

### Changes in Real GDP Forecasts for 2000

|                                    | Apr-00     | May-00     | Jun-00     | Jul-00     | Aug-00     | Sep-00     | Oct-00     | Nov-00     |
|------------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Real GDP Growth Forecasts for 2000 |            |            |            |            |            |            |            |            |
| <b>Global</b>                      | <b>4.2</b> | <b>4.2</b> | <b>4.1</b> | <b>4.4</b> | <b>4.3</b> | <b>4.3</b> | <b>4.3</b> | <b>4.2</b> |
| <i>Developed Economies</i>         | <i>3.9</i> | <i>3.9</i> | <i>3.7</i> | <i>4</i>   | <i>3.9</i> | <i>3.9</i> | <i>3.9</i> | <i>3.8</i> |
| Canada                             | 4.7        | 4.4        | 4.6        | 4.6        | 4.7        | 4.9        | 4.8        | 4.8        |
| Euro area                          | 3.8        | 3.8        | 3.7        | 3.9        | 3.7        | 3.5        | 3.5        | 3.3        |
| Germany                            | 3.4        | 3.4        | 3.2        | 3.2        | 3          | 3.1        | 3.1        | 3.1        |
| Japan                              | 1.8        | 1.8        | 1.9        | 1.9        | 2          | 2.2        | 2.1        | 2.1        |
| Switzerland                        | 3          | 3          | 3          | 3.4        | 3.4        | 3.5        | 3.5        | 3.5        |
| United Kingdom                     | 3.4        | 3.4        | 3          | 3          | 3          | 3          | 3.2        | 3.2        |
| United States                      | 5.2        | 5.2        | 4.9        | 5.3        | 5.3        | 5.3        | 5.3        | 5.2        |
| <i>Emerging market economies</i>   | <i>5.7</i> | <i>5.7</i> | <i>5.8</i> | <i>5.9</i> | <i>5.9</i> | <i>6</i>   | <i>5.9</i> | <i>5.9</i> |
| <i>Emerging Asia</i>               | <i>6.9</i> | <i>7</i>   | <i>7.1</i> | <i>7.4</i> | <i>7.4</i> | <i>7.5</i> | <i>7.4</i> | <i>7.4</i> |
| <i>Emerging Europe</i>             | <i>5.4</i> | <i>5.4</i> | <i>5.3</i> | <i>5.4</i> | <i>5.5</i> | <i>6</i>   | <i>6</i>   | <i>6</i>   |
| <i>Latin America</i>               | <i>4.3</i> | <i>4.4</i> | <i>4.4</i> | <i>4.3</i> | <i>4.4</i> | <i>4.2</i> | <i>4.1</i> | <i>4.1</i> |
| Argentina                          | 4          | 2.6        | 2.6        | 1.8        | 1.8        | 0.5        | 0.5        | 0.5        |
| Brazil                             | 3.7        | 4          | 4          | 4          | 4.1        | 4.1        | 4          | 4          |
| China                              | 8          | 8          | 8          | 8          | 8          | 8          | 7.9        | 7.9        |
| Korea                              | 8          | 8          | 8          | 8          | 8          | 8.9        | 8.9        | 8.9        |
| Mexico                             | 5.5        | 6.5        | 6.5        | 6.5        | 7.1        | 7.2        | 7.2        | 7.2        |
| Thailand                           | 6          | 6          | 6          | 6          | 6          | 5.4        | 5.3        | 5.3        |
| Turkey                             | 5.2        | 5.2        | 5.2        | 5.5        | 5.5        | 6.2        | 6.2        | 6.2        |

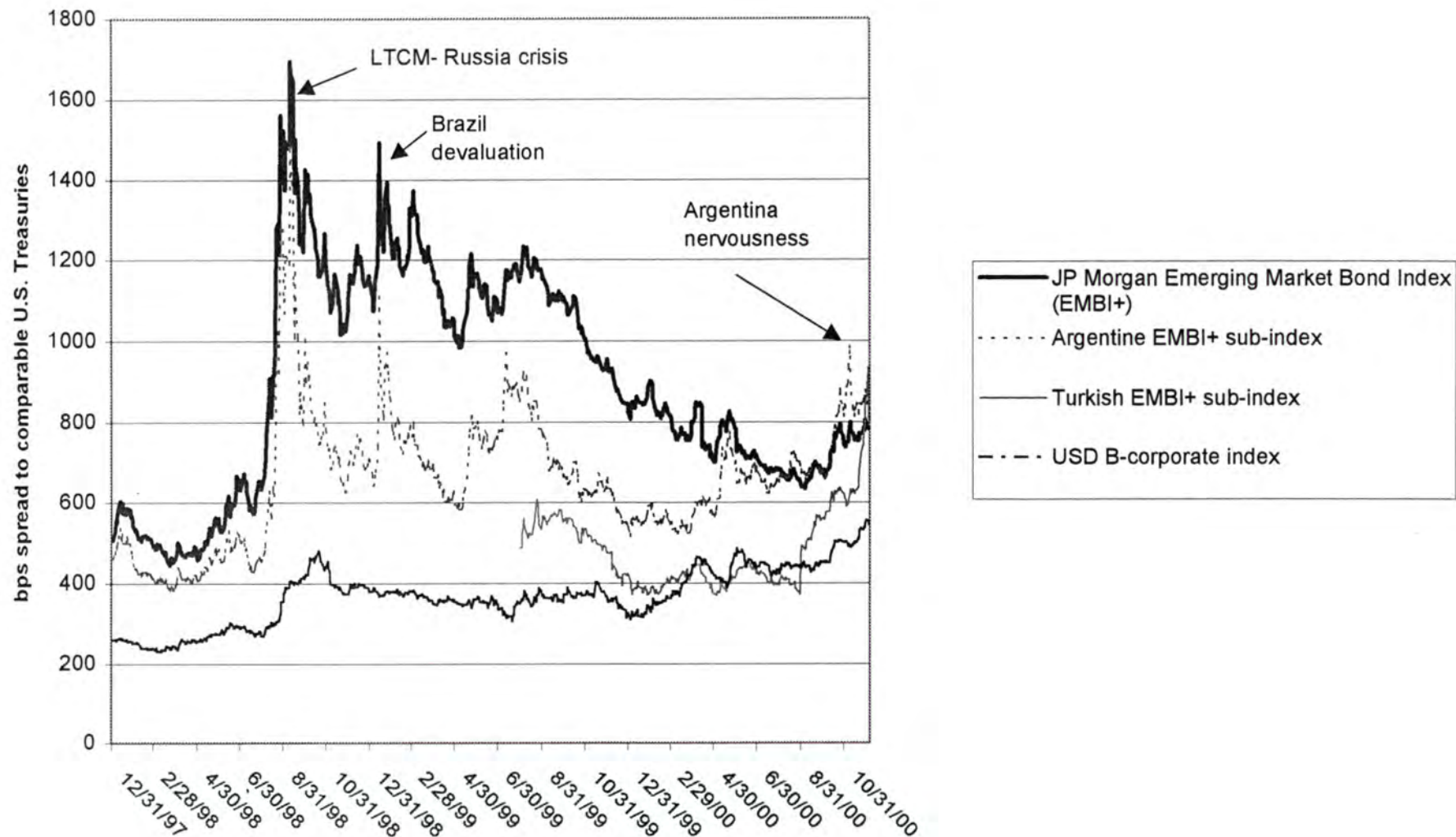
### Changes in Real GDP Forecasts for 2001

|                                    | Apr-00     | May-00     | Jun-00     | Jul-00     | Aug-00     | Sep-00     | Oct-00     | Nov-00     |
|------------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Real GDP Growth Forecasts for 2001 |            |            |            |            |            |            |            |            |
| <b>Global</b>                      | <b>3.6</b> | <b>3.6</b> | <b>3.6</b> | <b>3.7</b> | <b>3.9</b> | <b>3.7</b> | <b>3.6</b> | <b>3.4</b> |
| <i>Developed Economies</i>         | <i>3.2</i> | <i>3.2</i> | <i>3.3</i> | <i>3.3</i> | <i>3.6</i> | <i>3.4</i> | <i>3.3</i> | <i>3.1</i> |
| Canada                             | 3.3        | 3.3        | 3.4        | 3.4        | 4          | 3.3        | 4          | 3.4        |
| Euro area                          | 3.7        | 3.7        | 3.9        | 3.9        | 3.9        | 3.3        | 3.3        | 3.3        |
| Germany                            | 3.7        | 3.7        | 3.7        | 3.7        | 3.7        | 3.2        | 3.2        | 3.2        |
| Japan                              | 2.7        | 2.7        | 2.8        | 2.8        | 2.8        | 2.9        | 2.5        | 2.5        |
| Switzerland                        | 2.7        | 2.7        | 2.7        | 2.7        | 2.7        | 2.7        | 2.8        | 2.8        |
| United Kingdom                     | 3          | 3          | 3          | 3          | 3          | 3          | 3          | 3          |
| United States                      | 3          | 3          | 3          | 3.1        | 3.9        | 3.8        | 3.7        | 3.1        |
| <i>Emerging market economies</i>   | <i>5.2</i> | <i>5.1</i> | <i>5.2</i> | <i>5.2</i> | <i>5.2</i> | <i>5.1</i> | <i>5</i>   | <i>5</i>   |
| <i>Emerging Asia</i>               | <i>6</i>   | <i>6</i>   | <i>6</i>   | <i>6.1</i> | <i>6.1</i> | <i>6.2</i> | <i>5.9</i> | <i>5.9</i> |
| <i>Emerging Europe</i>             | <i>5.1</i> | <i>5.1</i> | <i>5.2</i> | <i>5.2</i> | <i>5.2</i> | <i>4.9</i> | <i>5.1</i> | <i>5.1</i> |
| <i>Latin America</i>               | <i>4.2</i> | <i>4</i>   | <i>4</i>   | <i>4</i>   | <i>4</i>   | <i>3.8</i> | <i>3.6</i> | <i>3.5</i> |
| Argentina                          | 4          | 4          | 4          | 4          | 4          | 3          | 2          | 2          |
| Brazil                             | 3.9        | 3.9        | 3.9        | 3.9        | 3.9        | 3.9        | 4          | 4          |
| China                              | 6.5        | 6.5        | 6.5        | 6.5        | 6.5        | 7          | 7          | 7          |
| Korea                              | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 6          |
| Mexico                             | 4.5        | 4          | 4          | 4          | 4          | 4          | 4.1        | 3.8        |
| Thailand                           | 6          | 6          | 6          | 6          | 6          | 6          | 5          | 5          |
| Turkey                             | 5.8        | 5.8        | 5.8        | 5.8        | 5.8        | 4.5        | 4.5        | 4.5        |

Source: JP Morgan

THE PRESIDENT HAS SEEN  
12-8-00

# Performance of Emerging Market and Non-Investment Grade USD-Denominated Corporate Debt Relative to Longer-dated U.S. Treasuries, 1998 to Present



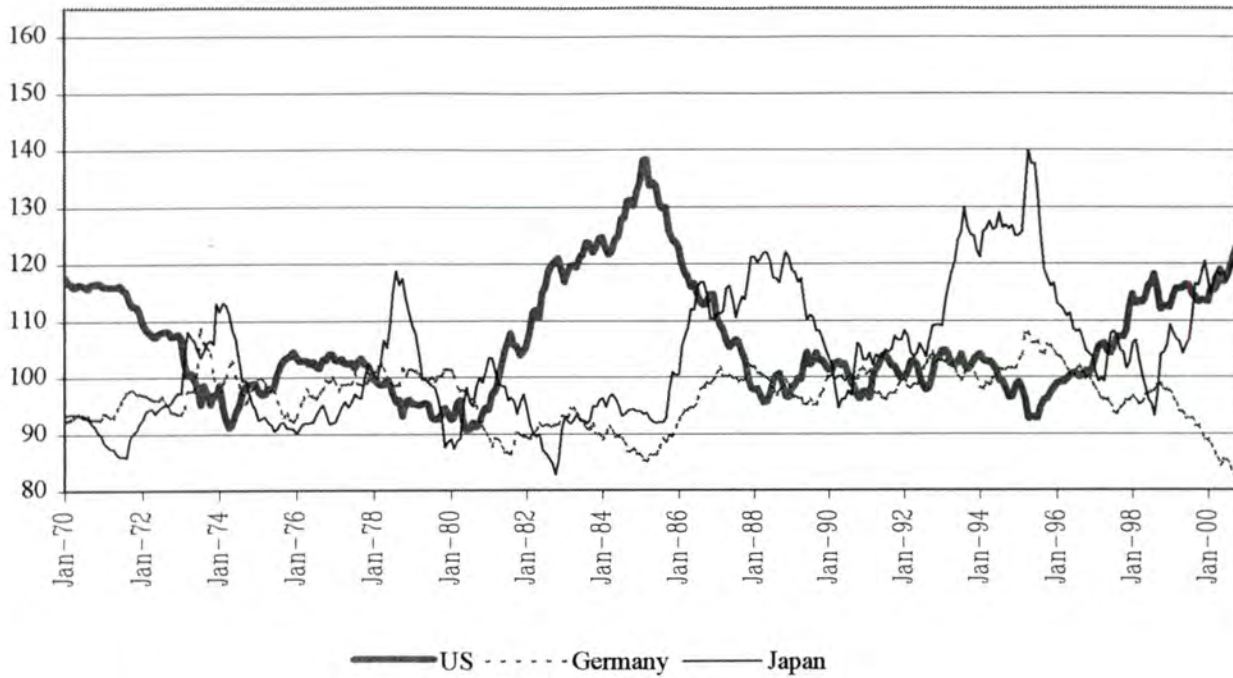
Note: Turkey was only added to the JP Morgan EMBI+ index in mid- 1999.

