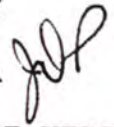


THE WHITE HOUSE

WASHINGTON

February 9, 1994

MEMORANDUM FOR MACK McLARTY

FROM: JOHN PODESTA 
SUBJECT: SCHEDULING OF MEETINGS

Here is where I think we ended up at the end of our meeting:

- (1) Senior Staff Meeting would be held on Monday, Wednesday and Friday only. The meeting manifest would be as it is currently. We went back and forth on the start time but after talking to Paul, I thought that you had concluded that 7:45 a.m. worked best.
- (2) Assuming a 7:45 a.m. Senior Staff Meeting, the Strategy Group would meet at 8:25 a.m. Monday, Wednesday, Thursday, and Friday. The meeting manifest is attached.
- (3) A Policy Meeting would be held every Tuesday at 8:00 for an hour. The substance would focus on longer term updates and planning. To keep the focus on the longer term, an agenda would be circulated the night before. Given the overlap with the Strategy Meeting manifest, the meeting would substitute for the Strategy Meeting by including a quick wrap up of what's happening that day at the end of the meeting. Meeting manifest attached.
- (4) A Political Meeting would be held once a week, in the evening, outside the White House. Meeting manifest attached.
- (5) A biweekly Saturday Morning Meeting will focus on planning the next 90 days. Focus will be on the schedules of the President, Vice President and First Lady and the roll out of White House initiatives and successes, but will also include discussion and sequencing of high profile Cabinet initiatives. Meeting manifest attached. We left open the question of whether to bifurcate the meeting and have a longer session with policy people included, or whether to add Rubin, Rasco and Lake or Berger to the planning session.

Attachment

SENIOR STAFF

As currently comprised

STRATEGY MEETING

Mack McLarty
Phil Lader
Harold Ickes
Mark Gearan
David Gergen
Patrick Griffin
Tony Lake/Sandy Berger
Bruce Lindsey
Leon Panetta
John Podesta
Ricki Seidman
George Stephanopoulos
Carol Rasco
Bob Rubin
Jack Quinn
Maggie Williams
Christine Varney

POLITICAL MEETING

Mack McLarty
Harold Ickes
Joan Baggett
Pat Griffin
Marcia Hale
Alexis Herman
George Stephanopoulos
Bruce Lindsey
Maggie Williams
David Dreyer
David Wilhelm
Outside Consultants
Rahm Emanuel ?

SATURDAY MEETING

Mack McLarty
Phil Lader
Mark Gearan
David Gergen
Pat Griffin
Harold Ickes
Leon Panetta
John Podesta
Jack Quinn
Ricki Seidman
George Stephanopoulos
Maggie Williams
David Dreyer

Bob Rubin ?
Carol Rasco ?
Tony Lake/Sandy Berger ?
Rahm Emanuel ?

POLICY MEETING

Phil Lader
Harold Ickes
David Gergen
George Stephanopoulos
Bob Rubin
Bruce Lindsey
Carol Rasco
Tony Lake/Sandy Berger
Katie McGinty
Ira Magaziner
John Podesta
Pat Griffin
Leon Panetta
Jack Gibbons
Lee Brown
Christine Varney
Kristine Gebbie
Greg Simon

Bob Boorstin ?
Michael Waldman ?

THE WHITE HOUSE

WASHINGTON

February 2, 1994

CLOSE HOLD

MEMORANDUM FOR MACK McLARTY

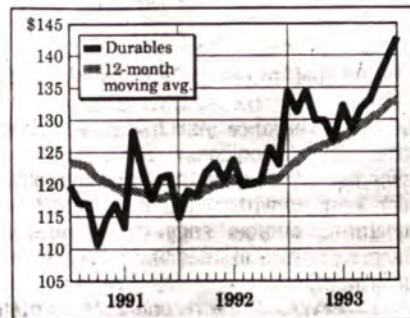
FROM: JOHN PODESTA *JP*
SUBJECT: MEETING SCHEDULE

I have reviewed the Lukensmeyer/Lader memos and offer the following thoughts:

- (1) I think this is a 55/45 call, one way or the other, but I'm inclined to think that the senior staff meeting should come first at 7:45 a.m., with the strategy meeting scheduled for 8:15 a.m.
- (2) The strategy meeting manifest is large, but it's hard to shorten it by more than one or two; you'll probably end up on most days with 10 or 12.
- (3) I would add George and Bruce to the political meeting manifest; they'll end up playing a role there.
- (4) I think you should chair the Saturday meeting and the focus should be on White House scheduling rather than POTUS scheduling. We tend to spend too much time worrying about whether the President is going to Pittsburgh or Philadelphia and too little time developing plans for rolling out a new export policy or how we're going to handle grazing fees in this Congress.
- (5) I think one-half hour a week for a policy group meeting is insufficient. This should be a key meeting for long-term planning. I liked your original idea of a longer Saturday meeting with two components -- one with the smaller group currently identified and an expanded session with the policy shops. Whether you utilize the Saturday or Tuesday time slot, if it is going to be a brief session, I would recommend precirculating the agenda items that you wish to discuss at the policy meeting.

Durable Goods

In billions of dollars



NEW ORDERS RECEIVED by manufacturers of durable goods rose in December to a seasonally adjusted \$142.78 billion from a revised \$139.69 billion a month earlier, the Commerce Department reports. (Article on page A2.)

Forget Cars, Sports Or Sex: Guys Today Want to Talk PCs

And Brag About Them, Too; Question: Will Big Cache Help Get a Megawoman?

By CHRISTINA DUFF and KEN WELLS
Staff Reporters of THE WALL STREET JOURNAL

Kofi Amoah loves to converse on the subject but he understands the law of the digital jungle. He defers a question to a friend across the table in a New York bar where they are unwinding. "Talk to him," he says. "He's got a bigger hard drive."

A seat away, Terry Donofrio and his pal Rich DeLio are exploring the same terrain. They compare measurements.

"You've one-upped me," says Mr. DeLio, concluding that Mr. Donofrio's 20-inch monster — a computer monitor — is bigger than his.

Of Bytes and Men

If computer mastery has proved genderless, computer talk is largely guy talk, having in some quarters supplanted cars, sports and sex as the subject of choice around the water cooler, and at the bar. The lingo is overtly masculine—and sometimes outright macho. It's a discourse surging with boasts and bravado — the more megabytes; the more RAM; the bigger the hard drive; the more speed; the more a PC costs, the better.

Indeed, male esteem used to be tied up in cars and "sexual prowess," muses Fred Hoar, president of a computer consulting concern in California's Silicon Valley. But these days, among a burgeoning class of

Washington Wire

A Special Weekly Report From
The Wall Street Journal's
Capital Bureau

FACTIONS JOCKEY in the White House for Clinton's attention.

With no one in charge of coordinating the overall strategy, each issue has its own champion battling for time. Among the top aides, Stephanopoulos focuses on health; Gergen takes on crime and, to a rising degree, welfare. Endless meetings are under way to parse the best "sequencing" and presidential time allocation.

Health-care people expect the president to do one or two health events each week through March; Mrs. Clinton also will travel widely to stump for the plan. But the president also shows a rising interest in crime as a political issue. And with the additional need to fashion a welfare proposal, starting next month, expect other issues — most notably Gore's reinventing-government initiative — to fall from view.

The White House also will tread lightly on foreign affairs — due in part to the disarray in the foreign-policy team.

CLINTON'S AGENDA poses logistical problems for finance and tax committees.

After pressuring Clinton to move faster on welfare, Senate Finance Chairman Moynihan schedules health hearings that could run into late April. Despite Clinton's promise of a welfare proposal this spring, Moynihan "is hugely skeptical the administration is going to send him a bill," says GOP Sen. Wallop.

Moynihan himself privately reminds members of Gore's remark that "spring" technically runs to mid-June. Meanwhile, with health care first priority for the House leadership, the White House considers pushing portions of the welfare bill through the panels that act early on health, particularly the House Labor Committee.

SUPPLY-SIDERS SCRAMBLE to explain away the economy's strength.

Predictions that Clinton's tax increases would strangle the recovery in its cradle seem unfounded; mainstream economists issue increasingly optimistic forecasts. But supply-siders insist Clinton has just been lucky so far and that doom is just around the corner, perhaps as soon as later this year.

Clinton's tax increase is "a corrosive, longer-term effect on investment and production," says former Reagan economist Lawrence Kudlow. "We will see over time a wet blanket over the supply side of the economy." The Hudson Institute's Alan Reynolds says declines in long-term interest rates are buoying the economy — but he credits weak economies abroad, not Clinton's deficit-reduction effort.

Bombs Away

Weapons Merchants
Are Going Great Guns
In Post-Cold War Era

U.S. Becomes Pushy Seller,
Competing With Russia
By Targeting Third World

Worries Over Proliferation

By JEFF COLE and SARAH LUBMAN
Staff Reporters of THE WALL STREET JOURNAL

In the global arms business, conventional wisdom is being stood on its head.

