

**Mobil Corporation**

3225 GALLOWES ROAD  
FAIRFAX, VIRGINIA 22037-0001

3 JAN 22 P3:51

ALLEN E. MURRAY  
CHAIRMAN OF THE BOARD  
PRESIDENT AND  
CHIEF EXECUTIVE OFFICER

January 19, 1993

Mr. John Podesta  
Assistant to the President and  
Staff Secretary  
The White House  
Washington, DC 20500

Dear Mr. Podesta:

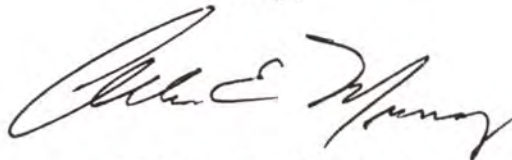
As a member of the new Administration, I know you will be addressing important policy questions impacting the economy, energy and the environment.

The enclosed briefing book presents Mobil's point of view on these national issues. I hope that you find this informative as you consider these policy questions.

A member of our Government Relations department will contact your office to get your reaction to these and any other subjects where we might have a shared concern. If you have any questions, please feel free to contact us.

We look forward to working with you on these important matters.

Sincerely,



Allen E. Murray

OK

THANKS for your views  
I suggest that your staff follow up with  
Bob Rubin title  
Carol Rasco title

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# **Legislative Issues**

**Mobil Corporation**

John J. Keller  
300 East 56th Street, Apt. 25-M  
New York, NY 10022

3 JAN 22 11:40

Mr. John Podesta  
Assistant to the President  
The White House  
Washington, DC 20500

20 January 1992

Dear John,

Congratulations!

It was good to see you briefly outside Frank Raines' office while I was working on the Transition.

I hope our paths will cross again.

Sincerely,



John J. Keller



Simon Lazarus, III

Sixth Floor  
1001 Pennsylvania Avenue, N.W.  
Washington, D.C. 20004

33 JAN 22 P 6: 58

January 22, 1993

John Podesta  
The White House  
1600 Pennsylvania Avenue, N.W.  
Washington, D.C. 20500

Dear John:

I've said it but I do want to say formally congratulations to you and especially to Bill Clinton for his good taste in naming you to the White House staff. You will quickly prove overqualified for this post, and I'm sure your role will be closer to the expanded version of its responsibilities and influence, than to the narrower versions. In addition, you will have incredible fun and serve the public interest. In all seriousness, there don't appear to be a lot of people on that organization chart who know the things you know, so your contribution to getting things on track and keeping them there will be quite invaluable.

I'm regrettably sure I'll see less of you than recently, but I hope it won't be too much less!

Sincerely,

Si

Simon Lazarus



# San Francisco Chronicle

1121 L STREET, SUITE 408  
SACRAMENTO, CA 95814



John Podesta  
The White House  
1600 Pennsylvania Avenue  
Washington, DC 20500

# San Francisco Chronicle

1/18/93

Dear John,

Congratulations. It's a long way from  
Turkey Run Living History Nature Farm, or  
what ever it was.

Good luck and take care,

Rob Gunnison

3 JAN 21 PM 5:15



# IPO

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Herbert C. Wamsley  
Washington, DC

## ASSOCIATE EXECUTIVE DIRECTOR

Ada B. Winter  
Washington, DC

3 JAN 22 P3:49

January 18, 1993

John Podesta  
Assistant to the President  
The White House  
1600 Pennsylvania Avenue, N.W.  
Washington, DC 20500

Dear John,

Heartiest congratulations on your appointment!

Obviously, you were not appointed because you are tall or because you speak loudly.

I don't know if you were appointed because of your competence and sheer brainpower, but the job surely will give you an opportunity to show off those traits, which many of us have seen in you.

Sincerely,



Herbert C. Wamsley  
Executive Director

(P)

# FOOD & ALLIED SERVICE TRADES

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815 Sixteenth Street, N.W., Suite 408 • Washington, D.C. 20006 (202) 737-7200  
FAX (202) 737-7208

93 JAN 22 P 3:48



ROBERT F. HARBRANT  
President  
JEFFREY L. FIEDLER  
Secretary-Treasurer

19 January 1993

John Podesta  
The White House  
Washington, DC 20500

Dear Mr. Podesta:

On behalf of the 3,5 million working men and women associated with the Food and Allied Service Trades Department, AFL-CIO let me be amongst the many to congratulate on being named to the Clinton/Gore White House team.

You will certainly be serving America at an exciting time. The country is ready to go in a new and positive direction and you have the very fortunate opportunity of being right in the middle of everything.

We wish the best of luck and look forward to working with you in the days and weeks to come.

Best regards,

Robert F. Harbrant  
President

DK

**Vice Presidents**  
SAM H. BEGLER  
JACK CAFFEY  
FRANK W. CARTER  
E. L. (VERA) CATALI  
JOHN DECONCINI  
FRANK HANLEY  
EDWARD T. HANLEY  
LARRY R. JACKSON  
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Capitol Multimedia, Inc.

2121 Wisconsin Avenue, N.W.  
Washington, D.C. 20007  
Phone 202-965-7800  
Fax 202-965-7815

3 JAN 27 AM 11:25

Dear John —

What a great time to  
have such a great job.  
Congratulations!

Joe Nothstein

(P)

WUNDER, DIEFENDERFER, RYAN, CANNON & THELEN  
1615 L STREET, N.W., SUITE 650  
WASHINGTON, D. C. 20036

(202) 659-3005

THOMAS M. RYAN

33 JAN 27 P1:46

January 21, 1993

Mr. John Podesta  
Assistant to the President and Staff Secretary  
Office of the Chief of Staff  
The White House  
Washington, DC 20500

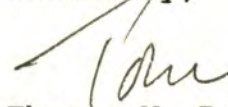
Dear John:

It's nice to see good things happen to good folks. I know you will make the trains run on time, as witnessed on television on Inauguration Day.

I hope you find life in the White House rewarding as well as challenging and wish you every success.

With best wishes.