U.S. Current Account Deficit as % of GDP -- 1987-2000

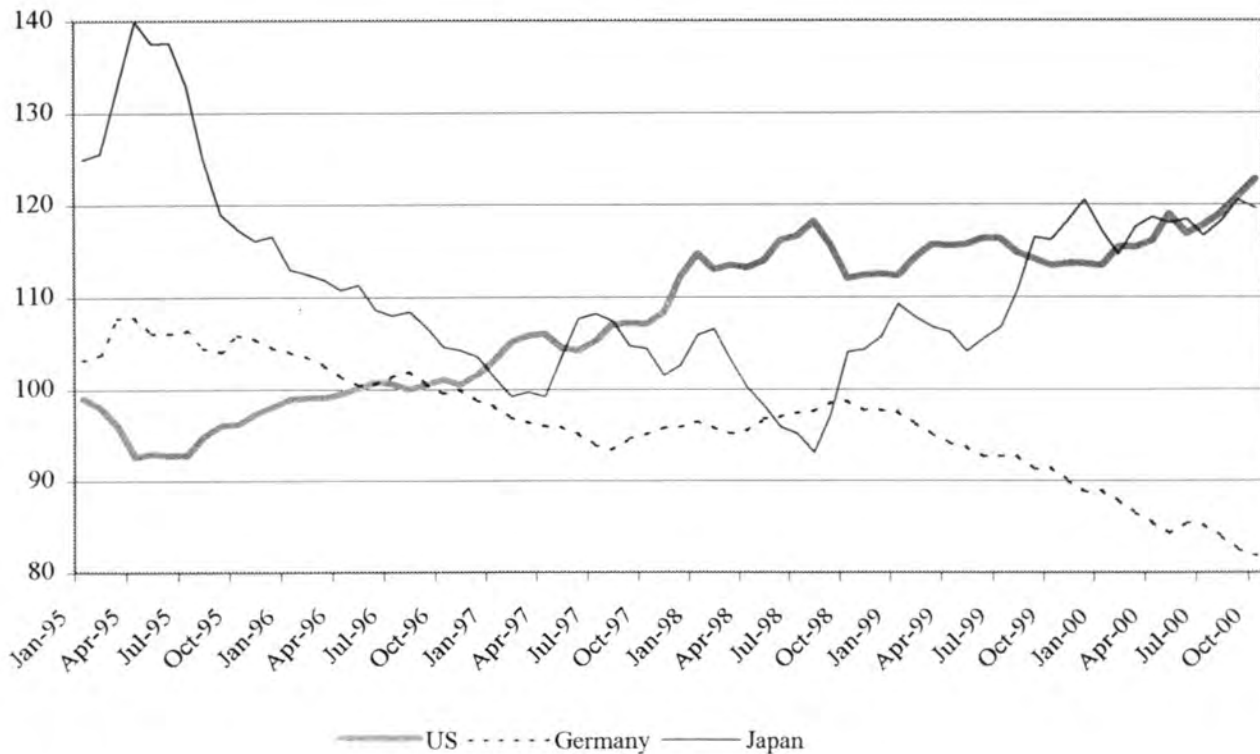


# **Real Effective Exchange Rates** Monthly Average Indices, 1990=100

**January 1970 - Present**

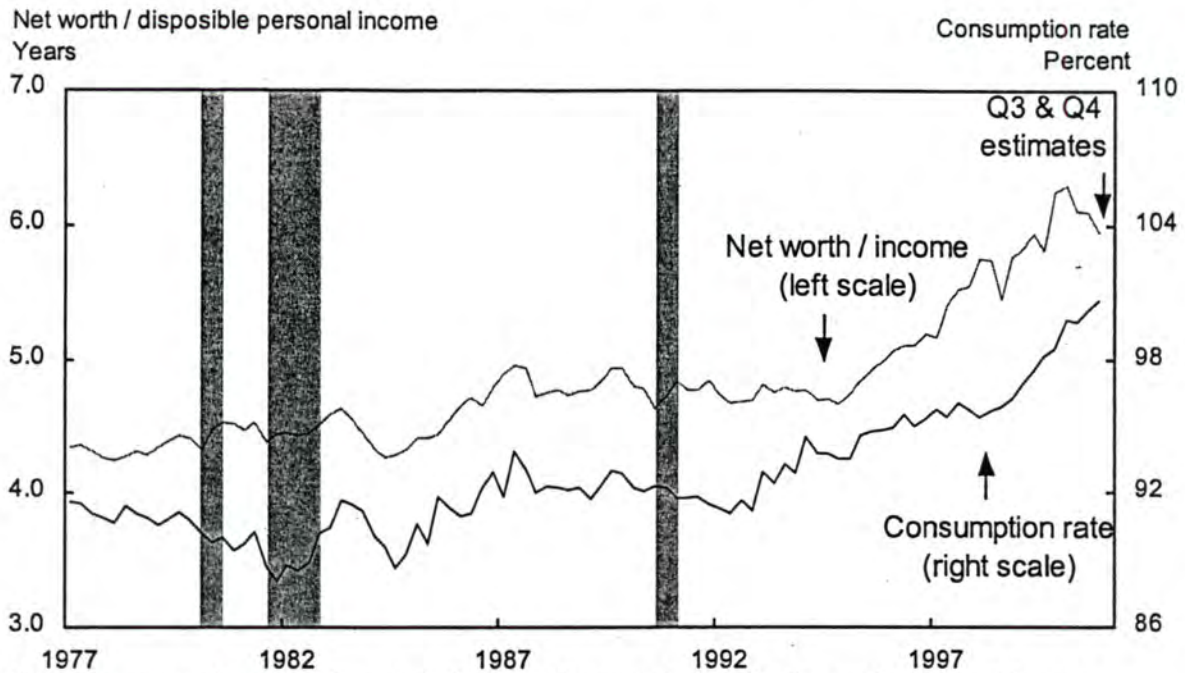


**January 1995 - Present**



12-8-00

The wealth to income ratio dipped during the past few quarters, but remains very high

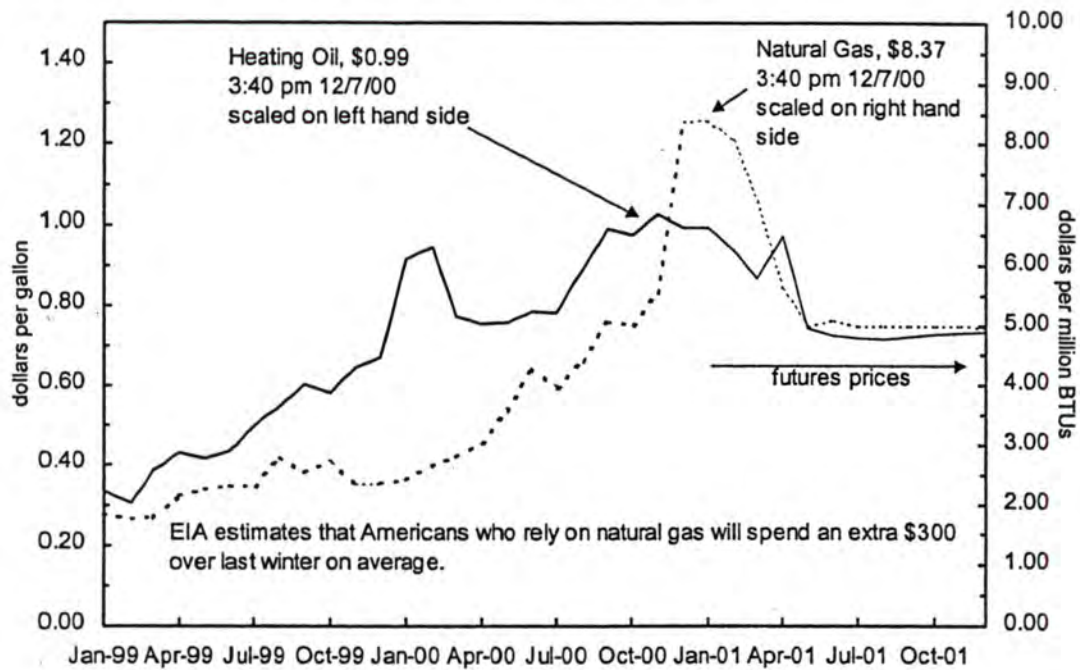


Note: The personal consumption rate is the ratio of personal outlays to disposable personal income.  
Sources: Department of Commerce (Bureau of Economic Analysis) and the Federal Reserve.

### GDP Forecasts

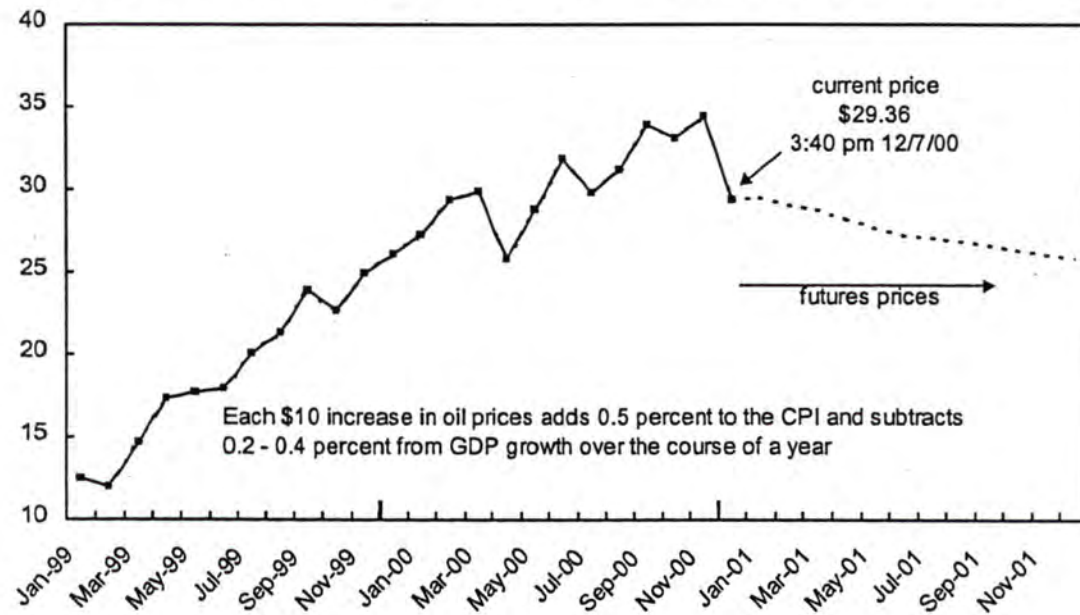
| Institution                | Estimates |              |
|----------------------------|-----------|--------------|
|                            | 2000:Q4   | 2001 (Q4/Q4) |
| Blue Chip                  | 2.9       | 3.0          |
| C E A                      | 2.5       | 3.2          |
| Chase                      | 3.5       | 3.6          |
| Credit Suisse First Boston | 2.7       | 2.9          |
| Deutsche Bank              | 2.6       | 2.7          |
| Goldman Sachs              | 2.7       | 2.4          |
| Macroeconomic Advisers     | 2.6       | 2.8          |
| Merrill-Lynch              | 3.1       | 3.3          |
| Morgan Stanley             | 2.7       | 2.7          |
| Salomon Smith Barney       | 2.5       | 3.5          |
| Standard and Poor's DRI    | 3.6       | 3.0          |

Natural gas and heating oil prices are both high and volatile.



Oil price increases hurt growth & inflation but price declines should help going forward.

\$ per barrel, West Texas Intermediate, current futures prices from Bloomberg and the Wall Street Journal



THE PRESIDENT HAS SEEN

12-7-00



Nanda Chitre  
12/07/2000 12:24:42 PM

Record Type: Record

To: Richard L. Siewert/WHO/EOP@EOP, Douglas J. Band/WHO/EOP@EOP

cc:

Subject: clinton mistake

Mark is right as is our travel log.

----- Forwarded by Nanda Chitre/WHO/EOP on 12/07/2000 12:23 PM -----



Mark Knoller <MKX@cbsnews.com>

12/07/2000 12:18:24 PM

Record Type: Record

To: Nanda Chitre/WHO/EOP

cc:

Subject: clinton mistake

---

the president said this morning that his first trip out of  
washington was his visit to the Boeing Plant at  
Everett, Washington.

WRONG!

That visit was part of a trip west that began February  
21, 1993.

Clinton's first trip out of the DC area - and his first trip  
on Air Force One - was his trip to Detroit for a  
televised town meeting the evening of February 10,  
1993.

I know. I was on the trip. And my Air Force One  
certificate from that flight proclaims the Inaugural  
Flight of Pres. Clinton.

PHOTOCOPY  
WJC HANDWRITING

THE WHITE HOUSE  
WASHINGTON

00 DEC 8 PM 5:43

December 8, 2000

MEMORANDUM TO THE PRESIDENT

FROM: STEPHANIE STREETT *SS*  
CAROLINE SELF *CS*

SUBJECT: DGA EVENT

Governor Patton and Governor Davis have requested that you meet with the Democratic Governors' Association on Monday, December 11<sup>th</sup>. The members of the Association will be in town on December 11<sup>th</sup> and 12<sup>th</sup> for their annual Holiday Reception. We told them you are leaving on foreign travel on Monday and will be gone for the remainder of their stay. You have a very full schedule Monday before you leave for Europe. Therefore, we would like to regret. Please see the attached draft schedule for Monday.

Would you like for us to regret this event?

- ☐ Yes, please regret
- ☐ Discuss

*NO - I definitely want to see and thank them -*

*We were given the original of this*

try to do 3:30  
2<sup>nd</sup> choice 6:30  
3<sup>rd</sup> choice before 11:00

Monday, December 11, 2000

SCHEDULE OF THE PRESIDENT  
FOR  
MONDAY, DECEMBER 11, 2000

*Draft Schedule*

SCHEDULING DIRECTOR:

STEPHANIE STREETT

HOME: 202-332-5651

OFFICE: 202-456-2823

SKY PAGER: 1150885

PRESS DESK:

HELEN LANGAN

HOME: 202-363-8346

OFFICE: 202-456-7465

WHCA PAGER: 4617

EVENT COORDINATOR:

SHARON KENNEDY

HOME: 703-931-4297

OFFICE: 202-456-6749

WHCA PAGER: 4389

EVENT COORDINATOR:

SHARON KENNEDY

HOME: 703-931-4297

OFFICE: 202-456-6749

WHCA PAGER: 4389

EVENT COORDINATOR:

SARAH ROZENSKY

HOME: 202-548-8133

OFFICE: 202-456-2920

WHCA PAGER: 4578

TRIP COORDINATOR:

STEPHEN LAMB

HOME: 202-483-3905

OFFICE: 202-456-7184

WHCA PAGER: 4207

WEATHER:

WASHINGTON, D.C.

December 8, 2000 (6:36 PM)

Monday, December 11, 2000

SCHEDULE OF THE PRESIDENT  
FOR  
MONDAY, DECEMBER 11, 2000  
*Draft Schedule*

DOWN UNTIL 11:00 A.M.

|       |     |                                  |
|-------|-----|----------------------------------|
| 11:00 | am- | MEETING                          |
| 11:15 | am  | OVAl OFFICE                      |
|       |     | Staff Contact: John Podesta      |
| 11:15 | am- | MEETING                          |
| 12:15 | pm  | OVAl OFFICE                      |
|       |     | Staff Contact: Beth Nolan        |
| 12:15 | pm- | BRIEFING                         |
| 12:25 | pm  | OVAl OFFICE                      |
|       |     | Staff Contact: Bruce Reed        |
| 12:25 | pm- | CHILD IMMUNIZATION ANNOUNCEMENT  |
| 12:45 | pm  | ROOSEVELT ROOM                   |
|       |     | Remarks: Sam Afridi              |
|       |     | Staff Contact: Bruce Reed        |
|       |     | Event Coordinator: Heather Davis |
|       |     | POOL PRESS                       |

Note: There will be approximately 40 guests in attendance.

- Off-stage announcement of the President, accompanied by Rosalynn Carter.
- Rosalynn Carter, Former First Lady makes brief remarks and introduces the President.
- The President makes remarks and departs.

December 8, 2000 (6:36 PM)

Monday, December 11, 2000

12:50 pm- WATER RESOURCES DEVELOPMENT ACT OF 2000 SIGNING  
1:00 pm OVAL OFFICE  
Staff Contact: George Frampton  
Event Coordinator: Sarah Rozensky  
WHITE HOUSE PHOTO ONLY

Note: There will be approximately tbd guests in attendance.

