Life Insurance Company
51 Madison Avenue, New York, NY 10010
212 576-4730

Sy Sternberg, CLU
Chairman, President and
Chief Executive Officer

'99 MAR '26 PM 7:39

The Honorable William Jefferson Clinton
The White House
Washington, D.C. 20500

Dear Mr. President:

I am writing to urge your continued personal leadership in forging a strong relationship between the United States and China, and to pledge my support to work with you and a bipartisan group in the U.S. Congress to sustain support for moving ahead with this important relationship.

U.S.-China relations are at a difficult juncture, with problems having surfaced between the two countries in important areas. The work you and your Administration have done to resolve these problems and ensure that America's policy of engagement with China continues to advance American interests has been laudable.

While efforts to resolve problems continue, the United States must simultaneously pursue initiatives to move the relationship forward in areas where meaningful cooperation can be achieved. One such area is China's accession to the World Trade Organization.

The U.S. business community has consistently supported China's accession to the World Trade Organization, as long as the final package provides meaningful commercial opportunities for U.S. manufacturing firms and their workers, farmers, and service providers. I am extremely encouraged that your skilled team of negotiators working with their Chinese counterparts is making progress after 12 years and countless negotiating sessions.

I feel strongly that the window of opportunity to make significant progress on China's WTO accession is real and I urge you to take advantage of this historic opportunity to secure a good agreement between the two countries. Those who would hinder progress at this moment will jeopardize the promise of the long-awaited reforms in China's economic system and the effort to bring China further into the international community.

The Honorable William Jefferson Clinton

Page 2

March 26, 1999

Mr. President, I want to assure you that if a commercially-meaningful agreement can be reached between the United States and China over the coming weeks and months, my company and the business and trade associations to which we belong are committed to working tirelessly with you and members of Congress to forge a bipartisan consensus to achieve the longstanding goal of a normal commercial relationship between our two countries. I understand that this will involve a significant effort to build bipartisan support for the legislative changes required for the United States to benefit from China's accession agreement, and I am determined to be directly involved in this effort.

Bringing China into the international trading community will not only strengthen the relationship between our two countries, it will be a clear endorsement of America's longstanding view that market principles and open trade are key to global financial and economic stability. I urge you to personally lead us to make this a reality and I am committed to support you in this endeavor.

Sincerely,

A handwritten signature in black ink, appearing to read "Bill Clinton", with a stylized flourish at the end.

cc: John Podesta, Chief of Staff

6/8
July 1, 1999

Ms. Gail Zappa
7885 Woodrow Wilson Drive
West Hollywood, California 90046

Dear Gail:

Thanks for your fax with your thoughts about violence and gun control. It's always great to hear from you.

As you know, I've called on Congress to pass commonsense legislation that will close the gun show loophole, require safety locks with every new handgun sold, ban the importation of large capacity ammunition clips, and prohibit violent juveniles from owning guns when they become adults. I'm interested in your brother's ideas regarding ammunition regulation, and I have forwarded your message to my staff at the Domestic Policy Council.

I am grateful for your commitment to helping lessen violence in our society, and I'm glad to know I can count on your counsel. Hillary joins me in sending best wishes.

Sincerely, **BILL CLINTON**

BC/TFS/DAA/DWB/ddj-emu (Corres. #4396750)
(6.zappa.g)

cc: Neal Sharma, 97 OEOB

cc: DPC, 216 OEOB

cc: DWB/SPM, RM 99
xeroxed copy of personally signed original to NH
through Sean Maloney

CLEAR THRU SEAN MALONEY

PRESIDENT TO SIGN

Send to Burkhardt's
Yes ☒
No ☐

GAIL ZAPPA

Home 6/8
323-650



956

FACSIMILE (818.761.7773)

DATE: 4 June 1999

TO: Bill Clinton, President / No Betty Curry
COMPANY: United States
FROM: Gail Zappa & Jay Goatman (my brother)
RE: Firepower / Kids
202.456.1210

TRANSMITTING 2 **PAGES** (INCLUDING COVER)

Dear Mr. President - I apologize in advance for having to write this in great haste - but this is following a discussion I had with my brother who ~~saw~~ ^{was on} the Today Show (?) this morning - As a Viet nam vet he has experience and superior knowledge regarding ammunition. He suggests that M16's and/or AK 47's (for instance) take certain types of calibers of ammunition that should properly be regulated. Why is the public able to buy deadly force ammunition, i.e., armor piercing, hollow point, teflon, rapid-fire casings (ammo that can be rapid-fired) or Shotgun rounds that are ^{any} 00 Buck vs Bird shot, etc. Why not propose that these be severely regulated (as in explosive devices)

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Note:
G.Z. Home fax 323.650.6606

Second page

Clinton

fax p. 2

4 June 1999

and traceable (^{permits} sales) Also, why not have Kids
turn in ammo — it would be a lot safer
for Kids & law enforcement — than having
people running around randomly turning
(carrying) in guns. Then we could have
more time ~~and~~ create an opportunity to
educate people on what the 2nd Amendment
really means — Gun collectors could
perhaps still collect but would not be
able to own "restricted" ammunition.
Gtc, etc, etc.