For decades, the U.S. had been reluctant to spread its best armaments over the globe. But since the end of the Cold War, even as Washington urges others to show restraint in the name of global security, the U.S. has become the world's pushiest arms merchant. From Southeast Asia to Switzerland and across the Mideast, Americans have unleashed a barrage of weapons exports, largely to prop up the declining domestic defense industry and keep aerospace industry employment from slipping even more rapidly.

Take the case of Malaysia, which just completed a deal for eight sophisticated jet fighters made by McDonnell Douglas

McDonnell's Israeli Order

Winning a hotly contested order — and dealing a blow to Lockheed — McDonnell Douglas will sell 20 F-15 fighters to Israel for \$2 billion. Article on page A3.

Corp.: In December 1992, while returning to Kuala Lumpur after a tour of the aircraft carrier USS Kitty Hawk, Defense Minister Datuk Mohamed Najib Abdul Razak told U.S. Ambassador John Wolf that the Southeast Asian nation would order \$660 million of Russian MiG-29R fighters. Malaysia would have bought American, he explained, but "you probably wouldn't be prepared to release your high-tech aircraft."

Alerted by the ambassador, top U.S. government and corporate officials sprang into action. And in a matter of months they persuaded Malaysia to augment the Russian purchase with the F/A-18 attack jets.

The Malaysian deal is just one in a surge of Third World purchases of U.S. arms, according to figures from Congressional Research Service. American sales accounted for 57% of the \$23.9 billion of weapons that developing nations ordered in 1992. In 1987 — when total Third World

DETERMINED TO BE AN ADMINISTRATIVE

MARKING INITIALS: M DATE: 2/15/94
2015-0662-5

1121

CONFIDENTIAL MEMORANDUM FOR MACK McLARTY

January 24, 1994

FROM: CAROLYN J. LUKENSMAYER

RE: Revised schedule of regular White House meetings

Mack,

This memo is updated to incorporate changes from Phil. I am checking with Harold to see if he wants any health care meetings added to this memo.

Phil suggested a memorandum from you to the White House senior staff. The attached reflects that suggestion.

January 24, 1994

DRAFT

RE: REVISED SCHEDULE OF REGULAR WHITE HOUSE MEETINGS

Purpose: Heads-up for the day

Chair: McLarty

Purpose: Decision-making to set White House direction

Participants:

Christine Var

Chair: Lader

Purpose: Communication/all speaking same message on key issues

Note: It is essential that ALL participants of the 7:45 meeting attend the 8:30 meeting.

Participants: Given the history of these meetings, to maintain esprit de corps, we believe that the same people should continue to attend.

Assistants to President hold meetings with own staff groups

Purpose: Ensure whole White House is communicating the same message on key policies and issues.

Tues 8:30 - 9:00am Policy Group Meeting Chair: Lader/McLarty
Purpose: Co-ordinating overall policy development
Identify areas that need integration.
Participants: Patrick Griffin
Tony Lake
Katie McGinty
Leon Panetta
Carol Rasco
Bob Rubin
Other key people invited as appropriate.

Thurs 8:30 - 9:00am Heads of Political Units, DNC & Chair: Ickes
consultants meet as needed
Purpose: Set strategic direction.
Identify areas that need integration.
Participants: Joan Baggett
Patrick Griffin
Marcia Hale
Alexis Herman
David Wilhelm
Outside consultants

2nd and 4th
Mon 4:00 - 5:00pm Deputies' Meeting Chair: Lader
Purpose: Communication and issue identification
Participants: Harold Ickes
Rick Allen
Melinda Bates
Sandy Berger
Susan Brophy
Bill Burton
Lisa Caputo
Bo Cutter
Jim Dorskind
David Dryer
Jeff Eller
John Emerson
Bill Galston
Jodi Greenstone
Carolyn Haber
John Hart
Steve Hilton
Skip Johns
Arthur Jones
Joel Klein
Art Lawrence

Carolyn Lukensmeyer
Keith Mason
Doris Matsui
Ricia McMahon
Lorraine Miller
Tom O'Donnell
Jan Piercy
Bruce Reed
Steve Ricchetti
Paul Richard
Alice Rivlin
Marsha Scott
Brooke Shearer
Steve Silverman
Gene Sperling
Todd Stern
Ann Stock
David Strauss
Patsy Thommason
Paul Toback
Isabelle Tapia
Joe Velasquez
Melanne Verveer
Cathy Zoi

1st and 3rd

Mon 4:00 - 5:00pm To be used by smaller groups of deputies for problem-solving sessions.

2nd and 4th

Sat 10:45am - 12pm POTUS Scheduling Meeting Chair: Lader
Purpose: Set strategy for POTUS 30-60-90 day scheduling; propose & consider specific events; and coordinate mid-term POTUS, VPOTUS, and FLOTUS schedules.

Participants: David Dryer *Phil Lader*
Mark Gearan
David Gergen
Harold Ickes
John Podesta
Jack Quinn
Ricki Seidman
George Stephanopolous
Maggie Williams

MAIL?
(P)

MEMORANDUM FOR MACK McLARTY
CAROLYN LUKENSMEYER
PAUL TOBACK

January 20, 1994

FROM: Phil Lader *Phil*

RE: **Revised Regular White House Meetings**

Let me (1) urge that a Memo from Mack, adapted from Carolyn's January 15th Memo on this subject, be promptly sent to all the proposed meeting participants so that the "new routine" can begin next week, and

(2) suggest that the following additional meeting be added to the list in that Memo:

POTUS Schedule Planning (Every other Saturday, 10:45 a.m., unless time revised to follow the President's Radio Message, beginning January 29th)

Purpose: Set strategy for POTUS 30-60-90 day scheduling; propose & consider specific events and activities; and coordinate mid-term POTUS, VPOTUS & FLOTUS schedules

Participants:

David Dreyer
Mark Gearan
David Gergen
Harold Ickes
Phil Lader, Chair
John Podesta
Jack Quinn
Ricki Seidman
George Stephanopolous
Maggie Williams

DETERMINED TO BE AN ADMINISTRATIVE

MARKING INITIALS: ML DATE: 2/15/19

2018-0612-5

~~CONFIDENTIAL~~ MEMORANDUM FOR MACK McLARTY
PHIL LADER
HAROLD ICKES

January 15, 1994

FROM: CAROLYN J. LUKENSMEYER

RE: Regular White House meetings

Phil, Harold, and I have met and reviewed the White House meeting schedule. The following represents a consensus recommendation for your review. We are ready to implement it as soon as you direct us to do so. It should begin no later than the week of January 31, 1994.

DAILY 7:30 - 7:45am Mack/Phil/Harold
Purpose: Heads-up for the day

DAILY 7:45 - 8:25am Chief of Staff Strategy Group Chair: McLarty
Purpose: Decision-making to set White House direction
Participants: Phil Lader
Harold Ickes
David Gergen
Patrick Griffin
Tony Lake
Bruce Lindsay
Carolyn Lukensmeyer
Leon Panetta
John Podesta
Ricki Seidman
George Stephanopoulos
Carol Rasco
Bob Rubin
Jack Quinn
Maggie Williams
Christine Varney

MWF 8:30 - 9:00am Senior Staff Meeting Chair: Lader
Purpose: Communication/all speaking same message on key issues
Note: It is essential that ALL participants of the 7:45 meeting attend the 8:30 meeting.
Participants: Given the history of these meetings, to maintain esprit de corps, we believe that the same people should continue to attend.

MWF ~~8:30-9:00am~~ ^{9:00-9:30}

Assistants to President hold meetings with own staff groups
Purpose: Ensure whole White House is communicating the same message on key policies and issues.

Tues 8:30 - 9:00am

Policy Group Meeting Chair: Lader/McLarty
Purpose: Co-ordinating overall policy development
Identify areas that need integration.
Participants: Patrick Griffin
Tony Lake
Katie McGinty
Leon Panetta
Carol Rasco
Bob Rubin
Other key people invited as appropriate.

Thurs 8:30 - 9:00am

Heads of Political Units, DNC & Chair: Ickes
consultants meet as needed
Purpose: Set strategic direction.
Identify areas that need integration.
Participants: Joan Baggett
Patrick Griffin
Marcia Hale
Alexis Herman
David Wilhelm
Outside consultants

Thurs 8:30 - 9:00am

Heads of key White House operating units Chair: Lader
Purpose: Decisions on operating issues.
Insure integration of key White House events.
Participants: Rich Miller
Ann Stock
David Watkins
Military Liaison
Correspondence
Phones
Additional members to be identified

2nd and 4th

Mon 4:00 - 5:00pm

Deputies' Meeting Chair: Lader
Purpose: Communication and issue identification
Participants: Harold Ickes
Rick Allen
Melinda Bates
Sandy Berger
Susan Brophy

Bill Burton
Lisa Caputo
Bo Cutter
Jim Dorskind
David Dryer
Jeff Eller
John Emerson
Bill Galston
Jodi Greenstone
Carolyn Haber
John Hart
Steve Hilton
Skip Johns
Arthur Jones
Joel Klein
Art Lawrence
Carolyn Lukensmeyer
Keith Mason
Doris Matsui
Ricia McMahon
Lorraine Miller
Tom O'Donnell
Jan Piercy
Bruce Reed
Steve Ricchetti
Paul Richard
Alice Rivlin
Marsha Scott
Brooke Shearer
Steve Silverman
Gene Sperling
Todd Stern
Ann Stock
David Strauss
Patsy Thommason
Paul Toback
Isabelle Tapia
Joe Velasquez
Melanne Verveer
Cathy Zoi

1st and 3rd

Mon 4:00 - 5:00pm

To be used by smaller groups of deputies for problem-solving sessions.