1:05 pm- MEETING  
1:15 pm OVAL OFFICE  
Staff Contact: Stephanie Streett

1:20 pm- MEETING  
1:40 pm OVAL OFFICE  
Staff Contact: Stephanie Streett

1:45 pm- MEETING  
2:15 pm OVAL OFFICE  
Staff Contact: John Podesta, Ted Widmer

2:15 pm- PHOTO OPPORTUNITY  
2:20 pm OVAL OFFICE  
Staff Contact: Stephanie Streett  
WHITE HOUSE PHOTO ONLY

Note: There will be approximately 8 guests in attendance.

2:30 pm- WHITE HOUSE PAGEANT OF PEACE RECEPTION  
3:30 pm MAP ROOM  
Staff Contact: Capricia Marshall  
Event Coordinator: Sharon Kennedy  
WHITE HOUSE PHOTO ONLY

Note: Business Attire

Note: There will be approximately 500 guests in attendance.

-- The President and the First Lady pose for a group photo with Urban  
Voices of Youth H.L.P.H.O.P. Choir.

-- Upon conclusion of the photo, the President and the First Lady receive  
guests.

3:30 pm- PHONE AND OFFICE TIME  
4:45 pm OVAL OFFICE

December 8, 2000 (6:36 PM)

Monday, December 11, 2000

4:50 pm THE PRESIDENT and the First Lady depart The White House via  
motorcade en route The Ellipse  
[drive time: 5 minutes]

4:55 pm THE PRESIDENT and the First Lady arrive The Ellipse

Greeters: Joe Lawler, Deputy Regional Director, National Capital  
Region, National Park Service  
Gentry Davis, Deputy Regional Director, National  
Capital Region, National Park Service  
Stan Lock, White House Liaison, National Park Service  
Rachel Frantum, Park Manager, President's Park, National  
Park Service  
Bob Stanton, Director, National Park Service (T)

December 8, 2000 (6:36 PM)

Monday, December 11, 2000

5:00 pm-  
6:00 pm

PAGEANT OF PEACE TREE LIGHTING CEREMONY  
THE ELLIPSE

Remarks: Josh Gottheimer

Staff Contact: Melinda Bates

Event Coordinator: Sarah Rozensky

OPEN PRESS (LIVE ON CSPAN)

Note: There will be a pre-program.

Note: There will be approximately 2,000 guests in attendance.

- Off-stage announcement of the President and First Lady to *Honors*.
  - West Tennessee Youth Choir performs "Ode to Joy".
  - Off-stage announcement of Father John Higgins.
  - Father John Higgins delivers Invocation.
  - West Tennessee Youth Choir performs "Let There be Peace on Earth".
  - Peter Nostrand, Chairman, Pageant of Peace, makes brief welcoming remarks and introduces Al Roker as Santa Claus, Anastasia Wroblewski and Kwami Dennis onto stage.
  - Dominique Dawes makes brief remarks and introduces Anastasia Wroblewski and Kwami Dennis.
  - Anastasia Wroblewski, Camp Fire Girl and Kwami Dennis, Camp Fire Boy make brief remarks.
  - Al Roker introduces Kathy Mattea.
  - Kathy Mattea performs "Angels We Have Heard on High", "Mary, Did You Know" and "Baby King".
  - Al Roker introduces Billy Gilman.
  - Billy Gilman performs "Santa.com", "O Holy Night" and "Warm & Fuzzy".
  - Al Roker introduces Cast of *Fosse*.
  - The Cast of *Fosse* perform "Song of Old".
  - Al Roker introduces Charlotte Church.
  - Charlotte Church performs "Winter Wonderland", "Silent Night" and "O Come All Ye Faithful".
  - The Navy Band & Company perform "We Wish You a Merry Christmas".
  - Peter Nostrand introduces the President.
  - The President makes remarks, lights the National Christmas Tree as the Navy Band performs "O Tannenbaum" and departs.
- Note: Prior to departure, the President and the First Lady have the option to remain on stage to participate in the sing along.

December 8, 2000 (6:36 PM)

Monday, December 11, 2000

|              |           |                                                                                                                                                                                        |
|--------------|-----------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 6:10         | pm        | THE PRESIDENT and the First Lady depart The Ellipse via motorcade en route The White House<br>[drive time: 5 minutes]                                                                  |
| 6:15         | pm        | THE PRESIDENT and the First Lady arrive The White House                                                                                                                                |
| 6:15<br>8:30 | pm-<br>pm | DOWN TIME<br>RESIDENCE                                                                                                                                                                 |
| 8:35         | pm        | THE PRESIDENT departs The White House via Marine One en route Andrews Air Force Base<br>[flight time: 10 minutes]                                                                      |
| 8:45         | pm        | THE PRESIDENT arrives Andrews Air Force Base                                                                                                                                           |
| 9:00         | pm        | THE PRESIDENT departs Andrews Air Force Base via Air Force One en route Dublin International Airport, Dublin, Ireland<br>[flight time: 5 hours, 55 minutes]<br>[time change: +5 hours] |
| TBD          | pm-<br>pm | FOREIGN TRIP BRIEFING<br>ABOARD AIR FORCE ONE<br>Staff Contact: Samuel Berger                                                                                                          |
| BC / HRC RON |           | ABOARD AIR FORCE ONE                                                                                                                                                                   |

December 8, 2000 (6:36 PM)

THE PRESIDENT HAS SEEN

12-4-00

THE WHITE HOUSE

December 4, 2000

Mr President & First Lady / Senator

A "great run" - eight  
terrific years for our country

Thanks for not only  
transforming the world but  
also for being so inclusive in  
bringing us with you. Regards  
Beautiful evening from [Signature]

PHOTOCOPY  
WJC HANDWRITING

THE WHITE HOUSE  
WASHINGTON

THE PRESIDENT HAS SEEN  
12-4-02

✓  
● MARK LEVINSON  
PRESIDENT AND CEO  
**RED ROSE MUSIC**  
943 Madison Avenue at the Whitney  
New York, New York 10021  
212 628 5777  
marklevinson@earthlink.net

PHOTOCOPY  
WJC HANDWRITING

THE WHITE HOUSE  
WASHINGTON

THE PRESIDENT HAS SEEN  
12-4-00

Rabbi Steven B. Jacobs  
TEMPLE KOL TIKVAH

✓

PHONE 818.348.0670

FAX 818.348.1584

EMAIL rabbijacobs@koltikvah.org

20400 Ventura Blvd., Woodland Hills, CA 91364

PHOTOCOPY  
WJC HANDWRITING

THE WHITE HOUSE  
WASHINGTON

THE PRESIDENT HAS SEEN

12-4-00

**John Roethlisberger**

*Olympic Gymnast*

1992 • 1996 • 2000

1791 Holton Street  
Falcon Heights, MN 55113

home 651.603.6988

mobile 651.338.6987

fax 612.626.9922

jroethl@excite.com

PHOTOCOPY  
WJC HANDWRITING

THE WHITE HOUSE  
WASHINGTON

THE PRESIDENT HAS SEEN

12-4-00



COMMUNAUTE NATIONALE  
DU CULTE VODUN DU BENIN

CNCVB



**Jedn-Clauzel SOSSAMINOU**

Secrétaire Particulier, Chargé de Mission et des  
Relations Extérieures - Représentant personnel de  
M. SOSSA Guédahoungbé, Président National

Fax (229) 41-12-52

Siège Social : SAHOUE - DOUTOU  
☐ 71 Sè MOND ☐ (229) 41 11 56

Carré 1190 CADJÉHOUN  
☐ (229) 30 04 08 / 30 16 40  
COTONOU - Rép. du BENIN

PHOTOCOPY  
WJC HANDWRITING

December 7, 2000

THE PRESIDENT HAS SEEN  
12-9-00

President William Jefferson Clinton  
The White House  
1600 Pennsylvania Avenue N.W.  
Washington, D.C. 20500

copied  
Nolan  
Cabe  
Podesta  
|

Dear Mr. President:

In just a short time you will take leave of the greatest and most powerful office in the history of the world. In your wake you leave an unparalleled period of peace and prosperity. I write to you asking that you grant not only peace and prosperity, but also hope and justice, to two million Americans, two million Native Americans, who have for so long forgotten the true experience of hope and justice.

I ask that you grant clemency and commute the sentence of Leonard Peltier, United States Prisoner #89637-132. To two million Native Americans Leonard Peltier's incarceration serves as a symbol of injustice, racism, and intolerance that has spanned more than 500 years now. Freedom for Leonard represents hope and justice not only to the indigenous people of America, but for **all Americans** who value these precious ideals. I will not waste your valuable time with a complete recitation of the injustice that led to this disgrace of the American judicial system, and a dishonor to two F.B.I. officers who died in June of 1975, but a brief account is necessary so that you may understand why leaders such as the Dali Lama, Bishop Desmond Tutu, Nelson Mandela and others have called for the release of Leonard Peltier.

Leonard Peltier has been imprisoned for almost 25 years for a crime he did not commit. He was wrongly convicted in 1976 for the murder of two agents of the F.B.I. on the Pine Ridge Reservation in South Dakota. The memory of those two officers is disgraced by the injustice that followed their tragic deaths. As you can imagine, public pressure and political sentiment was enormous to secure a conviction in the death of two F.B.I. agents. All involved in the Peltier case acknowledge that witnesses such as, Myrtle Poor Bear, were coerced into lying. Ms. Poor Bear was forced not only to identify Leonard as the killer, but also as her boyfriend and father to her children, in order to boast her credibility. This witness, had never even met Mr. Peltier, nor ever laid eyes on him prior to her coerced testimony. The F.B.I. and federal prosecutors knowingly suborned this false testimony in an effort to extradite Leonard from Canada and ultimately gain a false conviction.

Mr. President, the miscarriage of justice includes the fabrication of evidence, the withholding of exculpatory evidence, and the intimidation of witnesses, such that federal prosecutors have since admitted that they do not know who killed those two agents on June 26, 1975. This American tragedy has also

caused former Senior Judge Gerald Heaney of the 8<sup>th</sup> Circuit Court of Appeals, a member of the very panel that denied Leonard's appeals, to call for Leonard's release. Judge Heaney is convinced that misconduct by the F.B.I., and other governmental agencies, before, during, and after Leonard's trial demands executive clemency.

Of course we must not forget the two federal agents who lost their lives that day, Special Agents Jack Coler and Ronald Williams gave their lives in service to their country. To their families and their fellow officers they are husbands, sons, fathers, and heroes. In the spirit of true heroes, they must be remembered, respected, and revered. To their families I offer prayers and condolences, as even 25 years later they must be needed. Leonard Peltier has also offered his prayers to the families. He knows that they are victims as surely as is he. The wrongful imprisonment of Leonard Peltier prevents any attempt at true respect for the lives of these two public servants.

Mr. President, to Native Americans Leonard Peltier is the "Nelson Mandela" of our people. His imprisonment reminds us each day of the injustices all our people have experienced since that fateful day in 1492. We stand on the edge of a new millennium, one of great peace and prosperity, of which you have been no small part in creating. We ask that your "bridge to the 21<sup>st</sup> century," you so passionately invoked over the last few years, carry all our country's citizens, original or otherwise, from that land of peace and prosperity, to the home of hope and justice it is so close to becoming. This is not the easiest decision nor the most politically expedient, but it is the right decision.

As you leave the office of the President of the United States, I ask that you free Leonard Peltier. He is an innocent man, wrongly convicted. Restore faith in the American judicial system. Show this country's indigenous people they are respected. Show all Americans that ultimately truth will prevail. You will gain the respect, admiration, and reverence of not only two million Native Americans, but of every true believer in hope and justice. Right this wrong. I am

Very Truly Yours



Troy D. Chandler  
824 Canyon Crest  
Irving, TX 75063  
(972) 373-9397

THE PRESIDENT HAS SEEN  
12-9-00

*William Clinton*

PRESIDENT WILLIAM JEFFERSON CLINTON

PHOTOCOPY  
WJC HANDWRITING

12-15-00

Memo for the Record:  
Per Brooke Bash of  
NSC, NSC Staff member  
called Jeff Hirschberg.

C. Cleveland

OK Lisa  
Stephanie  
NANCY  
this is not  
necessary a advisable  
to President. Protected  
budget fight over  
\$60 million which  
the cabinet.

FAX TRANSMITTAL  
PATRICOF & CO. VENTURES,  
445 PARK AVENUE  
NEW YORK, NY 10022  
212-753-6300 (PHONE)  
212-319-6155 (FAX)

through  
stop  
7545

12-6-00  
To Cohen for reply?  
Yes No  
TO NSC for reply  
Coordinate with  
USG? Yes X No  
C: speaking? Yes No  
C: scheduling B. - not in  
RED DOT  
PICKLE

Ms. Nancy Herrnreich  
Deputy Assistant to the President  
FAX: 202-456-6703

CC: Jeff Hirschberg  
Rob Odle, Esq.

FROM: Ms. Pat Cloherty *PNC*  
Special Limited Partner, Patricof & Co. Ventures, Inc.

DATE: December 6, 2000

SUBJECT: Meeting With President Clinton on Funding re the U.S. Russia Investment Fund

NUMBER OF PAGES INCLUDING THIS COVER PAGE: 2

Appointed by President Clinton in 1995, I presently Chair The U.S. Russia Investment Fund, one of a family of Enterprise Funds operating in Eastern European countries and Russia.

The President is aware of the enormous difficulties our Fund has had over the past 18 months in securing promised funding from the USG. This is against superior performance of the 80 person staff in Russia and of the board of directors, appointed by the President, most of whom have served for the six-year life of the Fund.

We are now out of funds. State and AID indicated last week that we may receive \$30 million of the \$60 million we need to meet present obligations for the Russian portfolio companies and employees.

Jeff Hirschberg, whom you know, is a Director of the Fund, also. We urgently are seeking an appointment with the President to see if we can resolve this issue. It is especially critical, because pursuant to our USG mandate, we are beginning to raise a private successor fund to the enterprise fund. This will not be possible if lack of USG funding now forces the Fund to renege on its existing obligations. This will be an important agenda item at our Board of Directors Meeting on December 14 in New York.

Russia  
Mark/Andrew  
PLEASE TAKE A LOOK AND ASSESS  
whether your phone call or a short note  
to respond to this FAX. PLEASE (2)  
Thanks,  
we know

DEC 8 16:05

Should President Clinton be available, Messrs. Berger, Talbott and Podesta are in this policy's chain of command, and we clearly would make ourselves as available as we can to meet with them.

Please advise. And thank you for your consideration.

Minimum Wage IncreaseTax Package

- Small business expensing – increase amount of capital equipment that small businesses may deduct rather than capitalize from \$25,000 to \$35,000.
- Cash method of accounting – allows small businesses (with annual gross receipts of under \$2.5 million) to use cash method of accounting, rather than the accrual method.
- Business meals – increases the percentage of business meals that may be deducted from 50 percent to 70 percent.
- Work Opportunity Tax Credit – extends this credit thru 6/30/04 (Note: the welfare-to-work credit should be similarly extended.)
- Installment method – reinstates ability of accrual basis taxpayers to use installment method when selling assests.
- New Markets – as negotiated with the Speaker
- Amtrak – provides \$10 billion (over 10 years) in tax credit bond financing for Amtrak.
- Adoption credit – extends and increases the adoption credit.
- Railroad excise tax – repeals the 4.3 cents per gallon tax on railroad diesel fuel.
- Digital divide – extends current law providing favorable treatment for corporate charitable contributions of computer equipment.

