

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. letter	[Personally Identifiable Information] [partial] (2 pages)	03/00/1993	b(6)

COLLECTION:

Clinton Presidential Records
Staff Secretary
John Podesta (Chron Files)
OA/Box Number: 6191

FOLDER TITLE:

March-April Chron 1993 [2]

2018-0662-S

rs3081

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
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- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

Clinton Presidential Records Digital Records Marker

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Hastings Law Journal

Data Processing and Government Administration:

The Failure of the American Legal Response
to the Computer

71 pgs

HASTINGS LAW JOURNAL

Data Processing and Government Administration: The Failure of the American
Legal Response to the Computer

Paul Schwartz



VOLUME 43

JULY 1992

NUMBER 5

UNIVERSITY OF CALIFORNIA

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HASTINGS COLLEGE OF THE LAW

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The Computer in German and American
Constitutional Law: Towards an American
Right of Informational Self-Determination

28pgs

**THE COMPUTER IN GERMAN AND AMERICAN
CONSTITUTIONAL LAW: TOWARDS AN AMERICAN
RIGHT OF INFORMATIONAL
SELF-DETERMINATION**

PAUL SCHWARTZ

Reprinted from
The American Journal of Comparative Law
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Research Analyst

Patricia J. House
Research Analyst

April 12, 1993

Mr. John Podesta
Office of the Staff Secretary
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear John:

Just a short note to thank you for your assistance in gaining access to the White House grounds for my wife and daughter for the annual Easter Egg hunt.

They enjoyed themselves thoroughly and it will be a day that she will remember for a long time to come. By all accounts it was a tremendous event and we are grateful that she was able to have an opportunity to participate. Please also extend our thanks to Fran who met them at the gate and got them squared away.

Thanks again for your help. Please do not hesitate to call if there is ever anything that I can do to return the favor.

Sincerely,

DAVE SACKETT

DJS:sf

Thanks for everything!

FRAN
I didn't know
I was pinning
for my brother's
Republican
clients!
Thanks for
doing this.
John

THE WHITE HOUSE

Jeff -

3-31

I know that you were
disappointed that we didn't
merge, but this seems drastic.

Congratulations

John

THE WHITE HOUSE
WASHINGTON

Mr. Jeffrey J. Peck
Managing Director
Office of Government Affairs
Arthur Andersen & Co., SC
69 West Washington Street
Chicago, IL 60602-3002

ARTHUR ANDERSEN & CO, SC

ARTHUR
ANDERSEN

ANDERSEN
CONSULTING

News Release

Contact: **Jack Ruane**
312/507-3395

FOR IMMEDIATE RELEASE

69 West Washington Street
Chicago IL 60602

1345 Avenue of the Americas
New York NY 10105

18, quai General-Guisan
1211 Geneva 3/Switzerland

JEFFREY PECK TO HEAD GOVERNMENT AFFAIRS

FOR ARTHUR ANDERSEN & CO, SC

WASHINGTON, D.C., *MARCH 29, 1993 -- Jeffrey J. Peck has been named Managing Director of the Office of Government Affairs for Arthur Andersen & Co, SC, one of the nation's largest professional services organizations. Peck, who will be based in Washington, D.C., will have responsibility for directing and coordinating legislative and regulatory issues for Arthur Andersen and Andersen Consulting.

Between 1987 and 1992, Peck served as Staff Director, General Counsel and Special Counsel, respectively, of the U.S. Senate Judiciary Committee. As Staff Director, he oversaw the daily operations of the committee and acted as liaison for the Chairman to its six subcommittees and their members. During his tenure at the committee, Peck's areas of expertise included constitutional law, judicial nominations, law and technology and civil justice reform. Among other things, he was substantially involved in the Judicial Improvements Act of 1990, which was intended to reduce costs and delays in federal court litigation. Since that time, Peck has spoken and written widely on the subject of civil justice reform.

Most recently, Peck has been Of Counsel at the Washington, D.C. law firm of Venable, Baetjer, Howard and Civiletti, working in the legislative, regulatory and administrative law areas.

(more)

In announcing Peck's appointment, Lawrence A. Weinbach, Managing Partner - Chief Executive of Arthur Andersen & Co, SC, said that "we are extremely pleased that Jeff has become part of our organization. All of us look forward to putting his extensive background and expertise to good work in making our Government Affairs Office a vital element of the Washington policymaking community."

Peck is a graduate of the University of Chicago Law School and Duke University.

Arthur Andersen & Co, SC is the coordinating entity of the Arthur Andersen Worldwide Organization, which is comprised of two business units: Arthur Andersen, a leading global accounting firm and Andersen Consulting, an international management and technology consulting organization.

ARTHUR ANDERSEN & CO. SC

69 West Washington Street
Chicago IL 60602-3002

John Podesta
The White House
Washington, DC 20500



CHICAGO IL 60607 03/26/93 23:15 #11



Sun Microsystems, Inc.
Suite 370
1201 Pennsylvania Avenue, N.W.
Washington, D.C. 20004
202 393-6613
202 393-6611
202 393-6614 fax



Thomas Gann
Manager, Federal Affairs
Washington Public Policy Office
thomas.gann@East.Sun.Com

Rolodex

CTIA[®]

Rolodex

Feb 26, 1993

**Jo-Anne Basile
Director of
Federal Relations**

Dear John —
Congratulations on your
appointment to the White House.
You will be missed at the coalition
meetings and I guess you won't
be coming to anymore CTIA conferences
but I hope we'll get to see you
in more places than just the t.v. /
Congratulations again - this is
a great opportunity!

J. Anne

Cellular Telecommunications Industry Association
1133 21st St. N.W., Third Floor, Washington, D.C. 20036 • (202) 785-0081
• FAX (202) 785-0721

Withdrawal/Redaction Sheet

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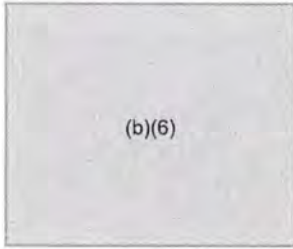
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ARTER & HADDEN

1801 K Street, N.W., Suite 400K
Washington, D.C. 20006-1301
202/775-7100
Facsimile 202/857-0172
Telex 6502156242-MCI



(b)(6)

25
~~Apr 24~~
Please ~~stop~~
a lunch
with
Ingrid
for
next
week
JDP
March 1, 1993
Lunch
Writer's Direct Dial Number

Dear John —

I hope and trust you were
well and truly celebrated on the
27th and I'm sorry I couldn't
be there to join the festivities.
An emergency arose & I had to take
a friend to the hospital, but all is
now improving.

As for you - CONGRATULATIONS!
I hope your new job is as fun as it
sounds, & that you are enjoying every
moment (which must be most of your
working moments & then some). Take
when/if things stop spinning & I hope
you'll stop there for a cup of coffee or a
drink! Meanwhile, my new day time
address & phone # attached.

My very best wishes — Ingrid

IN CLEVELAND
ARTER & HADDEN
925 Euclid Avenue, Suite 1100
Cleveland, Ohio 44115-1475
216/696-1100

IN COLUMBUS
ARTER & HADDEN
10 West Broad Street, Suite 2100
Columbus, Ohio 43215-3422
614/221-3155

IN DALLAS
ARTER & HADDEN
1717 Main Street, Suite 4100
Dallas, Texas 75201-4605
214/761-2100

IN IRVINE
ARTER, HADDEN,
LAWLER, FELIX & HALL
2 Park Plaza, Suite 700
Irvine, California 92714-9809
714/252-7500

IN LOS ANGELES
ARTER, HADDEN,
LAWLER, FELIX & HALL
700 South Flower Street, Suite 3000
Los Angeles, California 90017-4101
213/629-9300

THE WHITE HOUSE

WASHINGTON

March 19, 1993

The Honorable William E. Anderson
Chief Judge
United States Bankruptcy Court
Western District of Virginia
Post Office Box 442
Lynchburg, Virginia 24505

Dear Bill:

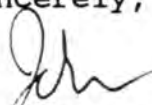
I've forwarded your correspondence regarding Larry Mattox to Ron Klain who is handling appointments for federal judges, U.S. Attorneys, and Marshals.