Sincerely,



Thomas M. Ryan

*good luck!*

(P)

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AND  
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Martin E. Latz  
(602) 262-0218

Our File Number  
99999-252

3 JAN 27 P1:46

January 18, 1993

Mr. John Podesta  
Staff - The White House  
The White House  
1600 Pennsylvania Ave, N.W.  
Washington, D.C. 20006

Dear John:

Congratulations on the election victory and your recent appointment to the Clinton White House. It seems like ages since I was Wendy Sherman's assistant on the Dukakis campaign and we tried to get another Democrat elected to the presidency.

As you will note, I finished up law school in Cambridge and then moved here to Phoenix, Arizona to give law practice a shot. While I am learning a great deal, you can imagine some of my frustration this election year.

However, I am getting actively involved here in the legal and political community and, as part of that effort, recently wrote a newspaper article on the constitutionality of state-passed congressional term limits. I hope you find it interesting. I actually condensed this from a longer piece I originally wrote as my third year paper in law school for another one of us ex-Dukakis workers, Chris Edley.

Congratulations again, good luck, and keep in touch.

Sincerely,

Martin E. Latz

Encl.

# PERSPECTIVE

THE ARIZONA REPUBLIC

SECTION

C

SUNDAY  
OCTOBER 4, 1992

## Term limits: The question is constitutional

By Martin E. Latz

Special for The Arizona Republic

Arizonans as well as voters in many other states will decide next month whether to restrict how long members of Congress and other lawmakers may serve. While political commentators write volumes about the "Year of the Woman" and while members of Congress in record numbers have either quit or gotten kicked out during the primaries, term limits threaten to make these issues seem like thunderstorms compared to Hurricane Andrew.

Passing term limits would change the entire structure of politics as we know it. The pillar around which Congress is currently organized, the seniority system, would crumble if each member of Congress were restricted to a total of six or 12 years in Washington.

National polls show Americans overwhelmingly approving congressional term limits. With this in mind, we need to closely examine the constitutionality of this drastic measure.

The constitutional debate mirrors in large part the policy debate raging on this divisive issue. Will the rights of each American to vote for the

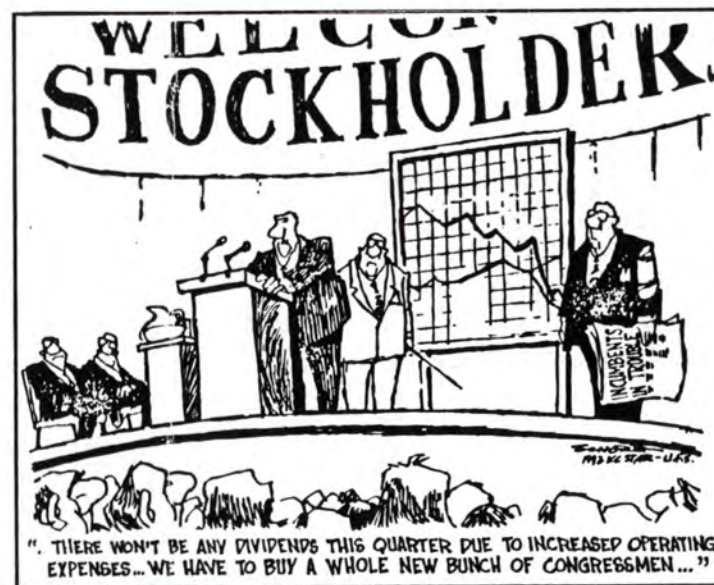
representative or senator of his or her choice take precedence, or will the right of the states to regulate congressional elections win out?

Term limit opponents argue that the voters' right to elect whomever they want overrides all other rights. They rely on the Constitution's qualifications clause as setting out the sole qualifications an individual needs to serve in Congress. According to this clause, you only have to be a U.S. citizen, over a certain age and a resident to be constitutionally "qualified" for office. Since term limits impose an additional qualification — that you can be elected to Congress only for a certain number of terms — opponents contend the limitations are constitutionally prohibited.

Term limit supporters respond that the Constitution gave states the right to regulate the "times, places and manner" of congressional elections. The people in each state should have the power to choose to limit the terms of their members of Congress. Term limits, to carry this logic further, are simply another regulation states would impose on congressional elections and aren't an additional qualification anyway.

Courts over the years have adopted two different approaches when faced with the conflict between the Constitution's qualifications clause and its clause giving to states the right to regulate congressional elections.

— See CAN, page C2



Bill Schorr/The Kansas City Star

Martin E. Latz, a recent graduate of Harvard Law School currently employed at the Phoenix law firm of Lewis and Roca, adapted this article from a longer study published in *The Akron Law Review*.

# Can term limits pass constitutional muster?

— CAN, from page C1

Let's first look at the "direct" approach. Some courts come straight out and label the state law limiting voters' and candidates' choices an additional qualification or, in other words, a "direct qualification." If the law limits the candidates' or voters' rights significantly, then these courts call it an additional qualification for office and find it unconstitutional. If the law only minimally limits someone's rights, the court finds it constitutional and says the states have the power to regulate the congressional elections.

## Adam Clayton Powell case

Courts taking this approach rely primarily on the 1969 U.S. Supreme Court case *Powell v. McCormack*. Here the Supreme Court analyzed the Constitution's qualifications clauses in deciding whether to allow Rep. Adam Clayton Powell to take his seat in Congress. Powell was accused, among other things, of directing illegal salary payments to his wife. Congress found out and wanted to keep him out of Congress despite the fact that his constituents had voted him in.

Powell won. The Supreme Court said that Congress could not "exclude any person, duly elected by his constituents, who meets all the requirements for membership expressly prescribed in the Constitution." Only by amending the Constitution could one add or change qualifications for office to those already found in the qualifications clause.

The Supreme Court also looked at the Constitutional Convention debates and the arguments of the Framers in reaching this conclusion. James Madison, the court noted, said that granting Congress the power to add qualifications would place "an improper and dangerous power in the Legislature." He called the qualifications clauses in the Constitution "fundamental articles in a Republican Government and (said they) ought to be fixed by the Constitution."



Chip Bok/Akron Beacon Journal

Alexander Hamilton agreed. He added that "the true principle of a republic is, that the people should choose whom they please to govern them. Representation is imperfect in proportion as the current of popular favor is checked. This great source of free government, popular election, should be perfectly pure, and the most unbounded liberty allowed." If you allow Congress to add qualifications for office to those already in the Constitution, fewer people could run for office and voters would have less choice.