→ MIN WAGE + NEW MKTS

→ DISABLED KIDS

Dec. 20, 2000

Lee, p/s. file  
DOTUS saw

-EB

P.S.

"I ran out  
of S's"

-Steve Cloobek

*Stephen J. Cloobek*

*December 12, 2000*

*The President  
The White House  
1600 Pennsylvania Avenue  
Washington, DC 20500*

*Dear Mr. President:*

*Chantal and I wanted to thank you and Hillary for the gracious hospitality that you showed us. We have really enjoyed our friendship with you and look forward to the years to come. You got us hooked on "Up Word". We have now bought it for numerous other friends and ourselves.*

*Again, thank you and thanks for the help in the game...I just got lucky.*

*All the best,*



*Stephen J. Cloobek*

*P.S. We hope you enjoy the enclosed pictures and the latest from our apparel line.*

*Do Ty*  
*for [unclear]*

*The President*  
*The White House*  
*1600 Pennsylvania Avenue*  
*Washington, D.C. 20500*

PHOTOCOPY  
WJC HANDWRITING



THE SECRETARY OF AGRICULTURE  
WASHINGTON, D.C.  
20250-0100

THE PRESIDENT HAS SEEN  
12-22-00

12-15-2000

✓  
Mr. President -

I wanted to make  
sure you saw this  
National Journal article.  
My best - Dan

PHOTOCOPY  
WJC HANDWRITING

## ■ WHAT THE FARMERS FACE

BY JERRY HAGSTROM

**A**griculture Secretary Dan Glickman, who was appointed to his position in late 1994, is the longest-serving head of the Agriculture Department since Orville Freeman presided over the department for a full eight years between 1961 and 1969, under Presidents Kennedy and Johnson. In this end-of-tenure interview, Glickman said he believes that the biggest change in USDA policy during the Clinton Administration has been the management of U.S. Forest Service lands and the conservation of private farmlands. He said the main issue facing both the next Congress and the next Administration is whether to continue the 1996 farm bill—which gives farmers the freedom to plant what they choose but has led to massive emergency farm aid—or to develop a new policy. Glickman also said Congress should consider rewriting antitrust laws relating to agriculture. The following are excerpts from Glickman's Nov. 27 interview with *National Journal* Contributing Editor Jerry Hagstrom.

**NJ:** How do you view the world differently after being Secretary of Agriculture, especially compared with being a Congressman from Kansas?

**Glickman:** In Congress, I tended to view the world from the perspective of a state that produces a lot of wheat, cattle, and airplanes. Agriculture is much more diverse,

much more complicated, and you have to become a student of that, or else the parochialism that you brought into the job will prevail. Second, our mission is much more complex and much more in-depth than just issues involving traditional farm-program production agriculture. While those remain the heart of the political battles in Congress, you just look at how our budget is and you make the judgment that you have to wear many hats here.

The largest single part of our employee mission is in conservation programs. Half of our employees are in conservation. Most of those are in the Forest Service, but a big chunk are in our private-lands conservation efforts—the Natural Resources Conservation Service. The area in which there's been the most change in this department is how we manage our forests. We have gone from basically a timber-based, extraction-based forest economy to one that is multiuse, much more based on environmental protection, habitat protection, recreation, and some species protection and timbering. The impact on natural resources on this department is very much underrated and misunderstood in the public as a whole. There has been a true revolution here in how we manage those things.

**NJ:** Because the 1996 farm bill expires in 2002, one of the things Congress has to do in the next two years is write a new farm bill. Do you think Congress will restore the counter-cyclical safety net, providing more farm aid when commodity prices are low?

**Glickman:** There is a fork in the road and we can go down either fork, given the closeness of Congress.

One fork says that things are so close there will be virtually no opportunity to do much different than the status quo.

So in agriculture, you will continue to have significant amounts of federal assistance pour out, like we've done in the past. Because no one will know what else to do, the problems will remain severe, and the checks will be written. The other way is one that is more optimistic: The closeness of the election and perhaps the concern by the American people about the gridlock in politics will produce some major legislative achievements. I think the 1996 farm bill needs major changes.

**NJ:** You've talked a lot about the need for farm policy to be more national. But when Congress gets into the debate, it's the legislators from the farm states that tend to be most interested. How will this debate become more national?

**Glickman:** The issue of farmland preservation is spreading all over the country. It does require legislators from outside traditional production-agriculture regions to engage in the debate. The drought in 2000 focused on the fact that we have about 200,000 farmers in this country living from the Mid-Atlantic to the Northeast, which is about as many farmers as you have in Nebraska, Kansas, Oklahoma, Colorado. They tend to be growing crops not supported by programs. But as we get more and more of them into our risk-management and crop-insurance programs, the farmers and legislators in those states will become more engaged as well.

Second, conservation issues will become more and more the driving intellectual force behind farm programs, rather than the crop-production issues. I suspect that you are going to see more and more farm policy based on how farmers treat their land in the context of what they grow on the land. That is going to bring in people from all over the country.

**NJ:** So many problems have developed with agricultural trade—the Asian financial crisis, biotechnology. How do you view farmers' dependence on trade?

**Glickman:** Philosophically, I think that agriculture is very dependent upon the ability to sell our products in the rest of the world. That will continue and has to be encouraged in our trade negotiations and in our market-promotion programs.



KEN LAMBERT/WASHINGTON TIMES VIA NEWSMAKERS

**DAN GLICKMAN:** "The area in which there's been the most change in this department is how we manage our forests."

However, recent years have shown that trade is not a miracle answer or a panacea. That's why you have to have effective domestic farm programs, research programs, and rural development programs. You can't have one-dimensional policy. The next President and the next Congress are going to have to recognize that. One of the disappointing things that I've seen over the past years since I've been in this job is that the debate still is, "What does the [farm] program look like?"

**NJ:** The planned merger between IBP and Smithfield, two major meat processors, has people upset about the trend toward concentration in agribusiness. Do you see any way for government to address this trend?

**Glickman:** We have done some things about it. Some of the mergers have been modified by the Justice Department. We have augmented our enforcement of the Packers and Stockyards Act. But what Congress is going to have to do about this is re-examine our antitrust laws to see if they are suitable to deal with these problems. Most of these mergers are not under the jurisdiction of the Agriculture Department—they are Clayton Act and Sherman Act mergers, and they are based on standards that were devised 60, 70, or 80 years ago. The laws have been applied more recently to cases involving industrial concentration and telecommunications. The question is, do they get the proper attention from the Justice Department and Agriculture, and even if they do, are the laws adequate or suitable, or do they need to be changed? There has not been a genuine debate on that issue for a long time.

The General Accounting Office said our Packers and Stockyards Act division was filled with a bunch of economists who have determined market trends and looked at the macroeconomic aspects of the organization of agriculture, whereas the Justice Department Antitrust Division is filled with lawyers who bring enforcement cases. We need to structure our folks more like they do. We did get some additional resources, and we are going to do that. I think they make some legitimate points.

**NJ:** When you say the Clayton and Sherman acts should be examined, is that along the lines of statements by Sen. Charles E. Grassley, R-Iowa, that antitrust law should take into consideration the interests of producers, especially small producers, as well as the consumer covered under current law?

**Glickman:** That's certainly one of the things that ought to be looked at: What should be the role of USDA or other agencies of government in presenting the perspectives on the effect of mergers on other businesses? We've looked at market economic issues in a more purist way in our review of antitrust issues—how many buyers do you have in this place, how many sellers; should we push one of the



RICHARD A. BLOOM

"Conservation issues will become more and more the driving intellectual force behind farm programs, rather than the crop-production issues."

buyers out; should we allow this merger to go through; should we require them to sell it to somebody else?

**NJ:** Food safety is currently divided between the Agriculture Department's Food Safety and Inspection Service, the Food and Drug Administration, and the Environmental Protection Agency, which plays a role in approving biotechnology food products. The discovery that Star-Link corn, a biotech variety that was approved by EPA to be grown for animal but not for human consumption, had entered the human food supply has raised questions about the adequacy of the regulatory process. Do you think there should be a single food-safety agency?

**Glickman:** That matter is under review within the Administration. The goal is to create a seamless regulatory structure. Whether that necessitates a single food-safety agency or not, I don't know. I haven't prejudged it. I wouldn't rule it out. I have noticed during this whole Star-Link debate that there is an awful lot of uncertainty among agencies' respective

regulatory authorities on what to do. It's working, but it's not as seamless as it needs to be.

There has to be a health and safety regulatory apparatus that gives people the confidence that their food is safe and that farmers are being protected in this kind of environment. I'm not sure we're there yet. I think it's going to take a lot more attention, not only from the government but also from the private sector. I suspect you are going to see the food companies more engaged. They are going to lead the way toward labeling of biotech foods. The farmers may demand it. If I were a farmer today, I'd really want to know what I'm buying. I'd want it labeled on the product I'm buying.

**NJ:** You've said civil rights will be your legacy, and you have settled a number of the civil rights suits by African-Americans against the department. Now, both Hispanic and Native American farmers have sued the department. Has civil rights become a national issue for the department?

**Glickman:** No matter what you do, the interpersonal relationships between and among your employees and customers dwarf the intensity of the policy issues. Civil rights has become a national issue for the department. We have treated it as a national issue in our effort to increase diversity in our state and county committees all over the country, and in our efforts to engage various minority and underserved communities—whether that's the Hmong community, the Hispanic community, or the Native American community.

I don't necessarily think the problems black farmers went through are the same that Hispanic or Native American farmers are going through. The issues are different. There have been significant problems with the Bureau of Indian Affairs [an Interior Department agency that for years was supposed to substitute for the Agriculture Department in providing assistance to Native American farmers]. Some of our problems there are part and parcel of that issue as well. This was an issue that was a festering sore at USDA until five, six, seven years ago. Not everything has healed as quickly as I would like it to heal, but we are dealing with it in a much more open way. Underlying it all is the problem that farming, particularly for small- and medium-sized farmers, is tough, and most of the minority farmers who have dealings with the department are not mega-corporate farmers. They are dealing with production agriculture that has been going through hell for some time. ■

Lisel & Adam

have seen

where next?

RAM?

login?

THE WHITE HOUSE  
WASHINGTON

December 15, 2000

*OK 4/10/01  
can come*

✓  
MR. PRESIDENT:

12-21-00

You have indicated on several decision memos your interest in possibly awarding the Medal of Freedom to Nelson Mandela and/or Archbishop Desmond Tutu, should one of them be able to come to the U.S. before the end of the Administration.

For this to be a possibility, NSC advises that they would need to reach out to Mandela and/or Tutu immediately to determine whether one or both could come to the U.S.

Given the logistical/scheduling constraints, we seek your feedback on whether you'd like NSC to reach out to Mandela or Tutu, or both of them.

- \_\_\_ Option 1: Determine if Mandela is available to come to the U.S. If so, schedule an opportunity to present him the Medal of Freedom.
- \_\_\_ Option 2: Determine if Tutu is available to come to the U.S. If so, schedule an opportunity to present him the Medal of Freedom.
- \_\_\_ Option 3: If both are available, present Medal to Mandela and Tutu.
- \_\_\_ Option 4: Do not reach out to Mandela or Tutu; do not make Medal of Freedom award.

*NSC has considered the logistics/propriety of awarding the medals together and believes it would present no problem, should you choose to do so.*

Lisel Loy *LL*

PHOTOCOPY  
WJC HANDWRITING

THE WHITE HOUSE  
WASHINGTON

November 28, 2000

In choosing Medal of Freedom recipients for the August, 2000 ceremony, you indicated you would like to discuss the option of awarding the Medal to Nelson Mandela, Archbishop Tutu and Aung San Suu Kyi; as you may recall, John and Melanne recommended holding off and making these awards as part of a human rights ceremony in the fall with the First Lady.

In a separate memo (attached), Melanne outlines a proposed human rights event for next week at which you would present the Eleanor Roosevelt Human Rights Awards. If you choose to do this event, it would provide an opportunity for you to make one or more of these three Medal of Freedom awards, along with the Eleanor Roosevelt awards. The Medal of Freedom could also be awarded at a separate event.

Brief descriptions of the three candidates are attached. If you approve, we would notify the recipients as soon as possible and begin preparing their medals and citations.

**Nelson Mandela**

Approve ☐

Disapprove ☐

Discuss ☐

**Archbishop Tutu**

Approve ☐

Disapprove ☐

Discuss ☐

**Aung San Suu Kyi**

Approve ☒

Disapprove ☐

Discuss ☐

Lisel Loy.

*Let's go  
we can  
get it done  
Lisel*



1967 ~ 30 Years of Transportation Safety ~ 1997

Office of the Chairman

President William J. Clinton  
The White House  
Washington, D.C. 20500

12 22 00  
National Transportation Safety Board

Washington, DC 20594

December 18, 2000

copied  
Podesta  
Nash  
Saunders  
Cohen for  
Reply

Dear Mr. President:

I hereby tender my resignation as Acting Chairman and Member of the National Transportation Safety Board effective January 18, 2001. It has been my honor and privilege to serve the United States and its citizens as both a Member and the Chairman of the Safety Board for the past seven years.

My tenure has seen a period of unprecedented activity and achievement for the Board and its dedicated employees. Through the leadership of your Administration and the Congress, we have changed forever how the families of victims of major transportation accidents are treated. In response to the changing demands placed on the Board's investigative process, we now have a 24-hour communications center that permits us to more effectively respond to transportation accidents anywhere in the world. Early next year, we will break ground on a training academy that will serve not only our own professional investigators, but will allow us to share the American model of professional, independent accident investigations with investigators around the world.

In addition, during this period, the Board completed two of the most extensive and complex accident investigations in aviation history. As a result, the aviation community has responded with changes in rudder systems; pilot training; fuel tank design; fuel flammability standards; and along with the Federal Aviation Administration, has begun a much needed examination of electrical wiring and aging aircraft systems.

During the past seven years, the men and women of the Safety Board have been on scene at transportation accidents in all fifty states and 46 foreign countries. And, they have successfully completed underwater recoveries of aircraft from four different crashes. They are on call 24 hours a day, 365 days a year to respond to transportation accidents on our highways, our waterways, our railways, our pipelines, and in our skies. They work hard to fulfill our mission to independently investigate those events and to recommend changes that will save lives, reduce injuries, and prevent similar accidents in the future.

Finally, and in my opinion, most importantly, the Board has focused the Nation's attention on child passenger safety in all modes of transportation. As a result, we now have safer automobile airbags for all of our citizens, child fitting stations available nationwide, graduated driver licenses for teens, an emphasis on booster seats for 4- to 8-year-olds, and safer jet skis. I firmly believe that when we as adults put children first in transportation safety, we are all safer.

The men and women of the Safety Board serve our Nation with dedication and distinction. I will miss my association with them. Thank you for the opportunity to serve the American people. Please accept my deepest gratitude for the support and confidence you have placed in me.