With very best wishes for you & your
family always — !

(I also would like the opportunity to discuss
some possibilities related to other discussions
we've had but you know I normally ~~don't~~
censor my spontaneity — this just seems
too important!)

Thank you for your consideration.

xxx

Phil Z

P.S. I hope this isn't
wasting your time
as in you're already
on the case !!

Eugenie Bisulco

 06/08/99 01:11:10 PM

Record Type: Record

To: Janice H. Vranich/WHO/EOP@EOP

cc:

Subject: Re: Checking on a "Zappa"... 

Did confirm -- she's a friend.

Eugenie Bisulco

 06/08/99 11:48:45 AM

Record Type: Record

To: Janice H. Vranich/WHO/EOP@EOP

cc:

Subject: Re: Checking on a "Zappa"... 

We think she is one of the wives of a true Zappa. Thus, she is a friend.

July 1, 1999

PERSONAL

Richard Lovett
Morgan Binswanger
Michelle Kydd
Creative Artists Agency
9830 Wilshire Boulevard
Beverly Hills, California 90212-1825

Dear Friends:

Thank you so much for your wonderful letter. It was a pleasure to welcome the Wasatch Group to the White House. I enjoyed discussing ways to strengthen and improve our public education system, and I'm glad to know of ECE's focus on teacher recruitment.

Thanks, too, for the great book of student artwork. You were kind to send it to me, and I appreciate your thoughtfulness.

Sincerely,

BILL CLINTON

BC/CKS/DDA/DC/lynn-ddj-lynn
(Corres. #4346242)
(6.lovett.r)

cc: Neal Sharma, 97 OEOB
cc: ~~DWB/SPM, 94 OEOB~~
cc: Gift Unit, ~~457 OEOB~~, w/inc materials

April 22, 1999

4/26

MEMORANDUM

To: The President
From: Nancy Hernreich
Beth Ferryman
Re: Wasatch Group Correspondence

Need reply
Make sure Becker, Riley
see so appropriate -
PSS

You recently received a package from several members of the Wasatch Group in appreciation for their dinner on March 24. Four letters were enclosed.

~~Wendy Kopp of Teach For America~~ thanks you for the opportunity to discuss educational issues directly. She is writing a book that focuses on the importance of leadership in under-resourced schools.

✓ Morgan Binswanger, Richard Lovett and Michelle Kydd of Creative Artists Agency also extend their thanks for your attendance and words of inspiration. They enclosed several books and information pamphlets that highlight the talents, thoughts and dreams of children in their local communities.

To Dan B for reply

Phil

4/23

rsation that prompted
uality education He
t KIPP Academy,

e to meet you and tell
ting children to read
President, Mrs. Gore
on options. His

cc: Sec. Riley, Podesta
copied

Hernreich/Ferryman memo with
Creative Artists Agency package
to: Sec. Riley
Podesta

Hernreich/Ferryman memo
with Douglas Becker/Sylvan Learning
Foundation (Book Adventure) package
to: Sec. Riley
Reed
Podesta

entire package to Dan Burkhardt for replies

DONE

CREATIVE ARTISTS AGENCY

LITERARY AND TALENT AGENCY
9830 WILSHIRE BOULEVARD
BEVERLY HILLS, CALIFORNIA 90212-1825
TELEPHONE: 310-288-4545 • FACSIMILE: 310-288-4800

1. cc Doug 5 1/21
cc Phil Caplan
for distribution
2. Summary
p. 1.

April 1, 1999

President William J. Clinton
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

99 APR 23 AM 7:09

Dear Mr. President,

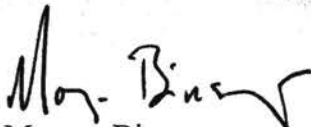
Please accept our profound thanks and appreciation for an encouraging evening that we will never forget.

Your words of inspiration and encouragement had a dramatic effect on our group and further energized our efforts to serve our nation's young people. The practical advice, coupled with your own personal experience, will undoubtedly make us a stronger team. As a leading company in the entertainment industry, we see it as our responsibility to create successful public/private partnerships that can be modeled by our colleagues in other businesses to serve the common good.