You will remember Ron from his days as Chief Counsel of the Senate Judiciary Committee.

I think this is quite likely to be Senator Robb's call.

I've asked Ron to keep me posted.

Sincerely,



John Podesta
Assistant to the President
and Staff Secretary

cc: Ron Klain
Associate Counsel to the President

UNITED STATES BANKRUPTCY COURT
WESTERN DISTRICT OF VIRGINIA

WILLIAM E. ANDERSON
CHIEF JUDGE
TEL. No. (804) 846-3118
FAX No. (804) 845-1801

March 12, 1993

93 MAR 17 4:12
U.S. COURTHOUSE
1100 MAIN STREET
P.O. Box 442
LYNCHBURG, VIRGINIA 24505

Mr. John Podesta
Assistant to the President
and Staff Secretary
Executive Office of the President
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear John:

I was approached by Larry Mattox who is a Senior Deputy U.S. Marshal. He asked if I knew anyone in the White House that could help him get appointed U.S. Marshal for the Western District of Virginia. I told him that you might be able to help him. I recommend him and I am enclosing some information about him.

This gentleman is as clean as a whistle. He has served as a Deputy U.S. Marshal for approximately twenty years through both Republican and Democratic administrations. It is my understanding that all of the District Judges (three Republicans and one Democrat) support him. I think he is a shoo-in and really don't think that he needs any major assistance. However, I would hate to see him get lost in the red tape and have to suffer a long delay before being appointed.

It is my understanding that Senator Robb is intending to recommend him. I am asking you to be on the lookout for his nomination and see that it goes through as soon as possible.

Thank you very much.

Yours truly,



William E. Anderson
Chief Judge

WEA:bms
Enclosures

November 5, 1992

Larry R. Mattox
885 Blossom Lane
Troutville, VA 24175

The Honorable Charles S. Robb
493 Russell Senate Office Building
Washington, D. C. 20510

Dear Senator Robb,

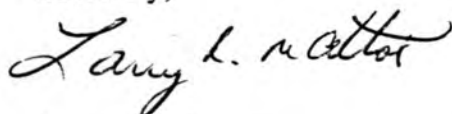
I'm writing to express my desire to be considered for the nomination for United States Marshal for the Western District of Virginia. I feel that I am qualified for this position and aspire to serve my district in this post.

I have been employed by the U. S. Marshals Service as a Deputy U. S. Marshal for twenty years and am the ranking senior deputy. During my tenure I have received training and served in many capacities including: serving process, arresting and transporting prisoners, working U. S. District Court including high-threat trials throughout the United States, international extradition of criminals, handling of protective witnesses, protecting foreign dignitaries at the United Nations, fourteen years as Firearms Instructor, Asset and Forfeiture Specialist in charge of seizure, management and disposal of seized assets, Enforcement Specialist, Accountable Property Officer, Public Information Officer, Supervisor and Acting Chief Deputy. My career has taken me throughout the 52 counties in the Western District of Virginia where I have developed a strong working relationship with local, state and federal law enforcement agencies, U. S. Attorney's Offices and U. S. District Courts.

I am a native of Roanoke and currently reside in Botetourt County with my wife, Doris, our daughter, Deidre, and our son, Bryan. My family and I have been active in the Democratic party all our lives. Doris is currently a vice president in the Botetourt County Democratic Woman's Club, serves on a 6th District Committee, advisor to the Hollins College Democrats and an alternate precinct officer; Deidre (who is studying in London this semester) is past president of the Hollins College Democrats, a precinct officer and recently served as an intern in your D. C. office. I am currently very active in our party while complying with the provisions of the Hatch Act.

I feel my experience, dedication and pride in the United States Marshals Service would enable me to effectively carry out the duties and responsibilities of the position of United States Marshal for the Western District of Virginia. I would like to meet with you in the near future and answer any questions you might have regarding my possible nomination. I thank you for your consideration in this matter and can assure you that you have my family's continued support in the future.

Sincerely,

A handwritten signature in cursive script that reads "Larry R. Mattox".

Larry R. Mattox

LARRY REED MATTOX

885 Blossom Lane

Troutville, VA 24175

Office (703) 982-6230

Home (703) 992-3088

EDUCATION AND PROFESSIONALLY RELATED TRAINING

- 10/92 Street Survival Seminar, Arlington, VA
- 9/92 Cardinal Criminal Justice Academy, Salem, VA; Basic operation of the VA Crime Information Network Computer System
- 9/91 National Asset Seizure and Forfeiture Seminar, Williamsburg, VA
- 4/90 Virginia Summit on Drugs, Richmond, VA
- 9/87 Organized Crime and Drug Enforcement Forfeiture Seminar, Atlantic City, NJ
- 3/87 National Asset Seizure and Forfeiture School, Federal Law Enforcement Training Center, Glynco, GA; How the Comprehensive Crime Control Act of 1984 and the Attorney General's Guidelines relate to the U.S. Marshals Service
- 12/86 Forfeiture Conference, U.S. Attorney's Office, Richmond, VA
- 7/86 National Assets and Seizure Seminar, U.S. Marshals Service, Baltimore, MD
- 1/86 Advanced Deputy U.S. Marshals Service, Federal Law Enforcement Training Center, Glynco, GA; Advanced techniques for protecting foreign dignitaries
- 8/84 Street Survival School, Atlanta, GA; Protecting your partner and yourself while making arrests
- 9/82 Dangerous Motorcycle Gang Seminar, Roanoke, VA; Recognizing the various motorcycle gangs in the U.S. and protecting yourself while making arrests
- 9/81 Advanced Deputy U.S. Marshal School; Advanced techniques in law enforcement including new search and seizure laws
- 6/79 Firearms Instructor School, Federal Law Enforcement Training Center, Glynco, GA
- 5/76 Bomb Response School, U.S. Department of Treasury, Alcohol Tobacco and Firearms, Bedford, VA
- 4/76 Court Security School-Instructor Training, Community College, Richlands, VA; How to instruct local law enforcement officers regarding court security procedures.
- 1/73-4/73 Basic Training, Consolidated Federal Law Enforcement Training Center, Washington, D.C.

4/85-1/92 National Asset Seizure and Forfeiture Specialist; Formulating a workable program for the Western District of Virginia to seize, maintain and dispose of assets seized in accordance with the Comprehensive Crime Control Act of 1984.

5/85 Acting Chief Deputy U.S. Marshal

5/83-7/83 Enforcement Specialist; Primary responsibility for Warrant Program, assigning warrant investigations to Deputy U.S. Marshals, coordinating investigations with other agencies, conducting fugitive investigations.

8/74-88 Firearms Instructor; Teaching firearm safety and helping to build proficiency in the use of issued U.S. Marshals Service weapons, responsible for the semi-annual qualification of all operational employees and court security officers in the seven court division.

HONORS AND AWARDS

3/92 Special Achievement Award, Sustained Superior Performance

3/90 Special Achievement Award, Sustained Superior Performance

3/88 Special Achievement Award, Sustained Superior Performance

3/85 Special Achievement Award, Sustained Superior Performance

3/84 Certificate of Appreciation, Excellent Performance of Duties

3/83 Outstanding Performance Rating, Superior Performance of Official Duties

PROFESSIONALLY RELATED ORGANIZATIONS

Fraternal Order of Police, Piedmont Lodge #29
Virginia Sheriff's Institute

COMMUNITY ORGANIZATIONS AND SERVICE

Democratic Party, Active member of the Sixth District and Botetourt County

Kiwanis Club of Roanoke Valley

St. James Episcopal Church

Virginia Parent Teachers Association

PERSONAL DATA

Date of Birth: (b)(6) Excellent Health

Married to: Doris B. Mattox

Children: Deidre N. Mattox
Bryan D. Mattox

- 1/72-6/72 Virginia Western Community College, Roanoke, VA; Police Science, (President's Honor Role)
- 1/68-12/72 United States Air Force, (Enlisted); Security Police Specialist, Munitions Specialist; Honorable Discharge, December 1971
- 6/67 Graduate William Fleming High School, Roanoke, VA

WORK EXPERIENCE

10/72-present Senior Deputy U.S. Marshal performing a full range of duties of a Journeyman Grade Deputy: handling and transporting prisoners, assuring their and others' security while in custody (hired under the Veterans' Readjustments Act); Performing Court Security duties within the Western District of Virginia and on assignments outside of the district; serving Criminal Process, including Magistrate Summons, Warrants and Writs to produce prisoners in court; Seizing property pursuant to court orders and responsible for management and sale of these properties; Special assignments in and out of the district which included duties involving personal security, witness security and security of court facilities, i.e., (United Nations Detail, Fourth Circuit Judicial Court Security Details, Watergate Conspirators' Security, International Extraditions and Seizures); Serving as Acting Chief Deputy and Supervisor on numerous occasions.