MONDAY

7:30	Mack/Phil/Harold
7:45	Chief of Staff's Strategy Meeting
8:30	Senior staff meeting (Roosevelt Room)
9:00	Individual units' staff meetings
4:00	Deputies meeting (Roosevelt Room) 2nd and 4th weeks: full group 1st and 3rd weeks: small problem-solving groups

TUESDAY

7:30	Mack/Phil/Harold
7:45	Chief of Staff's Strategy Meeting
8:30	Policy Group Meeting

WEDNESDAY

7:30	Mack/Phil/Harold
7:45	Chief of Staff's Strategy Meeting
8:30	Senior staff meeting (Roosevelt Room)
9:00	Individual units' staff meetings

THURSDAY

7:30	Mack/Phil/Harold
7:45	Chief of Staff's Strategy Meeting
8:30	Political unit heads meet
8:30	White House operating unit-heads meet

FRIDAY

7:30	Mack/Phil/Harold
7:45	Chief of Staff's Strategy Meeting
8:30	Senior staff meeting (Roosevelt Room)
9:00	Individual units' staff meetings

MGMT COMM MTG
2/16/94

1. **Health Care** - Ways and Means Meetings
- Seniors Strategy
2. **Crime** - Heymann
Black Caucus
Jobs
Prevention Component
Violence Initiative
3. **Goals 2000** - Role of the President
4. **Balanced Budget Amendment**
5. **Export Administration Reauthorization** -
High Tech Community Reaction to Latest Initiatives
6. **AFL-CIO Winter Meeting**
7. **LEGISLATIVE AGENDA**

EPA Cabinet Bill
Telecommunications
Campaign/Lobby Reform
Superfund
OSHA Reform
Worker Training/Unemployment Reform
8. **Nominations**
9. **Japanese Sanctions**
10. **North Korea**

MGMT COMM MTG
2/16/94

Superior
← H H →

1. **Health Care** - Ways and Means Meetings
- Seniors Strategy

ANA request for meeting

Buy out strategy
for conference

Phuc to lobby
Republican conference

2. **Crime** - Heymann
Black Caucus
Jobs
Prevention Component
Violence Initiative

Deputy Secs.

Welfare rollout -

Bruce doesn't think
putting a left proposal
out.

3. **Goals 2000** - Role of the President

4. **Balanced Budget Amendment**

5. **Export Administration Reauthorization** -
High Tech Community Reaction to Latest Initiatives

Goals 2000 → get memo
last
night
or this morning

6. **AFL-CIO Winter Meeting**

④ Am. Council on Education
⑤

7. **LEGISLATIVE AGENDA**

EPA Cabinet Bill
Telecommunications
Campaign/Lobby Reform
Superfund
OSHA Reform
Worker Training/Unemployment Reform

11:30

growing / meeting

8. **Nominations**

9. **Japanese Sanctions**

10. **North Korea**

MGMT COMM MTG
2/14/94

1. Health Care

2. Goals 2000 - Role of the President

3. Crime - House Strategy/Timing }

4. Japanese Sanctions]

{ 5. CEA Report of the President - Roll Out

6. Welfare Reform - Reaction to Weekend Stories

7. OMB High Risk List

8. Export Administration Reauthorization

9. Kerrey Commission Follow Up - Staffing

10. Earthquake Response

11. AFL-CIO Winter Meeting

12. Legislative Agenda - EPA Cabinet Bill
Telecommunications
Campaign/Lobby Reform
Superfund
OSHA Reform
Worker Training/Unemployment Reform

13. Nominations - DOD
State - Strobe Talbot
Justice
NLRB
Federal Reserve

14. Bosnia

George
Stenholm - Jan
Speaker on B.B. Amend.

McLurdy / Stenholm

MATSU:

How Health care hostage to
melting

Geo go see Miller's breakfast
meeting
crime grants 3rd round

Perry stretchout
base closing process

hook
file

MGMT COMM MTG
2/7/94

file

1. Health Care
2. Goals 2000
School to work / Supplemental] pop it out
3. Crime - House Strategy *→ people at flying over*
- Release of Drug Strategy *crash to go out*
4. Budget/CEA Report of the President *constituents*
Roll Out *rebellion first debate on what we proposed*
5. EPA Cabinet Bill
6. Kerrey Follow Up - Naming of Members
7. Welfare Reform
8. Hosakawa Meeting
9. Earthquake Response
10. Legislative Agenda - Telecommunicating
Campaign/Lobby Reform
Superfund
OSHA Reform
Worker Training/Unemployment Reform
11. Nominations - DOD
State
Justice
NLRB
Federal Reserve

MGMT COMM MTG
2/8/94

1. **Health Care** - GAO Reaction
2. **Goals 2000** - Role of the President
3. **Crime** - House Strategy
- Release of Drug Strategy
4. **Budget/CEA Report of the President**
Roll Out
5. **Supplemental**
6. **EPA Cabinet Bill**
7. **Kerrey Follow Up** - Naming of Members
8. **Welfare Reform**
9. **Hosakawa Meeting**
10. **Earthquake Response**
11. **Macedonia**
12. **Legislative Agenda** - Telecommunicating
Campaign/Lobby Reform
Superfund
OSHA Reform
Worker Training/Unemployment Reform
13. **Nominations** - DOD
State - Strobe Talbot
- Lawrence Cloture
Justice
NLRB
Federal Reserve

Lawrence

Reauthorization oversight
march markup

→ Fields ~~Ex~~ C → SEE

Cox
Lungstone } → contracts
Schwarzbacher }

Hudson + G → B.S.

→ bor. ops get some documents

→ Res. of ing. Judiciary

→ floor 1: animals

Riegle → hearing on 23rd / 24th

majority to refuse hearing *

Chair meeting → no resist on hearings

→ discourage hearings

MGMT COMM MTG
2/4/94

5:15

file

1. Vietnam

2. Health Care - Nam Meeting
Weekend Shows

3. Goals 2000

4. Crime - Leadership Meeting
- House Strategy
- Violence
- Jobs

→ Comm. on immigration reform
→ (P) release report Sept.
Meisner / Donzella strong
Eno included in T.F.

5. Budget/CEA Report of the President
Roll Out

6. Kerrey Follow Up - Naming of Members

7. Welfare Reform -

meeting, w. agreement
certain things off the table
need to make some changes in business
more focus on jobs

8. Hosakawa Meeting

9. Legislative Agenda - Telecommunications

Campaign/Lobby Reform

EPA/Cabinet

Superfund

OSHA Reform

Worker Training/Unemployment Reform

Pat + Jack will develop

10. Nominations - DOD
State
Justice
NLRB
Federal Reserve

11. Expiration of Emergency Unemployment Benefits (P)

→ Supplemental (P)

Drugs
see / rose talk
daily
Lee Mexico
water
Burke/Catano
meeting
(P) wants
meeting with
networks
media event

MGMT COMM MTG
2/2/94

file

1. **Budget/CEA Report of the President**
Roll Out
2. **Vietnam** - Timing
- Meeting with Families
3. **Health Care** - BRT/Medicaid Abortion
4. **Crime** - Leadership Meeting
- House Strategy
- Violence
- JWS #
5. **Welfare Reform**
6. **Kerrey Follow Up** - Naming of Members
7. **Hosakawa Meeting**
8. **Legislative Agenda** - Telecommunicating
Campaign/Lobby Reform
Goals 2000
EPA/Cabinet
Superfund
OSHA Reform
Worker Training/Unemployment Reform
9. **Nominations** - DOD
State
Justice
NLRB
10. **Ron Brown**

Vietnam

2/2/94

- Str. is radio address? Thres. young leader
- Guber feels very strongly that he must do it.
- Int. calls / meet. with
- 5 groups → Str. / FKI
- 10:00 /

- BAS Roszkowski Winters / Prudential Cooper Brown not appropriate starting point to gratuitously endorse
Fred Smith / Gorman will work ~~with~~ to derail it
antipathy towards our plan / antipathy towards our process

④ Cooper Brown
divided vote — will be dissats

⑤ delivery room work it out at 4:00

CRD?

