

6-14-99

THE WHITE HOUSE
WASHINGTON

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POTUS

June 1, 1999

Dear Mr. President,

I wanted to make sure you had a more readable copy of John Keegan's article, published this Sunday in the London Telegraph. Keegan, as you know, is probably the world's preeminent military analyst and historian. He not only debunks the Vietnam analogy, but provides a clear military plan. In addition, he disposes of the myth of the Yugoslav resistance to the Nazi invasion. I thought it important for you to have this article before your meeting with the Joint Chiefs, at least for background.

The conference this past weekend went well. Your remarks crystallized many political ideas. The thrust, however, needs to be forwarded ^{to the} ~~to the~~ can't permit the same to be perceived in any way as

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retrospective. In the medium term, we ought
to be planning strategically to define the
meaning of victory in Kosovo. Many
commentators (David Brode, most recently, among
others) have now said that the Third Way
movement is in thrall to the war. Fine. When
we win we should be ready to make that case
strongly. I've spoken to Al Fox about doing
some thinking about this and he agrees. Perhaps
I might draw some people from the Administration
together with certain outside political thinkers,
foreign policy types, etc., to ~~work~~^{work} out the
arguments and ideas we can advance in the
eventuality. Personally, I would like to make
the case for the war in selected public forums
to ^{help} gain solid intellectual support. I feel strongly
about our cause. Our victory would be an
~~affirmation~~ ^{affirmation} of the worst horrors of
the 20th century. And if there is one black mark
held against FDR, it is arguably his passivity to
act directly on the Holocaust. Acting decisively
against a latter permutation of genocide would
be an enormous achievement for an American
President. Of course, it requires winning without
ambivalence or ambiguity. There is no real option,
from an historical perspective, but to carry
through on the brilliantly strong stand you
have taken. We must complete the project with
strength, as it has been conducted from the
beginning. Winning would provide far more
than chasing away the demons of

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ethnic hatreds, mystical reactionary nationalism, etc.
As Kevin Phillips pointed out in his op-ed
article, Democratic presidents have been
bedeviled by wars and all but FDR ended
their tenures on tragic terms because of
unsuccessfully ^{desperately} completed - Wilson, Roosevelt (as it was
perceived at the time), Johnson, and Carter (Iran and
Afghanistan). Victory now, in a way that is
understood to have established the basis for
the West of the 21st century, would dispel
these ghosts of failure; victory would force
interpretation ~~of all things~~ in the direction for
^{which} we have been working so hard. Often the
ideals and goals of this war are indissolubly
linked to our purposes. I like to think we
are present at a new creation.

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It won't be like this again



John Keegan explains why American fears that a ground invasion of Kosovo could lead to another Vietnam are misguided

SERBIA is not Vietnam. Yet the spectre of that ill-fated war hovers over all Nato decision-making about the war over Kosovo, particularly the making of decisions in the White House. It is time to blow false comparisons away.

A ground war against the Milosevic regime is clearly on the cards. News releases speak of Nato decisions to double troop numbers in the theatre, from 28,000 to nearly 50,000, while *The Sunday Telegraph* reveals today that Britain has offered to contribute up to 50,000 men if Nato chiefs decide to deploy a full invasion force of 150,000 troops.

Then the United States' commitment is denied. Europeans are confused. A fierce debate over involvement in Kosovo is clearly raging at the highest levels of American government. Europeans wonder why.

Some European electorates — those in Britain and France, in particular — are solidly behind sending troops to fight the Yugoslav Army (JA). Significant numbers of Italians, to their great credit, for they belong to a front-line state, are also of the same mind. The electorates of some smaller European countries, notably in the sensible Netherlands, agree.

Even Germany, which seems in the grip of political correctness about the use of force over Kosovo, has sent tanks to Macedonia. Why, many Europeans ask, are the Americans so hesitant? If the more important of Nato's

European member states are willing — to the extent of deploying sizeable proportions of their armies on Serbia's borders — why does the alliance's standard-bearer hold back?

It all has to do with Vietnam. Most Europeans simply do not understand how deep was the breach the Vietnam war opened inside American society and how painful the wounds it left remain.

America's leaders, at the height of the Cold War, told the American people that it was essential to send a generation of their young men to fight the communist enemy in a faraway country. A majority of patriotic Americans accepted the responsibility. An equally responsible minority chose to believe that the war did not serve America's essential interests.

A minority of that minority condemned the war for moral reasons, arguing not only that its damaging effects on the ordinary people of Vietnam were unjustifiable, but that the communist Vietnamese better represented the principles on which the United States were founded — resistance to colonial rule, self-determination — than did the policies of the South Vietnamese politicians whom the Johnson and Nixon administrations chose to support.

Old arguments die hard. Ho Chi Minh and General Giap now look like the worst sort of Stalinists. Vietnam is struggling to join the world of the Internet and permanent economic growth.

For Americans, nevertheless, the spectre of the Tet

Offensive persists. The United States is not a country that enjoys defeat. Technically, it has never lost a war in its 200-year history. By the time North Vietnam overran South Vietnam in 1975, the American armed forces were long gone.

Americans are touched all the same by the sense of having had a narrow escape from formal humiliation in Vietnam and they do not wish to risk a repetition of that danger. "We don't do mountains," General Colin Powell, former chairman of the Joint Chiefs of Staff and presiding genius of the Gulf war, said about the Yugoslav situation. His apotropaic reference to Vietnam has left its mark.

YET no two situations could be more different. Militarily — and military factors are important — the terrain is different and so is the quality of the opposing force. Strategically, the context is different. Above all, politically and morally, the quality of the conflict is different. All the differences disfavour Milosevic and his post-communist regime, a thing of the bad old past, and favour Nato, an alliance that represents the future at its most hopeful.

To take the issue of terrain first, it is true that the approaches to Kosovo, whether through Macedonia or Albania, are barred by high mountains, through which roads are few and poor.

Yet Nato, with its plenitude of airmobile assets, is not bound to roads. The United States Army and Air



War, death and pro

Force have huge heavy-lift helicopters, the capacity to transport thousands of troops in hours, protected by dozens of helicopters and other aircraft of formidable firepower.

The American capability is reinforced by its equivalents. Even the RAF has 54 Chinook helicopters, capable of dropping 2,000 soldiers to the assault if ordered. It has a similar capability. Germany, too, can also deploy the troops to consolidate gains they make.

Balkan terrain, in of Vietnam, is not dense forest. Bad weather occasionally made only in delivering air strikes since the began on March 24 cover has not. Far clear to view, which such a preponderance of precision strikes achieved. The Serb

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War, death and protest — the American image of Vietnam: but if the ground war takes place in Kosovo, the odds are much more in the alliance's favour

Force have hundreds of heavy-lift helicopters, with the capacity to transport thousands of troops to the scene of action in a few hours, protected by hundreds of helicopter gunships and other aircraft deploying formidable firepower.

The American capability is reinforced by European equivalents. Even the small RAF has 34 Chinook helicopters, capable of delivering 2,000 soldiers to the point of assault if ordered. France has a similar capacity, so does Germany. The alliance can also deploy the ground troops to consolidate the gains they make.

Balkan terrain, unlike that of Vietnam, is not dogged by dense forest. Bad weather has occasionally made for difficulty in delivering accurate air strikes since the campaign began on March 24. Ground cover has not. Targets are clear to view, which is why such a preponderant number of precision strikes have been achieved. The Serb army, of

course, digs in but its entrenchments are improvised. There is no equivalent of the enormous tunnel complexes that so bedevilled American efforts to clear the war zone of the enemy in Vietnam.

Nor does the JA compare with the North Vietnamese Army. Its population base is far smaller. The Serbs of Serbia proper number only nine million, of whom about 10 per cent are of military age. Milosevic, with regulars, conscripts and reservists, has put about 150,000 men into the field.

The population of North Vietnam in 1968, the worst year of the war, was 20 million, with 100,000 men reaching military age each year. In January-June, 1968, North Vietnam sent 180,000 soldiers into the South, to join the hundreds of thousands already there.

Milosevic has no hope of finding such numbers. The Serbs may already be at full stretch. Moreover, men of

military age are actually leaving the country and families are protesting against the draft. Nato's standing armies are quite large enough to deal with the JA.

There would be, above all, no need to resort to the draft, which was what made the Vietnam war so disastrously unpopular at home.

Strategically, the wars do not compare either. "The North Vietnamese," President Johnson said, "have two big brothers." He meant the Soviet Union and China, who not only helped to limit the scope of the American offensive, but also supplied the NVA directly with weapons, which their ships ran into Vietnamese ports kept open by Soviet and Chinese threats. China also supplied Vietnam over their common frontier.

Not only does Milosevic lack a single "big brother". His territory is completely surrounded by states that are hostile to him and he has no source of military re-supply

from the outside world. Crucially, moreover, he is on the defensive. He has to hold Kosovo. The NVA was on the offensive. It did not have to gain territory, only weaken the fighting power of its opponents.

If Nato invaded Kosovo, it would be in the NVA's position, Milosevic in General Westmoreland's. Milosevic's position is by far the weaker one.

FINALLY, Milosevic enjoys none of the political and moral strengths given to Ho Chi Minh by fellow-Marxists, anti-Americans and deluded youthful idealists. He has no following outside his own country, and is opposed by an important minority inside it. He has now been officially indicted as a war criminal by an impartial international tribunal.

That may make him personally more desperate, but his desperation will not stiffen his fellow Serbs' resolve. They

have already suffered almost as much in 10 weeks of bombing as the North Vietnamese suffered in the whole course of the war.

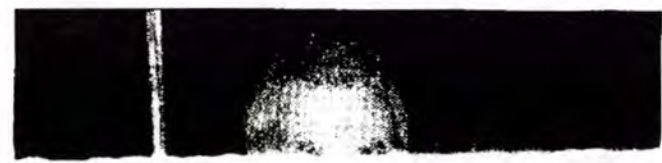
Patriotic though they are, the Serbs can read the writing on the wall. They know that Milosevic's fate now lies either in a Nuremberg-style dock or with a pistol in the depths of his command bunker. Not only cannot Milosevic win, but he also cannot escape the noose that is being drawn round him.

All that is required of Nato is the impulse to finish him off. The West rightly gives the Serbs the credit for their episodic bravery against fearful odds. In 1941, however, the Yugoslav Army, largely officered by Serbs, was overwhelmed in 11 days, at a cost to the enemy of less than 600 casualties. That decisive attack can be repeated. All it needs is the order to go.

John Keegan is defence editor of The Daily Telegraph

Editorial comment — Page 34

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In a week, we'll know

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THE PRESIDENT HAS SEEN
6-1-99

Re: School Violence
G. Mont Frickin
Working on model
maybe should involve them.
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First, a little history and background:

The Save-A-Friendsm Hotline Program is based on Wackenhut's Silent Witness Program first introduced in 1983 to commercial clients as a method for employees to anonymously report to management their knowledge of situations such as theft, harassment, and potential workplace violence. By having the option to report incidents to a third party, employees felt freer to communicate this type of information. Currently we provide Silent Witness services to over fifty clients.

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In 1996, we were approached by a large school district in Florida, Seminole County School District. Their security director, Wolfgang Halbig, had a vision that such a hotline, with proper handling by his school district, would enjoy success with the students and become extremely beneficial in a school environment. Subsequently, with its name changed to Save-A-Friendsm, five additional school districts have been added to our client list. Today over 237,000 students have access to our program!

The toll free telephone hotlines (Silent Witness and Save-A-Friendsm) are staffed by a manager, two shift supervisors and eighteen full and part time employees. These individuals have either a Bachelor of Science degree or are currently in their third or fourth year towards a degree. Bilingual employees are preferred and the lines can be answered in English, Spanish, French and Portuguese. Each applicant is subject to a thorough background investigation. When an individual is hired, specialized training commences. This training program includes material from our Silent Witness training manual, videos, and lectures. Additionally, there is extensive client specific training.

The popularity of the Save-A-Friendsm Hotline Program is in direct proportion to the effort the individual school or school district takes in promoting the program. Community involvement is also effective, as local merchants have endorsed the program by printing posters or displaying them. PTAs have been involved. Poster art contests have taken place. But, most importantly, the schools that educate their students as to the value

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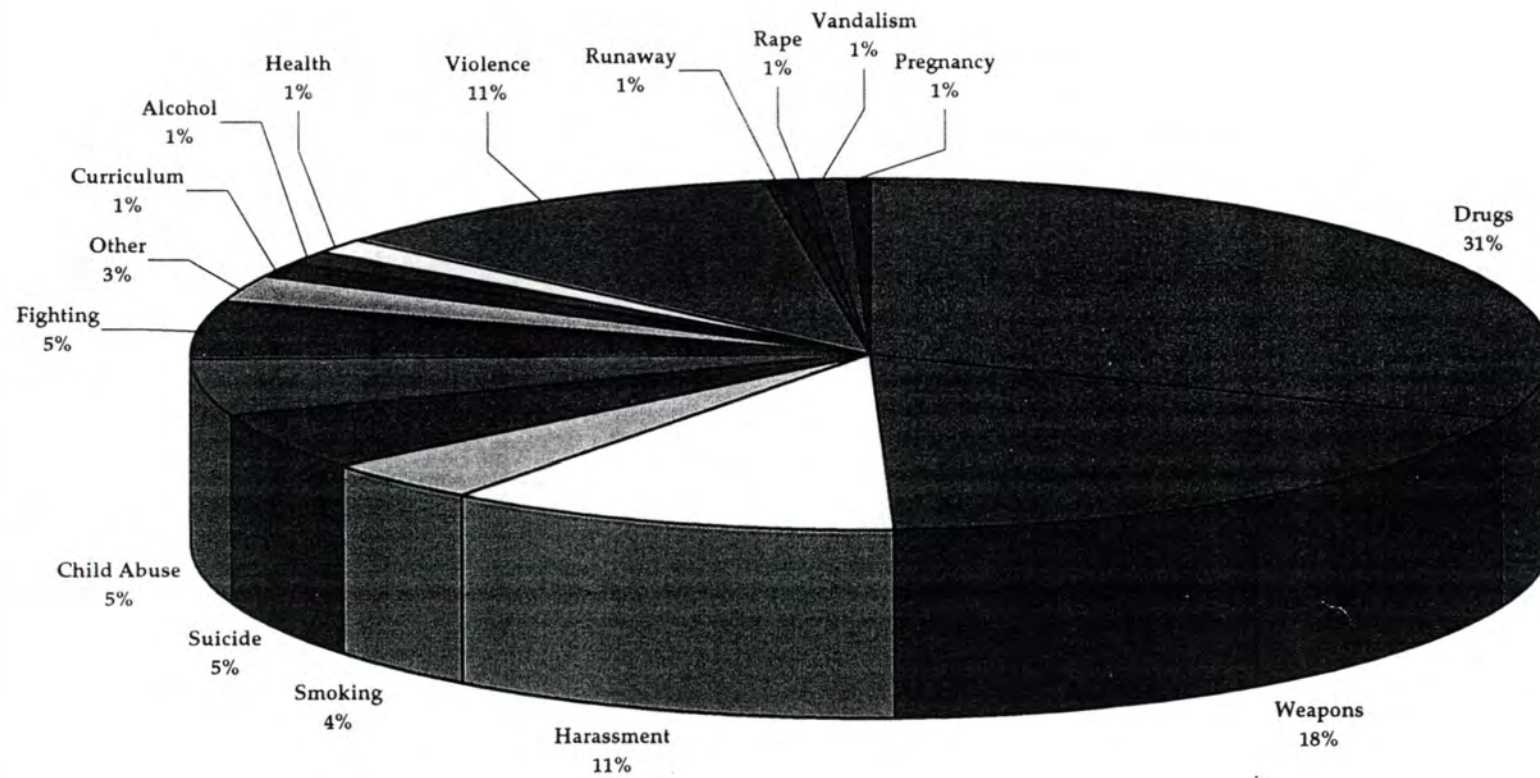
of Save-A-Friendsm reap the most rewards. An excellent video that can be shown to students and staff members is "Break the Code of Silence—Save a Friend." We are making this video available to all our school customers.

While we have been focusing on individual school districts, there certainly could be a value to pursuing the program on a national level. Today the Save-A-Friendsm Hotline Program is a conduit between student and school management. Our charter is to properly handle each call and to transfer the information to the designated school representative and/or law enforcement official by way of the pre-established procedure. To counsel students is not our function, but we do have the ability to take on this role, or partner with professional counseling organizations.

Wackenhut is well positioned to expand rapidly if Save-A-Friendsm Hotline Program could be offered on a national level.

Attachments-Chart

SAVE A FRIEND CALLS 1998-1999



Overview

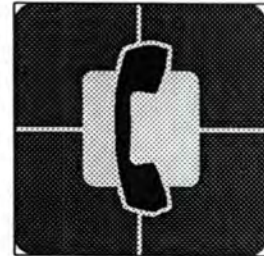
The **Save-A-Friend Hotline Program** is an exclusive program devised by The Wackenhut Corporation. It has been developed to answer the needs of educators for a practical and easily implemented solution to gathering information from students that may otherwise not be revealed.

One of the emerging beliefs is that the warning signs are usually there before a tragic outburst. Students hear things.

enables each student to anonymously participate in making his or her school a safer place. The hotline enlists the help of students who are aware of violence, weapons, drug and alcohol abuse, drug dealing, gambling, misconduct, vandalism, and theft - but who are reluctant to speak-up due to the stigma attached with "selling out" and/or the danger of retaliation.

How it Works

The **Save-A-Friend Hotline** simply makes Wackenhut the confidential conduit between the students and you. Wackenhut's **Save-A-Friend Hotline** operators are on duty around the clock, seven days a week, including holidays. The operators are specifically trained in interviewing techniques designed to elicit as much pertinent information as possible. Basically, who, what, when, where, and why. Our program is intended to make it easy for your students to assist in pinpointing the nature, extent, and perpetrators of wrongdoing - we even have operators who are fluent in languages such as Spanish, Portuguese, and French.



The information gathered by Wackenhut is categorized on a priority or routine basis. Calls involving an imminent incident or the strong suspicion of one will be treated as a priority call. Information from these calls will be passed along immediately to whomever you designate to handle this type of call. It will be up to you to assess this information and decide how or whether, to act upon it. Those calls logged as routine, will be forwarded to the appropriate school representative on a weekly basis for review and corrective action.

It is recommended that within your school district, the number of individuals who are involved in evaluating and responding to the **Save-A-Friend Hotline** be kept to a minimum. The success of the program, and its guarantee of anonymity, will depend very heavily on the strict limitation of knowledge regarding its inner working and information it is producing.

Introducing the Save-A-Friend Hotline to Your School(s)

It is extremely important that the Save-A-Friend Hotline is presented to your student body as a positive undertaking, a program that will benefit everyone. Steps recommended for launching the program are:

- A letter/e-mail to all students, teachers and parents outlining the program and explaining your reasons for initiating it. The letter will include a specific guarantee of anonymity.
- Meeting between groups of students, school officials and parent representatives to provide a forum for discussing the program, answering questions about it, and soliciting suggestions.
- Promotion and student involvement through a contest for the design of a Save-A-Friend Hotline poster.
- Maintaining high awareness of the program through the distribution of literature and other communiqué - in report cards, on bulletin boards, buses, websites, gymnasiums, cafeterias, etc.
- On-going emphasis of the Save-A-Friend Hotline to take full advantage of one of the major benefits of the program: its effect as a deterrent.

Value of Save-A-Friend Hotline

Your school will be a safer place. You will be taking a proactive stance - your students, parents, teachers, administrators, and employees will all benefit from the peace of mind that is inherently found in this program.

Violence and criminal activity within the school setting should not be accepted as inevitable. Wackenhut firmly believes that this program can make a difference. The Save-A-Friend Hotline is a practical, cost effective, easily implemented program to reduce misconduct on your campus and diminish the heavy emotional and monetary costs associated with all types of crime.

For years, law enforcement agencies have successfully enlisted the public in the fight against crime by implementing neighborhood watch programs. These programs are effectively bringing down the statistics of street and neighborhood crime. The Wackenhut Corporation wants to enlist your students - the eyes and ears of the school - to do the same.

made smaller and more efficient.

School shooting action?

TALLAHASSEE — The growing public concern over school safety in the wake of the Colorado shootings prompted Gov. Jeb Bush to ask lawmakers this week to take some action in the final days of the legislative session.

"We were just wondering if there's something we could do in the last days to show some sensitivity to people's angst," Bush said.

He suggested, for example, that the legislature find a way to expand the toll-free hot line sponsored by the sheriff's offices in Pinellas and Duval counties that allows student to call in anonymously if they suspect other students have carried guns onto campus or are prone to violence.

Child abuse law neces

SPECIAL REPORT

SCHOOL CRIME HOTLINES: DIFFERENT SYSTEMS, DIFFERING RESULTS

School hotlines have proliferated in the last several years in an attempt to obtain crime leads anonymously that would not otherwise be forthcoming. Programs can range from state-run or contracted systems manned by trained specialists to a simple answering machine. Costs to schools can range from basically free because of local sponsors to several thousand dollars a year. In many cases, the programs are not stand-alone efforts, but dovetail into existing or additional security plans. And, like the complexity of the hotline system and its cost, the success of a hotline or lack of success can vary.

In this report, we'll provide details on seven hotlines--five school-operated, two state-operated. You'll learn what you can expect from such a system and what you can do to improve your chances of success.

SEMINOLE COUNTY, FL: 'DAILY MARKETING OF HOTLINE KEY TO ITS SUCCESS'

Wolfgang Halbig, director of security for the 58,000-student Seminole County Public Schools, says school hotlines work only as well as they're promoted to students. Seminole County contracts with Wackenhut Corp. to run its hotline which began operation in 1993. "It's only as good as you market it. We've got cards that we give to every kid, but the other thing we do in every school is we have a video that's called 'Break the Code of Silence.' If you don't show that video--and if you don't teach kids responsibility and courage to pick up the phone--your hotline is going to die." Just putting up a poster about the service is inadequate, according to Halbig. "It's an ongoing marketing strategy and if you don't market it every day and if your principals don't buy in, to simply say that you have it is just not good enough. You have to get in the classroom and you have to use your resources to make this thing happen."