7/72-10/72 Intermittent Deputy U. S. Marshal

ADDITIONAL RESPONSIBILITIES

- 6/92 Acting Chief Deputy U. S. Marshal; Supervising 13 operational and five administrative employees, managing all office functions, including work assignments, providing court security for seven U.S. District Courts and the timely movement of federal prisoners.
- 1/92-2/92 Supervisory Deputy U.S. Marshal; Providing immediate supervision for deputies assigned to the Roanoke office, i.e., court assignments, service of process, prisoner transportation.
- 10/91-present Promotion to Senior Deputy U.S. Marshal; Assisting with the supervision and training of Junior Deputies, primary responsibility for Asset Forfeiture Program.
- 8/89-present Public Information Officer; Gathering information deemed important to the general public and properly disseminating it.
- 5/88-present Witness Security Contact Deputy; Funding protective witnesses, relocating witnesses away from danger area, providing protection for witnesses while testifying.
- 6/85 Promotion to Criminal Investigator; Primary job responsibility-fugitive investigations



COMMONWEALTH of VIRGINIA

Office of the Attorney General
Richmond 23219

Mary Sue Terry
Attorney General

November 13, 1992

The Honorable Charles S. Robb
Member, United States Senate
Old City Hall
1001 East Broad Street
Richmond, Virginia 23219

Dear Chuck:

It is with great pleasure that I write this letter to you on behalf of Larry R. Mattox, who is seeking the nomination for the position of United States Marshall for the Western District of Virginia.

From the information Larry has already forwarded to you, it is obvious that he possesses the experience and knowledge for this position. I strongly feel that his years with the United States Marshall's Service and with his current rank of senior deputy should be a key factor in his selection.

I have known Larry for several years and have found him to be a conscientious and hard-working individual, whose commitment, competence and caring have impressed me. I believe that he will bring to the Service some of the finest traits that one can want in a United States Marshall -- diligence, loyalty, and keen professional interest. It is without hesitation that I highly recommend him to you for this nomination.

Very sincerely,

A handwritten signature in dark ink, appearing to read "Mary Sue Terry".

Mary Sue Terry

bc: Larry R. Mattox



ROANOKE COUNTY DEMOCRATIC COMMITTEE

December 6, 1992

2753 Tanglewood Drive
Roanoke, VA 24018

The Honorable Charles S. Robb
493 Russell Office Building
Washington, D.C. 20510

Dear Mr. Robb,

The membership of the Roanoke County Democratic Committee has unanimously endorsed Larry R. Mattox of Troutville for the position of United States Marshal for the Western District of Virginia. Presently, a Senior Deputy U.S. Marshal, Mr. Mattox's breadth of experience spanning twenty years reflects his superior professional development and exceptional service. If given the opportunity, Mr. Mattox will make a tremendous difference in the United States Marshal's office. He has demonstrated over the years his compassion and willingness to work tirelessly on behalf of others. It would be a pleasure knowing his leadership and inspiration would continue in that office. It is our hope that you will share with us our belief that Mr. Mattox is an unsurpassed nominee. With best wishes, I remain

Sincerely,

Parke Loesel
Secretary, Roanoke County Democratic Committee

cc: W. Campbell
C. Flippen
D. Lawson
L. Mattox

Roanoke City Democratic Committee

Reverend Carl Tinsley, Chairman

2647 Spring Hill Drive, N.W.

Roanoke, Virginia 24017

(H) 703-362-2419

(W) 703-985-6064

George McMillan, 1st Vice-Chairman

Mara Brooks, 2nd Vice-Chairman

C. W. Tenney, 3rd Vice-Chairman

Robb Glenn, 4th Vice-Chairman

Linda Wyell, 5th Vice-Chairman

Vernon Danielson, 6th Vice-Chairman

Prudis Webb, Treasurer

Ramona Bondley, Secretary

November 5, 1992

Honorable Charles S. Robb, Senator
Old City Hall
1001 East Broad Street
Richmond, Virginia 23219

Dear Senator Robb:

Congratulations to all of us! We put a democratic in the White House as President. Also, I want you to know that we appreciate Linda's and your support here in the 6th District for Steve Musselwhite. However, to the real reason I'm writing to you.

We have a young man in the democratic party here in the Roanoke Valley, who is a true democrat. I know he worked with your office during each of your attempts for election to public office. His name is Larry R. Maddox and he is a Deputy U.S. Marshal here in the Western District of Virginia. Larry needs your help. He would like to be the next U.S. Marshal for the Western District of Virginia and I hope you can find it in your heart to help him achieve his career goal.

Larry Maddox has excellent credentials, is of very good character, and, most of all, he is dedicated to the Democratic Party and the U.S. Marshals Service. He has received extensive experience and training with the U.S. Marshals Service and is well respected in his profession. Furthermore, he has been an active democrat here in the Roanoke Valley for many years - working in federal, state, and local elections for democrats such as yourself. There is no doubt in my mind that you could not find a more deserving and qualified democrat for this position.

We here in the Roanoke Valley would greatly appreciate it if you would nominate Larry for this position as U.S. Marshal.

I look forward to working with you during your re-election campaign. Please give your darling wife my best regards and I hope to see both of you soon.

Sincerely,

Reverend Carl Tinsley
Chairman

P.S. Happy days are here again!

Sixth District Democratic Committee

Post Office Box 13366
Roanoke, Virginia 24033
(703) 982-1000

John S. Edwards
Chairman

January 21, 1993

Samuel Penn, Sr.
1st Vice Chair

John P. Fishwick, Jr.
2nd Vice Chair

Carolyn Word
3rd Vice Chair

Nanalou W. Sauder
Secretary

Warren B. Campbell
Treasurer

Virginia Candis
Mary Margaret Cash
Hon. R. Creigh Deeds
Harry L. Dull

Mary Gardner
Margaret Haynes
Willie Marie Hill

Charles W. Holbert
Gerald Meadows
Sen. Frank W. Nolen
Jackson M. Raines
Hon. Wilford P. Ramsey
Cathy Strickler
Hon. M. W. Thornhill, Jr.
Jeff Weeks
Carolyn Wharton

Congressman Jim Olin

The Hon. Charles S. Robb
U.S. Senate
Russell Senate Office Building
1st and Constitution Ave., NE
Room 493
Washington, DC 20510-4603

RE: Larry Mattox

Dear Senator Robb:

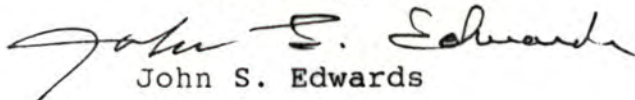
At the regular meeting of the Sixth Congressional District Democratic Committee held in Natural Bridge on December 7, 1992, the committee voted unanimously to endorse the appointment of Larry Mattox as United States Marshal for the Western District of Virginia.

As you know, Larry Mattox has served for a number of years as a Deputy United States Marshal and has the experience, background, integrity and competence to serve with great distinction as United States Marshal. In addition to his extensive experience, knowledge and ability, Larry also has been active in the Democratic Party and has contributed significantly in support of Democratic candidates in this district.