→ abortion — 4:30 meeting

→ long process

- Superfund 11:00 / contravene call this morning & 8:30 meeting
EAT want to kill then want to get to
ways means

→ Safe Home /

→ crime strategy →

→ welfare training →
Then coming back

→ First water week

→ Waldman / Gorman → education writers

→ drops Riley meeting

→ Hosokawa 11:00

→ communication person

→ GATT Dantark relative movement
Solaris

→ Budget — CEO letter

MGMT COMM MTG
2/2/94

1. **Budget/CEA Report of the President**
Roll Out
2. **Vietnam** - Timing
- Meeting with Families
3. **Health Care** - BRT/Medicaid Abortion
4. **Crime** - Leadership Meeting
- House Strategy
- Violence
- Jobs ~~A~~
5. **Welfare Reform**
6. **Kerrey Follow Up** - Naming of Members
7. **Hosakawa Meeting**
8. **Legislative Agenda** - Telecommunicating
Campaign/Lobby Reform
Goals 2000
EPA/Cabinet
Superfund
OSHA Reform
Worker Training/Unemployment Reform
9. **Nominations** - DOD
State
Justice
NLRB
10. **Ron Brown**

Disunity *

politics → collide
these issues

BAA - ^{Robbitt} good handle

MGMT COMM MTG
2/3/94

file

1. **Vietnam** - Timing
- Meeting with Families → Saturday → Zimmelt
→ Westmoreland
→ F.R. Def. Dept.
→ Families
→ talking points
2. **Health Care** - BRT Fallout → China [erased]
new
3. **Goals 2000** → new change → scorekeeping w CBO
4. **Crime** - Leadership Meeting → operations safehouse → Friday
- House Strategy →
- Violence
- Jobs
5. **Budget/CEA Report of the President**
Roll Out
6. **Kerrey Follow Up** - Naming of Members
7. **Welfare Reform**
8. **Hosakawa Meeting**
9. **Legislative Agenda** - Telecommunicating
Campaign/Lobby Reform
EPA/Cabinet
Superfund
OSHA Reform
Worker Training/Unemployment Reform
10. **Nominations** - DOD
State
Justice
NLRB
Federal Reserve
11. **Expiration of Emergency Unemployment Benefits**
12. **Encryption Announcement**

file

MGMT COMM MTG
1/3/94

1. **FY 95 Budget** - Follow Up (tinkering w/numbers?)
Economic Report LEON
Budget summary
document / jobs piece
2. **Nuclear Testing** - Authority
Monday Meeting was for stay on track
WPR investments
3. **State of the Union** - Preparation note
economy generally getting better
should we get back on domestic agenda
4. **Health Care** business community bring in
health care
5. **Inman Nomination** (3 mks) get a number of addresses
for
6. **NATO/Russia Trip**
7. **Crime** - Conference Committee
Gun Initiative
Drug Strategy/ONDCP/Elders
8. **GATT Uruguay Round**
9. **Welfare Reform**
10. **Kerrey Follow Up** - Naming of Members
11. **NAFTA** - Follow Up/Business Community
12. **Legislative Agenda** - Campaign/Lobby Reform
Goals 2000
EPA/Cabinet
Superfund
OSHA Reform
Worker Training/Unemployment Reform
13. **Nominations**

file
is not
meeting notes

→ recession bill won't be taken up

→ Leon would build recessions into supplemental

→ part of budget submission

→ Kerrey → ^{for the} spending reductions make sense
→ 15 bipartisan cosponsors
→ ~~facing~~ medicine cuts at odds w/ (P)
news test Pat B
15 bipartisan people prepared to
take the heat

Robb are we doing any good
would you like to work something out
→ or do you want to go away
→ do we want more deficit
reduction

⊕ make
not in full agreement
but not at loggerheads
→ can it fit make it compatible
→ will give a full answer

⊕ Crime bill → \$21 billion to spend
got to take it up
⊕ Full page add to vote against

* Always strategy on deficit reduction
post 93

(*)

(*) Robb absolute frustration
If he doesn't want it

↳ early Jan.

(*) pre Xmas

↳ political cover / not serious
getting angry at why it can't be done

⇒ deficit reduction
beginning NPE / revision

base packages come to floor will be of
entitlements

↳ health care > savings from 95 budget

Powell use health care savings /

reduce caps bipartisan group (*)

Democratic majorities > House / Senate
group offers coming at the deficit from middle

Dawson / Borew
entitlements →

Bradley
Dawson
Borew

↳ reconciliation
can't avoid it

→ Insurgency
thinks he can win cutting spending

Not credible unless dealt with entitlements

1994 → late

doesn't preclude doing it

confidence

How much deficit reduction is demonstrable
within 5 years of passage

How do you accomplish this



Key is color's

⊗ budget reconciliation ⊗
⊗ 95 caps 252,000

Brady

crime

campaign →

1/15

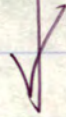
House bill →

vs.

letter

Sabo -

250,000



 Non-inventions

MGMT COMM MTG
12/10/93

1. FY 95 Budget → Das

2. GATT Uruguay Round

3. Kirkland Meeting - Agenda
OSHA Reform

4. December Entitlements Conference

5. Health Care

6. Crime) - Conference Committee
Violence Follow Up
Gun Initiative
Drug Strategy/ONDCP/Elders

7. Welfare Reform → Bruce
Canal

8. Kerrey Follow Up

9. Legislative Accomplishments

10. NAFTA - Further Follow Up

11. Legislative Agenda - Campaign/Lobby Reform
Goals 2000
EPA/Cabinet
Superfund

12. Nominations

13. Ethanol

HUD - 10th agency today 9 agencies

301 sacrificed + 1 billion
301/dumping fast track without

expiries
less than perfect choice

Lave Kirkland

partnership Council

E.O. / Treasury balking
phil's in charge

Tin Burke

Lee needs to be
there

Calese needs
to get
in
with him needs
to get in

Dec. 21st
abstract
condoms
CDC
HAS

Tues
GATT

Card
not
appointing
anyone
to run
this
pricing
for P
and
wondering
event
get all
over
it

file

MGMT COMM MTG
12/6/93

1. **FY 95 Budget** → *Leon*
commerce today
Energy + probably by tomorrow / appropriately brief
2. **GATT Uruguay Round** - Gonzales Meeting *Ritus completely briefed to maybe / maybe not / briefing*
3. **Kerrey Follow Up**
Leon / 11:00 meeting with Kerrey / (auto) to
4. **Health Care**
wo Senate names to primary
Ray 100 billion deficit in 98
predicted
4 or 5 clusters of support; don't think will come together soon
5. **Crime Bill** - **Violence Follow Up** - ~~Reno Meeting~~
down pay Rockefeller meeting
DLC now combat zone
Drug Strategy/ONDCP
6. **Welfare Reform**
mandatory sentence report /
wendell Prins 150 million
7. **Ethanol**
doing funding call to Petaluma
mechanism
8. **Legislative Accomplishments** - **Public Affairs Strategy**
Reich Jobs Speech
9. **NAFTA** - **Signing**
Labor Strategy
10. **Legislative Agenda** - **Campaign/Lobby Reform**
Goals 2000
EPA/Cabinet
Superfund
OSHA Reform
11. **Nominations** - **Recess Appointments**
Gould
Halperin
Payton
RTC
Avell Fed Reserve
12. **December Entitlements Conference**

MGMT COMM MTG
12/7/93

1. **FY 95 Budget**
2. **GATT Uruguay Round** *where are we off NAFTA signing
dumping / dispute resolution / dumping text*
3. **Kerrey Follow Up - Panetta Meeting Report** *unacceptable to
expiration of 15th*
4. **Health Care - AMA
DLC
Structure** *Barack Kerrey
meeting; we don't have Dole
news; we don't have Michael
news; no give or the reelection
issue*
*→ how 4 care off universal
coverage - wage freeze - in scope*
5. **Crime Conference Committee - Violence Follow Up
Drug Strategy/ONDCP**
6. **Welfare Reform**
7. **Legislative Accomplishments - Reich Jobs Speech
(Mack did you talk to Reich)**
8. **NAFTA - Signing
Labor Strategy**
9. **Legislative Agenda - Campaign/Lobby Reform
Goals 2000
EPA/Cabinet
Superfund
OSHA Reform**
10. **Nominations**
11. **December Entitlements Conference**
12. **Ethanol**