Halbig, who has been both a policeman and a school principal, contends that it's important to operate the system in sync with the student culture. Young people are not interested in money because they do not want to feel like snitches. They also are usually hesitant to talk if there is a police officer on the other end of the line. Anonymity and freedom from pressure are most important to student callers. Police officers are trained to probe and they'll usually keep probing to find out more, which often intimidates school-age callers, he adds.

Halbig reports that he had anticipated calls to Seminole County's hotline might include students trying to use the system for retribution against others. "What makes it so unique is whenever the agency receives a call, they write the report as a narrative, word by word. You can see whether someone is out to get someone or not. If somebody says, 'I have a friend that has a serious drug problem' and their recommendation is that they need some counseling, I don't think that's trying to get someone in trouble...It's there to open up dialogue and hopefully the kid or the student will talk to you."

Basic costs for the Wackenhut Save a Friend service range from \$3,000 a year for districts of 5,000 students or less to \$8,100 a year for districts 40,000 or more. There is a one-time \$300 charge to establish a phone line in the first year for any district. Whatever the cost, Halbig believes hotlines are worth it. Seminole County averages 12 to 15 calls a month. "Even if we get just one or two calls, it

makes a difference. It's that one call that's going to make a difference in a kid's life and you want to have the tool and the system available for that person."

MINNEAPOLIS PUBLIC SCHOOLS: 'KNOWLEDGEABLE, LIVE PERSON ESSENTIAL'

Jack Nelson, coordinator for safety and security, Minneapolis Public Schools, Minneapolis, MN, also employs Wackenhut's Save A Friend service. He reports that he looked at several options before the 50,000-student district instituted its system this year. "You can keep it as simple as a recorder you flip on when you leave the office. I think you leave yourself open to a lot of different things that way. Number one, anybody in the world can come into your office and listen to what is supposed to be an anonymous confidential phone call and there's no permanent record of that. You're sort of relying on yourself to record it appropriately and I think you could miss some things in the transfer. The third thing, I think, is that people realize they're just calling in-house. I still think the anonymity part is somewhat suspect.

"Then you have the system where it's a total third entity, where they're trained in answering the phone. You get a live person trained and listening to the information. They know how to categorize, prioritize." Nelson's hotline service has the number for Minneapolis' suicide hotline and can set up a three-way phone call if necessary. "If we save one kid's life, either through a suicide prevention or some intervention on behalf of a potential gang fighter or something else, if you save one student a year, it's worth the price."

MCCRACKEN COUNTY, KY: HOTLINE SET UP AFTER SCHOOL SHOOTINGS

George Hanrahan, assistant superintendent for personnel, McCracken County Schools, Paducah, KY, says the district's system, an offshoot of the local Crimestoppers program, received 13 substantial phone calls between its establishment last September and the end of January. Three of those calls were referred to city authorities and the other 10 were in-district concerns. The McCracken district's hotline was established, with the adjacent Paducah City School District, after 15-year-old Michael Carneal killed three and wounded five in shootings at a local high school in December 1997. "There's not a lot of response. We don't know if that's good or that's bad. We think it's good. We're going to keep (the program) and we'll keep advertising it. We put signs up in our buses. They're all over the school and it may be a great deterrent; we don't know."

The local Crimestoppers program paid for installation of the line and the \$30-a-month phone charge. Calls go to an answering machine on a receptionist's desk in administrative offices. Hanrahan has the answering machine's playback code, as do the school's resource officers. "There are at least five or six people checking it constantly. We haven't let it go fallow." Hanrahan says the hotline was started as part of a 22-item security plan. He credits a delay in time due to the answering machine's lengthy introduction message with eliminating many nuisance calls. "We have some people who call and hang up before it gets to their opportunity to speak. The only outlay we have is the time our resource officers take to check the machine and that's not a problem at all."

FAYETTE COUNTY, KY SCHOOLS: INFORMERS HAVE MANY OPTIONS

The hotline program at Fayette County Schools, Lexington, KY is an addition to security programs already in place, according to John Tove, the district's director of law enforcement. "Kids have dropboxes and hotlines and voice mail. They can get in on (the) computer and leave messages, that kind of thing. The anonymous tips are

already in place in a lot of our schools." With officers in district schools since 1971, the security department has "a pretty good grapevine."

The hotline is a Crimestoppers program and is monitored at the local police station. Students can talk to the machine without talking to police. (Police) will cull the calls that don't have a great amount of significance or are not serious types of incidents. If someone has had their jacket stolen and they want to report it, they need to go through proper channels. We don't want reported crime going through there. We want tips on who did the crime, that sort of thing." Hoax calls have not been a problem, Toye says. "The hoax calls come on 911. Kids will call that one in a heartbeat and do something silly."

CUMBERLAND, RI: CALLERS CAN CALL BACK TO CHECK RESULTS

Local police officers in Cumberland, RI, answer the newly established hotline for the Cumberland Schools, says Sgt. Christine Crocker, Cumberland Town Police. "It's an unrecorded line and it's answered either by the officer or the dispatcher that's inside, right in our dispatch area. We didn't want to make it impersonal. We wanted them to have a person. We give them a number that they can call back in a couple of weeks and see what the status was, what we did, so they can remain anonymous and they can check and see what came out of their call."

Cumberland, a suburban community of approximately 30,000 near Providence, has approximately 1,500 students in its high school and 600 apiece in two middle schools. Established in February, response to the hotline has been slow. "We think it's pretty good. I'm sure the students are going to be a little hesitant. I think it might take where they find out one item was reported, we investigated, something came of it, and nobody was retaliated against." The line, however, has borne some fruit already. Tips have aided a detective investigating an arson case. The Cumberland line uses an existing private line at the police station. The district's only expenditure has been \$500 to print student-designed messages posted throughout the town.

TWO STATEWIDE HOTLINES: CALLS FROM ANGRY PARENTS

Georgia and South Carolina both have statewide school hotlines. They differ in their structure and operation, but there are a number of parallels with local hotline programs. South Carolina's line was established three years ago after state law mandated specific school crime reporting requirements. Operated by the South Carolina Attorney General's Office, it takes information on any school-related incidents that local law enforcement agencies make an incident report on.

John Loftus, coordinator of school violence awareness, says the line is not a Crimestoppers-type line. "It's a toll-free number where people can call and obtain information related to instances of crime, where law enforcement calls to report incidents of crime, where educators or anybody can call and ask questions about state statutes. It's pretty much used as a central point for information on crimes involving schools."

Aside from law enforcement incident reports, the hotline gets 20 to 30 calls a month, Loftus says. He and his administrative assistant field calls from the hotline. He answers statutory and procedural questions, and his assistant handles crime reports. An answering machine takes calls when neither of them is available. South Carolina law enforcement agencies have reported around 3,500 incidents in 80-plus districts since the program's inception. Most officers now mail in their reports, he adds.

Loftus reports he gets a number of calls from parents, too. He says he tries to be an intermediary between parents and schools. "Of course, our office has no authority to go ahead and tell the schools to change their decision. Normally what we wind up doing is acting as a resource, pointing them in the right direction as far as whom they need to go ahead and talk to. We give them advice as to how they could appeal their decision."

Georgia's program began in August and is operated by the Georgia Department of Education. It takes tipster calls on crimes. Many of the calls, however, are from parents concerned that their child is being bullied, says Jeff Hodges, the administrative assistant who operates the program. "I field all the calls from 8 o'clock in the morning to 5 o'clock in the evening. After 5 o'clock, all calls are transferred to the Georgia Bureau of Investigation and they hold the calls until I come in the next morning."

"We usually get no more than three or four calls a day right now because basically a lot of schools don't even know about the hotline. We sent information out back in June to all the schools to let them know the hotline was up and running. We found out, in many cases, the district was as far as our information got." The Education Department is now working on posters and additional information to promote the program to schools.

The hotline is anonymous to help prevent retaliation against callers. "Most students who call are either just interested in the hotline--wanting to know what it's all about--or it will be an angry parent who can't get anything done on the school level and is calling me to see if I can call the schools and find out 'why so-and-so is picking on my kid and you won't do anything about it.'"

For further information, contact:

Wolfgang Halbig, director of security, Seminole County Public Schools, 400 E. Lake Mary Blvd., Sanford, FL 32771--407/320-0442.

George Hanrahan, assistant superintendent for personnel, McCracken County Schools, 260 Bleich Road, Paducah, KY 42003--502/554-6800.

Jim Taylor, manager, Silent Witness Program, Wackenhut Corp., 244 West State St., Athens, OH 45701--800/848-6120.

John Toye, director of law enforcement, Fayette County Schools, 701 East Main, Lexington, KY 40502--606/281-0100.

Anthony Silva, police chief; Sgt. Christine Crocker or Officer Jim Wilbour, Cumberland Town Police Department, 1380 Diamond Hill Road, Cumberland, RI 02864--401/333-2500.

Jack Nelson, coordinator of safety and security, Minneapolis Public Schools, 807 NE Broadway St., Minneapolis, MN 55413--612/627-2232.
E-mail: jnelson@mpls.k12.mn.us

John Loftus, coordinator for school violence awareness, South Carolina Attorney General, PO Box 11549, Columbia, SC 29211-1549--888/662-8559 or 803/734-7135.

Jeff Hodges, administrative assistant, Georgia Department of Education, 1852 Twin Towers East, Atlanta, GA 30334-5040--404/463-7891.

SAFE SCHOOLS

In recent weeks, we have received numerous inquiries from individual school districts due to the recent crises around the country. We have determined that individual school districts acting on their own will result in an ineffective hodge-podge of programs.

Considerable thought was given to a cost effective and productive method to address this national problem. Unquestionably, a federal program is the answer. The following briefly covers:

- Needs
- Purpose
- Company Experience
- Plan
- Staffing Plan
- Tracking and Computerization
- Advertising and Communications
- Startup and Implementation

Information is a key element in reducing assaults in our public school system.

Timely information identifying problems can preempt future disasters.

Broad based information that deal with the root causes of issues that can eventually materialize into violence include:

- Harassment
- Physical
- Mental
- Sexual
- Student on student
- Student on teacher
- Teacher on Student

Intake information regarding weapons on school property:

- Guns
- Knives
- Bombs
- Etc.

- Verbal Threats
- Conspiracies
- Assaults

As a bonus, the program will be designed with the ability to gather information regarding:

- Vandalism
- Threat
- Sabotage
- Any issue that subverts the good order of the school system

In the United States there are approximately 89,000 schools, 16,000 school districts, 45,000,000 students (in which $\frac{1}{2}$ fall between grades 6-12), 2,600,000 teachers. The number of support personnel is unknown.

The federal government's objective to reduce crime and major incidents in the school system must be directed to gathering detailed information regarding these potential problems. Merely adding hundreds or thousands of uniformed security officers to the schools will have a tremendous financial impact without the desired results.

The implementation of a hot line (Silent Witness Program) is virtually guaranteed to reduce incidents of violence through a preemptive effort. The objective is to provide a national program integrating all the local school boards, school management, campus police and local police departments.

Each school district will appoint a designee for the purpose of acting as a funnel distributing the information to proper authorities. This individual will be responsible for back reporting to the server for the purpose of communicating results and recordkeeping.

The program is designed to identify potential problems facing each school system.

The program will provide quarterly reports and annual summaries to the U.S. Government for statistical purposes. These reports will be useful in quantifying the value of the program. It is our judgment that this will be a cost effective and productive solution for the public.

Experience

The Wackenhut Corporation has a similar program called "The Silent Witness Program." This program was designed specifically and industry and was conceived in 1983. Our first client was Winn Dixie Stores. The program currently has:

Number of clients: Over 70 clients at multiple locations
(I.e., Rainbow Stores is the parent company. We service over 13 subsidiaries, containing multiple locations)

Number of calls per year: 28,564

Percentages of reports are as follows:

Failure to perform security checks	36%
Employee Complaints/Concerns	24%
- Harassment	12%
- Drug Use	5%
- Theft	3%
- Wrongful Termination	3%
- Threat of Violence	1%
Fraud	17%
Customer Complaints	9%
Catalogue Requests	6%
Redirected Calls	5%
Other	3%

Plan/Staffing

- Establish a service separate from the Silent Witness Program designed exclusively for school systems.
- Design posters and wallet cards for students, teachers, and other school personnel that include program information, as well as the 800 number to call.
- Establish a reward program plus guaranteed anonymity for all callers (if requested.)

- Design a software program for information gathering from callers that will also serve to gather vital statistics for quarterly and annual reporting.
- Obtain permission from callers to allow local officials further interview if necessary.
- Obtain as many public service announcements as possible to reach the public.
- Design and print posters and wallet cards for students, teachers, and other school personnel to promote the program.

Staffing and Startup

- Establish suitable space to house the program.
- Estimated time for implementation – four to five months. This includes establishing physical plant, furnishing, and implementation of 800 lines, computerizing and identifying all school districts, locations and phone numbers.
- Identifying a coordinator at each school district.
- Design a computerized intake form and report.
- Recruiting and training all personnel.
- Design all policies and procedures.
- Design posters and wallet cards for the program.
- Develop a delivery system to the school districts for distribution to the schools. The alternative is that the U.S. Government can produce and distribute all materials.
- Establish an email system to all schools and districts.

The staffing estimates are:

- Eight to twelve intake officers per shift, seven days, twenty-four hours a day
- One software computer designer
- Ten state coordinators
- One criminal psychologist
- One forensic psychologist
- Five intake supervisors
- One supervisor for coordinators
- One executive administrator
- Seven secretaries
- Two file clerks
- One senior vice president

Staffing Requirement – Credentials

- Intake Officers – Former police, former dispatchers, former 911 dispatchers, former school resource officers

- Managers and Coordinators – former law enforcement, detective or supervisor
- Senior Vice President – former police executive or school police chief.

Blues

6-8-99

Powerment Center

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Mental Health Association
Center
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2314-2971

Mental Health Consumers'
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street, Suite 1000
19107

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Podesta



Publication No. (SMA)96-3118
Mental Health Services Administration
or Mental Health Services
Printed 1996

Before You Label People, Look At Their Contents

INGREDIENTS: intelligent, generous, witty, clever, talented, athletic, fun, clever, quiet, wholesome, curious, studious, open, adventuresome, creative,...



It's easy to label someone else and overlook what's really inside. When mental illnesses are used as labels—depressed, schizophrenic, manic, or hyperactive—these labels hurt.

Using negative labels leads to branding and shame—what is called "stigma." And stigma leads to discrimination. Everyone knows why it is wrong to discriminate against people because of their race, religion, culture, or appearance. They are less aware of how people with mental illnesses are discriminated against. Although such discrimination may not always be obvious, it exists—and it hurts.

Stigma keeps people from getting good jobs and advancing in the workplace. Some employers are reluctant to hire people who have mental illnesses. Thanks to the Americans with Disabilities Act (ADA), such discrimination is illegal. But it still happens!

Stigma leads to fear, mistrust, and violence. Even though the vast majority of people who have mental illnesses are no more violent than anyone else, the average television viewer sees three people with mental illnesses each week—

and most of them are portrayed as violent. Such inaccurate portrayals lead people to fear those who have mental illnesses.

Stigma results in prejudice and discrimination. Many

individuals try to prevent people who have mental illnesses from living in their neighborhood.

Stigma results in inadequate insurance coverage. Many insurance plans do not cover mental health services to the same degree as other illnesses. When mental illnesses are covered, coverage may be limited, inappropriate, or inadequate.

"When mental illnesses are used as labels... these labels hurt."

Words Can Be Poison

Stigma discourages people from getting help. At any given time, one in four adults and one in five children experience a mental health problem. Early and appropriate services can be the best way to prevent an illness from getting worse. Many people don't seek such services because they don't want to be labeled as "mentally ill" or "crazy."

an Heal

ps you can follow to help end
ental illness:

Many organizations sponsor
ograms about mental health and
. Several are listed at the end of

ountable media. Sometimes the
people who have mental ill-
tately, and this makes stereo-
o change.

s in the Americans with
ct (ADA). The ADA prohibits
1 against people with disabilities
public life, including housing,
and public transportation.
es are considered a disability
the ADA.

d appreciate the contributions
de by people who have mental
ple who have mental illnesses
tributors to American life—
o the sciences, from medicine
ent to professional sports.

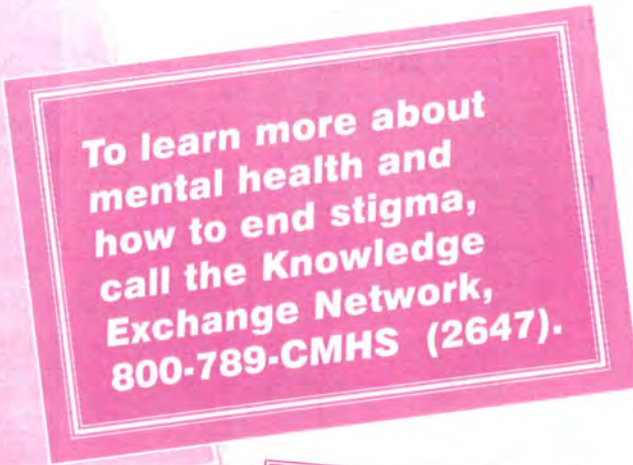
with the dignity and respect
e. People who have mental
include your friends, your
1 your family.

6. **Think about the person—the contents
behind the label.** Avoid labeling people by
their diagnosis. Instead of saying, “She’s a
schizophrenic,” say, “She has a mental ill-
ness.” Never use the term “mentally ill.”



Programs to End Stigma

Many National and State groups have begun projects and campaigns to reverse stigma. These groups offer a range of programs and materials, from speakers bureaus to training programs for mental health professionals. To get involved, call them. And to learn more about mental health, call the National Mental Health Services Knowledge Exchange Network at 800-789-CMHS (2647).



The National Mental Health Services
Knowledge Exchange Network
P.O. Box 42490
Washington, DC 20015
800-789-CMHS (2647)
Electronic bulletin board:
800-790-CMHS (2647)
World Wide Web:
<http://www.mentalhealth.org/>
E-mail: ken@mentalhealth.org/

The Anti-Stigma Project
3421 Benson Avenue, Suite 210 A
Baltimore, MD 21227
800-704-0262

National Depressive and Manic Depressive
Association
730 North Franklin Street, Suite 501
Chicago, IL 60610
800-826-3632

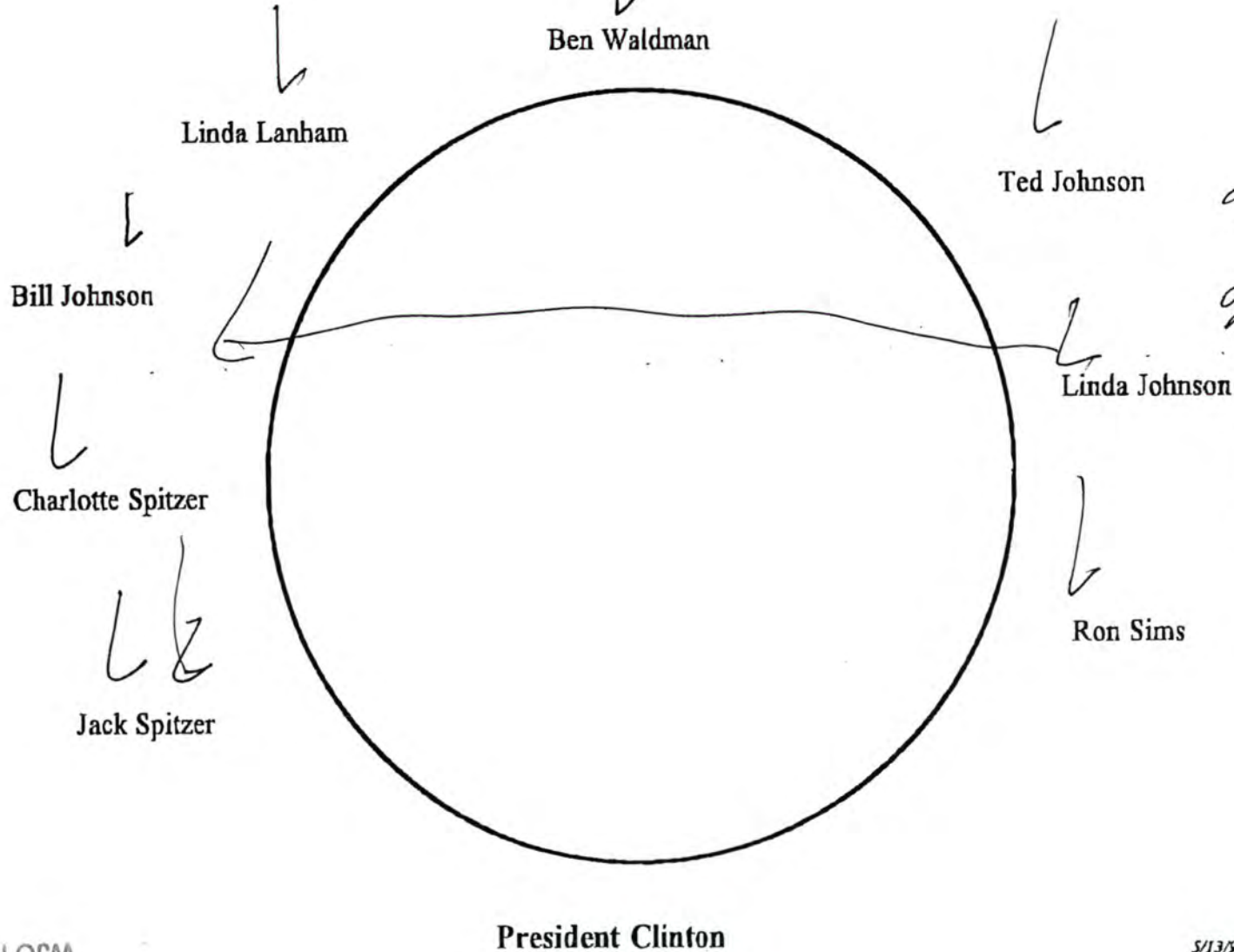
Erasing the Stigma of Mental Illness
Serving Hands International
4607 Mission Gorge Place
San Diego, CA 92120
800-219-4854

The National Alliance for the Mentally Ill
200 North Glebe Road
Suite 1015
Arlington, VA 22203-3754
800-950-NAMI or 703-524-7600

PRESIDENT CLINTON'S TABLE

The Rainier Club

May 14, 1999



With the ones
classified how can list
- suggest name, thanks
for report etc -

THE PRESIDENT HAS SEEN
5-18-99 -

99 MAY 13 P. 003

5/13/99 6:00 pm

PHOTOCOPY
WJC HANDWRITING

**Democratic National Committee - Presidential Lunch
Seattle Washington
May 7th, 1999**

99 MAY 13 PM 7:06

**Peter Amstein
Microsoft Corporation
Seattle, WA**

Peter Amstein is a software Development manager for Microsoft Corporation. Before joining Microsoft, Mr. Amstein was a cofounder of the successful high tech startup company Vermeer. He is a new donor to the Democratic National Committee.