I understand that you have been previously forwarded a resume of Mr. Mattox. If the committee can provide you with any further information concerning his qualifications and background, please do not hesitate to contact us.

Thank you for your consideration in recommending to President Clinton and supporting the appointment of Larry Mattox as United States Marshall.

Sincerely,


John S. Edwards

cc: Nanalou Sauder, Secretary
Larry Mattox

USX Corporation
1101 Pennsylvania Avenue, NW
Suite 510
Washington, DC 20004
202 783 6333
202 783 6315

Marilyn A. Harris
General Manager
Federal Government Affairs

93 MAR 20 P3:59

USX

March 18, 1993

✓ Podest

Mr. John Podesta
Assistant to the President
and Staff Secretary
The White House
1600 Pennsylvania Avenue, N.W.
Washington, DC 20500

Dear John,

I wanted to let you know how happy I was to see that you have been appointed Assistant to the President and Staff Secretary. My note is overdue and I intended to write sooner, but I still wanted you to know how pleased I was to see the announcement of your new position. You are an outstanding choice, and the President is very fortunate to have you on his team!

Sincerely,

Marilyn

THE WHITE HOUSE
WASHINGTON

March 17, 1993

Mr. David B. Hack
Analyst in Information
Sciences and Technology
Congressional Research Service
Library of Congress
Washington, D.C. 20540

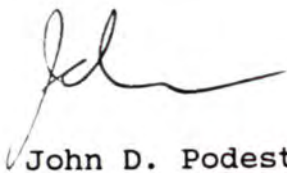
Dear David:

Thanks for sending me your latest report. I'm actually trying to keep an eye on these issues.

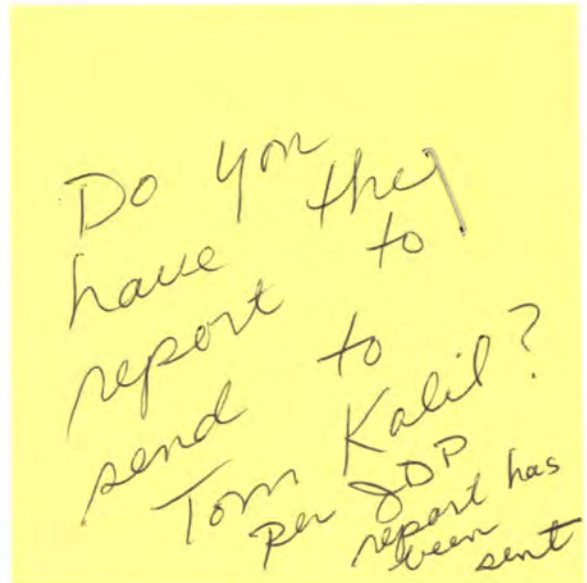
I've sent a copy of the study to Tom Kalil on the National Economic Council staff. He has primary responsibility for following the issue at the White House. You should get to know him.

Stay in touch.

Sincerely,



John D. Podesta
Assistant to the President
and Staff Secretary



Do you
have the
report to
send to
Tom Kalil?
Per JDP
report has
been sent

3/17/93

Jeff:

H

John would like you to handle this request from START to FINISH. Have photo inscribed w/message requested, penned, and return to Leah Gluskoter in Senator Leahy's office.

March 11, 1993

Thank you and mmmmmmmwwwwaaahhh.

Mr. John Podesta
Assistant to the President
The White House
Washington, D.C. 20500

Dear John,

Senator Leahy mentioned that you might be able to help us secure a calligrapher who could write the following message on the enclosed photograph.

Dear Dale,
We both thank you for all your support during the Vermont campaign.

We would then like to ask President Clinton to sign the photograph, along with the Senator, so that we can give it to Mr. Dale Page, a supporter and constituent of Senator Leahy's, and a supporter of the Clinton/Gore campaign in Vermont.

John, I appreciate your assistance. Once it is autographed you may return it to me and I will have the Senator sign it and, finally, get it to Mr. Page.

Hope all is well with you.

Sincerely,

Leah Gluskoter
Executive Assistant to
Senator Patrick Leahy

Enclosure: Photograph of President Bill Clinton and Senator Patrick Leahy



file
personal
chron

Date March 3

[illegible]

✓ mailed 3/15

THE WHITE HOUSE

Leslie —

Congratulations on the
new job.

I look forward to
working on all our favorite
issues.

John Podesta

Leslie Harris
Director of Public Policy
People for the American Way
Suite 400
2000 M Street, N.W.
Washington, DC 20036

People For the American Way

*Proudly announces
the appointment of*

Leslie Harris

*as
Director
of
Public Policy*

2000 M Street, N.W.
Suite 400
Washington, D.C. 20036
(202) 467-4999



**PEOPLE FOR
THE AMERICAN WAY**

Defending Constitutional Liberties

THE WHITE HOUSE

WASHINGTON

March 9, 1993

The Honorable Phillip D. Brady
VP and General Counsel
American Automobile
Manufacturing Association
1620 Eye Street, N.W., Suite 1000
Washington, DC 20006

Dear Phil:

I recently ran across this description of the
Staff Secretary in The Bashful Bureaucracy.
You didn't tell me about the unpopular part.

Thanks for all your guidance. It was
incredibly helpful.

Sincerely,



John D. Podesta
Assistant to the President
and Staff Secretary

Attachment

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lar governmental machinery will often be
occasions presidents will create superstaff
o dramatize his concerns and to galvanize
with new presidential energy. A White
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n to support her activities.

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uests for presidential visits and trips, the
vocate of sorts, alert to Cabinet members'
binet meetings as well.

19. "Is this document ready, in every sense, for the president to see? Have the right internal staff offices (Counsel, Legislative Affairs, Press, NSC, etc.) concurred or voiced their objections?" If the answer is no, the memo is sent back. For all the papers moving in and out of the Oval Office, the staff secretary is the unpopular, but indispensable, disciplinarian.

20. IS THE WHOLE SYSTEM WORKING? Is it working precisely as the president prefers—no tighter, no looser than his personal wish? Any weak spots? Any people or operations getting out of hand? What presidential guidance is there to pass on? The chief of staff is system manager. Without his backing, and the president's strong and evident support of it and of him, those sixteen miniworlds fly apart and the White House is chaos. The chief of staff function at times has been combined with being president (Kennedy, Johnson, Carter) but it was Eisenhower who asked: "Do I have to be my own sergeant major?"

In 1833, this, allegedly, was the System:

The Ginerall [President Jackson] says he likes things simple as a mouse-trap. ... There is enuff of us to do all that's wanted. Every day, jest after breakfast, the Ginerall lights his pipe and begins to think purty hard, and I and Major Donaldson begin to open letters for him; and there is more than three bushels every day, and all the while coming. We don't git through more than a bushel a day; and never trouble long ones, unless they come from Mr. Van Buren, or Mr. Kindle [Amos Kendall] or some other of our great folks. Then we sort 'em out jest as Zekel Bigelow does the mackerel at his Packin Yard. ... We only make three sorts and keep three big baskets, one marked 'not red,' another 'red and worth nothin,' and another 'red and to be answered.' And then all the Ginerall has to do is to say 'Major, I reckon we best say so and so to that,' and I say 'jest so,' or not, as the notion takes me—and then we go at it.

We keep all the Secretaries, and the Vice President, and some District Attorneys, and a good many of our folks, and Amos Kindle, moving about; and they tell us jest how the cat jumps.

And as I said afore, if it warnt for Congress meetin once a year, we'd put the Government in a one horse wagon, and go jest where we liked.¹

What is the White House today? Following, one by one, are the core elements of the bashful bureaucracy.

THE WHITE HOUSE

WASHINGTON

March 9, 1993

The Honorable James Cicconi
Akin, Gump, Strauss, Hauer & Feld
Suite 400
1333 New Hampshire Avenue, N.W.
Washington, D.C. 20036

Dear Jim:

I recently ran across this description of the
Staff Secretary in The Bashful Bureaucracy.
You didn't tell me about the unpopular part.