Those who oppose term limits use the *Powell* case to argue that term limits themselves add a qualification for office. Term limits, after all, by definition keep an individual from serving in Congress — depending on the number of terms that person already served. Term limits would do just what Madison and Hamilton feared — take away the ability of the voters to pick whomever they want to represent them in Congress.

## Wholeheartedly disagree

Term limit supporters wholeheartedly

disagree. They first respond by saying that the voters themselves would be consciously limiting their choices by voting for term limits. If the majority of Arizona voters want to restrict their own choices by voting for term limits, let 'em. We should respect this choice of the majority of the electorate.

Second, they say that our current "choices" between long-serving, cash-heavy incumbents against weak, poor, unknown challengers aren't real choices anyway. Incumbents get re-elected at rates of upwards of 90 percent. That's no choice.

Finally, supporters contend that term limits aren't additional "qualifications." Instead, they are simply another way states regulate congressional elections.

Indeed, states do regulate elections by a variety of means. One way that states keep candidates off the ballot is to require that a candidate get a certain minimum number of signatures on a petition. The petitions that Ross Perot and Evan Mecham had to get signed to get their names on the November election ballot

are an example. Term limits would be another. Both restrict voter's choices.

More recent Supreme Court decisions treat these issues differently. Instead of debating what is or is not a "qualification," these decisions balance the interests of the states in regulating congressional elections against the interests of the voters in having the broadest possible opportunity in choosing their representatives.

These recent Supreme Court cases check to see if the questionable state law restricts voters' rights too severely. If it does, the court will find the law unconstitutional. If it doesn't, and the state's interests are greater proportionally than the limits imposed on voters' choices, then courts uphold the law.

## Put up roadblocks

All these more recent cases involve what are called "ballot access" restrictions. These restrictions put up roadblocks to individuals who want to get their names on the election ballot. Again, the petition requirements that Messrs. Perot and Mecham had to satisfy are ballot access restrictions. The state of Arizona imposed it, but the courts have said — using this balancing approach — that it is constitutional to do so.

Supporters argue that term limits are just another form of a ballot access restriction. Term limits effectively keep the long-time incumbent's name off the election ballot. States have this right under the Constitution.

Opponents scoff at this argument. They say term limits differ in one crucial respect — they out and out prohibit the candidate's election. Ballot access restrictions only keep that candidate's name off the ballot. Voters can still write in votes to elect a candidate. In this way term limits are a straight "qualification." This of course brings the analysis back to the Supreme Court's *Powell* decision. Opponents believe this decision applies to term limits more closely than to ballot access cases.

Many supporters seem to agree that

totally prohibiting the election of certain incumbents is an additional qualification and thus unconstitutional. This explains why many of this year's term limit initiatives — including Arizona's — simply seek to keep the incumbent's name off the ballot rather than overall banning of long-serving incumbents. It then becomes a ballot access question rather than a qualifications issue.

The Supreme Court will either treat term limits by adopting the "direct" qualifications approach of *Powell* or balance the rights involved like in the ballot access cases. Either way, it probably will find congressional term limits unconstitutional.

## Detect one clear trend

If the court takes the direct qualifications approach, it will likely find that term limits are an additional qualification and thus throw them out. But even if the Supreme Court takes the balancing approach, it will probably still find them unconstitutional. Over the last 20 years the court has addressed ballot access cases in a tortured and often contradictory fashion. However, constitutional scholars detect one clear trend: state laws that impose severe restrictions on candidates' access to ballots are found unconstitutional. No one contends that term limits do not severely restrict candidates' rights to be elected or voters' rights to pick whomever they want.

It is these policy arguments for and against term limits that provide the crucial playground for the courts. It remains to be seen if Madison and Hamilton's views will prevail, or if the millions of voters who profess in polls to support term limits will sway the balance.

Ultimately, it will be up to the nine Supreme Court justices to decide this issue. They will probably thwart the presumed will of the people. Of course, voters themselves may reject term limits — the voters in Washington state did.

However, the Supreme Court sooner or later will face this issue. It might change forever the nature of our political system.

Wanger  
Associates

Marketing  
Communications

Media Relations

Jan. 22, 1993

3 JAN 27 AM 11:25

Mr. John Podesta  
Office of the Chief of Staff  
The White House  
Washington, DC

Dear John,

Thought you would enjoy the story Elizabeth Mehren did for the Los Angeles Times about the other night.

Congratulations again on your new position. Based on what I remember from the Muskie campaign, it couldn't happen to a nicer guy.

Sincerely yours,

*Barry*

Barry Wanger

7  
send attached  
clip to  
my  
brother

# Early Clinton Pals Hold a Reunion

By ELIZABETH MEHREN  
TIMES STAFF WRITER

WASHINGTON—They were older, grayer and so much in danger of being unrecognizable to one another that their name tags read "I Used to Be . . ."

It also seemed as if they had little in common today—having worked together briefly 23 years ago on the losing senatorial campaign of a clergyman-turned-candidate. Not only that, but their main claim to fame, a fellow campaign worker named Bill Clinton, was not even among them Sunday night. (Rumor had it that he was down on the Mall, celebrating his induction as President.)

But the 100 or so guests who descended on the home of Joseph Duffey, onetime Democratic senatorial aspirant from Connecticut, and his wife and former campaign manager Anne Wexler, were too ebullient to dwell on Clinton's absence. With hugs and shrieks of 23-years-later amazement, this gathering "In Honor of the First Duffey Campaign Worker to Be Elected President of the United States" had the distinct feeling of a family reunion where everybody actually liked each other.

"I didn't go to my law school reunion, and I didn't go to my Yale undergraduate reunion," said writer and movie critic Michael Medved, who traveled to Washington from Santa Monica for the occasion. "To me this is much more important. I grew up in the Duffey campaign."

Medved went on to become a political conservative, a 180-degree tilt from the 20-year-old who left Yale Law for a year to become Duffey's speech writer. But he said the spirit that infused Duffey's unsuccessful race against Republican Lowell Weicker (now the governor of Connecticut) has stayed with him.

"Here we were, this band of political irregulars," Medved said, remembering a ragtag group of idealists whose mean age was about 22. "We really felt we were making history."