MGMT COMM MTG
12/2/93

1. FY 95 Budget ① Leaks & confidentiality / 40 people in the room
② Howard Row + Bob not at table 2 people from Texas
at table this - no perception / we can cut
need to be tight presentations
2. GATT Uruguay Round focus on (P) not just leaks but also
inhibits (P) cut stuff down / make about
mickie will call (P) today
Petus posted to + Daisy yesterday
3. California Trip 12/4-12/5 California Strategy principals at table
Eno has responsibility
if we can get good GATT great
it not; no big deal
4. Health Care mickie is coming back today; wants
DLC speech / Cooper debate
Congress Person or Review negotiation to be kept going in Brussels
5. Crime Bill - Violence Follow Up gave mickie 4 or 5 things
Drug Strategy / ONDCP
he wanted out of it
(P) feels pretty comfortable about
where we are
6. Welfare Reform Canadians are pretty constructive
7. Legislative Accomplishments - Public Affairs Strategy in both
Reich Jobs Speech GATT + NAFTA
8. NAFTA - Labor Strategy Roy - Feinstein - we can never
do enough / we need 100 million
Bruce - ~~had~~ ^{SPD} ~~to~~ ^{sch.} ~~Lawrence~~ ^{side}
9. Legislative Agenda - Campaign/Lobby Reform O'Donnell - Dick Blum's
Goals 2000 shopping list ^{exhausted} ~~does~~ exhausted
EPA/Cabinet adding to the list.
Superfund Christie needs to do argumentary
10. Nominations - Recess Appointments There is a running list. (P) knows
what we're doing & what
Gergen change the context
11. December Entitlements Conference D FAS - Feb.
12. Kerrey Follow Up

→ week will follow up with ~~At from~~ Roy
we don't want to set up Cooper-Admin contradiction
lets get Dorschler / Gephardt / Rockettella

3:00 meeting on violence, crime bill; etc.
on's coordinating on conference

+ longer term strategy
+ Carol do an agenda - what time

no drug strategy

① wants meeting with Carol
related to budget ~~at~~

* Seattle speech get a copy around

* DLC speech

* Clinton's approval rating

→ NAFTA

Jack needs to get with Carol
rather than OEP

Jack needs to deal with this

Could

Jack @

MANAGEMENT COMMITTEE MEETING
11/29/93

1. **FY 94 Budget**
2. **Crime Bill -** Brady Signing Ceremony
Drug Strategy/ONDCP
Violence Follow Up
3. **Health Care**
4. **Welfare Reform**
5. **Legislative Accomplishments -** Public Affairs Strategy
Reich Jobs Speech
6. **GATT URUGUAY ROUND**
7. **NAFTA -** Post-vote Strategy/Reich memo
Gore trip to Mexico
Baggett meeting
8. **Legislative Agenda -** Campaign/Lobby Reform
Goals 2000
EPA/Cabinet
9. **California Trip 12/4-12/5 California Strategy**
10. **Nominations -** Recess Appointments
11. **December Entitlements Conference**
12. **Kerrey Follow Up**

MANAGEMENT COMMITTEE MEETING
11/24/93

1. **Crime Bill** - Brady Strategy
Drug Strategy/ONDCP
Violence Follow Up
2. **NAFTA** - Post-vote Strategy/Reich memo
Gore trip to Mexico
Baggett meeting
3. **FY 95 Budget**
4. **Kerrey Follow Up**
5. **Health Care**
6. **Welfare Reform**
7. **Legislative Accomplishments** - Public Affairs Strategy
Reich Jobs Speech
8. **GATT URAGUAY ROUND**
9. **Legislative Agenda** - Campaign/Lobby Reform
Goals 2000
EPA/Cabinet
10. **California Trip 12/4-12/5 California Strategy**
11. **Nominations** - Recess Appointments
12. **December Entitlements Conference**

MANAGEMENT COMMITTEE MEETING
11/22/93

1. Penny-Kasich/Cuts Package ✓
2. Crime Bill - Brady Strategy
Drug Strategy/ONDCP
Violence Follow Up
3. NAFTA - Post-vote Strategy
Gephardt/Bonior/Unions *
Gore trip to Mexico
4. Health Care - Bill Reaction/Jurisdiction
Recess Sendoff
5. Welfare Reform - Weekend Meeting
6. Legislative Accomplishments - Public Affairs Strategy
Reich Jobs Speech
7. Legislative Agenda - Campaign/Lobby Reform
Goals 2000
EPA/Cabinet
8. Ramos/Kim Meetings
9. California Trip 12/4-12/5 California Strategy
10. GATT - URUGUAY ROUND
11. Nominations -> Recess Appointments
12. Kerrey Commission
13. December Entitlements Conference
14. FY 95 Budget

George 6-8 hours of debate
180 Dems got to use Gore's to
break Repubs. / 30 APPROX.

11:00. T. Points & GEMNB
close / House goes to
conference today what
happens in senate. House

pursued ONDCP /
USA * NAFTA has same &
frank jobs /
move from Texas

Business / Labor meeting is
CABINET ROOM / work labor
side with Gephardt. go out to

Public Affairs Strategy dinner with
Reich Jobs Speech ~~top~~ Tunt + Rochelle

Joel / room
Xmas social events

They've got to come back
working group on labor oversight.

Joan's responsibility. Clinton Vacation looked

Health care.

welfare reform /

principals meeting on superfund
welfare meeting scheduled
at the same time

Sperling breakfast

* California paper Assoc
* phoned out it would be done

o Line events always good
* TAME

Secretary's who say fine
Cabinet meetings appeal
what did he say at Blair House

entitlements conf.
chair overview session
narrating wrestling match

problem
on
Kim

NSC
scheduling
meeting
dictated

get in and out

speaking of which
learn / card

V.I.

Lead his name to fundraiser

private sector person

Bill Dorey?

NCRB

→ Chamber / when going to attend line

→

MANAGEMENT COMMITTEE MEETING
11/22/93

1. **Crime Bill** - Brady Strategy
Drug Strategy/ONDCP → community policing
Violence Follow Up use Lee Brown
2. **NAFTA** - Post-vote Strategy
Gephardt/Bonior/Unions T.Y.
Gore trip to Mexico Jobs agenda) Bsh there
not launching
list
3. **FY 95 Budget**
4. **Penny-Kasich/Kerrey Follow Up** (X) Kerrey / Santorum major effort
on job dislocation
Worker retraining
5. **Health Care** - Recess Sendoff →
6. **Welfare Reform** 10:00 meeting / 10:55 Roosevelt 95 budget * need to spend
more time
on cross cuts
7. **Legislative Accomplishments** - Public Affairs Strategy
Reich Jobs Speech * Approps subcoms
8. **Legislative Agenda** - Campaign/Lobby Reform *
Goals 2000
EPA/Cabinet
Boyer like Legett
will do 30
9. **Kim Meeting**
10. **California Trip 12/4-12/5 California Strategy** one on one's
target 45-50
districts, what would
any like town hall
etc. cabinet sees.
11. **Nominations** - Recess Appointments
12. **Kerrey Commission**
13. **December Entitlements Conference**
try to deepen understanding
at staff level - briefings
4 regional forums / Dec. 7
new England recess kits to
both D's & R's all focused on lagress
Catholic hospital hit. / seniors hit.
rural health in New Mexico.

11/18/93

22

3. NAFTA - ~~Senate~~
Post-vote Strategy
~~Gephardt/Bonior~~ *Gephardt/Bonior/Unions*
~~Unions~~ *Gore trip to Mexico*
~~Press~~

2. Crime Bill - ~~Senate/Gun/Brady Strategy~~
~~Weekend Conference Committee~~
Drug Strategy/ONDCP
Violence Follow Up

1. Penny-Kasich/Cuts Package

~~4. APEC - Speech~~
~~Boeing - Machinists~~
~~China Bilateral~~
~~Press~~

4. Health Care - *Bill reaction / Jurisdiction*
~~Bill Introduction/Technical Corrections~~
Recess sendoff

5. Welfare Reform - Weekend Meeting - ~~Gergen/Rasco~~

6. LEGISLATIVE ACCOMPLISHMENTS - *public affairs strategy*
- Kerrey Jobs Speech

9 8. California Trip 12/4-12/5 California Strategy

7. Legislative Agenda - Campaign/Lobby Reform
Goals 2000
EPA/Cabinet

8. Ramos / Kim meetings

9. Nominations - Halperin *recess appointments*
Payton
Gould
Hurd
Numbers

10. Kerrey Commission - ~~Meeting on Membership~~

11. December Entitlements Conference - ~~Rasco~~

12. FY 95 Budget

MGMT COMM MTG
11/18/93

VI.