**Stan Barer
Saltchuk Resources
Seattle, WA**

Stan Barer is CEO of Saltchuk Resources. Mr. Barer is a strong supporter of the Democratic National Committee and of President and Mrs. Clinton having hosted an event in his home for the First Lady in 1996 and for the President in Seattle that year.

**Darrique L. Barton
Microsoft Corporation
Seattle, WA**

D.L. Barton is a software engineer at Microsoft, where he is a ten year veteran program manager specializing in Microsoft office integrated development environments. This is Mr. Barton's first DNC fundraiser.

**Mike Egan
Microsoft
Seattle, WA**

Mike Egan is Director of External Affairs for Microsoft Corporation. Mr. Egan served as a Legislative Associate for Congressman Norm Dix for four years and as Legislative Director for Senator Patty Murray from 1995 through her re-elected term in 1999.

**Tim Hatley
King County
Seattle, WA**

Tim Hatley is Senior Policy Director to King County Executive Ron Sims. Mr. Hatley served as a senior aide to Seattle City Council member Larry Phillips for several years. Mr. Hatley was instrumental in raising support for this event.

Scott Jackson
Apco Associates
Seattle, WA

THE PRESIDENT HAS SEEN

5-18-99

Scott Jackson is President and Managing Director of Apco Associates Seattle a public relations, policy and political firm. Mr. Jackson has served since 1991 as one of the working co-chairs in Washington State for the President and is currently a member of the White House Small Business Leaders Council.

Bill Johnson
Aerospace Machinists Union
Seattle, WA

Bill Johnson is District President of Aerospace Machinists Union, District 751. Mr. Johnson has a member of District 751 for over 25 years and has held a variety of elected posts before being elected President in 1993. In this capacity he represents approximately 30,000 members in the Seattle area.

Theodore Johnson
Visio Corporation
Seattle, WA

Ted Johnson is co-founder of Visio Corporation and has served as its Chief Technology Officer since its inception in 1990. Visio is the world's leading supplier of business diagramming and technical drawing software for PC's. Mr. Johnson is a co-chair of this event.

Linda K. Johnson
Self Employed
Seattle, WA

Linda Johnson is the wife of ted Johnson of Visio Corporation she is a consultant on her husband's business interest and serves on the Board of Governors of the Seattle Aquarium Society. She also volunteers her time at he Seattle Children's Hospital.

Mary Ann Tagney Jones
Washington Conservation Voters
Preston, WA

Mary Ann Tagney Jones is a board member of the Washington Conservation Voters the premier political environmental organization in Washington State. Prior to being a member of the governing board Ms. Jones was the county lobbyist for Washington Conservation Voters in King County.

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5-18-99

Linda Lanham
Aerospace Machinists Union
Seattle, WA

Linda Lanham is Political and Legislative Director for the Aerospace Machinists Union, District Lodge 751, and has served in that capacity for 18 years. She is also Vice President for the Washington State Labor Council and Secretary Treasurer for the Washington Machinists Council.

Alex Morcos
Microsoft Corporation
Redmond, WA

Alex Morcos is Director of the International Office of Microsoft Corporation. Mr. Morcos is a native of France and has resided in the United States since 1991. Mr. Morcos is a first time donor to the DNC.

Peter Mullen
Visio Corporation
Seattle, WA

Peter Mullen is Vice President of Business Products for Visio Corporation. Visio is the world's leading supplier of business diagramming and technical drawing software for PC's. Mr. Mullen was previously an executive with ALDUS Corporation the maker of pagemaker software. Mr. Mullen is a first time donor to the DNC.

Wendy A. Mullen
Musician
Seattle, WA

Wendy Mullen is a self employed musician who has made her home in the pacific Northwest. She is the wife of Peter Mullen of Visio Corporation and was formerly an English teacher at Lakeside School in Seattle.

Jeffrey Olund
Microsoft Corporation
Kirkland, WA

Jeff Olund is the Director of Worldwide Products for the Microsoft Office family of products. He holds a Master of Arts from the University of Iowa and before joining Microsoft was employed as an editor, a teacher and a chef. Mr. Olund is a first time donor to the DNC.

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5-18-99

Jeff Raikes
Microsoft
Seattle, WA

Jeff Raikes is Group Vice President of Worldwide Sales and Support for Microsoft Corporation. The group provides leadership on strategies, policies, and programs that integrate Microsoft's activities with their service partners and customers throughout the world. Mr. Raikes is a member of Microsoft's Executive Committee and is an owner of the Seattle Mariners baseball club. Mr. Raikes is a new donor to the DNC.

Norman Rice
Constance Rice
Federal Home Bank
Seattle, WA

Norm Rice is President and CEO of Federal Home Loan Bank in Seattle. Mr. Rice is a former Mayor of Seattle. He is accompanied by his wife Charlotte a homemaker and community volunteer.

Ron Sims
King County
Seattle, WA

Ron Sims is County Executive for King County making him the chief executive for the second largest government in Washington State and the 12th largest county in the nation. He is responsible for services such as criminal justice, transit, health, and water quality for 1.6 million county residents. In 1996 Mr. Sims was appointed by President Clinton to the Commission of US-Pacific Trade and Investment Policy. He is a chair of this event.

Jack Spitzer
Charlotte Spitzer
Kirkland, WA

Jack Spitzer is Chairman and CEO of Covenant Mortgage company in Seattle Washington. Mr. Spitzer is a lifelong Democrat and a strong supporter of the Washington State politicians and of the President. He is a past International Vice President of the B'nai B'rith Society and active in numerous other charitable organizations. Mr. Spitzer is a chair of this event. He is accompanied by his wife Charlotte.

Harry Stonecipher
Boeing Company
Seattle, WA

Harry Stonecipher is President and Chief Operating Officer of The Boeing Company. Formerly, he was President and Chief Executive officer of McDonnell Douglas Corporation until the merger of the Boeing Company and McDonnell Corporation in August 1997. He worked for Sundstrum from 1987-1994 prior to joining McDonnell Douglas in 1994, and at General Electric from 1960-1987.

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5-18-99

David Veintimilla
Microsoft Corporation
Seattle, WA

David Veintimilla is a software engineer for Microsoft. He holds a degree from Harvard University and has been with the company for eight years. He is originally from New York City and is active with local Latino groups in Seattle. Mr. Veintimilla is a first time donor to the DNC.

Ben Waldman
Microsoft Corporation
Seattle, WA

Ben Waldman is head of Microsoft's Macintosh division, responsible for the product development and marketing of Microsoft's applications for the Macintosh. He is also responsible for managing the relationship between Microsoft and Apple Computer. Mr. Waldman is a graduate of Harvard University and was profiled in Swing Magazine as one of the thirty most influential "twenty somethings" in America in 1996. Mr. Waldman is a co-chair of this event.

Anita Wicklund AFH
Lee Wicklund AFH
Adult Family Homes
Edmonds, WA

Anita and Lee Wicklund are the owners of Wicklund Adult family Homes based in the Seattle area. They provide full service elderly care to residents in a home like setting. The Wicklunds are strong supporters of Senator Patty Murray and the Democratic Party.

DNC Leadership

Joe Andrew	National Chair
Beth Dozoretz	National Finance Chair
Andrew Tobias	Treasurer

DNC Staff

Wayne C. Marshall	Regional Finance Director
Erica Rose	Event Director

Other Special Guests In attendance

Patty Murray	Senator
Gary Locke	Washington State Governor
Jay Inslee	Congressman WA
Paul Berendt	Washington State Party Chair
Ron Dozoretz	DNC Supporter

'99 MAY 13 PM8:00

With ones
checked — also
to singer who performed
in circle

5/13/99 1:30 pm

PHOTOCOPY
WJC HANDWRITING

PRESIDENT CLINTON'S TABLE

Shorenstein Residence

May 14, 1999

Dan Richards

Mrs. Dan Richards

Lida Zaffaroni

Tom O'Gara

Lucinda Watson

Martin Maddaloni

President Clinton

Victoria O'Gara

Walter Shorenstein

Clotilde Alvarez

Alex Zaffaroni

Return Copies
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for follow up
on memo
Dolan Cohen

some send
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Smith
Moore
Cohen
Podesta

THE PRESIDENT HAS SEEN
5-18-99

'99 MAY 13 PM8:00

Dinner Attendees
President William Jefferson Clinton's Table
Walter H. Shorenstein's Home
Portola Valley, CA
May 14, 1999

Mrs. Clotilde Alvarez
Los Angeles, CA

Mrs. Alvarez is the guest of Walter Shorenstein. She has attended numerous DNC events, including the Le Cirque 2000 dinner in New York City this past February. She resides in Los Angeles, CA. In addition to her son, Alexis Alvarez, Clotilde's sister, Jacqueline Ivanich, is also in attendance.

Mr. Martin (Marty) Maddaloni
General President
United Association of Journeymen
and Apprentices of the Plumbing and Pipe Fitting Industry
Washington, DC

Mr. Maddaloni is a Co-chair of the May 14 dinner. He represents the United Association of Journeymen and Apprentices of the Plumbing and Pipe Fitting Industry (UA) on the AFL-CIO Executive Council and its committees including Social Policy and Union Pension Funds. During his years at the UA, he has supervised special projects and overseen numerous negotiations and grievances. Marty maintains affiliations on the local and international levels. He also represents the United Association for the United Steelworkers, Building & Construction Trades Department, as a Member of the Labor & Industry Council, and on the Board of Directors for the Coal & Slurry Technology Association. Additionally, Marty is deeply involved in charity work for the Special Olympics, Diabetes/Dad's Day, and the Miami Project to Cure Paralysis. At the May 14 dinner, several of the UA's top California Union Managers are in attendance.

Mr. Thomas (Tom) O'Gara and Mrs. Victoria O'Gara
Chairman and CEO
The O'Gara Companies
Sun Valley, ID

The O'Garas are co-chairs of the May 14 dinner. Mr. O'Gara is an international entrepreneur with over 25 years of proven leadership and successful experience launching numerous small and medium businesses in the fields of automotive design and armoring, corporate security systems and forensic intelligence, and the arts. Mr. O'Gara is a strong proponent of expanded trade and global opportunities for U.S. small businesses, he currently serves on the board of the Pacific Basin Economic Council, and as Corporate Chairman of the Virtual Trade Mission Foundation, a strategic communications initiative of the President's Export Council. Since 1994, another one of the O'Gara companies has been the sole source provider to the United States Army of Up-Armored Humvees, which are responsible for saving the lives of numerous military personnel. Tom and Victoria live in Sun Valley, Idaho with their son, Jack, and three-week-old daughter, Helen. In Sun Valley, the O'Gara's own and operate Silver Spring Ranch, a 3,500 acre ranch dedicated to purebred Angus cattle. Tom and Victoria have long been active in their community.

and have sponsored numerous civic, educational and social causes. Additionally, the O'Gara's are founding members of a private sector program within the President's Committee on the Arts and the Humanities to whom they have pledged several grants which would enable the Committee to offer programs to youth at risk. Mrs. O'Gara flew to California for just a few hours specifically for the May 14 dinner. She will depart immediately following the dinner to return to her children in Idaho.

Mr. Daniel (Dan) Richards
Senior Vice President
Pacific Gas & Electric
San Francisco, CA

Mr. Richards is a San Francisco institution. Not only is he a Senior Vice President of one of San Francisco's largest companies, he is also a community leader. Mr. Shorenstein and Mr. Richards are close personal friends and business associates. Like Mr. Shorenstein, Dan is a longtime Democrat.

Mr. Walter H. Shorenstein
Chairman
The Shorenstein Companies
San Francisco, CA

Mr. Shorenstein is founder and owner of one of the nation's largest and oldest privately owned real estate firms. Shorenstein Companies owns the Metropolitan Life Building in New York City and the Bank of America Building in San Francisco. Mr. Shorenstein served in the Johnson and Carter Administrations. His wife of over forty years, Phyllis, died several years ago. He is the father of Carole who operates the Golden Gate and Orpheum Theatres located in San Francisco and Doug, CEO of Shorenstein Companies. His daughter Joan Shorenstein Barone died in 1985. The family established the Joan Shorenstein Barone Center on the Press, Politics and Public Policy at Harvard University in her memory. Walter has chaired numerous DNC functions, including Amelia Island Retreat and several Northern California events. Mrs. Clotilde Alvarez is his guest for the evening.

Mrs. Lucinda Watson
Professor, Special Programs
University of California, Berkeley
Sausalito, CA

Mrs. Watson is a close personal friend of Mr. Shorenstein. A philanthropist, Ms. Watson is deeply involved in local and national charities. Professionally, Ms. Watson is a professor at the University of California, Berkeley where she teaches communications to MBA students. Her father, Thomas Watson, former CEO of IBM, was the Ambassador to Russia under President Carter. The May 14 dinner is her first DNC event.

Dr. Alejandro (Alex) Zaffaroni and Mrs. Lida Zaffaroni

Founder

ALZA Corporation

Atherton, CA

Alex is best known for his pioneering accomplishments in the field of controlled drug delivery systems. Dr. Zaffaroni played an integral role in transforming Syntex, a small chemical company in Mexico into a major pharmaceutical company headquartered in the United States. Under Alex's leadership, Syntex developed the compounds used in oral contraception. In 1968, Alex resigned from Syntex and established ALZA Corporation, whose focus is drug delivery systems. In addition to his pioneering efforts in oral contraception, Alex and his company played an important role in the development of a drug delivery system for the smoking patch. He and his wife, Lida, live in Atherton.

'99 MAY 13 PM8:00

**Presidential Dinner
Walter H. Shorenstein's Home
Portola Valley, CA
May 14, 1999**

Mr. Douglas (Doug) Ahlers
Vice Chairman
Modem Media Poppe Tyson
San Francisco, CA

Mr. Ahlers is the Vice Chairman of Modem Media Poppe Tyson, which went public earlier this year. In 1987, Doug co-founded Modem Media, the first advertising agency solely dedicated to the Internet and other interactive media. In 1998, Modem Media acquired Poppe Tyson, creating the largest interactive advertising agency in the world. Doug splits his time between Connecticut and California. Doug has attended numerous DNC functions, including the Le Cirque 2000 event in February 1999 and numerous events in Westport, Connecticut. In addition to his reputation as an Internet pioneer, Doug is elevating his profile in the restaurant industry. In April 1999, he opened Muriel's Restaurant in Palm Springs, California. Doug is a close friend of Bob Rose.

Mr. Alexis (Alex) Alvarez and Ms. Jane Gotts
Digital Artist
Gnomon Inc.
Los Angeles, CA

Alex is the son of Clotilde Alvarez, Walter Shorenstein's guest. In 1997, Alex opened a digital training center, Gnomon Inc., specializing in the training of three-dimensional computer graphics, animation and special effects for film and video. While Gnomon does not grant degrees and is not accredited, it does provide the training needed to facilitate the creative mind. Alex resides in Los Angeles. His guest for the evening is Jane Gotts. Jane is employed by DreamWorks Animation as Director of the 2-D Graphics division.

Mr. Donald Blevins
Local Manager
United Association of Journeymen
and Apprentices of the Plumbing and Pipe Fitting Industry
Concord, CA

THE PRESIDENT HAS SEEN

5-18-99

Mr. George Chu and Mrs. Linda Chu
President
Da Tung Commercial Trading Co., LTD
San Francisco, CA

Mr. Chu is the President of the Da Tung Commercial Trading Company. George has been active in Democratic politics at the national, state and local levels. Additionally, Mr. Chu is a special consultant to the U.S. State Department, China and Taiwan Desk. George was born in Taiwan and grew up in San Francisco. He graduated from University of California at Berkeley. He and his wife, Linda, reside in San Francisco with their daughter Anna.

Ms. Mary Cranston
Chair, Board of Directors
Pillsbury, Madison & Sutro LLP
San Francisco, CA

Serving as Chair of the Board of Directors, Ms. Cranston is the most powerful partner at the law firm of Pillsbury, Madison & Sutro LLP. Ms. Cranston has litigated over 300 class actions in state and federal courts. She is an expert on class action procedural and trial issues, as well as all aspects of class action settlements. Additionally, she has been involved in numerous anti-trust litigation, including those involving telecommunications companies and pharmaceutical companies. In addition to her professional work, Mary is active in various community efforts, including the San Francisco Ballet. Mary received both her undergraduate degree and law from Stanford. She is joined tonight by her law partner Bob Herr.

Mr. Dominic Ferraro
Local Manager
United Association of Journeymen
and Apprentices of the Plumbing and Pipe Fitting Industry
El Cajon, CA

Ms. Carol Gilbert
President
Carol Gilbert, Inc.
San Francisco, CA

Ms. Gilbert is the president of her own real estate company, Carol Gilbert, Inc. She is an independent real estate broker versed in all areas of commercial real estate brokerage and development, including retail, restaurant and office leasing. Prior to 1986, Carol Gilbert, Inc. was an independent marketing, design and renovation consulting firm.

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THE PRESIDENT HAS SEEN

5-18-99

Mr. Michael Goltzman
Special Assistant, International Diplomatic Relations
The Coca-Cola Company
Washington, DC

Mr. Goltzman joined The Coca-Cola Company in September 1997 as Special Assistant to the International Diplomatic Relations department. Michael works closely with Coca-Cola's Vice President, Janet Howard. Prior to joining Coca-Cola, Michael worked in the Ambassador's Office of the American Embassy in Paris. He and his wife, Chloe, have one child.

Mrs. Denise Hale
Philanthropist
San Francisco, CA

Mrs. Hale was recently reported as one of the Bay Area's three most powerful women by Channel 7 News. She has been generous to San Francisco-based organizations, as well as national charities. Denise is the largest private supporter of the San Francisco Symphony and has underwritten numerous concerts. She is also active in the restoration of Delancey Street and church in the Tenderloin area of San Francisco. Ms. Hale was born in Yugoslavia. Since escaping the Communist regime in Yugoslavia, Mrs. Hale has been involved several international delegations.

Dr. Jeffery (Jeff) Hays and Mrs. Carole Shorenstein Hays
Psychiatrist
San Francisco, CA

Carole is Mr. Shorenstein's daughter. She is the President of Shorenstein Hays Nederlander Organization Theatres. Carole oversees the Golden Gate, Curran and Orpheum Theaters in San Francisco. Additionally, she has two shows, *Chairs* and *Old Neighbor*, playing on Broadway. Joining Jeff and Carole are their children Wally and Gracie.

Mr. Robert (Bob) C. Herr
Partner
Pillsbury, Madison & Sutro LLP
San Francisco, CA

Throughout his thirty years of practice, Bob has represented a large array of developers, owners, managers and leaders in real estate development, acquisition, operations, leasing, sales and loan transactions. He resides in Berkeley.

PHOTOCOPY
WJC HANDWRITING

THE PRESIDENT HAS SEEN
5-18-99

Ms. Janet Howard
Vice President
The Coca-Cola Company
Washington, DC

Ms. Howard joined The Coca-Cola Company in July 1997 as Director of International Governmental Relations and Manager of the Washington Office. In July 1998, she was named Vice President of The Coca-Cola Company and Director of International Diplomatic Relations. She serves as the Company's liaison with the diplomatic community in Washington and the Executive Branch of the United States government. Before joining Coca-Cola, Janet worked on Capitol Hill and for Ambassador Pamela Harriman in France. Janet serves on numerous boards, including the Franklin and Eleanor Roosevelt Institute, the Meridian International Center, the French-American Chamber of Commerce, and the Pamela Harriman Foreign Service Fellowships at the College of William and Mary.

Mrs. Jacqueline Ivanich
Los Angeles, CA

Mrs. Ivanich is the sister of Clotilde Alvarez and a guest of Mr. Shorenstein. She resides in Los Angeles, California.

Mr. James Kellogg
Local Manager
United Association of Journeymen
and Apprentices of the Plumbing and Pipe Fitting Industry
Concord, CA

Mr. Frederick (Rick) Kuykendall, III
Of Counsel
Gardner, Middlebrooks, Fleming & Gibbons, P.C.
Birmingham, AL

Mr. Kuykendall recently joined the law firm of Gardner, Middlebrooks, Fleming & Gibbons located in Birmingham, Alabama. Rick has been involved in an array of class action lawsuits, including plaintiffs' toxic tort, environmental, discrimination, labor and consumer law. Currently, his law firm is one of five firms representing plaintiffs against Ford Motor Company in the nation's largest class action lawsuit. This case is scheduled to begin next week in the East Bay. Mr. Kuykendall has been active with all three Democratic Committees, as well as politics in Alabama and Louisiana. Rick and his wife, Nancy, reside with their two children, Frederick and Amalee, in Alabama.