I've definitely refined my cat paw scratching
imitation. Thanks for the tip.

Thanks for all your guidance. It was
incredibly helpful.

Sincerely,



John D. Podesta
Assistant to the President
and Staff Secretary

Attachment

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...nt. They are responsible not to the Oval
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And as I said afore, if it warnt for Congress meetin once a year, we'd put the Government in a one horse wagon, and go jest where we liked.¹

What is the White House today? Following, one by one, are the core elements of the bashful bureaucracy.

THE WHITE HOUSE

WASHINGTON

March 8, 1993

Mr. George T. Willingmyre, P.E.
Vice President
Washington Operations
American National Standards Institute
655 15th Street, N.W.
Suite 300
Washington, D.C. 20005-5794

Dear George:

Thanks for your note. In addition to working with Commerce, I would recommend staying in touch with Tom Kalil, who is handling technology issues for the National Economic Council, as well as Jack Gibbons at the Office of Science and Technology Policy.

Has the Vice President responded to your invitation to present the award to John Young? Let me know if I can help on that.

Sincerely,



John D. Podesta
Assistant to the President
and Staff Secretary



GEORGE T. WILLINGMYRE, P.E.
VICE PRESIDENT
WASHINGTON OPERATIONS

TEL. 202.639.4090
FAX. 202.628.1886

March 3, 1993

Mr. John D. Podesta
Assistant to the President and Staff
Secretary
The White House
Washington, D.C. 20500

Dear John:

Late last year the American National Standards Institute proposed increased Federal-private sector cooperation in the development and use of voluntary standards in support of national priorities. The proposal was intended to help the Clinton-Gore administration access the considerable resources within the voluntary standards community in the United States.

Tony O'Neill, ANSI's Chairman and Manuel Peralta, ANSI's President, have recently written to a number of senior administration officials (attachment) supplementing our earlier proposal with specific suggestions for close public/private sector cooperation.

Please call me if you have any questions about these activities. I would also appreciate your thoughts on how ANSI might be helpful in addressing other national concerns relating to standardization.

Sincerely,

George T. Willingmyre, P.E.
Vice President
Washington Operations

GTW/lbs

Attachment

*Congratulations on your
assignment. Very much
enjoyed working with you
last year*



American National
Standards Institute 11 WEST 42ND STREET, NEW YORK, NEW YORK 10036
TEL. 212.642.1900
FAX. 212.398.0023
Cable: Standards, New York
International Telex: 42 42 96 ANSI U1
D-U-N-S 07-329-4837

March 8, 1993

The Honorable Ron Brown
Secretary of Commerce
14th Street & Constitution Avenue, N.W.
Washington, D.C. 20230

Dear Mr. Secretary:

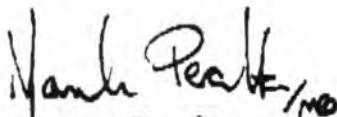
Late last year, the American National Standards Institute (ANSI) proposed increased Federal-private sector cooperation in the development and use of voluntary standards in support of national priorities. This proposal, enclosed, was intended to help the Clinton-Gore Administration access the considerable resources within the voluntary standards community within the United States.¹ We have also enclosed a recent paper identifying specific standardization projects that are clearly related to Administration goals and that would benefit from close public-private sector cooperation.

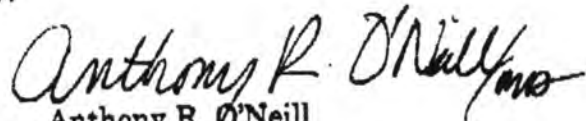
In announcing the Clinton-Gore technology initiative, *Technology for America's Growth*, Vice President Gore said: "We face new challenges, from our competitors around the world and from the people we serve here at home, that demand new solutions and creative thinking. Technology offers new opportunities for jobs, for a cleaner environment, for better schools, for high-quality health care and for scores of other advances. We must move to seize these opportunities." ANSI firmly believes that voluntary standards are an integral part of achieving the President's and Vice President's shared goal of improving the quality of American life not only by creating more jobs and a healthier economy, but by improving the environment, health care, education and other factors crucial to our well-being.

ANSI is a non-profit federation of independent organizations which supports the development and dissemination of standards in a wide array of industries. ANSI and its U.S. National Committee are the U.S. members of the two leading non-treaty international standards organizations ISO and IEC. We have over 1300 private sector organizational and corporate members and 31 government agency members. We are committed to working cooperatively with you and sincerely believe that our on-going initiatives complement the Clinton-Gore technology and economic programs.

Thank you for your consideration of ANSI's views. We would welcome the opportunity to meet with you at your convenience.

Sincerely,


Manuel Peralta
President


Anthony R. O'Neill
Chairman



1. American businesses invest approximately one billion dollars annually in standards-related activities.

THE AMERICAN NATIONAL STANDARDS INSTITUTE

Selected 1993 Standardization Initiatives in Support of National Priorities and U.S. Competitiveness in Global Markets

Late in 1992, ANSI wrote to Clinton-Gore transition officials proposing increased federal-private sector cooperation in the development and use of voluntary standards in support of national priorities. Listed below are representative examples of 1993 private sector initiatives for which closer federal/private sector cooperation is in the national interest.

Environment ... Representing U.S. Interests Internationally

Working cooperatively with the Environmental Protection Agency, ANSI is placing high priority on helping organize and coordinate the U.S. input to the international environmental standards to be developed by the International Organization for Standardization (ISO) and the International Electrotechnical Commission (IEC). The first meeting of the new ISO Technical Committee on environmental standards will be this June in Canada.

Health Care ... Promoting Information Technology Solutions

Working with the Department of Health and Human Services, ANSI's Healthcare Informatics Standards Planning Panel is promoting coordination and cooperation among the standards organizations in this field. The panel is also facilitating dialogue between American and European experts seeking to improve the healthcare informatics knowledge base available for supporting better-informed patient care decisions and management. The panel is working toward the development of an ISO technical committee in this field.

U.S./E.C. Trade ... Advancing U.S. Interests in Relations with the European Community

ANSI continues a private sector-lead dialogue with representatives of European standards and conformity assessment organizations including the European Commission. The goals of the meetings have been to support international approaches to standardization, promote better understanding between the U.S. and European standards and conformity assessment communities, and solve bilateral concerns. The meetings have resulted in creation of a variety of mechanisms for U.S. interests to learn about and comment on European standards activities and vice versa. There has also been a useful exchange of information on conformity assessment practices in the U.S. and Europe. A significant issue identified during the most recent meeting in January was the proposal by the European Telecommunications Standards Institute (ETSI) relating to intellectual property rights in standards. The ETSI proposal goes far beyond ANSI and international guidelines and ANSI is committed to working cooperatively with the U.S. Trade Representative on resolution of the matter.

Preeminence of U.S. Technology ... Supporting Domestic Programs and Advancing U.S. Interests in the International Standards Setting Forums

ANSI established the Computer Integrated Manufacturing Standards Board last year to increase the Institute's focus on this area in 1993.

Members of the ANSI federation are now organizing the U.S. representation to new international technical committees developing standards for Intelligent Vehicle Highway Systems and Advanced Ceramics.

North American Free Trade Agreement ... Harmonizing Standards

ANSI will host along with partners in Canada and Mexico, the third North American Trilateral Standardization Forum in Mexico City on March 23, 24 and 25. The forum goals are to complement the NAFTA objectives by promoting industry sector standards harmonization initiatives. Sector discussions are under way for: toys, plastics, automotive products, electrical products, medical technology, construction codes, telecommunications, textiles, plumbing products, air conditioning and refrigeration equipment, personal protective equipment, environment, education and tools.

International Trade ... Building Strategic Linkages with Eastern Europe and Pacific Rim

ANSI continues a dialogue begun last year with representatives from standards organizations in Eastern Europe. This Spring's meeting will take place in Prague on May 21st. The ANSI delegation will continue on to a meeting of the Pacific Area Standards Congress in Kuala Lumpur, Malaysia May 24th-28th.

