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DEPARTMENT OF THE TREASURY
WASHINGTON, D.C.

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SECRETARY OF THE TREASURY

January 15, 1999

MEMORANDUM FOR THE PRESIDENT

FROM:

Robert E. Rubin *RE*
Lawrence H. Summers *LS*

SUBJECT:

Soros' Recent Proposal for a Global Central Bank

You have asked about the George Soros' proposal to transform the IMF into a global lender of last resort, which appeared in last Monday's *Financial Times*. Soros' current proposal is an evolution of his earlier proposal for a global credit insurance scheme. It represents part of his continued search for a global solution to current international financial problems.

Soros' proposal has three main components:

Transforming the IMF into more of an international lender of last resort by creating a huge standing capacity to lend with little or no conditionality to countries that pre-qualified for such protection by adopting sound policies.

- Mandatory losses for the bankers and other investors who lent to countries that failed to qualify for the protection offered by the lender of last resort if such countries got into trouble.
- Turning the revamped IMF into a forum for greater coordination among existing national central banks over global monetary conditions.

Certain of Soros' ideas are conceptually attractive, such as developing a system for crisis response that provides incentives for countries to pursue better policies. Greater monetary and financial stability is also a worthy goal. But there are important practical problems with Soros' specific proposals.

- Soros proposes a very severe set of criteria that a country would have to meet in order to be eligible for the protection provided by the international lender of last resort. Indeed, his criteria are so tight that most countries that did qualify would be unlikely to ever need assistance, while many important countries would not qualify in the foreseeable future.
- The international community may want to help systemically significant countries that get into trouble even if they have not qualified for the lender of last resort protection. This would undermine the scheme's credibility.

- If a country that did qualify in advance nonetheless got in trouble, it is likely that the country would need both remedial steps to improve its policies and international assistance to get back on track, not just money.
- Any global lender could be accused of “bailing out” the private sector. It would also need access to a potentially huge pool of official finance. This raises a key question: would we in the United States ever want either to give greater authority to a global body, like the IMF, to create money and credit by itself or to contribute large sums of our money (e.g. through IMF quota increases) to fund the “last resort lending.”

Automatically imposing losses on private creditors every time the IMF helps countries that have not qualified for the lender of last resort protection, as Soros proposes, would also create real difficulties. Private creditors who knew they faced mandatory “losses” would have a strong incentive to rush for the exits at the first hint of financial distress in unprotected countries, augmenting risks of contagion and panic. We have been in the lead in developing better ways to involve the private sector, but it is critical to find the right way.

Finally, Soros argues that a revamped IMF could provide a forum for greater coordination among existing national central banks, including our own Federal Reserve. However, creating greater global governance over international monetary and credit conditions implies an erosion of our own national monetary sovereignty.

For these reasons, Soros’ specific proposals do not look all that appealing, even if many of the ideas he highlights contain elements we think are useful. We have tried to design proposals in our own work that pick up on the attractive elements of the ideas in play while not getting ensnared in potential disadvantages by:

- Pressing for the creation of an IMF precautionary facility, to provide a line of credit to help countries with strong policies ward off destabilizing market contagion.
- Developing new ways to involve the private sector in crisis response.
- Proposing a major effort to develop new international codes and standards in a broad range of areas that will set targets and create incentives to help improve policies around the globe.



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Record Type: Record

To: Nancy V. Hernreich, Jim Kohlenberger @ OVP@EOP

cc:

Subject: Integrated systems view of fuel cells

January 16, 1999

VIA EMAIL

Dear Mr. President,

As you ruminate about fuels cells in ordinary people's homes, please also consider how they will be used in conjunction with the fuel cells in ordinary people's cars! Surely the drive to make optimal use of capital equipment will induce smart people everywhere to try to find ways to run their fuel cells, stationary or wheeled, 7X24. An integrated and distributed system of fuel cells will become a reality. It will be very much akin to the Internet.

Thus will be born a smart edges driven market for electricity which will compete directly with the old centralized industrial model. This will be very much like the battle between the old telcos and the new era of internet telephony. Control from the center or the edge? Where will be the locus of the 'smarts': In the center or in the devices at the edge?

In the Fall of 1997 I made a presentation on this topic to the Highlands Forum. You can find my presentation slides at:

<http://www.penfield-gill.com/presentations/GlobalPath/index.htm>

Question: If I am powering my life with electricity produced by fuel cells I own, in my basement and in my car, and/or with additional power I am buying from my neighbors, should I be asked to pay utility taxes? Should the local utility pay taxes on the power it buys from me?

What lies on the other side of the imagination bottle neck concerning the coming era of fuel cells?

Lastly, I suggest that the new solutions to electricity and telephony, driven by smart edges and the distributed nature of the internet, will deeply influence the ways we organize or society and thus the ways politics works. I do not think either party understands this yet. The first party to shift and adapt to these new realities, and their profound consequences, will do very well indeed.



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Dear Mr. President,

1-19-99

Send to Burkhardt?

Yes ☒

No ☐

*Coord
with
Pete --
see his short
note to POTUS
in response to
Jack's most
recent
email*

<http://www.penfield-gill.com/presentations/GlobalPath/index.htm>

Question: If I am powering my life with electricity produced by fuel cells I own, in my basement and in my car, and/or with additional power I am buying from my neighbors, should I be asked to pay utility taxes? Should the local utility pay taxes on the power it buys from me?

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As a friend writes: Shift Happens.

Best regards,

Jock

--

Jock Gill
www.penfield-gill.com
Infrared Internet Vision

PRESIDENT WILLIAM JEFFERSON CLINTON
FIRST LADY HILLARY

January 18, 1999



NUMBER ONE

1-19-99

Dear President
On behalf of my
support and
day as we see the
houses are so ob
killed his Brother
Century Republic
DEMOCRATIC
better PLATFORM

From Oval

Send to RM's

Yes

No

Burkhardt
for
reply
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off

you to know that our
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izens that live in glass
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know that in this 21st
ONE OF THE FINEST
cause he (you) have a

Another special a
to you in the past

Inauguration. We received our Grand Father's visit who was invited to the White House in the 40's by President Roosevelt to speak on Agriculture. We were very proud to be there for all the festivities and both of you were a *HIT* then and you are still and will continue as long as you continue to do your job as you are doing. You are SUPER multi-faceted talented Citizens, as our Darling Doting Late Mama Sadie, a great Christian example would tell us - "YOU ARE SUPER STARS" and now I am telling you the same. The theme song "Don't Stop Thinking About Tomorrow" motivated us all to continue to look to tomorrow to make a difference. You are our Louis Armstrong replacement in the musical instrument department. This kind of vision is truly integral to us as I work on the Mayor's Race Relations Commission here in Omaha, my scholarship efforts that I started in Honor of our Loving Mother - this theme is a driving force to work not only for today but tomorrow as well.

Truly, 31 years at AT&T, retiring at an early age, a great company, yet I understand various prejudices/jealousies that come in different forms. OUR PLEA TO BOTH OF YOU AND YOU ARE DOING THISDON'T

LET THIS CANCEROUS RIGHT-WING (WHOSE WRONG) troublemakers PROHIBIT, PREVENT, OR PRECLUDE you from business as usual. My

Husband and I, and countless of our Friends are praying for both of you. As you know, you have a great example in the Scriptures ... if a perfect Saviour was crucified - where do you and I stand. We are aware that you are sorry for the entrapment of the Jezebels who even in Bible times set out to destruct men in power and position. Whether sin is committed in the heart or in the flesh, in God's sight it's sin. Sin is sin and there is no big or little sins in His sight. And it is kind of human nature to try and avoid putting our mistakes on the front page of newspapers or call up Larry King or Don Imus (oh I am getting ill to the stomach). No matter how wise we are sin is powerful and everyone make mistakes. And your accusers would have tried to protect their TRUE LOVED ONES AS WELL. Understand that no matter what you would have done, they would have found basis for criticism. Unfortunately your being in this great position, you are targeted by evil forces and even the Lamb of situations can be blown into mountains of evil. The scriptures teaches that others should not put asunder in dealing with a couples' marriage.

These BLOOD HUNGRY MONGERS are trying to equate this to Nixon's Saga, the Judges who in more public matters tried to obstruct justice - THEY HAVE LIED AND TWISTED THE ELEMENTS SURROUNDING YOUR CASE SO ... THEY BELIEVE THEMSELVES THIS MOUNTAIN OF TRUMPED UP AND OVER MAGNIFIED CHARGES AGAINST YOU. EVERY CASE IS LIKE APPLES AND ORANGES TO THIS MATTER. AFTER ALL LIKE IT OR NOT, YOU ARE NOT ABOVE THE LAW, YET RANK HAS IT'S PRIVILEGES. YOU HAVE PAID THE COST AND WHEN YOU WEIGH HIGH CRIMES ETC., THIS IS A GRAIN OF SAND AND THE OTHER MATTERS THEY KEEP TRYING TO COMPARE IS A BEACH. EVERY MARRIAGE HAS IT'S UPS AND DOWNS AND WHATEVER HAPPENS IN A HOME/MARRIAGE IS BETWEEN THAT COUPLE AND GOD. IF WE INTERFERE, WE ARE AS GUILTY AS WHAT THEY ARE TRYING TO CHARGE YOU WITH. I CANNOT BELIEVE THESE REPUBLICANS WHO THINK THEY HAVE THE RIGHT TO INTERFERE IN A COUPLES AFFAIRS. YES, EVEN THE PRESIDENT. SINCE YOU ARE JUST LIKE THE AVERAGE JOE, THEN TREAT YOU IN DEALING WITH A COUPLES MARRIAGE CONCERNS IN THE SAME LIGHT. THEY ARE GUILTY OF BREAKING GOD'S LAW OH OF COURSE THEY DON'T GIVE A RIP THEY ARE REPUBLICANS AND THEY INSPIRE OF THEIR CRITICIZING YOU - THEY ARE ABOVE GOD'S LAW . THEY CERTAINLY DON'T RESPECT IT. TWO WRONGS DON'T MAKE A RIGHT. AND THERE ARE CERTAIN THINGS - YOU HAVE TO KNOW WHEN TO HOLD IT AND YOU HAVE TO KNOW WHEN TO FOLD IT. THEY NEED TO FOLD IT. WE ARE PLEASED WITH THIS ADMINISTRATION - REALIZING NOTHING IS PERFECT INCLUDING THE OBSESSED EVIL SPIRITED REPUBLICANS. I MIGHT ADD AND JERRY FARWELL INCLUDING HIS SEAGULL NECK - I EMESE EVERYTIME I SEE THAT FEIGNED MAN. This is one of Satan jobs to set up situations and circumstances to entrap. We are aware that you love Sister Hillary and Chelsea (looks like her Mom) (smile). If you had highlighted how this CHUBBY infatuated kid (followed you every where and once you made one Freudian slip, oh well - you are temporarily doomed. We still believe that - with the hate of Linda Tripp (a double trip) and Hitler Star - sorry Kentler Star - Ms Monica was a bred and planted and encouraged scheme to go after you. And certainly you would be so cruel to cut up an innocent non-thinking dangerous youth. The other Jezebels would lie on their Mother for a book deal. Truly, this is a Family Affair. About Perjury - we are so sick of that, THE CORE IS STILL ABOUT SEX. The scriptures doesn't state that a lie is acceptable if you did not raise your right hand and state it. In the first place you should not have had to be subjected to this NONSENSE to begin with.

First Lady - we know it was a set-back. President Clinton did not make any history with these infractions. We should be thankful that we did not live in Solomon day - 300 concubines not including wives. One good thing, we did not have the Republican Party then ... THEY WOULD HAVE BUTTED INTO SOLOMON'S AFFAIRS BETWEEN THEIR EXTRA-MARITAL AFFAIRS. HYPOCRITES. Considering all of this, we are proud that you have behaved and continued to carry the Banner of dignity and the nobility of manner in which you have exhibited. There is an old saying, to every adversity, there is a seed of an equivalent benefit. Truly, no one would have wanted to experience the pain and dismay, yet, we don't think you could be any more popular with the American people. Any clear thinking citizen will see through the evil spirits of the Republicans. THEY HAVE TRULY RAN OUT. I am reminded of the story in the book of Esther where the Persian King appointed Harmon to build the gallows to hang Mordecai. Harmon wanted all the honor, out to destroy Mordecai. You know the story - Harmon was hanged on the very gallows that he built for someone else. This is how the true Judge above works. Inspite of the powers of man, THERE IS A God AND HE IS ALIVE!!! (As the Song goes). God will forgive His children of any repentant sin. Another thought along those lines is how the Lord dealt with the woman at the well (the woman caught in adultery). John IV. Our Saviour gave a major command - "Let The Perfect One Among You Be The First To Throw The Stone". What a sobering thought? Guess what - - - SHE HAD NO ACCUSERS!!! They all disappeared.

First Lady - think of it this way - the President was just side tracked with an interference that meant so much to him, he continued business on the phone and having pizza. You know what a pest is - yes an intruder or pest. I enumerate his part with Ms. Lewinsky as dumping garbage in a disposal. Who values garbage? President values his Family - both you and Chelsea - CONTINUE TO HOLD YOUR HEADS UP AND BE PROUD TO BE OUR FIRST FAMILY. DO NOT LET THESE OBSESSED, TACTICS, PLOYS AND DESTRUCTORS GET YOU DOWN. Also gear up and look to God from whence cometh our help. Chelsea, you are so L U C K Y!!! YOU HAVE TWO OF THE

**PRESIDENT WILLIAM JEFFERSON CLINTON
FIRST LADY HILLARY**

January 18, 1999



NUMBER ONE

******APPLAUSE CHEERS S A L U T E******

Dear President and First Lady:

On behalf of my entire Family, Friends and Associates, we the people would like for you to know that our support and love for the great job you have done and continue to do is growing more and more each day as we see the evil forces that we have categorized as cancers. These cancerous citizens that live in glass houses are so obsessed with their self-righteousness suffers from Cain's Disease. Certainly, Biblically if Cain killed his Brother because of jealousy, Abel having a better sacrifice than Cain, please know that in this 21st Century Republicans will at all cost try to kill THE OUTSTANDING RECORD OF ONE OF THE FINEST DEMOCRATIC PRESIDENTS that have ever served these United States of America because he (you) have a better PLATFORM. PLATFORM - SACRIFICE --- SAME CONCEPT.

Another special applause and thanks for the fine letter that you sent to me on behalf of the letters and faxes sent to you in the past months. As we told you then, we were there the three Sisters - native Texans, for your First Inauguration. We relived our Grand Father's visit who was invited to the White House in the 40's by President Roosevelt to speak on Agriculture. We were very proud to be there for all the festivities and both of you were a HIT then and you are still and will continue as long as you continue to do your job as you are doing. You are SUPER multi-faceted talented Citizens, as our Darling Doting Late Mama Sadie, a great Christian example would tell us - "YOU ARE SUPER STARS" and now I am telling you the same. The theme song "Don't Stop Thinking About Tomorrow" motivated us all to continue to look to tomorrow to make a difference. You are our Louis Armstrong replacement in the musical instrument department. This kind of vision is truly integral to us as I work on the Mayor's Race Relations Commission here in Omaha, my scholarship efforts that I started in Honor of our Loving Mother - this theme is a driving force to work not only for today but tomorrow as well.

Truly, 31 years at AT&T, retiring at an early age, a great company, yet I understand various prejudices/jealousies that come in different forms. OUR PLEA TO BOTH OF YOU AND YOU ARE DOING THIS ... **DON'T LET THIS CANCEROUS RIGHT-WING (WHOSE WRONG) troublemakers PROHIBIT, PREVENT, OR PRECLUDE** you from business as usual. My Husband and I, and countless of our Friends are praying for both of you. As you know, you have a great example in the Scriptures ... if a perfect Saviour was crucified - where do you and I stand. We are aware that you are sorry for the entrapment of the Jezebels who even in Bible times set out to destruct men in power and position. Whether sin is committed in the heart or in the flesh, in God's sight it's sin. Sin is sin and there is no big or little sins in His sight. And it is kind of human nature to try and avoid putting our mistakes on the front page of newspapers or call up Larry King or Don Imus (oh I am getting ill to the stomach). No matter how wise we are sin is powerful and everyone make mistakes. And your accusers would have tried to protect their TRUE LOVED ONES AS WELL. Understand that no matter what you would have done, they would have found basis for criticism. Unfortunately your being in this great position, you are targeted by evil forces and even the Lamb of situations can be blown into mountains of evil. The scriptures teaches that others should not put asunder in dealing with a couples marriage.

2.

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FINEST PARENTS IN THE WORLD DON'T LET ANYONE STEAL YOUR JOY. That Friend Boy at campus - he was not right for you. All things happen for a reason. CONCENTRATE ON YOUR STUDIES - WHAT IS TO BE WILL COME AT THE RIGHT TIME!! Our Daughter graduated from Creighton University and did not have a serious friend until after graduation. She married him and Michael Anthony Bryant just retired at age 37 with 20 years from the Air Force - Andrews Air Force Base. They spent five years in Germany and Michael flew on Air Force II and was with Ron Brown one week before that awful crash. Trelitha worked for the Under Secretary of the Navy and spent ten years in governmental jobs. She is an Author as well and did a report for the Army prior to moving from D.C. that saved the Navy countless thousands. So, GOOD THINGS COME TO THOSE WHO PREPARE THEMSELVES AND WAIT.

THE STATE OF THE UNION ADDRESS

President Clinton we are thankful that you did not give in to the Republican ploy As stated BUSINESS AS USUAL. YOU ARE BEING WATCHED OVER BY THE GREAT GOD ABOVE AND YOU WILL DO FINE. At times like these, I always remember the most powerful shortest speech ever uttered. Sir Winston Churchill -

only six words "NEVER, NEVER, NEVER NEVER GIVE UP!!" We know you will do the same. We cannot think of a better Vice-President than AL GORE AND TIPPER BY HIS SIDE. We are gearing up for hard work for 2000 to get V.P. Gore in the Presidency. I cannot end this epistle without highlighting our joy to view every program that the great James Carville is on. He is the icing on the cake for the Democratic Citizens with his wittiness, intelligence and supportiveness. We are also so very thankful to your Staff for providing the support given you to do the job. Special Salute to Bro. Jesse - The Wall Street Program was TOPS and WONDERFUL PRESIDENT, you have that natural wisdom and BRAINS that is the epitome of greatness. Also, a special SALUTE to Betty Currie - we love her for the commitment and great job she is doing ... there is a silver lining behind this cloud. And Ann Lewis, she is so cute, sweet and SMART. When I grow up I want to be just like her. YOUR ENTIRE STAFF - PRESS SECRETARY, LAWYERS ETC. WE ARE PRAYING FOR YOU ALL AND REMEMBER CHURCHILL'S SPEECH. From this experience, I have learned even more so that the Republicans will stoop to any level to get their way. The Democrats Leaders are very smart, yet they have not been as aggressively evil and would not stoop to scraping the bottom of the barrel. They are human. We have to remember we are dealing with the Bob Barrs who don't like himself and his Clones. Consequently, you have to use your God given talents more to outfox them and yet let the American people see their viciousness through (aw) their abuse of power!! Hopefully, this thing will end sooner rather than later, but gear up for whatever. Your health is too important to focus on this garbage TAKE YOUR BURDENS TO THE ALMIGHTY AND ASK THAT HE GUIDE ALL OF YOU and us CONTINUALLY. I did a speech to a group of ladies entitled "Working Together Works"!! I put together a prayer poem that I would like to enclose and maybe you will find some food for thought. FINALLY, AS THE OLD PEOPLE IN TEXAS USE TO SAY, "KEEP ON KEEPING ON". And Remember: "IF GOD IS FOR YOU - WHO CAN BE AGAINST YOU".

Respectfully, GOD BLESS YOU ALL, GOD BLESS AMERICA!!



MARTHA ERWIN ROSS

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Omaha, NE 68152
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Copy to:
Vice-President Al Gore

THOUGHTS FROM ONE OF MY PRESENTATIONS

**Rare and Beautiful Treasures
By wisdom a house is built,
And through understanding it is established
Through knowledge its rooms are filled
With rare and beautiful treasures
(Proverbs 24:3-4 NIV).**

SELFLESSNESS

For my life has been hid in his precious blood

**It is here that my life has gained a new perspective.
And His ever dying love has made this very clear.**

**No need to worry or fret over life's little day,
For clearly He has shown us His marvelous way**

**Submission to His Will
Bids the old man – Good by
Taking up my cross
Knowing I will live some day with Him on high.**

**Give us holy freedom, fill our hearts with love: draw us, Holy Jesus
To the realms of your love.**

**Lead us on our journey, be thy self the way, thru terrestrial darkness to
Celestial day.**

OVERCOMING TRIALS THROUGH GOD'S TREASURES

Abbreviated Version

- I. LIFT UP YOUR SPIRIT**
- II. CHANGE YOUR MIND SET FROM THE EVILS OF THE WORLD**
Visualize the good thing God will do for you in the future
Clear your mind of weaknesses
- III. Confront the trial.**
Analyze and plan to overcome trials.
View the obstacle as a "teacher" (Learn from mistakes)
Rid self of bitterness, anger, etc.
- IV. Believe you can overcome all obstacles through Christ who strengtheneth me.**
- V. Focus on Peace and Joy in Jesus. Eliminate fear**
- VI. Develop a clarity of mind .. remain calm and unruffled.**
- VII. GIVE THANKS TO GOD.**
- VIII. REJOICE! PRAISE THE LORD!! JESUS CN HELP US ALL OVERCOME DIFFICULT TIMES.**

OVER

FINAL EXCERPT OF WORKING TOGETHER WORKS!!

Even our Country's history makes it clear that combining all efforts into one has been the only way to achieve. That progress and that strength we take such pride in ... a good feeling what we have achieved, but pride in knowing that we achieved it together with our own work and our own visions. This really is the key ... because when it is all said and done — working together doesn't only bring out the best in all of us, it brings out the best in each of us.

Finally – a prayer poem:

Father we pray that your children would be unified in love and purpose. Teach us to sow seeds of peace and harmony. Help us to resolve our differences lovingly, so that the unloving will be drawn into your fold, because of the love we share. Father, we invite the powerful indwelling of your spirit because we do not have the power to change ourselves alone.

Father too many times we fail to hear your speaking to us. May we make decisions based on your leading not according to our goals and desires. Father when we think of what you have done for us, we feel only humble gratitude. We can never thank you enough for sacrificing your son to save us. Father your heart must break when you see evilness and selfishness, competition and discord being sown. Father strengthen us by filling us with your love. The love that will help us to accept one another, help to develop each other, encourage one another, communicate with each other, sacrifice for one another, strengthen one another and learn to forgive and forget. In the name of Jesus, we pray and praises to God Almighty.

Amen

WORKING TOGETHER IN LOVE/HARMONY WORKS!!!!

MARTHA ERWIN ROSS

Reflections of '86 In Community Service

1/24/87



Martha Ross
"Loaned Executive of the Year"

Community Service is the foundation of what "Brotherhood" is all about and the caring for our fellowman is a key ingredient in obtaining growth in our society. Because of this belief, AT & T permits some of its employees to serve as "Loaned Executives" in various community projects.

In 1986 AT & T permitted Martha Ross, an employee for twenty-two years to spend 4 months working with the United Way of the Midlands campaign. Her primary duty was to recruit account executives from businesses throughout the community to raise money. Due to her achievements and dedication and the fact that she obtained a 152% increase over last year's campaign, she received the "Loaned Executive of the Year" Award. In accepting the award Martha quoted one of her favorite philosophies, "You will find as you look back upon life that the moments that stand out are the moments when you have done things for others."

Because of her leadership ability Martha has been asked to head several community projects, but when asked which project she was most proud of, she replied that it was her role in the NPTV (Nebraskans for Public Television) fund raising effort. Of the \$95,941 raised, she was responsible for over \$53,000 of it, and has been asked to serve as Chairman of the Kids Auction this year.

In her own words "The Right Angle to Accomplish Positive Things is the TRY-ANGLE."

Auction for Nebraskans For Public Television



Martha Ross — Top Go-Getter for 1986 received award — Silver engraved tray at Victory Dinner — Joslyn Art Museum.

Eight local companies sponsored teams to solicit donations to support our educational network — Channel 12 (Omaha area). The 13th Annual Campaign was deemed a success throughout the State. Companies participating included Union Pacific — raised — \$70,650; Mutual of Omaha — \$41,448; Firstier Banks — \$33,443; Commercial Federal — \$24,698; HNG/Internorth — \$21,923; Guarantee Mutual — \$5,500 and AT&T — \$95,941. Martha Ross, a member of AT&T's team raised over \$52,000. On March 28, 1986, the Victory Dinner was held at Joslyn Art Museum where Martha spoke to over 500 people regarding support for NETV. She was awarded an engraved silver platter and other prizes. During her efforts with NPTV, she was also working simultaneously with the YMCA Camper Scholarship Drive and the Boy Scouts Gifts-In-Kind Campaign.

Channel 12 will air this Great Auction for nine nights. The Auction commenced April 18th and will end April 26th, 6:00 P.M. through Midnight. Martha was asked by the network to be one of the Auctioneers on April 25th commencing at 6:00 P.M. - 9:00 P.M. She will be on intermittently during that time.

Our educational network is a great Nebraskan resource. An outstanding opportunity to exercise an invaluable statewide promotion. Recognizing the need to improve and expand substantially the public television service to Nebraskans, the non-profit citizen support organization NPTV (Nebraskans for Public Television)

support of the auction is needed to purchase, produce and upgrade programming to meet the expectation of the viewers. Nebraska ETV now offers a wide variety of educational, sports, travel and religious programs. "Sesame Street" remains a favorite for our youngsters. It is important that we maintain healthy programming for our youth. Many of the school instructors utilize Channel 12 to instruct our children in the classroom.

NPTV expresses THANKS to donors such as Mrs. Mildred Brown — Omaha Star Publishers, Omaha OIC, Northside Realty, Ross & Wagner Painting, Emporium and countless other businesses throughout the metroplex for their fine support in donations to the Auction. Hundreds of items such as cruises, condominium vacations, portrait sittings, lawn services, quilting, woodcraft, oil paintings, farm supplies, furniture, china, scholarships, etc., will be auctioned.

We need your support to make the returns on the items donated — the most successful Auction ever. Three more days left. So, WATCH — BID — BUY.

Who's Who among African Americans

May 18, 1995

Martha E. Ross
5741 Tucker St
RR 46
Omaha, NE 68152

Dear Ms. Ross:

Congratulations!

You are a member of a select group of African-Americans--those who have distinguished themselves with high honors and achievements. Your accomplishments are now captured in an authoritative national directory published by Gale Research, a worldwide leader in reference book publishing.

Who's Who among African Americans (formerly Who's Who among Black Americans) provides in-depth biographical data on African-Americans from all walks of life, who, like you, have made significant professional and civic contribution. Those who have distinguished themselves by public service, such as members of Congress and heads of colleges and universities, are included. Other individuals were chosen because of leadership positions in fields such as business and religion.

Gale Research congratulates you on your achievements, and we're proud to include you in this authoritative biographical reference tool!

Sincerely,



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GOOD CITIZENSHIP AWARD

Presented to

MARTHA E. ROSS

in recognition of outstanding service to the community as a member of the
Election Board of Douglas County, Nebraska
for a period of

THIRTY-TWO ELECTIONS.

This award is to acknowledge your contribution in
protecting and administering the right of a free
people to cast a ballot in a free election.



A handwritten signature in cursive script, reading "Einar A. Jorgensen".

Douglas County
Election Commissioner

United Way

Volunteer Resource Center

Presents this Certificate of Appreciation to

Martha Ross

In Recognition of
Outstanding Service to our Community

Jamesena Grimes Moore, Vice President
Volunteer Resource Center

May 1, 1994

Date



FIRST LADY HILLARY



NUMBER ONE

****APPLAUSE.....CHEERS...SALUTE****

Dear President and First Lady:

On behalf of my entire Family, Friends and Associates, we the people would like for you to know that our support and love for the great job you have done and continue to do is growing more and more each day as we see the evil forces that we have categorized as cancers. These cancerous citizens that live in glass houses are so obsessed with their self-righteousness suffers from Cain's Disease. Certainly, Biblically if Cain killed his Brother because of jealousy, Abel having a better sacrifice than Cain, please know that in this 21st Century Republicans will at all cost try to kill THE OUTSTANDING RECORD OF ONE OF THE FINEST DEMOCRATIC PRESIDENTS that have ever served these United States of America because he (you) have a better PLATFORM. PLATFORM - SACRIFICE — SAME CONCEPT.

Another special applause and thanks for the fine letter that you sent to me on behalf of the letters and faxes sent to you in the past months. As we told you then, we were there the three Sisters - native Texans, for your First Inauguration. We relived our Grand Father's visit who was invited to the White House in the 40's by President Roosevelt to speak on Agriculture. We were very proud to be there for all the festivities and both of you were a *HIT* then and you are still and will continue as long as you continue to do your job as you are doing. You are SUPER multi-faceted talented Citizens, as our Darling Doting Late Mama Sadie, a great Christian example would tell us - "YOU ARE SUPER STARS" and now I am telling you the same. The theme song "Don't Stop Thinking About Tomorrow" motivated us all to continue to look to tomorrow to make a difference. You are our Louis Armstrong replacement in the musical instrument department. This kind of vision is truly integral to us as I work on the Mayor's Race Relations Commission here in Omaha, my scholarship efforts that I started in Honor of our Loving Mother - this theme is a driving force to work not only for today but tomorrow as well.

Truly, 31 years at AT&T, retiring at an early age, a great company, yet I understand various prejudices/jealousies that come in different forms. OUR PLEA TO BOTH OF YOU AND YOU ARE DOING THIS **DON'T**

LET THIS CANCEROUS RIGHT-WING (WHOSE WRONG) troublemakers PROHIBIT, PREVENT, OR PRECLUDE you from business as usual. My

Husband and I, and countless of our Friends are praying for both of you. As you know, you have a great example in the Scriptures... if a perfect Saviour was crucified - where do you and I stand. We are aware that you are sorry for the entrapment of the Jezebels who even in Bible times set out to destruct men in power and position. Whether sin is committed in the heart or in the flesh, in God's sight it's sin. Sin is sin and there is no big or little sins in His sight. And it is kind of human nature to try and avoid putting our mistakes on the front page of newspapers or call up Larry King or Don Imus (oh I am getting ill to the stomach). No matter how wise we are sin is powerful and everyone make mistakes. And your accusers would have tried to protect their TRUE LOVED ONES AS WELL. Understand that no matter what you would have done, they would have found basis for criticism. Unfortunately your being in this great position, you are targeted by evil forces and even the Lamb of situations can be blown into mountains of evil. The scriptures teaches that others should not put asunder in dealing with a couples marriage.

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THE STATE OF THE UNION ADDRESS

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Respectfully, GOD BLESS YOU ALL, GOD BLESS AMERICA!!



MARTHA ERWIN ROSS

5741 Tucker Circle

Omaha, NE 68152

(402) 572-0357

(402) 932-8400

Copy to:

Vice-President Al Gore

THOUGHTS FROM ONE OF MY PRESENTATIONS

**Rare and Beautiful Treasures
By wisdom a house is built,
And through understanding it is established
Through knowledge its rooms are filled
With rare and beautiful treasures
(Proverbs 24:3-4 NIV).**

SELFLESSNESS

For my life has been hid in his precious blood

**It is here that my life has gained a new perspective.
And His ever dying love has mde this very clear.**

**No need to worry or fret over life's little day,
For clearly He has shown us His marvelous way**

**Submission to His Will
Bids the old man – Good by
Taking up my cross
Knowing I will live some day with Him on high.**

**Give us holy freedom, fill our hearts with love: draw us, Holy Jesus
To the realms of your love.**

**Lead us on our journey, be thy self the way, thru terrestrial darkness to
Celestial day.**

OVERCOMING TRIALS THROUGH GOD'S TREASURES

Abbreviated Version

- I. LIFT UP YOUR SPIRIT**
- II. CHANGE YOUR MIND SET FROM THE EVILS OF THE WORLD**
Visualize the good thing God will do for you in the future
Clear your mind of weaknesses
- III. Confront the trial.**
Analyze and plan to overcome trials.
View the obstacle as a "teacher" (Learn from mistakes)
Rid self of bitterness, anger, etc.
- IV. Believe you can overcome all obstacles through Christ who strengtheneth me.**
- V. Focus on Peace and Joy in Jesus. Eliminate fear**
- VI. Develop a clarity of mind .. remain calm and unruffled.**
- VII. GIVE THANKS TO GOD.**
- VIII. REJOICE! PRAISE THE LORD!! JESUS CN HELP US ALL OVERCOME DIFFICULT TIMES.**

OVER

FINAL EXCERPT OF WORKING TOGETHER WORKS!!

Even our Country's history makes it clear that combining all efforts into one has been the only way to achieve. That progress and that strength we take such pride in ... a good feeling what we have achieved, but pride in knowing that we achieved it together with our own work and our own visions. This really is the key ... because when it is all said and done — working together doesn't only bring out the best in all of us, it brings out the best in each of us.

Finally – a prayer poem:

Father we pray that your children would be unified in love and purpose. Teach us to sow seeds of peace and harmony. Help us to resolve our differences lovingly, so that the unloving will be drawn into your fold, because of the love we share. Father, we invite the powerful indwelling of your spirit because we do not have the power to change ourselves alone.

Father too many times we fail to hear your speaking to us. May we make decisions based on your leading not according to our goals and desires. Father when we think of what you have done for us, we feel only humble gratitude. We can never thank you enough for sacrificing your son to save us. Father your heart must break when you see evilness and selfishness, competition and discord being sown. Father strengthen us by filling us with your love. The love that will help us to accept one another, help to develop each other, encourage one another, communicate with each other, sacrifice for one another, strengthen one another and learn to forgive and forget. In the name of Jesus, we pray and praises to God Almighty.

Amen

WORKING TOGETHER IN LOVE/HARMONY WORKS!!!!