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THE PRESIDENT HAS SEEN

5-18-99

Dr. Chong-Moon Lee and Mrs. Reiko Lee

Chairman & CEO

AmBex Venture Group, LLC

Sunnyvale, CA

Chong-Moon, a native of Seoul, Korea, first traveled to the United States as a student at Vanderbilt University in the 1950's. In 1971, Lee moved to the United States permanently. His company, Diamond Multimedia Systems Inc., which he began in 1981 and sold in 1996, manufactured graphic accelerators, mother-boards, and multimedia components. All of Diamond's products are 100 percent made in the United States. Even during the difficult years when Diamond was on the verge of bankruptcy, Lee refused to move production overseas. Currently, Chong-Moon is the Chairman and CEO of AmBex Venture Group, which specialized in venture capital for the high-tech industry. Additionally, Lee is dedicated to the development of the new Center for Asian Art located in San Francisco. In fact, he just contributed \$15 million to the Center. Chong-Moon and his wife Reiko have been married for 15 years.

Dr. Robert (Bob) Major and Mrs. Patricia Carson Major

Family Physician

San Francisco, CA

Dr. Major owns a small private practice in San Francisco where he has practiced medicine for over forty years. After serving in the United States Army during World War II as a surgeon in Normandy, he returned to Texas where he practiced medicine for several years. Then, he followed his wife, Patricia, to the West Coast, where she started her general law practice. Patricia recently retired after practicing law for over forty years. She is a proud graduate of Stanford University.

Mr. Willie Mays and Mrs. Willie Mays

Retired

Baseball Player

San Francisco Giants

Atherton, CA

Willie Mays is one of America's great baseball Hall of Fame players. Currently, Mr. Mays is a consultant for the San Francisco Giants. He is the head of the Willie Mays Foundation, which raises money for needy children. Mr. Shorenstein delivered to the President a autographed Giant's baseball jacket from Mr. Mays. Joining Mr. Mays tonight is his wife.

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THE PRESIDENT HAS SEEN

5-18-99

Mr. Lawrence Mazzola

Local Manager

United Association of Journeymen

and Apprentices of the Plumbing and Pipe Fitting Industry
San Francisco, CA**Mr. Robert (Bob) McCarthy**

Attorney/Lobbyist

McCarthy & Schwartz

San Francisco, CA

Mr. McCarthy's firm specializes in government advocacy and government contracts, as well as real estate, telecommunications and transportation law. Bob has been a longtime business associate of Walter Shorenstein. In addition to his business ventures, Mr. McCarthy is active at all levels of Democratic politics and has numerous civic interests, including the San Francisco Zoological Society and the St. Ignatius Preparatory School. He and his wife, Suzanne, reside in San Francisco and are the parents of five children ranging from 14 to 23 years of age.

A show
Mr. Halsey Minor and Mrs. Deborah Minor

CEO

C/Net, Inc.

San Francisco, CA

Mr. Minor is the CEO of C/Net, Inc., a leading new-media company. C/Net is also the publisher of CNET: The Computer Network, one of the largest information networks on the World Wide Web. C/Net's award-winning Internet sites and television programs about computing and technology reach millions of people around the globe. C/Net is paired with Shorenstein Companies and several other San Francisco based companies in the Presidio Village project. The Presidio Village concept is to transform the former Army barracks into an urban village open to all people. C/Net's presence in Presidio Village will be comprised of executive, sales, marketing, electronic engineering, computer programming, graphic design, research, graphic production and television studio professionals. C/Net is an extremely generous organization that provides support to numerous charities and community organizations. Halsey and his wife, Deborah, hosted the President and the First Lady at their home in San Francisco in 1997 for a DNC fundraiser attended by an exclusive group of high-tech CEOs. Deborah gave birth to the Minor's third child, Jacqueline Dana, on May 4.

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THE PRESIDENT HAS SEEN
5-18-99

Mrs. Sharon Owsley
Philanthropist
San Francisco, CA

Ms. Owsley is married to San Francisco's premier plastic surgeons. She and her husband are active in numerous charity organizations and are close friends with Ron and Beth Dozoretz.

Hon. William (Bill) J. Perry and Mrs. Lee Perry
Professor
Stanford University
San Francisco, CA

After serving as the 19th Secretary of Defense for the United States from February 1994 until January 1997, Dr. Perry returned to Stanford University with a joint appointment in the Department of Engineering-Economic Systems/Operations Research and the Institute for International Studies. He is a member of the National Academy of Engineering and a fellow of the American Academy of Arts and Sciences. His wife, Lee, is a CPA.

Mr. Gary Saunders and Mrs. Marcey Saunders
Local Manager
United Association of Journeymen and Apprentices of the Plumbing and Pipe Fitting Industry
Foster City, CA

Mr. Douglas (Doug) Shorenstein and Mrs. Lydia Shorenstein
CEO
The Shorenstein Companies
San Francisco, CA

Doug is Walter Shorenstein's son and is the CEO of Shorenstein Companies. Doug has been the point person at Shorenstein Companies for the Presidio Village project, one of San Francisco's most exciting real estate endeavors. The idea behind Presidio Village is to create a community where the neighborhood mixes with the landscape. Doug is working closely with Halsey Minor of C/NET on the Presidio project. Currently Shorenstein Companies is one of the two finalists in the bid. He and his wife, Lydia, have three children.

Mr. Stanley Smith
Local Manager
United Association of Journeymen
and Apprentices of the Plumbing and Pipe Fitting Industry
Redwood City, CA

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Mr. William (Bill) Steele and Mrs. Karen Steele
President and CEO
ABM Industries Incorporated
Seattle, Washington

Bill's career at ABM Industries Incorporated spans over forty years. Since 1994, he has been the President and CEO of ABM, which is headquartered in San Francisco. ABM provides elevator, engineering, janitorial, lighting, parking, and mechanical services to commercial, industrial and institutional facilities across North America. Bill and his wife, Karen, have four children and, reside in Mill Valley, California and Seattle, Washington. Their son, David, will be joining them on May 14.

2072
Ms. Lisa Vroman and Mr. Brad Carroll and Mr. Antony Berkley
Opera Singer
San Francisco, CA

For five years, Ms. Vroman played the part of Christina in the Broadway smash *Phantom of the Opera*. During this time, she became close friends with Walter Shorenstein and Carole Hays. Joining her tonight are Brad Carroll and Antony Berkley.

✓
Mr. Steven Westly and Mrs. Anita Westly
E-Bay
Menlo Park, CA

Mr. and Mrs. Westly recently became involved in politics. Both are young, dedicated Democrats willing to support progressive Democrats at all levels of government. Steve is a Senior Vice President at E-Bay. The couple resides in Silicon Valley.

✓
Mr. Lloyd Williams
Local Manager
United Association of Journeymen and Apprentices of the Plumbing and Pipe Fitting Industry
San Jose, CA

✓
Mr. Clyde Winstead
Local Manager
United Association of Journeymen and Apprentices of the Plumbing and Pipe Fitting Industry
Stockton, CA

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*With over 2000
on our 2000 sq. ft. work*

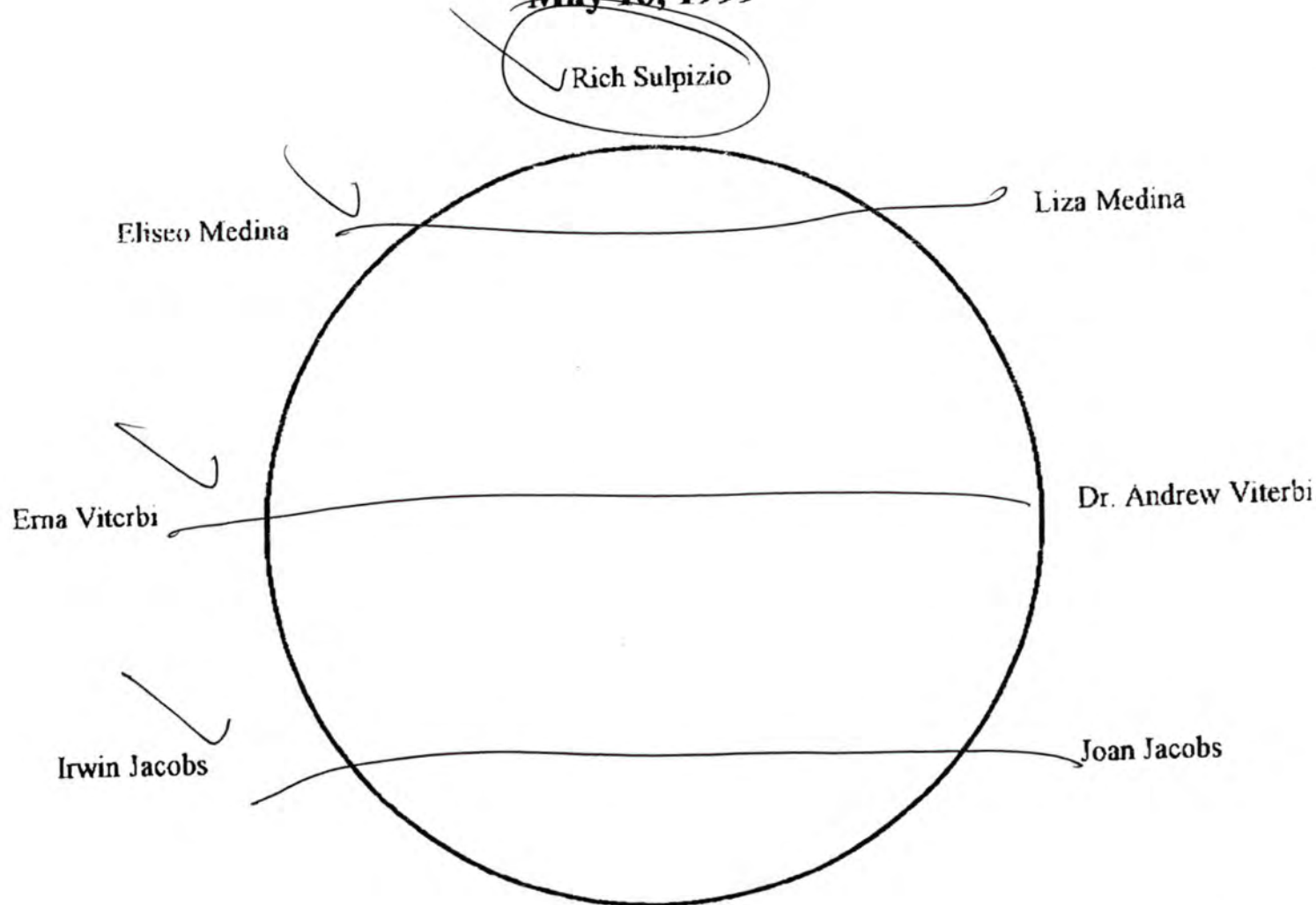
THE PRESIDENT HAS SEEN
5-18-99

As of 5/14/99 3:00 pm

PRESIDENT CLINTON'S TABLE

Jacobs Residence

May 16, 1999



President Clinton

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Ben and Sherry Kelts, La Jolla, California

THE PRESIDENT HAS SEEN

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Ben and Sherry are longtime supporters of President Clinton and have been active in both Clinton/Gore campaigns.

Sol Lizerbaum, Rancho Santa Fe, California**Sol and Helen Price, La Jolla, California**

Sol Price is the founder of Price Company, a cash and carry enterprise headquartered in San Diego. He served as Chairman of the Board of Price Company until 1995. Sol is a member of the Board of Trustees of the Urban Institute and the Center on Budget & Policy, both in Washington, D.C. Sol and his wife, Helen, have two sons and five grandchildren.

Former Congressman Lynn Schenk and Hugh Friedman, La Jolla, California

Former Congressman Schenk currently serves as Chief of Staff to Governor Gray Davis. Hugh Friedman is a law professor at the UCSD's School of Law. He and Lynn reside in La Jolla while Lynn commutes to Sacramento during the work week.

Congressman Brad Sherman, Woodland Hills, California

Congressman Sherman is currently serving his second term in the United States House of Representatives. Within the House, he is a member of the Committee on Banking and Financial Services and the Committee on International Relations. Before coming to Congress, Brad was a member of the California State Board of Equalization, serving as its Chairman between 1991 and 1995. Brad is an attorney and a certified public accountant. Congressman Sherman attended the "Celebration at Sunset" in Los Angeles in February hosted by The Women's Leadership Forum and the Saxophone Club of the DNC.

Matthew and Iris Straus**Harvey White, Cardiff, California**

Harvey White is Chairman, CEO and President of Leap Wireless International, Inc., a company that holds major business positions in wireless telephone carriers both domestically and internationally. Since Leap's inception last September, the company has launched commercial nationwide PCS service in Chile and in Tijuana, Mexico which is the first city in the planned nationwide network in Mexico. Previous to his work with Leap, Harvey was a co-founder of Qualcomm, Inc. and served that company in various capacities.

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**Luncheon with President Clinton
Sunday, May 16th
San Diego, California
President's Table**

Irwin & Joan Jacobs, La Jolla, California

Dr. Irwin Jacobs is the Chairman and CEO of Qualcomm, Inc, a company with international activities in wireless telephony, mobile satellite communications and Internet software. Prior to his founding of Qualcomm, Inc. in 1985, Dr. Jacobs was a professor teaching engineering classes first at MIT then at University of California, San Diego. In 1994, Dr. Jacobs received the National Medal of Technology award, the highest award bestowed by the President for extraordinary achievements in the commercialization of technology. Dr. Jacobs is extremely active in the community serving on numerous boards, including UCSD, the San Diego Symphony and the San Diego Repertory Theatre.

Joan Jacobs is a philanthropist and community activist. She founded and chaired until 1995, the San Diego Symphony Gold Ribbon Patrons, a group of more than 150 women who annually contribute to the symphony. Currently, she serves on the Board of the La Jolla Playhouse, the San Diego Hospice and the Community Foundation of the United Jewish Federation. Joan belongs to a Book Club and an investment club where she chairs the stock selection committee. In her "spare time," Joan likes to travel and collect contemporary art. Joan and Irwin are new Jefferson Trust members of the Democratic National Committee, representing the highest level of support for the Party.

Eliseo Medina and Liza Medina, Los Angeles and San Diego, California

Eliseo Medina is the International Executive Vice President of the Service Employees International Union, AFL-CIO, CLC. He began his career as a labor activist in 1965 as a 19 year old grape picker during the historic United Farm Workers strike in Delano, California. SEIU is the largest union in California and the fastest growing union on the West Coast. Eliseo has the honor of being the first Mexican-American elected to a top leadership post within SEIU.

Liza Medina is an attorney who most recently was Executive Director of the City Heights Town Council, a non-profit organization in Mid-City San Diego. Prior to that post, she served as Congressman Bob Filner's District Director for almost two years. She has been active in Democratic politics since her exposure to the civil rights movement as a young girl. Liza is a founding member of the AFL-CIO Lawyers Coordinating Committee.

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Richard Sulpizio, Poway, California

Richard Sulpizio currently serves as Qualcomm, Inc.'s President and Chief Operating Officer. He has been with Qualcomm since May, 1991. Richard serves on the boards of directors of the Cellular Telecommunications Industry Association, the San Diego Regional Economic Development Corporation, the Greater San Diego Chamber of Commerce and the International Sports Council.

Dr. Andrew and Erna Viterbi, La Jolla California

Dr. Andrew Viterbi is a co-founder of Qualcomm, Inc., and he currently serves as the company's Vice-Chairman. Dr. Viterbi is a former professor at UCLA, where he did fundamental work in digital communication theory and wrote numerous research papers and two books, all of which received international recognition. Currently, Dr. Viterbi is a member of President Clinton's Information Technology Advisory Committee.

Erna Viterbi was born in Sarajevo before WWII and fled Nazi occupied Europe for Switzerland during the war. She is particularly sensitive to the plight in Kosovo, as she too was forced to flee her home. Both Andrew and Erna are very active in community and philanthropic activities.

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Luncheon with President Clinton
San Diego, California
May 16, 1999

THE PRESIDENT HAS SEEN

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Jeffrey and Kim Belk, Poway, California

Jeffrey Belk currently serves as Vice President of Marketing for Qualcomm, Inc. In this capacity, he leads Qualcomm's corporate worldwide marketing and public relations efforts. Jeffrey currently serves on the Board of Directors for the San Diego Telecom Council.

Alan Bersin and Lisa Foster

Richard and Nancy Bloch, Rancho Santa Fe, California

Richard Bloch currently serves as a partner of CLB Partners, President of Pinon Farm in New Mexico and as Director of City National Bank in Beverly Hills. Richard is involved in real estate development in Los Angeles, Phoenix, Tucson, New York and Dallas. Richard was appointed by President Clinton to the President's Foreign Intelligence Advisory Board from 1995-1998. Richard is a long-time Democratic supporter and a close personal friend of Secretary Bill Richardson.

Nancy Bloch is a self-employed textile designer who supports various arts organizations. She is a founding member of the Institute of American Indian Art in Santa Fe, New Mexico where she and Richard received the New Mexico Governor's award for Excellence in the Arts in 1997.

Arthur and Sophie Brody, La Jolla, California

Arthur "Art" Brody currently serves as Chairman of the Board and Chief Executive Officer of BRODART, a company which manufactures library supplies and equipment (i.e. books, furniture, computers, shelving etc.) He also works as President of BDI Investments and Chairman of the Board of Tura, an eyeglass frame manufacturer. As a member of the Board of the UDSD Foundation, he assists the University in its fundraising activities.

Sophie Brody is an active community volunteer, working with the San Diego Opera and serving on four boards of the United Jewish Federation. She and Art moved to San Diego from New Jersey 18 years ago. They have been married for 55 years and have two children and five grandsons.

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Scott and Debra Burdman, San Diego, California

Scott Burdman is the Managing Partner in the law firm of Burdman & Benson and a licensed attorney in California, Nevada, Colorado and Arizona. Burdman & Benson is a plaintiff's construction defect law firm recovering over 45 million for his homeowner association clients in the past 4 years.

Debra Burdman is a homemaker raising the Burdman's three children. Most recently, Debra was a resource specialist who taught children with learning disabilities in the City of San Diego schools.

Dr. Robert Conn and Anne Hoyer, Del Mar, California

Dr. Conn is Dean of the Irwin and Joan Jacobs School of Engineering at the University of California, San Diego. He is an internationally recognized leader in the field of plasma physics and fusion energy. He has received numerous awards in his field, including the Distinguished Associated Award in 1995 from the U.S. Secretary of Energy.

Dr. Hoyer is an associate professor in the Department of Applied Mechanics and Engineering Science UCSD. Last year, Dr. Hoyer was recognized as the Jacobs' School of Engineering Teacher of the Year.

Charles and Darlyn Davenport, San Diego, California

Charles Davenport currently serves as Chairman of the Board of SeaWest, an alternative energy company he founded in 1981. Prior to establishing SeaWest, Charles was a CPA, a real estate broker and an electrical engineer. Among his many affiliations, Charles was President of the American Wind Energy Association in 1988.

Darlyn Davenport is Vice President of SeaWest and a former high school English and literature teacher. Currently a board member of Senior Community Centers and Vista Hill Foundation, Darlyn is active in many community organizations and activities. Charles and Darlyn are longtime Democratic supporters and close friends of Governor and Sharon Davis.

Assemblywoman Susan Davis, San Diego, California

Assemblywoman Davis is serving her third term representing the north central portion of the City of San Diego. Serving on the Education Committee, she has introduced legislation to reduce class size and authored a landmark bill to restructure funding for special education purposes. She has twice been honored as Legislator of the Year by the California School Boards Association. Within the State Assembly, Susan chairs the bi-partisan Women's Caucus. Assemblywoman Davis has resided in the San Diego area for over thirty years. Assemblywoman Susan Davis recently declaring herself a candidate in 2000 against Congressman Brian Bilbray for the U.S. House of Representatives.

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Cathy

THE PRESIDENT HAS SEEN

5-18-99

Debra Dveris, San Diego, California

Originally from Los Angeles, Debra Dveris has lived in San Diego for 5 years. She currently works as a legal secretary for the law firm of Brobeck, Pielegger & Harrison. While in LA, Debra assisted the Mayors Alliance for a Safer LA, which raised funds to purchase badly needed computer equipment for the City of Los Angeles Police Department. Debra has also been involved with the Young Women's Division of the Jewish Federation and the City of Hope. Debra's sister, Deni, is married to Irwin and Joan Jacobs' son, Jeffrey.

Charlie and Alberta Feurzeig, San Diego, California

Charlie Feurzeig works for Pacific View Companies as a real estate broker. He is extremely active in Jewish causes and is a member of both AIPAC, Jewish Community Center and supports Tel-Aviv University in Israel. He was recently honored for his contributions to Israel bonds where the proceeds are invested in Israel's industrial development. He had the honor of meeting President Clinton for the first time when he was running for the Democratic nomination for President and attended an event in San Diego. He has supported Clinton/Gore ever since.

Alberta Feurzeig is retired from her position in real estate with Pacific View. She currently spends her time working as a volunteer and community activist for a number of causes, including serving on the boards of the Salk Institute and the San Diego Opera. She and Charlie each have two children and have been married for 28 years.

Honorable Bob and Jane Filner, San Diego, California

Congressman Bob Filner is currently serving his fourth term in the U.S. House of Representatives, serving on the Transportation & Infrastructure and Veterans Affairs Committees. Congressman Filner is a former history professor at San Diego State University and prior to joining Congress, he was elected to several local offices including San Diego School Board, City Council and Deputy Mayor.

Jane Filner is a self employed fundraising consultant whose primary interest is to assist women and minority candidates get their start in local office. In 1993, Jane was appointed Executive Director of "Democrats 2000" which assists progressive Democrats in state and local office to get elected to higher posts. Currently, Jane serves on the Board of Directors for this group.

Stan and Pauline Foster**Murray and Elaine Galinson, La Jolla, California**

A former law professor, Murray Galinson is now the Chairman of the Board of the San Diego National Bank, a one-billion dollar bank headquartered in San Diego. Murray, a

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longtime community leader, has served as chair of the San Diego Advisory Board for Community Relations, the Citizens Review Board for Police Practices, United Jewish Federation of San Diego and the Museum of Photographic Arts. He is currently an executive Committee and Board Member of the National Jewish Democratic Council.