Access to Foreign Markets ... Securing World Wide Acceptance of U.S. Product Certifications and Quality System Registrations

In January, U.S. representatives under the auspices of ANSI joined with the national accreditation bodies from Britain, The Netherlands, Canada, Mexico, Japan and Australia/New Zealand to create the International Accreditation Forum (IAF). The IAF will promote harmonization of accreditation procedures with the goal that product certifications and quality system registrations from accredited organizations will be equivalent around the world. This will help U.S. businesses sell their products in foreign markets without additional tests and audits.

In a meeting early this year with the European Commission, ANSI received a clear signal that private sector accreditation systems could be used to support government-to-government mutual recognition agreements. There is an outstanding Federal Register proposal for such accreditation programs to be developed by the U.S. government.

Improving American Productivity ... Providing Key Services to U.S. Industry

ANSI continues to place high priority on facilitating the development of a national electronic database and delivery system for standards and standards information.

ANSI's Company Member Council is preparing a "tool box" of membership services for U.S. industries. These include educational and training programs on standards management techniques, opportunities for participation in a major benchmarking program on company standards practices, and access to a network of industry "experts" on standardization matters.

U.S. Competitiveness... Increasing Awareness of the Role of Strategic Standardization Management as a Competitive Tool

ANSI's Annual Conference on March 17th-19th will seek to increase the awareness among American Chief Executive Officers of the strategic significance of standardization to U.S. competitiveness. ANSI's Board of Directors will recognize the contributions of John Young, former CEO of the Hewlett Packard Company at a ceremony on March 18th.

A COOPERATIVE STANDARDS-SETTING PROCESS WILL CONTRIBUTE TO AMERICAN COMPETITIVENESS AND ECONOMIC HEALTH

A position paper by the American National Standards Institute
December 1992

Voluntary standards are an efficient way to foster economic competitiveness and commercialization of technology, and part of the solution to health, safety and environmental concerns. ANSI is committed to working in partnership with the Clinton-Gore Administration to help marshal the resources of the voluntary standards community in support of these national priorities. In turn, the federal government should support voluntary standards in its technology, trade and procurement policies and through increased participation in the voluntary standards-setting process. Together we can improve public health, the global environment, and U.S. competitiveness.

*"In order to create quality jobs, generate strong economic growth and safeguard national security, the U.S. Government and private sector should work together to develop coherent policies to ensure U.S. leadership in the development, use and commercialization of technology."*¹

¹Gaining New Ground: Technology Priorities for America's Future, published by a private sector group, the Council on Competitiveness, 1991, page 3.

Executive Summary

The Clinton-Gore Administration has captured the public's imagination with its ambitious goal of creating a more internationally competitive economy, which functions under sound environmental rules and can resolve such major problems as providing health care to all. The American National Standards Institute (ANSI), a non-profit entity with over 1300 private sector organizational and corporate members and 31 government agency members, is committed to helping the Administration reach this goal.

Attention to, and investment in, the U.S. voluntary consensus standards system can multiply the Administration's resources, and add thousands of technical experts to those in the Federal government whose job it is to set or use standards. Strong and effective U.S. participation and leadership in the international voluntary standards arena is also crucial to U.S. competitiveness in the evolving global marketplace.

Some have argued that all standards-setting authority should be vested in a single federal agency. ANSI believes that the current voluntary standards process works well, reduces bureaucracy, speeds up commercialization of critical technologies, and produces standards which take into account the needs of all involved. The system's strength is its distributed nature, which involves thousands of committed, expert volunteers working in hundreds of premier standards-developing organizations. While numerous Federal agencies have an essential stake in this process, it is not necessary for the Federal government to duplicate the efforts made by private industry in cooperation with government and other affected parties.

What is essential is that the government and private sector cooperate and rely on each other's strengths. ANSI offers to help the Administration build such a partnership with the voluntary standards community. The desired result is an expanded commitment and investment by the new Administration in the voluntary standards system, both at the technical and policy levels. As part of this expanded role, senior-level government officials would participate in ANSI's governance, priority-setting, and development of policy positions to international standards organizations.

* * * * *

The U.S. Voluntary Standards System is One of the Most Responsive in the World

Standards range from the very complex, -- those which allow computer interoperability -- to the more simple, -- those which guarantee that all 35mm film fits all 35mm cameras. They benefit consumers by ensuring that products which are made by different companies, and even in different countries, can operate interchangeably. Many standards advance and protect the public interest in safety, health and the environment.

The U.S. voluntary standards system is an integral part of the economy, yet costs the American taxpayer virtually nothing. For 74 years, ANSI has played a key role in the system. ANSI does not develop standards but, rather, facilitates development by qualified member groups that bring together the experts in their own disciplines. ANSI provides a means for those in the government and private sector to work together to get standards work started and accredits procedures for standards development based on consensus and due process. Upon request, ANSI widely disseminates the resulting standards. Currently there are over 200 groups participating in ANSI's standards-setting process. Standards developed under ANSI's auspices are known as "American National Standards" and number over 10,000.

Voluntary standards are invaluable to U.S. government agencies, both from a regulatory and a procurement perspective. Federal, state and local agencies requiring technical specifications, codes and regulations increasingly rely on voluntary standards. These standards, because they are developed on a consensus basis, with participation by all affected, are easily implemented and accepted. The Department of Defense, the General Services Administration, the Food and Drug Administration, the Environmental Protection Agency, the Department of Energy, the Occupational Safety and Health Administration, and the Consumer Product Safety Commission are some of the Federal agencies which have found that working closely with the voluntary standards community helps them achieve their missions. In fact, OMB Circular A119 directs all Federal agencies to make maximum use of voluntary standards and to support private sector development of voluntary standards in lieu of the government promulgating its own. This policy fosters government-industry cooperation and makes use of the tremendous expertise of those in American business and academia.

The National Institute for Standards and Technology (NIST) also plays a vital role within the standards-setting process. ANSI has recognized this by ensuring the participation of the Director of NIST on its Board of Directors. The NIST Director, in fact, has the only permanent seat on ANSI's board. But NIST resources, and those of other federal agencies, are limited. The private sector can devote far more resources -- people, technology and money -- to the development of standards. The current system is effective because it combines the contributions of both the public and private sectors.

ANSI is also the U.S. member body of the two primary international voluntary standards organizations -- the International Organization for Standardization (ISO) and (through its United States National Committee) the International Electrotechnical Commission (IEC). ANSI has invested heavily in effectively representing U.S. strategic standards interests and presenting U.S. technical and policy positions to these international organizations. ANSI has also nurtured strategic links with important economic regions, such as the European Community, Pacific Rim, Eastern Europe, South America and Mexico and Canada. Continued strong public and private sector support for this role is essential if American economic interests are to be advanced in the international marketplace.

U.S. Competitiveness Depends on Global Standards for Technological Products

The United States is a technology superpower. Standards help us maintain this status by increasing productivity, reducing costs, and establishing better quality control. International standards promote worldwide acceptance of products and thereby facilitate free trade.

The American voluntary standards system was developed and is maintained in order to foster technological development domestically and as an impetus to the development of international standards which will allow truly open markets. For companies competing globally -- in markets from gas appliances to computers -- uniform international standards serve increasingly as the technical passports to foreign markets. In fact, multi-lateral trade agreements, such as the General Agreements on Tariffs and Trade (GATT) and the North American Free Trade Agreement (NAFTA), emphasize the use of international standards. These market and treaty forces combine to make the representation of U.S. interests in international standards organizations increasingly important to American competitiveness.

The Clinton-Gore Administration has an opportunity to bring this issue's importance home to the public and to the private sector as one essential to our nation's competitiveness. Many of our competitors realize that public/private sector cooperation on standards is an important part of a country's economic strategy. The European Community, for example, has placed the development of over a thousand voluntary standards at the heart of its campaign to create a single market. The United States cannot afford to underestimate other countries' ability to use the standards-setting process as a tool for economic growth. The government and the private sector must work together to promote American interests internationally. The voluntary standards-setting community is fully prepared to work with the new Administration to do just that.