MARTHA ERWIN ROSS

FIRST LADY HILLARY



NUMBER ONE*

****APPLAUSE CHEERS S A L U T E****

Dear President and First Lady:

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And through understanding it is established
Through knowledge its rooms are filled
With rare and beautiful treasures
(Proverbs 24:3-4 NIV).**

SELFLESSNESS

For my life has been hid in his precious blood

**It is here that my life has gained a new perspective.
And His ever dying love has made this very clear.**

**No need to worry or fret over life's little day,
For clearly He has shown us His marvelous way**

**Submission to His Will
Bids the old man – Good by
Taking up my cross
Knowing I will live some day with Him on high.**

**Give us holy freedom, fill our hearts with love: draw us, Holy Jesus
To the realms of your love.**

**Lead us on our journey, be thyself the way, thru terrestrial darkness to
Celestial day.**

OVERCOMING TRIALS THROUGH GOD'S TREASURES

Abbreviated Version

- I. LIFT UP YOUR SPIRIT**
- II. CHANGE YOUR MIND SET FROM THE EVILS OF THE WORLD**
Visualize the good thing God will do for you in the future
Clear your mind of weaknesses
- III. Confront the trial.**
Analyze and plan to overcome trials.
View the obstacle as a "teacher" (Learn from mistakes)
Rid self of bitterness, anger, etc.
- IV. Believe you can overcome all obstacles through Christ who strengtheneth me.**
- V. Focus on Peace and Joy in Jesus. Eliminate fear**
- VI. Develop a clarity of mind .. remain calm and unruffled.**
- VII. GIVE THANKS TO GOD.**
- VIII. REJOICE! PRAISE THE LORD!! JESUS CAN HELP US ALL OVERCOME DIFFICULT TIMES.**

OVER

FINAL EXCERPT OF WORKING TOGETHER WORKS!!

Even our Country's history makes it clear that combining all efforts into one has been the only way to achieve. That progress and that strength we take such pride in ... a good feeling what we have achieved, but pride in knowing that we achieved it together with our own work and our own visions. This really is the key ... because when it is all said and done — working together doesn't only bring out the best in all of us, it brings out the best in each of us.

Finally – a prayer poem:

Father we pray that your children would be unified in love and purpose. Teach us to sow seeds of peace and harmony. Help us to resolve our differences lovingly, so that the unloving will be drawn into your fold, because of the love we share. Father, we invite the powerful indwelling of your spirit because we do not have the power to change ourselves alone.

Father too many times we fail to hear your speaking to us. May we make decisions based on your leading not according to our goals and desires. Father when we think of what you have done for us, we feel only humble gratitude. We can never thank you enough for sacrificing your son to save us. Father your heart must break when you see evilness and selfishness, competition and discord being sown. Father strengthen us by filling us with your love. The love that will help us to accept one another, help to develop each other, encourage one another, communicate with each other, sacrifice for one another, strengthen one another and learn to forgive and forget. In the name of Jesus, we pray and praises to God Almighty.

Amen

WORKING TOGETHER IN LOVE/HARMONY WORKS!!!!!!

MARTHA ERWIN ROSS

PRESIDENT WILLIAM JEFFERSON CLINTON
FIRST LADY HILLARY

January 18, 1999



NUMBER ONE

******APPLAUSE CHEERS S A L U T E******

Dear President and First Lady:

On behalf of my entire Family, Friends and Associates, we the people would like for you to know that our support and love for the great job you have done and continue to do is growing more and more each day as we see the evil forces that we have categorized as cancers. These cancerous citizens that live in glass houses are so obsessed with their self-righteousness suffers from Cain's Disease. Certainly, Biblically if Cain killed his Brother because of jealousy, Abel having a better sacrifice than Cain, please know that in this 21st Century Republicans will at all cost try to kill THE OUTSTANDING RECORD OF ONE OF THE FINEST DEMOCRATIC PRESIDENTS that have ever served these United States of America because he (you) have a better PLATFORM. PLATFORM - SACRIFICE — SAME CONCEPT.

Another special applause and thanks for the fine letter that you sent to me on behalf of the letters and faxes sent to you in the past months. As we told you then, we were there the three Sisters - native Texans, for your First Inauguration. We relived our Grand Father's visit who was invited to the White House in the 40's by President Roosevelt to speak on Agriculture. We were very proud to be there for all the festivities and both of you were a HIT then and you are still and will continue as long as you continue to do your job as you are doing. You are SUPER multi-faceted talented Citizens, as our Darling Doting Late Mama Sadie, a great Christian example would tell us - "YOU ARE SUPER STARS" and now I am telling you the same. The theme song "Don't Stop Thinking About Tomorrow" motivated us all to continue to look to tomorrow to make a difference. You are our Louis Armstrong replacement in the musical instrument department. This kind of vision is truly integral to us as I work on the Mayor's Race Relations Commission here in Omaha, my scholarship efforts that I started in Honor of our Loving Mother - this theme is a driving force to work not only for today but tomorrow as well.

Truly, 31 years at AT&T, retiring at an early age, a great company, yet I understand various prejudices/jealousies that come in different forms. OUR PLEA TO BOTH OF YOU AND YOU ARE DOING THIS **DON'T**

LET THIS CANCEROUS RIGHT-WING (WHOSE WRONG) troublemakers PROHIBIT, PREVENT, OR PRECLUDE you from business as usual. My

Husband and I, and countless of our Friends are praying for both of you. As you know, you have a great example in the Scriptures ... if a perfect Saviour was crucified - where do you and I stand. We are aware that you are sorry for the entrapment of the Jezebels who even in Bible times set out to destruct men in power and position. Whether sin is committed in the heart or in the flesh, in God's sight it's sin. Sin is sin and there is no big or little sins in His sight. And it is kind of human nature to try and avoid putting our mistakes on the front page of newspapers or call up Larry King or Don Imus (oh I am getting ill to the stomach). No matter how wise we are sin is powerful and everyone make mistakes. And your accusers would have tried to protect their TRUE LOVED ONES AS WELL. Understand that no matter what you would have done, they would have found basis for criticism. Unfortunately your being in this great position, you are targeted by evil forces and even the Lamb of situations can be blown into mountains of evil. The scriptures teaches that others should not put asunder in dealing with a couples' marriage.

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only six words "NEVER, NEVER, NEVER NEVER GIVE UP!! We know you will do the same. We cannot think of a better Vice-President than AL GORE AND TIPPER BY HIS SIDE. We are gearing up for hard work for 2000 to get V.P. Gore in the Presidency. I cannot end this epistle without highlighting our joy to view every program that the great James Carville is on. He is the icing on the cake for the Democratic Citizens with his wittiness, intelligence and supportiveness. We are also so very thankful to your Staff for providing the support given you to do the job. Special Salute to Bro. Jesse - The Wall Street Program was TOPS and WONDERFUL PRESIDENT, you have that natural wisdom and BRAINS that is the epitome of greatness. Also, a special SALUTE to Betty Currie - we love her for the commitment and great job she is doing ... there is a silver lining behind this cloud. And Ann Lewis, she is so cute, sweet and SMART. When I grow up I want to be just like her. YOUR ENTIRE STAFF - PRESS SECRETARY, LAWYERS ETC. WE ARE PRAYING FOR YOU ALL AND REMEMBER CHURCHILL'S SPEECH. From this experience, I have learned even more so that the Republicans will stoop to any level to get their way. The Democrats Leaders are very smart, yet they have not been as aggressively evil and would not stoop to scraping the bottom of the barrel. They are human. We have to remember we are dealing with the Bob Barrs who don't like himself and his Clones. Consequently, you have to use your God given talents more to outfox them and yet let the American people see their viciousness through (aw) their abuse of power!! Hopefully, this thing will end sooner rather than later, but gear up for whatever. Your health is too important to focus on this garbage TAKE YOUR BURDENS TO THE ALMIGHTY AND ASK THAT HE GUIDE ALL OF YOU and us CONTINUALLY. I did a speech to a group of ladies entitled "Working Together Works"!! I put together a prayer poem that I would like to enclose and maybe you will find some food for thought. FINALLY, AS THE OLD PEOPLE IN TEXAS USE TO SAY, "KEEP ON KEEPING ON". And Remember: "IF GOD IS FOR YOU - WHO CAN BE AGAINST YOU".

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NUMBER ONE

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Even our Country's history makes it clear that combining all efforts into one has been the only way to achieve. That progress and that strength we take such pride in ... a good feeling what we have achieved, but pride in knowing that we achieved it together with our own work and our own visions. This really is the key ... because when it is all said and done — working together doesn't only bring out the best in all of us, it brings out the best in each of us.

Finally – a prayer poem:

Father we pray that your children would be unified in love and purpose. Teach us to sow seeds of peace and harmony. Help us to resolve our differences lovingly, so that the unloving will be drawn into your fold, because of the love we share. Father, we invite the powerful indwelling of your spirit because we do not have the power to change ourselves alone.

Father too many times we fail to hear your speaking to us. May we make decisions based on your leading not according to our goals and desires. Father when we think of what you have done for us, we feel only humble gratitude. We can never thank you enough for sacrificing your son to save us. Father your heart must break when you see evilness and selfishness, competition and discord being sown. Father strengthen us by filling us with your love. The love that will help us to accept one another, help to develop each other, encourage one another, communicate with each other, sacrifice for one another, strengthen one another and learn to forgive and forget. In the name of Jesus, we pray and praises to God Almighty.

Amen

WORKING TOGETHER IN LOVE/HARMONY WORKS!!!!!!

MARTHA ERWIN ROSS

PRESIDENT WILLIAM JEFFERSON CLINTON

January 18, 1999

FIRST LADY HILLARY



NUMBER ONE

******APPLAUSE.....CHEERS....SALUTE******

Dear President and First Lady:

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Copy to:
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THOUGHTS FROM ONE OF MY PRESENTATIONS

**Rare and Beautiful Treasures
By wisdom a house is built,
And through understanding it is established
Through knowledge its rooms are filled
With rare and beautiful treasures
(Proverbs 24:3-4 NIV).**

SELFLESSNESS

For my life has been hid in his precious blood

**It is here that my life has gained a new perspective.
And His ever dying love has made this very clear.**

**No need to worry or fret over life's little day,
For clearly He has shown us His marvelous way**

**Submission to His Will
Bids the old man – Good by
Taking up my cross
Knowing I will live some day with Him on high.**

**Give us holy freedom, fill our hearts with love: draw us, Holy Jesus
To the realms of your love.**

**Lead us on our journey, be thyself the way, thru terrestrial darkness to
Celestial day.**

OVERCOMING TRIALS THROUGH GOD'S TREASURES

Abbreviated Version

- I. LIFT UP YOUR SPIRIT**
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******APPLAUSE CHEERS S A L U T E******

Dear President and First Lady:

On behalf of my entire Family, Friends and Associates, we the people would like for you to know that our support and love for the great job you have done and continue to do is growing more and more each day as we see the evil forces that we have categorized as cancers. These cancerous citizens that live in glass houses are so obsessed with their self-righteousness suffers from Cain's Disease. Certainly, Biblically if Cain killed his Brother because of jealousy, Abel having a better sacrifice than Cain, please know that in this 21st Century Republicans will at all cost try to kill THE OUTSTANDING RECORD OF ONE OF THE FINEST DEMOCRATIC PRESIDENTS that have ever served these United States of America because he (you) have a better PLATFORM. PLATFORM - SACRIFICE — SAME CONCEPT.

Another special applause and thanks for the fine letter that you sent to me on behalf of the letters and faxes sent to you in the past months. As we told you then, we were there the three Sisters - native Texans, for your First Inauguration. We relived our Grand Father's visit who was invited to the White House in the 40's by President Roosevelt to speak on Agriculture. We were very proud to be there for all the festivities and both of you were a HIT then and you are still and will continue as long as you continue to do your job as you are doing. You are SUPER multi-faceted talented Citizens, as our Darling Doting Late Mama Sadie, a great Christian example would tell us - "YOU ARE SUPER STARS" and now I am telling you the same. The theme song "Don't Stop Thinking About Tomorrow" motivated us all to continue to look to tomorrow to make a difference. You are our Louis Armstrong replacement in the musical instrument department. This kind of vision is truly integral to us as I work on the Mayor's Race Relations Commission here in Omaha, my scholarship efforts that I started in Honor of our Loving Mother - this theme is a driving force to work not only for today but tomorrow as well.

Truly, 31 years at AT&T, retiring at an early age, a great company, yet I understand various prejudices/jealousies that come in different forms. OUR PLEA TO BOTH OF YOU AND YOU ARE DOING THIS **DON'T**

LET THIS CANCEROUS RIGHT-WING (WHOSE WRONG) troublemakers PROHIBIT, PREVENT, OR PRECLUDE you from business as usual. My

Husband and I, and countless of our Friends are praying for both of you. As you know, you have a great example in the Scriptures ... if a perfect Saviour was crucified - where do you and I stand. We are aware that you are sorry for the entrapment of the Jezebels who even in Bible times set out to destruct men in power and position. Whether sin is committed in the heart or in the flesh, in God's sight it's sin. Sin is sin and there is no big or little sins in His sight. And it is kind of human nature to try and avoid putting our mistakes on the front page of newspapers or call up Larry King or Don Imus (oh I am getting ill to the stomach). No matter how wise we are sin is powerful and everyone make mistakes. And your accusers would have tried to protect their TRUE LOVED ONES AS WELL. Understand that no matter what you would have done, they would have found basis for criticism. Unfortunately your being in this great position, you are targeted by evil forces and even the Lamb of situations can be blown into mountains of evil. The scriptures teaches that others should not put asunder in dealing with a couples' marriage.

2.

These BLOOD HUNGRY MONGERS are trying to equate this to Nixon's Saga, the Judges who in more public matters tried to obstruct justice - THEY HAVE LIED AND TWISTED THE ELEMENTS SURROUNDING YOUR CASE SO ... THEY BELIEVE THEMSELVES THIS MOUNTAIN OF TRUMPED UP AND OVER MAGNIFIED CHARGES AGAINST YOU. EVERY CASE IS LIKE APPLES AND ORANGES TO THIS MATTER. AFTER ALL LIKE IT OR NOT, YOU ARE NOT ABOVE THE LAW, YET RANK HAS IT'S PRIVILEGES. YOU HAVE PAID THE COST AND WHEN YOU WEIGH HIGH CRIMES ETC., THIS IS A GRAIN OF SAND AND THE OTHER MATTERS THEY KEEP TRYING TO COMPARE IS A BEACH. EVERY MARRIAGE HAS IT'S UPS AND DOWNS AND WHATEVER HAPPENS IN A HOME/MARRIAGE IS BETWEEN THAT COUPLE AND GOD. IF WE INTERFERE, WE ARE AS GUILTY AS WHAT THEY ARE TRYING TO CHARGE YOU WITH. I CANNOT BELIEVE THESE REPUBLICANS WHO THINK THEY HAVE THE RIGHT TO INTERFERE IN A COUPLES AFFAIRS. YES, EVEN THE PRESIDENT. SINCE YOU ARE JUST LIKE THE AVERAGE JOE, THEN TREAT YOU IN DEALING WITH A COUPLES MARRIAGE CONCERNS IN THE SAME LIGHT. THEY ARE GUILTY OF BREAKING GOD'S LAW OH OF COURSE THEY DON'T GIVE A RIP THEY ARE REPUBLICANS AND THEY INSPIRE OF THEIR CRITICIZING YOU - THEY ARE ABOVE GOD'S LAW. THEY CERTAINLY DON'T RESPECT IT. TWO WRONGS DON'T MAKE A RIGHT. AND THERE ARE CERTAIN THINGS - YOU HAVE TO KNOW WHEN TO HOLD IT AND YOU HAVE TO KNOW WHEN TO FOLD IT. THEY NEED TO FOLD IT. WE ARE PLEASED WITH THIS ADMINISTRATION - REALIZING NOTHING IS PERFECT INCLUDING THE OBSESSED EVIL SPIRITED REPUBLICANS. I MIGHT ADD AND JERRY FARWELL INCLUDING HIS SEAGULL NECK - I EMESE EVERYTIME I SEE THAT FEIGNED MAN. This is one of Satan jobs to set up situations and circumstances to entrap. We are aware that you love Sister Hillary and Chelsea (looks like her Mom) (smile). If you had highlighted how this CHUBBY infatuated kid (followed you every where and once you made one Freudian slip, oh well - you are temporarily doomed. We still believe that - with the hate of Linda Tripp (a double trip) and Hitler Star - sorry Kentler Star - Ms Monica was a bred and planted and encouraged scheme to go after you. And certainly you would be so cruel to cut up an innocent non-thinking dangerous youth. The other Jezebels would lie on their Mother for a book deal. Truly, this is a Family Affair. About Perjury - we are so sick of that, THE CORE IS STILL ABOUT SEX. The scriptures doesn't state that a lie is acceptable if you did not raise your right hand and state it. In the first place you should not have had to be subjected to this NONSENSE to begin with.

First Lady - we know it was a set-back. President Clinton did not make any history with these infractions. We should be thankful that we did not live in Solomon day - 300 concubines not including wives. One good thing, we did not have the Republican Party then ... THEY WOULD HAVE BUTTED INTO SOLOMON'S AFFAIRS BETWEEN THEIR EXTRA-MARITAL AFFAIRS. HYPOCRITES. Considering all of this, we are proud that you have behaved and continued to carry the Banner of dignity and the nobility of manner in which you have exhibited. There is an old saying, to every adversity, there is a seed of an equivalent benefit. Truly, no one would have wanted to experience the pain and dismay yet, we don't think you could be any more popular with the American people. Any clear thinking citizen will see through the evil spirits of the Republicans. THEY HAVE TRULY RAN OUT. I am reminded of the story in the book of Esther where the Persian King appointed Harmon to build the gallows to hang Mordecai. Harmon wanted all the honor, out to destroy Mordecai. You know the story - Harmon was hanged on the very gallows that he built for someone else. This is how the true Judge above works. In spite of the powers of man, THERE IS A God AND HE IS ALIVE!!! (As the Song goes) God will forgive His children of any repentant sin. Another thought along those lines is how the Lord dealt with the woman at the well (the woman caught in adultery). John IV. Our Saviour gave a major command - "Let The Perfect One Among You Be The First To Throw The Stone". What a sobering thought? Guess what - SHE HAD NO ACCUSERS!!! They all disappeared.

First Lady - think of it this way - the President was just side tracked with an interference that meant so much to him, he continued business on the phone and having pizza. You know what a pest is - yes an intruder or pest. I enumerate his part with Ms. Lewinsky as dumping garbage in a disposal. Who values garbage? President values his Family - both you and Chelsie - CONTINUE TO HOLD YOUR HEADS UP AND BE PROUD TO BE OUR FIRST FAMILY. DO NOT LET THESE OBSESSED TACTICS, PLOYS AND DESTRUCTORS GET YOU DOWN. Also gear up and look to God from whence cometh our help. Chelsea, you are so L U C K Y!!! YOU HAVE TWO OF THE

FINEST PARENTS IN THE WORLD DON'T LET ANYONE STEAL YOUR JOY. That Friend Boy at campus - he was not right for you. All things happen for a reason. CONCENTRATE ON YOUR STUDIES - WHAT IS TO BE WILL COME AT THE RIGHT TIME!! Our Daughter graduated from Creighton University and did not have a serious friend until after graduation. She married him and Michael Anthony Bryant just retired at age 37 with 20 years from the Air Force - Andrews Air Force Base. They spent five years in Germany and Michael flew on Air Force II and was with Ron Brown one week before that awful crash. Trelitha worked for the Under Secretary of the Navy and spent ten years in governmental jobs. She is an Author as well and did a report for the Army prior to moving from D.C. that saved the Navy countless thousands. So, GOOD THINGS COME TO THOSE WHO PREPARE THEMSELVES AND WAIT.

THE STATE OF THE UNION ADDRESS

President Clinton we are thankful that you did not give in to the Republican ploy As stated BUSINESS AS USUAL. YOU ARE BEING WATCHED OVER BY THE GREAT GOD ABOVE AND YOU WILL DO FINE. At times like these, I always remember the most powerful shortest speech ever uttered. Sir Winston Churchill -

only six words "NEVER, NEVER, NEVER NEVER GIVE UP!! We know you will do the same. We cannot think of a better Vice-President than AL GORE AND TIPPER BY HIS SIDE. We are gearing up for hard work for 2000 to get V.P. Gore in the Presidency. I cannot end this epistle without highlighting our joy to view every program that the great James Carville is on. He is the icing on the cake for the Democratic Citizens with his wittiness, intelligence and supportiveness. We are also so very thankful to your Staff for providing the support given you to do the job. Special Salute to Bro. Jesse - The Wall Street Program was TOPS and WONDERFUL PRESIDENT, you have that natural wisdom and BRAINS that is the epitome of greatness. Also, a special SALUTE to Betty Currie - we love her for the commitment and great job she is doing ... there is a silver lining behind this cloud. And Ann Lewis, she is so cute, sweet and SMART. When I grow up I want to be just like her. YOUR ENTIRE STAFF - PRESS SECRETARY, LAWYERS ETC. WE ARE PRAYING FOR YOU ALL AND REMEMBER CHURCHILL'S SPEECH. From this experience, I have learned even more so that the Republicans will stoop to any level to get their way. The Democrats Leaders are very smart, yet they have not been as aggressively evil and would not stoop to scraping the bottom of the barrel. They are human. We have to remember we are dealing with the Bob Barrs who don't like himself and his Clones. Consequently, you have to use your God given talents more to outfox them and yet let the American people see their viciousness through (aw) their abuse of power!! Hopefully, this thing will end sooner rather than later, but gear up for whatever. Your health is too important to focus on this garbage TAKE YOUR BURDENS TO THE ALMIGHTY AND ASK THAT HE GUIDE ALL OF YOU and us CONTINUALLY. I did a speech to a group of ladies entitled "Working Together Works"!! I put together a prayer poem that I would like to enclose and maybe you will find some food for thought. FINALLY, AS THE OLD PEOPLE IN TEXAS USE TO SAY, "KEEP ON KEEPING ON". And Remember: "IF GOD IS FOR YOU - WHO CAN BE AGAINST YOU".

Respectfully, GOD BLESS YOU ALL, GOD BLESS AMERICA!!


 MARTHA ERWIN ROSS

5741 Tucker Circle
 Omaha, NE 68152
 (402) 572-0357
 (402) 932-8400

Copy to:
 Vice-President Al Gore

THOUGHTS FROM ONE OF MY PRESENTATIONS

**Rare and Beautiful Treasures
By wisdom a house is built,
And through understanding it is established
Through knowledge its rooms are filled
With rare and beautiful treasures
(Proverbs 24:3-4 NIV).**

SELFLESSNESS

For my life has been hid in his precious blood

**It is here that my life has gained a new perspective.
And His ever dying love has made this very clear.**

**No need to worry or fret over life's little day,
For clearly He has shown us His marvelous way**

**Submission to His Will
Bids the old man – Good by
Taking up my cross
Knowing I will live some day with Him on high.**

**Give us holy freedom, fill our hearts with love: draw us, Holy Jesus
To the realms of your love.**

**Lead us on our journey, be thy self the way, thru terrestrial darkness to
Celestial day.**

OVERCOMING TRIALS THROUGH GOD'S TREASURES

Abbreviated Version

- I. LIFT UP YOUR SPIRIT**
- II. CHANGE YOUR MIND SET FROM THE EVILS OF THE WORLD**
Visualize the good thing God will do for you in the future
Clear your mind of weaknesses
- III. Confront the trial.**
Analyze and plan to overcome trials.
View the obstacle as a "teacher" (Learn from mistakes)
Rid self of bitterness, anger, etc.
- IV. Believe you can overcome all obstacles through Christ who strengtheneth me.**
- V. Focus on Peace and Joy in Jesus. Eliminate fear**
- VI. Develop a clarity of mind .. remain calm and unruffled.**
- VII. GIVE THANKS TO GOD.**
- VIII. REJOICE! PRAISE THE LORD!! JESUS CN HELP US ALL OVERCOME DIFFICULT TIMES.**

OVER

FINAL EXCERPT OF WORKING TOGETHER WORKS!!

Even our Country's history makes it clear that combining all efforts into one has been the only way to achieve. That progress and that strength we take such pride in ... a good feeling what we have achieved, but pride in knowing that we achieved it together with our own work and our own visions. This really is the key ... because when it is all said and done — working together doesn't only bring out the best in all of us, it brings out the best in each of us.

Finally – a prayer poem:

Father we pray that your children would be unified in love and purpose. Teach us to sow seeds of peace and harmony. Help us to resolve our differences lovingly, so that the unloving will be drawn into your fold, because of the love we share. Father, we invite the powerful indwelling of your spirit because we do not have the power to change ourselves alone.

Father too many times we fail to hear your speaking to us. May we make decisions based on your leading not according to our goals and desires. Father when we think of what you have done for us, we feel only humble gratitude. We can never thank you enough for sacrificing your son to save us. Father your heart must break when you see evilness and selfishness, competition and discord being sown. Father strengthen us by filling us with your love. The love that will help us to accept one another, help to develop each other, encourage one another, communicate with each other, sacrifice for one another, strengthen one another and learn to forgive and forget. In the name of Jesus, we pray and praises to God Almighty.

Amen

WORKING TOGETHER IN LOVE/HARMONY WORKS!!!!

MARTHA ERWIN ROSS

THE WHITE HOUSE
WASHINGTON

TO:

The President

FROM:

ANN F. LEWIS
ASSISTANT TO THE PRESIDENT
DIRECTOR OF COMMUNICATIONS

We are ordering the
Charlie Rose tape. In the
meantime, here is the
transcript

THE PRESIDENT HAS SEEN

1-19-99

the Lewinsky scandal, he stepped down last October. He returned home to North Carolina, where he and his family have a rich history in both public service and the private sector.

He has rejoined Carousel Capital, a venture capital firm he founded in 1996. Today it was announced that he's also joined Forstmann Little as a general partner.

I am pleased to have a friend from North Carolina on this conversation to talk about Washington, to talk about politics, to talk about the president that he knew and served, and to talk about how he sees this world that we live in.

Welcome to this broadcast.

ERSKINE BOWLES, Former White House Chief of Staff: Thank you, Charlie. I'm glad to be here.

CHARLIE ROSE: It's great to have you here.

ERSKINE BOWLES: Thank you.

CHARLIE ROSE: It is, at first glance, an amazing relationship between you and this president — about the same age, both married women who were classmates at Wellesley —

ERSKINE BOWLES: That's right.

CHARLIE ROSE: —even though they didn't know each other, love to play Hearts, love to play golf, best friends — are some of the things that you shared.

Help me and my audience understand the dynamics of this relationship — how you came to be friends, how close you were, what it was about him that we ought to understand and know.

ERSKINE BOWLES: Charlie, it's — I think it's an inter-

LP, NY

THE PRESIDENT HAS SEEN

1-19-99

ling story.

I didn't know Bill Clinton at all until 1992. That's when I first met him. And, when I met him, I'd spent my whole life, as you know, around politicians and elected officials. And so meeting the governor of Arkansas was no big deal for me.

But this guy came to my office and I met him. And he was fiscally conservative. He was socially progressive. I had a vision that I could not believe. And he had the greatest people skills I've ever seen.

And I was just amazed. And the more I listened to him, the more enthralled I came to be. And, you know, over a period of time, you know, we — as you said, you know, we're both Southerners. We were both raised in the segregated South. We both were raised to believe in the politics and policies of the Democratic Party.

We both love sports. We love to play basketball. We love to play golf. You know

and time. And, as you said

the same class at Wellesley College. And so we had a lot in common. I think what really worked was the differences also made a difference.

The president has extraordinary vision. I could never see it. And over again I have been

vision. I could never see it. At the same time, while he

Promised Land, I'm an exchange student. I'm a guy who

lity.

So, we made a good team, and I think we enjoyed working with each other. And I think it made a big difference.

CHARLIE ROSE: You said once that he was a dreamer and you were a do-er.

ERSKINE BOWLES: Yeah.

CHARLIE ROSE: You know, that you could make his dreams become reality.

ERSKINE BOWLES: And I think in a — I think in lots of ways we did. I think we complemented each other well.

CHARLIE ROSE: What is it about him that we don't understand? Or was there anything that you don't understand about this guy that's been so at the center of attention, especially in the last year?

ERSKINE BOWLES: Oh, gosh, Charlie. There is a zillion things I don't understand about Bill Clinton or I'm sure he doesn't understand about me.

I think you are only able to see just so much of people. What I can tell you is just to describe some anecdotal incidents.

What always amazed me about this man is we could have the greatest experts on any subject coming to the White House two weeks from now and the president would know — have only surface knowledge of what the subject was today.

But sometime between now and two weeks from now — and usually just a day or so before they came — he would stay up all night. He would read everything. He would talk to every expert he could find.

And he would know that subject cold. And then we

1-19-99

This transcript has not been checked against videotape and cannot, for that reason, be guaranteed as to accuracy of speakers and spelling of names. (DSM)

CHARLIE ROSE Transcript #2329

January 6, 1999

Erskine Bowles Praises Pres. Clinton's 'People Skills'

Pres. BILL CLINTON: For the past two years, I have been blessed to have as my chief of staff a gifted manager and an inspiring leader, the world's best negotiator and a great personal friend.

CHARLIE ROSE, Host: Tonight, a conversation with Erskine Bowles about what it's like to be inside the most powerful office in the world.

Erskine Bowles is here.

He is a former White House chief of staff. He first came to Washington as director of the Small Business Administration in 1993. He went on to become deputy chief of staff before leaving at the end of 1995.

A year later, President Clinton called him back, appointing him chief of staff. He became widely known as the president's best friend in the White House and one of his favorite golf partners.

After seeing the administration through the first balanced budget in a generation, as well as the outbreak of the Lewinsky scandal, he stepped down last October. He returned home to North Carolina, where he and his family have a rich history in both public service and the private sector.

He has rejoined Carousel Capital, a venture capital firm he founded in 1996. Today it was announced that he's also joined Forstmann Little as a general partner.

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Help me and my audience understand the dynamics of this relationship — how you came to be friends, how close you were, what it was about him that we ought to understand and know.

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But this guy came to my office and I met him. And he was fiscally conservative. He was socially progressive. He had a vision that I could not believe. And he had the greatest people skills I've ever seen.

And I was just amazed. And the more I listened to him, the more enthralled I came to be. And, you know, over a period of time, you know, we — as you said, you know we're both Southerners. We were both raised in the segregated South. We both were raised to believe in the politics and policies of the Democratic Party.

We both love sports. We love to play basketball. We love to play golf. You know, we like to laugh and have a good time. And, as you said, we both married girls out of the same class at Wellesley College.

And so we had a lot in common to work from, but I think what really worked with our relationship was the differences also made a difference.

The president has extraordinary vision. I have said over and over again I have been in awe of his intellect and his vision. I could never see the things this guy sees.

At the same time, while he's a visionary and he can see the Promised Land, I'm an executioner. I'm a guy who gets things done. I'm a guy who can turn that vision into reality.

So, we made a good team, and I think we enjoyed working with each other. And I think it made a big difference.

CHARLIE ROSE: You said once that he was a dreamer and you were a do-er.

ERSKINE BOWLES: Yeah.

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What always amazed me about this man is we could have the greatest experts on any subject coming to the White House two weeks from now and the president would know — have only surface knowledge of what the subject was today.

But sometime between now and two weeks from now — and usually just a day or so before they came — he would stay up all night. He would read everything. He would talk to every expert he could find.

And he would know that subject cold. And then we

would bring these experts in on some esoteric subject. And he would listen to 'em for the first 45 minutes of a meeting, not say a word.

And during the last 15 minutes he would just knock their socks off. He would say something. He would see a solution to the problem they had raised that none of these experts had seen.

He has that kind of mind. He is an extraordinary person. He is able to focus better than anybody I've ever seen. **CHARLIE ROSE:** These come from Democrats who work with him in the White House, people that you've worked with.

This is from Mike McCurry. "Asked whether he thought Mr. Clinton was fit to be president, Mr. McCurry, who's maintained his silence on the president's interest since his resignation in October, said, 'I have enormous doubts because of the recklessness of his behavior'."

Mike McCurry also said that "he is a enormously gifted and richly qualified leader of our nation, but someone who is extraordinarily stupid in his personal life."

Harold Ickes said later that "Bill Clinton has brought disrepute into the office of the president. This will be a huge blot on him personally and on his presidency." He said — Harold Ickes did — "I like Bill Clinton. Do I think he's a total idiot? Yes."

It seems on the part of two people — three people who worked closely with him — George Stephanopoulos, another — you know, that there was this recklessness also, which has been so much the subject.

Was that understood by you guys before Monica Lewinsky became public?

ERSKINE BOWLES: Well, let me say what I believe.

If you take what McCurry said about his brilliance — I just — I just reference that and it's easy to see. You know? I've worked with this man for five out of the last six years. And I think what he has accomplished as president is truly amazing.

When you speak of his personal life, you know, we Southerners sometimes say, "You know, one robin doesn't make a spring." I don't think you should judge anybody — professionally or personally — by one mistake they've made.

Clearly his relationship with Monica Lewinsky was wrong. It was dead wrong. It's not even a close call. And I think he regrets it with all his heart and soul. But, Charlie, I was raised to accept my friends warts and all.

None of us are all good or all bad. I think you have to judge the man as a whole and not based on one, isolated incident, even if that incident happens to be something that disappointed you greatly.

CHARLIE ROSE: How will you explain this when — to your grandchildren? What will you say? Just what you just said?

ERSKINE BOWLES: Yeah.

CHARLIE ROSE: "You gotta take a man in full, rather than in part?"

ERSKINE BOWLES: Well, you know, when you talk about the president's personal behavior, again I think you have to put it in context.

What he did with Monica Lewinsky was wrong. And believe the president was so ashamed of it that he just couldn't bring himself to admit it to anybody — not to me, not to other members of the cabinet or the White House staff, not to the American people.

He knew what he had done was wrong, and it ate his heart out. It ate his soul out.

And is this a good man? I've seen this man on a personal basis do things that are so warm and good for ordinary people, people that never knew the president of the United States did this for 'em, people that he just reassured about that he did something good for.

I've been with the president and Hillary and Chelsea when it's just the four of us. I've seen one of 'em get up and do homework with 'em while the other one talks through a problem and vice versa. I've seen real warmth and love in that relationship.

And they're not showin' off for me. It's just the four of us there. Or just the three of us.

And I have witnessed the extraordinary things this man has done for the country. Does any of that excuse his behavior in this one incident? No.

But, God knows, I've made mistakes. You've made mistakes. We all have. I don't want to be judged on just one mistake. I want to be judged on the whole of what I've done.

CHARLIE ROSE: I want to come to some of that in a moment, but let me stay — One of the things I read was a story about you and your son, Sam, who had juvenile diabetes — One of the —

The president knew about it. One of the first things he did when he came into office —

ERSKINE BOWLES: It's how I got really involved with him. And I'll tell you the story. It just takes a second. And it's why I — It's probably the principal reason why I believed in him so strongly.

I had just met Governor Clinton a couple of times, and I guess he did this with a lot of people, but he asked me to go ride with him occasionally. And I guess he was trying to see what I was made of.