1. **NAFTA** - Senate
Post-vote Strategy
Gephardt/Bonior
Unions
Press

Penny

2. **Crime Bill** - Senate/Gun/Brady Strategy
Weekend Conference Committee
Drug Strategy/ONDCP
Violence Follow Up

3. **Penny-Kasich/Cuts Package** ① Monday Note → Bob Kerrey 11:00

4. **APEC** - Speech
Boeing - Machinists
China Bilateral
Press

② SSC Buntan/Sylvia/Hazel/Grey

③ Reid Syvar / one pg confidential memo

5. **Health Care** - Bill Introduction/Technical Corrections

6. **Welfare Reform** - Weekend Meeting - Gergen/Rasco

7. **California Trip 12/4-12/5 California Strategy**

8. **Legislative Agenda** - Campaign/Lobby Reform
Goals 2000
EPA/Cabinet

9. **Nominations** - Halperin
Payton
Gould
Hundt
Numbers

10. **Kerrey Commission** - Meeting on Membership

11. **December Entitlements Conference** - Rasco

12. **FY 95 Budget**

④ Consolidate the west

⑤ WACA/Watkins
taped
telephone
conversations

⑥ Maggie
resource
memo
→ what's
week to do

⑦ Matt Miller
study

→ slots / \$
Watkins

Call Wilhelm
reputation disappearing
\$67,000/K DVC

⑧ Carol Mosley-Brass
* fund \$300,000 campaign deficit

MGMT COMM MTG
11/17/93

1. **NAFTA** - President and Vice President Meeting/Calls
Post-vote Strategy *Howard + CABnet will do T.Y. calls*
** senior staff will do T.Y. calls*
Howard predicting 9:00 to 10:00 / 5 minutes
2. **Crime Bill** - Senate/Gun/Brady Strategy - *or less; Waldman (Dreyer)*
Weekend Conference Committee *Rosner will do remarks*
Drug Strategy/ONDCP *need strategy to spin the*
Violence Follow Up *win George → can't do from*
live off party fight; got to make
3. **Penny-Kasich/Cuts Package** *this national interest / foreign policy fight*
Gergen shift from Geo politics to Geo economics
pivots into NAFTA; can't push it in face of
4. **APEC** - Speech *people who lost but got to build presidential*
Boeing *leadership slide. link to health care*
China Bilateral *Kerry willing to trust word re medications*
Press Buildup *Byrd is talking about not doing recessions*
Howard doesn't want to be in a bidding contest
5. **Health Care** - Bill Introduction/Technical Corrections *252,000*
oppose it think it's slash + burn; Speaker
6. **Welfare Reform** - Weekend Meeting - Gergen/Rasco *recessions + pro-vote*
reform.
7. **Legislative Agenda** - Campaign/Lobby Reform *Kerry will call Hillary*
Goals 2000 *rackin' up another reconciliation*
EPA/Cabinet *bill.*
8. **Nominations** - Halperin *speech prep on plane*
Payton *Boeing no announcement expected*
Gould
Hundt
Numbers
9. **Kerrey Commission** - Meeting on Membership
10. **December Entitlements Conference** - Rasco
11. **FY 95 Budget**

MGMT COMM MTG
11/16/93

Software on
Orton

Dukakis?

1. **NAFTA** - President and Vice President Meeting/Calls
Governor's Meeting*

Foley-Michel
Michel

Focus Howard George
Susan George
will shape
be president

2. **Crime Bill** - Senate/Gun/Brady Strategy
Drug Strategy/ONDCP *
Violence Follow Up

3. **Penny-Kasich/Cuts Package**

fla. delegation meets this
morning; tomato soup back

4. **APEC** - Speech
Boeing
China Bilateral
Press Buildup

joint whip meeting at 2:00; oval
office address? frame the issue?

5. **Health Care** - Bill Introduction/Technical Corrections

final strategy meeting late today
call Salinas today / call Pope, make decision
call is private

6. **Legislative Agenda** - Campaign/Lobby Reform
Goals 2000
EPA/Cabinet

5 or 6 minutes from the study reassurances healing
talk to the people against NAFTA Gov's event
Knock down trees;
Bruce -> coffee

joint leadership meeting

7. **Nominations** - Halperin
Payton
Gould
Numbers

Reed Hunt

8. **Kerrey Commission** - Meeting on Membership

9. **December Entitlements Conference** - Rasco

(4) /

10. **FY 95 Budget**

MGMT COMM MTG
11/12/93

1. **NAFTA** - President; Vice President Calls
Republican Strategy
Fla/N.C./CBC
Sunday Shows
Sunday Dinner
2. **Crime Bill** - Senate/Gun/Brady Strategy
Ammo/Gun Initiative
Pornography Amendment
Drug Strategy
Violence Follow Up
3. **Kerrey Commission** - Meeting on Membership
4. **December Entitlements Conference** - Rasco
5. **Penny-Kasich/Cuts Package**
6. **FY 95 Budget** - VA
7. **Health Care**
8. **APEC** - Speech
Boeing
China Bilateral
Press Buildup
9. **Legislative Agenda** - Campaign/Lobby Reform
Goals 2000
EPA/Cabinet
10. **Nominations** - Numbers
Payton
Halperin
11. **Black Ministers**

Roy
→ do something Tues. night.
→ Jennings
→ volume / phone calls meetings
no runners
→ Biden's stuff

abbreviated meeting

1. **NAFTA** - President and Vice President Meeting/Calls *MAK -*
Salinas *Key is joint whip*
Small Business Event *meeting;*
Jennings *→ MAYORS / CHIEFS of police can*
Joint Whip Meeting *→ kill the old crowds turning,*
too much; P wants to
call Salinas & check in
2. **Crime Bill** - Senate/Gun/Brady Strategy *5:30 meeting on NAFTA, just*
Ammo/Gun Initiative *to get everything coordinated.*
Pornography Amendment *They will pull together*
Drug Strategy
Violence Follow Up
3. **Penny-Kasich/Cuts Package** *BLS announcement / Gore Reich working*
on it / Reich ready to respond
Reich will have a meeting to deal
with process; speculated about
this; no numbers going out tomorrow.
he prepared for a counter briefing
4. **APEC** - Speech
Boeing
China Bilateral
Press Buildup
5. **Health Care** *medicine cuts before Waxman briefing*
have to be careful about this; Berger
should we do something more public
6. **New Jersey Election** *Harold against oval address; 6:00s.*
Event tomorrow; Kantor pushing a
town meeting tomorrow
7. **Legislative Agenda** - Campaign/Lobby Reform
Goals 2000 *crime bill*
EPA/Cabinet *Anneth - brooks doesn't want*
death penalty on bill;
may be able to pull carderwood
together; P want to come back for
one day in December to vote on
conference report;
Violence
8. **Nominations** - Halperin
Payton
Gould
Numbers
9. **Kerrey Commission** - Meeting on Membership *meeting at 4:00*
crime/violence/planning
social schools & budget
start with what is already
here. LA he wants to do long
term investment.
10. **December Entitlements Conference** - Rasco
11. **FY 95 Budget** *Health care - December get beat up by insurance*
companies.
Rickard → against a summit; focus not around conference
table; conference on what works.

Perry - Kaich

8:45 with message group / meet w/ Freshman

APCC
is OK

Perry - Kaich → ~~the~~ Perry units meeting

Welfare Reform Leon doesn't think we
can do this in FY95

we need to convince (P)

→ much Howard is pulling together

MGMT COMM MTG
11/9/93

1. **NAFTA** → ① peanuts / wheat / citrus / sugar / vegetables | ② Republican concern Bush / Ford | ③ black lawyers
2. **Crime Bill** - Senate Completion
Brady - Reaction to NRA Amendments
~~ONDER~~ Authorization **DRUG STRATEGY**
Violence Initiative - Neel Meeting
④ members going home time / schedule
⑤ weekend strategy weak
⑥ public events weak
Sat. maybe OK
→ How does use Salinas it at all; 1:00 meeting
3. ~~Interior/Closure~~
- ~~Fallout/Strategy~~
4. ~~Kerrey Commission~~
- ~~Rubin Report on Kerrey-Danforth Meeting~~
→ No phase time scheduled as Saturday. NAFTA golfing?
Gergen → Dwyer orders on Fla. members; sharper focus on requests
5. **FY 95 Budget**
- VA → flood airwaves / holistic statement on NAFTA
- ~~State~~ → 10:25 /
Srinivas + private phase calls with Republican
6. ~~Balanced Budget Amendment~~ Bailey's >
- ~~Vote Deferred~~
6. - Penny-Kasich → another tomorrow Ken Cole / Cassidy
Maggie + Recess strategy on health care
Health care when members go back home
7. **Health Care**
Tom Sawyer / Howard
8. **APEC**
+ Downer - not reversing travel policy
+ \$ + personnel
+ pres personal security / health care
Christmas
9. **Legislative Agenda** - Campaign/Lobby Reform APEC - goal meeting on schedule
Goals 2000 Noon on Thurs.
EPA/Cabinet U.I. not included
Cuts Package Rosty
Appropriations Comm event
by pass the budget process
10. **Nominations** - Numbers
Payton
Halperin
8 reporters on Whitehouse
Bruce is responsible
11. **Veteran's Day**
Floyd Brown group is back
12. **Black ministers**
Reform
really dangerous

Perry-Karich →

* package of savings + recession coming together
out on 15th

* if they combine
Perry-Karich is substitute
close vote Nov. 20 / Wednesday

} Welfare reform rollout
save \$20 billion over 5 years
will spend \$20 billion

Dec 13 ⊕ entitlement conference

NAFTA MEETING AGENDA 11-11-93

*Draw, keep
with
mtg meeting
notes
DM*

1. EVENTS

- Tennessee-endorsement-who on flight
- Sunday Dinner
 - list
 - seat assignments
 - additional invites
- Monday - small business rally