Elaine Galinson presently serves on the Executive Committee of the United Jewish Federation Community Foundation, the Board of Trustees of UCSD and the Board of Directors of the United Jewish Federation of San Diego. She is also the Chairwoman of the Galinson Family Foundation. Previously, Elaine was the Chief of Protocol for the City of San Diego and the Assistant to the Art Director of the Museum of Photographic Arts of San Diego. Both Murray and Elaine have assisted many national, state and local Democratic campaigns, ranging from Clinton/Gore in '92 and '96 to numerous members of the San Diego City Council.

Deni Jacobs, Rancho Santa Fe, California

Deni Jacobs serves as a volunteer for the Center for Reproduction of Endangered Species at the San Diego Zoo and is currently conducting research on Panda Bears. She is a former professional ballerina and performed with both the Missouri Valley Concert Ballet and the Boston Ballet. Deni is the daughter-in-law of Irwin and Joan Jacobs, married to their son, Jeffrey

Gary and Jerri-Ann Jacobs, Del Mar, California

Gary Jacobs is a Senior Learning Specialist with Qualcomm, Inc. where he works with school districts to develop their technology plans and enhance K-12 education. Prior to his work at Qualcomm, Gary was President of Jacobs & Associates Software Systems where he provided technology consulting services to non-profit organizations.

Jerri-Ann Jacobs is a stay at home mom for Gary and Jerri-Ann's 4 children. She is actively involved in local PTA activities and volunteers regularly at her children's schools. Recently, Jerri-Ann was a member of the Board of the Foundation to Advance Music Education.

Harlan and Debby Jacobs, La Jolla, California

Drs. Paul and Stacy Jacobs, La Jolla, California

Dr. Paul Jacobs is President of Consumer Products for Qualcomm, Inc. Prior to this position, he held various jobs within Qualcomm's engineering department where he received 14 patents in the area of wireless technology and devices.

Dr. Stacy Jacobs is an optometrist who is currently on maternity leave following the birth of Paul and Stacy's third child who is seven weeks old.

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Ben and Sherry Kelts, La Jolla, California

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Sol Lizerbaum, Rancho Santa Fe, California***Sol and Helen Price, La Jolla, California***

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Former Congressman Lynn Schenk and Hugh Friedman, La Jolla, California

Former Congressman Schenk currently serves as Chief of Staff to Governor Gray Davis. Hugh Friedman is a law professor at the UCSD's School of Law. He and Lynn reside in La Jolla while Lynn commutes to Sacramento during the work week.

Congressman Brad Sherman, Woodland Hills, California

Congressman Sherman is currently serving his second term in the United States House of Representatives. Within the House, he is a member of the Committee on Banking and Financial Services and the Committee on International Relations. Before coming to Congress, Brad was a member of the California State Board of Equalization, serving as its Chairman between 1991 and 1995. Brad is an attorney and a certified public accountant. Congressman Sherman attended the "Celebration at Sunset" in Los Angeles in February hosted by The Women's Leadership Forum and the Saxophone Club of the DNC.

Matthew and Iris Straus***Harvey White, Cardiff, California***

Harvey White is Chairman, CEO and President of Leap Wireless International, Inc., a company that holds major business positions in wireless telephone carriers both domestically and internationally. Since Leap's inception last September, the company has launched commercial nationwide PCS service in Chile and in Tijuana, Mexico which is the first city in the planned nationwide network in Mexico. Previous to his work with Leap, Harvey was a co-founder of Qualcomm, Inc. and served that company in various capacities.

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**Presidential Reception Attendees
May 16, 1999
Home of Dr. Elias Ghanem
Las Vegas, Nevada**

REVISED

*with Green checked
spec. ty to Ghanem*

B

**Mrs. Joan Anjum Mr. Rehman Anjum, Sophia Anjum, Jaleel
RN
Las Vegas, NV**

Mrs. Anjum is the mother of three and was previously an R.N. She loves to cook and read. Most important she is the official driver for all activities that her children do. Rehman, Sophia and Jaleel are students at the Meadows School and enjoys all sports.

**Mr. Glen Arnodo and Mrs. Amie Williams
Political Director
Culinary Workers Union
Las Vegas Nevada**

Mr. Arnodo is Political Director of the Culinary Workers Union in Las Vegas. He is married to Amie Williams. Ms. Williams is a documentary filmmaker.

**Mr. James Arnold (Jim) and Mrs. Audrey Arnold
Secretary/Treasurer and CEO
Culinary Workers Union
Las Vegas, NV**

Mr. Arnold is the Secretary/Treasurer and CEO of the Culinary Workers Union in Las Vegas. He is married to Audrey Arnold who is Director of the United Labor Agency in Las Vegas.

**Mr. Jason Awad and Shereen Awad
Attorney
Jason A. Awad & Associates
Las Vegas, NV**

Mr. Awad has built a successful law practice as a trial attorney and sole practitioner, and currently heads a law firm with a staff of fifteen. The Legal organizations to which he belongs include the American Bar Association, The American Trial Lawyers Association, Nevada Trial Lawyers Association, and the Nevada State Bar Association. In addition to his legal career, Mr. Awad is a successful businessman, owning real estate development companies in Clark County, Nevada. Mrs. Awad will be attending with her husband.

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Ms. Amy Ayoub
Public Affairs
Las Vegas, NV

Ms. Ayoub owns a community and public affairs business and was a fundraiser for Clark County Commissioner Dario Herrera and Senator Harry Reid.

The Honorable Shelley Berkley
Las Vegas, NV

Shelley Berkley is the representative for Las Vegas. She is a freshman member. Prior to her election to congress she one of the highest ranking women casino executives. She is a mother two and was just married in March.

Jim Bilbray
Kummer Kelmper Bonner and Renshaw
Las Vegas, NV

Jim Bilbray is the former Congressman from Las Vegas. He is the DNC's National Committeeman from Nevada. His daughter Erin is the lead DNC staff person on this event.

Mr. Nick Behnan and Mrs. Becky Behnan
Real Estate Developer
Las Vegas, NV

Mr. Nick Behnan is a Real Estate Investor that has resided in Las Vegas since 1960. Mrs. Becky Binion Behnan is owner of the Horseshoe Casino and a member of the Binion Family, a founding family of gaming. The Behnans are active in numerous community Endeavors, among these The Arthritis Foundation.

Senator Richard and Bonnie Bryan
Las Vegas, NV

Mrs. Hatty Canty
President
Culinary Workers Union
Las Vegas, NV

Mrs. Canty is the President of the Culinary Workers Union in Las Vegas. She is the former DNC National Committee women for the state of Nevada.

Dr. Dipak Desai and Dr. Kusum Desai (and Rushi Shah)
Physician
Las Vegas, NV

Dr. Dipak Desai is a renowned physician specializing in Gastroenterology. Dr. Desai earned his medical degree at Gujarat University, India. Dr. Desai currently serves on the Nevada State Board of Medical Examiners. In addition, Dr. Desai is Professor of Medicine, Chief of Medicine, University of Nevada School of Medicine and also serves

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as Chief of Gastroenterology for University Medical Center, Valley Hospital Medical Center, and Lake Mead Hospital Medical Center. Dr. Desai will be accompanied by his wife, who is also a physician, Dr. Kusum Desai. Dr. Desai is also accompanied by his nephew Rushi Shah who has recently been diagnosed with cancer.

Mr. Jayana Dils
Administrator
Vencor Hospital
Las Vegas, NV

Guest of Dr. James Nave. Ms. Jayana Dils is an Administrator with Vencor Hospital in Las Vegas. Ms. Dils is the guest of Dr. James Nave.

Mrs. Sandra Donnell
Teacher
Las Vegas, NV

Mrs. Sandra Donnell is the teacher of the Crystal Ann and EliasII Ghanem at the Meadows School.

Ron Dozoretz
Washington, DC

Ron Dozoretz is the husband of Beth Dozoretz who is the DNC's National Finance Chair.

Walter and Martha Elliott
Bartender
Las Vegas, NV

Walter is the Secretary/Treasurer of the local Bartenders Union. His wife is a library aid at a local elementary school. Both of the Elliotts have been involved with Democratic grass roots activities.

Ms. Elizabeth Ghanem
Law Clerk
Judge Mahan
Las Vegas, NV

Ms. Elizabeth Ghanem is the niece of event host Dr. Elias Ghanem. Ms. Ghanem attended San Diego School of Law and graduated with a Juris Doctorate in 1998. Ms. Ghanem is currently Law Clerk to The Honorable James Mahan, Eighth Judicial District Court, District of Nevada and is the mother of a 2 year old daughter.

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P 005

Dr. Elias Ghanem and Jody Ann Ghanem
Physician
Las Vegas, NV

Dr. Elias Ghanem is known as personal physician to Elvis Presley. Dr. Ghanem has been physician to numerous performing stars during his many years in Las Vegas. Dr. Ghanem has been a strong supporter of President Clinton and has hosted the President and U.S. Senator Harry Reid. Mrs. Jody Ghanem has been married to Dr. Ghanem for sixteen years and was introduced to him by Liberace. The Ghanems have two children. Jody Ghanem was very close to Virginia Kelly.

Mr. Nasser Ghanem
Private Investor
Las Vegas, NV

Mr. Nasser Ghanem is the brother of Dr. Elias Ghanem and is a private investor.

Ms. Christine Ghanem
Student
Las Vegas, NV

Ms. Christine Ghanem is the daughter of Nasser Ghanem and the niece of Dr. Elias Ghanem. Ms. Christine Ghanem is a college student studying family counseling and works with abused and neglected children at Child Haven.

Farid William Ghanem
Student
Las Vegas, NV

Mr. Farid Ghanem is the elder son of Dr. Elias Ghanem.

Dr. John and Christine Glaspy
Northridge, CA

Dr. Glaspy is an associate professor of medicine at UCLA. He is Dr. Ghanem's physician.

Mr. Joel Goot
Vice President
Merrill Lynch
Las Vegas, NV

Mr. Goot is the Vice President of Merrill Lynch in Las Vegas. He is a board member of the Nevada School of the Arts. He is also a member of the Rotary Club.

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Barbara Greenspun
Homemaker
Las Vegas, NV

Barbara Greenspun is the mother of Brian Greenspun.

Mr. William Dean Harrold and Ms. April Harrold
Chief Operating Officer
Las Vegas Hilton
Las Vegas, NV

Mr. Dean Harrold is President and Chief Operating Officer for the Las Vegas Hilton Hotel. Mr. Harrold has a long and impressive career in gaming and is an avid sportsman especially interested in football, basketball and soccer. Ms. April Harrold is the Assistant Director of Slot Marketing at Bally's Hotel.

aug 18 1999
The Honorable Dario Herrera and Emily Herrera
County Commissioner
Clark County
Las Vegas, NV

Mr. Dario Herrera is the newly elected Clark County Commissioner and former State Assemblyman. Commissioner Herrera is 25 years old and worked on Governor Miller's 1994 Re election Campaign, was an organizer for SEIU and has recently become a partner in a public relations firm. Commissioner Herrera will be accompanied will accompanied by his new wife Emily who is a Director of Development for Realty Management Company.

Mr. C. Stanley Hunterton and Mr. Gabriel Sargent Hunterton
Attorney
Hunterton & Associates
Las Vegas, NV

Mr. Stanley Hunterton is a prominent attorney specializing in large scale commercial litigation and criminal litigation. Mr. Hunterton is President and Managing Partner for Hunterton & Associates. Mr. Hunterton served as Deputy Chief Counsel to the President's Commission on Organized Crime in Washington and was named the best white collar crime lawyer in the state by Nevada Business Journal. Gabriel Sargent Hunterton is the son of Stan Hunterton. Gabriel attended Yale University and played basketball for the University. The Treasure Island Hotel currently employs Gabriel in casino marketing.

✓
Mayor Jan Jones
Las Vegas, NV

Jan Jones is the Mayor of Las Vegas. She has been an loyal Democrat and supporter of the Clinton Administration. Ms. Jones term end this June and she has not yet announced her future political goals.

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George Kelesis
Attorney
Las Vegas, NV

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Mr. George Kelesis is a local attorney who is currently representing Nevada Beverage.

Ms. Jeri Kovacs Winter
Judicial Executive Assistant
Judge Mahan
Las Vegas, NV

Ms. Jeri Winter is presently the Judicial Assistant to the Honorable James Mahan, Eighth Judicial District Court, District of Nevada. Ms. Winter was elected to the DNC in 1980 during the term of Chairman Charles Manatt. Ms. Winter served with many of the Arkansas Delegation and retains these friendships.

Rich Little
Las Vegas, NV

Rich Little is a comedian who is a favorite on the Las Vegas Strip. He is a close friend of the Ghanem family.

Mr. Yohan Lowie
Contractor
Executive Home Builders
Las Vegas, NV

Mr. Yohan Lowie was born and raised in Israel and has resided in the United States 12 years. Mr. Lowie is in partnership with Mrs. Vickie DeHart and also built the home of Dr. Ghanem. Mr. Lowie specializes in the development of custom and tract homes. Mr. Lowie is married and the father of two sons.

Honorable James C. Mahan and Mrs. Eileen Mahan
Judge
Las Vegas, NV

Newly elected Governor recently appointed Honorable James Mahan to the bench Kenny Guinn. Judge Mahan had been in private practice many years in Las Vegas and specialized in commercial and business law. Judge Mahan's father was born in Arkansas and family members still reside in Arkansas. Judge Mahan has served on the board of directors for Habitat for Humanity and was legal counsel until his appointment to the bench. Mrs. Eileen Mahan is the wife of Judge Mahan and mother of their son James Jr. The Mahans have been married 31 years.

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Art Marshall, Jessica Marshall, Alexis Marshall and Dana Marshall

Art Marshall is local Businessman. He is the former President of First Nevada Bank. He currently serves as the Vice-Chair of the Nevada Gaming Commission. Mr. Marshall is accompanied by his grandchildren, Jessica, Alexis and Dana.

**Honorable Robert Miller, Mrs. Sandra Miller and Megan Miller
Attorney
Las Vegas, NV**

The Honorable Bob Miller is former governor of the state of Nevada and is currently in private practice with Jones Vargas. Mr. Bob Miller has long reaching ties to President Clinton and served with him while President Clinton was Governor of Arkansas, as well as being a primary presidential supporter in 1991. Mr. Miller was highly supportive of education during his administration. Mrs. Sandy Miller is the wife of Bob Miller and mother to their three children. During her tenure as First Lady of Nevada she championed pre natal care, child care, education, and cancer detection and treatment. Megan Miller is there twelve year old daughter.

**Dr. James Nave
Veterinarian
Las Vegas, NV**

Dr. James Nave is a local veterinarian in private practice. Dr. Nave is also a member and past chairman of the Nevada Athletic Commission and was named Boxing Commissioner of the Year in 1990, 92, and 93.

Dr Anthony and Diane Pollard

Dr. Pollard is a local physician his wife Diane is a homemaker.

**Elena Presilla
21 Dealer
Las Vegas Hilton
Las Vegas, NV**

Ms. Elena Presilla is the companion of Mr. Nasser Ghanem, Dr. Ghanem's brother. She is a 21 dealer at the Las Vegas Hilton.

Gary and Carol Primm

Gary Primm now retired was the former owner of Primadonna resorts, which included New York New York hotel and Primm Golf course.

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Mr. Rory Reid and Ms. Cynthia Reid
Nevada Democratic Party Chair
Las Vegas, NV

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Mr. Rory Reid is the son of U.S. Senator Harry Reid and is a local attorney. He was also just elected as the Nevada Democratic Party Chair on Saturday. Mr. Reid is currently legal counsel to the Lady Luck Hotel and Casino. Mr. Reid will be accompanied by his wife Cynthia who is a homemaker.

Mr. Sig Rogich and Mrs. Margo Rogich
President
Rogich Communications
Las Vegas, NV

Mr. Sig Rogich is the owner of Rogich Communications Group. Mr. Rogich has a distinguished political career. Mr. Rogich served as director of President Ronald Reagan's Tuesday Team and went on to serve as assistant to President George Bush in charge of public events. Mr. Rogich served as Ambassador to Iceland. Mrs. Margo Rogich is a financial advisor and stock broker.

Ms. Dawn Marie Russi
Assistant
Dr. Ghanem
Las Vegas, NV

Ms. Dawn Russi is personal assistant to Dr. Elias Ghanem and has served in this capacity for 21 years. Ms. Russi has been involved in numerous presidential events in the Las Vegas community.

Mr. Larry Ruvo and Mrs. Camille Ruvo
Director
Southern Nevada Wine and Spirit
Las Vegas, NV

Mr. Ruvo is the Director of the Southern Nevada Wine and Spirit. The Company supplies beverages to most of the hotels in Las Vegas. Mrs. Camille Ruvo will be accompanying her husband.

Mr. Frank Schreck and Mr. Derek Schreck
Attorney
Morris Schreck
Las Vegas, NV

Mr. Frank Schreck is a prominent gaming attorney and longtime Democrat. Mr. Schreck is partner in the Law firm of Morris Schreck and is past president of the International Association of Gaming Attorneys (IAGA). Mr. Schreck is a recent widower, having lost his wife Bonnie to cancer 4 weeks ago. Derek Schreck is the 15 year old son of Frank and the late Bonnie Schreck. Derek is a freshman at The Meadows School. Derek is highly artistic, a gifted musician and poet; he also plays football.

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Mr. Michael Singh
CEO and Chairman
Display Ad.
Las Vegas, NV

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Mr. Singh is the Chairman and CEO of Display Ad. Display Ad is the world's largest manufacturer of L.E.D. large screen video displays. He is also on the board of Classic Confectioneries and KNPR, a Nevada public radio corporation. Mr. Singh has been actively involved in Thoroughbred horse racing for over 20 years. He has been fortunate enough to race in two breeder's cups.

Mr. Mike Sloan and Mrs. Mary Louise Sloan
Attorney
Las Vegas, NV

Mr. Mike Sloan is a local attorney who specializes in gaming and lobbying issues. Mr. Sloan is currently legal counsel to Circus Circus Enterprises. Mr. Sloan will be accompanied by his wife Mary Louise, a homemaker and their son Andrew.

Mr. Christian Steuben and Mrs. Karen Steuben
Attorney
Sattleriver, NJ

Mr. Steuben is an attorney in private practice in Sattleriver, NJ. He is lifelong friends with the Ghanem family. He will be attending the event with his wife Karen Steuben.

Mr. Paul Stewart and Mrs. April Stewart
Physician
Las Vegas, NV

Dr. Paul Stewart is a prominent local Pulmonologist specializing in respiratory and thoracic ailments. Dr. Stewart will be accompanied by his wife April a former Registered Nurse and now a homemaker.

Mr. Donald Taylor and Mrs. Bobbett Bond
Staff Director
Culinary Workers Union
Las Vegas, NV

Mr. Taylor is the Staff Director for the Culinary Workers Union in Las Vegas and an international Vice President of HEREIU. Mrs. Bond is the communications coordinator for the Culinary Workers Union Health and Welfare Fund. Their daughter Chenault will be joining them on this occasion.

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Dr. Dost Wattoo
Physician
Las Vegas, NV

Dr. Wattoo was born in Pakistan. He is a physician specializing in internal medicine and cardiology. He is a member of the American College of Cardiology, American Medical Association, Nevada State Medical Association and American Society of Internal Medicine.

Ms. Teresa Williams (Tess)
Secretary/Treasure
Williams Family Foundation
Las Vegas, NV

Ms. Tess Williams is the daughter-in-law of Ms. Claudine Williams, a prominent local gamer and owner of Harrah's Hotel. Ms. Williams is starting a non profit foundation that would assist displaced and lower income women entering the work force by providing professional attire and grooming.

Do ones checked
of tips to
Greenspun

CLAUDINE
WILLIAMS

BRUCE
LINDSEY

MARY ALICE
NIELSON
ELIAS
GRANEM
JODY
CITANEN
JOE
ANDREW
ROBERT
GREEN
MYRA
GREENSPAN

THERESA
WILLIAMS
JOLE
MACE
KAREN
MACE-GOLDSMITH
RUSSELL
GOLDSMITH
MAYNOR
PHILLIP
PAMELA
BLACKFIELD

BRIAN
GREENSPAN
BARBARA
GREENSPAN
ARNOLD
SMITH
RACHEL
SMITH
RON
DOZORETZ
ANNETTE
WHITEMORE

JILL
FERRITA
JEFF
GALE
JANIE
GALE
RATUS
DAVID
EASTERLY
JUDY
EASTERLY
BETH
DOZORETZ
GEORGE
HARBOE



SCOTT
NIELSON

HARVEY
WHITEMORE

GREENSPAN RESIDENCE

5/16/99

TEL: 202 867 8000
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99 MAY 14 PM 5:25

**Presidential Dinner Attendees
May 16, 1999
Home of Myra and Brian Greenspun
Las Vegas, Nevada**

**THE PRESIDENT HAS SEEN
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**Mrs. Pamela Esther Blackfield
Interior Design
Las Vegas, NV**

Mrs. Pamela Blackfield grew up in Hawaii and attended the University of Arizona. She received a Masters Degree in Education from USC. Mrs. Blackfield went on to Graduate from the Odis College of Design. Mrs. Blackfield is also on the board of Ceder Sinai Hospital. Mrs. Blackfield is a close friend of Myra Greenspun and assisted in the décor and floral arrangements for this event.

**David and Judy Easterly
CEO & President
Cox Enterprises
Atlanta, GA**

David Easterly is the President and CEO of Cox Enterprises. He and his wife Judy have flown into Las Vegas from Atlanta to attend this dinner.

**Mr. Jeff Gale and Mrs. Jane Gale
Entrepreneur
Las Vegas, NV**

Mr. Gale is an entrepreneur in the Las Vegas community. He is the brother-in-law of Brian Greenspun. He was the photographer at the last event that Brian hosted in his home. Mrs. Gale is the sister of Brian Greenspun. She is a columnist with the Las Vegas Sun. She is a strong animal rights activist and her home has become a refuge for abandoned animals.