And one of the days that we were riding together in North Carolina — it happened to be a day that my son Sam, who is a juvenile diabetic, had a low-blood-sugar seizure. And, Charlie, when you see that, it just rips your heart out. Nothing can hurt a parent more.

And, after my son recovered, I went and got in the car with the governor. And it was just the two of us in there — no aides, nobody else. And he looked over at me, and he said, "Erskine, you look kind of blue."

And I said, "Well, I am, Governor."

And he said, "What's wrong?"

And I told him about the seizure. And I said, "What makes me doubly mad is President Bush just vetoed the Fetal Tissue Research Bill, you know, after it passed the Senate something like 88-to-10 with strong conservatives like Strom Thurmond and Jake Garn voting for it."

And I said, "It's now separated from the abortion issue, and all the scientists at the Juvenile Diabetes Foundation tell me this is our best chance for a cure for diabetes and

for Parkinson's."

Well, I could have been talkin' to the windshield wiper. Here's this man who's supposed to be so empathetic. He didn't even answer me. I can remember goin' home and telling my wife, Crandall, the story. And I was amazed.

Well, a month later, without talkin' to me one time, he made his major health-care speech at Merck. And in that speech he said, "I have a friend of mine who's a conservative businessman in North Carolina, who has a son he loves more than life" — and I do. And he said, "He has convinced me that we ought to take the politics out of scientific research. And, if I'm elected president, I'm gonna lift that ban on fetal tissue research."

Well, when the people in the diabetes community heard about this, they just were elated. And one of 'em happened to call me. But the president — I mean, the governor — never told me about it.

Well, right after he was elected he asked me to come up to the White House with a group of business people to talk about some issues. And, after the meeting, he asked me to come down to the Oval Office.

And I said, "Are you kidding? I'd love to go to the Oval — I'd never even been the White House."

And so we went down to the Oval Office, and he walked over to his desk and he took a pen out. And he said, "Erskine, this morning I signed an executive order lifting the ban on fetal tissue research. And I want you take this pen home and give it to your son, Sam. And I want you to tell him today he has hope — hope for a cure."

Well, Charlie, I really broke down. And they had talked to me a lot about joining the administration before that, but that was never on my dream-sheet of things I wanted to do with my life.

But I went home that night, and I thought about it. And I thought, "Anybody who has this much character I want to work for."

And I called him up and said, "I'd like to come work for you."

CHARLIE ROSE: And you became the administrator of the Small Business Administration, then deputy chief of staff, left to go back to North Carolina.

Second term, he calls you back. 1998, January — at some point, somebody tells you there is someone named "Monica Lewinsky." What did they tell you?

ERSKINE BOWLES: I was devastated.

As I remember it, I think John Podesta told me about it and told me that the president had had an affair with a young woman who'd worked in the White House.

CHARLIE ROSE: You were then chief of staff. Podesta is deputy chief of staff, now chief of staff.

ERSKINE BOWLES: Yeah, yeah.

And that it had been turned over to Ken Starr for investigation. And I just couldn't believe it was possible. I just —

CHARLIE ROSE: Didn't believe it?

ERSKINE BOWLES: Couldn't. I mean, I wouldn't — I didn't have any basis to believe it. You know, I guess the affair took place during the year I was gone from the White House.

But it'd be like me havin' an affair with somebody's daughter. I just — You know, it just was inconceivable.

CHARLIE ROSE: When did you see him?

ERSKINE BOWLES: I believe —

CHARLIE ROSE: Next morning?

ERSKINE BOWLES: Yeah.

CHARLIE ROSE: What did he say?

ERSKINE BOWLES: He told us that —

CHARLIE ROSE: Two or three other people in the room

ERSKINE BOWLES: Yeah, John and Sylvia Matthew who was the other deputy, that basically it hadn't happened. And, when the truth came out, we would understand.

CHARLIE ROSE: That's it?

ERSKINE BOWLES: Yeah.

CHARLIE ROSE: You didn't ask any questions?

ERSKINE BOWLES: What I did was I told him, "Mr. President, I don't know what occurred, but whatever did happen you better tell it all, and you better tell it all now."

CHARLIE ROSE: Did he respond?

ERSKINE BOWLES: I don't remember whether I responded or not, but he did go out right after that and do his interview with Jim Lehrer.

And that's when he said, "Sooner rather than later more rather than less."

CHARLIE ROSE: And then —

When did you know that he lied to you?

ERSKINE BOWLES: I think when the American people knew, I think, August 17th.

CHARLIE ROSE: Not before then?

ERSKINE BOWLES: Uh-uh [negative].

CHARLIE ROSE: Didn't say anything? I mean, it didn't come up in conversation? I mean, I realize your role was then was to keep the ship of state stable.

ERSKINE BOWLES: No. I —

CHARLIE ROSE: And you had a staff to take of and you had issues like, you know, budget —

ERSKINE BOWLES: I really tried to isolate that situation in the counsel's office. It was a matter that was before the independent counsel. It was basically a legal matter.

The president wanted it isolated there. He wanted us to stay focused on the people's business. And I didn't want to spend one second on it.

I felt the opportunity cost of any time spent focused on that as opposed to being focused on implementing the president's agenda was time poorly spent. And so I made sure that — with the president's blessing — that 99 percent of the people who worked in the White House didn't spend a minute focused on this.

And we didn't. And that's why we were able to accomplish so much last year. I mean, many people have said we accomplished more in the six years of his presidency than any other president has in that time period.

CHARLIE ROSE: I want to talk about that. I want to talk about the race initiative and Social Security and balanced budget and all those things that you're very proud of.

ERSKINE BOWLES: I wondered how we were gonna fit

in this hour.

CHARLIE ROSE: But I want to stick with history now that is right upon us.

Didn't you want to say to him, "Mr. President, I keep hearing things that don't make sense to me. You're my friend" — he said his "best friend in the White House."

You're the guy who would play 18 holes of golf with him. It never occurred to you to say, "Why do so many not believe you? Is there anything I don't know?" None of that? For you to say a obviously talented, very bright man who had gone through the fires with this fellow— Didn't want to ask? Or because you didn't want to know?

ERSKINE BOWLES: I think clearly, you know, I had to believe in order to be able to function. And I did believe him. I've worked my way through it now, but—

CHARLIE ROSE: "Worked your way through it?"

ERSKINE BOWLES: Yeah.

CHARLIE ROSE: Meaning what?

ERSKINE BOWLES: Meaning the fact that he'd had this relationship, which was clearly wrong and inappropriate, and that he clearly misled me and lots of other people about it.

CHARLIE ROSE: Yeah.

ERSKINE BOWLES: But I think he did it because he was so—

CHARLIE ROSE: Ashamed.

ERSKINE BOWLES: —ashamed of it.

CHARLIE ROSE: Yeah.

And so, when people say, "He has no shame," you say, "That simply is not true. He has to feel shame about this."

ERSKINE BOWLES: Oh, I can tell you this guy hurts and hurts a lot.

CHARLIE ROSE: The reason it was important to put on the record the story of your son, Sam, is to look at this multifaceted human being, the leader of— the most powerful man in the world.

You're sitting there, his best friend and most powerful aide in the White House, and you just wonder, you know, and this thing is whirling around him. Every day you don't pick up the paper without reading something about it, and they deliver about seven newspapers to your doorstep at about 5 a.m. in the morning before they— when they come pick you up, right?

ERSKINE BOWLES: That's true.

CHARLIE ROSE: So, you see this stuff every day.

ERSKINE BOWLES: But, Charlie, if I spent a minute of every day — a minute focused on it — I couldn't have been focused on the important agenda that we had before it.

I cannot over-estimate or over-stress to you the velocity and the breadth of issues you face each day in the White House. It is the center of the world.

CHARLIE ROSE: And I want to understand that in this hour, what that's like. But let me just stay with this — in a second.

Did you just say, "It's with the lawyers; they're taking care of it; it's Kendall's business; it's later Ruff's business; it's now Greg Craig's business; but it's not the business of the chief of staff because I don't really want to now; if he lied I don't want to know because if I knew he lied I can't

stay here"?

ERSKINE BOWLES: No, that's not—

No, I watched what—

CHARLIE ROSE: Was it just convenient? What?

ERSKINE BOWLES: You know, one thing you have to remember is this administration underwent investigation after investigation after investigation.

CHARLIE ROSE: That stretched way back into Arkansas.

ERSKINE BOWLES: Yeah, and I can remember when I arrived at the White House. It was after the Whitewater and the files and Travel Office incidents had already occurred.

And I thought it permeated throughout the White House to too great of an extent. And I felt it really did— felt it really did disrupt the operations of what we were trying to do and what we were trying to accomplish.

And so, when I went back and immediately had to face the campaign-finance charges, again I felt that was a legal matter. And I made the decision to isolate that. It may have been a bad decision, but I made the decision to isolate that in the counsel's office and deal with it through the legal organ so the rest of us could stay focused on accomplishing the president's agenda — what he was elected to do.

CHARLIE ROSE: But, stay with me. It is fair to say now that he would have been 100 percent — 1,000 percent better off — if on day one he had said, "It happened; I'm sorry. I'm terribly sorry; I was reckless; I was whatever; I beg the American people to understand."

That would have been the smart thing to do in hindsight.

ERSKINE BOWLES: Well, Charlie—

CHARLIE ROSE: Yes?

ERSKINE BOWLES: That's exactly the advice I gave him. You know, I didn't know what he had done. But I said, "Whatever you have done, you know, you gotta tell it all, and you gotta tell the good and the bad. And you gotta get it out and get it out now."

CHARLIE ROSE: OK. Just let me understand. You have never in this whole period time, was, "God bless. I just wish. I just wish. I just wish that I could have done something else, that I might have taken another step, that somehow I could have relieved the nation's anguish, the president's anguish, the first lady's anguish, and the daughter's anguish."

ERSKINE BOWLES: Look, I would do anything to have ended this earlier. I would do anything for it not to have happened. I made the decision that I thought was best for the country.

And that was for— to try to bring some stability to some pretty troubled times. And, you know, we had to— we had to keep moving forward. We had to keep staying focused on the president's agenda.

Iraq was still going on. Bosnia was still going on. Kosovo was still going on. We had an international monetary crisis in this— in this world.

You know, we still had to deal with the problems of education and training and Social Security. Those were the

kinds of things that we had to focus on.

And it's an enormous agenda and burden that you carry.

And, if you divert your attention, you know, you just can't be successful.

CHARLIE ROSE: How crippled was he during this time? I mean, simply because it was devastating for him, as you say? And he felt the shame of it, as you say.

What did it do to him? What was it like inside that White House with this happening to a man who's trying to lead the world, trying to bring peace to Northern Ireland, trying to bring peace to the Middle East, trying to avoid bloodshed in Kosovo?

ERSKINE BOWLES: You know, I read all the time about how the president is able to "compartmentalize."

CHARLIE ROSE: Yeah.

ERSKINE BOWLES: That's the word that people use—

CHARLIE ROSE: Current vogue.

ERSKINE BOWLES: And he is able to focus better than anybody I've ever seen, and he can focus on the issue at hand. But anybody who doesn't think that this bothered him extensively—

CHARLIE ROSE: That he wasn't sleeping, that he wasn't—I mean—

ERSKINE BOWLES: You know, it was just—you know, it's just not realistic. It did bother him. It bothered him a lot. He knew he had made a terrible mistake.

I'm convinced of that.

CHARLIE ROSE: When you read, as he was quoted as saying the other day, "How does it feel to be impeached?"

And he said, "Not bad." Or something to that effect.

Did you see that?

ERSKINE BOWLES: I didn't see that, no.

CHARLIE ROSE: I mean, it just sounds flippant.

ERSKINE BOWLES: Well, look, this is a— Bill Clinton is a person who has spent his whole life in a— in public service. He's a person that's dreamed of being president for years and years.

He's read the history of every president that you can imagine. He understands what has happened to him.

CHARLIE ROSE: Because he loves the job so much? He loves being president. It's all he ever wanted to do.

ERSKINE BOWLES: What he wanted to do— what he felt— He felt it was the job that would give him the best chance to do the most good and to have this stain upon his record — I assure you — is a big price for this man to pay.

CHARLIE ROSE: What should happen to him now?

ERSKINE BOWLES: My hope is that the Senate will find some way to move forward in a bipartisan manner. I think it needs to be bipartisan. I think what happened in the House was a travesty.

CHARLIE ROSE: Why?

ERSKINE BOWLES: Because it was totally partisan.

CHARLIE ROSE: Henry Hyde was partisan?

ERSKINE BOWLES: Absolutely, absolutely.

CHARLIE ROSE: Partisan in that they did this only because they wanted— which means— "Partisan" means "we did it for Republican reasons rather than for reasons of integrity or commitment to a Constitution?"

ERSKINE BOWLES: No, those are your words not mine.

CHARLIE ROSE: What does "partisan" mean?

ERSKINE BOWLES: I believe that—I don't believe for a minute that what the president did is—as bad as it may be, either the incident with Ms. Lewinsky or the fact that he made every effort to keep it a secret, as bad as that may be—I don't believe that is worthy of overturning the will of the people.

I don't think that's what the founding fathers had in mind when they called for impeaching a president. I think that is an enormous responsibility and I can't believe that this should be done by one party against a president in another party in a totally partisan.

I think, if it cannot be bipartisan, then it shouldn't take place. So, I do hope that the Senate can find a way to move forward in a bipartisan manner that leads to both—a conclusion that is both fair and expeditious.

I think we need to get this behind us and move forward.

CHARLIE ROSE: Why isn't the best thing to happen for the president to have a vote on those articles of impeachment, have the Senate vote against conviction by some 60 or 70 votes—say—out of a 100. You know? Say, 60 votes. 'Cause you need 67 for conviction in order to remove from office.

Isn't it best for him, in a sense, to have the vote—the bill of impeachment voted down by the majority of the Senate?

ERSKINE BOWLES: Yeah, I guess, if I had my wish, the Senate would decide to look at the testimony, all of which was given under oath, and decide to accept it as evidence and then they would go forward.

They would argue—they would argue their viewpoint to that law, to the law and the evidence. And then they would vote. And it's just like happens in—you know, it's a—that's not a "partial trial." That's not an "incomplete conclusion."

And instead of a judge making a decision the Senate would make a decision. And I would hope that could happen. And it could happen in a very expeditious manner. I don't think you need to bring witnesses forward again to testify to activities that have—they've already testified to in volumes under oath previously.

CHARLIE ROSE: Is there anything that's important for this president to accomplish in the remainder of his term?

ERSKINE BOWLES: Oh, God.

I absolutely believe so. I would say there are several factors that are critically important. Number one being doing something about the long-term problems associated with the entitlement programs, particularly Medicare and Social Security.

CHARLIE ROSE: Unlikely to happen now, isn't it?

ERSKINE BOWLES: I don't think so, Charlie.

I think you're wrong there. I think, if we can get this impeachment behind us, that there is every opportunity to go forward and actually do something. I think both—you know, I've spent a lot of time talking to both Republicans and Democrats in the House and in the Senate.

And I've probably had as good a relationship with both sides of the aisle as somebody can have. And I think most

people realize that we have solved the structural problem as it relates to the economy of this country — the structural deficit problem.

We have— I think we have removed that. Today they announced that the surplus for— for— for this year is gonna be much higher than had been originally been forecast.

And that's for the seventh straight time that has happened under this administration, and I'm proud of that. We do have the first balanced budget in 30 years.

But that's only one step in the process. The second step in the process that our generation owes to the next generation occurred last year when we made sure that we neither irresponsibly spent that surplus or reduced revenues so the surplus would go away.

The third step and the final step and maybe the most important one is to solve the generational problem because, if we don't solve the generational problem associated with Medicare and Social Security, we will be right out of balance 15, 20 years down the road.

So, I think this is critically important. I think it's important for our senior citizens. I think it's important for people your and my age. I think it's important for our children.

I think this is what we owe to the next generation.

CHARLIE ROSE: Important does not make it likely to happen.

ERSKINE BOWLES: No, it doesn't make it— but it doesn't make it unlikely to happen.

I have seen in my time in Washington the Congress able to come together when people had no idea it would happen. You look back to the balanced budget and you look at the skepticism that existed.

There wasn't one person in Washington that believed we could get it done. And, by golly, we did.

CHARLIE ROSE: Well, Jesse Helms said there were two reasons you got it done — Erskine Bowles.

ERSKINE BOWLES: No, but that's not right.

CHARLIE ROSE: Yeah, Bowles— can give you that credit.

Let's just talk now — because I want to come to so many other things — about accomplishments and then talk about this sense of what it's like inside that office.

The balanced budget bill has got to be — legislatively — by far your proudest accomplishment.

ERSKINE BOWLES: I'd tell you it's my second proudest. I really would.

My accomplishment is assembling that team that I believe brought some stability to some pretty troubled times. That's my proudest accomplishment.

CHARLIE ROSE: Now, wait. I mean, what team? I mean, the team of people that you had come in with you as chief of staff—

ERSKINE BOWLES: That's correct.

CHARLIE ROSE: —to run the White House and, once you sort-of— In 1998, you know, you were delivered a blow to the midsection.

ERSKINE BOWLES: And we survived it. And we went forward. And we accomplished an enormous amount be-

cause — you have to remember — it wasn't just the Lewinsky blow we received.

We were being hit every single day the year before the campaign finance stuff. And so we were able not only to survive, but we were able to make progress. And that was because we had a team of people that really we focused.

We had goals. We had objectives. We had time-limits. And we held each other accountable.

See, that's the proudest thing. I'm damn proud of the balanced budget. But, if we hadn't had that team of people, it never would have happened.

CHARLIE ROSE: Who was on that team? Podesta?

ERSKINE BOWLES: Bob Rubin, Frank Raines [sp], Gene Sperling [sp], Rahm Emanuel—

CHARLIE ROSE: OK, these are all [crosstalk] people that—and the people inside the White House.

ERSKINE BOWLES: Yeah.

CHARLIE ROSE: Balanced budget?

Race initiative, you take some credit for? Some pride in?

ERSKINE BOWLES: I take a lot of pride in that. You know, again, I'm a real team guy. And I believe without a good team you don't accomplish anything, but I take a lot of pride in the race initiative.

CHARLIE ROSE: Did it accomplish anything, though? mean, my great friend, John Hope Franklin—

ERSKINE BOWLES: Yeah.

CHARLIE ROSE: You know?

ERSKINE BOWLES: Who we're havin' a big party for tomorrow night in Charlotte for his 84th birthday.

CHARLIE ROSE: And he deserves every possible—

ERSKINE BOWLES: Yeah, he's a great man.

CHARLIE ROSE: —acknowledgement of his greatness that this country and anybody else can bring to it, but you—

What's the consequence of the race initiative? What difference did it make?

ERSKINE BOWLES: Let me give you one example — again, anecdotal. I think it made a lot of difference in some of the civil rights legislation we got through and some of the Hispanic—

CHARLIE ROSE: It clearly had great intentions. I clearly, you know, put a focus on—

ERSKINE BOWLES: Charlie, you know—

CHARLIE ROSE: —the dilemma of America.

ERSKINE BOWLES: You know, Gastonia, North Carolina — principally a textile town outside of Charlotte small community.

CHARLIE ROSE: Hard to say "suburb" when the people would [crosstalk].

ERSKINE BOWLES: Well, my mom's from Gastonia, so I can say that. My whole family comes from there.

But recently they had the 50th anniversary of— I think it was the high school class of 1947. And you know what was remarkable?

CHARLIE ROSE: Of 1947?

ERSKINE BOWLES: Mm-hmm [affirmative], the 50th anniversary. And what was remarkable—

CHARLIE ROSE: It was remarkable that there was no black people in it.

ERSKINE BOWLES: Well, there were none. You're exactly right. But the black high school had their 50th anniversary celebration at the same time, and they had together.

People are coming together. People are beginning to understand—

CHARLIE ROSE: But is that because of the race initiative?

ERSKINE BOWLES: —the idea of diversity.

Is it— was it cause-and-effect? Probably not. But are we creating the kind of atmosphere where people understand the value of dialogue? Yes.

CHARLIE ROSE: Tobacco legislation.

You have to view that as one of the things that is most disappointing that you might have believed you could accomplish.

ERSKINE BOWLES: Yeah, I had—I had four or five real disappointments.

CHARLIE ROSE: Fast-track, tobacco.

ERSKINE BOWLES: Fast-track was clearly one. I think that was my mistake and no one else's mistake that it didn't pass.

CHARLIE ROSE: Because you didn't—you over—you didn't appreciate this passion of the opposition.

ERSKINE BOWLES: Absolutely. I over—I could not believe that organized labor would mount a jihad against this legislation. I thought it was so good for America to open up these markets where we could sell our goods and services.

I believe and do believe and, I think, the facts show that it creates jobs — high-wage-paying jobs — in this country, jobs that pay on the average 16 percent higher of than the average manufacturing job. You know, I know that one-third of the economic growth we've had in the country has come from exports.

And I just believed it was so good that we could convince enough people to vote for it, and I was wrong. I should have gone for half a loaf.

I was very disappointed we didn't pass tobacco legislation. I think we have got to stop the tobacco companies from marketing tobacco to our children.

I'm from North Carolina, but I believe that with all my heart and soul.

I was disappointed that we didn't pass a patients bill of rights that was real and rhetorical, one that would give patients access to specialists and to emergency rooms, that would provide for continuity of care, that would allow, you know, the doctors to make decisions again, rather than the accountants.

I was disappointed we didn't pass any real campaign finance reform. I think we gotta take the money out of politics. I think it's crazy that it costs \$10 million to run an effective campaign for governor of North Carolina, that it costs \$35 million to make the same race in California.

I think that is wrong.

And lastly I was disappointed we couldn't pass anything in the school construction area. I think we gotta get

our kids out of these trailers. And I think we gotta— You know, in Hope County, North Carolina, we got kids going to schools that have leaky roofs.

You know, they deserve to go to the schools where they're in a dry, warm environment, where it has the technology you need to be competitive today and so you have the skills so you can attract the industry to that area.

I was very disappointed we didn't pass that. So, I think those are all things that disappointed me greatly.

CHARLIE ROSE: Did any of those fail to pass because the president was distracted or problems of the president?

ERSKINE BOWLES: I can't say that was cause and effect. What I can tell you is that—

CHARLIE ROSE: They didn't trust his leadership.

ERSKINE BOWLES: No, it didn't have anything to do with trust. What I can tell you is that any second that man spends focused on these extraneous matters as opposed to being focused on those important issues I think is a travesty.

I think—I want this man focused on what's good for the American people. I realize he made a horrendous mistake. I realize what he did was dead wrong. And, like him, I think it is just awful. And I think he should not have misled the American people. He should not have misled me. He should not have misled the cabinet.

CHARLIE ROSE: "Misleading" is lying to people that he works for— You've said that. He lied.

ERSKINE BOWLES: He certainly didn't tell me the truth. And he should—

CHARLIE ROSE: Why is it hard for you guys to say, "He lied"?

ERSKINE BOWLES: It's not— It's not hard to say it. I don't think it's necessary to say. I think they mean the same thing.

CHARLIE ROSE: Yeah.

Should he — because of all the things we just talked about — should this president — not—

Any president facing the same circumstance have, as a matter of honor, resigned and said, "The honorable thing for me to do now, in January of 1998, is to resign and turn over this high office that I treasure and cherish so much—"

ERSKINE BOWLES: No.

CHARLIE ROSE: "—to Al Gore."

ERSKINE BOWLES: No. I do not think the president should resign. I think—

CHARLIE ROSE: Shouldn't resign.

ERSKINE BOWLES: I don't—I think it would be wrong for him to resign. I think it would validate this entire partisan procedure that just went through the House of Representatives.

I do not think the president should resign. I think it would lower the standards for impeachment. And I think you would end up having one party in Congress go after the president of another party time and time again in the future.

And I don't think that's in the best interest of the American people.

Again, that's not to excuse what he did. What he did was dead wrong. But I don't think it is impeachable, and I

don't think he should resign today because I think it would validate what's gone on.

CHARLIE ROSE: When you talk about that office and that building, tell me what it's like to get up in the morning and you know that you are at the center of the world's attention because what happens there affects not only people who work there, people in this country, but it affects the people who live in Bosnia, who may be suffering a war.

It affects the people in Northern Ireland, who may be engaged in a conflict of years and years, 'cause the power of the office is so immense and, after the Cold War, so unique that the potential must almost humble you.

ERSKINE BOWLES: Oh, it doesn't "almost" humble you. It does humble you.

Maybe it affected me more than it does a lot of people, but I never anticipated being involved in national politics. I never anticipated—I'd never worked in a national—for anybody running for president before I did Bill Clinton.

I never anticipated working at the White House. I certainly never anticipated being the chief of staff and having the enormous responsibility that goes with that job.

And each day, when I walked into that White House, I stopped to remind myself what an honor it was to be there and also what an obligation I had.

I'll tell you, Charlie, a story about my dad, who I know you know—you knew. I once saw my dad get a big award in North Carolina from a group, and I was sitting in the audience.

And my daddy went up to the podium to receive the award, and all he said after receiving it was, "Thank you for this award. But," he said, "I don't want you to judge me by what I have done. I want you to judge me by what my children do for others."

And every day, when I walked in that White House, I thought, "What an enormous opportunity this was to add to that community wood-pile, to do real good."

And it was. I mean, you know, today there was on the front page of the *New York Times* there's a big article about how we were able to right the wrong that had occurred for the black farmers in this country.

That was a big, big priority of mine, and I devoted an enormous amount of time to it. And I got help from the president and from the speaker to make it happen. And it's one of the things I am proudest of 'cause that was a—that was wrong. And we were able to right that wrong.

Now, is that a—is that gonna go down in history as a really big deal? No. But it made me feel like what I was doing there really was worthwhile.

CHARLIE ROSE: All right. Were you motivated at all by the idea of closing the circle for your father?

ERSKINE BOWLES: Yes.

Not to admit that would be untrue. But I do know that I'm Erskine Bowles, not Skipper Bowles. My dad was my greatest hero, but I—

CHARLIE ROSE: Died at 66 from Lou Gehrig's disease.

ERSKINE BOWLES: Yeah.

But I think my dad would have been just as pleased with me doing public service in another arena as serving in an elective office. I think he would be displeased if I didn't

spend that time, as he always said, "adding to the community wood-pile."

CHARLIE ROSE: What did it take out of you? The last two years?

ERSKINE BOWLES: Oh, a lot. Yeah.

It takes—it takes everything you've got to give. Charlie, you do get there at, you know, between six and seven. You do read—have to read five or six or seven newspapers before you get there.

And then you have your intelligence reports. And then you have a meeting with your staff. And then the president comes in and then you're—whew—through 11 o'clock.

The velocity of the place is just incredible. And, you know, the highs are extremely high. And the lows are equally low. And they come so quickly after another—or another. You can't believe it.

And, of course, as chief of staff, your job is to stay at 75 and don't fly off to 75 and don't float down to 35, but keep the trains moving forward.

And every night you get a phone call on some issue, and you have to make the decision, "Do I make this decision? Or do I pass this up to the president?"

CHARLIE ROSE: How many times do you—can you remember that you had to wake the president up? And that your call?

ERSKINE BOWLES: That's my call.

And—

CHARLIE ROSE: I mean, more than 20?

ERSKINE BOWLES: Well, no. Look—

CHARLIE ROSE: Less than 10?

ERSKINE BOWLES: I'd say between 10 and 20. I mean that's probably as good a guess.

CHARLIE ROSE: Why would you wake him up?

ERSKINE BOWLES: Something's going on in Bosnia. Something is going on in Iraq.

CHARLIE ROSE: The American soldiers had been a risk or something.

ERSKINE BOWLES: Right. You know, something happens—Somebody lands an airplane on the East Lawn of the White House. There are lots of—

CHARLIE ROSE: So, you call. What you do? You pick up the phone, and you instruct some steward to go up to his door and rap on the door? Or do you call him on the phone?

ERSKINE BOWLES: [crosstalk] thing. It just—you call the White House operator and tell her to—

CHARLIE ROSE: "Get the president up."

ERSKINE BOWLES: "Get the president up."

CHARLIE ROSE: So, she calls up and says, "Mr. President, it's time for you to get up."

ERSKINE BOWLES: Yeah.

CHARLIE ROSE: And he says, "What time is it?"

ERSKINE BOWLES: I had to keep him—

CHARLIE ROSE: And she says—or he says, "It's 4 a.m. but there's a problem."

ERSKINE BOWLES: I got so many—

I got so many calls that, you know, I had to keep a pencil and piece of paper next to my bed just to remember

what I had said because you are— you don't get much sleep and you are— you are working at least six full days.

There's— Saturday's no different than Friday. You are working 14, 16 hours a day.

CHARLIE ROSE: One of the great lines from Podesta, I think, was that everybody on the staff looks forward to Saturday because there were only—

ERSKINE BOWLES: Friday—

CHARLIE ROSE: —to Friday because there are only two more working day 'til Monday.

ERSKINE BOWLES: Yeah. That's true. You know, if you have to do these Sunday shows, you know? You have to spend some time gettin' prepared on Saturday. And that means the work you would have done Saturday—

CHARLIE ROSE: Speaking of that.

How much of decision-making is made in reaction to or anticipation of the media? What the *New York Times* or NBC News or CBS News or ABC News or *The Washington Post* may say? Or have said? Or Bill Safire?

ERSKINE BOWLES: Yeah.

CHARLIE ROSE: Or Tom Friedman.

ERSKINE BOWLES: Well, if we read at all—

CHARLIE ROSE: Or Jim Hoagland—

ERSKINE BOWLES: You know, every one of us read what Hoagland writes, what Safire writes, what Maureen Dowd writes.

CHARLIE ROSE: And how do you — And do you— And so what impact does it have on you? Does it change your mind? Does it make you want to do something different? Does it cause you to pick up the phone and say, "Is Safire right? What's goin' on here?"

ERSKINE BOWLES: I can tell you there have been lots of times when I have read things— I can remember my wife read something about the INS. And she said, "Erskine, how in the world can you let this go on?"

CHARLIE ROSE: Exactly. Go, Crandall.

ERSKINE BOWLES: And she says—

CHARLIE ROSE: Go Crandall.

ERSKINE BOWLES: And she said, "Be all right if called on the INS and said, 'What in the hell is goin' on here?'"

CHARLIE ROSE: Yeah.

ERSKINE BOWLES: But yes. So, yeah, we pay attention to what's in the paper and what people think and what the pundits write.

But whether it's a cause or effect, a chicken or the egg, I don't know.

CHARLIE ROSE: Here's one criticism of this White House that is true of all politicians, but may have been used more frequently in your White House is that you poll everything, you constantly are polling to see what you ought to do. I mean, is that what leadership is about?

ERSKINE BOWLES: No, if that's what you're doing with your polling. I don't think that's why the president polls.

I think that— you can get so quickly out of touch at the White House. And in Washington itself.

When they talk about being "inside the Beltway"? It is— you know, Hubert Humphrey once described Washington as "35 square miles surrounded by reality." I think, having spent some time there, he may have been right.

But you can use the polling as one method to know what's on the minds of the American people. And I think the president used it in that way — as a vehicle to know what the American people were thinking about.

But this is a guy who made his decisions not based on polls. If he had done that, he would have never taken on the gun lobby. He would have never taken on the — He would never have made the loan to Mexico. He would have never taken on the tobacco—

CHARLIE ROSE: When you look at the last two years and what it took out of you, do you have any regret over being there?

ERSKINE BOWLES: Oh, God. There were so many days that, while you're goin' through it, that you wonder, "What in the world am I doin' here?" But, no.

I told somebody I felt three real emotions when I left. I told Crandall this.

CHARLIE ROSE: Crandall being?

ERSKINE BOWLES: My wife—

CHARLIE ROSE: Your wife.

ERSKINE BOWLES: I said, "One, I felt relief that I just didn't screw up." There's so many opportunities to make a mistake each and every day. And the mistakes you make are hardly ever small 'cause I told this friend of mine who's in the business world. I said, "You know, when you make a mistake while you're on the path to progress, you know, it's not a big deal. We make a mistake — a little mistake on that path to progress — and it does end up on the front page of *The Wall Street Journal* or the *New York Times*.

So, I felt relief from that.

I felt relief just to have the enormous responsibility you have on your shoulders passed on to somebody else, particularly somebody else that I thought was very competent.

And I did feel satisfaction that I had done the best job I could do. And—

CHARLIE ROSE: You wouldn't turn— I mean, you wouldn't turn this thing down, if you had the chance to do it over, in a 1,000 years?

ERSKINE BOWLES: Abso— No.

CHARLIE ROSE: I mean, this is history. This is an opportunity, as your father would have drummed into your head—

ERSKINE BOWLES: Yeah.

CHARLIE ROSE: —if he could speak to you from wherever he is.

ERSKINE BOWLES: I've told lots of people I loved my day job. You know, I worked for a dollar-a-year, but I would have— you know, I would have paid money to do it.

CHARLIE ROSE: At night it was terrible because your wife was in Charlotte—

ERSKINE BOWLES: Well, my wife was in Charlotte. I went home to an empty house. My kids weren't there. My family had been my life. And I was miserable at night.

And, you know, Charlotte is our home-base. And that's where our family's life revolves around.

CHARLIE ROSE: You could have been the president of the University of North Carolina. Why didn't you want to do that?

ERSKINE BOWLES: Well, when that opportunity arose to look at the job for the North Carolina system, that was right after I had accepted the job as chief of staff, and I couldn't resign and leave right in—you know, three or four months after taking that job.

I think we've had some of the greatest leaders in this nation in that job. There's nobody I admire more than Bill Friday. I mean, he has been a hero of mine forever.

CHARLIE ROSE: You convinced me on that.

ERSKINE BOWLES: And Dicky Spangler, I think, did a fabulous job. And I think Molly Broad will be terrific. She's certainly started off great.

CHARLIE ROSE: All right.

Let me just—a couple of things here to bring us full circle. You chose to go at Forstmann Little, an investment firm here in New York, as a partnership because that offered an economic opportunity to do things that were attractive to you, I assume?

ERSKINE BOWLES: Mm-hmm [*affirmative*].

CHARLIE ROSE: And the quality of people that were there, et cetera, et cetera, et cetera.

ERSKINE BOWLES: Yeah, well, I've known—I've known Teddy and Nicky forever. I sold them the first company they ever bought, represented them in selling probably 20—

CHARLIE ROSE: You knew Mr. Kincaid?

ERSKINE BOWLES: Yeah, I knew Mr. Wade.