Enclosed please find a book that we shared with our clients and friends this holiday season. We created this piece to highlight the talents, thoughts and dreams of the children in the communities where we live and work. We sincerely hope that you and Mrs. Clinton will enjoy hearing from the kids that you both have dedicated your lives to serving.

Once again, thank you so much for sharing your time and home with us.

Sincerely,



* Morgan Binswanger
Co-Director
CAA Foundation



Richard Lovett
President
CAA



Michelle Kydd
Co-Director
CAA Foundation

CAA FOUNDATION

MEMORANDUM

TO: The President

FROM: Creative Artists Agency Foundation

RE: National teacher recruitment campaign

DATE: 4/2/99

Our discussion at dinner with you included a range of issues, most of which focused on how to create stronger schools and centers for learning in communities across America. We all agreed that leadership from the principals' offices and specifically leadership in classrooms needed to be nurtured and maintained heading into the next century.

Context and Update

The Entertainment Coalition for Education (ECE), an informal group conceived from the Presidents' Summit for America's Future and an adjunct to the Entertainment Industry Foundation, wants to focus its next public service message on teacher recruitment. The ECE, which is comprised of leading entertainment companies and the most celebrated artists in the world, is prepared to use its collective power to achieve the dual goal of not only encouraging new recruits to enter the profession, but also establishing a message of higher standards for teachers.

Secretary Riley has been extremely supportive (he refers to the effort in his State of American Education speech) and national foundations have recently been approached about their financial commitment to distribution and implementation. The ECE already has tremendous in-kind support and is planning a rollout of a campaign for teacher recruitment in the fall of 1999.

If the DOD can apply media savvy to garner recruits for the armed forces and buy ad time, then the White House can effectively broker the relationships mentioned above as well as consider matching funds from new partners. Teacher recruitment is clearly only one aspect of much more complex school reform issues that need to be handled locally. But, it does go to the heart of a national interest in finding, training and retaining the best adults in the nation to work with students and improve teaching and learning in classrooms.

Additionally, a major teacher recruitment campaign would also be a tremendous complement in light of the First Lady's established interest and work in sustaining AmeriCorps. Emanating, then, directly from the White House would be a dual message on the core development, hopes and aspirations of the next generation with schools as a centerpiece. (This could extend to ancillary issues regarding afterschool programs, health services and general community building.)

In light of the discussion with the Wasatch Group at the White House on building generational leadership, the CAA Foundation would also encourage you, when next in Los Angeles, to hold a similar conversation with leaders in the entertainment industry, specifically. A small, boardroom style meeting with executives and creative leaders in this world of popular culture would be engaging and build additional capital for public/private partnerships in the future. We would be delighted to host something like this, if you are interested.

Thank you, again, for your graciousness and we are happy to speak with any senior staff whom you feel would be appropriate concerning any of these issues.

Entertainment Coalition for Education

PSA Campaign Fact Sheet

The Entertainment Coalition for Education

- Building off the momentum of the Presidents' Summit for America's Future, the Entertainment Coalition for Education (ECE) was formed in the spring of 1997 to champion the Summit's goal of promoting corporate and individual volunteer service in communities throughout the country.
- The ECE, an adjunct of The Entertainment Industry Foundation, is a group of leading entertainment companies and artists working with prominent educators on developing a major public service campaign in support of education and youth services in America.
 - Studio ECE members include 20th Century Fox, Buena Vista Pictures, Sony Studios, DreamWorks, HBO, MGM Studios, New Line Cinema, Paramount Pictures, Universal Pictures and Warner Brothers.
 - The Coalition is still expanding and includes many other film related companies such as Fuji, Kodak, Technicolor and Deluxe.
 - Participating theatres include Act III, Loews Cineplex Entertainment, Mann Theatres, Marcus Theatres, Pacific Theatres and Regal Cinemas at this stage.
 - A website has been developed as well with support from Razorfish, ReVerb and Encoding.com.
- The campaign is an unprecedented industry-wide effort. By partnering with experts in both education and advertising, the entertainment industry is using its natural resources – creativity, talent, and media – to keep the public eye on education and to encourage young people to serve in their community.
 - The campaign represents collectively the best the entertainment industry has to offer. The most creative advertising minds. The most insightful market research. The most talented actors and directors. The most influential medium. And the best in public/private partnerships.
- But while the entertainment industry is uniquely positioned to develop a campaign that carries on the spirit and goals of the Philadelphia Summit, the members of ECE lay no claim to expertise in education. So in shaping its campaign, the Coalition has been convening with education experts (i.e., The United States Department of Education, America's Promise, The Rockefeller Foundation, Public Agenda) and has conducted focus group research in order to identify the most effective ways to reach young people and adults alike.