ANSI Offers to Assist the Clinton-Gore Administration in its Efforts to Support the Setting of Global Technology Standards

ANSI would like to work with the Administration to help it build a partnership with the voluntary standards-setting community in order to bolster U.S. competitiveness². Both on a technical and a policy level, this community has taken a lead in fostering government/industry cooperation in the setting and implementation of standards. ANSI believes that the standards-setting process is most effective when the government participates along with the private sector; teams are always stronger than the combination of their individual members.

More effectively utilizing the resources of the private sector will require closer private/public cooperation. The return, in increased competitiveness -- new high-technology jobs, better American products, an improved trade balance, a healthier economy, -- will far outweigh the necessary additional investments.

ANSI will assist the Administration by helping marshal the resources of the private sector standards community in support of national priorities. Specifically, ANSI offers to work in partnership with the Administration to:

- help stimulate standards-development in response to Federal agency needs and Administration priorities;

²The private sector Council on Competitiveness recently recommended that we: "[s]trengthen the effectiveness of the U.S. private-public system for establishing U.S. standards and gaining their acceptance in the world standards bodies...The ANSI process must receive more attention to ensure that world standards are compatible with the commercial interests of U.S. firms." (Gaining New Ground: Technology Priorities for America's Future, 1991, page 49).

- ensure that standards developed under ANSI auspices recognize and reflect consideration of Federal agency needs;
- ensure that appropriate government experts are an integral part of the development of American National Standards;
- increase the extent of senior-level government involvement in the governance, operation and policy-making of ANSI to promote the Administration's economic goals;
- enhance recognition of, and support for, American and international voluntary standards, both domestically and abroad, and help advance U.S. interests in the setting of appropriate international voluntary standards;
- cooperate with the Administration to help resolve trade issues relating to standards;
- coordinate with the Administration so that on-going private sector standards initiatives with the European Community, Eastern Europe, Pacific Rim, South America, Mexico and Canada complement Clinton-Gore economic strategies; and,
- work with the Administration in developing ANSI policy positions taken in its role as a member body of (and, therefore, U.S. representative to) ISO and IEC, to help achieve the Administration's international economic policy objectives.

ANSI members and staff hope that the Clinton-Gore Administration will join with the voluntary standards community in a public/private partnership that builds on the strengths of each. The ultimate beneficiary will be the American people. **We are committed to working with the new Administration to improve the American economy and open up foreign markets to American goods.**

If you have any questions about these issues, would like more information, or would like to schedule a meeting with ANSI representatives, please call George Willingmyre at 202/ 639-4090.

THE WHITE HOUSE
WASHINGTON

March 8, 1993

Mr. Edwin L. Behrens
Director
National Government Relations
Procter & Gamble
801 Pennsylvania Avenue, N.W.
Suite 720
Washington, D.C. 20004

Dear Ed:

Thanks for taking the time to send me your best wishes in the first few months of my new job. I feel honored to be here and want you to know how much I appreciate your support.

Although my hair is getting gray at a much faster rate, it is not true that I have been locked in a vault for the remainder of President Clinton's Administration. I hope we will stay in touch and that you will feel free to call with ideas, views, and even on those rare occasions when we make mistakes, criticisms.

Again, I really appreciate your good wishes.

Sincerely,



JOHN D. PODESTA
Assistant to the President
and Staff Secretary

Procter & Gamble

EDWIN L. BEHRENS
Director
National Government Relations

March 3, 1993

93 MAR 4 P3:36

Mr. John Podesta
Assistant to the President and Staff Secretary
The White House
1600 Pennsylvania Ave, NW
Washington, DC 20500

Dear John:

Just a brief note of congratulations on your appointment as Assistant to the President and Staff Secretary. It has been my pleasure to know and work with you these many years; as I recall, ever since we first met early during your Senate career. Yours is certainly a well-deserved appointment -- and President Clinton should benefit immensely from having you on board.

I don't know exactly what all your job entails, of course; but I have already seen you on television. You have my very best wishes for what will undoubtedly become the most exciting and fulfilling years one could imagine in pursuing a career in public service and government affairs.

If I can ever be of assistance in any way that may be appropriate as Director - National Government Relations for Procter & Gamble's Washington office, please don't hesitate to call. Meanwhile, my very best wishes for your continued success and for that of the new Administration.

Very truly yours,

Edwin L. Behrens

ELB:ddd

Terry can
you do
a brief
T.Y. letter
to Ed.
for me



THE WHITE HOUSE

Judith —

THANKS for your note.
If your film ever makes it to
tape or CD, will you send me
a copy to review?

Let me know what happens

John

CLIOFILM, Ltd.

246 West End Avenue (2C) New York City, New York 10023 Telephone (212) 874-4111/4537

93 MAR 4 P3:35

March 2, 1993

The Honorable John D. Podesta
Assistant to the President and Staff Secretary
The White House
Ground Floor, West Wing
Washington, D.C. 20500

Dear John:

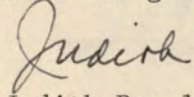
My luggage and I have finally dried out, and my umbrella is folded away --- but I really enjoyed meeting you to thank you in person, and especially the mini-look at the White House (you give good tour!)

I'm glad I caught you in the lull between the two budget messages, and would like to tell you that both are playing very well in Manhattan, on both the Upper West and Upper East side (but you probably know that already from the Kovners and others with their ears to the ground.)

I did reach Matt Gerson by phone; he said he was there if I needed him (I may well, if things don't resolve themselves sometime soon,) and I said I'd be back in touch after SONY had some time to respond to my last memo. What is really fascinating is that they sent me the first release in the series (which I'd requested, just to see how they were packaging Glenn Gould.) And I discovered that despite about ten excerpts from Gould's early TV shows, not one person who made the shows was given credit -- only the Executive Producer, the "Conceiver" of SONY's series, and the German line producer who is doing the tape work in Hamburg. I don't actually think that anyone has ever been so bold about purloining --- it is common practice around the world to give credit not only for film and tape excerpts in a new context, but even to each photo used as well.

Enough of skulduggery! I wish you well with what must be an incredibly challenging job, and hope that our paths cross at more leisure once the flak has cleared (we both know it won't, ever, but that's part of what makes it fun.) For your scrapbook, I've attached two mementos of THE IDEA OF NORTH: on the left, the northern lights. On the right, my crew and an actor (at -45°) in Churchill, Manitoba, filming the end of the show. I'm the one in the face mask, carrying the bag from Henri Bendel.

With all good wishes,



Judith Pearlman

THE WHITE HOUSE
WASHINGTON

March 1, 1993

Mr. Edward H. Jurith
Select Committee on
Narcotics Abuse and Control
Room H2-234
House Office Building Annex 2
Washington, D.C. 20515-6425

Dear Ed:

Thanks for taking the time to send me your best wishes as I begin my new job. I'm sorry to take so long in getting back to you. I feel honored to be here and want you to know how much I appreciate your kind words.

Although my hair is getting gray at a much faster rate, it is not true that I have been locked in a vault for the remainder of President Clinton's Administration. I hope we will stay in touch and that you will feel free to call with ideas, views, and even on those rare occasions when we make mistakes, criticisms.

Ed, it was great hearing from you. I really appreciate your good wishes.

Sincerely,

A handwritten signature in dark ink, appearing to be "J. Podesta", written in a cursive style.

John D. Podesta
Assistant to the President
and Staff Secretary

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U.S. House of Representatives

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ROOM H2-234, HOUSE OFFICE BUILDING ANNEX 2
WASHINGTON, DC 20515-6425

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EDWARD H. JURITH
STAFF DIRECTOR
MELANIE T. YOUNG
MINORITY STAFF DIRECTOR

January 21, 1993

Mr. John Podesta
Assistant to the President
and Staff Secretary
The White House
Washington, D.C. 20500

Dear John:

Congratulations on your appointment by President Clinton. The President has made an excellent choice as Staff Secretary to assist in the direction of his Administration. I was particularly pleased when I heard about your designation.

John, let's stay in touch, and when you get a minute I would like to chat with you about drug policy.