**Dr. Elias Ghanem and Mrs. Jody Ghanem
Physician
Las Vegas, NV**

Dr. Ghanem has been very active in politics in Nevada. He was Chairman of the Nevada State Athletic Commission from 1988 to 1994. He was honored as "Man of the Year" by the National Jewish Hospital of Denver, Colorado. Mrs. Ghanem worked in New York with the Radio City Music Hall Rockettes for seven years. She moved to Las Vegas to work with the Liberace Show. They have been married for sixteen years and have two

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children, Elias II and Crystal Ann. They are hosting the fundraising reception prior to this dinner. G

Russell Goldsmith
CEO
City National Bank
Los Angeles, CA

Russell Goldsmith serves as chief executive officer of City National Corp and City National Bank, the largest independent bank headquartered in Southern California. He is also chairman of the Bank and vice chairman of the Corporation, and he has been a Director of City National for 20 years. From 1986 until its sale in 1994, Mr. Goldsmith was chairman of the board and chief executive officer of publicly held Republic Pictures Corporation, a leading global independent entertainment production and distribution company. He serves on the Los Angeles Branch Board of the Federal Reserve Bank of San Francisco, the Board of Directors for Los Angeles Public Library Foundation and the Board of Governors of Cedars Sinai Medical Center

Karen Mack Goldsmith
Producer and Owner
Goldsmith Entertainment Company
Los Angeles, CA

Karen Mack produced the Golden Globe, Christopher, and Emmy Award winning "One Against the Wind", a Hallmark Hall of Fame television special. In addition to winning the Golden Globe Award for Best Motion Picture for Television, the film also won Best Actress for Ms. Davis. A graduate of UCLA and UCLA School of Law, Ms. Mack began her career at Lorimar Productions where she had an exclusive production deal for ten years. She continued her career at Republic Pictures where she produced many movies, specials and pilots.

Mr. Robert Green
Investor
Amarillo, TX

Mr. Green was born and raised in Texas. He spends his time investing in the stock market. He will be attending the dinner with his wife Ginger. They have two children Geneva and Gabrielle.

Barbara Greenspun
Las Vegas, Nevada

Barbara Greenspun is the mother of Brian Greenspun and Jane Gale. She very involved in local charities and has been a longtime supporter of the Arts.

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Mr. Brian Greenspun and Myra Greenspun
President
Greenspun, Inc
Las Vegas, Nevada

Mr. and Mrs. Greenspun are the host of the March 25 dinner. Mr. Greenspun is the President and Editor of the Las Vegas SUN and the President of Greenspun, Inc. The Greenspuns have been active in numerous civic and charitable organization such as The Boy Scouts of America, Big Brothers and Big Sisters, The National Conference of Christians and Jews, and State of Israel Bonds. They are sponsors of the Las Vegas SUN Youth Forum, The Las Vegas SUN Summer Camp Fund, and chairman of the Georgetown University Alumni Program for Nevada. Mr. Greenspun was appointed by President Clinton to the White House Conference on Small Business Commission in 1993. Mr. Greenspun is thinking about a run in 2000 for the open seat in Nevada. Mrs. Greenspun is a travel consultant with Prestige Travel. Mr. and Mrs. Greenspun have been married for 26 years and have one daughter, Amy.

Mrs. Joyce Mack
Las Vegas, NV

Mrs. Mack came to Las Vegas with her husband and children in 1949. She had the rare pleasure of seeing a town grow from very few to a bustling metropolis. Mrs. Mack is the past President of the Nevada Institute for Contemporary Art. She is a member of American Friends of the Hebrew University, Planned Parenthood, B'nai B'rith, United Jewish Appeal, and Girl Scouts.

George Malouf
President
Fiesta Resort

Mr. Malouf is the President of Fiesta Resort in Las Vegas. He is also the owner of the Sacramento Kings, which are currently in the playoffs. George is an active supporter of Democratic Politics. His brother Phillip Malouf ran for Congress in New Mexico

Mr. Scott Nielson and Mrs. Mary Alice Nielson
Executive Vice President
Station Casinos
Las Vegas, NV

Mr. Scott Nielson was appointed Executive Vice President of Station Casinos in 1994. Mr. Nielson is an attorney by trade and previously practised law in Nevada. He specializes in gaming law, zoning and planning. Mr. Nielson is on the board of directors of the Nevada Resort Association. Mrs. Mary Alice Nielson is a graduate of Notre Dame and is currently the Vice President of New Business Development for Cox Communications of Las Vegas. Mrs. Nielson has worked in communications for over 14 years. They are the parents of 3 young children.

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Phillip Craig Peckman
Chief Operating Officer
The Greenspun Corporation
Las Vegas, NV

Phillip Peckman joined the Greenspuns in 1990 as Chief Operating Officer of the Greenspun Corporation. Additionally, he is currently the President of American Nevada Corporation. Mr. Peckman oversees the Greenspun Family's interests in various operating companies and ventures, including Cox Communications, Hospitality Network, American Nevada Corporation, ShowBiz Weekly Magazine, Nextlink Phone Company, and the Las Vegas Sun. Prior to joining the Greenspun Corporation Mr. Peckman practiced law and was Partner in Charge of the Las Vegas office of McGladrey & Pullen, a national accounting firm.

Harvey Whittemore
Managing Partner
Lionel, Sawyer & Collins
Reno, NV

Harvey Whittemore is the Reno Managing Partner of Lionel, Sawyer & Collins, Nevada's largest law firm, and is a member of the firm's Administrative and Gaming Law Department. ~~He served as the Nevada chairman of the Clinton-Gore committee in 1992.~~ He is owner and developer of the Wingfield Springs development in Sparks, Nevada, which is the largest master-planned golf community in northern Nevada. Mr. Whittemore was appointed to the White House Conference on Travel and Tourism where he served on the Product Development Committee.

Annette Whittemore
Owner
Wingfield Springs
Reno, NV

Annette Whittemore graduated from the University of Nevada with distinction in 1974 with an emphasis on special education and learning disabilities. She and her husband, Harvey, are owners and developers of the Wingfield Springs development. Annette is an active and committed leader of the Reno Chronic Fatigue and Immune Dysfunction Syndrome and Crohn's disease organization. She is an ardent supporter of the Nevada Women's Fund and the University of Nevada. Annette and Harvey have five children all of who share her interest in politics, each having attended the 1992 Democratic Convention and the Inauguration of President Clinton and Vice President Gore in

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January of 1993.

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Claudine Williams
Chairman of the Board
Harrah's
Las Vegas, NV

Claudine Williams is Chairman of the Board of American Bancorp of Nevada, American Bank of Commerce, and Chairman of the Board of Harrah's Las Vegas. On the national level, in April 1990 Ms. Williams was appointed a member of the Travel and Tourism Industry Advisory Council, which advises the Senate Commerce Committee on matters relating to tourism. In December 1992, Ms. Williams represented Nevada at President Clinton's economic conference in Little Rock, Arkansas. She is the first woman inducted into the Gaming Hall of Fame. She is the mother of Michael S. Williams and the proud grandmother of two grandsons. Ms. Williams is known as the Mother of Gaming.

DNC Staff

Joe Andrew, National Chairman, DNC
Beth Dozoretz, National Finance Chair, DNC
Erin Bilbray, Democratic Business Council Director
Erica Rose, Chief of Staff

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Majority 2000 Los Angeles Dinner
POTUS Table
The Greystone Mansion, Beverly Hills, CA
May 15, 1999

~~Barry Diller and guest~~
~~USA Networks~~

David Geffen
Principle - DreamWorks SKG
Universal City, CA

Barry Gordy
West Grand Media, Inc
Los Angeles, CA

Christie Burton
Los Angeles, CA
Ms. Burton is the guest of Barry Gordy.

Norm Pattiz
President - Westwood One Radio Network

Mary Pattiz
Mary is the wife of Norm Pattiz.

Lew Wasserman
Chairman Emeritus - Universal Studios
Beverly Hills, CA

Casey Wasserman
Casey is the guest of his grandfather, Lew Wasserman.

Janet Burkle and guest.

Steven Spielberg
Principle DreamWorks SKG; Director/Producer
Universal City, CA

Kate Capshaw
Actress
Ms. Capshaw is the wife of Steven Spielberg.

+ Katzberg - Jeffrey & Marilyn

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5-18-99

**Majority 2000 Los Angeles Dinner
POTUS Table
The Greystone Mansion, Beverly Hills, CA
May 15, 1999**

Barry Diller and guest
CEO-USA Networks
Beverly Hills, CA

Mr. Diller is the CEO of USA Networks.

David Geffen
Principle - DreamWorks SKG
Universal City, CA

Mr. Geffen is a principle partner at DreamWorks SKG. He is one of the hosts this evening.

Barry Gordy
President - West Grand Media, Inc
Los Angeles, CA

Mr. Gordy is in the music industry. He is a chair of tonight's dinner.

Christie Burton
Los Angeles, CA

Ms. Burton is the guest of Barry Gordy.

Norm Pattiz
President - Westwood One Radio Network

Mr. Pattiz is the President of Westwood One Radio Network.. Westwood One is a combination of syndicated talk shows and independently owned radio stations.

Mary Pattiz

Mary is the wife of Norm Pattiz.

Lew Wasserman
Chairman Emeritus - Universal Studios
Beverly Hills, CA

Mr. Wasserman is a long time Democratic supporter.

Casey Wasserman
Beverly Hills, CA

Casey is the guest of his grandfather, Lew Wasserman.

Carrie Burkle *Carrie Burkle*
Carrie is the daughter of Ron Burkle

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Jeff Bohbot

President

Jeff Hamilton Industries

Los Angeles, CA

Mr. Bohbot is the President of Jeff Hamilton Industries.

Alison Brainard

Director of Sales and Marketing - L'Ermitage

Ms. Brainard is a representative of L'Ermitage, the hotel that provided accommodations free of charge for the Andrea Bocelli entourage.

Linda Brown

Ms. Brown is the guest of Paul Goldenberg

Carrie Burkle

Carrie is the daughter of Ron Burkle

Janet Burkle

Claremont, CA

Janet is the wife of Ron Burkle, who is a chair of the dinner this evening.

Ed Burns

Los Angeles, CA

Actor

Mr. Burns is an actor. He starred in "Saving Private Ryan."

Christie Burton

Los Angeles, CA

Ms. Burton is the guest of Berry Gordy.

Kate Capshaw

Actress

Sherman Oaks, CA

Ms. Capshaw is an actress, and the wife of Steven Spielberg. Her new movie "Love Letter" opens next week.

Steve Clooback

President/CEO

Polo Resorts, Inc.

Las Vegas, NV

Steve is the CIO of Polo Resorts in Las Vegas, and is an investor in Starwood Resorts. He has been active in Nevada politics for many years.

Chantal Clooback

Las Vegas, NV

Chantal is the wife of Steve Clooback.

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~~Julie Cypher~~

Los Angeles, Ca

Ms. Cypher is the guest of Melissa Etheridge.

~~Barbara Davis~~

Los Angeles, Ca

Barbara is the wife of Marvin Davis.

~~Marvin Davis~~

President - Davis Companies

Los Angeles, CA

Mr. Davis is the President of Davis Companies, one of the top independent oil producers in the country. His companies also include gaming and entertainment industries.

~~Governor Gray Davis~~

Sacramento, CA

Governor Davis is the Democratic governor of California.

~~Sharon Davis~~

Sacramento, CA

Sharon is the First Lady of California.

~~Barry Diller~~

CEO - USA Networks

Beverly Hills, CA

Mr. Diller is the CEO of USA Networks.

~~Anne Douglas~~

Beverly Hills, Ca

Anne is the wife of Kirk Douglas.

~~Kirk Douglas~~

Actor

Beverly Hills, CA

Mr. Douglas is an established screen actor.

~~Beth Dozoretz~~

DNC Finance Chair

Norfolk, VA

Beth is the current Finance Chair of the Democratic National Committee.

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Ron Dozoretz
First Hospital Corp
Norfolk, VA

Mr. Dozoretz is the husband of Beth Dozoretz, and a supporter of the Administration.

Patricia Duff
New York, NY

Patricia is the guest of Senator Torricelli.

John Emerson
Senior Vice President
The Capital Guardian Trust Company
Los Angeles, CA

Mr. Emerson is the Senior Vice President of The Capital Guardian Trust Company. He formerly worked at the White House.

Melissa Etheridge *Melissa*
Musician
Los Angeles, CA

Ms. Etheridge is a popular rock musician.

David Geffen
Principle
DreamWorks SKG
Los Angeles, CA

Mr. Geffen is hosting the event this weekend. He is a principle partner in DreamWorks SKG.

Whoopi Goldberg
Actor

Ms. Goldberg is an actress/comedian whose current project is the new Hollywood Squares television show.

Paul Goldenberg
President/Owner
Pauls TV and Video
La Habla, CA

Barry Gordy
West Grand Media, Inc
Los Angeles, CA

Mr. Gordy is in the music industry. He is a chair of tonight's dinner.

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Wendy Greuel
Executive
DreamWorks SKG
Universal City, CA

Ms. Greuel is a Corporate Affairs Executive at DreamWorks SKG. She helped organize the event.

Susan Harris
Partner
Witt/Thomas/Harris
Los Angeles, CA

Ms. Harris is a television series producer. She is a partner with Tony Thomas and Paul Junger Witt.

Goldie Hawn + (Curt Hanes)
Actress
Los Angeles, CA

Ms. Hawn starred in the recently released film "The Out of Towners" with Steve Martin.

Henry Hines
Chatsworth, CA

Mr. Hines is the guest of Karen Randall.

Stanley Hirsh
Studio City, CA

Mr. Hirsh is a long time Democratic supporter.

Anita Hirsh
Studio City, CA

Anita is the wife of Stan Hirsh.

Cindy Horn
Environmental Activist
Bel Air, CA

Cindy is the spouse of Alan Horn. She is involved in environmental causes, and is active in raising money for Vice President Gore.

Alan Horn
CEO/Chairman
Castle Rock Entertainment
Bel Air, CA

Alan is the CEO of Castle Rock Entertainment.

Linda Johansen

Ms. Johansen is the guest of Tony Thomas.

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Mark Karagianis

Mr. Karagianis is the guest of Ann O'Connor.

Jeffrey Katzenberg

Principle

DreamWorks SKG

Universal City, CA

Mr. Katzenberg is one of the hosts this evening. He is a principle partner in DreamWorks SKG.

Marilyn Katzenberg

Los Angeles, CA

Marilyn is the wife of Jeffrey Katzenberg.

Diane Keaton

Actress

Ms. Keaton recently starred in the film "The Other Sister."

Lisa Kudrow

Actress

Ms. Kudrow stars in the hit television series "Friends." She also has a promising movie career.

Thomas Levyn

Mayor

Beverly Hills, CA

Mr. Levyn is a prominent lawyer, and the mayor of Beverly Hills. The Greystone Manor is owned by the city of Beverly Hills.

Richard Lovett

President - Creative Artists Agency

Beverly Hills, CA

Mr. Lovett is the head of Creative Artists Agency, a talent agency.

Hermine Mahmoudzian

Assistant Director, Western Region - Armenian Assembly

Redondo Beach, CA

Ms. Mahmoudzian is the guest of Congressman Patrick Kennedy.

Adrienne Maloof

Los Angeles, CA

Adrienne is the daughter of Colleen Maloof.

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Colleen Maloof
Cook Distributing
Albuquerque, NM

Member of the Maloof family, based in Albuquerque, NM.

Phil Maloof
Albuquerque, NM

The Maloof family is part owner of the Sacramento Kings basketball team. Other holdings include beer and car distributorships.

Benjamin Manning
Student, Whittier College
Cohasset, MA

Benjamin is the son of Jack Manning.

Jack Manning
President/CEO - Boston Capital Corp
Boston, MA

Jack is the CEO of Boston Capital Corp, a development company. He was a chair of the Majority 2000 dinner in Boston, but was unable to attend.

Barbara Marshall
Burbank, CA

Barbara is the spouse of Garry Marshall.

Garry Marshall
Director - Henderson Production Company, Inc
Burbank, CA

Mr. Marshall is a Director at the Henderson Production Company.

WJCH
Kimberly Marteau
Los Angeles, CA

Ms. Marteau is the wife of John Emerson.

S.R. Naderkhani
General Manager - L'Ermitage

Mr. Naderkhani is the General Manager of L'Ermitage, the hotel that provided accommodations free of charge for Andrea Bocelli's entourage.

Ann O'Connor
Vice President of Government Affairs - Universal Studios, Inc
Ms. O'Connor is a Government Affairs executive at Universal Studios.

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Allison Okyle
Beverly Hills, CA

Ms. Okyle is a member of the Beverly Hills school board. She is the guest of Mayor Thomas Levyn.

Mary Pattiz

Mary is the wife of Norm Pattiz.

Norm Pattiz

Chairman - Westwood One Radio Network

Mr. Pattiz is the Chairman of Westwood One Radio Network. Westwood One is a combination of syndicated talk shows and independently owned radio stations.

Jennifer Perry

Executive Director

Children's Action Network

Ms. Perry is the Executive Director of the Children's Action Network, a non-profit organization.

Dennis Quaid *+ Meg Ryan*

Actor

Karen Randall

Senior Vice President/General Council

Universal Studios, Inc

Ms. Randall is the Senior Vice President at Universal Studios.

Rob Reiner

Director/Producer

Castle Rock Entertainment

Los Angeles, CA

Mr. Reiner is a producer at Castle Rock Entertainment. He is a long-time Democratic supporter.

Michele Reiner

Michele is the wife of Rob Reiner.

Victor Resnick

Resnick Capital Management LLC

Kurt Russell

Actor

Meg Ryan

Actor

Ms. Ryan recently starred in the film "You've Got Mail."

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Haim Saban

President/CEO

Saban Entertainment

Beverly Hills, CA

Cheryl Saban

Beverly Hills, CA

Cheryl is the wife of Haim Saban.

Bill Savoy

Adam Schiff

Mr. Schiff is a California State Senator, and is running for Congress against Congressman Jim Rogan.

Eve Schiff

Eve is the wife of Adam Schiff.

Lorraine Sheinberg

Lorraine is the wife of Sid Sheinberg.

Sid Sheinberg

Chairman

The Bubble Factory

Mr. Sheinberg is the chairman of the Bubble Factory.

Martin Short

Actor/Comedian

Nancy Short

Nancy is the wife of Martin Short.

Joyce Sisisky

Graduate Student, USC

Los Angeles, CA

Ms. Sisisky is the guest of Michael Waxman and Congressman Henry Waxman.

Arnold Simon

Aircraft Arrangements

Saddle River, NJ

Christine Spagnoli

Santa Monica, CA

Ms. Spagnoli is the guest of Bruce Broillet, who could not attend.

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THE PRESIDENT HAS SEEN

5-18-99

✓ **Andy Spahn**

Executive

DreamWorks SKG

Mr. Spahn is an Executive of Corporate and Government Affairs at DreamWorks SKG. He helped put this evening together.

✓ **Steven Spielberg**

Principle/Director/Producer

DreamWorks SKG

Universal City, CA

Mr. Spielberg is a successful Director and Producer, and a principle partner at DreamWorks SKG. He is one of the hosts this evening.

✓ **Michel Stern** *Handwritten signature*

Mr. Stern is the husband of Lisa Kudrow.

✓ **Ari Swiller**

Vice President-Government Affairs

Yucaipa Company

Mr. Swiller is a government affairs executive, and works for Ron Burkle.

Martha Swiller

Martha is the wife of Ari Swiller.

Tony Thomas

Television Producer

Witt/Thomas/Harris Productions

Mr. Thomas is a partner, along with Susan Harris and Paul Witt, of a television production company.

Casey Wasserman

Casey is the grandson of Lew Wasserman.

Lew Wasserman

Chairman Emeritus

Universal Studios

Mr. Wasserman has been a long time Democratic supporter.

Michael Waxman

Falcon Cable

Los Angeles, CA

Michael is the son of Congressman Henry Waxman.

✓ **Amy Weiner** *Handwritten signature*

West Los Angeles, CA

Ms. Weiner is the daughter of Ruth Weisbach.

PHOTOCOPY
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THE PRESIDENT HAS SEEN

5-18-99

Mark Weiner
Financial Innovations, Inc
East Greenwich, RI

Mr. Weiner is the Finance Chair of the DCCC.

Ruth Weisbach
Chicago, IL

Ruth is the wife of Lew Weisbach.

Gary Winnick
President and CEO
Pacific Capital Group

Mr. Winnick is the President and CEO of Pacific Capital Group, a venture capital firm specializing in high tech related investments.

Karen Winnick

Karen is the wife of Gary Winnick.

Paul Junger Witt
Partner
Witt/Thomas/Harris
Los Angeles, CA

Mr. Witt is a partner with Tony Thomas and Susan Harris in a television production company.

James Woods
Actor

Gail Zappa
President
Intercontinental Absurdities

Ms. Zappa is the widow of Frank Zappa. She is active in Democratic politics.

Dweezil Zappa

Dweezil is the son of Gail and Frank Zappa. He is in the entertainment business.

PHOTOCOPY
WJC HANDWRITING

Letter from Michael F. Conne
in which he resigns from the
National Advisory Council in
protest of the shabby treatment
of Carl Burhanan

THE WHITE HOUSE
WASHINGTON

Date 5/29

To: Chuck Pelt

From: The Staff Secretary

This is from a friend
of the President (Geography - 68)

How do you suggest we answer
the President's question of "what's
the deal here?"

Phil

Ed Hughes received
new copy 12/15/98

↓
Chuck -

9/25

↓
Dan Mancos
2/25

We're doing a little clean-up.
Do you remember this? -- did you
assign it to someone or recall how
it was handled?

Phil Caplan

Letter from Michael F. Conners
in which he resigns from the
National Advisory Council in
protest of the shabby treatment
of Carl Burhanan

THE WHITE HOUSE
WASHINGTON

Date 5/28

To: Chuck Relf

From: The Staff Secretary

This is from a friend
of the President's (Georgetown '68)

How do you suggest we answer
the President's question of "what's
the deal here?"