CHARLIE ROSE: Yeah, Wade Kincaid.

ERSKINE BOWLES: Yeah, a wonderful man.

CHARLIE ROSE: You looked at your—tell me now, Erskine, as candidly as you can, Bill Clinton had the stuff of greatness in him—brains, political skills that Washington hadn't seen, so much he brought to the office.

Do you understand what happened at this stage? And how it came to what it came to? Do you?

ERSKINE BOWLES: Again, Charlie, I think you have to put in perspective.

I don't judge this man—personally or professionally—based on his horrendous mistake with Monica Lewinsky. I judge him on the entirety. I look today, and 17 million Americans have jobs that they didn't have six years ago.

Five million disadvantaged kids have the opportunity to have health care insurance that they didn't just two years ago. Every kid in America today has an opportunity to go on to two years of additional education that they didn't just two years ago.

Our streets and our communities are safer than they've been in years. Our rivers and streams in our communities are cleaner than they've been in decades.

CHARLIE ROSE: So, you measure all of those good things, and you say?

ERSKINE BOWLES: And you take that in its entirety and you judge it against the warmth and the goodness I've seen him do to others and you balance that greatness against this mistake.

And I believe that's what the American people have done in wanting this guy to go forward. He made a mistake, but let's not judge him based on one mistake. Let's judge him based on the entirety of the man.

CHARLIE ROSE: A great president?

ERSKINE BOWLES: I think he's done some great things. I think history defines who's great, who's mediocre and who's poor.

CHARLIE ROSE: Erskine Bowles for the hour.

I thank you. Much success.

ERSKINE BOWLES: Thank you.

I enjoyed being with you, Charlie.

CHARLIE ROSE: I'm envious of you going back to North Carolina.

ERSKINE BOWLES: I am, too.

CHARLIE ROSE: Love, my best to Crandall.

ERSKINE BOWLES: Thank you. Good to be with you.

CHARLIE ROSE: Thank you for joining us. We'll see you next time.

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For Charlie Rose news, guest lists and your comments and suggestions, visit our Web site at www.pbs.org/charlierose.

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Check with Staff
Sec. Not sure how we
got this or what they
want us to do with
it. (P)

E WHITE HOUSE
WASHINGTON

January 14, 1999

Dear President Clinton,

Thank you for taking
such swift action regarding
the Holocaust Survivors
Program. The enclosed is
the latest communication
from The Marks Law Firm -
most encouraging!

Sincerely yours,
with respect -
Selma Cohen
(Presidential Messager)

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1-19-99

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Finally, please note our

Yes _____
No _____

C.

THE MARKS LAW FIRM, P.C.

Suite 601
5225 Wisconsin Ave., N.W.
Washington, D.C. 20015

Phone: 202-537-6758

Fax: 202-537-6779

UPDATE ON HOLOCAUST SURVIVORS PROGRAM

January 7, 1999

Mr. Stanley Cohen
7600 Marbury Rd.
Bethesda, MD 20817

Dear Mr. Cohen:

In response to our November, 1998, letter to our clients, a number of you contacted your elected representatives to express your concerns about the delays in the Holocaust Survivors Program. Many of these representatives, in turn, contacted the State Department and/or the German government on your behalf.

Whether or not such communications were partially or fully responsible, we can now report that the U.S. and Germany have reached an agreement "in principle" on a lump-sum amount to compensate those Holocaust Survivors whose claims were certified by the Foreign Claims Settlement Commission and put forward by State in the bilateral negotiation. The attached letter from Ronald J. Bettauer, the chief U.S. negotiator, explains more fully the background of this recent development.

Such a development does not, of course, mean you will receive your payment tomorrow. Nor does it guarantee that you will receive 100% of the amount awarded you by the FCSC (we have previously explained that every claimant's recovery will be proportionate to the total lump sum). Rather, the German government now has to obtain the funding for the Program through a legislative appropriation, which could mean an additional delay of three to six months more. And it is only after the money is actually transferred to the U.S. that we will know precisely your share of the proceeds.

As always, we will keep you duly informed. We only ask now that you consider contacting your elected representatives to have them communicate to the German government the message that this appropriation must be provided immediately so that the American survivors can collect, as soon as possible, the compensation rightly due them and so long in coming. We will do the same.

Finally, please note our new address, phone and fax, above. Thank you.

Sincerely,



William R. Marks, Esq.
For: THE MARKS LAW FIRM, P.C.

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THE WHITE HOUSE

WASHINGTON

January 16, 1999

copied
Reed
Kagan
Podesta

MEMORANDUM FOR THE PRESIDENT

FROM: Bruce Reed
Elena Kagan

SUBJECT: DPC Weekly Report

1. **Health Care -- Grijalva v. Shalala:** HHS and the Justice Department have decided to seek Supreme Court review of a Ninth Circuit decision holding that a Medicare HMO's decision to deny benefits is tantamount to government action and that beneficiaries challenging that decision are therefore entitled to constitutional due process. The departments are concerned about the Ninth Circuit's decision not because it gives Medicare beneficiaries strong appeal rights (as you know, we recently have strengthened these rights through regulation), but because its equation of a Medicare HMO's decision with government action has far wider implications -- perhaps even subjecting the government to the HMO's liability for malpractice. Our position in this case could create a public relations problem, with some in the media and elsewhere accusing us of retreating from our commitment to patients' rights. We believe, however, that we can cope with this problem as long as the brief focuses on the "state action" issue, rather than on the adequacy (or lack thereof) of the HMO's appeals process.

2. **Health Care -- Meeting with Congressman Dingell:** Congressman Dingell has requested a meeting with senior White House staff to discuss the Medicare Commission and the Patients' Bill of Rights. We expect him to express serious concern about the direction of the Commission -- particularly about Senator Breaux's advocacy of a premium support program modeled on the FEHBP. Dingell fears that the proposal will result in higher premiums and/or copayments for lower-income Medicare beneficiaries, and he will urge us not to provide cover for a flawed proposal. On the Patients' Bill of Rights, we expect Dingell to tell us that compromise on the bill's enforcement provisions will eventually be necessary, but that negotiations now would be premature. Dingell intends to reintroduce the Ganske/Dingell bill as soon as Congress returns, and he will ask us to do all we can to keep the pressure on Congress to pass strong legislation.

3. **Health Care/Crime -- Bioterrorism/Cyber-terrorism Initiative:** You are currently scheduled to announce on Friday a new budget initiative to combat two of the greatest threats to the nation's security -- bioterrorism and cyber-terrorism. The budget initiative, which we and the NSC developed in conjunction with HHS and the Justice Department, responds to two directives you issued in May instructing the Administration to develop and implement new counter-terrorism strategies. The initiative increases funding for

THE PRESIDENT HAS SEEN

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For! these counterterrorism activities by \$1.2 billion. This funding increase will go toward: (1) new research and development of vaccines to protect against biological weapons; (2) a new public health surveillance system enabling doctors to recognize bioterrorist attacks as soon as possible; (3) new "computer intrusion detection networks," which will allow government computer systems to communicate with each other to contain and combat cyber attacks; and (4) a new Cyber Corps program, which will provide tuition assistance to college students studying computer science in return for a period of service safeguarding computers at agencies such as Social Security, FEMA, and FAA. These initiatives are strongly supported by virtually every national security expert in the country.

✓ **4. Crime -- National Instant Check System (NICS):** The FBI released new data on Monday showing that in its first 41 days of operation, the NICS blocked 11,584 gun sales, most to convicted felons. Operation of the system also enabled the FBI to inform relevant state and federal law enforcement authorities of 1,541 prospective gun buyers with outstanding arrest warrants. The NICS conducted a total of over 1 million background checks for the 26 states and territories for which it does all gun checks and the 11 states for which it does long gun checks only. States performed an additional 462,298 checks, but the FBI has no information on how many of these sales were denied.

5. Crime -- Democratic Crime Bill: Senator Leahy will introduce a Senate Democratic Leadership crime bill on Tuesday entitled "The Safe Schools, Safe Streets and Secure Borders Act of 1999." The bill extends and increases funding for many programs authorized in the 1994 Crime Act, including the COPS Program, VAWA, and drug courts. The legislation incorporates a scaled-back version of the Democratic juvenile crime bill including provisions on the federal prosecution of juveniles as adults; grants for states to incarcerate violent youths; prevention programs for at-risk youth; and various Administration-supported firearms measures, including "juvenile Brady." In addition, the bill contains provisions on money laundering, terrorism, and international crime.

6. Abortion -- Clinic Safety: We are planning to leak sometime this week your new \$4.5 million initiative to improve security for women's health clinics that provide abortions. As you know, violence against women's health clinics has escalated in recent years. Under your proposal, the Department of Justice would identify clinics at high risk of violence, assess what kind of security equipment they need, and actually provide this equipment. Such equipment could include closed circuit camera systems, improved lighting, motion detectors, alarm systems, or bullet-resistant windows. We have worked closely with the women's community on this initiative, and they are delighted at the results.

7. Welfare Reform -- Wisconsin Study: A major study of individuals leaving the welfare rolls in Wisconsin shows impressive employment results while also highlighting the challenges some people face as they leave welfare. The study is particularly important because it provides an early glimpse of how the least job-ready individuals are faring:

THE PRESIDENT HAS SEEN

1-19-99

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Wisconsin's caseload had already declined by nearly 70 percent at the time the surveyed individuals left the rolls.

X/ A full 83 percent of those surveyed had worked for some period since leaving the rolls, and 62 percent were working at the time of the survey. Most were working full-time, with an average wage of \$7.42-per hour. The 38 percent who were not working at the time of the survey gave a variety of reasons including an inability to find a job that paid enough, individual or family health problems, child care problems, or work performance issues. Most of those who were not working received another kind of cash benefit (e.g., SSI or Unemployment Insurance) and/or non-cash benefits (e.g., housing subsidies, Medicaid, or Food Stamps), and nearly 20 percent of them lived with someone else who was working.

The study found that 87 percent of those surveyed had some kind of health insurance. The study also indicated, however, that Food Stamps may not be getting to everyone who is eligible. (As noted in our next item, USDA is taking steps to ensure that states provide Food Stamps to eligible individuals, even if they are no longer on welfare). These findings confirm that people are moving from welfare to work at unprecedented rates, but that there is a continued need to monitor their progress and to invest in the services that will help the least job-ready families make a successful transition. As you know, our budget proposes these investments, including a renewal of the Welfare-to-Work program, an expansive child care initiative, and significant increases in funds for transportation services and housing vouchers.

8. Welfare Reform -- Food Stamp Review: As you may recall, both USDA and HHS began investigations in November of whether New York City is violating federal law by placing barriers in the way of people applying for Food Stamps and Medicaid. While HHS has not yet made any findings, USDA has documented a number of practices resulting in the improper delay (or termination) of Food Stamp benefits. The agency has shared its preliminary findings with the City and is expecting a response shortly. While this situation is being resolved, USDA is sending letters to all state commissioners to ensure that they understand the requirements of the Food Stamp law. We have asked HHS to send a similar letter about the Medicaid law.

X/ **9. Communities -- Better America Bonds:** Since the announcement of the Administration's livable communities agenda, Members of Congress from both sides of the aisle have expressed significant interest in our proposals, particularly Better America Bonds (BABs). Senator Daschle has indicated that he would like to introduce a Democratic Leadership bill on BABs, and Congressman Shuster, who chairs the House Transportation and Infrastructure Committee, announced support for the proposal. In addition, a number of Republicans and Democrats have formed a Senate working group on smart growth. Staff from DPC, NEC, OVP, Legislative Affairs, and Treasury are continuing to work on building bipartisan support for these proposals.

10. Education -- Accountability Proposals: We are submitting a separate memo to you this weekend on new accountability provisions we have developed at your request for inclusion in our ESEA reauthorization proposal.

THE PRESIDENT HAS SEEN

1-19-99

99 JAN 16 PM 12:30

THE WHITE HOUSE

WASHINGTON

January 15, 1998

Copied
Sperling
Podesta

MEMORANDUM FOR THE PRESIDENT

FROM: GENE SPERLING

SUBJECT: NEC WEEKLY REPORT

cc: JOHN PODESTA

Bananas: NEC staff continues to work with USTR and others to press the EU to implement a banana import regime that meets WTO requirements. As you know, the Administration promised Congressional leaders (in a letter from Erskine Bowles) to retaliate if the EU did not bring itself into WTO compliance in a timely manner. We are proceeding on several tracks. USTR plans to request new WTO consultations with the EU this week. At the same time, our retaliation list is now public and has been designed to hit hardest and put pressure on those member states (including Britain) that have been least helpful. We are emphasizing to the EU and these member states that we want very much to avoid retaliation by reaching a GATT-consistent negotiated resolution but that we will be forced to act if such a deal is not reached soon. To date, the EU continues to resist reform. The WTO will consider our retaliation request on January 25. But it is quite likely that the retaliation amount we propose will be arbitrated, which would delay the retaliation date until early March.

Steel: Following the release of the Steel Report to Congress, Ambassador Barshefsky, Secretary Daley, Lael Brainard, Sue Esserman, Undersecretary Aaron, and myself briefed industry, steelworkers, state representatives, Congressional staff, and some members on your plan to address the rise in steel imports. Furthermore, the Vice President and I met with steelworker leader George Becker. John Podesta and I also met with a group of steel CEOs to continue our discussions. In these meetings, we explained our strategy for our continued focus on those countries most responsible for the surge. Steelworkers, CEOs, and state representatives all felt strongly that only a *global* solution would be effective, as they believe steel exports will simply increase from sources other than Russia, Japan, and Korea. The CEOs continue to press us to self initiate a Section 201. Becker continues to urge immediate imposition of global quotas without regard to WTO consistency. The most positive response came from Representative Murtha, who reacted very favorably to the Japan/Russia strategy. He wants to be helpful to us, but also feels the need to respond to the general panic in the Steel Caucus. We will work with him and others on ways in which Congress can play a constructive role, including possible initiation of a 201 case by Senate Finance or House Ways and Means. Ambassador Barshefsky, Secretary Daley and I are scheduled to brief the House Steel Caucus next Wednesday (1/20).

You should be aware that very preliminary non-public Customs information shows a significant decrease in Russian and Japanese hot-rolled steel imports in December. Our bilateral strategy, and the November critical circumstances determination by Commerce in the antidumping cases, appears to be yielding results. Unfortunately, November import statistics, due to be released on January 21, will still show record highs. Commerce is working to announce both December and November trade figures on January 21, consistent with your commitment in the report to release steel trade data three weeks earlier than in the past.

Brazil: As you know, Brazilian Central Bank President Gustavo Franco resigned earlier this week causing Brazil's currency to devalue and their stock market to decline. On Friday morning the Brazilians decided it did not make sense for them to spend more of their reserves defending an unsustainable exchange rate and allowed the currency to float. They also indicated that they would present new rules on Monday when the markets open again; the possibilities are as such: continued float, wide bands or a new peg (the least likely). We will also be pressing them for new signs of resolve on fiscal policy. You should know that Brazilian Finance Minister Malan and Central Bank Governor Lopes traveled to Washington, D.C. Friday night and will meet with senior Treasury officials -- Secretary Rubin and Deputy Secretary Summers -- and IMF officials -- Camdessus and Fischer -- on Sunday. The NEC and Treasury are monitoring the situation closely and will be sure to keep you apprised of any further developments following their discussions with the Brazilians.

Medicare Commission requests: Congressman Dingell has requested a meeting with Larry Stein, Chris Jennings, and myself to discuss the Medicare Commission. He is extremely concerned about Senator Breaux's handling of the Commission and advocacy for a premium support program. He fears that the proposal could significantly harm lower or lower middle-income Medicare beneficiaries in terms of higher premiums and cost-sharing. He will ask that we help ensure that Democrats, including our appointees, don't sign off on a flawed proposal -- and to make sure that it includes prescription drugs. ~~At the same time, Senator Breaux is requesting and receiving technical assistance from the Administration.~~ He is both looking for independent cost estimates (since CBO will not do them) and for guidance on how to make premium support and other Medicare reforms more efficient. We are trying to be as responsive to their requests as possible, but are explicitly only providing technical assistance. There is a growing public perception that the Administration appointees are the "swing votes" on the Commission, and we don't want our technical assistance to be interpreted as a sign off on the policies.

FROM THE OFFICE OF GEORGE SOROS
Soros Fund Management
Soros Foundations
888 Seventh Avenue, Suite 3300
New York, New York 10106
Tel: (212) 397-5550
Fax: (212) 977-4057

99 JAN 19 PM 2:39

TO: President William J. Clinton

AT: The White House
Washington, DC

Fax #: (202) 456 2215

cc: Mr. Michael Waldman
Director of Speech Writing
The White House
Fax #: (202) 456 2505

FROM: George Soros

DATE: January 19, 1999

TOTAL: 2 pages (including this cover sheet) - ys

RE: Kosovo
State of the Union address

1-19-99

Send to Beerkhardt?
Yes ☒
No ☐

cc: Waldman
Begala
Podesta
Berger

Please see the attached letter.

GEORGE SOROS

136 CANTITOE STREET
KATONAH, NEW YORK 10536

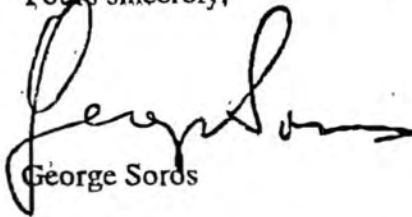
January 19, 1999

President William J. Clinton
The White House
1600 Pennsylvania Avenue, NW
Washington, D.C. 20500-2000

Dear President Clinton,

As a last minute addition to your State of the Union address tonight, I urge you to deal with Kosovo. Milosevic has challenged American values and leadership through his latest war crimes and massive violations of the October US/NATO agreement on Kosovo. Stating this in your address tonight would strengthen the hand of our negotiators with Milosevic and it would prepare public and congressional opinion for necessary moves in the coming days and weeks.

Yours sincerely,



George Soros

THE WHITE HOUSE
WASHINGTON
January 16, 1999

MEMORANDUM FOR THE PRESIDENT

FROM: PHIL CAPLAN
SEAN MALONEY

SUBJECT: Recent Information Items

Please hand carry
item to
Waldman (196)
ASAP

We are forwarding the following recent information:

(A) **Rubin/Summers Memo on Soros' Request**
to your question about George Soros' proposal of last resort; his proposal would: give little or no conditionality to pre-qualified bankers/investors who lend money with the goal to help existing national central banks.

Rubin/Summers say the ideas are conceptually attractive, but there are problems with the eligibility criteria, and with helping important, but non-qualifying countries; also, any global lender would be accused of "bailing out" the private sector and undermining U.S. national monetary sovereignty; our proposals try to adopt the best parts of Soros' ideas: e.g., creating an IMF precautionary facility, developing ways to involve the private sector; and developing international codes and standards to improve economic policies around the globe; *please see memo for details.*

(B) **Koskinen Update on Y2K Efforts** -- says much has happened since his last update; we have also announced
his statement; also, OMB
Secretary
said, 61% of
the budget; DOD
for summer;
options, when
discussing on a 12-
international
agreements and
accounts, which
will meet
another

(C) **U.S. Inter-American Development Bank (IDB) Consultative Group Meeting on Hurricane Reconstruction in Central America** -- Memo --
Sandy forwards Brian Atwood's summary of last month's Inter-American Development Bank (IDB) Consultative Group Meeting on Hurricane Reconstruction in Central America.

THE WHITE HOUSE

WASHINGTON

January 16, 1999

MEMORANDUM FOR THE PRESIDENT

FROM: PHIL CAPLAN
SEAN MALONEY

SUBJECT: Recent Information Items

We are forwarding the following recent information items:

(A) **Rubin/Summers Memo on Soros' Recent Global Central Bank Proposal** -- responds to your question about George Soros' proposal to transform the IMF into a global lender of last resort; his proposal would: give the IMF a huge standing capacity to lend with little or no conditionality to pre-qualifying countries; impose mandatory losses on bankers/investors who lend money where the revamped IMF went; and use the new IMF to help existing national central banks coordinate global monetary conditions; Rubin/Summers say the ideas are conceptually attractive, but there are problems with the eligibility criteria, and with helping important, but non-qualifying countries; also, any global lender would be accused of "bailing out" the private sector and undermining U.S. national monetary sovereignty; our proposals try to adopt the best parts of Soros' ideas: e.g., creating an IMF precautionary facility, developing ways to involve the private sector; and developing international codes and standards to improve economic policies around the globe; *please see memo for details.*

(B) **Koskinen Update on Y2K Efforts** -- says much has happened since his last update; we helped organize an unprecedented United Nations Y2K coordinators meeting; announced Social Security's Y2K compliance; and unveiled a toll-free information line; also, OMB released its report on agency Y2K compliance; shows that as of mid-November, 61% of federal "mission critical" systems were Y2K compliant, up from 50% in August; DOD and HHS continue to face significant challenges that may stretch into spring or summer; earlier this month, the first "look ahead" Y2K test arose, without major disruptions, when the federal unemployment insurance program computers had to calculate claims on a 12-month period extending beyond the millennium; areas of concern include (i) international marine shipping, where no international coordination exists to ensure that ports and vessels are Y2K ready; and (ii) public overreaction, such as closing bank accounts, which could create disruptions unrelated to actual Y2K failures; looking ahead, John will meet monthly with a Senior Advisors group of Fortune 500 CEO's and is organizing another U.N. meeting.

(C) **USAID Report on Hurricane Mitch Recovery Efforts with Berger Cover Memo** -- Sandy forwards Brian Atwood's summary of last month's Inter-American Development Bank (IDB) Consultative Group Meeting on Hurricane Reconstruction in Central

(E) **Handwritten Note from Secretary Albright** -- thanks you for the collection of your 1998 speeches; it shows the breadth of your understanding and the reach of your influence; it was an important year for our foreign policy and your selection of speeches reflects that.

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(G) **Note from Rep. Amo Houghton forwarded by Janet Murguia** -- thanks you for inviting him and his wife to the Congressional Ball; says, keep up your strength; we're with you.



CHAIR

1-18-99
PRESIDENT'S COUNCIL ON YEAR 2000 CONVERSION

'99 JAN 15 PM 3:57

January 15, 1999

MEMORANDUM TO THE PRESIDENT

FROM: John A. Koskinen *JK*
CC: Jacob J. Lew ✓
SUBJ: Year 2000 Computer Problem -- Monthly Summary

This memorandum is my second monthly summary of Federal efforts to address the Year 2000 (Y2K) computer problem.

Since I last reported to you in late November, much has happened on the Y2K issue. We helped organize an unprecedented meeting of national Year 2000 coordinators at the United Nations, marked a major milestone in our efforts to prepare Federal systems with the announcement of Social Security's Year 2000 compliance, and unveiled a new toll-free information line for consumers.

This memo summarizes these and other recent activities, and provides information on new concerns and upcoming events.

Recent Activities

OMB Quarterly Report on Federal Agency Progress -- On December 8, OMB released its latest quarterly report on agency Y2K progress. The report indicates that most agencies are on track to meet our goal of completing all remediation, testing and implementation work by March 31, 1999. As of November 15, 1998, 61 percent of Federal mission-critical systems were Y2K compliant -- up from 50 percent in August. Agencies have also remediated 90 percent of critical systems in need of repair work. However, the report also indicates that a handful of agencies, including the Defense Department and HHS, continue to face significant challenges. It is likely that, at these agencies, work on some critical systems will not be completed until late spring or early summer.

DOD Monthly Y2K Meeting -- As part of my schedule of monthly meetings with the senior managers of agencies facing the most significant Y2K challenges, I attended an all-day session on January 9 with Deputy Secretary Hamre and other senior Defense Department officials to review the status of Y2K efforts within the Department and all the services. While much work remains, DOD is making progress, and I believe more than 80 percent of the Department's critical systems will meet the March 31 goal. Systems that do not meet the goal will have clear monthly benchmarks for when work will be completed.

United Nations Y2K National Coordinators Meeting -- Working with Ambassador Ahmad Kamal of Pakistan, chair of the UN Informatics Working Group, we helped to arrange a meeting at the UN of national Year 2000 coordinators. More than 120 countries sent senior Year 2000 executives to the meeting. The participants exchanged views on addressing the Y2K problem in their respective countries and regions. They agreed to work on a regional basis to address cross-border issues (e.g., telecommunications, transportation) and to establish an international mechanism for coordinating regional and global activities, including contingency planning. Senator Bennett and Representatives Kucinich and Horn accepted our invitation to observe the proceedings at the UN.

Social Security -- As you know, we celebrated a major milestone in our efforts to prepare critical Federal systems for the Year 2000 with your December 28 announcement of Social Security's Year 2000 compliance. This achievement, which ensures the Government's ability to deliver Social Security benefits to the Nation's senior citizens throughout 1999 and into the Year 2000, is a testament to the hard work of employees both at the Social Security Administration and Treasury's Financial Management Service.

Transition to 1999 -- There was speculation that the transition to January 1, 1999, would create disruptions in many computer systems. It appears that this was not a significant problem, as only a handful of system failures related to the 1999 rollover have been reported worldwide.

State Unemployment Insurance Systems -- The first major example of a "look ahead" Y2K problem involving a major Federal program occurred earlier this month -- and it did not disrupt critical services. The Unemployment Insurance program, administered by 53 State Employment Security Agencies (SESAs), encountered the Year 2000 problem on January 4, when State systems had to look forward to January 2000, since new claims are calculated on a 12 month basis. The Labor Department had been working closely with all the States to ensure that they could continue to provide benefits through this transition, particularly the 16 SESAs at risk of not being able to complete permanent fixes before January 4. Many of these SEAS were prepared with, and are now using, back-up options for data entry so that they can continue to process benefits while they complete work on systems. Thus far, the Department has not received any reports of service disruptions.

Toll Free Line/Assessment Summary -- On January 7, I participated in a press event with the Federal Trade Commission to unveil two new Council initiatives for providing the public information about the Y2K problem: a new toll-free information line (**1-888-USA-4-Y2K**) and the Council's first quarterly summary of industry assessments. The 1-888 line addresses consumers' Y2K concerns in common areas such as power, telephones, banking, government programs, and household products. The quarterly report provides summaries of existing industry assessments for key areas such as communications and finance as well as information on public sector Y2K efforts. The industry data reaffirm my view that it is unlikely we will see large-scale, national disruptions in key infrastructure areas such as power and telecommunications. However, I continue to believe that we do face the risk of localized failures in areas where public

and private organizations -- particularly smaller businesses and governments -- have not made fixing the Y2K problem a high priority.

New Concerns

International Maritime Shipping -- International maritime shipping is an increasing concern. Information about country efforts to ensure that ports and vessels are equipped to handle the Year 2000 transition is limited, and there is no coordinated international effort to address this problem. As a result, we have asked the Coast Guard to work with the International Maritime Organization to organize a March meeting in London of the major public and private sector port and maritime shipping authorities. The goal will be to create an international structure, similar to that which exists for telecommunications and financial institutions, to monitor progress, promote information exchange, and plan for contingencies.

Public Overreaction -- We continue to be concerned about public overreaction to the potential for Y2K failures. As I've noted previously, large numbers of people taking extreme precautionary measures (e.g., closing bank accounts, withdrawing funds from the stock market, stockpiling food and fuel) will create disruptions wholly unrelated to actual Y2K failures. I continue to believe that if we provide information about the work that is going on and the progress that has been made, people will use common sense and act accordingly. We will continue to monitor this situation closely and plan to address this issue with the Senior Advisors Group (*see below*).

Upcoming

Senior Advisors Group -- On January 21, we will hold the inaugural meeting of the Council's Senior Advisors Group, a group of *Fortune 500* company CEOs and heads of national public sector organizations noted for their efforts in combating the Y2K problem. The Group will meet on a bi-monthly basis to review major challenges facing the economy related to the Y2K problem, communications strategies, and contingency planning efforts. I have put in a request with Scheduling to see if you might be available to drop-by the meeting. I believe it would be an important opportunity to reemphasize your commitment to this issue and would underscore the importance of the Group's work.

International Coordinating Center -- We are working with the handful of countries that helped us organize the UN meeting to form a mechanism for coordinating regional Y2K efforts and the Y2K work of international organizations within key sectors such as telecommunications, transportation, and finance. Our goal is to have in place by mid-February an International Y2K Cooperation Center comprised of senior officials from these countries who would be responsible for coordinating regional and sector activities. The World Bank has agreed to support the advisory and planning activities of the Center, using funds the Administration pledged to the bank last summer that are now available.

THE WHITE HOUSE

WASHINGTON

January 16, 1999

MEMORANDUM FOR THE PRESIDENT

FROM: PHIL CAPLAN
SEAN MALONEY 

SUBJECT: Recent Information Items

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(B) **Koskinen Update on Y2K Efforts** -- says much has happened since his last update; we helped organize an unprecedented United Nations Y2K coordinators meeting; announced Social Security's Y2K compliance; and unveiled a toll-free information line; also, OMB released its report on agency Y2K compliance; shows that as of mid-November, 61% of federal "mission critical" systems were Y2K compliant, up from 50% in August; DOD and HHS continue to face significant challenges that may stretch into spring or summer; earlier this month, the first "look ahead" Y2K test arose, without major disruptions, when the federal unemployment insurance program computers had to calculate claims on a 12-month period extending beyond the millennium; areas of concern include (i) international marine shipping, where no international coordination exists to ensure that ports and vessels are Y2K ready; and (ii) public overreaction, such as closing bank accounts, which could create disruptions unrelated to actual Y2K failures; looking ahead, John will meet monthly with a Senior Advisors group of Fortune 500 CEO's and is organizing another U.N. meeting.

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THE WHITE HOUSE

WASHINGTON

January 16, 1999

MEMORANDUM FOR THE PRESIDENT

FROM: PHIL CAPLAN
SEAN MALONEY 

SUBJECT: Recent Information Items

We are forwarding the following recent information items:

- (A) **Rubin/Summers Memo on Soros' Recent Global Central Bank Proposal** -- responds to your question about George Soros' proposal to transform the IMF into a global lender of last resort; his proposal would: give the IMF a huge standing capacity to lend with little or no conditionality to pre-qualifying countries; impose mandatory losses on bankers/investors who lend money where the revamped IMF went; and use the new IMF to help existing national central banks coordinate global monetary conditions; Rubin/Summers say the ideas are conceptually attractive, but there are problems with the eligibility criteria, and with helping important, but non-qualifying countries; also, any global lender would be accused of "bailing out" the private sector and undermining U.S. national monetary sovereignty; our proposals try to adopt the best parts of Soros' ideas: e.g., creating an IMF precautionary facility, developing ways to involve the private sector; and developing international codes and standards to improve economic policies around the globe; *please see memo for details.*
- (B) **Koskinen Update on Y2K Efforts** -- says much has happened since his last update; we helped organize an unprecedented United Nations Y2K coordinators meeting; announced Social Security's Y2K compliance; and unveiled a toll-free information line; also, OMB released its report on agency Y2K compliance; shows that as of mid-November, 61% of federal "mission critical" systems were Y2K compliant, up from 50% in August; DOD and HHS continue to face significant challenges that may stretch into spring or summer; earlier this month, the first "look ahead" Y2K test arose, without major disruptions, when the federal unemployment insurance program computers had to calculate claims on a 12-month period extending beyond the millennium; areas of concern include (i) international marine shipping, where no international coordination exists to ensure that ports and vessels are Y2K ready; and (ii) public overreaction, such as closing bank accounts, which could create disruptions unrelated to actual Y2K failures; looking ahead, John will meet monthly with a Senior Advisors group of Fortune 500 CEO's and is organizing another U.N. meeting.
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 America; says the \$6.3B in pledges made at the meeting is several billion dollars shy of the total estimated reconstruction costs; we will attempt to address the shortfall at the IDB's spring meeting; NSC/OMB are also preparing a substantial emergency supplemental package; which should be ready before your trip to the region.

(D)

State of the Union Suggestions from Hiram Eastland via Nancy -- as in the past, Mr. Eastland has sent you his ideas on incorporating the theme of the "Good Society" into your State of the Union address; we forwarded his letter to Maria and Michael Waldman earlier and, at Nancy's suggestion, enclose it here should you want to review it personally.

(E)

Handwritten Note from Secretary Albright -- thanks you for the collection of your 1998 speeches; it shows the breadth of your understanding and the reach of your influence; it was an important year for our foreign policy and your selection of speeches reflects that.

(F)

Handwritten Note from Warren Christopher -- thanks you for your Christmas present; he and Marie are so pleased to have the silver note pad; they'll keep it at the beach where they are always making lists; he recalls how much you and the First Lady enjoy the beaches in California and hopes you'll visit again soon; you will be in their thoughts and prayers.

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Note from Rep. Amo Houghton forwarded by Janet Murguia -- thanks you for inviting him and his wife to the Congressional Ball; says, keep up your strength; we're with you.

THE WHITE HOUSE
WASHINGTON

'99 JAN 11 AM 11:35

January 11, 1999

INFORMATION

MEMORANDUM FOR THE PRESIDENT

FROM: SAMUEL BERGER *SB*SUBJECT: Memorandum from Brian Atwood on Post-Hurricane
Reconstruction in Central America*Copied
Walshman
Berger
Podesta
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Attached is a memorandum from Brian Atwood summarizing results of the mid-December Inter-American Development Bank (IDB) Consultative Group Meeting on Hurricane Reconstruction in Central America.

Brian summarizes the substantial donor pledges made at the Consultative Group meeting and concludes that the \$6.3 billion in pledges, while substantial, remains insufficient to address long-term reconstruction needs. The Army Corps of Engineers estimates that the cost of rebuilding public utilities, transportation, social infrastructure and housing exceeds \$8.5 billion. Moreover, the \$6.3 billion pledged in December includes funds already expended on immediate relief, which means that there is an even greater gap between the funds committed and those needed to support what Brian believes would be an adequate reconstruction effort.

The IDB will hold its next Consultative Group meeting in the spring at which time firm pledges for reconstruction are expected. We hope to address the gap between existing pledges and need at that time, but this will require additional funds. As you know, we are working with OMB and the relevant agencies to develop an emergency supplemental package that would provide a substantial U.S. contribution to reconstruction efforts. We believe that there is bipartisan support for such a package, and plan to have it ready prior to your mid-February visit to Central America.