Best wishes!

Sincerely,



EDWARD H. JURITH
Staff Director

THE WHITE HOUSE

WASHINGTON

3-2

Owen —

Thanks for your letter
and your good wishes.

If you are in Washington
give me a call.

My best to the Knox
family.

Sincerely
John F. Kennedy

THE WHITE HOUSE
WASHINGTON

Mr. Owen W. Muelder
Director of Alumni Affairs
and the Annual Fund
Knox College
Galesburg, Illinois 61401-4999



Knox College

Office of Alumni Affairs Galesburg, Illinois 61401-4999 309/343-0112 FAX 309/343-8921

February 15, 1993

Mr. John Podesta
3743 Brandywine Street, N.W.
Washington, D.C. 20016

Dear John,

It was great talking to you last week -- congratulating old friends is without question the best part of my job. There is something about having been in the Dean's office while you were a student and now in the Alumni office when you have done well that makes me even more proud.

It occurred to me that you might like a sense of what the place is like these days. Enclosed you'll find a copy of a piece we use for Admission and the latest issue of the *Knox Student*.

You might also be interested to know that Ken Buck, '79, is living in Washington and working on what may be "the other side." He has just taken a job liaising with the Congress on behalf of Peat, Marwick & Mitchell. This term, Ken is commuting between Galesburg and the Beltway while he teaches a few courses on international trade in the Political Science department at Knox. It's very unusual, and I'm not quite clear on the details. Just thought you might like to know.

Again, John, congratulation on your new job. I'm glad that we've reconnected. As I told you, Knox and I are eager to see you back on campus -- soon. Take care, I'll be in touch.

Sincerely,

Owen W. Muelder
Director of Alumni Affairs
and the Annual Fund

OWM:pmo

Enclosures

3/2

Dear David —

Thanks for your
good wishes. I'm sorry
it's taken so long to
get back to you.

It seems like I can't
shake telephone issues (they
don't work here) or the
FBI (still peddling their
bill).

Stay in touch.

Sincerely
John

THE WHITE HOUSE
WASHINGTON

Mr. David B. Rubashkin
1732 S Street, N.W.
Washington, D.C. 20009

David B. Rubashkin
1732 "S" Street N. W.
Washington, D. C. 20009

January 29, 1993

Dear John,

Congratulations on your appointment. It is well deserved. Your abundant political, intellectual and organizational skills will serve you in good stead. Aside from the long days and the time away from your family I hope the post is as exciting as it appears from the outside.

I appreciated your help last year in finding out the FBI and DOJ's attempt to re-write the Electronic Communications Privacy Act. It is always a pleasure working with you and I look forward to the opportunity to do business with you in the future.

I am certain you will make a substantial contribution to the success of the Clinton Administration.

Best of Luck

David B. Rubashkin

THE WHITE HOUSE
WASHINGTON

3/2

Chuck —

glad to help.

I might take
you up on the tour.
I'll probably have
to check with
the ethics czars.

John

THE WHITE HOUSE
WASHINGTON

Mr. Chuck Merin
Gold and Liebengood
Suite 950
1455 Pennsylvania Avenue, N.W.
Washington, D.C. 20004

John -

2-21

I just wanted to say thank
in waiting for your constant
support of me and encouraging
words concerning my career.

Knowing that people I
truly respect and trust are
on the sidelines cheering me
on means an awful lot to me.

As you can imagine, I am very
excited about working for John and
am anxious to get back to the Hill.

Again, thank you for your wisdom
and your words -

John

CLINTON LIBRARY PHOTOCOPY

J. SILVERMAN
2800 CROSBY ST, NW
APT. 434
WASHINGTON, DC 20008

Jodie

CLINTON LIBRARY PHOTOCOPY



JOHN PODESTA, Staff Secretary
The White House
Ground Floor, The West Wing
Washington, DC 20500

PERSONAL

GOLD AND LIEBENGOD

25 February

John -

Thanks to your good efforts, Dawn
Friedkin recently called to say
that the Prez would like to ride
Metro. Hooray & thank you!

If you or your kids would ever
like a highly personal, behind the

scenes tour of the Metrorail system,
just give me a call. I promise that
you'd have a ball.

Again, many thanks.

Chuck

CLINTON LIBRARY PHOTOCOPY

Merin

SUITE 950

1455 PENNSYLVANIA AVENUE, N. W.

WASHINGTON, D. C. 20004

CLINTON LIBRARY PHOTOCOPY



Mr John Podesta
Asst to the President and
Staff Secretary
Ground Floor, West Wing
The White House
Washington DC 20500

THE WHITE HOUSE
WASHINGTON

3-2

Jodie -

Congratulations.

I know you'll do a great
job for Tom and I
think you will really
like working with him.
Come see me + Lorraine
sometime.

Tom

THE WHITE HOUSE
WASHINGTON

Jodie Silverman
Apartment 434
2800 Quebec Street, N.W.
Washington, D.C. 20008

THE WHITE HOUSE
WASHINGTON

DATE: 3/7

TO: *BETH NOLAN, RM 128*
DEOB

FROM: JOHN D. PODESTA
Assistant to the President and
Staff Secretary

SENIOR APPOINTEE PLEDGE

As a condition, and in consideration, of my employment in the United States Government in a senior appointee position invested with the public trust, I commit myself to the following obligations, which I understand are binding on me and are enforceable under law:

1. I will not, within five years after the termination of my employment as a senior appointee in any executive agency in which I am appointed to serve, lobby any officer or employee of that agency.
2. In the event that I serve as a senior appointee in the Executive Office of the President ("EOP"), I also will not, within five years after I cease to be a senior appointee in the EOP, lobby any officer or employee of any other executive agency with respect to which I had personal and substantial responsibility as a senior appointee in the EOP.
3. I will not, at any time after the termination of my employment in the United States Government, engage in any activity on behalf of any foreign government or foreign political party which, if undertaken on January 20, 1993, would require me to register under the Foreign Agents Registration Act of 1938, as amended.
4. I will not, within five years after termination of my personal and substantial participation in a trade negotiation, represent, aid or advise any foreign government, foreign political party or foreign business entity with the intent to influence a decision of any officer or employee of any executive agency, in carrying out his or her official duties.
5. I acknowledge that the Executive order entitled "Ethics Commitments by Executive Branch Appointees," issued by the President on January 20, 1993, which I have read before signing this document, defines certain of the terms applicable to the foregoing obligations and sets forth the methods for enforcing them. I expressly accept the provisions of that Executive order as a part of this agreement and as binding on me. I understand that the terms of this pledge are in addition to any statutory or other legal restrictions applicable to me by virtue of Federal Government service.


Signature

MARCH 7, 1993
Date

PODESTA, JOHN DAVID
Print or type your full name (Last, first, middle -- spell out each fully)

Privacy Act Statement

Executive Order 12834 entitled "Ethics Commitments by Executive Branch Appointees," issued by the President on January 20, 1993 (and published at 58 Federal Register 5911-5916 on 1/22/93), requires every senior appointee in every executive agency appointed on or after January 20, 1993 to sign this pledge upon becoming a senior appointee. This pledge establishes a contractual commitment regarding your post-employment activities and your activities after your personal and substantial participation in a trade negotiation has ceased. If there is a violation or apparent violation of this pledge, this pledge may be disclosed to the Department of Justice or any other appropriate Federal agency charged with the responsibility of investigating, prosecuting, enforcing or implementing the Executive order. Disclosure of this pledge can also be made to another Federal agency, a court or a party in court litigation or an administrative proceeding when the Government is a party as well as to another Federal agency in connection with your hiring when the pledge is relevant and necessary thereto. Further, this pledge may be disclosed to the Executive Office of the President and the Office of Government Ethics to enable them to carry out their responsibilities under Executive Order 12834 and other ethics oversight authorities. This pledge will be filed for permanent retention in your official personnel folder or equivalent folder. Your signing this pledge is a condition, and in consideration, of your employment as a senior appointee, or your receiving a pay raise that will make you a senior appointee, as defined in the Executive order.