Please see DUFFEY, B11

# DUFFEY

Continued from B10

He smiled. "We didn't feel it. We knew it."

Though he was acquainted with Clinton, Medved said he has stronger memories of classmate Hillary Rodham. "She was intense, but nice one of those people who always wrote thank-you notes," he said.

Barry Wanger, a "Valley Boy" who moved East to volunteer for Duffey, recalled the future President as "the only one on the campaign with a Southern accent." For Baskin, now chief of staff for another ex-Duffey volunteer, Rep. Sam Gedeonson (D-Conn.), said he "didn't know until now that Clinton had been a Duffey worker, but it doesn't surprise me in the least."

The sense of purpose that marked Duffey's bid for the Senate "is what made Bill Clinton happen," said Los Angeles gay activist David Mixner, another Duffey veteran. (His name tag read: "I Used to Be . . . Straight.")

"Those of us who were 22, 23 years old developed the skills to become organizers, to become leaders."

Judi Gold ("I Used to Be . . . Anne Wexler's Driver") echoed a theme that reverberated through the evening when she talked about the uncommon allegiance among Duffey's volunteers. "No other campaign that I have worked on since has brought that kind of loyalty," said Gold, now a staffer for the Denver City Council.

In part it was their youthful optimism that distinguished these political neophytes, Gold said. "The only two people in the campaign who were old enough to rent a car were the candidate and the campaign manager," she said.

Joseph Lieberman, now a Democratic senator who holds the seat Joe Duffey once coveted, traced his own political beginnings to the Duffey era. "A lot of us were like Clinton and me—we had gotten excited by John F. Kennedy," Lieberman said. The Duffey campaign "sort of began to bring it all together. It created the momentum that helped me get elected."

After long days on Duffey's campaign trail, Mickey Dornenfeld recalled how she used to telephone Chuca Meyer to make predictions about the young man in charge of Duffey's New Haven office.

Dornenfeld said Bill Clinton had a "mystique" about him that convinced her "this guy's going to be President someday."

"You knew he had a vision for himself," said Dornenfeld, a regis-



LAURA SIKES / For The Times

Joseph Duffey told a reunion of his onetime Senate campaign workers: "Looking at you, I'm sure there's another President here."

tered nurse.

Meyer, now a lawyer in Washington, interrupted. "He had vision, not just for himself."

Sheila Rothman, who served as treasurer of Duffey's campaign, walked by with a delirious grin on her face.

"I have been hugged and kissed by Bill Clinton!" she announced—even though these intimacies occurred 23 years ago. Rothman blushed and added: "Wait, everyone on the campaign was hugged and kissed by Bill Clinton. He's a huggy kind of guy."

Duffey, now the president of American University here revealed political roots as he climbed on a kitchen stool to address his guests. As a candidate, Duffey joked, he couldn't have talked to that many people without asking for money.

He looked out at the roomful of 40-something men and women who had put their lives on hold 23 years ago to work on his campaign.

Certainly, he said, it wouldn't be appropriate to refer to them as "kids" anymore. And he cautioned against "Big Chill" romanticism. "There should be no nostalgia for that period in our country's life," Duffey said. "It was so divisive, with one generation pitted against another."

But Duffey said the unusual—and long-lasting—camaraderie of his campaign had proven to be a portent of political candidates to come. "What we all sensed then was what Bill Clinton sensed last year, that politics can either divide people or bring them together," Duffey said.

He quipped that though it had taken the election of Bill Clinton to bring his volunteers together after 23 years, this was only the group's first reunion.

"Looking at you, I'm sure there's another President here," Duffey said. "And I'm sure we'll all be together again when she is inaugurated."

# Arent Fox Kintner Plotkin & Kahn

Joseph E. Sandler  
202/857-6221

January 26, 1993

Mr. John Podesta  
Assistant to the President and  
Staff Secretary  
The White House  
Washington, D.C. 20500

Dear John:

Congratulations on your appointment!

It is not only a great tribute to you personally, but a choice that bodes well for the success of the Clinton Administration. I know you will contribute greatly to that success.

Best of luck with your new responsibilities, and I look forward to seeing you some time soon.

With best regards.

Yours,



Joseph E. Sandler

1050 Connecticut Avenue, NW  
Washington, DC 20036-5339

Telephone: 202/857-6000  
Cable: ARFOX  
Telex: WU 892672  
ITT 440266  
Facsimile: 202/857-6395

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7475 Wisconsin Avenue  
Bethesda, Maryland 20814-3413

8000 Towers Crescent Drive  
Vienna, Virginia 22182-2733

January 18, 1993

Mr. John Podesta  
Podesta Associates, Inc.  
424 C Street, NE  
Washington, DC 20002

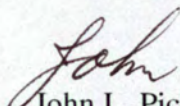
Dear John,

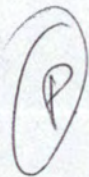
Our congratulations on your appointment are sent with unbridled enthusiasm and deep respect for the wisdom of the President-elect! You will no doubt set the highest standards of performance as Assistant to the President and Staff Secretary, and we pledge our support for your efforts.

Our working relationship with you has been very productive over the years. We hope to continue to keep the channels open for the good of the industry, the government and the economy.

Congratulations again.

Warm regards,

  
John L. Pickitt  
President



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CHIEF JUDGE  
615-736-5587  
FTS 852-5587

218 CUSTOMS HOUSE  
701 BROADWAY  
NASHVILLE, TENNESSEE 37203

January 15, 1993

John Podesta, Esquire  
426 C Street, N.E.  
Lower Level  
Washington, D.C. 20002

Dear John:

Congratulations on your new job! However several questions remain unanswered:

1. Does this mean the trip to Taiwan is off?
2. Does this mean the trip is off only for you and we get to go with Mary?\*
3. Does this mean the trip is on but you will be in first class with the rest of us in tourist?
4. Does this mean you will be able to use your influence to get Arthur and me in first class with you while Mary, Jane and Ophelia remain in tourist?\*

I can tell you there is considerable resentment among the bankruptcy judges that you used the prestige of this representation to obtain your White House position. Fortunately though, we have hundreds of applications and resumes from lobbyists seeking to follow the same career path.