Sincerely,



Jim Hall  
Acting Chairman

TIME OF TR

M10:47

Dec. 27, 2000

PRECEDEN

IMMEDIATE

000

FROM: LISEL LOY

PHONE: 62702

ROOM: Gd Fl  
WW

SUBJECT: MEETING WITH MAYOR ALEX PENELAS

PAGES: 2

PLEASE DELIVER TO:

| LOCATION | DELIVER TO                               | ROOM | PHONE |
|----------|------------------------------------------|------|-------|
|          | DOUG BAND (FOR THE PRESIDENT) (2 COPIES) |      |       |
|          | MARIA ECHAVESTE                          |      |       |
|          | 12-20-00                                 |      |       |
|          | OK to send to                            |      |       |
|          | ORM?                                     |      |       |
|          | Deb                                      |      |       |

SPECIAL DELIVERY

COMM CENTER: Please provide Doug Band with 2 copies.

PHOTOCOPY  
WJC HANDWRITING

TIME OF TRANSMISSION:

TIME OF RECEIPT: OCT 3 AM 10:47

**WHITE HOUSE  
SITUATION ROOM**

PRECEDENCE

CLASSIFICATION:

RELEASER: \_\_\_\_\_

**IMMEDIATE**

**UNCLASSIFIED**

DATE/TIME: **OCTOBER 3, 2000**

MESSAGE #: \_\_\_\_\_

FROM: **LISEL LOY**

PHONE: **62702**

ROOM: **Gd Fl  
WW**

SUBJECT: **MEETING WITH MAYOR ALEX PENELAS**

PAGES: **2**

**PLEASE DELIVER TO:**

| <u>LOCATION</u> | <u>DELIVER TO</u>                              | <u>ROOM</u> | <u>PHONE</u> |
|-----------------|------------------------------------------------|-------------|--------------|
| _____           | <b>DOUG BAND (FOR THE PRESIDENT) (2 COPIES</b> | _____       | _____        |
| _____           | <b>MARIA ECHAVESTE</b>                         | _____       | _____        |
| _____           | _____                                          | _____       | _____        |
| _____           | _____                                          | _____       | _____        |
| _____           | _____                                          | _____       | _____        |
| _____           | _____                                          | _____       | _____        |
| _____           | _____                                          | _____       | _____        |
| _____           | _____                                          | _____       | _____        |
| _____           | _____                                          | _____       | _____        |
| _____           | _____                                          | _____       | _____        |

**SPECIAL DELIVERY INSTRUCTIONS/REMARKS:**

COMM CENTER: Please provide Doug Band with 2 copies.

THE WHITE HOUSE

WASHINGTON

October 3, 2000

MEETING WITH MAYOR ALEX PENELAS (D-Miami-Dade County, FL)

DATE: October 3, 2000  
LOCATION: Korge Residence, Miami  
TIME: Noon  
FROM: Mickey Ibarra

'00 OCT 3 AM 10:39

CONTACT INFORMATION:

Mayor's cell: 305-298-0728

Assistant: Martha Ray  
Office: 305-375-5071  
Cell: 305-301-0066  
Pager: 305-841-0166

I. PURPOSE

For YOU to congratulate the Mayor on his recent reelection and to thank him for his past support. This meeting is intended to give the Mayor an opportunity to put the Elian Gonzalez matter to rest.

II. BACKGROUND

Mayor Penelas expressed strong disagreement with YOUR position and the Administration's actions during the Elian Gonzalez immigration dispute. He was a vocal critic in the media and among the community. However, the Mayor has been a strong supporter and remains a friend of yours and the Vice President. He narrowly avoided a run-off election for mayor last month by garnering just over 50 percent of the vote.

The Mayor has a trigger lock hearing with the Dade County Council at 10:30 a.m. today. He will be at the Korge Residence by noon unless the hearing runs long. He will notify us if delayed.

III. PARTICIPANTS

Maria Echaveste  
Others TBD

IV. PRESS PLAN

Closed Press

THE WHITE HOUSE

WASHINGTON

00 OCT 3 AM 10:39

October 3, 2000

MEETING WITH MAYOR ALEX PENELAS (D-Miami-Dade County, FL)

DATE: October 3, 2000  
LOCATION: Korge Residence, Miami  
TIME: Noon  
FROM: Mickey Ibarra

CONTACT INFORMATION:

Mayor's cell: 305-298-0728

Assistant: Martha Ray  
Office: 305-375-5071  
Cell: 305-301-0066  
Pager: 305-841-0166

I. PURPOSE

For YOU to congratulate the Mayor on his recent reelection and to thank him for his past support. This meeting is intended to give the Mayor an opportunity to put the Elian Gonzalez matter to rest.

II. BACKGROUND

Mayor Penelas expressed strong disagreement with YOUR position and the Administration's actions during the Elian Gonzalez immigration dispute. He was a vocal critic in the media and among the community. However, the Mayor has been a strong supporter and remains a friend of yours and the Vice President. He narrowly avoided a run-off election for mayor last month by garnering just over 50 percent of the vote.

The Mayor has a trigger lock hearing with the Dade County Council at 10:30 a.m. today. He will be at the Korge Residence by noon unless the hearing runs long. He will notify us if delayed.

III. PARTICIPANTS

Maria Echaveste  
Others TBD

IV. PRESS PLAN

Closed Press

'00 OCT 3 AM 10:39

THE WHITE HOUSE  
WASHINGTON

October 3, 2000

MEETING WITH MAYOR ALEX PENELAS (D-Miami-Dade County, FL)

DATE: October 3, 2000  
LOCATION: Korge Residence, Miami  
TIME: Noon  
FROM: Mickey Ibarra

CONTACT INFORMATION:

Mayor's cell: 305-298-0728

Assistant: Martha Ray  
Office: 305-375-5071  
Cell: 305-301-0066  
Pager: 305-841-0166

I. PURPOSE

For YOU to congratulate the Mayor on his recent reelection and to thank him for his past support. This meeting is intended to give the Mayor an opportunity to put the Elian Gonzalez matter to rest.

II. BACKGROUND

Mayor Penelas expressed strong disagreement with YOUR position and the Administration's actions during the Elian Gonzalez immigration dispute. He was a vocal critic in the media and among the community. However, the Mayor has been a strong supporter and remains a friend of yours and the Vice President. He narrowly avoided a run-off election for mayor last month by garnering just over 50 percent of the vote.

The Mayor has a trigger lock hearing with the Dade County Council at 10:30 a.m. today. He will be at the Korge Residence by noon unless the hearing runs long. He will notify us if delayed.

III. PARTICIPANTS

Maria Echaveste  
Others TBD

IV. PRESS PLAN

Closed Press

THE WHITE HOUSE

WASHINGTON

00 OCT 3 AM 10:39

October 3, 2000

MEETING WITH MAYOR ALEX PENELAS (D-Miami-Dade County, FL)

DATE: October 3, 2000  
LOCATION: Korge Residence, Miami  
TIME: Noon  
FROM: Mickey Ibarra

CONTACT INFORMATION:

Mayor's cell: 305-298-0728

Assistant: Martha Ray  
Office: 305-375-5071  
Cell: 305-301-0066  
Pager: 305-841-0166

I. PURPOSE

For YOU to congratulate the Mayor on his recent reelection and to thank him for his past support. This meeting is intended to give the Mayor an opportunity to put the Elian Gonzalez matter to rest.

II. BACKGROUND

Mayor Penelas expressed strong disagreement with YOUR position and the Administration's actions during the Elian Gonzalez immigration dispute. He was a vocal critic in the media and among the community. However, the Mayor has been a strong supporter and remains a friend of yours and the Vice President. He narrowly avoided a run-off election for mayor last month by garnering just over 50 percent of the vote.

The Mayor has a trigger lock hearing with the Dade County Council at 10:30 a.m. today. He will be at the Korge Residence by noon unless the hearing runs long. He will notify us if delayed.

III. PARTICIPANTS

Maria Echaveste  
Others TBD

IV. PRESS PLAN

Closed Press

✓ Cheryl D. Mills

12-22-00

7 Dec 2000

Dear Mr. President -

Thank you so much for the Carly  
Simon cd set. I am one of her truest  
fans. It's so thoughtful of you to  
think of me.

I can't wait until you all get  
to the new mecca.... See you next  
week Love Cheryl

12-21

ORM 7

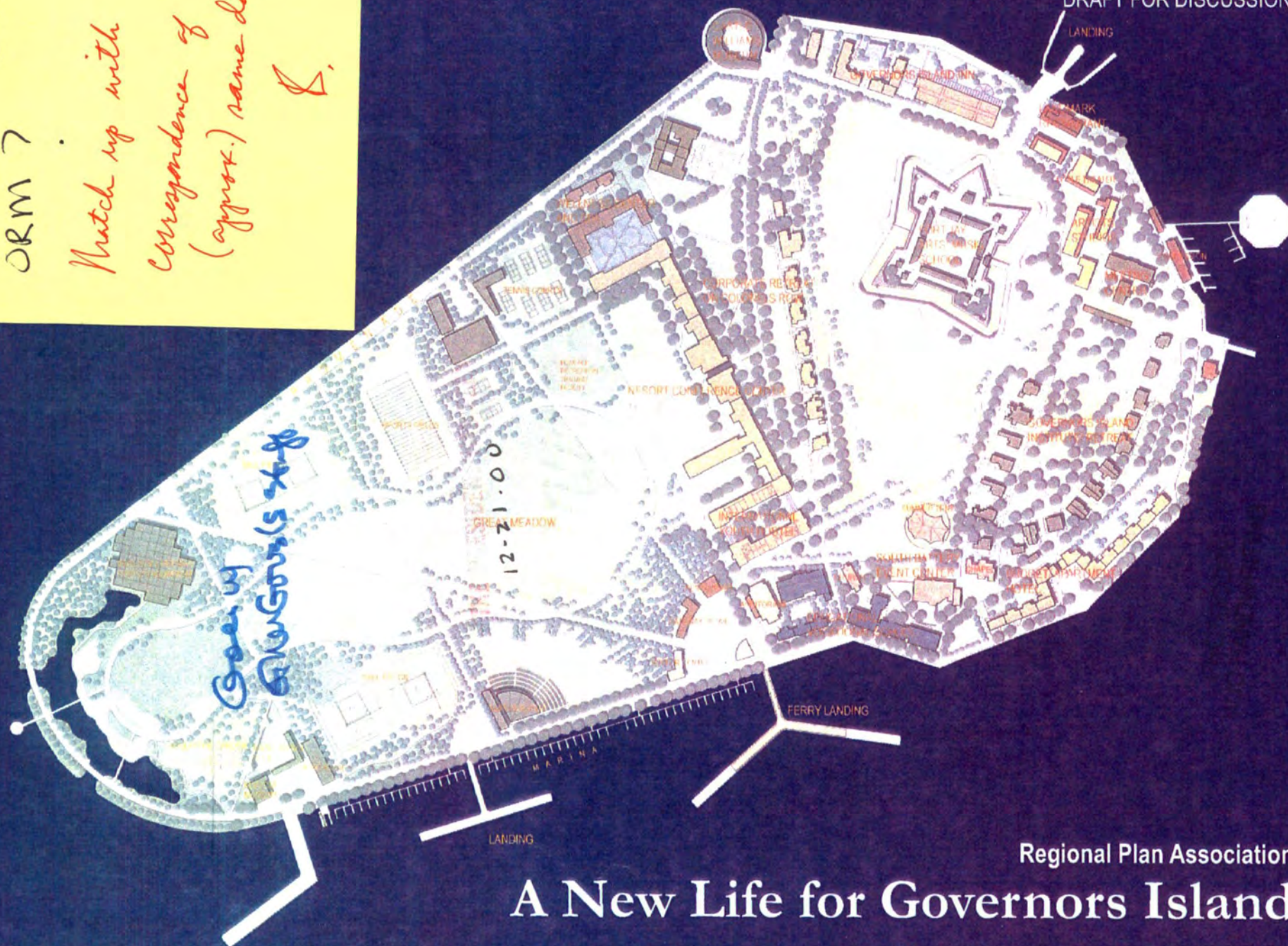
Match up with  
correspondence of  
(approx.) same date.

Σ.

Goenig  
Governor's staff

12-21-00

DRAFT FOR DISCUSSION



Regional Plan Association

# A New Life for Governors Island

## **Regional Plan Association**

4 Irving Place, 7th Floor  
NY, NY 10003

t: 212 253 2727 f: 212 253 5666 [www.rpa.org](http://www.rpa.org)

**Thompson Design Group**  
**Paul Willen; Tourbier and Walmsley**  
*Program, Planning, Landscape and Architecture*

**Economics Research Associates**  
*Economic Analysis*

**Amis Construction, Inc; Allanbrook Benic Czajka**  
*Cost and Historic Renovation Consultants*

*Funding Support*  
The J.M. Kaplan Fund  
The New York Community Trust  
The Achelis and Bodman Foundations  
The Donald A. Pels Charitable Trust

PHOTOCOPY  
WJC HANDWRITING

Prepared for Regional Plan Association  
by Thompson Design Group, Inc. 368 Congress Street, Boston, Massachusetts 02210 © October, 1998

## Preface

After more than two hundred years of military use, the federal government is quitting Governors Island. The Island's future is far from certain. A surplus property disposal process has started under the direction of the federal General Services Administration, which hopes to find new owners of the Island by 1999. At stake is an historic opportunity for New Yorkers to recast Governors Island and its National Historic Landmark District as a new element of the City's and Region's landscape.

To better understand how the Island's reuse could best serve the public interest, and to help create a needed public debate about the Island's future, Regional Plan Association convened the Governors Island Group in November of 1995. This coalition of twenty civic and business organizations asked eleven distinguished urban designers, real estate experts and park managers to spend five days in March, 1997 touring the Island and meeting with public officials, members of the neighboring community boards and civic organizations interested in the future of the Island. This effort included hosting two "town meetings" attended by more than 250 people and the creation of a briefing book for all charette participants.

The recommendation of the workshop participants was clear: Governors Island should be permanently protected and made accessible to residents of New York City and the four million tourists who now visit Harbor attractions every year. To realize this goal, the Panel proposed that the Island become a new kind of park containing a wide variety of attractions including hotels, educational facilities, museums, and arts and cultural centers. Accommodating these uses would ensure that the historic buildings are protected over time and could generate revenues to offset some of the park's operational costs. Their conclusion closely mirrored that of an independent panel of real estate developers convened by the Urban Land Institute under the sponsorship of New York City, Community Board 1 of Manhattan, Battery Park City Authority, and the Alliance for Downtown New York.