Attachment

Tab A Memorandum from Brian Atwood

cc: Vice President
Chief of Staff

A



U.S. AGENCY FOR
INTERNATIONAL
DEVELOPMENT

The Administrator

December 24, 1998

UNCLASSIFIED

MEMORANDUM FOR THE PRESIDENT

FROM: J. Brian Atwood *BA*

SUBJECT: Highlights of the December 11-12, 1998, IDB
Consultative Group Meeting on Hurricane
Reconstruction in Central America

On December 11-12, 1998, the Inter-American Development Bank (IDB) hosted a Consultative Group (CG) meeting of high-level delegates from more than 50 countries. The resolve demonstrated by the international community to meet the challenges facing Central America is extraordinary. This meeting, without a doubt, helped coordinate a substantial international response that has begun to rise toward the level required to rebuild Central America. The major points from this CG are:

\$6.3 Billion Donor Pledge is Insufficient: Although the international donor community's pledge of \$6.3 billion provides a good start, this amount is insufficient to rebuild Central America to the point where it can continue developing at the pace existing before Hurricane Mitch. Moreover, such a pledge includes funds for emergency and humanitarian relief, debt relief, and other activities that, while essential, do not address long-term reconstruction needs.

More funding will be required to rebuild Central America. While United Nations Development Programme (UNDP) and the Economic Commission for Latin America and the Caribbean (ECLAC) estimates the damage at \$5.4 billion, this estimate reflects only production and damage loss and does not consider the costs of long-term reconstruction needs. The U.S. Army Corps of Engineers estimates the cost of rebuilding the public utilities, transportation, social infrastructure and housing sectors alone would exceed \$8.5 billion.

DEC 28 15:37

USG Response: To date, the USG emergency relief and initial pledge of reconstruction assistance includes:

- \$300 million from USAID, USDA, and DoD for disaster relief,
- \$200 million from OPIC for investment security, leadership in the Paris Club for debt relief, and
- \$120 million from USAID and \$5 million from HUD for reconstruction.

The USG also noted that it is temporarily suspending deportations and is pursuing ways to enhance our Caribbean Basin Initiative.

World Bank Response: The World Bank stated that it will double its planned lending program for International Development Assistance (IDA) to \$1 billion for Honduras and Nicaragua over the next four years. The Bank also stated that five countries have contributed \$100 million to the trust fund for offsetting debt servicing. USAID strongly believes that USG support for this type of assistance should be committed through a cash transfer arrangement to enable these countries to pay their outstanding debt servicing while providing local currency to pay for reconstruction activities.

IMF Response: The IMF announced that the Paris Club has approved a highly unusual moratorium on debt payments for Honduras for three years and for Nicaragua for two years, and 90 percent reduction in the debt stock for Nicaragua and 67 percent for Honduras. Moreover, the IMF is considering accelerating Nicaragua's accession to Highly Indebted Poor Country Initiative and is considering providing this coverage to Honduras in the future.

Other Responses from the International Community:

- EU and European countries have given \$270 million for disaster relief, rehabilitation and food aid through private donations;
- Canada will contribute \$100 million over four years; and,
- Japan will contribute \$125-200 million over two years.

The European Union did not indicate what it would pledge for reconstruction, but noted what it had contributed so far. Most other bilateral donors made commitments for periods of only one-to-two years.

Central American Response: The Central American Presidents were emotional in describing the extent of the disaster. All spoke of their appreciation for international assistance, particularly from the United States, and of the need to "reconstruct to transform." Through reconstruction, they each see an opportunity to improve the quality of life and government performance from the pre-Mitch era; they called for greater equity and transparency and noted the incorporation of civil society groups in the relief effort.

Reconstruction Policies: Reconstruction offers societies an opportunity to implement more equitable and transparent policies, especially considering pre-Mitch levels of poverty and disparity in income. Reconstruction activity also offers local governments and civil society an opportunity to forge new partnerships that will increase national efficiency and help combat corruption. Local governments and non-governmental organizations have played a significant role in emergency response and will be critical to assessing local priorities, coordinating assistance, providing organizational skills, and ensuring transparency. USAID will lead the effort to incorporate, into each of the sectoral reconstruction program, plans to decentralize government services and increase the participation of the various components of civil society.

Planned Next Steps: The IDB and USAID are planning a Donors Consultative Forum on Local Government in the Americas that will be launched at IDB's next annual meeting scheduled for March 1999. This Forum stems from the Santiago Summit's objective to support decentralization.

USAID and the Honduran government agreed for USAID to finance private international auditing firms to oversee the Honduran Controller General. USAID is discussing initiating similar programs with Nicaragua and other donors.

There is a consensus that each sector's reconstruction plans need to incorporate available technologies to reduce environmental degradation and follow sensible steps to mitigate future natural disasters. The Interagency Working Group for Reconstruction, chaired by USAID, is collaborating with:

- the U.S. Geological Survey,
- FEMA,
- EPA,
- the World Bank, and
- and IDB

to develop a Geographical Information System that will serve as a planning tool for local decision-makers. On December 10, 1998, USAID signed a Memorandum of Understanding with Central American Commission on Environment and Development, CCAD, to use NASA

technology for mapping land-based environmental risks. USAID also reached agreement with this Commission for the IDB to host a conference on promoting environmental security during reconstruction.

Attachments:

- Tab 1 - IDB Press Release
- Tab 2 - UNDP/ECLAC Study
- Tab 3 - Statements

1



December 11, 1998

INTER-AMERICAN DEVELOPMENT BANK

INTERNATIONAL COMMUNITY PLEDGES \$6.3 BILLION TO SUPPORT RECONSTRUCTION AND TRANSFORMATION IN CENTRAL AMERICA

International donor community at a two-day conference in Washington, D.C. pledged \$6.3 billion to help Central American countries devastated by Hurricane Mitch. This figure includes funds already approved for emergency and humanitarian relief, immediate rehabilitation activities and for long-term reconstruction and transformation programs over the next several years. A high proportion of this amount will be allocated to the two most affected countries. These contributions constitute a strong first step toward meeting the daunting reconstruction and transformation task, which will be reviewed again at the next Consultative Group meeting in Stockholm next May.

High-level delegates from over 50 donor nations and multilateral agencies took part in the first meeting of the Consultative Group for the Reconstruction and Transformation of Central America, which was hosted by the Inter-American Development Bank.

IADB President Enrique V. Iglesias said that the meeting represented the best example of international solidarity to help the people of Central America rebuild their lives within a framework of democratic institutions, social justice, equitable growth and environmental sustainability.

The international community's grants and soft loans will bolster on-going emergency relief efforts and will help finance plans to rebuild damaged infrastructure and productive facilities in Honduras, Nicaragua, Guatemala and El Salvador, which suffered massive human and economic losses due to the floods and landslides triggered by the hurricane in October.

The Presidents of Central America addressed the meeting and stressed that the tragedy of Hurricane Mitch was a unique opportunity to rebuild -not the same- but a better Central America. and made the following points:

- Central American countries have suffered from decades of civil war and social and economic inequalities, and must not lose the gains made, prior to Hurricane Mitch, in bringing peace, democracy, and more equitable growth to their people.
- There are now unique circumstances to lay solid foundations for sustainable development and social equity in their respective countries and to pursue a deeper and more dynamic integration in Central America.

The Presidents recognized the quick and generous contributions of governments, international institutions, non-governmental organizations, and individuals.

They identified several key areas in which their countries will need the support of the international community in the near future:

- (i) Continuation of emergency relief support
- (ii) Fresh resources to help rebuild and transform their societies
- (iii) Alleviation of the heavy external debt obligations, particularly in Honduras and Nicaragua
- (iv) Expansion of trade opportunities with greater access to new markets and investments.

The United Nations' preliminary assessments of damage to physical and social infrastructure and to the productive sectors in Honduras, Nicaragua, El Salvador, Guatemala and Costa Rica amounted to about US\$5 to 6 billion. These assessments do not include the actual costs of reconstruction which will be determined as the specific reconstruction plans and projects are prepared and are expected to be significantly higher.

Hurricane Mitch had an adverse impact on overall economic activity, employment, and on living standards. The IMF and the World Bank provided a preliminary assessment of the impact of Hurricane Mitch on the balance of payments and external financing gaps. The total external financing gaps for Honduras, Guatemala, Nicaragua and El Salvador are projected to amount to about US\$600 million in 1999 and US\$450 million in 2000, as a result of a sharp fall in export earnings from crop losses and an increase in imports for both emergency supplies and reconstruction materials. These gaps are expected to be closed largely with grants, concessional assistance and additional debt relief.

The members of the international community commended the Governments and their people for their determination and courage in coping with the suffering and colossal damage wrought by Hurricane Mitch.

The international community was very supportive of the Governments' commitments to use reconstruction programs as an opportunity to further reinforce democracy, judicial reforms, protection of individual rights, strengthening of economic reforms and protection of the environment.

They pointed out that damage was exacerbated by large-scale deforestation, cultivation of marginal lands and lack of adequate watershed management. The hardest hit were the poor, living in high risk areas, who are more prone to migration. Donors expressed hope that at the end of the reconstruction process, there would be greater equity and less environmental vulnerability.

Donors also applauded the Governments' intentions to strengthen their efforts with regard to good governance including participation of the civil society, NGO's, and the private sector in the planning and implementation of reconstruction programs. They believe that national reconstruction

plans would benefit from more decentralization and management by local communities, and urged that high priority be given to transparency and accountability for all funds, both external aid and domestic resources.

The Governments' priority task now is to draw up comprehensive national reconstruction and transformation plans with supporting sector programs which reflect the special circumstances of each country. The responsibility for these plans rests with the Governments, however donors are ready to provide maximum support to help design and implement these plans. Donors indicated the need to improve the coordination of their aid and to assure the highest level of transparency in the use of resources. The sector programs representing the country's development strategy and priorities are the best vehicle for improving coordination of donor assistance.

Important progress was announced at the meeting concerning debt relief measures. A consensus was reached among creditor countries, during Paris Club meeting on December 9th, to an immediate moratorium on payments for Honduras and Nicaragua for three and two years, respectively. The Central American Emergency Trust Fund established in the World Bank to help Honduras, Nicaragua, El Salvador and Guatemala meet their debt service to multilateral institutions has received to date contributions and pledges amounting to US\$100 million and further contributions are expected. Lastly, it was announced that there would be an assessment of the possibility of making Honduras eligible for the Highly Indebted Poor Country Initiative (HIPC) and to ensure Nicaragua reaches the HIPC decision point as quickly as possible, which would result in significant levels of debt cancellation. IDB expressed its readiness to contribute its share to this debt reduction effort. In addition, the intra-regional debt issue also needs to be addressed.

Central America faces the monumental task of rebuilding its communities, putting its land back into production and restarting the development process. This meeting was a successful first step in the process with the international community standing solidly behind these efforts. There will be a follow-up meeting to review progress in Paris during the IADB Annual Governors Meeting. The next Consultative Group Meeting will take place in Stockholm in May 25-28, 1999 co-hosted by the Swedish Government with the IADB, at which time Central American Governments are expected to present their country-specific national reconstruction and transformation plans which will enable donors to commit their funds against these plans in a coordinated manner.

*Peter Bate (202) 623-2609
E-mail: peterb@iadb.org*

2



United Nations Development Programme



Sustainable Human Development

A Preliminary Assessment of Damages caused by Hurricane "Mitch" ***Prepared by the United Nations Development Programme (UNDP) and*** ***The Economic Commission for Latin America and the Caribbean (ECLAC)*** ***For the IDB Consultative Group Meeting for the Reconstruction of Central America***

1. Overview

On 24 October Atlantic Tropical Storm Mitch was upgraded to Hurricane status and transformed itself into one of the strongest and most damaging storms ever to hit the Caribbean and Central America. During the following week it swept across Honduras, Nicaragua, Guatemala, El Salvador, Belize and Costa Rica, even while the eye remained some 150 km offshore. It then became stationary off the Caribbean coast of Honduras, causing torrential rains, flooding, landslides and high intensity winds. At its height, on 26 and 27 October, the hurricane reached Category 5 (the highest), one of only four hurricanes to reach this level during the 20th century in a region often hit by tropical storms. During this period it sustained winds of almost 300 km per hour and dumped heavy rains all over Central America.

The effects of the natural disaster were aggravated by man-made factors. Population pressures had resulted in large-scale deforestation and the cultivation of marginal lands without proper soil conservation. These conditions left communities vulnerable to deadly floods and mudslides. Flooding was aggravated by lack of adequate watershed management.

The poor bear the brunt of disasters like "Mitch" since they have restricted access to land and often must live in marginal, high-risk areas, such as the banks of rivers and in gullies. Many of the poorest have been hit twice, as "Mitch" washed away both their homes as well as their sources of income. "Mitch" aggravated pre-existing social conditions, such as unequal access to employment, land and social services. The recovery process should incorporate a balance between the immediate needs for rehabilitation and the need to improve the underlying social and economic relations.

2. The Humanitarian Toll

Preliminary estimates reveal the following humanitarian impact in the most affected countries:

(In numbers)

	HONDURAS	NICARAGUA	GUATEMALA	EL SALVADOR	TOTAL
1. Dead	5,657	2,863	268	240	9,028
2. Missing	8,058	948	121	19	9,146
3. Wounded ¹	12,272	388	280	N/A.	12,940
4. In Shelters ²	285,000	65,271	50,000	55,864	456,135
5. Total Evacuated	617,831	370,641	108,594	84,316	1,181,382
6. Total Affected Population ³	4,753,537	867,752	734,198	346,910	6,702,397
7. Total Population ⁴	6,203,188	4,492,700	11,645,900	6,075,536	28,417,324
8. Percentage Affected	76.6	19.3	6.3	5.7	23.6

¹ Does not include wounded for El Salvador

² In Nicaragua, as of 26 November 1998, and in Guatemala as of 15 November 1998.

³ Includes the dead, injured and homeless as well as those who suffered material and economic losses. Source for definition: ECLAC. In the case of Honduras it includes the primary affected population (estimated at 2.4 million) and the secondary affected population, which includes city inhabitants still without basic services.

⁴ Estimated as of October 1998; Source: CELADE.

(Percentages)					
	HONDURAS	NICARAGUA	GUATEMALA	EL SALVADOR	TOTAL
1 Dead	62.7	31.7	3.0	2.7	100.0
2 Missing	88.1	10.4	1.3	0.2	100.0
3 Wounded	94.8	3.0	2.2	N/A	100.0
4 In Shelters	62.5	14.3	11.0	12.2	100.0
5 Total Evacuated	52.3	31.4	9.2	7.1	100.0
6 Total Affected Population	70.9	12.9	11.0	5.2	100.0
7 Total Population	21.8	15.8	41.0	21.4	100.0

3. Direct and Indirect Damages

"Mitch" left behind an unprecedented loss of life, devastation and ruin. The quantification of its many damages is an on-going process. UNDP and ECLAC have prepared this executive summary, using the best estimates available, in order to provide an idea of the magnitude of the destruction but not the costs of reconstruction. The figures shown are, by definition, preliminary. More refined and detailed information, including reposition costs, will be presented during the Consultative Group meeting. The following represents the preliminary technical opinion of ECLAC, at the time of its missions to each country, of the direct and indirect damages⁵⁶ in both the private and public sectors. It does not include immediate emergency costs.

The initial ECLAC missions were sent to El Salvador, Guatemala, Honduras and Nicaragua. A mission to Costa Rica will take place beginning 13 December, and will concentrate on indirect damages from reduced economic ties with its neighbours, including fewer exports, lack of access to primary inputs and non-payment of commercial debt. Official estimates set direct damages due to "Mitch" at US\$ 113.1 million, concentrated mainly in the agricultural and infrastructure sectors (US\$ 59.5 million and 41.5 million, respectively). The energy, manufacturing and trade sectors are still to be evaluated.

Belize did not suffer the most devastating effects of "Mitch". However, heavy rains and gusty winds took their toll on the fragile tourism industry, roads and education facilities (which were used as shelters during the crisis). A total of 75,000 were evacuated and no casualties were reported. Immediate needs relate to the prevention of potential health hazards such as vector-borne diseases and cholera.

3.1 Regional Summary of Damages

"Mitch" caused the widespread destruction of water distribution and sanitation systems, health care centres, schools and other social infrastructure. It compounded existing chronic housing deficits. Stagnant water has led to increased incidence of water-borne diseases and enhanced the threat of dengue fever, cholera and malaria. School attendance rates will decrease due to infrastructure damage and to decreases in family income. All of the countries suffered some degree of damage to road systems, resulting in the interruption of the trade flows within the region. Damages in the energy sector range from the temporary closing of plants to systematic energy rationing. Most of the losses in the productive sector relate to agriculture. The destruction of plantations and crop fields has resulted in increased unemployment and a reduction in the foodstuffs available for poor

⁵⁶ **Direct Damages:** all damage to fixed assets (including property), capital and inventories of finished and semi-finished goods, raw materials and spare parts which occur simultaneously or as a direct consequence of the natural phenomenon causing a disaster. The destruction of crops ready for harvesting must also be valued and included as direct damage. **Indirect Damages:** damage to the flows of goods and services that cease to be produced or provided during a period of time beginning almost immediately after the disaster and possibly extending into the rehabilitation and reconstruction phase. Any calculation should extend to the period needed to restore all or part of production capacity. It includes the costs or increased costs as well as losses of income as the result of the impossibility or difficulty in producing goods or providing services.

Source of Definition: ECLAC

families and constitutes a serious threat to the food security of sections of the population. Reduced exports among the Central American economies constitute important indirect costs to the productive sector to the region as a whole.

TABLE 1: CENTRAL AMERICA - SUMMARY OF DAMAGES (US\$ millions)

SECTOR	DIRECT DAMAGE	INDIRECT DAMAGE	TOTAL DAMAGE
TOTAL	3,096.5	2,264.3	5,360.8
SOCIAL SECTORS	547.2	792.3	1,339.5
Housing	444.9	707.7	1,152.6
Health	59.7	74.1	133.8
Education	42.5	10.5	53.0
INFRASTRUCTURE	610.2	430.3	1,040.5
Roads, bridges, railways	535.4	385.1	920.5
Water and sanitation	47.3	16.6	63.9
Energy	27.7	28.6	56.3
PRODUCTIVE SECTORS	1,871.7	1,041.1	2,912.8
Agriculture, livestock, fisheries and forestry	1,759.0	510.5	2,269.5
Manufacturing Industry	32.8	301.9	334.7
Trade, Restaurants, Hotels	79.9	228.7	308.6
ENVIRONMENT	67.3	0.7	68.0

TABLE 1a: CENTRAL AMERICA - SUMMARY OF DAMAGES (Percentage, per country of total)

SECTOR	TOTAL DAMAGE	EL SALVADOR	GUATEMALA	HONDURAS	NICARAGUA
TOTAL	100.0	4.9	10.5	67.9	16.7
SOCIAL SECTORS	100.0	1.6	4.1	76.5	17.8
Housing	100.0	1.1	3.1	81.1	14.8
Health	100.0	5.2	8.5	46.6	39.7
Education	100.0	2.6	14.9	53.0	29.4
INFRASTRUCTURE	100.0	7.0	11.1	49.2	32.7
Roads, bridges, railways	100.0	7.6	9.7	49.3	33.3
Water and sanitation	100.0	3.6	25.2	49.0	22.1
Energy	100.0	0.7	17.2	46.7	35.3
PRODUCTIVE SECTORS	100.0	5.5	13.3	70.5	10.6
Agriculture, livestock, fisheries and forestry	100.0	4.6	15.4	73.2	6.7
Manufacturing Industry	100.0	8.4	5.7	63.4	22.5
Trade, Restaurants, Hotels	100.0	9.1	5.8	58.7	26.4
ENVIRONMENT	100.0	10.6	7.5	69.4	12.5

3.2 Summaries of Direct and Indirect Damages by Country

In El Salvador, the preliminary data shows most of the damages occurring in the agricultural sector, representing a mainly rural phenomenon. Some indirect costs to industry and trade will occur due to the reduced markets for exports.

TABLE 2: EL SALVADOR – SUMMARY OF DAMAGES (US\$ millions)			
SECTOR	DIRECT DAMAGE	INDIRECT DAMAGE	TOTAL DAMAGE
TOTAL	137.1	124.8	261.9
SOCIAL SECTORS	6.3	14.7	21.0
Housing	3.6	8.9	12.5
Health	1.6	5.5	7.0
Education	1.1	0.3	1.4
INFRASTRUCTURE	23.8	49.3	73.1
Roads, bridges, railways, telecommunications	22.1	48.3	70.4
Water and sanitation	1.6	0.7	2.3
Energy	0.1	0.3	0.4
PRODUCTIVE SECTORS	100.1	60.5	160.6
Agriculture, livestock, fisheries and forestry	100.1	4.3	104.4
Manufacturing Industry	0.0	28.2	28.2
Trade, Restaurants, Hotels	0.0	28.0	28.0
ENVIRONMENT	6.9	0.3	7.2

Guatemala also shows most losses corresponding to the agricultural sector, chiefly coffee, bananas, melons, and basic grains. Close attention is being given to the impact of "Mitch" on especially vulnerable populations such as returned refugees and the internally displaced and to minimising the risk that the gains made by these populations as a result of the peace process, will be eroded. Reconstruction in Guatemala will have as a defining characteristic its linkage to the peace process. This offers a further opportunity to pursue the consolidation of this process since the priorities and themes of reconstruction are mirrored in the Peace Agreements.

TABLE 3: GUATEMALA – SUMMARY OF DAMAGES (US\$ millions)			
SECTOR	DIRECT DAMAGE	INDIRECT DAMAGE	TOTAL DAMAGE
TOTAL	283.2	279.5	562.7
SOCIAL SECTORS	39.5	15.1	54.6
Housing	24.5	10.8	35.3
Health	7.6	3.8	11.4
Education	7.4	0.5	7.9
INFRASTRUCTURE	56.0	59.5	115.5
Roads, bridges, railways, telecommunications	40.1	49.6	89.7
Water and sanitation	10.5	5.6	16.1
Energy	5.4	4.3	9.7
PRODUCTIVE SECTORS	182.6	204.9	387.5
Agriculture, livestock, fisheries and forestry	176.8	173.7	350.5
Manufacturing Industry	2.8	16.2	19.0
Trade, Restaurants, Hotels	3.0	15.0	18.0
ENVIRONMENT	5.1	N/A	5.1

Honduras demonstrates an unparalleled degree of direct and indirect damages that constitutes a direct threat to the economic viability of the country. The greatest losses are in agriculture, where not only crops have been lost but the topsoil itself gone, washed away by the torrential rains. Banana production, a chief source of monthly income, will take 16 to 18 months to recuperate, while fields are cleaned of debris, topsoil replaced and new seeds planted. These losses as well as the infrastructure damage will have a sustained impact on the rest of the economy, especially small business, and will reduce per capita income.

TABLE 4: HONDURAS- SUMMARY OF DAMAGES (US\$ millions)			
SECTOR	DIRECT DAMAGE	INDIRECT DAMAGE	TOTAL DAMAGE
TOTAL	2,177.4	1,461.1	3,638.5
SOCIAL SECTORS	305.4	719.4	1,024.8
Housing	259.1	675.3	934.4
Health	25.6	36.7	62.3
Education	20.7	7.4	28.1
INFRASTRUCTURE	347.6	164.2	511.7
Roads, bridges, railways, telecommunications	314.1	140.0	454.1
Water and sanitation	24.2	7.2	31.3
Energy	9.3	17.0	26.3
PRODUCTIVE SECTORS	1,477.6	577.1	2,054.8
Agriculture, livestock, fisheries and forestry	1,387.3	274.2	1,661.5
Manufacturing Industry	15.8	196.3	212.1
Trade, Restaurants, Hotels	74.5	106.7	181.2
ENVIRONMENT	46.8	0.4	47.2

In Nicaragua damages are concentrated in the infrastructure sector, especially housing and roads. There is also significant damage to the productive sectors, namely agriculture, livestock and fisheries. The magnitude and economic implications of the disaster are severe and will be felt for several years. "Mitch" also aggravated the already precarious conditions in health care, water and sanitation. Reposition costs will be above and beyond historical values. The Nicaraguan Government has estimated that public sector infrastructure and housing reconstruction will amount to no less than US\$ 1.3 billion.

TABLE 5: NICARAGUA - SUMMARY OF DAMAGES (US\$ millions)			
SECTOR	DIRECT DAMAGE	INDIRECT DAMAGE	TOTAL DAMAGE
TOTAL	498.8	398.9	897.7
SOCIAL SECTORS	196.0	43.1	239.1
Housing	157.7	12.7	170.4
Health	25.0	28.1	53.1
Education	13.3	2.3	15.6
INFRASTRUCTURE	182.9	157.3	340.2
Roads, bridges, railways, telecommunications	159.0	147.2	306.3
Water and sanitation	11.0	3.1	14.1
Energy	12.9	7.0	19.9
PRODUCTIVE SECTORS	111.4	198.5	309.9
Agriculture, livestock, fisheries and forestry	94.8	58.3	153.1
Manufacturing Industry	14.2	61.2	75.4
Trade, Restaurants, Hotels	2.4	79.0	81.4
ENVIRONMENT	8.5	N/A	8.5

4. Towards Rehabilitation and Reconstruction:

Central America is a disaster prone area where climatic anomalies and geological phenomena are common. There is a growing international consensus that a global process of climate change may be partially responsible for especially violent events in recent years, such as the El Niño phenomenon in 1997-98 and an unusually virulent hurricane season in 1998. A dozen powerful tropical depressions and hurricanes occurred during September and October of this year and their impact was magnified by damage caused previously by El Niño.

Working with the best estimations of damage costs, reconstruction programmes will reflect national needs and priorities and will address the key objectives of timely and efficient absorption of the adverse effects of Hurricane Mitch and the reduction of risk and vulnerability so as to avoid similar

consequences in the future. Efforts will ideally focus not only on the rehabilitation of damaged infrastructure but also on reducing the vulnerability and exclusion of the poorest segments of the population and on addressing environmental factors which exacerbate the effects of disasters. This can be done by focussing efforts on issues such as investment in people, secure resettlement for the displaced, integrated watershed management, reforestation, and capacity building for disaster mitigation and prevention.

Reconstruction strategies should support more just and sustainable development models, in which the reduction of exposure to the effects of natural disasters is taken into account and effort made to break the vicious circle of population growth, environmental degradation and poverty. Consideration ought to be given to particularly vulnerable groups, such as children and women, and to the gender-differentiation of the effects of disasters. The incorporation of children and gender considerations can expand the presence of agents for change and promote new criteria and values such as an enhanced concern for sustainability and reduction of vulnerabilities. Women serve as natural leaders during emergencies as shelter organisers and administrators and conduits for rehabilitation. These capacities could be enhanced during rehabilitation and reconstruction, through the encouragement of greater participation of women at the communal and neighbourhood level.

"Mitch" has highlighted the importance of adequate institutional and organisational schemes for mitigating the impact of disasters, both at the central and community levels. Casualties were lower in areas where early warning systems and community organisation for disaster response had been established. Decentralisation should facilitate community participation in reconstruction and local development, by transferring resources and technical support to local authorities and other community actors. Availability of reliable geographical, social and economic information for prevention and response has also been shown to be an important factor that can save lives and livelihoods.

Some aspects of the recovery process would benefit from analysis at the sub-regional level, such as the reconstruction and improvement of the Central American transportation network, electricity, watershed management, environmental management, disaster preparedness and mitigation and sanitary controls.

The preliminary damage figures contained in this executive summary do not represent the costs of reconstruction nor do they address social damage such the number of children without schools or the indirect cost of loss of access to social services. These needs will be reflected in the national reconstruction programmes, in accordance with each country's own priorities, bearing in mind that improvements in infrastructure, disaster mitigation and preparedness will be key elements.

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IDB Consultative Group for the Reconstruction of Central America

Washington, 10-11 December 1998



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Introduction

- Description of the meteorological disastrous event and actions taken to prevent or mitigate its effects, before, during and after the emergency
- **ASSESSMENT OF DAMAGES**
- Social sectors: damage and extraordinary
- Affected population needs (health, housing, education facilities)
- Damage to infrastructure
- Impact on economic sector's assets and activities
- **GLOBAL EFFECTS OF DAMAGES AND ELEMENTS FOR A RECONSTRUCTION AND MITIGATION PROGRAMME**
- *to mitigate its worst effects and avoid its recurrence,*
- *to devise reconstruction programmes and obtain the necessary resources,*
- *to be compatible with the country's previous development strategies,*
- *to improve on existing conditions and look to a better external insertion on the world, globalized economy*

THE METHEOROLOGICAL EVENT: ITS CHARACTERISTICS AND EFFECTS

- *One of the most violent to have impacted the Central American region and one of a dozen violent storms and tropical depressions to hit Central America and the Caribbean in 1998, in less than two months. A few weeks earlier Georges hit on a number of Caribbean islands: Antigua, Puerto Rico, Dominican Republic, Haiti, Cuba and the Florida keys, with a toll of hundreds dead and over 2 billion dollars of damages in Dominican Republic alone.*
- *Mitch hit Central America with unusual violence over an extended period with excessive rain, causing havoc, death and devastation.*
- *In spite of its strength, Mitch is, basically, a recurrent phenomenon in a particularly vulnerable and risk-prone area where in addition to flooding, seismic events and volcano activity are a cyclical occurrence.*
- *Mitch compounded the effects of the very strong 1997-1998 El Niño that caused drought, fires and environmental problems to the region.*

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HURRICANE MITCH AND CENTRAL AMERICAN VULNERABILITY: RISKS AND OPPORTUNITIES

- *Regional vulnerability and exposure to natural phenomena's deleterious effects has a negative impact on development.*
- *The region's development's characteristics: high levels of poverty, fragile infrastructure, institutional weaknesses aggravate its vulnerability.*
- *Mitch magnifies the effects of recurrent minor "disasters" as droughts, flooding, etc. that hit the hardest the poorer segments of the Central American population.*
- *The more vulnerable segments of the population are more heavily exposed to its effects: women, children, the poor and the elderly.*
- *Risk for advances made in the empowerment of these segments, as well as strides on the road to normalization and democratization in the peace processes to suffer setbacks.*
- *Opportunity to use rebuilding as an opportunity to reinforce positive actions in the social and economic fields.*
- *Possibility to rebuild in a less vulnerable way, introducing disaster reduction and risk mitigation as part of investments made.*



THE HUMAN TOLL

	HONDURAS	NICARAGUA	GUATEMALA	EL SALVADOR	TOTAL
1. Dead	5,657	2,863	268	240	9,028
2. Missing	8,058	948	121	19	9,146
3. Wounded	12,272	388	280	n.a.	12,940
4. In Shelters	285,000	65,271	50,000	55,864	456,135
5. Total Evacuated	617,831	370,641	108,594	84,316	1,181,382
6. Total Affected Popula	4,753,537	867,752	734,198	346,910	6,702,397
7. Total Population	6,203,188	4,492,700	11,645,900	6,075,536	28,417,324
8. Percentage Affected	76.6	19.3	6.3	5.7	23.6



AFFECTED POPULATION

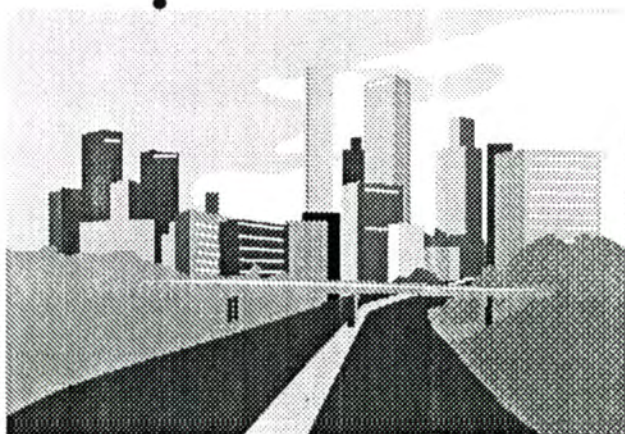
- *The poor, the elderly, children and women*
- *Vulnerable pregnant women and single mothers*
- *Homeless and inhabitants of informal, marginal settlements*
- *Unemployed or population outside of the formal economic circuits*
- *Information on these segments is incomplete and fragmentary prior to the event, thus, hard to quantify in terms of the effects of Mitch on them*
- *Need for special policy focussed on these groups to:*
- *avoid setbacks on already fragile and socially vulnerable groups*
- *reinforce positive steps taken during the emergency, such as women's natural role as organizers, managers of assistance and responsible planners.*



SOCIAL SECTORS

(millions of dollars)

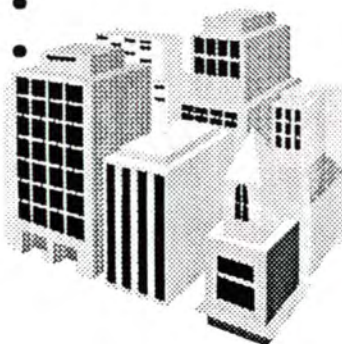
SECTOR	DIRECT DAMAGE	INDIRECT DAMAGE	TOTAL DAMAGE	Replacem ent cost
SOCIAL SECTORS	547.2	792.3	1,339.5	993.1
Housing	444.9	707.7	1,152.6	796.6
Health	59.7	74.1	133.8	127.8
Education	42.5	10.5	53.0	67.9



INFRASTRUCTURE

(Millions of dollars)

SECTOR	DIRECT DAMAGE	INDIRECT DAMAGE	TOTAL DAMAGE	Replacem ent cost
INFRASTRUCTURE	610.2	430.3	1,040.5	1,183.0
Roads, bridges, railways	535.4	385.1	920.5	972.2
Water and sanitation	47.3	16.6	63.9	155.7
Energy	27.7	28.6	56.3	55.1
PRODUCTIVE SECTORS	1,871.7	1,041.1	2,912.8	5,238.4