PSA spots

- The overall campaign, titled $E=mc^2$ – *Educate... Motivate... Create... Challenge* – encourages all citizens to become more involved in teaching and learning in their communities and to support young people.
- $E=mc^2$ has been built around one simple, clear theme: Education is the key to empowering individuals and building strong communities. This includes the theme of youth service.
- The first PSA, created by the advertising firm Berlin Cameron and Partners and with production by Propaganda Films, began rollout in November of 1997 running on over 5,000 movie screens nationally and is now on network television. The second PSA is to be released during early fall of 1998 and focuses on youth service - young people serving their communities.
- Joel Schumacher has directed both public service messages and over 50 artists have participated.
- The PSA is unusual not only in scope of talent involved (50 artists), but also because of its practical (not pedantic) take on the importance of education. The first spot finishes with a toll-free number (1-800-USA-LEARN) – offered in partnership with the U.S. Department of Education – which individuals can call for information on how to get involved with schools in their communities. The release of the second PSA will introduce a website (www.learnhow.org) which will hyperlink to national community service organizations.

Future Plans

Many members of the entertainment community have long been involved in projects supporting education and larger philanthropic efforts. But the ECE's $E=mc^2$ campaign with the Entertainment Industry Foundation is the first time we as an industry have lent our considerable natural resources to a single, coordinated effort to address the issue of education and community service in America. The campaign will feature up to six PSA's. Future spots will examine specific educational issues and themes – such as teacher recruitment, mentoring and literacy.

Entertainment Coalition for Education

ARTISTS PARTICIPATING IN PUBLIC SERVICE CAMPAIGN

PSA #1: "Virtues of Learning"

Patricia Arquette
Annette Bening
Ellen Barkin
Courteney Cox
Claire Danes
Ellen DeGeneres
Cameron Diaz
Michael J. Fox
Whoopi Goldberg
Jeff Goldblum
Ron Howard
Greg Kinnear
Lenny Kravitz
Nathan Lane
Jennifer Lopez
Courtney Love
Frances McDormand
Julianne Moore
Edward Norton
Rhea Perlman
Luke Perry
Jada Pinkett
Rob Reiner
Chris Rock
Elisabeth Shue
Jimmy Smits
Billy Bob Thornton
Marisa Tomei
Christy Turlington
Blair Underwood
Damon Wayans

Director:
Joel Schumacher

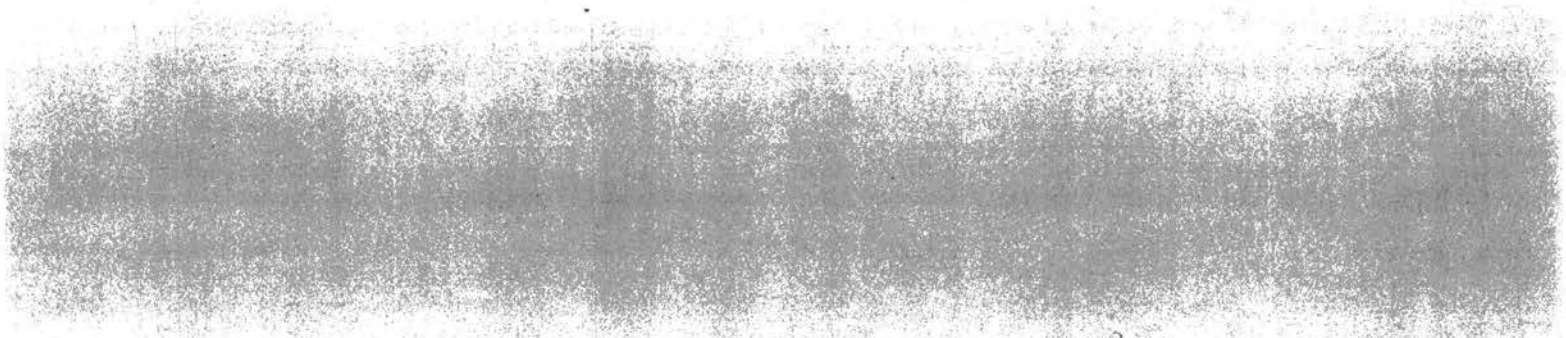
Entertainment Coalition for Education

ARTISTS PARTICIPATING IN PUBLIC SERVICE CAMPAIGN

PSA #2: "Learn How"