*A New Life for Governors Island* is the culmination of a year-long effort by Regional Plan Association to refine the vision proposed by the workshop participants and test its feasibility. The study proposes a development program that is market-driven, responsive to community needs and the imperative to conserve the Island's rich history, and cognizant of the unique and not insubstantial challenges of developing and operating a 172 acre island in New York Harbor. This program is based on considerable research. Feasible uses were derived from a market analysis and architectural research and site assessments by the project team. Within the historic district, existing blueprints and physical inspections of individual buildings were made to assess the possibility of reuse. The siting of park attractions in the southern half of the Island was afforded similar scrutiny, including an assessment of site conditions, piers and bulkheads and estimates of demolition and landscaping costs. The pro-forma includes capital and operating cost estimates for ferry services, security, maintenance, bulkhead and utility repair, administration and programming. It also assesses the operating requirements of the specific private uses being proposed. These costs are based on the performance characteristics of comparable parks and development projects in New York and other North American cities as well as Island-specific assessments conducted by the project team, New York City EDC, and the General Services Administration.

This body of work has been prepared by RPA staff and a team of consultants including the Thompson Design Group; Paul Willen; Tourbier and Walmsley; Economics Research Associates; Amis, Inc; and Allanbrook Benic Czajka. The work is being supported by The J.M. Kaplan Fund, The New York Community Trust, the Achelis and Bodman Foundations, and the Donald A. Pels Charitable Trust. The Commonwealth Fund, the Marilyn M. Simpson Charitable Trust, and the New York City Environmental Fund supported earlier components of RPA's efforts.

# A New Life for Governors Island

## Parameters of Possibility



- **It's an Island...**  
So near, yet far enough away
- **Location, Location.....**  
100% waterfront, hub of the tri-state region
- **Significant resources....**  
Centuries-old sites just open to visitors
- **Harbor Pleasures .....**  
Quenching our thirst for clean air, water, grass, sky
- **Everybody's Island**  
A public benefit plan assures full island access for all
- **Who's in charge? ....**  
Decisionmakers must be galvanized by ideas meeting citizen needs with imaginative uses



## An historic opportunity to rediscover New York

### *The island nobody knows:*

Governor's Island in New York Harbor, a now-discontinued Coast Guard base unseen by the public for 200 years, can now play a new role in New York's life

### *The island next door:*

On 172-acres just one-half mile offshore, 5 minutes from Brooklyn and Battery Park, the 2-mile Wateredge faces spectacular skyline and harbor views

### *The island of our past:*

A National Landmark District reveals the story of three historic fortifications that secured the city during two centuries of military and international activity

### *The island for sale:*

Congress has directed the GSA to dispose of the island in 2002, at fair market value pegged at \$500 million. New York City and State have a right-of-first-offer on its land and substantial facilities, suitable to reuse for business, institutional, and public purposes

### *The island to reclaim:*

President Clinton and members of Congress have offered to transfer the Island at no cost for a convincing plan that preserves for public benefit this unique historic environment.

### *The island to plan:*

To help define "feasible purposes," and "public benefits," RPA and its consultants Thompson Design Group/Willen/Walmsley developed recommendations from a 1997 public workshop into this land use program and complete island redevelopment plan; financial feasibility by Economic Research Associates.



# A New Life for Governors Island

## The Master Program

Regional Plan Association proposes the island become a new kind of urban park — a garden-like space of diverse active and passive activity, opening the whole island for enjoyment by millions of New Yorkers and visitors annually.

### A Place for Learning : facilities for education, interaction, history, and creativity

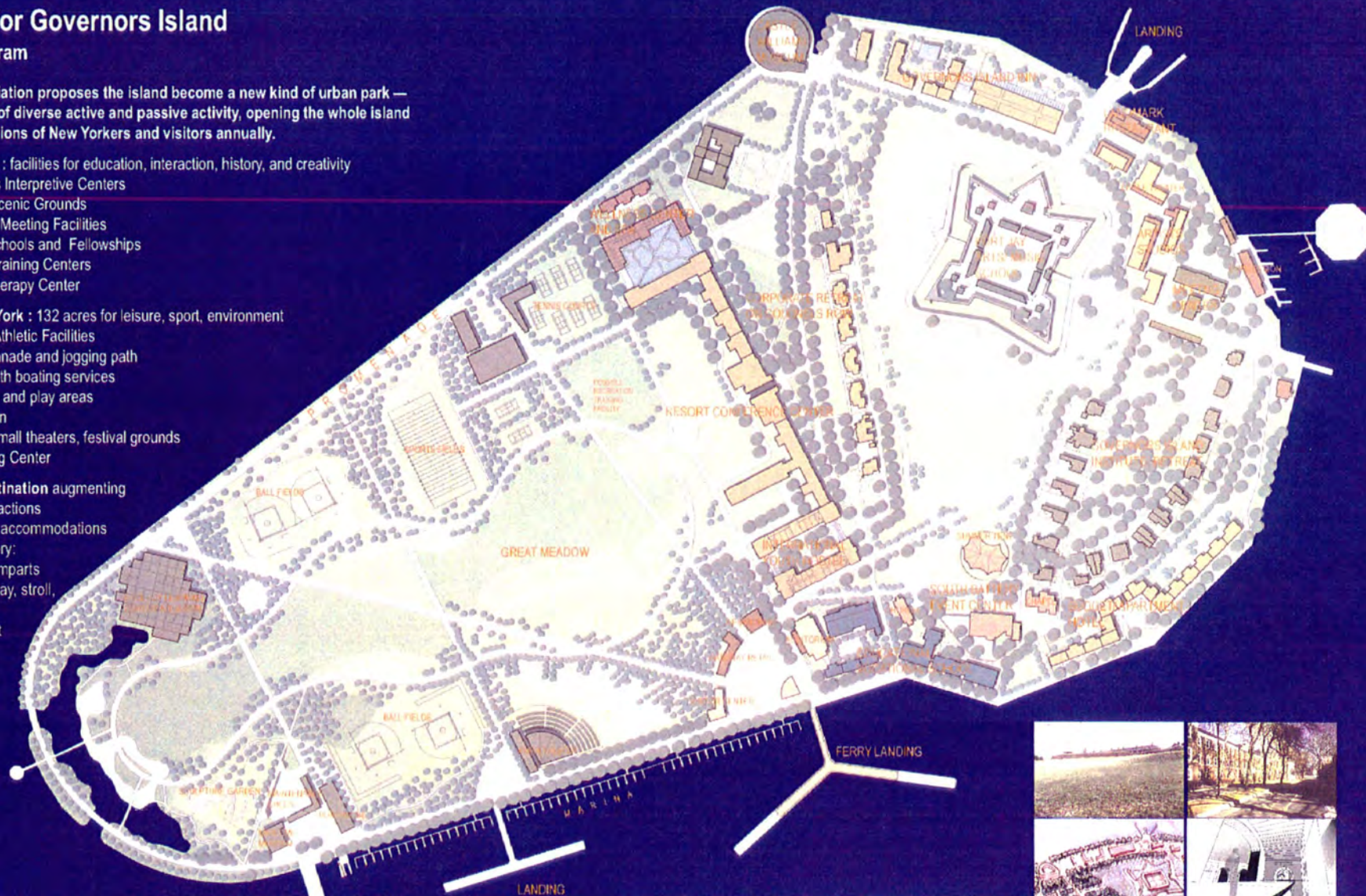
- Heritage sites as Interpretive Centers
- Museums and Scenic Grounds
- Conference and Meeting Facilities
- Music and Art Schools and Fellowships
- Education and Training Centers
- Wellness and Therapy Center

### A New Park for New York : 132 acres for leisure, sport, environment

- Ball Fields and Athletic Facilities
- Waterfront Esplanade and jogging path
- Sail-in Marina with boating services
- Children's Rides and play areas
- Sculpture Garden
- Amphitheater, Small theaters, festival grounds
- Ecology Learning Center

### A Unique Visitor Destination augmenting New York's visitor attractions

- 1,000 overnight accommodations
- Significant History: Castle, Fort, Ramparts
- Places to eat, play, stroll, enjoy concerts
- Events Center at South Battery
- Amenities for Harbor tourists
- Artist studios



## Implementation

About \$ 140 million capital cost, shared by City, State, and federal sources will create 2,000 jobs and provide:

- Park sitework, planting, construction of playfields, visitor center, amphitheater, esplanades (132 acres)
- Ferry fleet to transport several million visitors
- Utilities, waterfront and operations installations

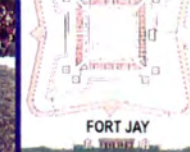
### Credits

Regional Plan Association  
Thompson Design Group;  
Paul Willen; Tourbier and Walmsley  
Program, Planning and Architecture

Economics Research Associates  
Economic Analysis

Amis, Inc. and Allanbrook Benic Czajka  
Cost and Historic Renovation Consultants

Funding Support: The J.M. Kaplan Fund, The New York Community Trust, The Achelis and Bodman Foundations, The Donald A. Pels Charitable Trust



## Transportation Plan

### Visitation Estimates

Estimated average total of 1.3 million annual visitors to Island

### Peak hour flows

700 on winter weekdays  
2,900 on summer weekend days

### Daily flows

2,600 on winter weekdays  
17,300 on summer weekend days

### Total Trips

3 million total trips (Years 1 - 5)

No private vehicles brought to the Island.

Vehicular service: police, emergency and service vehicles

Visitor transport: island jitneys

## Administrative & Operating Structure

### Public Benefit Corporation or Master Developer

"Governors Island Development Corporation"

**GIDC is land developer and island manager**

**GIDC acts under public charter**

probable federal/state /city partnership

**GIDC creates the "place":**

infrastructure, transportation, landscape,  
development, marketing and management.

## Developer and Operator

**Long and short-term leases**

**For-Profit ventures pay percentage of revenue  
plus pro rated CAM**

**Non-Profits pay only pro rata CAM**

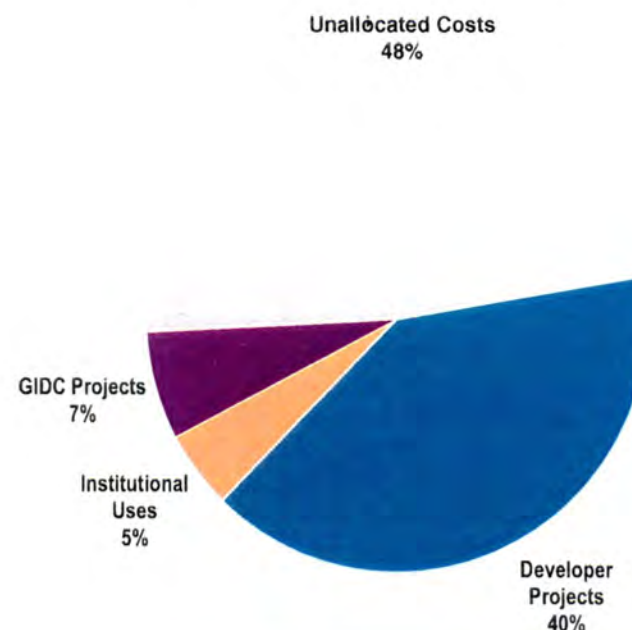
**NYC hotel tax revenues reinvested in Island**

## Capital and Operating Costs

|                                                |            |            |             |
|------------------------------------------------|------------|------------|-------------|
| <b>Historic Buildings</b> – 1,200,000 sf.      | CAPITAL:   | \$ 134.4   | Million     |
| <b>Park Construction</b> – 132 acres           | CAPITAL:   | \$ 103     | Million     |
| <b>Island Operation and Administration</b>     | CAPITAL:   | \$ 7.7     | Million     |
|                                                | OPERATING: | \$ 12.4    | Mil/ Yr     |
| <b>Waterfront Structures, piers, bulkheads</b> | CAPITAL:   | \$ 1.1     | Million     |
|                                                | OPERATING: | \$ 300,000 | / Yr.       |
| <b>Ferry Service/ Island Transit</b>           | CAPITAL:   | \$ 12.4    | Million     |
|                                                | OPERATING: | \$ 4.2     | Million/ Yr |
| <b>Utilities</b>                               | CAPITAL:   | \$ 1.9     | Million     |
|                                                | OPERATING: | \$ 300,000 | / Yr        |

## Development Categories and Costs

|                                                                  |                |
|------------------------------------------------------------------|----------------|
| <b>Developer Projects</b>                                        | \$ 115 million |
| <b>Institutional Uses</b>                                        | \$ 15 million  |
| <b>GIDC Projects</b>                                             | \$ 19 million  |
| <b>Island Wide Capital Costs</b><br>(Parks, Roads, Fields, Etc.) | \$ 137 million |



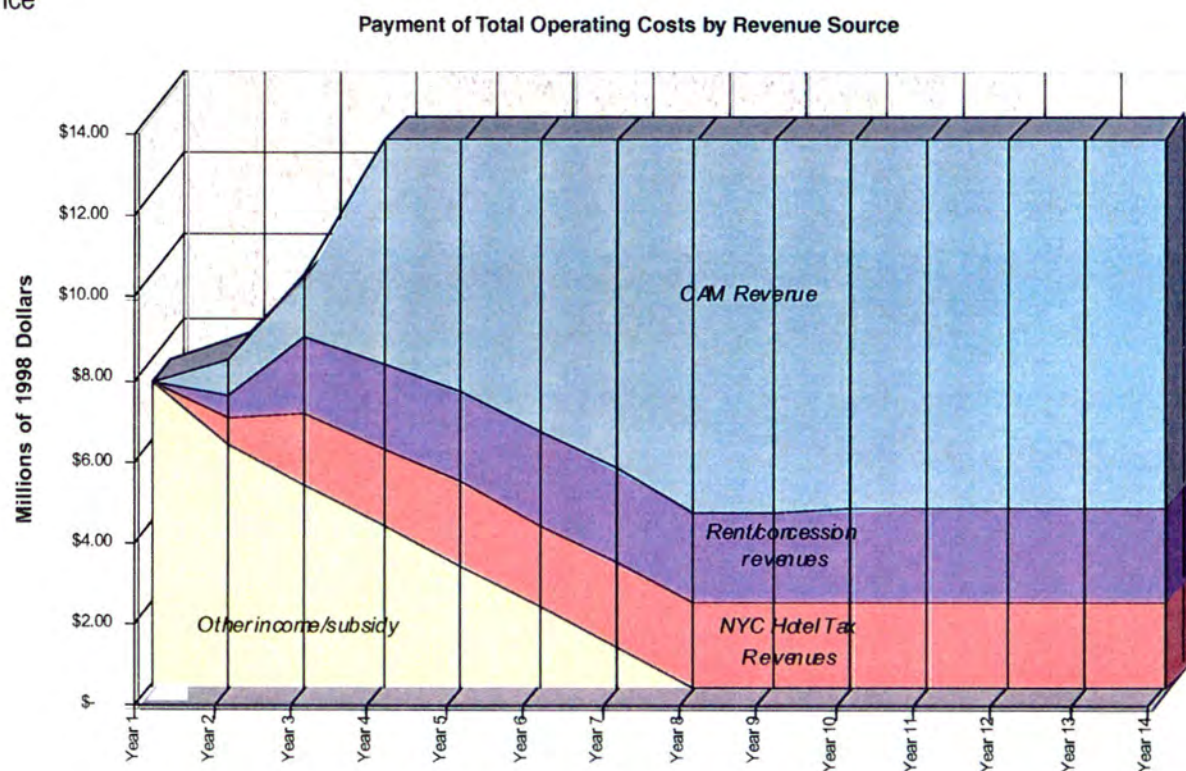
## How to Cover Island Wide Operating Costs??