Best of luck. I hope to see you soon. With best personal wishes, I am

Yours very truly,

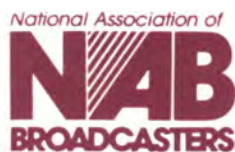


George C. Paine, II  
U. S. Bankruptcy Judge

cc: Hon. Arthur B. Briskman

\*These are my preferences.





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January 14, 1993

Dear John:

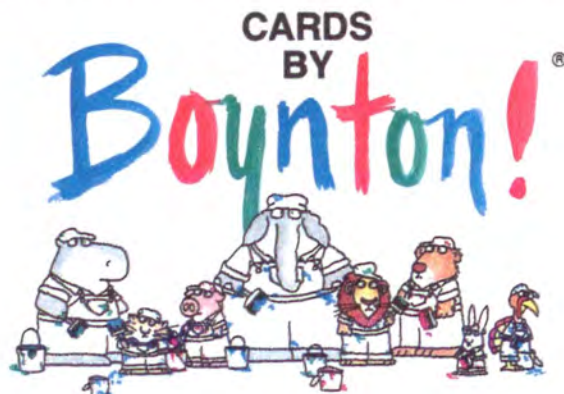
Congratulations! Rats! I'm really torn between being happy for you and knowing that we truly will miss your very able assistance.

However I resolve my feelings, I wish you the best of luck in your new job.

Sincerely,

Dan Phytheon

The Boynton signature and name are registered in the U.S. Patent and Trademark Office.



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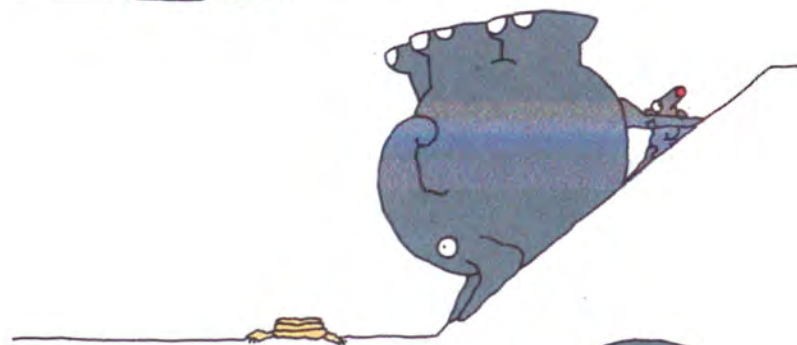
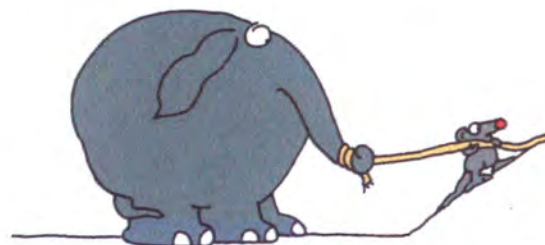
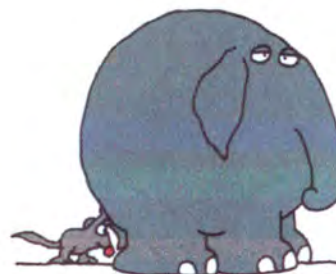
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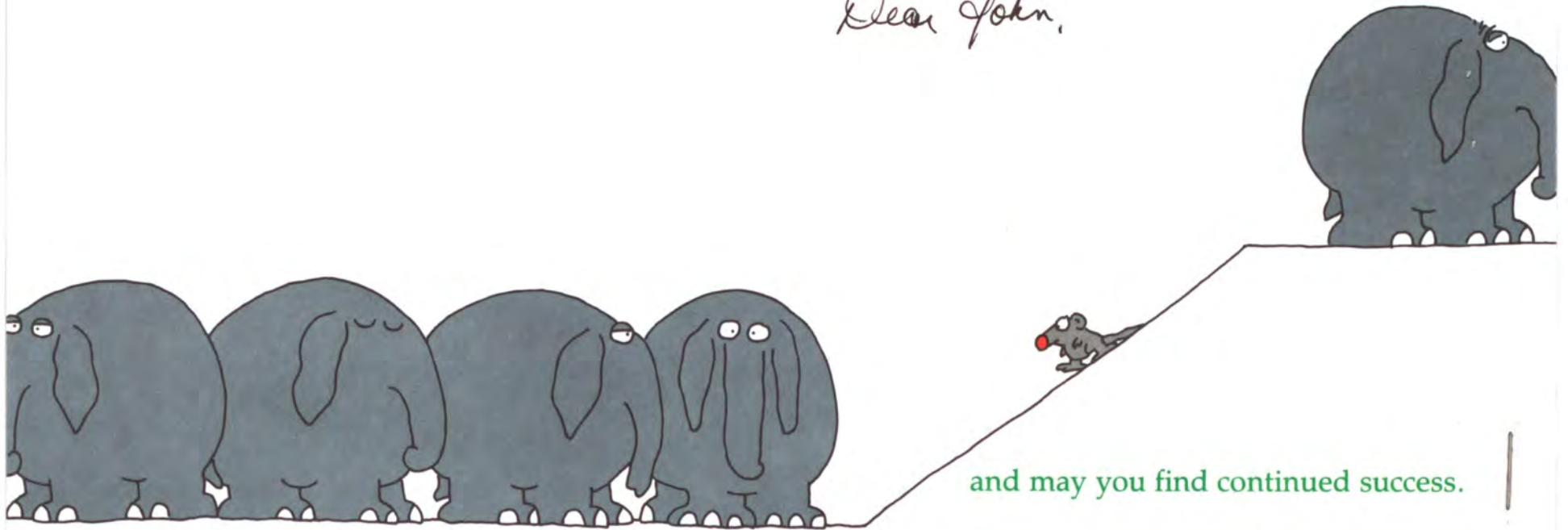
Canada - 1.90

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Congratulations on a  
remarkable achievement



Dear John,



The new president obviously has impeccable taste and judgment.

Congratulations - it couldn't have happened to a nicer guy. I wish you great success and happiness in your new job (and elsewhere).

Love,

Ellen

Davis  
2032 Belmont Rd., N.W.  
Washington, DC 20009



Personal

Mr. John Podesta  
Podesta and Associates  
424 C Street N.E.  
Washington, DC



20002

John -  
Bravo! Yours is a great  
appointment. Let me know if  
I can be helpful.