2. PRESIDENTIAL/VICE PRESIDENTIAL APPOINTMENTS/PHONE CALLS
names to HP with 2 sentences

3. FLORIDA - 5 D, 9 R

4. NORTH CAROLINA

5. MEMBERS OF BLACK CAUCUS

6. MONDAY LETTER TO COMMITTED

7. GOP

- letter
- business leader match-up

8. OUTSIDE ALLIES

9. FLOOR

- Open phones to both cloakrooms
- Democratic "if needed" buddy system

MGMT COMM MTG
11/9/93

much - was the debate
Frozen breakfast debate gave it a lift 60 people
there; McKinney

1. **NAFTA** → Roy → weekend meetings no grassroots meetings; we need to turn out human beings; need real people
2. **Crime Bill** - Senate Completion
George/Bruce → Brady - Reaction to NRA Amendments
ONDCP Authorization
Violence Initiative - Neel Meeting Times 2:11 supporting schedule
3. **Interior/Cloture** - New language
Roy - kept Bushfire away from P
Nanda while weeds to follow
Edelman was strong to be real drug czar
4. **Kerrey Commission** - Rubin Report on Kerrey-Danforth Meeting
Dutarte started where he was to look and on Refs. Wheat non-mandatory § 22
5. **FY 95 Budget**
- VA
- State
avoid 3 hour Roosevelt/Koon meetings
assault weapons
Crime tour & summit (conference?)
agencies → no legislative initiative
6. **Balanced Budget Amendment** - Deferred
off till Feb.
George what's we agencies for next year we need a plan
7. **Health Care** → Perry/Kasich? wss report hold
made P wants to do things next year
value return/crime/work retraining
8. **APEC**
- Boeing
- China Bilateral
- Press Buildup
* look next year post Thanksgiving
Mack see Brown and be an asset we need to pull him in; Carol → community policing can be Brown's hook Gov. Rorer
9. **Legislative Agenda** - Campaign/Lobby Reform
George/Wormeiner agreement
Goals 2000
EPA/Cabinet
Cuts Package
P needs to call Charlie Rose
10. **Nominations** - Numbers
Payton
Halperin
mark 6
Rollins comment
challenge the election
against efforts to decrease turnout
11. **Veteran's Day**

Prior letter on violence. matter

Health line → Brewx/Cooper, we O.K. right now but
Mark → ^{Plan} on the edge; December meeting w/ (P)
Maggie working on organizational
structure

Sandy's against Boeing which won't
be ready anyway

Sandy should give a speech on Friday
pro/cons against it no time

→ briefing schedule 1hr. Thurs. AM.

1hr Fri AM.

Sat speech 1 hr. for China hands?
Mark needs to talk to Ruby + moral level

Bruce work the guidance
on press events

MGMT COMM MTG
11/8/93

11/9

FROM YESTERDAY

1. NAFTA - Reaction to Union Comments
Gore Debate →

Stoney Hoyer →
Geo Bonus effect

2. Crime Bill - Senate Strategy
Brady
ONDCP Authorization
Violence Initiative

Supercollider →
Sinal/murrows working
on substance

3. Interior/Cloture 6RA2156 Fees

D. Sjell to O'Leary how is \$640
million going to be spent

4. Kerrey Commission

McWorter > (P) feels making a
finding, we need to end
this. Lead to minette
what's up?

5. FY 95 Budget

Nitz Loney list

6. Balanced Budget Amendment

Studds OK → but has to go home first
OKAY yes if needed. Carol wants something
now; tradeoffs budget implications.

7. Health Care

8. APEC

credit this week on 100,000 caps
Camp David Thanks giving; before NAFTA vote
George → upset → if we get 100k caps.

9. Legislative Agenda - Campaign/Lobby Reform
Goals 2000
EPA/Cabinet
Cuts Package

House/
Africa Administrators

10. Nominations - Numbers
Payton
Halperin

letter to Hill wed.

values / crime SATO

100,000 caps

11:15 violence meeting / ratings on
crime

Kiddie poem

2 1 hour sessions on APEC

old china hands

Big Mo.

substantive meeting / move on agreement

④ Bipartisan chips ④

U.I.

3 NEC

3 scheduling

3 4 communications

3 personnel

~~Total~~

U.I. → principles U.I.
← H →

Bd budget → Google / Gave

28 no we need 34

> 4:00 → meeting w/ outside groups

> supplies time close with

loss / Kerry

* Kiddie Porn *

* - *

Is there "record advice" in ~~this~~ the
manual

Roy / Apee

Boeing sale

Chinese / Japanese

Katie

MGMT COMM MTG
11/8/93

1. NAFTA - Reaction to Union Comments
Gore Debate

max mickay Hand are ok.
standing up for national
interests; Gebhardt

2. Crime Bill - Senate Strategy
Brady
ONDCP Authorization
Violence Initiative

is OK, calm not intense
won't react - Danaher's
comments not too bad; Roy
thinks terrible/George until Steacy
Bruce - how did this happen? no
calculations. VP debate also by me
sent at our party, George wire copy
middle of show. Larry King, instructed

3. Interior/Cloture

4. Kerrey Commission

Hand crime, pack a bill try to get it
done before Vets day; vehicle

5. FY 95 Budget

on crime; immigration authorization
in crime bill; reauthorize drug office

6. Balanced Budget Amendment

Brady → suspension bill kick it over for 90 days.
today to pass in House but subjects some
up in Senate; Kidellie from George
will get back to Janet on how to
do this in crime bill. Hand
Twists & turns

7. Health Care

8. APEC

in process of crime, we should wait till
end to get it.

9. Legislative Agenda - Campaign/Lobby Reform
Goals 2000
EPA/Cabinet
Cuts Package

2'95 budget context
has to inform the debate as
where conference goes.

10. Nominations - Numbers
Payton
Halperin

not possible to welfare reform
& dislocated workers next year.

not likely to get it done this year
but we need to be ready. only will
wharton prepare trade off paper. → violence initiative

→ Roy/Carol preparing
options need to include family violence

George has responsibility for developing overall message strategy
Interior/Hand escape strategy we don't have cloture

Balanced Budget → lobbying / strategy Steve/Gabe will spearhead

Health care → cosponsors on House side introduction next week

APEC Land at Boeing Airfield with side to Saudi's
PBS taping needed; invite delegation to go with

next morning → do a major speech? President not committed
no time for speech prep.

Indonesian deal → looks like we want to do
too close to Art.

→ South Korean state dinner coming up.

→ campaign/lobby reform might do both is
House almost certain on lobby reform

→ Goals 2000 → can it do it this year
in Senate

→ Nominations

FCC interviews

Good at NRK is really tough

• Mitchell hates recess appointments

• Should call Nancy Kassebaum to
involve her in that.

Payton
Wharton

CBC

invocation

Donald Payne

next meeting 11/3

FW
File

- o Political reaction to Tuesday's elections
- o Fires
- o NAFTA
 - transmittal of legislation
 - member list
 - prime time schedule next week
- o Health Care
 - organization
- o Crime
 - Senate meeting
 - Brady House strategy
- o Penny-Kasich letters
- o Balanced Budget
 - letter
 - Presidential commitment
- o Whitewater
- o Nominations

Key

if NAFTA loses, crime & violence summit charge the subject
Brace-Houston?

THK - pornography

> immigration targets coming over

Carolynormous meeting on crimes in Feb. in D.C.
Howard mobilizing existing resources

Howard
George Mitchell doesn't think we can declare
an emergency on crime bill

Dry Office problem

Geiger media - obsessing on crime & violence
Oritz fundraiser on crime

they want self-regulation
athletic/music people part of that

begin lot of people on bipartisan unit to get into this

→ bipartisan commission Kerrey Dantate

Barton is travelling

Do we want Kerrey Dantate to come to White House

George - It's a problem if there not against Bal budget.

Kerrey wants to see statement

Robin stuffing? we're giving him \$
no stuffing plan

Bib → Bal budget meeting
Robin

→ choice amongst inventors
need time to think about it.

get →

- George
- Bruce
- Howard
David
Robin

notes on 10/30 memo re Kerrey Commission

NAFTA

6.2 grinch letter

→ tax cut * tariff cuts
→ increase into customs trust fund
→ sunset after 4 years

MGMT COMM MTG
11/5/93

file

1. Balanced Budget Letter
2. Kerrey Commission - 9:15 ~~Leon~~
3. NAFTA - Gore Debate
Pres. Prime Time Schedule > Bentsen letter
4. Crime Bill - Senate Strategy/Meeting
ONDCP Authorization
Violence Initiative
5. Nominations - Payton
Halperin
6. Interior/Cloture
7. Health Care
8. APEC
9. Legislative Agenda - Campaign/Lobby Reform
Goals 2000
EPA/Cabinet
Cuts Package

Howard / Kerrey Comm →
→ Leon strongly thinks got to do E.O.
→ R.P. agrees

* B. Budget letter * deleting material per Bergen

* Crime ^{Bipartisan meeting} EPA/Brady ^{Howard} need emphasis in leadership meeting

→ crime → Reed How's (P) going to ~~see~~ embrace this
or distance from it
vulnerable to quibble

Pawetta → ^{comm} 100,000 cops
raise some problems w lower income groups
Harold House + Sevater → anxious to get closure
th

Harold → use heavy backgrounding
ON ~~taxes~~ defense cuts
Raid make any difference in the House?