### Sources of Funds:

Establishment of a Common Area Maintenance  
Fee distributed on a pro rata basis

Decreasing operating subsidy  
until stabilized year 8

Rental revenues and hotel tax  
revenues reinvested in island



Island-wide operating Costs: \$13.44 million

Island is completely self-sufficient in year 8

## Development Budget Costs by Use

| <b>Total Development Costs</b>                    |                   |               |
|---------------------------------------------------|-------------------|---------------|
| <b>Developer Projects</b>                         | <b>(millions)</b> | <b>%</b>      |
| Inn                                               | \$ 26.92          | 18.2%         |
| Budget Apartment Hotel                            | \$ 10.32          | 7.0%          |
| Resort/Conf Center                                | \$ 48.52          | 32.8%         |
| Spa/Wellness Center                               | \$ 19.74          | 13.3%         |
| Special Event/Banquet Facility                    | \$ 1.60           | 1.1%          |
| Youth Hostel                                      | \$ 5.94           | 4.0%          |
| Marina Concession                                 | \$ 1.67           | 1.1%          |
|                                                   | <hr/>             |               |
|                                                   | \$ 114.70         | 77.6%         |
| <b>Institutional Uses</b>                         |                   |               |
| Arts/Music School                                 | \$ 1.68           | 1.1%          |
| Castle Williams Museum                            | \$ 1.37           | 0.9%          |
| Nolan Park Institute                              | \$ 8.77           | 5.9%          |
| Youth Education Complex                           | \$ 2.69           | 1.8%          |
|                                                   | <hr/>             |               |
|                                                   | \$ 14.51          | 9.8%          |
| <b>GIDC Development Projects</b>                  |                   |               |
| Artisans Village                                  | \$ 7.20           | 4.9%          |
| Colonel's Row                                     | \$ 3.79           | 2.6%          |
| Visitor Center Retail                             | \$ 2.43           | 1.6%          |
| Ferry Service                                     | \$ 5.25           | 3.6%          |
|                                                   | <hr/>             |               |
|                                                   | \$ 18.68          | 12.6%         |
| <hr/>                                             |                   |               |
| <b>TOTAL PROJECT CAPITAL COSTS</b>                | <b>\$</b>         | <b>147.89</b> |
| <b>TOTAL PARK &amp; ISLAND WIDE CAPITAL COSTS</b> | <b>\$</b>         | <b>137.15</b> |
| <b>TOTAL CAPITAL INVESTMENT</b>                   | <b>\$</b>         | <b>285.03</b> |

## Developer Project Economics-- Will private developers be interested??

| <b>Developer Projects</b>      | <b>Cash flow</b> | <b>NPV</b> |
|--------------------------------|------------------|------------|
| Inn                            | \$ 5.71          | 18.47      |
| Budget Apartment Hotel         | \$ 1.44          | 2.48       |
| Resort/Conf Center             | \$ 6.84          | 3.63       |
| Spa/Wellness Center            | \$ 3.12          | 3.31       |
| Special Event/Banquet Facility | \$ 0.79          | 3.94       |
| Youth Hostel                   | \$ 0.93          | 2.30       |
| Marina Concession              | \$ 0.24          | 0.29       |

- All uses have positive stabilized cash flows and Net Present Values.
- Additional possibilities for historic tax credits make projects more attractive.

## Public Costs

### Capital costs

Includes: park construction, playing fields, amphitheater, promenades, ferry transportation infrastructure, service vehicles, utilities

**Totals: \$137 million**

### Operating Costs

Decreasing subsidy from year 1 through year 7.

\$7.5 million to zero in year 8

## Public Benefits

### Quantitative

Creates over 2000 jobs due to construction activity

Creates over 1000 permanent full-time jobs

Annual tax income stream to NYC of \$3.5 million

Annual sales tax income NY state of \$3 million

### Qualitative

A highly desired recreational park and sports facilities

A haven for institutional/learning non-profit organizations

Preservation of historic buildings in a self-sustainable manner

THE PRESIDENT HAS SEEN

12-22-02

**MA'OZ TZUR**

(These are the opening words of the Hanukah hymn sung in every Jewish House in Israel and abroad on the Hanukah holiday.)

MA'OR IZUR YESHU' ATI,  
LEKHA NA'E LESHABEAKH,  
TIKKON BET TEFILAIL,  
VE-SHAM TODAH NEZABE' AKH.  
LE-ET AKHIN MATBE' AKH,  
MI-IZAR HA-MANABE' AKH,  
AZ EGMOR BE-SHIR MIZMOR,  
KHANUKAT HA-MIZBE' AKH.

# ***I Have a Little Dreydl***

*I have a little dreydl I made it out of clay  
And when it's dry and ready then dreydl I will play  
O dreydl dreydl dreydl I made it out of clay  
O dreydl dreydl dreydl now dreydl I shall play*

*It has a lovely body with leg so short and thin  
And when it is all tired it drops and then I win  
O dreydl dreydl dreydl with leg so short and thin  
O dreydl dreydl dreydl it drops and then I win*

*My dreydl's always playful it loves to dance and spin  
A happy game of dreydl come play now let's begin  
O dreydl dreydl dreydl it loves to dance and spin  
O dreydl dreydl dreydl come play now let's begin*



# Kindling of the Chanukah Lights

הדלקת נרות חנוכה

*The following two blessings are recited every night before kindling the menorah:*

ברוך אתה יי אלֹהֵינוּ מֶלֶךְ הָעוֹלָם אֲשֶׁר קִדְּשָׁנוּ  
בְּמִצְוֹתָיו וְצִוָּנוּ לְהַדְלִיק נֵר שֶׁל חֲנֻכָּה:

**Bâruch atâ ado-noi elo-hënu melech hâolâm asher kid'shânu  
b'mitz-vosâv v'tzivânu l'hadlik nër shel chanukâ:**

Blessed are you Hashem our G-d, King of the universe, Who made us holy  
with His commandments and has commanded us to kindle the light of Chanuka.

ברוך אתה יי אלֹהֵינוּ מֶלֶךְ הָעוֹלָם  
שֶׁעָשָׂה נִסִּים לְאַבוֹתֵינוּ בַּיָּמִים הָהֵם בְּזֶמַן הַזֶּה:

**Bâruch atâ ado-noi elo-hënu melech hâolâm  
she-âsâ nisim la-avosënu ba-yâmim hâ-hëm ba-z'man ha-zeh:**

Blessed are you Hashem our G-d, King of the universe,  
Who has performed miracles for our forefathers, in those days at this season.

*This blessing is added, on the first night only:*

ברוך אתה יי אלֹהֵינוּ מֶלֶךְ הָעוֹלָם  
שֶׁהִחְיֵנוּ וְקִיַּמְנוּ וְהִנֵּצְנוּ לְזֶמַן הַזֶּה:

**Bâruch atâ ado-noi elo-hënu melech hâolâm  
she-hech'yânu, v'kimânu, v'higi-ânu la-z'man ha-zeh:**

Blessed are you Hashem our G-d, King of the universe,  
Who has kept us alive, sustained us, and enabled us to reach this occasion.

*On the first night, one light is kindled, on the extreme right of the menorah.*

*Every night, one light is added*

*The new light is kindled first, continuing from left to right.*

MA'OZ TZUR

(These are the opening words of the Hanukah hymn sung in every Jewish House in Isreal and abroad on the Hanukah holiday.)

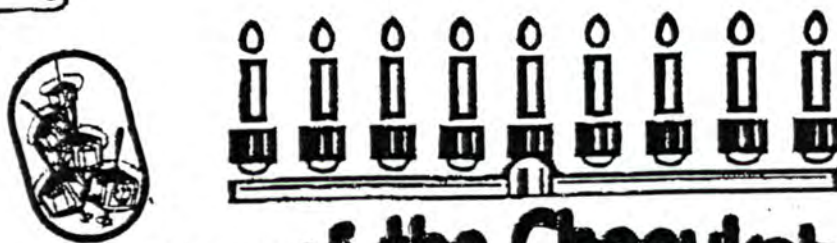
MA'OR IZUR YESHU' ATI,  
LEKHA NA'E LESHABEAKH,  
TIKKON BET TEFILAIL,  
VE-SHAM TODAH NEZABE'AKH.  
LE-ET AKHIN MATBE'AKH,  
MI-IZAR HA-MANABE'AKH,  
AZ EGMOR BE-SHIR MIZMOR,  
KHANUKAT HA-MIZBE' AKH.

# ***I Have a Little Dreydl***

*I have a little dreydl I made it out of clay  
And when it's dry and ready then dreydl I will play  
O dreydl dreydl dreydl I made it out of clay  
O dreydl dreydl dreydl now dreydl I shall play*

*It has a lovely body with leg so short and thin  
And when it is all tired it drops and then I win  
O dreydl dreydl dreydl with leg so short and thin  
O dreydl dreydl dreydl it drops and then I win*

*My dreydl's always playful it loves to dance and spin  
A happy game of dreydl come play now let's begin  
O dreydl dreydl dreydl it loves to dance and spin  
O dreydl dreydl dreydl come play now let's begin*



# Kindling of the Chanukah Lights

## הדלקת נרות חנוכה

*The following two blessings are recited every night before kindling the menorah:*

ברוך אתה יי אלֹהֵינוּ מֶלֶךְ הָעוֹלָם אֲשֶׁר קִדְּשָׁנוּ  
בְּמִצְוֹתָיו וְצִוָּנוּ לְהַדְלִיק נֵר שֶׁל חֲנוּכָּה:

**Bâruch atâ ado-noi elo-hënu melech hâolâm asher kid'shânu  
b'mitz-vosâv v'tzivânu l'hadlik nêr shel chanukâ:**

Blessed are you Hashem our G-d, King of the universe, Who made us holy  
with His commandments and has commanded us to kindle the light of Chanuka.

ברוך אתה יי אלֹהֵינוּ מֶלֶךְ הָעוֹלָם  
שֶׁעָשָׂה נִסִּים לְאַבוֹתֵינוּ בַּיָּמִים הָהֵם בְּזֶמַן הַזֶּה:

**Bâruch atâ ado-noi elo-hënu melech hâolâm  
she-âsâ nisim la-avosënu ba-yâmim hâ-hëm ba-z'man ha-zeh:**

Blessed are you Hashem our G-d, King of the universe,  
Who has performed miracles for our forefathers, in those days at this season.

*This blessing is added, on the first night only:*

ברוך אתה יי אלֹהֵינוּ מֶלֶךְ הָעוֹלָם  
שֶׁהִחְיֵנוּ וְקִיַּמְנוּ וְהִגִּיעַנוּ לְזֶמַן הַזֶּה:

**Bâruch atâ ado-noi elo-hënu melech hâolâm  
she-hech'yânu, v'kimânu, v'higi-ânu la-z'man ha-zeh:**

Blessed are you Hashem our G-d, King of the universe,  
Who has kept us alive, sustained us, and enabled us to reach this occasion.

*On the first night, one light is kindled, on the extreme right of the menorah.*

*Every night, one light is added*

*The new light is kindled first, continuing from left to right.*

Scan ID  
432266  
Legacy Doc ID  
Image Updated  
True  
Legacy Created Date  
Legacy Updated Date

Collection  
C : CTRACK  
Operator ID  
DP  
Related ID

Record Type  
OBA  
Received Date  
2000/10/18  
Document Date  
1999/07/02  
Staff Name

Staff Office

Prefix

First Name  
DOUGLASS  
Last Name  
CAMPBELL  
Suffix

Title  
SENIOR VICE PRESIDENT  
Organization  
RESOURCES HOLDINGS LTD.  
Street 1  
520 MADISON AVENUE  
Street 2  
FOURTH FLOOR  
City  
NEW YORK  
State  
NY  
Zip Code  
10021  
Country

Salutation

Spouse

Media  
L  
Individual Codes

Primary Subject Code  
FG002  
Secondary Subject Code  
ED  
FG005-01  
Report Codes

User Code

Subject / Description  
YOUR COLLECTION OF PRESIDENTIAL LETTERS SOUNDS VERY IMPRESSIVE

Case Closed  
True

Comments  
PERSONAL SIGN LETTER AND HANDWRITING ATTACHED

LETTER WAS NOT MAILED

Send to Eugene  
for reply? no  
— yes reply  
— no rec!  
AK

COPY

11/27/00 MON 11:03 FAX 201 136 1120

NO RECORDS UNIT

THE WHITE HOUSE  
WASHINGTON

July 2, 1999

Douglass Campbell  
Senior Vice President  
Resources Holdings Ltd.  
520 Madison Avenue  
Fourth Floor  
New York, New York 10021

Dear Douglass:

Thank you for writing.

Your collection of Presidential letters sounds very impressive. I'm happy to contribute to it, especially given that you plan to donate it to one of my Alma Maters, Yale University.

You asked me to mention the accomplishments of my Administration which make me most proud. We've made a great deal of progress in a number of areas, but I'd have to say I'm particularly glad we've done so much for education in this country. With tax credits and more affordable student loans, more work-study jobs and Pell grants, we have finally made a college education a real opportunity for all Americans. Higher standards have been set in our public schools, and more teachers are being hired to reduce class sizes and give more students the best chance to be their best.

Of course, I'm also pleased by what my team and I have done with the budget. For the first time in 30 years, it's balanced -- and we're on a course for 25 years of budget surpluses ahead. It's a bright time in our nation's history, and I'm extremely proud to have made a contribution toward our prosperity.

All the best to you.

Sincerely,

Bill Clinton

*I would also mention initiatives that strengthen the bonds of our National Community - Family & Medicine Team, the Brady Bill, Amended...*

THE WHITE HOUSE  
WASHINGTON

Jan -

After all of this  
Bob Lane said there  
is not important  
so let's not send —  
Hold on to it though  
in case it comes  
up again —

2

Douglass Campbell  
Senior Vice President  
Resources Holdings Ltd.  
520 Madison Avenue  
Fourth Floor  
New York, New York 10021

of but  
was caught at  
the airport  
- I can't believe  
this was  
by someone who  
knows our back  
- I can't believe  
and understood  
and understood  
on 20, not mention  
top secret, 100,000  
secret, 100,000  
file - 2000



robrose@att.net  
06/29/99 04:17:28 PM

Record Type: Record

To: Mary Morrison/WHO/EOP  
CC:  
Subject: Re: hello

Mary,

You are SO SO wonderful. As you expected, I did talk to the President yesterday at the LZ in Connecticut and also a few times in New York as I was the event chair for "The Iceman Cometh." I have found through years of mistakes that it is usually far better to work things at the staff level and not circumvent the system. While I may get what I want sooner going directly to the President, staff often becomes resentful. (I am certainly not inferring in the least that you or Nancy fall into this category. I also endeavor to operate at Bear Stearns in the same manner.)

Therefore, in direct answer to your question, although I certainly feel close enough to the President to ask him directly about both Douglas Campbell's request but also about my interest in being invited to watching a game or movie with him, I did not do either.

As it turns out, the President commented to me how very appreciative he was that I undertook the Majority 2000 event and how much that he enjoyed it. In retrospect perhaps, I should have at the least mentioned either of these topics to him.