Ben Affleck
Antonio Banderas
Tyra Banks
Neve Cambell
Matt Damon
Benicio Del Toro
Vivica Fox
Daisey Fuentes
Eddie Furlong
Anne Heche
Jennifer Love Hewitt
Jamie Kennedy
Mike Myers
Matthew Perry
Joaquin Phoenix
Larenz Tate
Randy Travis
Dwight Yoakam

Director: Joel Schumacher



Community Labs

A Concept for Fulfilling America's Promise

PROGRAM OVERVIEW

Creative Artists Agency (CAA) Foundation has partnered with Community Partners, CIS, Inc. and CISCO Systems in a national effort toward fulfilling the potential of America's Promise in Schools. By developing a national program model of a community computer lab, the CAA Foundation is able to link three local Los Angeles schools together through the use of technology. The focus of this Community Lab is to promote and further education through community involvement in technology.

Communities In Schools takes the learning process a step beyond the classroom by integrating marketable computer skills for students, their parents and the community. As technology becomes more of a standard necessity in schools, those utilizing the lab will be trained in multiple applications and techniques for accessing information from the internet efficiently.

The Community Lab serves as a resource for completing classroom assignments involving research and/or word processing, a training base for individuals new to technology and a haven for those in search of information regarding the community and various social services. By offering a diverse curriculum and a multitude of informational sites, the Community Lab intends to achieve academic goals relating to education, building confidence in students and improving skills to further enhance job training. Promoting the combination of "high-tech" and "high-touch", the lab opens its doors to all ages in a process designed to enhance the roles of teaching and learning. With increasing demands of computer experience needed in the workplace, students are encouraged to continually build their skills. By raising the expectations of computers in schools, students may now share their knowledge with parents/guardians who have had little exposure to technology.

MISSION STATEMENT

The CAA Foundation is developing a national program model of a community computer lab to establish internet access and training. The focus of the lab is to:

- 1) Offer faculty the opportunity of extending their classroom curriculum to include technology and other advanced educational tools.
- 2) Provide students with the ability to participate in service learning by allowing them to utilize their computer experiences in the community and among their peers. Students are able to use computers to become more involved in community programs and activities while improving their skills in communication and overall comfort with technology. This will assist by building confidence in learning.
- 3) Offer parents/guardians the capability of utilizing similar technological information increasing the involvement in their child's/children's education.
- 4) Benefit Community Lab habitants by expanding their qualifications in job training. The Community will be gaining a multitude of technology savvy individuals capable of successfully accomplishing a higher standard of education and potential employment.

COMMUNITY LAB MODEL

The CAA Foundation is committed to the development of a national computer lab program in conjunction with the Fundamental Goals of America's Promise and President Clinton's 1995 *Technology Literacy Challenge*.

"...to ensure that all children in America are technologically literate by the dawn of the 21st century, equipped with the communication, math, science and critical thinking skills essential for the 21st century economy."

Expanding teaching styles through the implementation of technology is CAA Foundation's effort to improve student performance and enhance the community's preparation in building a lifetime skill. The Community Lab staff will assist in the execution of such a model.

The focus on General Powell's five America's Promise Fundamental Resources will be viable to the success and future of the Community Lab.