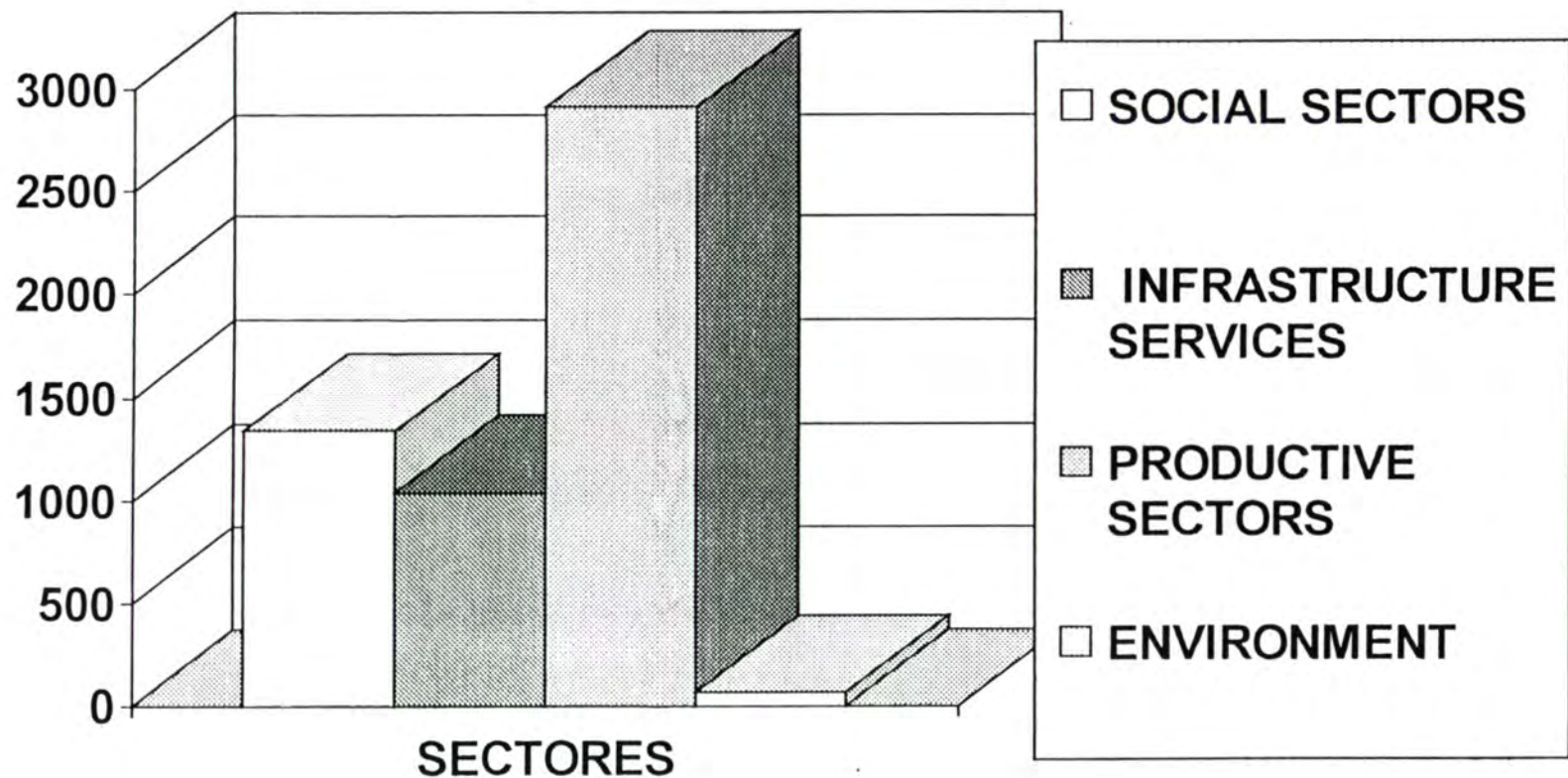


PRODUCTIVE SECTORS

(Millions of dollars)

SECTOR	DIRECT DAMAGE	INDIRECT DAMAGE	TOTAL DAMAGE	Replacem ent cost
PRODUCTIVE SECTORS	1,871.7	1,041.1	2,912.8	5,238.4
Agriculture, livestock, fisheries and forestry	1,759.0	510.5	2,269.5	4,085.1
Manufacturing Industry	32.8	301.9	334.7	602.5
Trade, Restaurants, Hotels	79.9	228.7	308.6	555.5
ENVIRONMENT	67.3	0.7	68.0	

COMPOSITION OF DAMAGES CAUSED BY MITCH IN CENTRAL AMERICA



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TABLE 1: CENTRAL AMERICA - SUMMARY OF DAMAGES (US\$ millions)			
SECTOR	DIRECT DAMAGE	INDIRECT DAMAGE	TOTAL DAMAGE
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CONSIDERATION OF REPLACEMENT COSTS

- **In the productive sectors replacement costs imply in addition to the losses in assets (infrastructure and lost production damaged by the event), income lost and production that will not be obtained indirectly due to the event, and investment that will have to be made to recuperate a similar production level to pre-hurricane levels. This preliminary estimate will vary in time, according to price fluctuations in the coming months, financial resources available and time-frame associated with investment maturity and natural growth of plants.**

TABLE 1: CENTRAL AMERICA - SUMMARY OF DAMAGES (US\$ millions)

SECTOR	DIRECT DAMAGE	INDIRECT DAMAGE	TOTAL DAMAGE	Replace ment cost
TOTAL	3,096.5	2,264.3	5,360.8	7,414.5
SOCIAL SECTORS	547.2	792.3	1,339.5	993.1
Housing	444.9	707.7	1,152.6	796.6
Health	59.7	74.1	133.8	127.8
Education	42.5	10.5	53.0	67.9
INFRASTRUCTURE	610.2	430.3	1,040.5	1,183.0
Roads, bridges, railways	535.4	385.1	920.5	972.2
Water and sanitation	47.3	16.6	63.9	155.7
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Agriculture, livestock, fisheries and forestry	1,759.0	510.5	2,269.5	4,085.1
Manufacturing Industry	32.8	301.9	334.7	602.5
Trade, Restaurants, Hotels	79.9	228.7	308.6	555.5
ENVIRONMENT	67.3	0.7	68.0	
TOTAL DAMAGE, AS PERCENTAGE OF				
GDP	8.7	6.3	15.0	20.7
EXPORTS OF GOODS AND SERVICES	6.1	8.9	15.0	11.1
NET FIXED CAPITAL FORMATION	6.6	10.4	17.0	11.7
TOTAL DEBT	0.4	0.5	0.9	0.9
DEBT SERVICE	359.7	263.0	622.7	861.2

TABLE 2: EL SALVADOR – SUMMARY OF DAMAGES (US\$ millions)

SECTOR	DIRECT	INDIRECT	TOTAL	Replacement COSTS
				a/
TOTAL	137.1	124.8	261.9	370.0
SOCIAL SECTORS	6.3	14.7	21	45.9
Housing	3.6	8.9	12.5	40.0
Health	1.6	5.5	7	3.9
Education	1.1	0.3	1.4	2.0
INFRASTRUCTURE	23.8	49.3	73.1	35.0
Roads, bridges, railways, tele	22.1	48.3	70.4	29.7
Water and sanitation	1.6	0.7	2.3	5.0
Energy	0.1	0.3	0.4	0.3
PRODUCTIVE SECTORS	100.1	60.5	160.6	289.1
Agriculture, livestock, fisheri	100.1	4.3	104.4	187.9
Manufacturing Industry	0	28.2	28.2	50.8
Trade, Restaurants, Hotels	0	28	28	50.4
ENVIRONMENT	6.9	0.3	7.2	
TOTAL DAMAGE, AS PERCENTAGE OF				
GDP	1.2	1.1	2.3	3.3
EXPORTS OF GOODS AND SEI	5.1	4.6	9.7	13.7
NET FIXED CAPITAL FORMAT	6.7	8.9	41.2	16.5
TOTAL DEBT	5.1	4.7	9.8	13.8
DEBT SERVICE	15.9	14.5	30.4	43.0

a/ ECLAC preliminary estimate on the basis of identified projects (9/1

b/ National calculation

the losses in assests (infrastructure and lost production damaged by the event), income lost and production that will not be obtained indirectly due to the event, and investment that wil

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SECTOR	DIRECT DAMAGE	INDIRECT DAMAGE	TOTAL DAMAGE
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INFRASTRUCTURE	23.8	49.3	73.1
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Water and sanitation	1.6	0.7	2.3
Energy	0.1	0.3	0.4
PRODUCTIVE SECTORS	100.1	60.5	160.6
Agriculture, livestock, fisheries and forestry	100.1	4.3	104.4
Manufacturing Industry	0.0	28.2	28.2
Trade, Restaurants, Hotels	0.0	28.0	28.0
ENVIRONMENT	6.9	0.3	7.2

TABLE 3: GUATEMALA – SUMMARY OF DAMAGES (US\$ millions)

SECTOR	DIRECT	INDIRECT	TOTAL	Replacement Costs a/ b
TOTAL	283.2	279.5	562.7	847.6
SOCIAL SECTORS	39.5	15.1	54.6	70.2
Housing	24.5	10.8	35.3	47.6
Health	7.6	3.8	11.4	15.0
Education	7.4	0.5	7.9	7.6
INFRASTRUCTURE	56	59.5	115.5	79.9
Roads, bridges, railways, telecon	40.1	49.6	89.7	60.4
Water and sanitation	10.5	5.6	16.1	13.8
Energy	5.4	4.3	9.7	5.7
PRODUCTIVE SECTORS	182.6	204.9	387.5	697.5
Agriculture, livestock, fisheries a	176.8	173.7	350.5	630.9
Manufacturing Industry	2.8	16.2	19	34.2
Trade, Restaurants, Hotels	3	15	18	32.4
ENVIRONMENT	5.1	N/A	5.1	
TOTAL DAMAGE, AS PERCENTAGE OF				
GDP	1.6	1.6	3.2	4.8
EXPORTS OF GOODS AND SERVICES	8.9	8.8	17.7	26.7
NET FIXED CAPITAL FORMATION	10.4	10.3	20.8	31.3
TOTAL DEBT	13.3	13.1	26.4	39.7
DEBT SERVICE	138.8	137.0	275.8	415.5

a/ ECLAC preliminary estimate on the basis of identified projects (9/11/98)

b/ National calculation

c/ In the productive sectors replacement costs imply in addition to the losses in assets (infrastructure and lost production damaged by the event), income lost and production that will not be obtained indirectly due to the event, and investment that will

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TABLE 3: GUATEMALA – SUMMARY OF DAMAGES (US\$ millions)

SECTOR	DIRECT DAMAGE	INDIRECT DAMAGE	TOTAL DAMAGE
TOTAL	283.2	279.5	562.7
SOCIAL SECTORS	39.5	15.1	54.6
Housing	24.5	10.8	35.3
Health	7.6	3.8	11.4
Education	7.4	0.5	7.9
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Manufacturing Industry	2.8	16.2	19.0
Trade, Restaurants, Hotels	3.0	15.0	18.0
ENVIRONMENT	5.1	N/A	5.1

**TABLE 4: HONDURAS-
SUMMARY OF DAMAGES (US\$
million*)**

SECTOR	DIRECT	INDIRECT	TOTAL	Replacement Costs^{a/}
TOTAL	2,177.40	1,461.10	3,638.50	4,987.7
SOCIAL SECTORS	305.4	719.4	1,024.80	580.5
Housing	259.1	675.3	934.4	484.0
Health	25.6	36.7	62.3	64.5
Education	20.7	7.4	28.1	31.2
INFRASTRUCTURE	347.6	164.2	511.7	713.2
Roads, bridges, railways, telecommunications	314.1	140	454.1	571.4
Water and sanitation	24.2	7.2	31.3	118.6
Energy	9.3	17	26.3	23.2
PRODUCTIVE SECTORS c/	1,477.60	577.1	2,054.80	3,694.0
Agriculture, livestock, fisheries and forestry	1,387.30	274.2	1,661.50	2,990.7
Manufacturing Industry	15.8	196.3	212.1	381.8
Trade, Restaurants, Hotels	74.5	106.7	181.2	326.2
ENVIRONMENT	46.8	0.4	47.2	
TOTAL DAMAGE, AS PERCENTAGE OF				
GDP	46.2	31.0	77.2	105.8
EXPORTS OF GOODS AND SERVICES	99.5	66.8	166.3	228.0
NET FIXED CAPITAL FORMATION	155.0	104.0	259.1	355.1
TOTAL DEBT	53.2	35.7	88.8	121.8
DEBT SERVICE	305.3	204.9	510.2	699.3

**a/ ECLAC preliminary
estimate on the basis of
identified projects (9/11/98)**
b/ National calculation

**c/ In the productive sectors replacement costs imply in addition to
the losses in assets (infrastructure and lost production damaged by
the event), income lost and production that will not be obtained
indirectly due to the event, and investment that will**

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TABLE 4: HONDURAS- SUMMARY OF DAMAGES (US\$ millions)

SECTOR	DIRECT DAMAGE	INDIRECT DAMAGE	TOTAL DAMAGE
TOTAL	2,177.4	1,461.1	3,638.5
SOCIAL SECTORS	305.4	719.4	1,024.8
Housing	259.1	675.3	934.4
Health	25.6	36.7	62.3
Education	20.7	7.4	28.1
INFRASTRUCTURE	347.6	164.2	511.7
Roads, bridges, railways, telecommunications	314.1	140.0	454.1
Water and sanitation	24.2	7.2	31.3
Energy	9.3	17.0	26.3
PRODUCTIVE SECTORS	1,477.6	577.1	2,054.8
Agriculture, livestock, fisheries and forestry	1,387.3	274.2	1,661.5
Manufacturing Industry	15.8	196.3	212.1
Trade, Restaurants, Hotels	74.5	106.7	181.2
ENVIRONMENT	46.8	0.4	47.2

TABLE 5: NICARAGUA – SUMMARY OF DAMAGES (US\$ millions)

SECTOR	DIRECT	INDIRECT	TOTAL	REPLACEMENT COSTS a/
TOTAL	498.8	398.9	897.7	1,209.2
SOCIAL SECTORS	196.0	43.1	239.1	296.5
Housing	157.7	12.7	170.4	225.0
Health	25.0	28.1	53.1	44.4
Education	13.3	2.3	15.6	27.1
INFRASTRUCTURE	182.9	157.3	340.2	354.9
Roads, bridges, railways,	159.0	147.2	306.3	310.7
Water and sanitation	11.0	3.1	14.1	18.3
Energy	12.9	7.0	19.9	25.9
PRODUCTIVE SECTORS c/	111.4	198.5	309.9	557.8
Agriculture, livestock, fish	94.8	58.3	153.1	275.6
Manufacturing Industry	14.2	61.2	75.4	135.7
Trade, Restaurants, Hotel	2.4	79.0	81.4	146.5
ENVIRONMENT	8.5	N/A	8.5	
TOTAL DAMAGE, AS PERCENTAGE OF				
GDP	24.7	19.7	44.4	59.8
EXPORTS OF GOODS AND	57.6	46.1	103.6	139.6
NET FIXED CAPITAL FORM	78.5	62.8	141.3	190.4
TOTAL DEBT	8.3	6.6	15.0	20.2
DEBT SERVICE	145.5	116.4	261.9	352.7

a/ ECLAC preliminary estimate on the basis of identified projects (

b/ National calculation

c/ In the productive sectors replacement costs imply in addition to the losses in assets (infrastructure and lost production damaged by the event), income lost and production that will not be obtained indirectly due to the event, and investment that will

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TABLE 5: NICARAGUA – SUMMARY OF DAMAGES (US\$ millions)

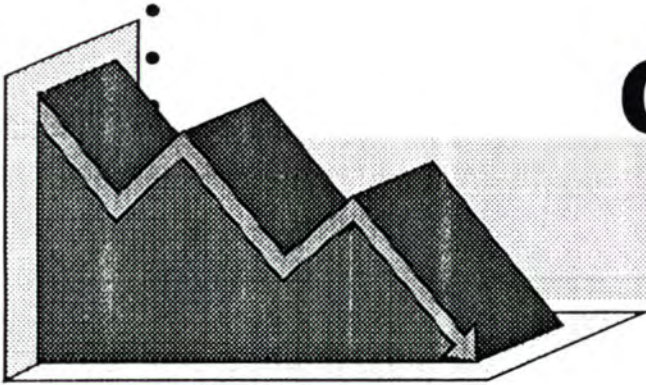
SECTOR	DIRECT DAMAGE	INDIRECT DAMAGE	TOTAL DAMAGE
TOTAL	498.8	398.9	897.7
SOCIAL SECTORS	196.0	43.1	239.1
Housing	157.7	12.7	170.4
Health	25.0	28.1	53.1
Education	13.3	2.3	15.6
INFRASTRUCTURE	182.9	157.3	340.2
Roads, bridges, railways, telecommunications	159.0	147.2	306.3
Water and sanitation	11.0	3.1	14.1
Energy	12.9	7.0	19.9
PRODUCTIVE SECTORS	111.4	198.5	309.9
Agriculture, livestock, fisheries and forestry	94.8	58.3	153.1
Manufacturing Industry	14.2	61.2	75.4
Trade, Restaurants, Hotels	2.4	79.0	81.4
ENVIRONMENT	8.5	N/A	8.5

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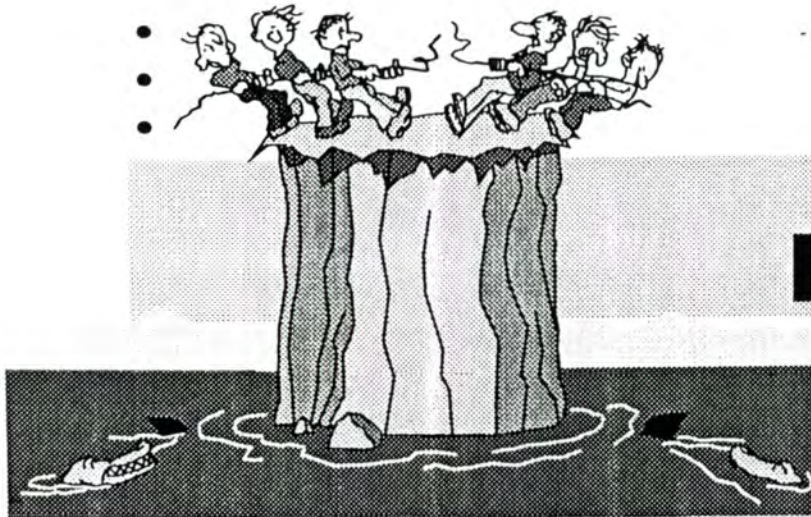
RECONSTRUCTION

- Its final cost will depend on:
- *countries priorities and national resources committed*
- *international donors and financial institutions resources allocated*
- *improvements required, reinforcement and risk mitigation measures*
- *private and public sector's commitments*



GLOBAL EFFECTS OF HURRICANE MITCH

- *Human suffering and deterioration of living standards*
- *disproportionate negative effects on most vulnerable groups*
- *loss of capital and investment that was made at great sacrifice*
- *postponement of development and investment projects to face reconstruction*
- *deterioration on macroeconomic results*
- *inability to face challenges of reconstruction without international cooperation*
- *expose country's vulnerability and fragile economic and social equilibrium*
- *danger of setbacks in positive trends towards decentralization, empowerment and active participation of society in decisions*



ELEMENTS FOR RECONSTRUCTION PROGRAMME

- Incorporate technical, structural and management criteria to reduce the effect of natural disasters and vulnerability
- Keep in mind these disasters, with less or more force are a recurrent, seasonal occurrence that has a consistent negative effect on development, investment and living standards, particularly of more vulnerable groups
- Give priority to urgent rehabilitation needs (restore lifelines, provide inputs and production tools, as well as food to displaced, affected population, while reconstruction starts.
- Benefit from regional cooperation and synergy to reduce individual costs and increase economies of scale
- Promote private sector and local communal participation in the process



CONSIDERATIONS FOR RECONSTRUCTION

- ***Adopt national decisions that show willingness to:***
 - commit domestic resources
 - promote institutional changes that increase domestic capacity to execute, manage, supervise, evaluate and audit reconstruction work
 - incorporate the reconstruction process in the overall framework of the development process and macroeconomic policies, in order to avoid setbacks that could destabilize fragile economic equilibria enmarcar el proceso en un marco macroeconómico tendiente a

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**Remarks of
J. Brian Atwood
Consultative Group Meeting on Hurricane Reconstruction
Washington, D.C.
December 11, 1998**

Mr. Chairman. We are deeply honored by the presence of the region's Presidents: President Aleman of Nicaragua, President Calderon Sol of El Salvador, President Flores of Honduras and President Rodriquez of Costa Rica. We also are pleased to have Vice President Flores of Guatemala here and wish a speedy recovery to President Arzu. Your five nations represent key partners to the United States, and our mutual ties run both deep and strong. As you heard this morning from President Clinton, we are deeply committed to building upon these already strong ties, as we work with you on the task of recovery, reconstruction and transformation.

I also wanted to note the active participation of several representatives from important international institutions whose contribution to this conference and to the international community's response is crucial. Cesar Gaviria, Secretary-General of the Organization of American States, Jim Wolfensohn, President of the World Bank, Gus Speth representing U.N. agencies, Michel Camdessus, Managing Director of the International Monetary Fund, and Manuel Marin, Vice President of the European Commission. Finally, I want to congratulate President Iglesias of the Inter-American Development Bank as well as Chairman Martinez for their excellent leadership in carrying out this important conference in such a timely fashion.

I recall meeting with you days after the hurricane hit the region to discuss how the donor community could be quickly harnessed to respond to the disaster. You and your staff have worked very hard and successfully to pull all this together, and we are very grateful for their efforts.

Times of crisis spur people on to remarkable accomplishments. I think the heroism and indomitable spirit that have been displayed by the people of Central America in responding to the challenges of the last month have touched the world. In seeing how you have dealt with the aftermath of the hurricane, it is small wonder that there has been such an outpouring of concern, support and compassion from around the globe.

The international community will continue to stand side-by-side with Central America and its people both in providing humanitarian relief and long-term reconstruction assistance. We want to ensure that there is a message of hope for all those citizens who have endured so much.

The leaders of Honduras, Nicaragua, El Salvador and Guatemala described in dramatic terms the impact of Mitch. We have heard a number of reports over the last two days. The scale of this disaster is staggering. There are more than 9,000 confirmed deaths and another 9,100, presumed dead. Some 3 million persons were left homeless or displaced.

As noted by the UNDP/ECLAC study, total damages, direct and indirect of at least \$3.6 billion for Honduras; nearly \$900 million for Nicaragua; and \$262 million for El Salvador and \$563 million for Guatemala.

In some cases, entire crops were lost. In Nicaragua, losses in rice, corn, beans, coffee and vegetables range from one-third to one-half and higher. Honduran banana producers estimate that more the 90 percent of their plants have been destroyed. It will take two years to replace these crops, even if all the required agricultural infrastructure, irrigation systems and farm-to-markets roads were in place

today.

A more realistic estimate is three years for a full mature banana crop. That means for a good part of the year, many of the 36,000 banana workers for the largest companies will have no salary and the smaller independent farmers will be in an even more desperate situation.

The scale of the damage is beyond anything experienced before in this hemisphere. For those who remember the Nicaragua earthquake of 1972, in Managua a Hurricane Mitch survivor told the First Lady of the United States that this disaster was worse than the earthquake and the civil war of the 1980s....combined.

Social infrastructure, schools and health units, also suffered extensive damage. Over a third of Honduras' 10,000 schools were damaged or destroyed. Hospitals and health clinics suffered extensive damage in Honduras and Nicaragua. The combination of loss of these health care facilities, lack of clear access to surviving clinics and the pools of standing contaminated water have created a public health emergency as cases of cholera, dengue and leptospirosis increase sharply. Governments and donors have responded quickly; much more needs to be done.

The international community has responded to this crisis. Nearly two dozen countries and a dozen international organizations have been involved in the relief effort. I would particularly praise the countries of our hemisphere, like Mexico, whose early and significant response resulted in more lives being saved and more relief being delivered. But the lifeline extended to Central America reached around the globe.

The United States launched a massive relief effort and rehabilitation operation that continues today. With the help of the U.S. military and USAID's Office of Foreign Disaster Assistance, our U.S. embassies and in-country USAID missions, the U.S. mounted the largest relief operation of any natural disaster in our history.

The United States has already committed \$300 million in aid, most of which was spent immediately for medical supplies, food and air transport of civilian and military relief workers. U.S. Embassies and USAID Missions turned into relief centers. In Honduras, the U.S. Ambassador's residence became the living quarters for nearly 50 children from a flooded orphanage.

There are now over 5,000 U.S. personnel, civilian and military, on the ground in Central America providing relief and performing short-term rehabilitation activities and providing medical assistance. In the three weeks following the disaster, three million pounds of food were shipped to the region, and another 2.5 million pounds have arrived.

The food airlift has surpassed the comparable period of the Berlin Airlift, and is the largest airlift of food from the continental U.S. in history. By December 31, when a series of ships reach port, those numbers will rise to 84 million pounds of food relief.

Our goal is simple. Beyond the ongoing stage of relief and rehabilitation, we want a reconstruction that does more than replace what was washed away. We want to see the countries of this region move forward on the path that they were on, the path to stronger, more prosperous and more sustainable democratic development. It is worth remembering that less than a decade ago, these countries were engaged in civil

wars that had lasted for years and in some cases for decades. Now, peace accords have been concluded and are being implemented. Democracy and free and fair elections are the norm. And there has been a steady march to more open markets and more participatory development. That is the foundation we seek to restore and upon which we must build.

President Clinton directed all of us to pursue a comprehensive approach that addresses the unique interplay of trade, debt relief, immigration and reconstruction assistance in ways to guarantee that reconstruction produces enduring progress for the people of Central America.

Our response will contain the following elements:

First, I am pleased to report that the President has accepted the invitation of Central American presidents to travel to the region early next year to underscore our commitment to the reconstruction of the region. This trip will be preceded by close consultations with the Congress over the focus and scope of a comprehensive emergency U.S. Government response to the needs of the region.

Second, as you heard, we will be a full partner in seeking debt relief for the countries affected by Hurricane Mitch. We recognize the burden faced by Honduras and Nicaragua and that given the level of devastation to these countries' productive infrastructure, it is unrealistic to expect that the already-heavy debt burden could be sustained.

Our plan includes three aspects: relief on debt payments through 2000 as promised by the First Lady and agreed to at the Paris Club; and reduction of

Nicaragua's bilateral debt up to 90% and Honduras' debt up to 67% and agreement to review HIPC status, as the IMF president noted. We are consulting with other creditor nations to seek additional relief on debt service payments on multilateral debt, as part of a multi-donor effort.

Third, if we are to renew hope and create the opportunities needed to lift this region from crisis to recovery to reconstruction, we need to use the mechanisms of open markets that foster expanded trade from and to the region.

The Clinton Administration has long been committed to Caribbean Basin Initiative Enhancement legislation and we will work closely with our Congress in favor of such legislation to make trade more free and fair and help Central American nations restore their economies. We are re-dedicating ourselves to the CBI enhancement initiative. It is more important than ever, as the President of Costa Rica stated so convincingly at yesterday's session.

Fourth, to encourage more investment in Central America, we will be sending Bilateral Investment Treaties for Honduras and Nicaragua to the Senate. We will cooperate closely with the Senate to work on any concerns they may have to pass these BITs. With these in place, the private sector in the U.S. and elsewhere will have greater initiative to invest and create jobs in Honduras and Nicaragua. OPIC has approved a program to create a \$200 million credit facility to stimulate economic development in Central America and the Caribbean. Finally, I understand that the Export-Import Bank of the United States is exploring the possibility of providing financing to support exports to Honduras and Nicaragua.

Fifth, we know that perhaps the strongest ties between our countries are the ties

of family that live both here and there. While the U.S. must always defend against uncontrolled, illegal immigration, it also recognizes the difficulty currently faced by the countries of Central America. The Administration has already announced the suspension of deportations until next year and the relevant U.S. government agencies are now reviewing what administrative actions and legislative authorities are necessary to address the concerns of these countries regarding immigration.

Finally, USAID is rechannelling \$120 million in immediate response to the highest priority reconstruction needs -- which simply will not wait for action. As the United States was able to deliver resources to lead the international donor effort in supporting the implementation of the Peace Accords in El Salvador and Guatemala, we believe that the U.S. will play an equally significant role in Hurricane Reconstruction.

For its part, the U.S. Agency for International Development is already working closely with the host country governments and with our NGO partners to identify the long-term needs and assist the governments in developing their own reconstruction plans. These plans should be ready in advance of the planned Consultative Group meeting this spring.

We have already identified some of the areas in which USAID and the USG will be providing support for reconstruction.

- In public health, USAID Missions already are working with health ministries, the Pan-American Health Organization (PAHO) and non-governmental organizations to help control the outbreak of infectious diseases, including cholera, dengue, malaria and leptospirosis; to assist

in the resupply of medicines and medical supplies; and to participate in intensive public health campaigns, diseases surveillance and community efforts to improve health conditions.

- In reconstruction of the transportation network, the U.S. military already is engaged in temporary rehabilitation activities. Over the longer-term, USAID will seek to finance local infrastructure repairs, especially farm-to-market roads rehabilitation, generating critical employment opportunities for rural residents.
- In public services, USAID will focus on the municipal level to assist in restoring local water and water sanitation facilities, building on existing programs in municipal development and access to clean water.
- Rehabilitation and reconstruction of the food and agriculture sector is essential to restore the livelihoods of the majority of those affected by the hurricanes and thereby eliminate their need for food assistance. The proposed USAID response will focus on assisting farmers, small farmers in particular, to reestablish crop and livestock production and to rebuild agricultural infrastructure. Rural credit programs will be targeted to the areas hardest hit by the hurricane, in order to ensure that farmers are able to get the seeds, fertilizers, and other agricultural inputs and services that they will need for recovery.
- In the housing and shelter sector, the USG's principal role will be to assist and support national and local entities in housing finance, environmental and disaster prevention measures related to land use, job

generation in housing construction, and establishing or expanding local building material production centers.

- In support of financial sector/economic reactivation, the U.S. is working closely with the IFIs to analyze cash flow and ease external foreign exchange pressure and to leverage maintenance of sound macroeconomic policy during the reconstruction period.
- In the area of social infrastructure, while the principal construction and rehabilitation work in the education and health sector will be financed by other donors, USAID will finance replacement of damaged equipment and supplies and will repair selected rural schools and clinics.
- The whole area of environmental management/disaster mitigation will entail the combined and coordinated effort of multiple USG agencies in collaboration with other international donors. However, USAID's program for this sector will concentrate on ecosystem restoration/protection, watershed management, reforestation, and soil conservation.

President Clinton has determined that these extraordinary circumstances, occurring so close to home, necessitate a comprehensive response that addresses every aspect of the reconstruction effort.

We recognize that our contribution will be part of a team effort, coordinated with our colleagues from other governments, from the international financial institutions and the Inter-American and United Nations systems.

We are already drawing on the expertise of our domestic agencies including the Department of Housing and Urban Development, the Department of Interior, the Department of Defense, the Environmental Protection Agency, the Federal Emergency Management Agency and others to assist in this process.

We will also work with the Department of Commerce and others to identify ways to activate the U.S. private sector in hurricane reconstruction. Next week I will be hosting an Administration conference at which five U.S. Cabinet Secretaries and over 600 U.S. companies will come together to discuss support for reconstruction. That conference will highlight and help enhance the commitment of the U.S. Government, the U.S. private sector and U.S. citizens to continue to assist generously with relief and reconstruction. I am hopeful that it will also help stimulate further significant trade and investment. I should note that already the U.S. has arranged to transport almost 10 million pounds of donated goods valued at over \$28 million.

I was pleased to hear representatives of the international community echo many of the same themes: accountability, disaster mitigation that will provide better protection for the future, the need for decentralization and the involvement of civil society in reconstruction efforts. The reconstruction process must find ways to engage the poor and the informal sectors in national recovery, such as our joint USAID-IDB recapitalization program for micro-finance institutions and microentrepreneurs.

Where the hurricane was felt most severely by those that were traditionally the poorest, most marginalized sectors -- particularly among the indigenous -- these and similar programs which reach deeply into these disadvantaged sectors are crucial to the reconstruction effort and to strengthen the democratic societies of Central America.

In closing, let me just say that Central America has long been known as the "bridge" that connects North and South. We recognize that it is critical to health and well-being of our hemisphere. But Central America is much more than its geography.

It is 32 million people who are our close neighbors with whom we share not only the same water and air, but ties of family, of culture and commerce. And when those ties are threatened, the course for the U.S. is clear. As the one indispensable nation, there are times when our help can make all the difference -- in this case, not just for Central Americans but for all Americans.

We believe that this conference is the important first step in what will be a robust and comprehensive international response to the challenge before us. It is truly a challenge that is beyond the scope of any one nation to accomplish on its own. But it is a challenge where the U.S. has a special responsibility to do all that it can to see a recovery and reconstruction that endure.

FAX TRANSMITTAL

of pages 5

To <u>Neel Levine</u>	From <u>Debra</u>
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REMARKS BY
 .RY OF STATE FOR
 ND AGRICULTURAL AFFAIRS

STUART E. EIZENSTAT
 CONSULTATIVE GROUP MEETING ON HURRICANE RECONSTRUCTION
 December 10, 1998
 Washington, DC

On behalf of the Government of the United States, I am pleased to welcome all of you to Washington. We are deeply honored by the presence of the region's presidents: President Aleman of Nicaragua, President Calderon Sol of El Salvador, President Flores of Honduras, and President Rodriguez of Costa Rica. We wish President Arzu of Guatemala a speedy recovery, and welcome Vice President Flores in his place.

This is a region I have a personal interest in. The first major trip I made when I came to the State Department was to Central America, and I had the opportunity to meet many of the region's leaders here today during that trip. I was impressed by their commitment to democracy and reform. I know from first-hand experience that the region is in good hands in meeting the challenges posed by the natural disaster that has befallen their countries.

I am also pleased to welcome representatives from important international institutions whose contribution to this conference and to the international community's response is crucial. Cesar Gaviria, Secretary-General of the OAS; James Wolfensohn, President of the World Bank; Gus Speth representing U.N. agencies; Michel Camdessus, Managing Director of the IMF; and Manuel Marin, Vice President of the European Commission. I also want to recognize the leadership of President Enrique Iglesias and his staff at the Inter-American Development Bank for assembling this important conference in such a timely fashion.

The United States and the nations of Central America have a very close relationship, based on geographic proximity, common democratic principles, ever-growing economic and commercial relations, and strong cultural ties resulting from the large immigrant communities within the United States. You are our neighbors, our friends, our partners. When you suffer, we suffer; when you hurt, we hurt with you. When you need help, we are there to help. As a bridge between North and South America, the region is critical to the health and well-being of our hemisphere.

The nations of Central America -- once ripped apart by war and plagued by enduring poverty -- have made tremendous strides in recent years to consolidate democracy, open their economies, and move forward in development. Decades-long

conflicts were ended. Peace Accords have been concluded. In El Salvador, their terms have been carried out. In Guatemala, an ambitious blueprint for peace and long-term development has led to impressive achievements which must be sustained.

Successful elections have been held across the region where parties compete freely and results are respected. And throughout the region, power is slowly being moved out from the capital cities and into local communities as municipal governments, non-governmental organizations, the private sector, and civil society have demonstrated greater capacity to deliver services and represent their constituencies.