Alas, however, I did not and must once again ask your assistance to follow through. If either prove difficult, I am sure there will be other opportunities when I will have the opportunity to ask him directly.

With much appreciation,

Bob

h-203-222-8800  
o-212-272-2822  
> Hello Bob.

>

> I just wanted to close the loop and see if you got the letter taken care of

CB  
see attached  
note

> for Douglas Campbell - per an email you sent me earlier this month? I  
> figured you might have yesterday in CT?  
>  
> Let me know if you did not and we will try and take care of it on this end.  
>  
> Thanks  
> mm  
>  
>

mm Bob we need  
last fax to go EBT to  
for mail to go note



robrose@worldnet.att.net  
06/18/99 08:52:23 AM

Record Type: Record

To: Mary Morrison/WHO/EOP

cc:

Subject:

Mary,

I am faxing you a request from Douglas Campbell that I would like to be responsive to. Douglas is a gentleman in his 70s that has amassed one of the finest collections of Presidential letters in the country. He has handwritten letters from every President except LBJ and WJC and has been working with the Johnson family to obtain the former. Upon his death, Campbell has bequeathed his entire collection to Yale University. Douglas would very much like to complete his collection with the inclusion of a very brief handwritten letter from President Clinton.

Thanks for your assistance.

Bob

(Please see accompanying fax)

'99 JUN 23 PM 12:13

NANCY -  
SEEM LEGITIMATE -  
BUT IT'S A BIT MUCH  
TO MAKE THE PRESIDENT  
WRITE OUT A NOTE. I  
SUGGEST WE PREPARE A  
TYPED LETTER AND  
GIVE POTUS OPTION OF  
ADDING A FEW  
HANDWRITTEN WORDS  
AT THE END.  
SEAN  
6/28/99

**BEAR STEARNS**

**ROBERT N. ROSE**  
SENIOR MANAGING DIRECTOR

**BEAR, STEARNS & CO., INC.**  
245 PARK AVENUE  
NEW YORK, NEW YORK 10167  
(212) 272-2822  
(800) 201-3983  
FAX: (212) 272-7817  
e-mail: [rmrose@bear.com](mailto:rmrose@bear.com)

Mary Morrish

As discussed in the  
accompanying e-mail.

Thank you,

RL



From :

P01

Resource Holdings Ltd.

June 7, 1999

Hon. William J. Clinton  
The White House  
Washington, DC

320 Madison Avenue

Fortyeth Floor

New York, New York 10022

Telephone 212 980-3888

Facsimile 212 935-3851

Dear Mr. President:

I have what is considered to be a unique collection of hand-written letters of Presidents written during their term of office, which I am leaving to Yale University.

It includes one of the three letters known of William Henry Harrison, one of the two letters known of President Eisenhower, a copy of the Emancipation Proclamation signed by Lincoln, (as well as a hand-written letter to Edward Everett), a letter of President Garfield to Edwards Picrepoint ("I want to determine early in my term if I am to be a registering clerk or President"), and many others of interest. I thought you might be interested in the comments made by Charles Hamilton who until his death a year ago was the leading expert on autographs in this country. The collection is now complete except for President Johnson, though his family are trying to be helpful, and of course I do not have one of yours.

I would appreciate it very much if you would be willing to write me a short letter to complete the collection. Could you include a line or two saying what you think are the outstanding accomplishments of your time in office?

Best wishes to you and Mrs. Clinton,

Sincerely,



Douglass Campbell  
Senior Vice President

From :

P02

**CHARLES HAMILTON**  
**HANDWRITING & MANUSCRIPT EXPERT**

166 E. 63RD STREET  
NEW YORK, NEW YORK 10021  
(212) 659-0336

**APPRAISAL OF PRESIDENTIAL AUTOGRAPHS**

This remarkable assemblage of letters and documents, brought together by Douglass Campbell, is one of the finest collections of its type in the world. Every autograph was selected with impeccable taste, and each represents the choicest exemplar available, notable for its attractive appearance, contents and rarity. There are no ordinary specimens here. Every item is exciting and beautiful, aesthetically framed with an engraving or photograph, to display the autograph to the very best advantage.

The experienced historian or connoisseur who appreciates documents and portraits that illuminate our history will pause and look with awe and admiration on this unsurpassed gallery of Presidents, one of the most impressive I have seen in more than half a century as an autograph expert.

In this appraisal, each item is individually described, with a separate evaluation for each that represents the current market value.



Charles Hamilton

8/9

Carol just sent this over for David...

Wanted to make sure you weren't working on anything else regarding this case even though an Eugenie letter.

See Nancy's note...which Carol interprets as the "final action"...

Doesn't look familiar to me...fyi

jan

*Dan is not doing 8/9  
anything on this -  
jan*



\*432266\*

Lee

10-5-99

Jan —

for you files -

Carl Buel

DATE:

10/5/99

FOR:

ORM - SEARCH REQUEST or ORM - FILE ACTION

FROM:

JAN VRANICH, ROOM 94, X. 65914  
DEBBIE BIRD, ROOM 94, X. 61910  
INTERN \_\_\_\_\_, ROOM 94 X. 65465

*C. Stacey 65456*

1. ✓ PLEASE FILE: **NO RESPONSE NECESSARY**  
*per Carol Cleveland's instructions.*
2. \_\_\_\_\_ PLEASE FILE: **ADDITIONAL BACKGROUND MATERIAL(S) FOR THE FILE**
3. \_\_\_\_\_ LOOK-UP: PLEASE PROVIDE A COPY OF THE **FILE ON THIS WRITER**
4. \_\_\_\_\_ LOOK-UP: PLEASE PROVIDE A COPY OF THE **FILE ON THIS CORRESPONDENCE**
5. \_\_\_\_\_ LOOK-UP: PLEASE PROVIDE A COPY OF THE **INCOMING ONLY**
6. \_\_\_\_\_ LOOK-UP: HAS THE ATTACHED **RESPONSE BEEN DISPATCHED YET?**  
(please provide copy of the ORM dispatched copy)
7. \_\_\_\_\_ LOOK-UP: HAVE THE ATTACHED **RESPONSES BEEN DISPATCHED YET?**  
(please provide copy of ORM dispatched copies)
8. \_\_\_\_\_ **OTHER REQUEST(S):**  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

THE WHITE HOUSE

WASHINGTON

July 2, 1999

Douglass Campbell  
Senior Vice President  
Resources Holdings Ltd.  
520 Madison Avenue  
Fourth Floor  
New York, New York 10021

Dear Douglass:

Thank you for writing.

Your collection of Presidential letters sounds very impressive. I'm happy to contribute to it, especially given that you plan to donate it to one of my Alma Maters, Yale University.

You asked me to mention the accomplishments of my Administration which make me most proud. We've made a great deal of progress in a number of areas, but I'd have to say I'm particularly glad we've done so much for education in this country. With tax credits and more affordable student loans, more work-study jobs and Pell grants, we have finally made a college education a real opportunity for all Americans. Higher standards have been set in our public schools, and more teachers are being hired to reduce class sizes and give more students the best chance to be their best.

Of course, I'm also pleased by what my team and I have done with the budget. For the first time in 30 years, it's balanced -- and we're on a course for 25 years of budget surpluses ahead. It's a bright time in our nation's history, and I'm extremely proud to have made a contribution toward our prosperity.

All the best to you.

Sincerely,

Bill Clinton

*I would also mention initiatives that strengthen the bonds of our national community - Family Medicine Leave, the Brady Bill, AmeriCops -*

ME.



\*431131\*

THE WHITE HOUSE  
WASHINGTON

September 28, 2000

Douglass Campbell  
Senior Vice President  
Resource Holdings, Ltd.  
520 Madison Avenue, 40<sup>th</sup> Floor  
New York, New York 10022

Dear Douglass:

I was delighted to learn of your impressive collection of Presidential letters. What a gift of history you'll be giving Yale University.

You asked what I consider to be the greatest accomplishments of my Administration. There are many that I'm proud of, but those that come to mind first would likely be that we've lowered unemployment and welfare rolls, reduced crime, provided more health insurance coverage for children, and passed the Family and Medical Leave Law.

Best wishes and good luck.

Sincerely,

Bill Clinton

000929

COPY

Resource Holdings Ltd.



100 North Street

New York, New York 10022

Telephone 212 980 1883

Telex 212 935 3881

July 7, 2000

Hon. William J. Clinton  
The White House  
Washington, DC

per djib. (dang)  
Potus wants to do

Dear Mr. President:

What is the best way to do this?

I have what is considered to be a unique collection of hand-written letters of Presidents written during their term of office, which I am leaving to Yale University.

It includes one of the three letters known of William Henry Harrison, one of the two letters known of President Eisenhower, a copy of the Emancipation Proclamation signed by Lincoln, (as well as a hand-written letter to Edward Everett), a letter of President Garfield to Edwards Pierrepont ("I want to determine early in my term if I am to be a registering clerk or President"), and many others of interest. I thought you might be interested in the comments made by Charles Hamilton who until his death was the leading expert on autographs in this country. The collection is now complete except for President Johnson, though his family are trying to be helpful, and, of course, I do not have one of yours.

I would appreciate it very much if you would be willing to write me a short letter to complete the collection. Could you include a line or two saying what you think are the outstanding accomplishments of your time in office?

Best wishes to you and Mrs. Clinton,

Sincerely,

*Douglass Campbell*

Douglass Campbell  
Senior Vice President

**CHARLES HAMILTON**  
**HANDWRITING & MANUSCRIPT EXPERT**

166 E. 63RD STREET  
NEW YORK, NEW YORK 10021  
(212) 888-0338

**APPRAISAL OF PRESIDENTIAL AUTOGRAPHS**

This remarkable assemblage of letters and documents, brought together by Douglass Campbell, is one of the finest collections of its type in the world. Every autograph was selected with impeccable taste, and each represents the choicest exemplar available, notable for its attractive appearance, contents and rarity. There are no ordinary specimens here. Every item is exciting and beautiful, aesthetically framed with an engraving or photograph, to display the autograph to the very best advantage.

The experienced historian or connoisseur who appreciates documents and portraits that illuminate our history will pause and look with awe and admiration on this unsurpassed gallery of Presidents, one of the most impressive I have seen in more than half a century as an autograph expert.

In this appraisal, each item is individually described, with a separate evaluation for each that represents the current market value.



Charles Hamilton

Scan ID

431131

Legacy Doc ID

Image Updated

Legacy Created Date

Legacy Updated Date

Collection

C : CTRACK

Operator ID

ME

Related ID

Record Type

OBA

Received Date

Document Date

2000/09/28

Staff Name

Staff Office

Prefix

First Name

DOUGLASS

Last Name

CAMPBELL

Suffix

Title

Organization

RESOURCE HOLDINGS, LTD

Street 1

Street 2

City

NEW YORK

State

NY

Zip Code

10022

Country

Salutation

Spouse

Media

L

Individual Codes

Primary Subject Code

FG002

Secondary Subject Code

Report Codes

User Code

Subject / Description

I WAS DELIGHTED TO LEARN OF YOUR IMPRESSIVE COLLECTION OF PRESIDENTIAL LETTERS YOU ARE  
GIVING TO YALE UNIVERSITY

Case Closed

True

Comments

Action-Disposition ID: 910496

Page

**Type** Standard  
**Subject**  
**Notes**

**Agency / Office** RM

**Action Code** DSP

**Action Date** 2000/09/29

**Action Comments**

**Disp. RSPN** CP2

**Disp. Code** A

**Disp. Date** 2000/09/28

**Referral Comments**

**IntroSpect Document ID: 909466**

THE WHITE HOUSE  
WASHINGTON

July 2, 1999

Douglass Campbell  
Senior Vice President  
Resources Holdings Ltd.  
520 Madison Avenue  
Fourth Floor  
New York, New York 10021

Dear Douglass:

Thank you for writing.

Your collection of Presidential letters sounds very impressive. I'm happy to contribute to it, especially given that you plan to donate it to one of my Alma Maters, Yale University.

You asked me to mention the accomplishments of my Administration which make me most proud. We've made a great deal of progress in a number of areas, but I'd have to say I'm particularly glad we've done so much for education in this country. With tax credits and more affordable student loans, more work-study jobs and Pell grants, we have finally made a college education a real opportunity for all Americans. Higher standards have been set in our public schools, and more teachers are being hired to reduce class sizes and give more students the best chance to be their best.

Of course, I'm also pleased by what my team and I have done with the budget. For the first time in 30 years, it's balanced -- and we're on a course for 25 years of budget surpluses ahead. It's a bright time in our nation's history, and I'm extremely proud to have made a contribution toward our prosperity.

All the best to you.

Sincerely,

Bill Clinton

*I would also mention initiatives that strengthen the bonds of our national community - Family & Economic Leave, the Brady Bill, AmeriCops -*



\*431131\*

ME.

THE WHITE HOUSE  
WASHINGTON

September 28, 2000

Douglass Campbell  
Senior Vice President  
Resource Holdings, Ltd.  
520 Madison Avenue, 40<sup>th</sup> Floor  
New York, New York 10022

Dear Douglass:

I was delighted to learn of your impressive collection of Presidential letters. What a gift of history you'll be giving Yale University.

You asked what I consider to be the greatest accomplishments of my Administration. There are many that I'm proud of, but those that come to mind first would likely be that we've lowered unemployment and welfare rolls, reduced crime, provided more health insurance coverage for children, and passed the Family and Medical Leave Law.

Best wishes and good luck.

Sincerely,

000929

\*\*\*\*\*  
 \*\*\* TX REPORT \*\*\*  
 \*\*\*\*\*

TRANSMISSION OK

|                |                  |       |
|----------------|------------------|-------|
| TX/RX NO       | 2261             |       |
| CONNECTION TEL |                  | 62129 |
| CONNECTION ID  | WHO RECORDS MGMT |       |
| ST. TIME       | 12/08 11:59      |       |
| USAGE T        | 01'30            |       |
| PGS. SENT      | 2                |       |
| RESULT         | OK               |       |

11/27/00 MON 11:03 FAX 202 456 1110

WHO RECORDS MGMT

THE WHITE HOUSE  
 WASHINGTON

July 2, 1999

Douglass Campbell  
 Senior Vice President  
 Resources Holdings Ltd.  
 520 Madison Avenue  
 Fourth Floor  
 New York, New York 10021

Dear Douglass:

Thank you for writing.

Your collection of Presidential letters sounds very impressive. I'm happy to contribute to it, especially given that you plan to donate it to one of my Alma Maters, Yale University.

You asked me to mention the accomplishments of my Administration which make me most proud. We've made a great deal of progress in a number of areas, but I'd have to say I'm particularly glad we've done so much for education in this country. With tax credits and more affordable student loans, more work-study jobs and Pell grants, we have finally made a college education a real opportunity for all Americans. Higher standards have been set in our public schools, and more teachers are being hired to reduce class sizes and give more students the best chance to be their best.

Of course, I'm also pleased by what my team and I have done with the budget. For the first time in 30 years, it's balanced -- and we're on a course for 25 years of budget surpluses ahead. It's a bright time in our nation's history, and I'm extremely proud to have made a contribution toward our prosperity.

All the best to you.