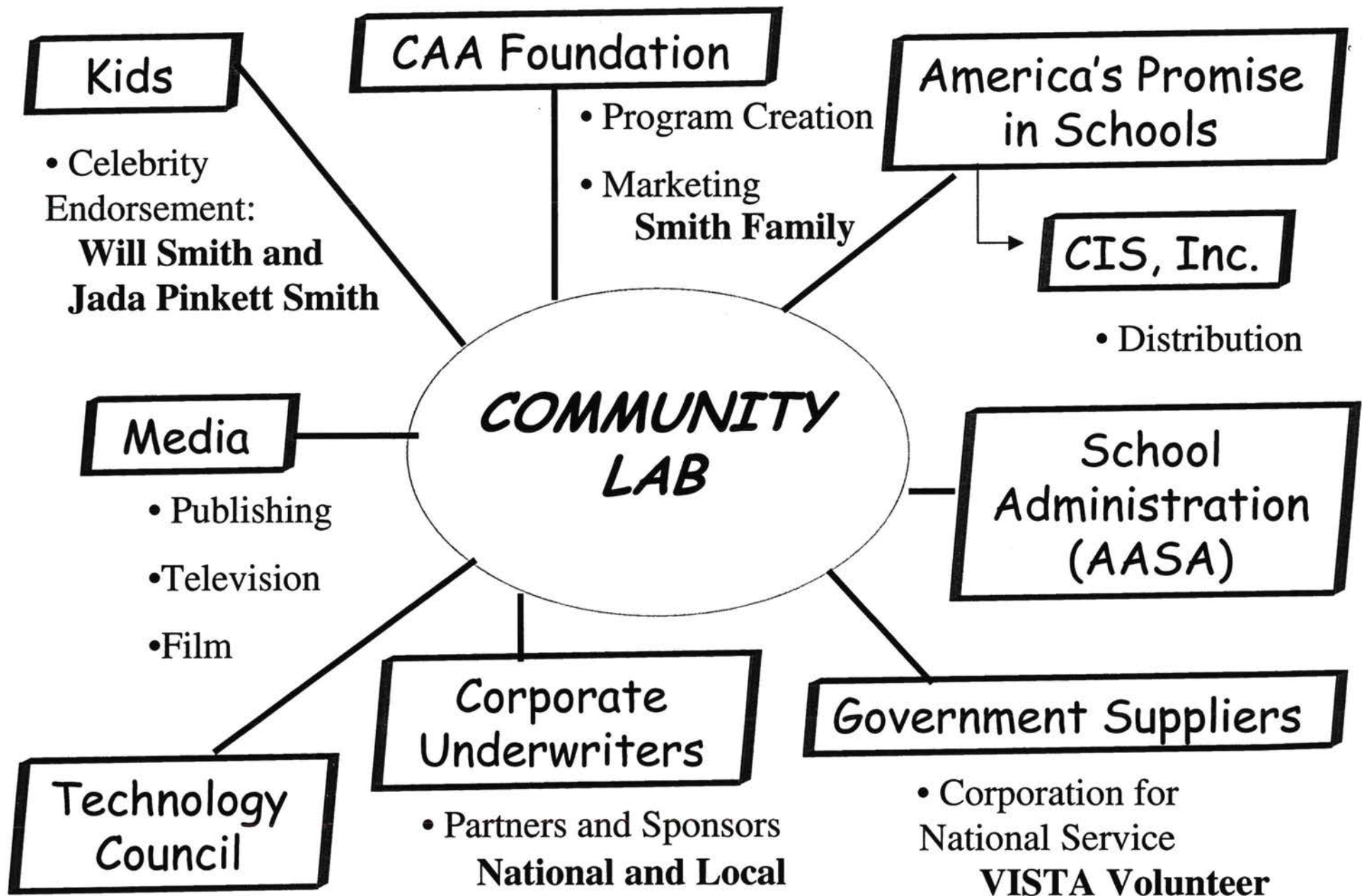
PRESERVE: The Community Lab generates a safe environment providing youth and the community with a place to collaborate after school. Lab capabilities of advanced education offer an alternative to street activity often occurring in the post-school hours.

PREPARE: The lab intends to bring faculty, students, parents and the community together by providing resources and information via technology. An understanding and common knowledge of technology will increase the level of confidence and prepare individuals with a marketable skill.

NURTURE: All individuals in a community are entitled to a healthy start in acquiring skills relevant to life. The Community Lab nurtures this educational obligation through diversity, equality and balance in all information and curriculum expounded.

SERVE: The Community Lab is designed as a technology resource broadening classroom instruction. The obligation of the staff and educators is to ensure all involved receive equal opportunity at a chance to give back to the community through a successful future.

MENTOR: The Community Lab creates an environment in which all are able to relate and therefore assist one another. Adult involvement promotes the idea of education extending into the workplace. In addition, students adapt to the mentoring role by aiding adults through their primary encounters with technology.



COMMUNITY LAB Timeline

FALL 1999



SPRING 1999

Opening of the ***Community Lab*** at Venice High School in Los Angeles, CA

Replication of the ***Community Lab*** to six cities in the United States

- *Philadelphia*
- *Baltimore*
- *Cleveland*
- *Chicago*
- *City in Florida (TBA)*
- *City in Texas (TBA)*

SPRING 2000

National expansion of the ***Community Lab***

- *Computer Training*
- *Software*
- *Internet Access*

July 1, 1999

The Honorable W. Percy Malone
State Representative
518 Clay Street
Arkadelphia, Arkansas 71923-6024

Dear Percy:

Thank you for the report about your continuing efforts to redevelop Arkadelphia. I am impressed by the teamwork, dedication, and progress you and other local leaders have shown in rebuilding and strengthening the city.

I'm glad that the federal government has provided some comfort and assistance to the residents of Arkadelphia. I have forwarded your recent materials to my Office of Cabinet Affairs and have asked my team to consider your request for additional funds. My staff there will be in touch with you once they have made all the appropriate inquiries.

Thanks for staying in touch. Hillary and I send our very best.