④ savings in other bills
Byrd only meaningful strategy to use it
for crime instead of deficit reduction

→ low scoring on our cuts package
creates momentum as Perot/Kasich

④ Balanced Budget letter

④ Health care — ~~smoking~~ / chewing tobacco
raising taxes.

MGMT COMM MTG
11/1/93

1. Health Care - Debate on 60/40
Resources from agencies

(HHS Waivers)
2. NAFTA - Transmittal
Paster List
3. FY 94 Recissions
4. Crime Bill - Senate Strategy/Meeting
5. Violence Initiative
6. Balanced Budget
Wednesday/Perot
7. Nominations - Halperin
Payton
8. George S. biweekly meetings
9. APEC
10. Legislative Agenda - Campaign/Lobby Reform
Goals 2000
EPA/Cabinet
Cuts Package

11/1 next meeting

Roy weekly review
→ unwillingness

much > ~~Roy~~ Pepe agreeable to negotiate citrus/vegetables
Howard got to be closed today

George - concern about demonstrations against members
Howard got to turn up (P) intensity / & close
the deals

Howard's going to do list of real possibilities
much will back up (P) on closing

much will take Hayes

→ SARPANUS → didn't honor original deal
on helium

→ ~~Howard~~ have to help good votes; can't punish
the bad votes

→ George → where are we as Canada

Howard we can't do durham wheat deal
before 11/27 hurts us in Senate

George not House

→ W.S.T. businesses won't take pledge
on moving jobs (+)

- USA: NAFTA needs to produce businesses
- Cabinet needs to produce ~~for~~ results

① * Health Care

need to work out final deals
on resources

→ HHS waivers → moving before the announcement
have to brief Dimpell
why are we giving Cooper the
net plus. Dimpell investigating
medicaid in Tennessee trying to
return in Cooper
→ waiver probably

→ Reissin package
ready to go today

→ Perry Commission bal. budget

Wednesday → Lora/Leah letters on Perry's wish

→ Friday - Commission
Bal Budget letter

→ closure Thurs as Invasion

→ Crime Bill

→ 5.00 meeting as Crime

→ Campaign Return

Howard ~~nothing~~ things have fallen
apart Syria off on the left
Kerry won't pay for it

5 Goals 2000

Howard raise goals 2000 night?
be a window

→ might have to

Dante to
↳ OK. / hold steady

→ Payton (A)

→ Tate

→ Gould * NRB > strong Rebus division

MGMT COMM MTG
10/29/93

- File*
1. Fires ^{markup} Wittis on top of Feinstein/Boxer are ^{reasonably} happy enough & built into supplemental
 2. NAFTA - Markup Delay ^{Leon} Transmittal → Finance - now with Mack up now/Tues. Press Plan Delay related to Healthcare
Parker - ~~but~~ now with Mack trying to quietly kill NAFTA - meeting (P) with contempt
Bill now can't go up to Thurs or Fri
 3. Crime Bill - House ^{markup} Members Brady Senate Strategy/Meeting Drug Interdiction cuts
 4. Interior Rosen financing problems have to be worked out
 5. FY 94 Recissions Howard Enclaus - Speaker would do what (P) asked, but its waiting us.
 6. Balanced Budget Rahn making progress
Leon → Frewer / Pitts / Ewing 12 Repubs and work it through
 7. Nominations press now chamber / Tues
Rahn wed signing Thurs. N.C.
 8. Trucks Howard → pull together lists of goodies to push through
 9. Legislative Agenda - Campaign/Lobby Reform Goals 2000 EPA/Cabinet Cuts Package Cole Patt Speed did key points this morning or nowday morning will be Mitchell / Do meeting to move this along

→ Brady meeting *

→

Interior - Howard getting a meeting together to push on East Coast Repubs. Mitchell thinks it's closer

we need to find end game

→ Interior / (Collier) not forthcoming

→ Regulation are bothering Domenici

→ Recissions send up Monday

→ Health - ^{negot} Congressional requests for speakers is killing the Task Force no travel & to get out here we need to get more people up to speed at HHS; lack of cooperation
Domenici is probably still not happy

Heath + Charlotte surrogates really tough
negotiating with Treasury to get more \$, but
travel is still low priority on these criteria
Florus travel → Kansas event a problem

1. Health Care - Transmittal Leadership bill
Interior
2. Crime - Financing
Brooks Strategy
Senate
Brady
3. NAFTA Funding
4. Unemployment Insurance
5. Cabinet - Freelancing on Hill
Reich School to Work
6. FY 94 Recissions
FY 95 Budget
7. Legislative Agenda -
Goals 2000
Budget Package
Campaign Finance
Lobby Reform
EPA/Cabinet
Bal Budget

Howard - o problem with capped entitlement

o Mitchell urging not to transmit under seal want to wait 10 days

→ no choice under process but to send to finance

hold to transmittal

too work out complicated jurisdiction letman

→ then formally transmit

Howard peels off to take telephone call from First Lady - First Lady just deliver don't → transmit.

→ changes to the bill in the next 10 days?

→ Bergen & Avino against Howard & Leon OK will fix it in committee

→ bill in puts?

frank's time call

Howard will call Mitchell Foley JOP to follow up

atmosphere

→ Bergen → delivered it to enthusiastic reception

o Dole / Michael speaking? tone OK, but they'll hit substance

⊕ Interior C.D. for Defense / D.C. will postpone exterior for a week
o Howard / Mark / John → turn up heat on shut down

⊕ Police Bill of Rights

⊕ 5 bills - in Full Comm.
→ Brady Fri Schumer
→ Rule for Brady is needed } House OK

NAFTA Funding ^{Leon} \$1.50 Acc only thing controversial
trying to limit it with proclamation
funding.

Kerry Commission ^{Leon} Kerry wants to do it next week
Gergen would it in to B.B.A. debate
Mack ^(P) wants it appointed
→ Leon waiting for Rubin/Sporling names
Harvard → 60% ~~U.I.~~
as Commission vs. his vote on U.I.
Bruce pick it up on Commission
→ middle of week announcement

V.I. → Leon turn it through today
give Nichols sense of Congress
use revision as offsets

Roy → 1. Lawi Guarner | Ruston
done deal /
→ 2. Health Care Travel
→ 3. NAFTA inside / outside same

→ Perry's package

George put out statement

George USE NAFTA as hostage to block other
things campaign
EPA
Brady

MACK 10/23/93

* & Tim (open) only | mwf | 8:45 Sec. *
* → do Darts → mwf Halperin & free safety

* ~~8:45~~ Dreyer ↑ m-f *

→ 8:45 mwf

→ Gerg Georg Roy Leon Maggie Quinn Howard Bruce Kiki
Tob

→

9:30 ↑

7:45 →

→ Every other Sat. Leon's cart room for couple hrs.

→ 99 personnel wed. Howard

> noninvasive
vetting construction

→ TAKE
→ Halperin
→ Solary
→

↑ problems ↓ Langdon

Kramer

MGT comm. 10/25/93

made: INFO to MGT. meeting

2 ISSUES

1. schedule better ordered
2. crime bill / Nat'l Guard

crime

- rough draft of memo
- George will head team

→ Howard Pres. needs a push
Sash rtin Brady not caricatured

→ Howard will discuss Brady's coming in

LEG. AGENDA

- - o Goals 2000
 - o Crime context
 - o NAFTA Nov. (?)
 - o foreign policy
 - o Budget package

Howard U.I.

Senate will defeat retroactive tax amendment.

60 votes on UI
bill could fall apart

Gould 2000 - no time agreement / Poyner in schedule

Reich meeting on school to work
with Leadership

→ Thurs. or Fri. - Biden may break his
bill up

→ campaign finance

may go
→ lobby reform road

→ CBO → director markup of EPA bill vertak.

non-voting
→ Gould

→ Bal. budget const. Amend.
behind crime

Gergen → 2 options ^{call in} leadership / do full agenda

→ go balls out on crime

Howard ^(first option) sets bar too high

Leon i concentrate on crime

* push on reforms on health care

* 1:00 George
have House cosponsors

→ leadership bill

→ health care
→ ambitious goal

Leon

- NAFTA - funding
- Leon → two track strategy
+ shut down tax

◦ crime today
narrow decision
how much money \$7.5 billion

can't push out the rest of domestic spending

can't deliver budget you can't ~~fund~~ ^{fund} spend

What's the trade off

Gerger

Options

- o stick
- o take it out of deficit Oct. package
- o take it out of other domestic programs

→ cuts baseline

→ cuts necessary for 3.5 billion

→ what further cuts for Kerry 2.0 billion

3:30 meeting

* Guard

* *

3:15 meeting WAFRA @

Oct. package / crime / procurement

Harold put emphasis on crime