Tom Goodwin

TAKING ON WET PROVISIONS, KEY WEST  
Winslow Homer, American, 1836-1910  
Watercolor on paper, 1903  
THE METROPOLITAN MUSEUM OF ART  
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Goodwin  
2719 Ordway St.  
#1  
WDC 20008



John Podesta  
Podesta & Associates  
424 C Street NE  
Washington DC 20002



John

Bravo!! Its just a  
wonderful, splendid choice that  
Clinton made to have you on the  
first string White House team.  
I'm honored to be a friend and may  
appreciate all your wisdom during this  
frenzied time. How lucky they are to have you.  
Best everything  
Ellen

Ellen Haas  
Executive Director

1001 Connecticut Avenue, N.W.  
Suite 522  
Washington, D.C. 20036



(Q)

Mr. John Podesta  
Podesta Associates  
424 C Street NE

Washington DC 20002

HALPRIN, TEMPLE & GOODMAN

1301 K STREET N.W.  
SUITE 1020, EAST TOWER  
WASHINGTON, D.C. 20005

(202) 371-9100  
TELEFAX: (202) 371-1497

ALBERT HALPRIN  
RILEY K. TEMPLE  
STEPHEN L. GOODMAN

MELANIE HARATUNIAN  
JOEL BERNSTEIN  
JANICE OBUCHOWSKI, OF COUNSEL

January 15, 1993

John Podesta  
Podesta Associates  
424 C Street, N.E.  
Washington, D.C. 20002

Dear John:

Clinton couldn't have picked a better man! I have to say, as a Repub, I have been quite impressed with the calibre of people he's putting in his Administration -- uniformly high quality. I'm actually excited about his leadership, and I am most excited for, and proud of, you.

Best of luck to you always.

Sincerely,



Riley K. Temple



U.S. Department of Justice

United States Attorney

*District of Columbia*

---

Judiciary Center  
555 Fourth St. N.W.  
Washington, DC 20001

A handwritten signature, likely "Clendon Lee", written in dark ink.

January 15, 1993

John D. Podesta  
Podesta & Associates  
424 C Street, N.E.  
Washington, D.C. 20002

Dear John,

Congratulations and good luck.

Sincerely,

A handwritten signature, likely "Clendon Lee", written in dark ink.

Clendon Lee

Assistant USA

Marquet House  
806 Mass Ave NE  
Washington, DC  
20002



John Podesta  
Podesta & Associates  
424 C. St. NE  
Washington, DC  
20002

— January 14, 1993

Dear John,

I just heard the  
great news -- CONGRATULATIONS!

Mr. McLarty will, indeed,  
do just fine with you there -  
and so will the country,  
as a result.

Well, the "more construc-  
tive times" I'd hoped for in  
my last note to you are, indeed,  
here. Congratulations, especially  
for being able to stick it out ~~for~~  
now, and VERY BEST WISHES! May you  
prosper



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January 15, 1993

ROBERT J. CYNKAR  
(202) 663-9178

Mr. John Podesta  
Podesta Associates  
424 C Street, N.E.  
Washington, D.C. 20002



Dear John:

Congratulations on taking a pay cut! I hereby invite you to a congratulatory lunch, but I suspect you will be so busy for the foreseeable future that you may not be able to take me up on this offer very soon. (Offers that people don't accept are often the easiest to make!) However, I will be pushy enough to suggest that sometime I would like an invitation to join you for lunch in the White House Mess. Having eaten there many times in the "good old days," I would be fascinated to see the place under the new world order. (Actually, I'm just curious to see how "new" democrats eat.)

Seriously, having worked in Washington for so many years, one can take the profound significance of certain endeavors for granted. Working in the White House is not only a great honor, but a tremendous opportunity to do good. For all your focus and interest in the partisan aspects of public life, I know you appreciate this, and will devote your considerable talents to doing good things in the Clinton Administration. I wish you all the best.

Of course, given the fact that the White House staff is undoubtedly going to be cut, as promised, you are going to have to be devoting a lot more of those talents than your predecessors just to get the work done! (Sorry, couldn't resist . . . .)

As ever,



Robert J. Cynkar

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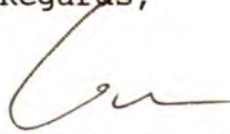
January 15, 1993

Mr. John Podesta  
Podesta Associates, Inc.  
424 C Street, N.E.  
Washington, D.C. 20002

Dear John,

Congratulations! The President-elect has made many good appointments, and some great ones. You are in the latter category and, he is lucky to have you.

Regards,

A circular stamp or mark, possibly a seal or a stamp, located to the left of the signature.A handwritten signature in cursive script, likely belonging to Timothy B. Dyk.

Timothy B. Dyk

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JON A. BAUMGARTEN

MEMBER OF THE FIRM

(202) 416-6810

EUROPEAN COUNSEL:

DUBARRY LEVEQUE  
LE DOUARIN & VEIL

PARIS

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75116 PARIS, FRANCE

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January 15, 1993

John Podesta, Esq.  
Podesta Associates  
426 C Street, N.E.  
Washington, D.C. 20002

Dear John:

Warmest congratulations on your appointment as Special Assistant to the President and Staff Secretary. In the copyright community, where our paths have crossed, you are known for your talent, energy and -- importantly -- fair-mindedness and integrity; I was privileged to have experienced these first-hand. The country, the President-Elect, and Mr. McLarty will be admirably served by your appointment.

I wish you well in the exciting and challenging days ahead.

With best personal regards,

Very truly yours,

Jon A. Baumgarten



EMBASSY OF AUSTRALIA  
WASHINGTON, D. C.

20 January 1993

Mr. John Podesta,  
Assistant to the President,  
The White House,  
Washington, D. C. 20500.

John,

Congratulations!

Helen Freeman.

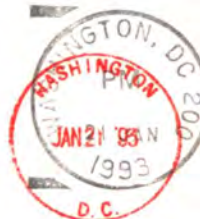
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*Helen Freeman.*  
EMBASSY OF AUSTRALIA  
WASHINGTON, D. C. 20036



Mr John Podesta  
Assistant to the President and  
Staff Secretary  
The White House  
WASHINGTON DC 20500



1-24-93



John -

Now That Things have slowed  
down for you I just wanted  
to drop you a note to say  
"congratulations."