Sincerely,

Bill

*Not ret'd to Rm 94 after signing -
sent directly to ORM for dispatch
from Staff Sec*

U. PERCY MALONE

Can. Again



STATE OF ARKANSAS

6-7-99
Ark. Request

Pls. see if you can
get them some G.

6/8

House of Representatives Rx

REPRESENTATIVE
Percy Malone

Clay Street
Arkadelphia, AR 71923-6024

tel:
246-4141 Business
246-7177 Residence
246-6816 Fax

June 4, 1999

DISTRICT 36

ties:
Part of Clark County
Part of Nevada County

The Honorable William Jefferson Clinton
President of the United States
The White House
Washington, D.C. 20500-2000

Copied
Marshall
Balderston
Podesta
Burkhardt
(original for
signatures)



COMMITTEES

ciary
rence and Commerce
t Committee on Energy
t Committee on Advanced
munications and Information
nology
t Budget, Vice Chairman

Mr. President:

Perhaps there has never been a more exciting time to live in the city of Arkadelphia, Arkansas, than today. Our community is strong and upbeat and our citizens have a real sense of accomplishment having survived the tragic F4 tornado of March 1st, 1997. We have worked diligently over the past two years to develop a comprehensive recovery plan and we truly believe that this plan will rebuild Arkadelphia as one of the most stable and viable communities in the great state of Arkansas. This plan is the result of over two hundred public meetings and I am delighted to share it with you today.

As you know, the tornado destroyed much of our downtown central business district and three surrounding neighborhoods all of which are located within the historic heart of our city. Even before the tornado this section of town had begun to fall victim to the "suburbanization" of new developments along our interstate and other major highways. We believe that if significant recovery and improvement is not achieved then the central portion of our community will become more and more depressed and we therefore may not be able to attract, or perhaps even keep, residents, students, businesses or industry. Our plan would rebuild central Arkadelphia as the "Heart" of our community with housing opportunities for families of all income groups and would put a new and competitive face on our downtown so that we may draw citizens from throughout the region to patronize the businesses, shops and institutions centered therein.

[Handwritten signature]

SUBCOMMITTEES

otions/Criminal Law

ties

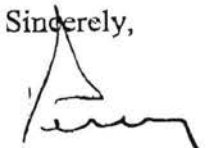
To accomplish our goals we are proposing a series of modest public improvement projects to support significant reinvestment by the private sector. Simply stated, we are proposing the construction of two civic "anchors" for our downtown with a comprehensive series of streetscape improvements to unify the district. We believe that these improvement projects in hand with two highly focused housing assistance programs will assure that Arkadelphia will not only recover but will be a strong sustainable community with the ability to thrive and prosper well into the 21st century just as you challenged us to do.

All totaled the cost of our recovery plan is \$14.65 million dollars. We have successfully funded Component I of the plan for \$2 million dollars and we believe that over the course of the next ten years we could perhaps fund our proposed \$2.2 million dollar housing programs through resources that may be available through the State of Arkansas and national organizations such as Fannie Mae and Farmers Home Loan Bank.

According to federal guidelines, \$10.65 million dollars of our improvement projects could be funded with Community Development Block Grant (CDBG) funds available through the Department of Housing and Urban Development. This is true largely because all of the areas that were devastated by the tornado and that are targeted for the improvement projects that we have outlined were determined to be low income according to the 1990 census. Unfortunately, the State of Arkansas will only receive \$23.62 million dollars of CDBG funding this year for the various programs that already depend on that allotment. Indications are that our only hope of funding this major portion of our recovery plan would be through a supplemental appropriation for recovery from a natural disaster. The remaining \$2 million dollars of improvement projects could be fully funded through the Department of Transportation.

* Please understand that I am very appreciative, indeed grateful, of the support that you have already given us to rebuild our town. The Equity Buy-Down Assistance Program that we discussed the day after the tornado is an incredible success and the technical assistance that you made available provided the means for us to develop our plan. But based upon our experience we have learned that money is available for disaster *relief* however very little appears to be available for disaster *recovery*. We have taken great care to develop a defensible plan that we believe would make the highest and best use of the few precious dollars that could be made available to us from the federal government. I truly believe that Arkadelphia could become a disaster recovery model for the nation. We have a capable staff in place and are well organized to implement these projects. What we do not have is money.