Phil

Michael F. Conners encloses his letter to the U.S. Small Business Administration in which he resigns from the National Advisory Council in protest of the shabby treatment of Carl Burhanan, former White House Helicopter Commander.

SM Sec

*What's the
deal here*

'98 MAY 28 AM 9:15

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WJC HANDWRITING

CORPORATE HEADQUARTERS
1645 Prince Street
Alexandria, VA 22314-2818
1-800-AIRSHIP
Fax: 703-683-9806
e-mail: airshipresources@prodigy.net



CORPORATE SALES OFFICE
15626 E. Sunburst Drive
Fountain Hills, AZ 85268
1-800-AIRSHIP
Fax: 602-816-4772



AIRSHIP RESOURCES CORPORATION

May 14, 1998

Aida Alvarez, Administrator
U.S. Small Business Administration
Washington, D.C. 20416

Re: Mishandling of Carl Burhanan's 8(a) Application
Oasis Aviation, Inc.

Dear Administrator Alavarez:

This is to convey my resignation as a Member of the National Advisory Council of the Small Business Administration in protest of the shabby treatment of this great American and former White House Helicopter Commander by the bureaucrats at the SBA. I have known Carl Burhanan for over 25 years and I have corporate lending experience with a number of major U.S. banks, including Bankers Trust. Your people, hard working as they are, obviously do not understand the aviation fueling business in terms of its structure and financing.

For the record, Mr. Burhanan, although aware of my activities on behalf of your and the President's great agenda for the SBA, did not apprise me of the fact that he was applying for 8(a) status prior to his receiving what I consider to be a prejudiced response. Had he asked me, I would have advised what I know of this program, namely that his company might be too big for the mission of the program, but that, within the aviation fuel industry, he might well go ahead and apply, since within that business, his company is very small by comparison.

When he received his initial notification, he sent a well-researched response which was summarily dismissed by the SBA reviewer. That's when he apprised me of the situation and I suggested that he write you, since you are one of the hardest working top Administration officials and well you should be - the SBA is the "instrument of expansion" as my former Georgetown Professor, Carroll Quigley would put it, of our Nation's economy. Although it is obvious to me that his letter never reached you personally, the response, not from you, but another bureaucrat, simply disgusts me, hence my resignation.

Sincerely,


Michael F. Conners
Vice Chairman

6/4 '68

cc: President Bill Clinton ✓

ARCLASER™ Visible Spectrum of the Information Skyway

5/14/98
Mr. President:
This is, in
the grand scheme
of things, perhaps
a minor item.
Bill, on the
hand it is
an injustice.
Best,
Mike Conners
6/4 '68

Carl Buchanan





OFFICIAL WHITE HOUSE PHOTO 30OCT93 P009239 -02A



PHOTOCOPY
PRESERVATION

May 13, 1998

Mr. Richard L. Hayes
Associate Deputy Administrator
for Government Contract and
Minority Enterprise Development
U.S. Small Business Administration
Washington, DC 20416

Dear Mr. Hayes:

Thank you for your letter, dated 30 April 1998, concerning our 8(a) Application. I was disappointed that the Administrator didn't respond, but I'm getting to value any response from the SBA.

Again, I want to clarify the confusion all of you seem to have over our financial condition and character.

No, I don't have available credit of \$600,000 from the Bank of New York ("BNY"), as you have indicated. If you will look on Line 9 of the BNY Transaction Report 5-2-11, you will see that we have \$3,046,447 **available** credit. The \$630,097 on Line 10 is **excess** working capital.

Yes, we have total liabilities of \$7,618,804 but for every penny of debt we have **liquid** or **hard** assets to offset the debt. This does not include any value for our business which, BNY has appraised at a minimum value of \$21,000,000. Your question of solvency is totally unfounded.

The losses we have had are primarily related to debts assumed when I purchased this company. We assumed \$1,000,000 in tax debt, which is now paid off. These losses as a percentage of our total revenue are almost infinitesimal. You would be hard pressed to find any 8(a) company with a banking relationship better than mine.

My Corporate Counsel is a young lady, just a few years out of law school. She spent hundred's of hours preparing this application and was in continuous communication with your San Francisco office. She doesn't even know how to lie; so any mistake in the application is an honest mistake and has no bearing on the character of our company or anyone in the company.

Oasis Aviation, Inc.

5455 Centinela Avenue, 2nd Floor, Los Angeles, California 90066-9867 (310) 574-5400 (800) 223-8353 Fax: (310) 574-0715

Mr. Richard L. Hayes
Associate Deputy Administrator
for Government Contract and
Minority Enterprise Development
U.S. Small Business Administration
May 13, 1998
Page 2

**PHOTOCOPY
PRESERVATION**

Yes, the wrongful termination case was decided in favor of the employee. This doesn't mean that we did anything wrong, only that the Labor Board ruled in favor of the employee. This is a dilemma for all employers of large or small companies.

No, there was never a finding of any **illegal** oil spill and our firm has reported any and all fuel spills throughout the entire history of our company, which is now over twenty years. The fines imposed by the TNRCC were primarily for not doing many things their way and not necessarily the wrong way.

NASA, the military and the airlines are our major customers. We conduct our operations to suit our customers. NASA has the most rigid quality control procedures in the world. We pass NASA, the military and the airlines inspections, without any discrepancies. Yet, our procedures were not acceptable to the TNRCC.

Again, the DESC thinks we are the best contractor in their worldwide system (Ms. Irma Read 703-767-8481). Federal Express places great value on Oasis as a supplier and advisor (Mr. Chris Bolen). Our suppliers treasure our relationship (Mr. John Chapman, TOSCO 602-200-4196), (Mr. Jeff Beers, Shell 713-241-5262), (Mr. Mark Haynes, Avfuel 800-351-1393), and our bank, one of the best financial institutions, in this country, is eager for us to expand our business (Mr. James Belanger, BNY 213-930-3618).

These are not my opinions but the opinions of some of the top companies in the world. Yet, we are not good enough for your 8(a) program. Don't you think that maybe something is wrong with your program?

Sincerely



Carl Burhanan
President

Cc: Aida Alvarez, Administrator
Michael Conners

CB:tm

CB-RICHARD L. HAYES - SBA



6114199

From the Oval.
Send to RM?

Yes ☒

No ☐

c.

THE WHITE HOUSE

WASHINGTON

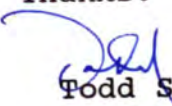
June 8, 1995

Erskine --

I understand that John talked to you last night about the Staff Secretary having been left off the list of the Long Term Issues Meeting and that this was apparently just inadvertent.

Could you rerun the memo with Staff Secretary on the list?

If the omission was not just inadvertent, we obviously need to talk. At the risk of belaboring the obvious, the job of this Office, in a nutshell, is (a) making sure that paper going to the President is substantively sound and reflects current White House thinking politically and in terms of message; (b) coordinating the comments of relevant senior staff on paper going to the President; and (c) presenting paper in a clear and concise form to the President. We can't do this job unless we are as fully up to speed as possible about what is going on in this building from a substantive, political and message standpoint. Thanks.


Todd Stern

*Todd and I
told John - I
checked it
There was
a small but
I am sorry
If you need
more paper
I'll do
where
it been
convinced
you
I am
sorry
←*

THE WHITE HOUSE
WASHINGTON

January 30, 1994

→ Todd Skrin

cc: Mack
John P.

Sandy --

I talked to Mort Halperin yesterday. Here's the deal: his arrangement at the Pentagon ends Tuesday, so he is anxious to get some resolution on whether there will be a position for him here. He could return to the Carnegie Endowment, but doesn't want to do that only to discover, a few weeks later, that there is, after all, a place for him in the Administration.

Working in the Administration is obviously his first choice and he remains very eager to do that.


Todd

cc: Mack
John P.

1/31 I've told Mort
that we will have
a position for
him at NSC.
Details need to
be worked out.
He's going to arrange
2 more weeks at
DOD Sandy

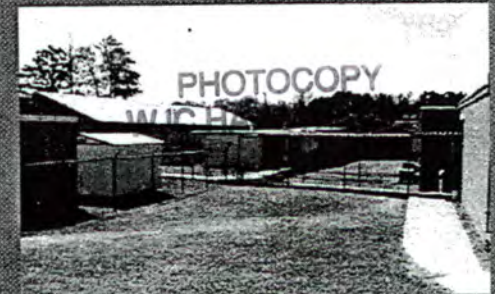
Gen - This is brilliant! Maybe we can use it to do what!



Good Enough
for Congress?



A Pictorial
Representation
of Why Americans
Deserve Better
School Buildings



THE AMERICAN
INSTITUTE
OF ARCHITECTS



Copied
Spelling
Podesta



DRAFT

GOOD ENOUGH FOR CONGRESS?

A Pictorial Representation Of Why Americans Deserve Better School Buildings

The American Institute of Architects (AIA) supports federal assistance to aid communities involved in school construction, renovation, and expansion. We urge Members of the 106th Congress to pass legislation that will provide tax credit bonds for school modernization and renovation. Tax credit bonds emphasize federal *support* rather than federal *control* over local school districts requesting assistance.

Aging Facilities and Record Enrollments Require Action

All across America, nearly 25,000 public schools – almost one-third of all public school buildings – are in a serious state of disrepair. This means that every day parents send over 15 million school-age children to facilities that have substandard heating, ventilation, plumbing, and roofing systems. Unfortunately, demographic trends have far outrun our aging public school infrastructure. Record enrollments at public schools are now approaching 53.2 million children this year and are expected to climb further. Moreover, the average public school in America is 42 years old. For our nation, we urge you to take immediate action.

School Modernization is a \$200 Billion Problem

The General Accounting Office (GAO) reliably estimates that over \$112 billion is needed today to repair existing schools that are in poor condition. In order to accommodate rising enrollments in high-growth areas of the country, 2,400 new schools will need to be built by 2003. And this does not take into account the vast number of antiquated schools that are not connected to the Internet, the lifeline to our nation's future prosperity. In short, making America's public school infrastructure ready for the 21st century is a \$200 billion problem. The magnitude of the problem means that local jurisdictions are ill equipped to handle it alone.

Modernization and renovation of our nation's public schools affects every community in every state. It is a non-partisan national issue that deserves immediate congressional action. The schools highlighted in this pictorial – the public schools of you and your colleagues on the congressional tax writing committees – are merely a representative sample of public school buildings in America, both good and bad. To check how your state would benefit under proposed tax credit bonds legislation, turn to the back of this book. Schools should be the centers of strong, vibrant communities. They should provide the quality learning environment our children need and deserve. But in order to achieve this goal, Congress must take immediate action.

Tax Credit Bonds Provide the Best Solution

Public schools in your state need help. Despite the fact that public school districts spent more than \$15.45 billion last year for construction, expansion, and renovation, it does not come close to satisfying demand. H.R. 1660 "Public School Modernization Act of 1999" introduced by Rep. Charles Rangel (D-N.Y.), H.R. 1760 "America's Better Classroom Act of 1999" introduced by Rep. Nancy Johnson (R-Conn.), and S. 1454 "Public School Modernization and Overcrowding Relief Act of 1999" introduced by Sen. Charles Robb (D-Va.) would increase school construction and renovation through use of tax credit bonds. These proposals would cost \$3.2 billion but generate \$25 billion in school construction and renovation activity.

SEN. MAX BAUCUS

Helena High School*

This building's hallways are crowded and inaccessible during high traffic times. While state statistics show a decline, the population for this school is expected to increase. In addition, the schools in this state need to catch-up for a 10.4 % increase from the past decade. Major renovations at this school in 1998 have helped.

Location:	Helena, Montana
Built in:	1956
Past Renovations:	Major renovations in 1998
Student Population:	1,800
School Designed for:	2,000
Auxiliary Structures:	
Annexes:	1
Trailers:	2



FACTS ABOUT MONTANA SCHOOLS:

Total Number of Schools: 892
Total Enrollment: 168,000

Current Conditions:

- 70 % of schools report a need to upgrade or repair building to good overall condition
- 45 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 8 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$250 to \$12,000,000
- Enrollment in Montana over the last decade **increased 10.4 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 3,000 students**.

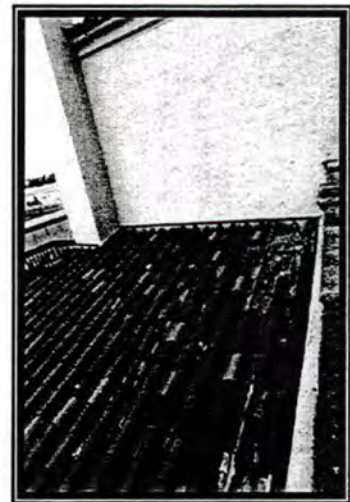
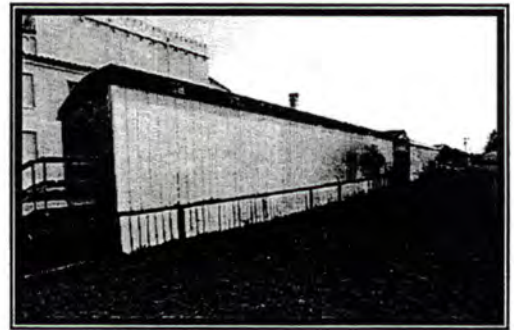
* Sen. Roth also attended Helena High School.

SEN. BOB GRAHAM, HON. AIA

Miami Senior High School

On this school's wish list is a second story to help with current crowded space. There is structural damage in multiple areas of the building, along with mildew on the walls and an insufficient electrical capacity for current needs. A historic building, this school needs help.

Location:	Miami, Florida
Built in:	1928
Past Renovations:	1993 – science wing added
Student Population:	3,100
School Designed for:	2,992
Auxiliary Structures:	
Annexes:	None
Trailers:	5



FACTS ABOUT FLORIDA SCHOOLS:

Total Number of Schools: 2,801
Total Enrollment: 2,343,000

Current Conditions:

- 85 % of schools report a need to upgrade or repair building to good overall condition
- 57 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 12 students per computer

Projected Needs:

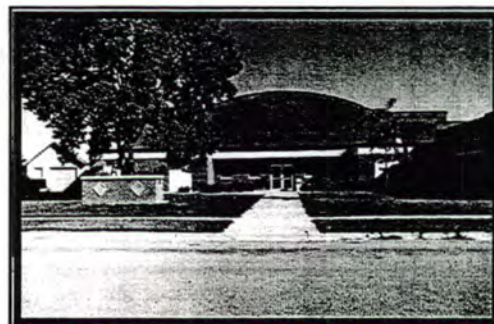
- Range of amounts needed to upgrade or repair a school to good overall condition:
\$354 to \$28,970,500
- Enrollment in Florida over the last decade **increased 36.1 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 21,000 students**, necessitating **840** additional classrooms.

SEN. CHARLES GRASSLEY

New Hartford/Dike Middle School

This school's 1949 gym is in need of replacement, but the rest of the additions – classrooms, kitchen, multi-purpose and music rooms – are in good shape.

Location:	New Hartford, Iowa
Built in:	Originally in 1917
Past Renovations:	Many
Student Population:	250
School Designed for:	N/A
Auxiliary Structures:	
Annexes:	None
Trailers:	None



FACTS ABOUT IOWA SCHOOLS:

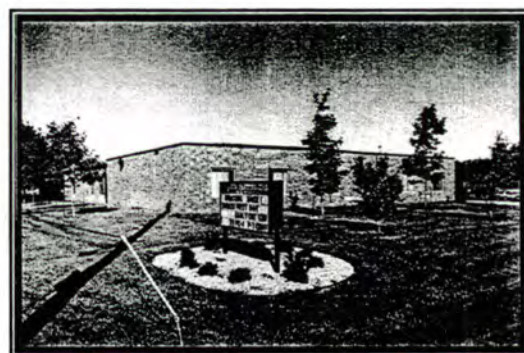
Total Number of Schools: 1,552
Total Enrollment: 500,000

Current Conditions:

- 79 % of schools report a need to upgrade or repair building to good overall condition
- 50 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 11 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$800 to \$8,500,000
- Enrollment in Iowa over the last decade **increased 4.6%**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 34,000 students**.

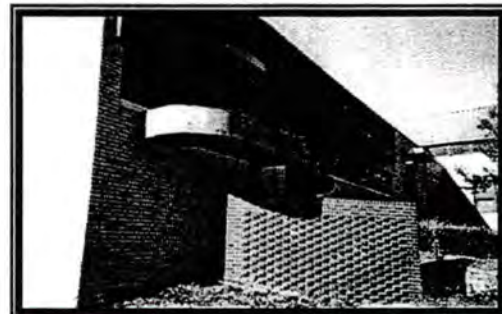


SEN. ORRIN HATCH

Baldwin High School*

Though originally designed for 2,200 students, this school is now quite crowded due to specialized classrooms, including computer labs. It is in excellent structural condition.

Location:	Pittsburgh, Pennsylvania
Built in:	1939
Past Renovations:	Cafeteria, Library, Entrance, Auditorium, and Music wing
Student Population:	1,824
School Designed for:	2,200
Auxiliary Structures:	
Annexes:	None
Trailers:	None



FACTS ABOUT UTAH SCHOOLS:

Total Number of Schools: 742
Total Enrollment: 489,000

Current Conditions:

- 91 % of schools report a need to upgrade or repair building to good overall condition
- 62 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 12 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$500 to \$20,779,818
- Enrollment in Utah over the last decade **increased 13.4 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 55,000 students**, necessitating **2,200 additional classrooms**.

* While Sen. Hatch attended school in Pennsylvania, he currently represents the state of Utah.

SEN. JIM JEFFORDS

Rutland High School

The original building is now an "intermediate school" that needs constant repairs and high maintenance.

Location:	Rutland, Vermont
Built in:	N/A
Past Renovations:	Many
Student Population:	1,100
School Designed for:	N/A
Auxiliary Structures:	
Annexes:	3 or more
Trailers:	None



FACTS ABOUT VERMONT SCHOOLS:

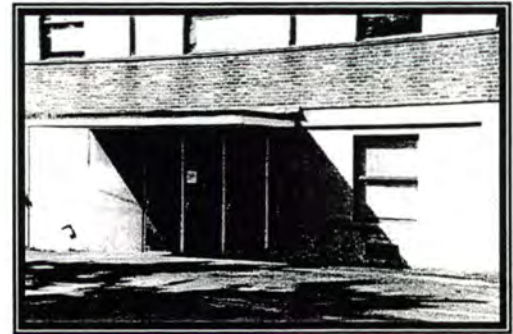
Total Number of Schools: 395
Total Enrollment: 107,000

Current Conditions:

- 82 % of schools report a need to upgrade or repair building to good overall condition
- 53 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 17 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$100 to \$7,573,032
- Enrollment in Vermont over the last decade **increased 14.6 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 3,000 students**.



SEN. ROBERT KERREY

Northeast High School

This school must resort to using trailers to house 16 classrooms for an overcrowded facility.

Location:	Lincoln, Nebraska
Built in:	1940s
Past Renovations:	N/A
Student Population:	2,200
School Designed for:	1,500
Auxiliary Structures:	
Annexes:	N/A
Trailers:	16 classrooms



FACTS ABOUT NEBRASKA SCHOOLS:

Total Number of Schools: 1,396
Total Enrollment: 290,000

Current Conditions:

- 75 % of schools report a need to upgrade or repair building to good overall condition
- 44 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 10 students per computer

Projected Needs:

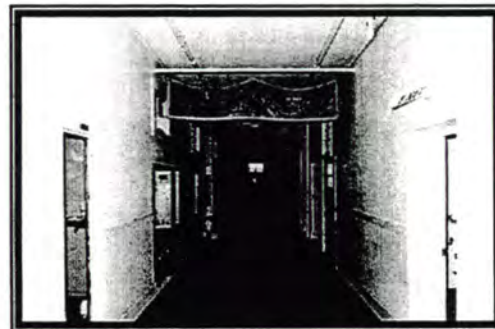
- Range of amounts needed to upgrade or repair a school to good overall condition:
\$900 to \$19,000,000
- Enrollment in Nebraska over the last decade **increased 7.6%**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 5,000 students**.

SEN. TRENT LOTT

Pascagoula High School

This school was recently shut down – it was in bad shape. The roof was leaking and there was extensive deterioration due in part to housing 2,000 students in 1998 as opposed to the 1,200 intended. The new school has state-of-the-art facilities.

Location:	Pascagoula, Mississippi
Built in:	1942
Past Renovations:	Several
Student Population:	School is now closed, but had 2,000
School Designed for:	1,200
Auxiliary Structures:	
Annexes:	Yes
Trailers:	None



FACTS ABOUT MISSISSIPPI SCHOOLS:

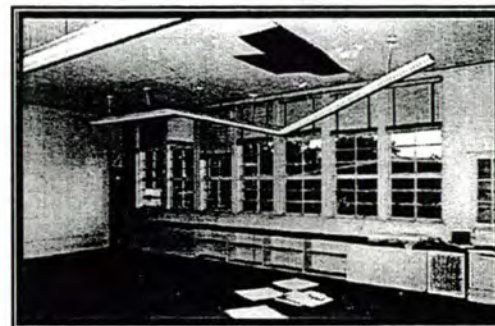
Total Number of Schools: 1,007
Total Enrollment: 513,000

Current Conditions:

- 82 % of schools report a need to upgrade or repair building to good overall condition
- 50 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 14 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$200 to \$4,000,000
- Enrollment in Mississippi over the last decade **increased 1.9 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 10,000 students**, necessitating **400 additional classrooms**.



SEN. CONNIE MACK

Fort Myers High School

This school underwent massive renovations in 1996.

Location:	Fort Myers, Florida
Built in:	N/A
Past Renovations:	Many
Student Population:	1,980
School Designed for:	N/A
Auxiliary Structures:	
Annexes:	N/A
Trailers:	N/A



FACTS ABOUT FLORIDA SCHOOLS:

Total Number of Schools: 2,801
Total Enrollment: 2,343,000

Current Conditions:

- 85 % of schools report a need to upgrade or repair building to good overall condition
- 57 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 12 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$354 to \$28,970,500
- Enrollment in Florida over the last decade **increased 36.1 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 21,000 students**, necessitating **840** additional classrooms.