I am glad you got your  
hand on the brass ring. May it  
be an 8 year ride on the  
White House Merry Go Round

Tim Cubie

Cubie

UNITED STATES SENATE  
WASHINGTON, D. C. 20510

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Senate

Patrick J.



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Assistant to the President  
The White House  
Washington, DC

20500

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# United States Senate

COMMITTEE ON  
AGRICULTURE, NUTRITION, AND FORESTRY

WASHINGTON, DC 20510-6000

53 JAN 23 P3: 48

January 21, 1993

Mr. John Podesta  
Staff Secretary  
The White House  
1600 Pennsylvania Avenue, N.W.  
Washington, D.C. 20500

Dear John:

Congratulations on being the first member of our Georgetown University Law Center class of 1976 to land in the White House. Bill Clinton could not have made a better choice.

Also, I didn't know what role you would be playing in the process, but I wanted to make sure you knew that Senator Leahy had put forward my name to the Clinton-Gore transition to become chairman of the Commodity Futures Trading Commission. I've enclosed the materials.

John, best of luck. Your new job sounds incredibly exciting and challenging. I know you'll do well.

Sincerely,

Ken

(P)

Ken Ackerman

DAVID H. PRYOR, ARKANSAS  
DAVID L. BOREN, OKLAHOMA  
HOWELL HEFLIN, ALABAMA  
TOM HARKIN, IOWA  
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JOHN SEYMOUR, CALIFORNIA  
CHARLES E. GRASSLEY, IOWA

# United States Senate

COMMITTEE ON  
AGRICULTURE, NUTRITION, AND FORESTRY  
WASHINGTON, DC 20510-6000

December 7, 1992

Governor Richard W. Riley  
Director of Personnel  
Presidential Transition Office  
1120 Vermont Avenue N.W.  
Washington, D.C. 20270

Dear Governor Riley:

As you fill important positions in President-Elect Clinton's administration, I hope you will give due regard to choosing a strong and effective leadership team for the Commodity Futures Trading Commission. I am writing to recommend Kenneth D. Ackerman to be CFTC chairman.

The CFTC plays a vital role in assuring the smooth functioning of U.S. futures and derivative markets on a wide range of commodities and financial interests. In recent years, the agency has been racked by crises: an FBI "sting" in the Chicago trading pits, jurisdictional conflicts over off-exchange instruments, and repercussions of the 1987 and 1989 stock breaks.

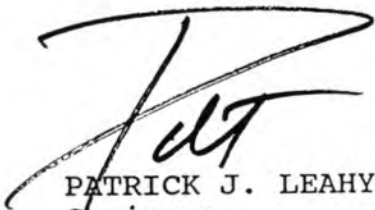
Ken Ackerman, as Special Counsel to the Senate Committee on Agriculture, Nutrition, and Forestry over the past four years, had primary responsibility for investigating these issues and developing the widely-hailed Futures Trading Practices Act of 1992, the most comprehensive legislation in this field in a generation.

As chairman of that Committee, I saw Ken handle the many challenges that arose during the lengthy deliberations on the bill with skill, leadership, and an ability to work with all sides. His deep knowledge of market issues and experience with the regulatory system earned him wide credibility in the financial and commodities communities and allowed him to play a lead role in forging consensus on highly complex and divisive issues facing U.S. markets.

Quite simply, I can think of no better qualified person than Ken to make the CFTC an effective overseer of U.S. futures markets and breathe life into the new statute. A well-managed CFTC can make an important contribution to a Clinton administration and will lend confidence to U.S. markets that are essential to economic growth. I have great confidence that Ken can do this job with distinction.

I hope you will give him your consideration.

Sincerely,



PATRICK J. LEAHY  
Chairman

*Ken would do a  
superb job - I strongly  
recommend him.*



## **KENNETH D. ACKERMAN**

3149 Ravenwood Drive  
Falls Church, Virginia 22044

Telephone: 202-224-4252 (office) 703-532-7967 (home)

### **EMPLOYMENT**

#### **Committee on Agriculture, Nutrition and Forestry, U.S. Senate**

SR-328A Russell Building Washington, D.C. 20510

Special Counsel, June 1988 - present

Responsible for oversight of commodity futures markets and development of recently-enacted "Futures Trading Practices Act of 1992" (public law 102-546). Led Committee's inquiries into the 1989 Chicago futures floor-trading indictments, the role of stock-index futures contracts and analysis of the 1987 and 1989 stock crashes, and the regulatory treatment of off-exchange and "derivative" financial products such as swaps and hybrid securities -- issues all addressed in the new statute. Also advised Committee on two titles of 1990 Farm Bill.

Committee Chairman: Senator Patrick Leahy (D.-Vt.)

#### **U.S. Commodity Futures Trading Commission**

July 1981 - June 1988

Counsel to Commissioner Fowler C. West: March 1986 - June 1988.

Advised Commissioner on all CFTC legal matters.

Special Counsel, Division of Trading and Markets: June 1984 - March 1986.

Coordinated investigations into actions of exchanges in 1979/1980 silver corner and 1985 failure of New York gold-trading firm. Participated in 1984 insider trading study.

Counsel, Office of Governmental Affairs [Chairman's staff]; until June 1984.

Liaison with Congress and federal agencies.

#### **Committee on Governmental Affairs, U.S. Senate**

May 1975 to June 1981.

General Counsel to Minority, Full Committee: until January 1981

General Counsel, Subcommittee on Energy, Nuclear Proliferation, and Government Processes: after January 1981

Advised Committee on issues including "regulatory reform" legislation; Civil Service Reform Act of 1978; budget reconciliation; investigations of nominees; handgun control and anti-terrorism proposals.

Subcommittee Chairman: Senator Charles H. Percy (R.-Ill.)

**Ames, Hill, and Ames**

Law clerk, September to December 1974. Prepared briefs and motions for cases before Interstate Commerce Commission.

**Office of Senator Charles H. Percy**

Legislative intern, summer 1974. Helped develop legislation on wiretapping and electronic eavesdropping.