Sincerely,


W. Percy Malone
State Representative

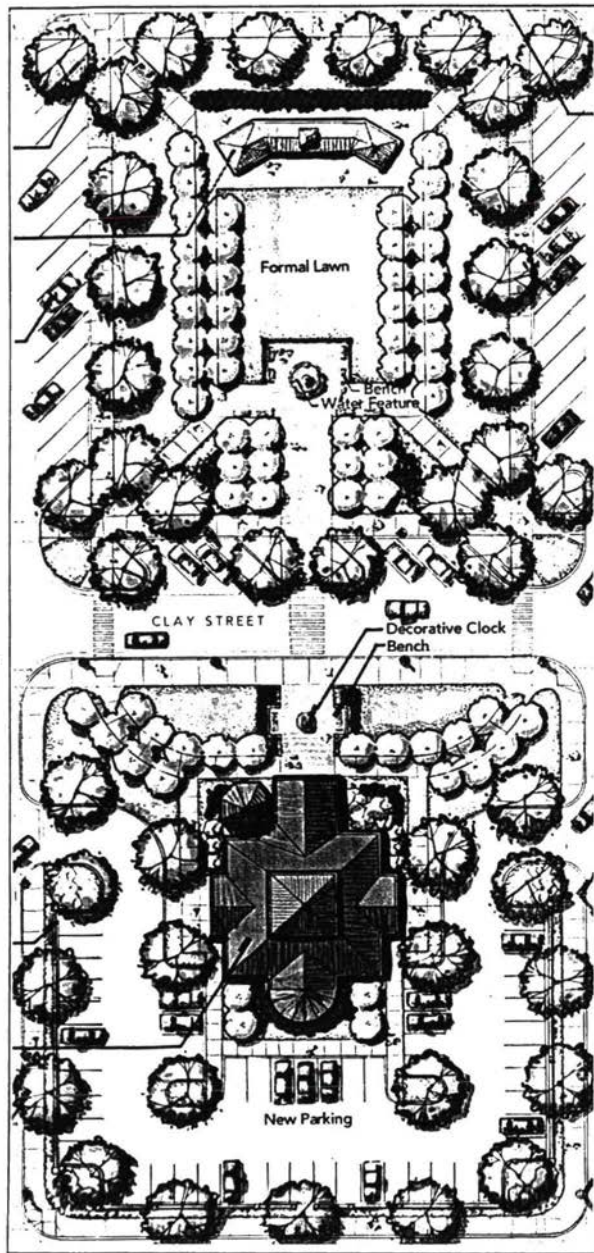
*Hope to see
you soon -*

ARKADELPHIA 2025 COMMISSION

522 Clay Street • Arkadelphia, AR 71923 • (870) 245-1796 • Fax: (870) 246-6616

Rep. Percy Malone, Chairman

Fax Cover SheetDate: June 4, 1999To: Ms. Nancy HernreichFax: (202) 456-~~2461~~ 6703From: Rep. Percy Malone**Arkadelphia 2025 Commission**Phone: **(870) 245-1796**Total Pages: 3
(Including Cover Sheet)**Regarding:**Hello Nancy. Please be on the lookout for a packagethat I have shipped to your attention via Federal Express.This is a copy of the cover letter that is included in the package.**Additional Comments:**Thank You !



ARKADELPHIA ARKANSAS

DISASTER RECOVERY PROGRAM



COMMERCIAL MARKET ASSESSMENT

Arkadelphia Disaster Rebuilding Effort

HOUSING MARKET ANALYSIS OF ARKADELPHIA, AR

Introduction

Background and Purpose

This study was undertaken by ICF Kaiser Consulting of Fairfax, VA on behalf of the Arkadelphia 2025 Commission. Funding for this report was provided by the U.S. Department of Housing and Urban Development (HUD).

A housing market analysis examines characteristics of households and the housing stock, analyzing important market trends and estimating housing problems or needs. Developing policies that effectively assist households that are unable to meet their housing needs requires an understanding of the dynamics of supply and demand that create the underlying causes of these housing problems. A housing market analysis can help policymakers understand the factors causing housing problems, to anticipate future developments and ultimately design effective policies and programs.

The purpose of this market analysis was to provide the Arkadelphia 2025 Commission with the most current data and information available on the city's housing market, thus better enabling the Commission and the City of Arkadelphia to plan future housing development activities that respond to the needs of residents.

Organization of the Report

This report is divided into two sections. Section 1 is the housing market analysis, which is further divided into two parts relating to the demand for housing and the supply of housing. As shown in Exhibit 1, the demand for housing is presented in terms of purchasing power and characteristics of households, while supply is presented in terms of the current housing stock and its cost and availability. For this reason, the first part of Section 1 will present demographic information relating to the population, household composition, employment and income. The second part of that section will discuss the housing stock and trends.

Section 2 is a comparison of housing demand and supply. This section contains information on the number, type and cost or rent level of housing units projected to meet housing demand. Section 2 also briefly discusses several of the underlying issues or problems that are present in the housing market.