These tremendous achievements cannot, and must not, be allowed to slip away. We need to make sure that this natural disaster does not reverse the progress that has been made, but that we use the opportunity for reconstruction to consolidate these political and economic gains and to continue moving forward.

First I want to applaud the response to this disaster of the individual nations of Central America and their citizens, whose efforts over the past six weeks have resulted in the saving of lives, families, and communities across the region. We know that this terrible disaster has exacted an enormous human and economic toll on hundreds of thousands of people. I also want to praise the efforts of the international community, including the thousands of men and women in my own government who have been working tirelessly to respond to the crisis. The outpouring of sympathy and donations from private U.S. citizens, and from citizens of many countries around the world, has been heartwarming and a source of inspiration to us all. Early recognition of the dimensions of this crisis and immediate action, in addition to the lives saved and people fed, sent a strong message of hope to the region that the community of nations would not sit idly by during this time of need.

Estimates of damage caused by Hurricane Mitch are truly horrific. Food crops and export crops have been decimated in Honduras, with high losses in Nicaragua, El Salvador, and Guatemala, as well. Unemployment is soaring; economists predict a sharp drop in GDP next year; and trade deficits will increase as a result of the loss of cash crops. Infrastructure damage in all the countries will cost billions of dollars to repair.

Besides the tremendous economic damage, there have been profound personal losses -- for families, for parents, and for children. And there have been stories of great courage in the face of mortal danger. Many of us here read about the community in Honduras that fled to a nearby schoolhouse, climbing to the rafters to avoid the rising water and staying there for more than two days, parents braving the

currents to pick coconuts from the treetops so that children would have something to drink. There is the example of the vice-mayor of Posoltega, near the site of the tragic volcano collapse which killed nearly 2000 people. This woman, having lost nearly her entire family, worked day after day, helping her community rescue survivors and providing food and shelter for her people. In the midst of this tragedy, it is these stories of courage and hope that should inspire us to do all that we can to inject that spirit of hope into our collective response.

The international community has responded to this crisis, and the outpouring of support has been impressive. The Government of Mexico responded quickly and its offer of air support for relief and rescue operations was critical. The countries of the European Union, Japan, Israel, and others in this hemisphere and elsewhere have all responded with relief aid and technical assistance.

For its part, the United States launched a massive relief effort and rehabilitation operation that continues as I speak. In the face of Hurricane Mitch's calamitous impact on Central America, the United States Government has mounted the largest immediate foreign disaster emergency response in our history. Our relief assistance to the region so far totals 283 million dollars -- almost two-thirds of the total provided by the world community -- and that figure will continue to rise. We will have 5,600 U.S. personnel on the ground by late December to assist in the relief and reconstruction efforts. As of December 4, we had distributed 8 million pounds of food and other relief supplies within the countries, and much more is on its way. President Clinton has expressed his firm commitment to continued assistance for recovery and reconstruction, and both Mrs. Clinton and Mrs. Gore traveled to the region to repeat this message to the affected countries. To that end, we are developing a comprehensive approach to Central American reconstruction.

We know that despite the almost \$300 million provided, more is necessary. Brian Atwood, Administrator of AID, has indentified \$120 million within existing resources, in addition to those already supplied. We want to turn this disaster into opportunity. We want to do more than provide disaster relief, as critical as that is. We will work with our Congress -- some of whose leaders, like Senator Domenici, are in the region today -- to seek additional resources. We want to prepare the countries of Central America for the competitive global economy of the 21st century. Americans all across the political spectrum understand the importance of U.S. leadership in this region. We are working with Congress now to help meet your pressing needs. We are also closely coordinating with domestic

agencies and the U.S. private sector, seeking their expertise and resources in this critical effort. We will, of course, work closely with the Inter-American Development Bank as well as with non-governmental organizations and others active in the region.

This is only one facet of our program. In addition, we are seeking enhanced commercial relations with the region, which will both expand trade and create jobs for Central Americans; significant debt relief, particularly for Honduras and Nicaragua; and more investment in Central America, and in particular in the countries hardest hit by Hurricane Mitch. To provide a greater incentive for private sector investment, we will be sending bilateral investment treaties with Honduras and Nicaragua to the Senate. We will work closely with the Senate on any concerns they may have.

We are pleased that yesterday, other Paris Club creditors agreed to support the U.S. initiative to defer payments owed by Nicaragua and Honduras that are falling due over the next few years. For our part, we are prepared to offer up to 67% forgiveness of Honduras's debt to the United States as soon as the country concludes an IMF/ESAF arrangement. In addition, for Nicaragua, which already has benefited from 67% debt forgiveness, we will extend forgiveness to 90% of the debt owed to the United States. We will make a significant contribution to the Central American Trust Fund or some other parallel effort.

In addition, the Clinton Administration continues to support Caribbean Basin Initiative enhancement and we will work with Congress toward that end.

Finally, to avoid placing additional burdens on these countries already suffering from high numbers of displaced and homeless people, we have suspended deportations of nationals to Honduras, Nicaragua, El Salvador and Guatemala through January 7, 1999. We are considering other measures to address concerns of these countries regarding immigration.

Helping Central America get back on its feet will have added economic benefits for all of us, as we are able to expand exports of goods and services to the region. For the U.S., the five countries of the Central American Common Market represent our fourth largest market in the Western Hemisphere -- after Canada, Mexico, and Brazil. We export more than \$7 billion in goods and another \$1 billion in services to these countries -- more than what we export to Russia or Indonesia. Reviving their economies is important to ensure we do not lose this large and growing market. In addition, reactivating local economies will permit citizens to find employment in rebuilding their own nations rather than being forced to migrate elsewhere to seek their livelihood.

As Mrs. Gore wrote after her trip to Honduras and Nicaragua, "The scale of disaster is beyond anything we have ever witnessed, beyond anything ever recorded in the region ...the human toll from this disaster is immense. No one in Central America has been untouched by this tragedy." The United States government will continue to respond robustly. We look forward to working together with all of you to ensure the Central American nations a swift recovery, and a reconstruction that carries their people forward in an atmosphere of strong democracy, economic stability, and increased development.

OFFICE OF SENATOR BOB DOLE
FACSIMILE COVER SHEET

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TO NSC
for reply

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FROM: Senator Dole

Phil
1/19

COMMENTS: for delivery to the
President Thank you

NUMBER OF PAGES INCLUDING COVER SHEET: 2

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SENATOR BOB DOLE
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January 19, 1999

The President
The White House
Washington, D.C. 20500

Dear Mr. President:

I am writing to you about a matter of grave urgency -- a matter affecting the lives of hundreds of thousands of innocent men, women and children in Kosova. It is my hope that you will not only raise this conflict in your State of the Union address, but also put Slobodan Milosevic on notice that our great nation will no longer tolerate his genocidal attacks and defiance of international law.

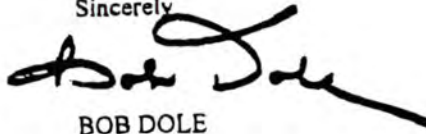
As you are well aware, this past weekend a brutal execution of several dozen ethnic Albanians, including children and the elderly, was uncovered in Racak. This massacre was a bloody and vivid reminder that Milosevic's plan to ethnically cleanse Kosova is alive and well. Along with Milosevic's recent call for the expulsion of U.S. envoy William Walker, it is also a clear indication that Milosevic had no intention to abide by even the very limited deal he agreed to with US envoy Richard Holbrooke.

I firmly believe that the time for warnings and other diplomatic maneuvers has long expired -- as has the myth that Milosevic is not orchestrating the actions of the Serb police force in Kosova. And, while the prosecution of war crimes in The Hague is vitally important, it is not a substitute for the prevention of these crimes. Indictments of those responsible for war crimes may help those of us in the West to relieve our consciences, but it will not bring back to life those who have been slaughtered as the West has watched. Nor will it or other ex post facto measures prevent further killings like the ones in Racak.

Mr. President, I traveled to Kosova four months ago at the request of high level officials in your administration. At that time, I saw the devastating consequences of an American and European policy that did not make Milosevic pay for his reprehensible actions -- despite countless promises to the contrary by American and NATO officials. Those actions have become increasingly more inhumane and unforgivable. And I have no doubt that they will continue, sooner rather than later, unless Milosevic is confronted with major military force -- or a credible threat thereof -- not only to punish, but also to deter further attacks by his forces on innocent civilians.

I respectfully urge you to let the American people know tonight what steps you will take to bring the bloodshed to an end in Kosova. In my view, history will look favorably on any leader that has the courage to end Milosevic's reign of terror. It is my hope that you will be that leader. I stand ready to assist in any way you suggest.

Sincerely



BOB DOLE

'99 JAN 19 PM4:04

The Embassy of the Czech Republic presents its compliments to the Department of State of the United States of America and has the honor to transmit herewith a holiday greetings from Mr. Milos Zeman, Prime Minister of the Czech Republic, addressed to the President of the United States of America, with the request that the greetings be forwarded to the addressee.

The Embassy of the Czech Republic avails itself of this opportunity to renew to the Department of State the assurances of its highest consideration.

Department of State
Office of Protocol
Correspondence Unit
Washington, D.C.

No.: 1034/99
January 7, 1999



1-19-99

Is NSC for reply?

Yes ☒ No ☐

B.



PF 1999

VESELÉ VÁNOCE
A
ŠŤASTNÝ NOVÝ ROK



MERRY CHRISTMAS
AND A HAPPY NEW YEAR



PŘEDSEDA VLÁDY ČESKÉ REPUBLIKY



MILOŠ ZEMAN



PRIME MINISTER
OF THE CZECH REPUBLIC

A handwritten signature in black ink, appearing to read 'Miloš Zeman' in a cursive script.

EMBASSY OF PERU

Washington DC 20036

'99 JAN 19 PM4:04

M/03

The Embassy of Peru presents its compliments to the Department of State - Office of Protocol - and has the honor to enclose herewith the Christmas card that the Minister of Foreign Affairs of Peru, Mr. Fernando de Trazegnies, sends to His Excellency William J. Clinton, President of the United States of America, and Mrs. Clinton.

The Embassy of Peru avails itself of this opportunity to extend to the Department of State - Office of Protocol - the assurances of its highest consideration.

January 12, 1999



To the Honorable
Department of State
Washington DC

1-19-99

To NSC for reply?

Yes ☒ No ☐

B.

El Ministro de
Relaciones Exteriores
y señora de de Trazegnies

desean a usted y familia
Feliz Navidad
y
Próspero Año Nuevo

Milagros de Trazegnies

Lima, diciembre de 1998
Enero de 1999

MINISTERIO DE RELACIONES EXTERIORES DEL PERU

PROCESION DE CORPUS CHRISTI

Lima, siglo XX

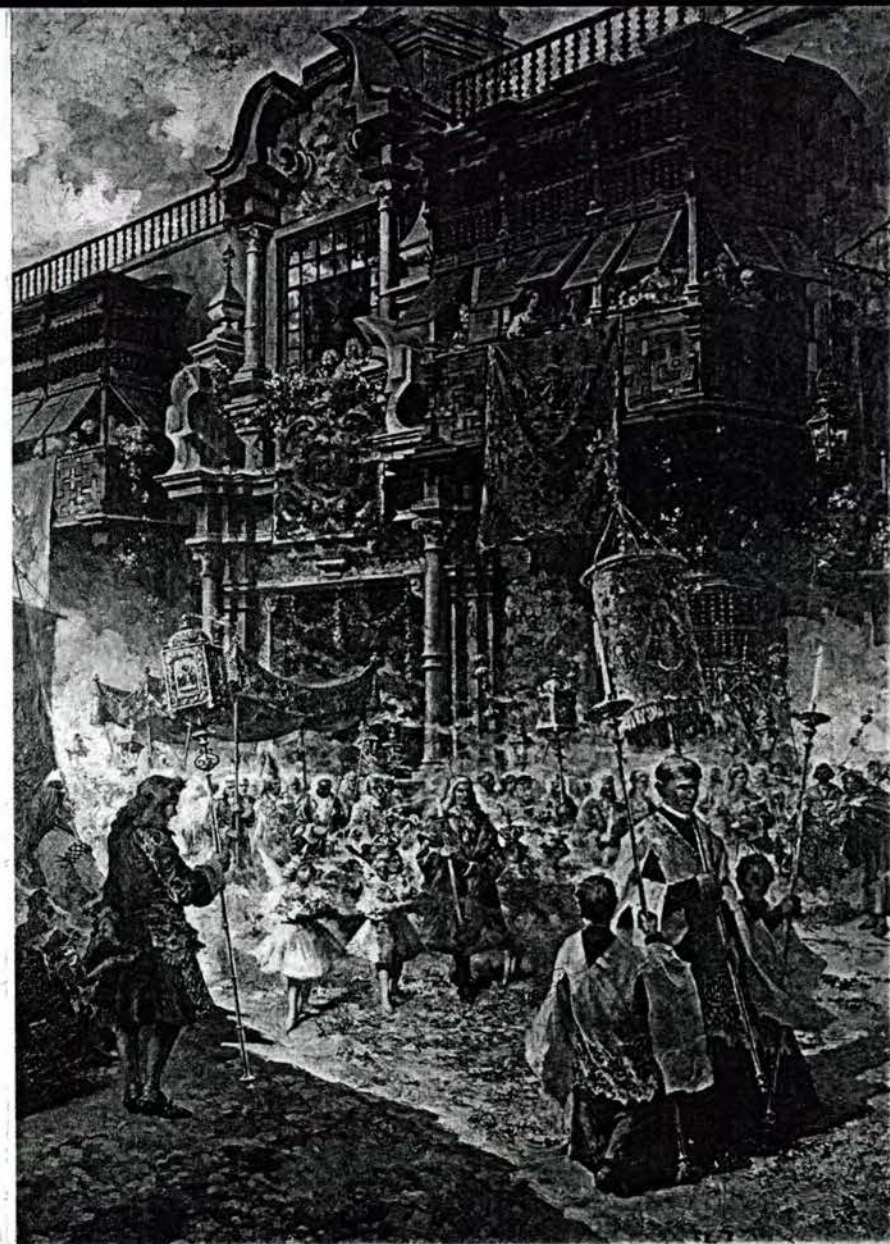
Teófilo Castillo

Oleo sobre lienzo

1.45 x 1.04 1/2 Mts.

Procesión de Corpus Christi pasando frente al Palacio de Torre Tagle. Actualmente, este cuadro se encuentra en el Despacho Ministerial, Palacio de Torre Tagle, Ministerio de Relaciones Exteriores del Perú.

EMPRESA EDITORA EL HERALDO S.A. TEL. 203-1008





They're not paper and type and pictures and information about they may never see.

Books live. They hold friends and wish they had. They hold stories that thrill and chill their hearts. They hold the stories of dream-places and people who live there - where they might live, people they love.

Dreaming is the first step to living. And books help children to dream.

That is why books are especially important for children whose lives are far from dream, children who live in places of abuse. Books let them know there is another life - and start them on their way toward finding it.



3240 Wilson Blvd., Suite 230
Arlington, VA 22201

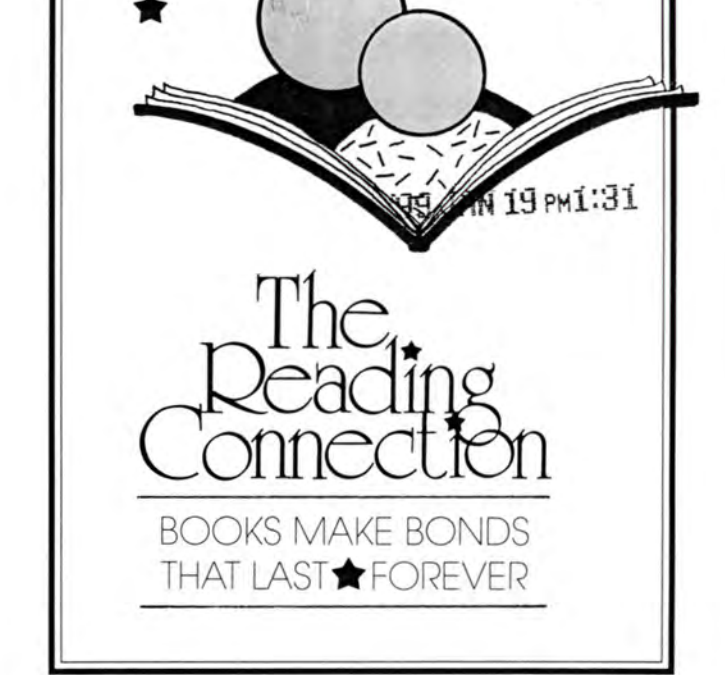
A Literacy Outreach Program
for Children Living in Shelters



96-91-1

Send to Burkhardt?
Yes ☒
No ☐

I admire you for your work on behalf of children! Ruth Reese



A Literacy Outreach Program For Children Living in Shelters

Books are not just books.
Not to children . . .

We
need
your help!

We need **your** help to maintain The Reading Connection and expand it to reach the growing number of children living in shelters in the Greater Washington area.

If you want to help shelter children discover the life that books can open to them, send this form to:

The Reading Connection
3240 Wilson Blvd., Suite 230
Arlington, VA 22201
(703) 528-8317

- ☐ I want to support the important work of the Reading Connection. Enclosed is my tax-deductible contribution for:
- ☐ \$15 ☐ \$25 ☐ \$50 ☐ \$100
☐ Other \$ _____
- ☐ I want to become a (circle one)
Read Aloud Volunteer/Book Bag Maker
Please contact me.
- ☐ I would like to help start a literacy program in a shelter in my community. Please send me a kit.

Name _____

Address _____

Phone _____

Contributions to The Reading Connection are tax-deductible under federal law.



They're not paper and type and color pictures and information about places they may never see.

Books live. They hold friends children wish they had. They hold adventures that thrill and chill their hearts. They hold the stories of dream-like places and people who live there – places where they might live, people they might be.

Dreaming is the first step to becoming. And books help children to dream.

That is why books are especially important for children whose lives are like a bad dream, children who live in shelters because they are homeless, often victims of abuse. Books let them know that there is another life – and start them on a path toward finding it.

The Reading Connection

MAKING CONNECTIONS THROUGH...

Read Aloud Sessions

The heart of The Reading Connection is the **Read Aloud Session** at the shelters, which volunteers conduct one night each week. For most of the children — and for many of their parents, it is the first time they have been read aloud to. This is the cornerstone of opening the world of books to children, and the children truly look forward to these sessions. Parents are encouraged to share the sessions with their children, and modeling the sharing of books as an enjoyable activity is an important goal of the program.

Creative Activities

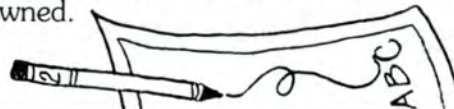
As a part of the weeknight program, the reading volunteers work with the children on a **Creative Activity**, often one tied to the book being read that night. Although highly enjoyable, the activities have a serious educational purpose — to prompt thinking, interpretation, and self-expression through writing, art, drama and music.

Book Bags

The Reading Connection gives a **Book Bag** as a welcome gift to each child upon entering the shelter. Shelter staff report that the "welcome bags" have become prized possessions of the children. They typically contain age-appropriate storybooks and activity books, paper, pencils, crayons, bookmarks, handmade puppets based on book characters, and blank books for diary or story writing. For many children, the storybooks may be the first they have ever owned.

Reading Corners

The Reading Connection has built and supplied a **Reading Corner** in each shelter so that children can have access to books even when the volunteers are not there. Simply to handle a book may be a new experience to some children. Having access to books and magazines is essential to developing a comfort with reading. The well-lit reading corners are designed to entice shelter families and typically include bookshelves, books and magazines, tape recorders, audiotapes of books, and comfortable child and adult seating.



What is The Reading Connection?

The Reading Connection is a literacy outreach program created and run by local educators to introduce reading and a love of books to children living in shelters.

The program was begun in response to the realization that most shelter children are young children, and few have been exposed to books. Amidst the turmoil of life that brought them to shelters, few have known the routine of bedtime stories or the experience of sharing with a parent a new idea or favorite passage from a book. Yet such activities are essential to laying the foundation for literacy, the greatest single ingredient in academic success and the lifelong self-esteem and competence that flow from it.

The program was started in 1989 and is an all-volunteer effort. Building upon the talents of the reading teachers who initiated and administer it, The Reading Connection is a four-part program whose elements reinforce essential aspects of literacy development.

The
Reading
Connection

MAKING CONNECTIONS

Read Aloud Sessions

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Book Bags

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The Reading Connection

☆ A LITERACY OUTREACH PROGRAM FOR CHILDREN LIVING IN SHELTERS ☆

Reading Connection volunteers share their passion for books with homeless children to create foundations for a lifelong love of reading.

The goals of The Reading Connection are to:

- Expose children to books and encourage them to spend more time reading.
- Provide children with free books to keep.
- Increase language input during critical stages of literacy development.
- Encourage parents and children to value independent home reading.

The heart of TRC's program is the weekly shelter **Read-Aloud**.

Children and volunteers read old favorites, try out new stories, and talk about what they've read together. At the end of each Read-Aloud, kids choose **new books to keep** so they can start building personal libraries and see themselves as readers and achievers.



TRC ensures that children have access to books by maintaining **reading corners** in each shelter. When a child enters a shelter, he receives a **welcome bag** from The Reading Connection. Bags are filled with new books, crayons, markers, pencils, notebooks and reading incentives like puppets and journals.

TRC also focuses on family literacy. **Parenting workshops** use modeling techniques to show moms and dads how to make reading come alive at home. The workshops also review children's literature and help parents select the best books for their children.

The Book Club makes sure that children have access to books once they leave the shelter. Once a month families choose books, which they receive in the mail along with reading activities to talk about and do.

The Need to Read



Reading research over the last several years identifies the need for strong reading environments in the home -- beginning at birth and continuing through high school.

Families living in shelters are stretched beyond the means of self-sufficiency by homelessness, joblessness and isolation. Their situation is far from optimal and The Reading Connection may be a family's only link to books and reading.

- The single most important activity for literacy success is reading aloud to children.
- A homeless child is eight times more likely to repeat a grade, three times more likely to be placed in special education classes, and twice as likely to score lower on standardized achievement tests than a non-homeless child.
- Children who struggle with reading are likely to come from low-income homes where parents have low literacy skills and where reading and family conversation are not valued activities.

How TRC Got Started



The Reading Connection was founded in 1989 by local elementary school teachers who recognized that an increasing number of students were living in shelters, did not own books, and did not have the skills to learn to read. The majority of the children were under the age of six, a critical stage in language and literacy development.

An all-volunteer effort began by establishing weekly Read-Alouds and a reading corner at The Arlington Community Temporary Shelter. The Reading Connection incorporated in 1992 as a non-profit organization serving homeless children throughout the region.

☆ BOOKS MAKE BONDS THAT LAST FOREVER ☆

The Reading Connection's Reach

The Reading Connection reaches over 1,200 children a year in eight Northern Virginia shelters. The facilities represent a mix of emergency and transitional housing and domestic violence safehouses.



- Since 1992, TRC has served over **4,200 children** and distributed over **17,000 books**.
- Each year **130 volunteers** contribute over **3,200 hours** of direct service to children.
- An additional **750 volunteers of all ages** support TRC annually through financial and in-kind contributions and by participating in special projects.
- TRC's Book Club has put **1,750 books** into the hands and new homes of children.



How You Can Help

Volunteers contribute in a variety of ways:

- Reading with children
- Sewing welcome bags and puppets
- Assembling crafts
- Providing community outreach
- Fund-raising activities
- Offering computer and clerical support
- Developing Read-Aloud themes
- Training volunteers
- Participating in Fannie Mae's annual Help the Homeless walk

Plans for the Future

The Reading Connection is committed to ensuring that at-risk children own books, experience healthy language development, and share stories with caring adults. TRC continually seeks partners throughout the Washington, DC metro area to fulfill this vision.



TRC Funders and Supporters

The Reading Connection receives funding from a variety of sources, including private foundations, corporations, local businesses, community groups, schools, and individuals. The Reading Connection is also a member of the United Way's Combined Federal Campaign.

**The Reading Connection's
CFC designation number is 8459.**

FY 1998 Funders:



Arlington Community Foundation
Borders Books & Music
Charles del Mar Foundation
Fannie Mae Foundation
Hattie Strong Foundation
Imagination Station
Junior League of Northern Virginia
Mars Foundation
Pi Beta Phi, Northern Virginia Alum Club
Smith Barney Tee-off for Tots
The Starbucks Foundation
Tupper's Hot Pocket Ale
The United Way



The Reading Connection 3240 Wilson Blvd., Suite 230, Arlington, VA 22201
ph: (703) 528-8317 fax: (703) 528-3225
www.thereadingconnection.org

The Hon. Richard S. Arnold
United States Court of Appeals
for the Eighth Circuit
c/o Clerk's Office
511 U.S. Court & Custom House
1114 Market Street
St. Louis, Missouri 63101

TELEFAX COVER SHEET

*Copied
Lindsey
COS*

DATE: January 14, 1999

TO: The President
The White House

(202) 456-6703

FAX NUMBER

PHONE NUMBER

FROM: Richard S. Arnold

COMMENTS:

NUMBER OF PAGES SENT INCLUDING THIS COVER PAGE: 5

Telephone: (314) 539-3633
Fax: (314) 539-3969

The Hon. Richard S. Arnold
United States Court of Appeals
for the Eighth Circuit
c/o Clerk's Office
511 U.S. Court & Custom House
1114 Market Street
St. Louis, Missouri 63101

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Fax: (314) 539-3969

UNITED STATES COURT OF APPEALS
EIGHTH CIRCUIT

CHAMBERS OF
RICHARD S. ARNOLD
UNITED STATES CIRCUIT JUDGE
UNITED STATES COURTHOUSE
600 WEST CAPITOL AVENUE, ROOM 208
LITTLE ROCK, ARKANSAS 72201

[By Fax: 202-456-6703. Original
to follow by mail.]

January 14, 1999

The President
The White House
Washington, D.C. 20500-2000

Dear Mr. President:

Please forgive me for troubling you at such a time, but I can't avoid it.

OMB has once more put the Judicial Branch in jeopardy. A copy of my letter, dated today, to Bruce explains the situation.

I vividly remember your statement to me that "Leon Panetta will never again express an opinion about the budget of the Federal Judiciary." You will recall that Leon had become Chief of Staff and had left OMB by that time, so I understood you to mean that OMB would not attempt to change our budget request and, in fact, on those occasions when such an attempt has been made, you have never failed to come to our aid.

In the name of the Constitution, I appeal to you again to restore the proper balance between our two branches of government, and to instruct OMB not to attach to our budget request any "negative allowance." If I may make a suggestion, there is a way, perhaps, that the matter could be handled without doing undue violence to the interests of either branch. The overall amount of the negative allowance could be left as it is now, but a statement could be inserted in the budget document to the effect that this allowance is not to be taken against the Judiciary.

Of course I would like to discuss the matter with you on the telephone or in person, but I realize this may be difficult, so I am taking the liberty of sending on this letter.

1. ✓ *John P. [unclear]*
2. *Pres.*

Re White House
TR

JAN 19 PM 4:01

If you could have somebody let me know what your decision is,
I would be most grateful.

Respectfully yours,

Richard

Richard S. Arnold

RSA/bf
Encls.

UNITED STATES COURT OF APPEALS
EIGHTH CIRCUIT

CHAMBERS OF
RICHARD S. ARNOLD
UNITED STATES CIRCUIT JUDGE
UNITED STATES COURTHOUSE
600 WEST CAPITOL AVENUE, ROOM 208
LITTLE ROCK, ARKANSAS 72201

[By Fax: 202-456-2983. Original
to follow by regular mail.]

January 14, 1999

Bruce Lindsey, Esq.
Assistant to the President and
Deputy Counsel to the President
The White House
Washington, D.C. 20500

Dear Bruce:

Forgive me for troubling you at a time like this, but OMB has not left me with a choice.

We learned this morning that our budget is again being subjected to a "negative allowance." OMB was not willing to give us the amount, although we have been told that the negative allowance is \$109 million less than what it would otherwise have been.

The situation is even more disturbing this year than it has been in years past. Even the incomplete information that we now have has come to us several weeks after the time when such budget matters are normally resolved. It is hard to resist the inference that someone at OMB is deliberately withholding information from us. We have been told that the "database is locked," whatever that means. As I understand the budget process, heads of Executive-Branch agencies are given notice and an opportunity to appeal to the President before final decisions are made. It seems that OMB is attempting to deprive us of this avenue of appeal.

On the merits, the action is illegal, see 31 U.S.C. § 1105(b), contrary to instructions given by the President in the past, contrary to the agreement that I made with Leon Panetta, and inconsistent with the comity that ought to exist between the Executive and Judicial Branches.

I'm going to try to speak with the President, but realize this may be difficult. If you could take the matter up with him and let him know that we again need his help, I would really be grateful.

Sincerely yours,

Richard

Richard S. Arnold

RSA/bf

P.S. Please thank Melissa for calling me back so promptly.

R

RSA

cc: CTS
The Bully
Allison
Wade to see



RBurks1295 @ aol.com
01/08/99 01:01:51 PM

Record Type: Record

To: Eugenie Bisulco/WHO/EOP

cc:

Subject: Fwd: Our work in the Senate begins

Ruth Burks thought
the President would
like to know about
this We will Remember
campaign

Eugenie

Return-path: <Writepaul@aol.com>

Date: Thu, 7 Jan 1999 17:20:06 EST

From: Writepaul@aol.com

Subject: Fwd: Our work in the Senate begins

To: jdonnelly@raptor.com, Kmdbike@aol.com, ramoth@mindspring.com, RBALT@aol.com, afchang@azstarnet.com, hsh.apa@email.apa.org, Bonafede@delwebb.com, todandwendy@csi.com, Bob_Cullen@msn.com, KayoAnn@aol.com, RBurks1295@aol.com, emcrcc@erols.com, JScottDC@aol.com, QueerBryan@MindSpring.com, Herz_D@BLS.gov, OUT2XPLORE@aol.com, rew.apa@email.apa.org, dctim@mindspring.com, freelance@erols.com, Ndgoeyes@aol.com, ALANTWIT@aol.com, Kit01@aol.com, jgrimberg@hawthorn.com, Elynton@aol.com, 102200.617@compuserve.com, CLYNCH@skadden.com, carren@greene.xtn.net, lcameron@apa.org

MIME-version: 1.0

Content-type: MULTIPART/MIXED; BOUNDARY = "Boundary_(ID_OHcoSUpAapP + KINHRWS/YA)"

For those so inclined:

Return-path: <volunteerreply@moveon.org>

Received: from rly-zc03.mx.aol.com (rly-zc03.mail.aol.com [172.31.33.3]) by air-zc04.mail.aol.com (v55.5) with SMTP; Thu, 07 Jan 1999 12:30:25 1900

Received: from list.moveon.org (list.moveon.org [209.249.130.200]) by rly-zc03.mx.aol.com (8.8.8/8.8.5/AOL-4.0.0) with SMTP id MAA19218 for <writepaul@aol.com>; Thu, 7 Jan 1999 12:30:23 -0500 (EST)

Received: (qmail 6766 invoked by uid 502); 7 Jan 1999 17:28:06 -0000

Date: 7 Jan 1999 17:28:06 -0000

From: "Censure and Move On" <volunteerreply@moveon.org>

Subject: Our work in the Senate begins

To: writepaul@aol.com

Message-id: <19990107172806.6765.qmail@list.moveon.org>

MIME-version: 1.0

Content-type: text/plain; charset = US-ASCII

Content-transfer-encoding: 7BIT

Copied
Smith
McLittie
More
CS

Dear Volunteers-

In the next few days the Senate will be settling procedural issues for the impeachment trial. Senators Gordon and Lieberman have made a bipartisan proposal which would allow the House to present it's case, give the White House time to respond, and then take a vote on whether the trial should proceed. A two-thirds vote would be required to continue. Conservatives in the House and Senate are working hard to scuttle this kind of plan. They are promoting a full trial with witnesses before any vote. Such a process would likely spin out of control and take months to complete.

This is a good time to lobby the Senate and also let the world know of our efforts. We want moderate Senators to understand the political cost of an open ended impeachment trial.

Firstly, the "We Will Remember" pledge campaign has now exceeded TEN MILLION DOLLARS. This is a measure of commitment any politician can understand. The average House campaign costs \$600,000, so these pledges are significant. Focused in a few dozen key races, they can make a real difference in 2000. To insure our impact, and to be prepared to extend our reach to Senate races, we must double this pledge amount in the next few weeks. You can find the "We Will Remember" pledge at <http://www.moveon.org/pledge.htm>.

For the next wave of pledges, we need media coverage. Anything you can do to get out the word will be important. The latest press release, highlighting the \$10 million milestone of the "We Will Remember" campaign is at:

<http://www.moveon.org/release0106.htm>

A text version is appended at the bottom of this message for easy email forwarding.

Talking points and tips for contacting press can be found at:

<http://www.moveon.org/talkingpoints.htm>

PLEASE: Don't assume that someone else is doing the press work. We need you. Local press will follow the story of your efforts as a local citizen working to have your voice heard. But you need to reach out. Sending out press releases to local press is just the first step. Personal follow-up calls to assignment desks will make all the difference.

A call to Senate Majority Leader, Trent Lott, could also be important. His contact information is:

The Honorable Trent Lott
(202) 224-6253
FAX # (202) 224-2262

If you would like a complete list of Senate contact information, go to

<http://www.moveon.org/senatecontact.htm>

To volunteers who have been with the campaign for the last few months, thanks again for all the hard work. For those of you who have just joined, welcome. I look forward to working with you.

-Wes.

FOR IMMEDIATE RELEASE

January 6, 1999

Grassroots Internet Campaign:	Contact: Joan Blades
\$10 MILLION PLEDGED TO OUST MEMBERS	510-701-0078
OF CONGRESS WHO VOTED FOR IMPEACHMENT	joan@moveon.org

SAN FRANCISCO, CA - In less than three weeks, a grassroots Internet campaign has received \$10 million in pledges from people committed to working for the defeat of Members of Congress who voted to impeach the President.

More than 16,000 people across the country have pledged amounts from \$25 to \$20,000 at MoveOn.org, a web site first established last September to gather and transmit communications from voters who want Congress to censure the President and move on, rather than forcing the country to endure an impeachment trial. On December 19, one minute after the House of Representatives voted to impeach, MoveOn.org emailed its 450,000 supporters and urged them to make a "We Will Remember" pledge. The pledge commits a person to donating from \$25 to \$1,000 to up to 20 campaigns of candidates opposing Members of Congress who voted to impeach.