**EDUCATION****Georgetown University Law Center, Washington, D.C.**

Doctor of Jurisprudence, 1976

Admitted to District of Columbia Bar, 1976

**Brown University, Providence, Rhode Island**

Bachelor of Arts, 1973

Major in Psychology, Minor in Political Science

**PUBLICATIONS**

**The Gold Ring: Jim Fisk, Jay Gould, and Black Friday 1869** (Dodd, Mead & Co., 1988; paperback by Harper & Row, 1990). Book recounts the famous gold corner.

"*Virginia's MONROE.*" Skin Diver. Shipwreck story. [pending]

"*Incident on the Oregon.*" American Heritage of Invention & Technology (Division of American Heritage magazine.) Tale of deep sea diving in the 1880s. [pending]

"*1991 Futures Legislation: The Case For a Compromise on Jurisdiction.*" Commodities Law Letter, February 1991.

"*How to Help Farmers Help Themselves.*" Farm Futures, July/August 1986. (Assisted CFTC Commissioner West).

"*CFTC Faces the World.*" Futures and Options World, July 1986. (Assisted CFTC Commissioner West).

"*One Gold Corner that Failed.*" Futures, February 1986. Story of the Gould/Fisk 1869 panic.

"*Takeovers, the Old-Fashioned Way.*" Legal Times, February 1986. Jay Gould battles Corneleus Vanderbilt over the 1868 Erie Railway.

"*Ten Cautionary Rules for Institutional Investors.*" Intermarket, January 1986. (Assisted Andrea Corcoran, CFTC Director of Trading and Markets).

"*Federal Regulation of Futures: Responses to Changing Times.*" Journal of Commerce, March 1985. Co-authored with CFTC Chairman Susan Phillips.

"*Success in the Long Run.*" Washington Post, November 1, 1984. (Assisted Dr. Sheldon Konecke). Advice for marathon runners.

"*An Innocent's Journey through Sports Medicine.*" Washington Weekly, July 1984. Real reason why I no longer run marathons.

"*Ten Tips for Avoiding a Commodities Scam.*" AMTRAK Express, July 1984. (Assisted CFTC Commissioner West).

"*Stock Index Futures: Don't Tinker With Success.*" Futures/ A National Journal Issues Book, January 1984.

"*International Links: A Regulator's View.*" The Journal of Commerce, October 1983. (Assisted CFTC Chairman Phillips).

"*Banks Trading in Futures Confront New Regulator.*" The American Banker, October 1983. (Assisted CFTC Chairman Phillips).

"*Viable and Safe Markets- The Role of the CFTC.*" The National Journal, September 1983. (Assisted CFTC Chairman Phillips).

"*Tax on Futures Trading/YES.*" Barrons, August 1982. (Assisted CFTC Chairman Phillip Johnson).

"*SEC, CFTC Set Stage for Transformation of Markets.*" Legal Times of Washington, February 1982.

"*Civil Service Reform: A Test of Congress' Responsibility.*" Chicago Tribune, September 1978. (Assisted Senator Percy).

"*Advise and Consent: A Reevaluation.*" Southern Illinois University Law Review, 1978. (Assisted Senator Percy).

## SPEECHES/ PRESENTATIONS

*"What the Futures Trading Practices Act of 1992 Means to You."* Futures Industry Law and Compliance seminars, New York & Chicago, November 1992.

Futures Regulation Law Committee, Chicago Bar Association, Chicago, October 1992. Speech on recently-passed CFTC bill.

*"Washington Outlook."* FIA Law & Compliance conference, Baltimore, Maryland, May 1991. Discussion of prospects for futures legislation.

*"Back to the Futures: What Comes After the 'Turf War.'"* North American Securities Administrators Association, San Diego, California, September 1991. Panel on legislation.

*"A New Era in Futures Regulation,"* American Bar Association annual meetings, Chicago, Illinois, August 1990. Panel on pending futures legislation.

*"Unfinished Business: Investment Issues in the Next Congress."* North American Securities Administrators Association, Billings, Montana, August 1990. Panel on pending bills.

*"CFTC Reauthorization."* FIA Law and Compliance Conference, May 1990. Panel on legislation.

Futures Industry annual conference, Boca Raton, Florida, March 1990. Panel on legislation.

*"Reauthorization: On the Audit Trail."* American Bar Association Committee on Futures Regulation Winter meeting, Puerto Vallarta, Mexico, February 1990.

*"Workshop on Trade Practices."* Commodity Law Institute, ITT Chicago-Kent College of Law, Chicago, Illinois, October 1989.

*"Reauthorization and Re-examination: Commodities Regulation in the 1990s."* FIA Law and Compliance conference, Baltimore, Maryland, May 12, 1989.

Committee on Commodities and Futures Law, New York State Bar Association, New York, New York, April 27, 1989. Presentation on legislative responses to trading abuse;

Commodities Committee, New York City Bar Association, October 25, 1988. Presentation on upcoming CFTC reauthorization.

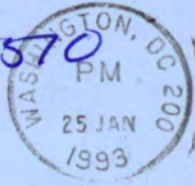
**POLITICAL ACTIVITIES, 1992**

- Bill Clinton for President.  
Ran as candidate and elected in April 1992 Virginia state caucus as Clinton-for-President delegate to District and State Democratic conventions. (These conventions elected Virginia's delegates to the National convention.)  
Submitted materials to national campaign on commodity futures-related issues.
- Leslie Byrne for Congress, 11th district, Virginia.  
Get-out-the-vote drive [coordinated with national Clinton/Gore effort].  
Telephone banks and Election Day poll-watcher.
- Presidential Transition Office, Cluster on Economics/International Trade  
As member of the CFTC transition team, helped prepare transition briefing book covering pending policy issues, budget, personnel, and other CFTC-related matters requiring early decisions by the new Administration.

**OTHER ACTIVITIES**

- SCUBA diving: PADI-certified Divemaster/ instructor assistant.
- Occasional free-lance writing. Shipwreck research. Underwater photography.

5318 US Capitol  
Washington DC 20570



Mr. Joan Podesta  
The White House  
Washington DC 20500

January 22, 1993

Dear Joan,

Congratulations on your new  
post at the White House. I  
look forward to working  
with you during the exciting  
year ahead. And, thanks  
for the pen! All the best —

Diane DuChesne