"By the end of the next day, we had received pledges totaling more than \$5 million," said Joan Blades, co-founder of MoveOn.org. "It was astounding." The pledges hit the \$10 million mark on January 5.

"Some politicians think the public has a short memory," said co-founder Wes Boyd, "but they are mistaken. We will remember that these Representatives do not reflect our values and do not hear our voice." Boyd added that MoveOn is forwarding thousands of email messages to individual Senators this week as the U.S. Senate debates how to handle the impeachment trial.

Boyd and Blades, husband and wife, are computer software developers who started the MoveOn web site from their Berkeley home. They stress that the site is nonpartisan. Tens of thousands of Democrats, Independents and Republicans have signed the MoveOn petition.

The web site is not soliciting donations directly, but is recording these pledges as they come in. As the 2000 campaign season approaches, those who have made pledges will be contacted by MoveOn. They will then donate directly to these campaigns, either via the web or through regular mail.

"We believe this instant pledge drive is a historic first," said Blades. "The speed of the response is unprecedented. And with the average House campaign costing \$600,000 in 1998, we think these pledges will be a significant factor in the 2000 election."

About MoveOn.org

Just three months old, MoveOn.org has more than 5500 volunteers across the

country and 450,000 online supporters. On October 29, thousands of volunteers personally presented printed-out email petitions to congressional offices in 44 states. On election day last November, MoveOn also coordinated a massive, email-driven "get-out-the-vote" effort. Targeted emails reached more than 300,000 supporters directly, and millions more were reached indirectly through email forwarding.

For more information about MoveOn.org, or for the name of a local spokesperson, call Joan Blades at (510) 701-0078. Web address: <http://www.moveon.org>. Email: press@moveon.org.

#

PAID FOR BY MOVEON.ORG

Don Argue, Ed. D.
President

1-18-99

January 15, 1999

President Bill Clinton
The White House
Fax # 202.456.6703
Washington, DC 205200-2000

*WHSK
Get it in time to see potential
but I'd like to see potential
anyone -
Hydrell had a
see too -*

Dear Mr. President:

Warmest Greetings!

Our meeting Wednesday was providentially directed. I trust the devotional book is a source of daily strength for you.

At your request I am submitting the following paragraphs to be considered for your State of The Union Address.

Also, as I mentioned, if I can be of help to you by serving on the Commission of International Freedom, I am available. The Republicans did not appoint a clergy person and this is strange since the issue is religious freedom.

Mr. President, remember God is your source of strength during these trying days. I am praying for you.

Blessings,

Your friend,



Don H. Argue, Ed. D.
President

DHA/pme

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NORTHWEST COLLEGE

5520 108th Ave NE / P O Box 579 Kirkland WA 98083-0579
Phone (425) 889-4202 Fax (425) 889-5200 e-mail: don.argue@ncag.edu

1-18-99

Cleming

Proposed State of the Union/Uninsured Workers Health Care Initiative Language

1/14/99 2:34 PM

In the six years since I took office, we have worked hard to ensure that every American, every day, everywhere, has access to the world's best health care system. And with bipartisan support in Congress, we have been making that goal a reality. We passed the Kassebaum-Kennedy Act, which allows workers to take their health insurance with them when they change jobs. And we created the Children's Health Insurance Program, to improve the health of our nation's children by expanding health care coverage to millions of children from low-income, working families.

These are important steps. But they are steps to build on, not to rest on. Working together, we must make it possible for uninsured Americans aged 55 to 65 to buy into the Medicare program. We must pass legislation enabling purchasing cooperatives to help those who have been denied health insurance. And we must pass the Kennedy-Jeffords-Roth bill that would allow the working disabled to keep their medical benefits.

But there is also one more step we must take if we want to ensure that every American, every day, everywhere, has access to the world's best health care system. Tonight, I am asking Congress to pass my proposal to improve health care access for 32 million uninsured working Americans through the health care system we already have in place. My proposal would help community health clinics, public hospitals, and our academic health centers create systems of coordinated, comprehensive care for the

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CS*

working uninsured in our communities. This would strengthen our existing health structure to better serve uninsured workers, create greater efficiency, and improve quality of care.

We have the opportunity, and the ability, to help our fellow citizens who cannot afford insurance, and may be paying with their health. Without a system of coordinated care, too many of our working uninsured citizens wait until they are extremely sick to seek medical care. And when they finally do seek help, they rely heavily on expensive emergency rooms visits, where there is little or no follow-up. Coordinated care can help control health conditions before people end in the emergency room. It will help millions of uninsured Americans, by strengthening the network of free and low-cost providers that already exists. We must do it this year.

URGENT! for speech!


Suzy Chaffee

gso
su

681/uu

Dear President Clinton:

January 18, 1999

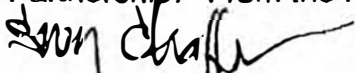
As a finishing touch to your wonderful State of the Union Message tomorrow, I hope you will consider the enclosed, that your friend Becky Hernreich, said was **very timely**, and suggested I fax it to you directly!

The Ute, Navajo, Lakota and Cherokee leaders on our Native Voices Foundation Board are so grateful for your powerful words of support that you and Hillary have given our Native Ski Program in Telluride, plus helping us successfully insure that the 2002 Salt Lake Olympics will open with our First Americans!

Considering the enclosed historical breakthrough we have been able to achieve with your support, you can't imagine what just a few more could do tomorrow. I've seen first hand how miracles happen when we are respectful to Native Americans and Mother Earth, whom She loves best. This is also your insurance for the coming "Millennial Madness".

You may already be doing this after the great applause you received on Wall Street, mentioning their social obligation to disadvantaged Americans and Native Americans in particular! Right on!

God Bless America's Most Compassionate President as well as First Partnership! From the heart,


Suzy Chaffee

1-19-99

Send to Burkhardt?

Yes ☒

No ☐

Office of Bill Bradley
1661 Page Mill Road
Palo Alto, California 94304
Telephone: 650-494-2554
Facsimile: 650-494-1739
Internet Site: www.billbradley.com

July 20, 1998

Ms. Suzy Chaffee
Box 3965
Telluride, CO 81435

Dear Suzy:

Thank you for your letter. It is good to hear from you.

As usual, you are working on good causes. I commend you for your efforts to recognize the contributions of Native Americans in our country. Recognition at the 2002 Olympics would be a step in that direction.

I look forward to seeing you in the near future. Ernestine sends her regards.

Best regards.

Sincerely,



Bill Bradley

Suzy -
It's great to hear from
you and feel your spirit again.
I think the Olympic idea is great!
→ I'll do anything I can to help
Bill



Becky Herrnrelich
Vail, Colorado

NATIVE VOICES FOUNDATION

Dear Becky:

January 18, 1999

Thanks to your help and that of the President and First Lady, we have made incredible headway, as you see from the enclosed historical press release!

The President's State of the Union Message is another window of opportunity that could do wonders for Native Americans and the President. From the great cheering that the President got on Wall Street, when he suggested sharing their success with our most disadvantaged, the American Indians on Reservations, think of the goodwill he could make by mentioning something he could do to relieve their unnecessary economic and health suffering in his Speech.

Today celebrates the progress that our government leaders, like JFK and Clinton have made with our African Americans, including his slave trade healing in Africa. Then after going around the world healing others and talking about human rights, for him to truly be the "President of Compassion", he needs to do something for his Native Peoples at home. He's brilliant! Perhaps a "Native American Healing Commission", like the Canadians, to come up with a plan to heal our shameful history that the world is very aware of! For the President's legacy, this could be the most important feather in his cap. This will also have global consequences, considering the far-reaching effects that honoring the Wisdom of the Indigenous can have on our world ecology crisis--so say scientists.

His just saying how much he appreciates what our First Americans have given to all Americans, and the world, like Democracy, could do wonders for their esteem, which is proven to be linked to their health, plus world credibility. America takes credit for giving the world Democracy, but we forget to thank our true Source. It will also help the way that Anglo Americans view them, to turn prejudice into awe and appreciation. Or mentioning how he and Hillary helped stand up for the Utah Utes to insure that the 2002 Salt Lake Olympics will finally open with our First Americans. This could be the awesome karma he needs!

Please do what you can, and please give my warm regards (and prayers) to America's Greatest First Partnership. Perhaps he's already doing something. Thanks so much!

From the heart,

Suzy Chaffee

P.S. Please give my best to your super kids, and we look forward to seeing you at our National or World Snowboard Championships in April. Telski sweetly asked our Natives to lead the Opening Ceremonies Parade of 18 Nations in downtown Telluride, because they were such a hit with the kids at the Nationals last year!

Box 3965, Telluride, Co. 81435 970-7281123

NEW
Press
release



"FREE SKIING FOR UTES" IN TELLURIDE!

In a bold historical step toward healing Telluride's Ute Legacy, Ron Allred, owner of Telluride's Ski and Golf Company, announced that "We're proud to be giving Free Skiing to card carrying members of the Ute Nation this season." Telluride is the first ski area in America to ever make such a gesture. "Storm Woman", a beautiful Ute Mt Ute traditional artists' model said, "Thank you for bringing back to our People freedom of the Soul." The Utes were the Lords of the Rockies who kept these mountains pristine for thousands years... 'til our ignorant greed, marketed as "Manifest Destiny" changed their idyllic way of life. In 1882, Major Ranald McKenzie's Buffalo Soldiers moved the Uncompahgre and White River Bands 300 miles from this region to starve in the Utah Desert. To turn around the negative effects that continue, Harvard research shows that skiing is an up-lifting ticket.

"This is the right thing to do", said Telski's Marketing Director Mike Hess, whose family hosted Colorado unity leader, Alden Naranjo, a Southern Ute Medicine man, two years ago. That feeling of warmth on top of a "Welcome Home Utes Ski Celebration", where both sides for the first time spoke from the heart, inspired Naranjo to accept Olympic skier, Suzy Chaffee's, offer to co-found Native Voices Foundation. They want to spread this joy to high risk Native children across America. What motivated Chaffee to start a ski program three years ago, was seeing how "Mother Nature really listens". After Suzy shared the joy of skiing (thanks to Telski's free ticket), with a local Lakota-Sioux named Rollingbears, he was so touched by Anglos giving back, that he sang "The 4 Directions Song" on the radio, which saved Telluride from a snowless Christmas. "Can we put you on our staff, exuded Hess?"

Since then Telski, Chaffee and Telluriders, like Paragon & Telluride Sports Stores, have funded teaching 300 Ute and Navajo children and leaders how to "fly like eagles on skis". "Your work is inspiring interracial harmony in America," wrote President Clinton, who got cheers on Wall Street last week when he suggested sharing their success with our American Indians on reservations, who are on the lowest economic and health rung.

Said Naranjo and Chaffee, "Following in the moccasins of Canadians who last year apologized to their Native Peoples, we're proud of Telluride's leadership. Michael Berry, President of "Ski Area Operators of America", looking for insurance for the healthy future of skiing, called them "A role model for American Ski Areas."

Thanks to the free skiing every two week last year following Telluride's "Welcome Home", the Native children were inspired to sing, dance, drum and invite Telluriders to join them in Friendship Circles at the slopeside Mt Village. "Many Visitors get tears of hope, when our magnificent befeathered Indians share their earth-honoring wisdom with us, our toddlers start dancing with their kids, and we honor their gifts of Democracy and Ecology. Plus they've given more of their young warriors to protect these lands, from saving Washington's troops from freezing to death at Valley Forge, to the Navajo Code Talkers (who turned the tide in WW11), and the Sadam Wars."

When Chaffee asked Southern Ute leader, Eugene Naranjo, 3 years ago, how he would like to start a healing in Telluride, he said, "We'd like to do a celebration of unity to heal Mother Earth for our children". World scientists say, "We need to adopt some their values in order to survive into the 21st." When Suzy asked her 10 yr old Ute house guest what he'd like to hear at the ceremony, Boo said, "They've given us programs before but never said why..." While some Telluriders were skeptical, they found instead, that an amazing euphoria results when we speak from the heart, honor and memorialize them, and put their Indian children under our wings. It's like the melting of hearts at the Opening Ceremonies of the Olympics, said Chaffee. "It was great therapy for us, exuded Ophir's Mayor Monica Olson, who led the memorial in next door Ophir in September. It opened a whole new world to me. Roland McCook made me feel like I was Mayor of New York. I love the Utes!"

Both Senator Nighthorse Campbell and Roland McCook, the descendent of the great Ute Peacemakers, Chief Ouray and Chipeta, are examples of how sports turned around the depression-related alcohol and poor health that was in their families, into great leaders. Campbell credits a judo coach and McCook a boxing coach, for transforming the cycle. The Navajo and Ute teachers who came here with their kids, confirmed the research of Harvard's JFK School on Native American Economic Development, headed by a Navajo skier, Manly Begay: "The reservation with the highest employment is the Arizona

Apaches, who started two ski area 25 years ago. A Chairman said that "skiing (and rodeo) makes the kids most aggressive to achieve. It's a great bridge to jobs and prevention of alcohol, drugs & gangs if we reach them early enough." Confirmed the teachers at all our participating Native schools, "It's awesome how our kids' behavior and grades have improved so they could get to ski again." "NY Times" says that 45% of the Navajo Reservation, the largest in America, (who nixed Casinos to preserve their culture), are unemployed, have diabetes or are obese, teen suicide is 3x the national average. Giving kids joyful freedom back in Nature though skiing has struck a chord there.

Aspen, Purgatory and Steamboat are following in Telluride's footsteps this season, hosting "Welcome Home Ute Ski Celebrations", and dozens want them. In '96, "Time Magazine" called Pow wow dancing one of America's "Most Enchanting" draws, and the biggest selling issue of "Architectural Digest" was an Aspen Teepee. That adds up to a win-win financially. There are a dozen Navajo working in Telluride. Navajo poet, Nate Buck is the gondola trainer. "We believe this is may snowball across America", said Chaffee. NVF Ambassador is a handsome Cheyenne, Ross Anderson, who skis 137 m.p.h.. Because Europeans are crazy about Native Americans, he gets more press there than the winner. A great role model for kids, last season, he started the Native Ski Program at Purgatory.

The Foundation is a unique partnership between leaders of Telluride, Aspen, Ute, Navajo, Cherokee and Lakota Nations. It's under the wing of Steamboat's Billy Kidd, Senators Bill Bradley, Nighthorse Campbell, General Colin Powell, Jack Chrysler and Telluride's Chief Marshal Jim Kolar. Charismatic Navajo Commissioner Mark Maryboy, who did the blessing at the '92 Democratic Convention, may be the first traditional Senator in Congress in 4 years. Asking Chaffee, whom they call "The Snow Woman", to speak on her board member's behalf at their primaries to reinforce his "sports for health & success platform", he won by a landslide.

Americans are waking up to a new consciousness about our First Americans. A wave of gatherings has been rippling from Hawaii to Washington, where white ministers have been tearfully asking forgiveness for misinterpreting their religion, stealing their lands and genociding their people (up to 50 million). Aspen was the first ski area in Colorado to memorialize the Utes 6 years ago.

To finally heal this historical open wound, the NFL and NBA have a \$3 million budget for its "Native Visions Program", under the wing of Robert Redford, to bring legends like Nick Lawry and Bubby Brister to 10 reservations by the year 2000. Many black stars who grew up in similar "asphalt reservations" are bringing "dreams" and "discipline to succeed" back to Native boys. Native Voices fulfills an important niche by giving girls and boys a life time sport--girls being the key to getting their families healthy. In skiing, the mountain is the teacher, plus there is a beautiful bonding with fun ski teachers, mentors, etc.

According to a U of Washington study, "There is a direct link between esteem and health." Therefore consider the impact of this: At the request of Larry Blackhair, a Utah Ute leader, Chaffee, who was the first woman on the Board of the US Olympic Committee, got a mutual friend of the Clintons, Rebecca Herneich of Vail, to convince Hillary Clinton to stand up for our Native Americans and insure that the 2002 Salt Lake Olympics will finally open honoring our First Americans! Since then Blackhair has united 46 tribes to participate in what may be our most touching Games in history.

Living up to Telluride's renegade days of Butch Cassidy... Two years ago, San Miguel County Commissioner-poet, Art Goodtimes, who lived on a Crow Rez, changed Columbus Day to Indigenous Peoples Day, and they're soon renaming some of their mountains after Ute Heroes. This summer, thanks to Chrysler Aviation's Jack Chrysler, NY's Funding Exchange and Rolex ("Because it's about time..."), Telluride will host the "1st Ute Intercultural Camp" to reinforce the Ute traditions that our government camps nearly destroyed. Loss of their culture is a loss to the world. With a grant from Town Council, it will also train Ute youths to lead Winter & Summer Eco tours there. Said Rabbi-realtor-board member, Michael Sattler, "Rollingbears and Southern Ute Conservationist Henry Taylor, have done more for eco progress here than we've been able to achieve in a decade." Aspen Ski Co was just named "The Most Ecologically Advanced Ski Area in America", with its fascinating "Ski, Snowshoe and Summer Eco Tours" that attract 2,000 folks yearly. Thanks to the new alliance between America's most prestigious ski areas, Aspen will soon be able to get Utes to lead these tours.

As a support system for the Utes' free skiing in Telluride, Native Voices is providing a cultural adventure thru a "Ute Hot Line"-- volunteers offering them ski & x-country lessons, a friend to ski or apres ski with, a family to stay with, or mentoring-- On top of that, every two weeks, Telski is offering 25 free ski lessons and equipment to other tribes, like the Navajo, Lakota etc. And to warm their hearts and bodies,

Star Metcalf's Taos Store, Treasure Island, is donating \$250,000 worth of high quality recycled ski pants and bibs available to any group of Natives or Tribe, just for shipping costs. Call 505-7585553. Proving that "Compassion is in Fashion" in Telluride, they also welcome all Indians to their famous "Free Box" next to the Post Office--where the wealthy share everything...

"We hope to raise funds so that this season 10 Native Americans, who might be inspired to sing, dance and drum in cultural celebrations here, can receive \$40. in gas, meals and housing, (on top of the free tickets, lessons and equipment), so that any Native can afford to ski for the weekend," said Chaffee. "We're also looking for sponsors and grants to provide \$2,500. in matching funds so that any ski area can afford to "Welcome Home their Local Tribe," added Naranjo. "Our program could easily be replicated at 100 ski areas and tribes by the year 2000. They just need one leader in each area with heart and vision."

What's next for Native Voices? Given the numbers of athletes, stars, social lions, and politicians like Bill Bradley, Ted Turner, Kareem Abdul Jabbar, Carl Malone, Kevin Costner and Goldie Hawn, who are already "doing the right thing" for our Natives, what if they formed a lobbying team called, "Stand up for Native Americans Coalition"? With unity, the Coalition could insure that our President(s) makes the apology; Indians get Forest and Parks training and jobs to regain our integrity with our national resources that we're borrowing from our children; and that Native Studies are required in all schools, like Colorado, to transform prejudice into awe and appreciation, etc. We will most likely be hearing a chorus of pro-active Native Voices-- singing and beating the drum in harmony and rhythm.

In '94, The Trends Institute predicted that, "By the turn of the Millennium, our definition of "Patriotism" will include the earth-honoring principles of Native Americans, and soon thereafter we'll have an over-arching love of these lands." Native Voices hopes that "Americans of all our beautiful races as flowers, will join in unity to go with the flow and make it so!" For more info, www.nativevoices.org

Contact Native Voices at: 970-7281123 or Virginia Lucarelli at Teliski: 970-7286900

July 7, 1998

Ms. Susie Chaffee
Box 3965
Telluride, CO 81435



Dear Ms. Chaffee,

Joey King of the President's Council on Physical Fitness and Sports has forwarded to us your letter to First Lady Hillary Rodham Clinton. We are pleased to respond to your questions and concerns regarding the involvement of the Utes and Native Americans in the Olympic Winter Games of 2002. ↩

We have been in regular communication with both Larry Blackhair and Forrest Cuch (both of whom are referenced in your correspondence) regarding potential involvement of Native Americans in various aspects of our planning related to the Games. While no decisions have been made at this time regarding the content or programming for the Opening or Closing Ceremonies, we are certain that the history and cultural heritage of America and the American West could not be portrayed without involvement or inclusion of Native Americans. ↩

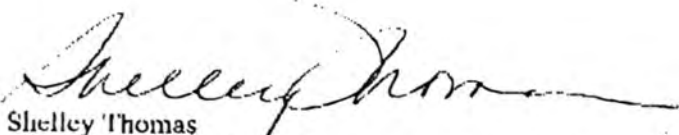
We are in the planning stages for the official Olympics Arts and Culture Program which will run concurrently with the athletic events. Utah's indigenous tribes and others from throughout the country, will definitely be part of that celebration.

Again, we continue to meet regularly with Forrest and Larry on these and other issues, who have told us they feel good about our efforts to involve the Indian community. Larry is spearheading the creation of a foundation in Utah which will centralize Native American interests in our Games. This will include proposals for licensed products.

As you know, only the Governor of the State of Utah and the Mayor of Salt Lake City make decisions regarding appointments to the Board of Trustees. However, our CEO Frank Joklik stated publicly during a Board meeting last April that the next appointment should be a Native American.

Thank you for your interest in the 2002 Olympics, and we appreciate your devotion to Native American issues.

Sincerely,


Shelley Thomas
Senior Vice President of Communications and Public Affairs

cc: G. Frank Joklik, SLOC President and CEO

THE WHITE HOUSE
WASHINGTON
January 18, 1999

MR. PRESIDENT:

OMB has signed-off on the
attached memo.

Phil Caplan

1-19-99

spur the very best results.

A. Financial Bonuses for High Performance

✓ Our proposal would establish an Education Excellence Fund to provide financial rewards to any state and any of the 100 largest urban school districts that make significant gains, sustained over three years, in raising student achievement across-the-board and reducing disparities in achievement based on race, ethnicity, and socioeconomic background. Directing this money to states reinforces the broad message of our ESEA proposal that they are responsible for the performance of their schools and must adopt policies that achieve results. Directing this money to large urban school districts (aside from being good politics for us) responds to the relative independence of these districts from state governments and to their recent efforts to make far-reaching education reforms.

States and cities would receive rewards if they met, for three consecutive years, improvement targets that the Secretary of Education had set for them. These targets primarily would measure state assessments in reading and math, though they also could take into account additional indicators of performance such as improvements in other academic subjects, drop-out rates, and student attendance. As noted previously, the targets would track both overall performance and success in closing opportunity gaps.

Under the proposal, each state and city receiving an award would have to distribute 90

THE PRESIDENT HAS SEEN
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17, 1999

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THE WHITE HOUSE
WASHINGTON

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January 17, 1999

MEMORANDUM FOR THE PRESIDENT

FROM: Bruce Reed
Mike Cohen

SUBJECT: ESEA Incentive Proposals

This memo describes proposals for (1) a financial bonus for states and school districts that have made significant progress in student achievement (both in producing overall gains and in closing demographic gaps), almost all of which will be passed on to their highest performing schools; and (2) a financial penalty -- in the form of a denial of administrative costs -- for school districts that fail to make adequate progress in student achievement. These proposals, developed at your direction, are meant to complement the ESEA proposals you have already approved to require states to (1) end social promotion; (2) identify and intervene in failing schools; (3) prevent the use of unqualified teachers; and (4) issue school report cards. The combination of the two sets of proposals will ensure that states put into place the set of education reform measures that recent studies show work, and then provide a set of financial incentives and disincentives to spur the very best results.

A. Financial Bonuses for High Performance

✓ Our proposal would establish an Education Excellence Fund to provide financial rewards to any state and any of the 100 largest urban school districts that make significant gains, sustained over three years, in raising student achievement across-the-board and reducing disparities in achievement based on race, ethnicity, and socioeconomic background. Directing this money to states reinforces the broad message of our ESEA proposal that they are responsible for the performance of their schools and must adopt policies that achieve results. Directing this money to large urban school districts (aside from being good politics for us) responds to the relative independence of these districts from state governments and to their recent efforts to make far-reaching education reforms.

States and cities would receive rewards if they met, for three consecutive years, improvement targets that the Secretary of Education had set for them. These targets primarily would measure state assessments in reading and math, though they also could take into account additional indicators of performance such as improvements in other academic subjects, drop-out rates, and student attendance. As noted previously, the targets would track both overall performance and success in closing opportunity gaps.

Under the proposal, each state and city receiving an award would have to distribute 90

percent of it to the schools most responsible for its performance results; the state or city could retain the remaining 10 percent of the award. States, cities, and schools could use the bonus funds for any activities geared toward continuing to improve student performance.

Our proposal would authorize the Excellence Fund at a level of one billion dollars over five years. This level of funding could support awards of about \$40,000 to about 5 percent of all public schools (4500 schools). We would provide the first awards three years after the passage of ESEA to allow the Secretary to establish improvement targets and determine whether a jurisdiction had met the targets for three years running.

B. Financial Penalties for Low Performance

Our proposal would impose an appropriate and credible financial penalty on school districts that fail to make gains in student achievement over three consecutive years. The penalty would equal half of the Title 1 funds provided to the district for administrative purposes (about 2.5 percent of total Title 1 funds). Prior to imposing the penalty, the Secretary would give the school district an opportunity to turn its performance around under a corrective action plan approved and supervised by the state. We believe that this level of penalty would motivate school districts, without endangering the educational opportunities of their students. We could put into place a similar set of performance penalties for states, but think that making this proposal would not be worth the political costs.

We do not believe we should impose financial penalties on individual schools, no matter how low-performing. Our proposal requires states, working with school districts, to take effective actions to turn around these schools (with \$200 million in your FY 2000 budget to support this effort). Initial action might include extensive teacher training, support to improve school discipline, and implementation of proven approaches to school reform, such as Reading Recovery or Success for All. If these efforts did not lead to improved student achievement, the state would have to take more drastic action, such as making wholesale changes in school staff or closing the school and reopening it as a charter school. We think that this approach to turning around low-performing schools is superior to withdrawing federal money, which would pose too great a danger of entrenching existing disparities and harming the most disadvantaged students.

* * * * *

If you approve, it might be appropriate to mention this proposal -- in particular, the part about performance bonuses -- in the State of the Union.

Approve  _____

Disapprove _____

EXECUTIVE OFFICE OF THE PRESIDENT
COUNCIL OF ECONOMIC ADVISERS
WASHINGTON, D.C. 20502

'99 JAN 20 AM 8:51

January 20, 1999

MEMORANDUM FOR WHITE HOUSE SENIOR STAFF

FROM: JEFFREY A. FRANKEL

96

25 copies

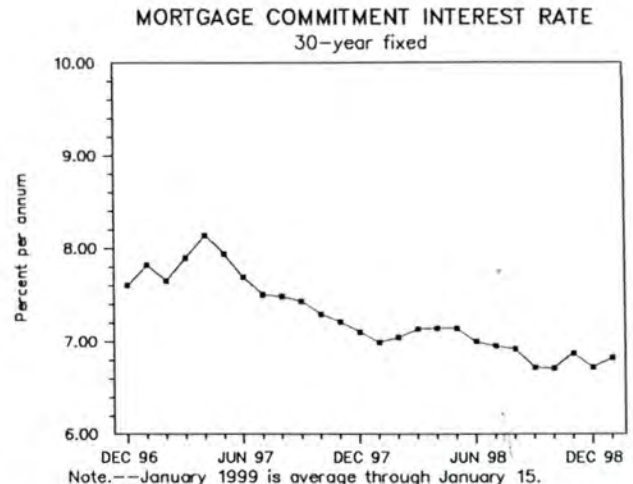
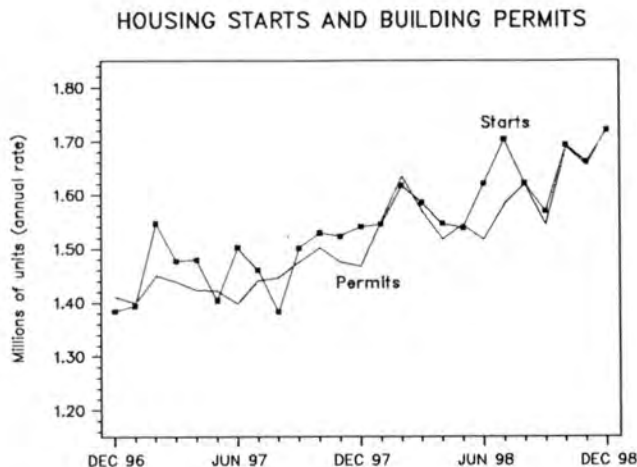
SUBJECT: December Housing Starts and Permits,
Department Release, Wednesday, 8:30

Housing starts increased 3 percent in December to 1.72 million units at an annual rate--above market expectations.

- All of the December increase was in the volatile multi-family component. Single-family starts were little changed.
- The pace of housing starts in 1998, at 1.62 million units, was the strongest since 1987.

Housing permits--a more stable and forward-looking measure of construction activity--increased 4 percent in December. The level of this series foreshadows strong housing starts next month.

Residential construction has increased substantially faster than GDP in each of the past four quarters, and the recent pattern of housing starts points to another such gain in the fourth quarter. The recent strength reflects large gains in real income as well as the general decline in mortgage interest rates over the past year and a half (chart at lower right). Longer-run models, however, suggest that housing starts are running above their demographic fundamentals.



2087

1-19-99

CORPORATION
FOR NATIONAL
SERVICE

1201 New York Avenue, NW
Washington, DC 20525
202-606-5000
www.nationalservice.org

✓

OFFICE OF THE CHIEF EXECUTIVE OFFICER

Please Deliver to: **Jennifer Palmieri**

Fax Number: (202) 456-6423

Phone Number:

From: **Harris Wofford**

Fax number: **(202) 208-4214** Phone Number: **(202) 606-5000 ext. 167**

We are transmitting a total of 4 page(s), including this cover page.

Please Note: The information contained in this facsimile message is privileged and confidential, and only for the use of the individual named above and others who have been specifically authorized to receive it. If you are not the intended recipient, you are hereby notified that any dissemination distribution, or coping of this communication is strictly prohibited. If you have received this communication in error, or if any problems occur with the transmission, please notify us at the telephone number above.

Message:

Thank you for your help getting this to the President with such short notice.

1-19-99

Send to Burkhardt
for response -

Yes ☒
No ☐

✓ Phil C

CORPORATION
FOR NATIONAL
SERVICE

Jan. 19, '99

Dear Mr. President,

Thank you for your words and work
last weekend. You reached a lot of people
who watched on TV. You were a lot better
than there, on Martin's Day, alongside NCCC/
AmeriCorps members.

Attached are some possible words
to use at the beginning or end of your
State of the Union. Forgive my timing.
I made the point, in a longer version (also
attached) at the Ebenezer Church King family
service yesterday in Atlanta. Our great
new Governor of Georgia thought they were
good words. The Biblical point
I think can be a winning watermark for
the days ahead.

With warmest respect,
Reverie



“The moments come to every man and nation to reflect deeply on those things we have done that we ought not to have done. But however painful and preoccupying that may be, it is our larger duty to lift this nation’s sights to those things we have left undone that we ought to do. That is the duty of the President of the United States on this annual address on the State of the Union.”

Harris Wofford
Ebenezer Baptist Church
January 18, 1999

It's altogether fitting and proper to celebrate Martin's words because they are some of the greatest words in American history. But he dedicated his life to the proposition that the word must be made flesh. Thirty-one years ago, from this pulpit, he said: "Everybody can be great. Because anybody can serve." He served – and he would be glad to know that all across America people are serving today, in his name -- making this day truly his day, not a day off, but a day of action, not a day of apathy, but a day of service.

In Washington the President and Vice President are working with young people to repair a home for senior citizens. In Philadelphia, ten thousand people are fanning out across the city to paint schools, clean neighborhoods and tutor children. And right here in Atlanta, the Reverend Bernice King and I will join with Hands on Atlanta AmeriCorps members and King Center staff in hands on in service to this community.

It is self-evident that this is the way the holiday should be observed. And I'm proud that our family of national service – some 40,000 AmeriCorps members and more than a million student and senior volunteers – are on the front lines, not just on the King Holiday, but everyday, living Martin's legacy by working together, across all the lines that divide us, to solve problems through citizen service.

Martin gave us the watchwords. Standing on the steps of the Lincoln Memorial, in delivering his dream, he said, "We have come to this hallowed spot to remind America of the fierce urgency of now." With that fierce urgency he stated our mission: "Now is the time to open the doors of opportunity for all of God's children.

We need to turn to that mission now. We need to turn away from this last year's surreal preoccupation sins of commission to real action to make up for our national sins of omission. And the greatest of these sins of omission is America's failure to carry on the mission Martin gave us with the fierce urgency of now.

Forgive us Martin – for the those lost years since you were taken from us – those lost years when we did not climb the further harder mountains you were pointing to. Forgive us Lord – and forgive us Martin – not only for those things that we have done that we ought not to have done. Forgive us, above all, for those things that we have left undone that we ought to have done. And give us the heart full of grace and the soul generated by love to resume the climb to the mountain top – to make Martin's dream, which is the American Dream – our dream.

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THE WHITE HOUSE
WASHINGTON

Send me with
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for photo

THE PRESIDENT HAS SEEN

1-19-99

Dear Mr. President -

As you probably know, I am leaving the White House in another part of The that I will have my new daughter, Frances. After you have seen, we will send original to Burkhardt -

Thank you for me the opportunity of my best memories are the simplest: history of furniture in brilliantly hatched pre-selecting Barbara Boxes, hearts games on AFI, and the kind and generous way you treated me when I was big-as-house pregnant with Frances. You have been a great President and boss.

I am honored to continue serving you in my new job with Rodney Slater as general counsel at Federal Highway. Even more, I look forward to motherhood and following in your bright paternal footsteps.

Thank you for everything. I support you in every way.

Karen Skilton

1. CC mm
not
2. 5/11/99
THE WHITE HOUSE
WASHINGTON

Send me with
big letter
for photo

THE PRESIDENT HAS SEEN

1-19-99

Dear Mr. President -

As you probably know, I am leaving the White House to serve you in another part of The Administration so that I will have more time with my new daughter, Frances May.

Thank you so much for giving me the opportunity of a life time. Some of my best memories at the White House are the simplest: your describing the history of furniture in the residence, your brilliantly hatched political strategy for re-electing Barbara Boxer, hearts games on AFI, and the kind and generous way you treated me when I was big-as-house pregnant with Frances. You have been a great President and boss.

I am honored to continue serving you in my new job with Rodney Slater as general counsel at Federal Highway. Even more, I look forward to motherhood and following in your bright paternal footsteps. Thank you for everything. I support you in every way.

Karen Skilton