SEN. DANIEL PATRICK MOYNIHAN, HON. AIA

Ben Franklin High School*

This four-story brick building is a classic example of how a well designed building can be kept in great shape. According to historic preservation officials, this school retains a high degree of integrity of location, design, setting, and community.

Location:	East Harlem, New York
Built in:	1941
Past Renovations:	N/A
Student Population:	1,691
School Designed for	N/A
Auxiliary Structures:	
Annexes:	None
Trailers:	None



FACTS ABOUT NEW YORK SCHOOLS:

Total Number of Schools: 4,172
Total Enrollment: 2,937,000

Current Conditions:

- 90 % of schools report a need to upgrade or repair building to good overall condition
- 67 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 16 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$11,000 to \$51,728,000
- Enrollment in New York over the last decade **increased 14.1 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 20,000 students**, necessitating **800** additional classrooms.

* Currently named Manhattan Center for Science and Mathematics.

SEN. FRANK MURKOWSKI

Ketchikan High School

This school received an AIA Honor Award for design in 1995. Complete redesign and remodeling transformed this school into a modern facility, of great pride to residents and students alike. However, it is important to note that 80% of schools in Alaska report a need to upgrade or repair their facilities.

Location:	Ketchikan, Alaska
Built in:	1950s
Past Renovations:	1994
Student Population:	675
School Designed for	N/A
Auxiliary Structures:	
Annexes:	None
Trailers:	None



FACTS ABOUT ALASKA SCHOOLS:

Total Number of Schools: 497
Total Enrollment: 132,000

Current Conditions:

- 80 % of schools report a need to upgrade or repair building to good overall condition
- 69 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 8 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$4,000 to \$46,824,300
- Enrollment in Alaska over the last decade **increased 24 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 14,000 students**, necessitating **560 additional classrooms**.



SEN. DON NICKLES

Ponca City High School

The original school building was built during the Depression. Monumental materials used in the construction made a strong statement about the value of education.

Location:	Ponca City, Oklahoma
Built in:	1920s
Past Renovations:	Additions in every decade starting with the 1950s
Student Population:	2,000
School Designed for:	1,800
Auxiliary Structures:	
Annexes:	None
Trailers:	None



FACTS ABOUT OKLAHOMA SCHOOLS:

Total Number of Schools: 1,828
Total Enrollment: 622,000

Current Conditions:

- 83 % of schools report a need to upgrade or repair building to good overall condition
- 54 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 13 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$1,000 to \$6,260,000
- Enrollment in Oklahoma over the last decade **increased 7.2 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 29,000 students**.



SEN. CHARLES ROBB

Mount Vernon High School

Though Sen. Robb attended the original school down the road, this school still embodies the spirit of that original structure. The bottom picture is of the original school.

Location:	Alexandria, Virginia
Built in:	1939, moved in 1974
Past Renovations:	Currently being renovated
Student Population:	1,700
School Designed for:	2,400
Auxiliary Structures:	
Annexes:	None
Trailers:	None



FACTS ABOUT VIRGINIA SCHOOLS:

Total Number of Schools: 1,895
Total Enrollment: 1,128,000

Current Conditions:

- 81 % of schools report a need to upgrade or repair building to good overall condition
- 60 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 13 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$1,000 to \$26,128,000
- Enrollment in Virginia over the last decade **increased 14.8 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 62,000 students**, necessitating **2,480 additional classrooms**.



SEN. WILLIAM ROTH

Great Falls High School*

This school is in good condition, considering it was originally built in 1930. Massive additions have helped to keep up with the population explosion in the area.

Location:	Great Falls, Montana
Built in:	1930
Past Renovations:	Many additions, including a 1949 stadium and a 1998 cafeteria
Student Population:	1,817
School Designed for:	N/A
Auxiliary Structures:	
Annexes:	2
Trailers:	None



FACTS ABOUT DELAWARE SCHOOLS:

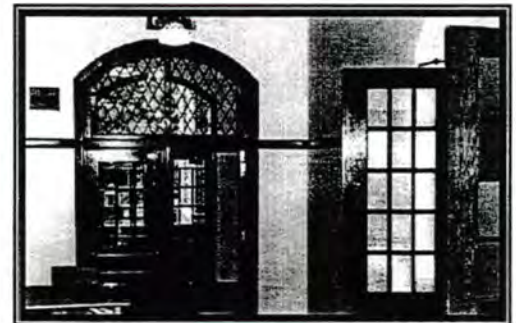
Total Number of Schools: 183
Total Enrollment: 114,000

Current Conditions:

- 97 % of schools report a need to upgrade or repair building to good overall condition
- 70 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 18 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$26,000 to \$15,000,000
- Enrollment in Delaware over the last decade increased 10.4 %. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 5,000 students**, necessitating **200 additional classrooms**.



* While Sen. Roth attended school in Montana, he currently represents the state of Delaware. Sen. Roth also attended Helena High School, the same school attended by Sen. Baucus.

REPS. XAVIER BECERRA & ROBERT MATSUI

McClatchy High School

This school was home to two members of Congress – Reps. Xaxier Becerra and Robert Matsui. In good structural condition, this school is experiencing typical aging problems with windows and doors.

Location:	Sacramento, California
Built in:	1937
Past Renovations:	Renovated in 1977-78
Student Population:	2,500
School Designed for:	2,000
Auxiliary Structures:	
Annexes:	None
Trailers:	7



FACTS ABOUT CALIFORNIA SCHOOLS:

Total Number of Schools: 7,984
Total Enrollment: 5,961,000

Current Conditions:

- 87 % of schools report a need to upgrade or repair building to good overall condition
- 71 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 21 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$600 to \$30,000,000
- Enrollment in California over the last decade **increased 29.1 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 893,000 students**, necessitating **35,720** additional classrooms.



REP. DAVE CAMP

Midland Dow High School

This 30-year-old building is in good shape with private funding playing a significant role in the maintenance and overall upkeep of this school.

Location:	Midland, Michigan
Built in:	1968-69
Past Renovations:	1997, 1999
Student Population:	1,414
School Designed for	N/A
Auxiliary Structures:	
Annexes:	None
Trailers:	2 for math



FACTS ABOUT MICHIGAN SCHOOLS:

Total Number of Schools: 3,853
Total Enrollment: 1,660,000

Current Conditions:

- 80 % of schools report a need to upgrade or repair building to good overall condition
- 52 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 20 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$500 to \$18,000,000
- Enrollment in Michigan over the last decade **increased 4.9 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 81,000 students**.

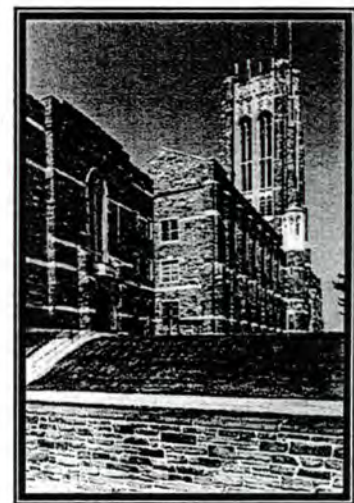
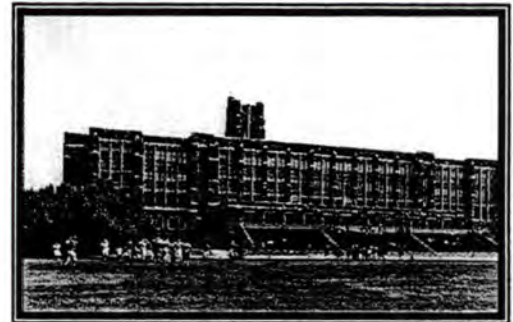


REP. BENJAMIN CARDIN

Baltimore City College High School

This school is kept clean and in good shape. This school offers students a positive environment, even though the building is more than 80 years old.

Location:	Baltimore, Maryland
Built in:	1928
Past Renovations:	1978
Student Population:	1,300
School Designed for:	1,500
Auxiliary Structures:	
Annexes:	None
Trailers:	None



FACTS ABOUT MARYLAND SCHOOLS:

Total Number of Schools: 1,286
Total Enrollment: 846,000

Current Conditions:

- 78 % of schools report a need to upgrade or repair building to good overall condition
- 67 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 15 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
up to \$30,497,150
- Enrollment in Maryland over the last decade **increased 22.8 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 16,000 students**, necessitating **640** additional classrooms.

REP. PHILIP CRANE

South Shore High School

This school is in need of a new ceiling, roof, windows, floor tiles, and air conditioning.

Location:	Chicago, Illinois
Built in:	1930s
Past Renovations:	N/A
Student Population:	900
School Designed for:	N/A
Auxiliary Structures:	
Annexes:	1
Trailers:	None



FACTS ABOUT ILLINOIS SCHOOLS:

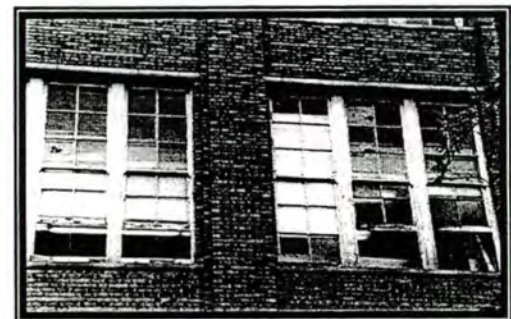
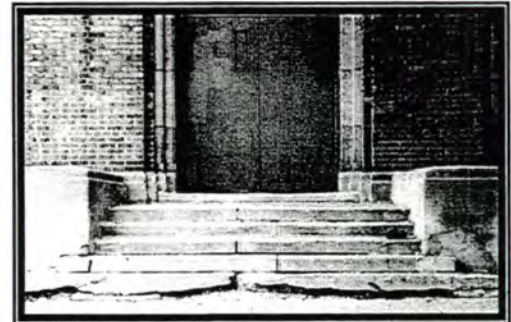
Total Number of Schools: 4,185
Total Enrollment: 2,010,000

Current Conditions:

- 89 % of schools report a need to upgrade or repair building to good overall condition
- 62 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 19 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$500 to \$20,000,000
- Enrollment in Illinois over the last decade **increased** 12 %. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease** by 5,000 students.



REP. LLOYD DOGGETT

Stephen F. Austin High School

This Texas school is of great pride to local residents, and would benefit from financial investment.

Location:	Austin, Texas
Built in:	N/A
Past Renovations:	N/A
Student Population:	2,300
School Designed for:	N/A
Auxiliary Structures:	
Annexes:	N/A
Trailers:	3



FACTS ABOUT TEXAS SCHOOLS:

Total Number of Schools: 6,875
Total Enrollment: 3,967,000

Current Conditions:

- 76 % of schools report a need to upgrade or repair building to good overall condition
- 46 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 11 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$375 to \$18,000,000
- Enrollment in Texas over the last decade **increased 20.8 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 376,000 students**, necessitating **15,040** additional classrooms.



REP. JENNIFER DUNN

Bellevue High School

The renovation of this 1940s school is a year behind schedule.

Location:	Bellevue, Washington
Built in:	1940s
Past Renovations:	Three major renovations
Student Population:	1,200
School Designed for:	N/A
Auxiliary Structures:	
Annexes:	2
Trailers:	8



FACTS ABOUT WASHINGTON SCHOOLS:

Total Number of Schools: 2,180
Total Enrollment: 998,000

Current Conditions:

- 89 % of schools report a need to upgrade or repair building to good overall condition
- 60 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 14 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$300 to \$60,000,000
- Enrollment in Washington over the last decade **increased 26.2 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 23,000 students**, necessitating **920 additional classrooms**.



REP. MARK FOLEY

Lake Worth High School

This school, built in 1922, now has 32 trailers to house its ever-increasing population. Designed to hold 1,800 students, the school now must contend with more than 3,000.

Location:	Lake Worth, Florida
Built in:	1922
Past Renovations:	N/A
Student Population:	3,143
School Designed for:	1,807
Auxiliary Structures:	
Annexes:	6
Trailers:	32



FACTS ABOUT FLORIDA SCHOOLS:

Total Number of Schools: 2,801
Total Enrollment: 2,343,000

Current Conditions:

- 85 % of schools report a need to upgrade or repair building to good overall condition
- 57 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 12 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$354 to \$28,970,500
- Enrollment in Florida over the last decade **increased 36.1 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 21,000 students**, necessitating **840 additional classrooms**.



REP. J.D. HAYWORTH

High Point Central High School

This school, significant both architecturally and historically to the city of High Point, is in good condition. However, many detached structures are now being used to house classes.

Location:	High Point, North Carolina
Built in:	1927
Past Renovations:	Several additions and renovations
Student Population:	1,070
School Designed for	1,200
Auxiliary Structures:	
Annexes:	Yes
Trailers:	None



FACTS ABOUT NORTH CAROLINA SCHOOLS:

Total Number of Schools: 2,005
Total Enrollment: 1,268,000

Current Conditions:

- 90 % of schools report a need to upgrade or repair building to good overall condition
- 55 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 13 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$3,500 to \$10,020,000
- Enrollment in North Carolina over the last decade **increased 17.1 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 42,000 students**, necessitating **1,680 additional classrooms**.

REP. WALLY HERGER

East Nicolaus High School

With four trailers, this school suffers from the common problem of having to resort to trailers to accommodate a growing population of students.

Location:	Nicolaus, California
Built in:	1974
Past Renovations:	None
Student Population:	258
School Designed for:	N/A
Auxiliary Structures:	
Annexes:	1
Trailers:	4



FACTS ABOUT CALIFORNIA SCHOOLS:

Total Number of Schools: 7,984
Total Enrollment: 5,961,000

Current Conditions:

- 87 % of schools report a need to upgrade or repair building to good overall condition
- 71 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 21 students per computer



Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$600 to \$30,000,000
- Enrollment in California over the last decade **increased 29.1 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 893,000 students**, necessitating **35,720** additional classrooms.

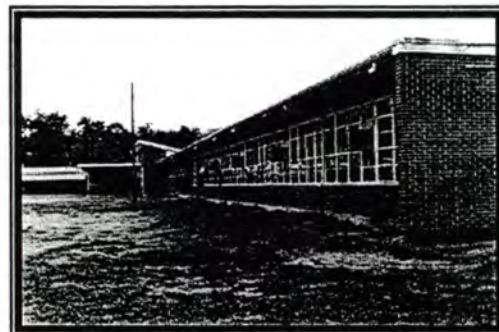


REP. WILLIAM JEFFERSON

D.W. Griffith High School

This typical 1950s school needs maintenance and installation of air conditioning units. A low tax base in depressed areas inhibits efforts to replace antiquated schools such as this one.

Location:	Lake Providence, Louisiana
Built in:	1949-50
Past Renovations:	Maintenance renovations only
Student Population:	373 (School is now a junior high school)
School Designed for:	N/A
Auxiliary Structures:	
Annexes:	2
Trailers:	None



FACTS ABOUT LOUISIANA SCHOOLS:

Total Number of Schools: 1,477
Total Enrollment: 800,000

Current Conditions:

- 88 % of schools report a need to upgrade or repair building to good overall condition
- 50 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 21 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$1,000 to \$10,000,000
- Enrollment in Louisiana over the last decade **increased 1.7 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 19,000 students**.

REP. SAM JOHNSON

Woodrow Wilson High School

This school, built in the 1920s, is now facing serious overcrowding as the student population rises. Designed for 1,000, the school now must house 1,345 students in an aging facility.

Location:	Dallas, Texas
Built in:	1928
Past Renovations:	N/A
Student Population:	1,345
School Designed for:	1,000
Auxiliary Structures:	
Annexes:	10
Trailers:	2 for storage



FACTS ABOUT TEXAS SCHOOLS:

Total Number of Schools: 6,875
Total Enrollment: 3,967,000

Current Conditions:

- 76 % of schools report a need to upgrade or repair building to good overall condition
- 46 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 11 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$375 to \$18,000,000
- Enrollment in Texas over the last decade **increased 20.8%**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 376,000 students**, necessitating **15,040 additional classrooms**.



REP. SANDER LEVIN

Central High School

Though this school is in relatively good condition, summer touch-ups did little to address its renovation wish list – new floor tiles, greenhouse, gymnasium bleachers, new lockers, and electrical outlet upgrades for computers.

Location:	Detroit, Michigan
Built in:	1924
Past Renovations:	Yes
Student Population:	1,300
School Designed for:	N/A
Auxiliary Structures:	
Annexes:	Yes
Trailers:	None



FACTS ABOUT MICHIGAN SCHOOLS:

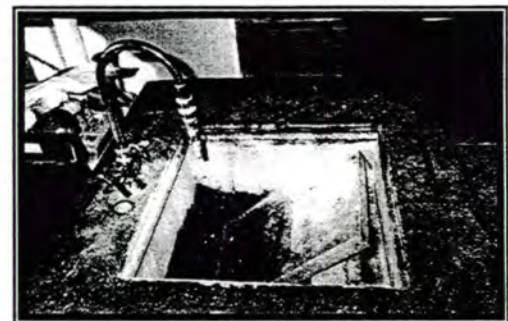
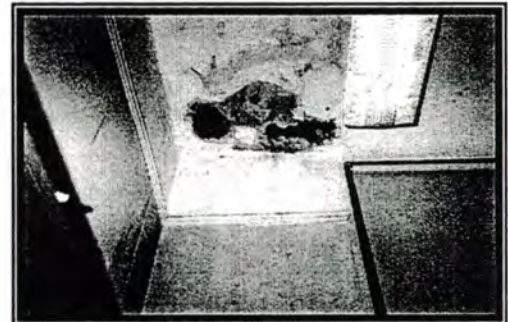
Total Number of Schools: 3,853
Total Enrollment: 1,660,000

Current Conditions:

- 80 % of schools report a need to upgrade or repair building to good overall condition
- 52 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 20 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$500 to \$18,000,000
- Enrollment in Michigan over the last decade **increased 4.9 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 81,000 students**.



REP. JIM McCRERY

Leesville High School

This late 1950s school has had many major renovations and additions over the years – the “patchwork” method of school expansion.

Location:	Leesville, Louisiana
Built in:	1959
Past Renovations:	Library, Music building, lower classroom building, and administration office
Student Population:	943
School Designed for:	N/A
Auxiliary Structures:	
Annexes:	4
Trailers:	3



FACTS ABOUT LOUISIANA SCHOOLS:

Total Number of Schools: 1,477
Total Enrollment: 800,000

Current Conditions:

- 88 % of schools report a need to upgrade or repair building to good overall condition
- 50 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 21 students per computer



Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$1,000 to \$10,000,000
- Enrollment in Louisiana over the last decade **increased 1.7 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 19,000 students**.

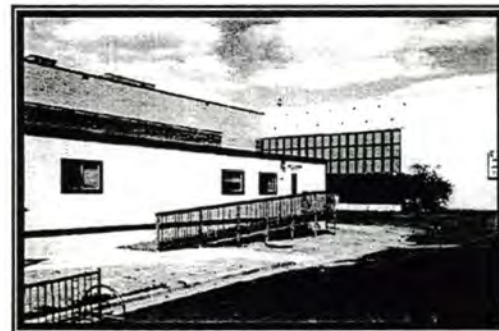


REP. JIM McDERMOTT

Downers Grove North High School*

This 1928 school has received much attention over the years. The overall condition is excellent, and a 200,000 square foot addition will begin in 1999. The addition incorporates a façade that will reflect the original 1928 architecture.

Location:	Downers Grove, Illinois
Built in:	1928
Past Renovations:	Several additions for 70 years, major renovations started in 1996
Student Population:	2,155
School Designed for:	1,550
Auxiliary Structures:	
Annexes:	None
Trailers:	6



FACTS ABOUT WASHINGTON SCHOOLS:

Total Number of Schools: 2,180
Total Enrollment: 998,000

Current Conditions:

- 89 % of schools report a need to upgrade or repair building to good overall condition
- 60 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 14 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$300 to \$60,000,000
- Enrollment in Washington over the last decade **increased 26.2 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 23,000 students**, necessitating **920 additional classrooms**.

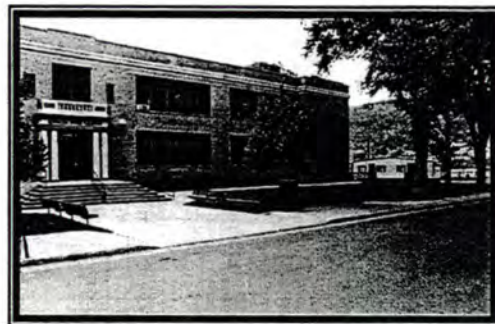
* While Rep. McDermott attended school in Illinois, he currently represents the 7th District of Washington.

REP. SCOTT McINNIS

Glenwood Springs High School

This school was recently combined with the middle school, and they are already outgrowing the space.

Location:	Glenwood Springs, Colorado
Built in:	1950s
Past Renovations:	Several additions
Student Population:	661
School Designed for:	N/A
Auxiliary Structures:	
Annexes:	N/A
Trailers:	N/A



FACTS ABOUT COLORADO SCHOOLS:

Total Number of Schools: 1,531
Total Enrollment: 696,000

Current Conditions:

- 89 % of schools report a need to upgrade or repair building to good overall condition
- 58 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 13 students per computer



Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$2,000 to \$15,000,000
- Enrollment in Colorado over the last decade **increased 24.3 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 28,000 students**, necessitating **1,120 additional classrooms**.



REP. JIM RAMSTAD

Jamestown High School

This school has chips and cracks in the walls everywhere, and there is open wiring in the hallways.

Location:	Jamestown, North Dakota
Built in:	N/A
Student Population:	997
School Designed for:	N/A
Auxiliary Structures:	
Annexes:	N/A
Trailers:	N/A



FACTS ABOUT NORTH DAKOTA SCHOOLS:

Total Number of Schools: 609
Total Enrollment: 116,000

Current Conditions:

- 88 % of schools report a need to upgrade or repair building to good overall condition
- 49 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 9 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$200 to 10,000,000
- Enrollment in North Dakota over the last decade **decreased 2.4 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 6,000 students**.

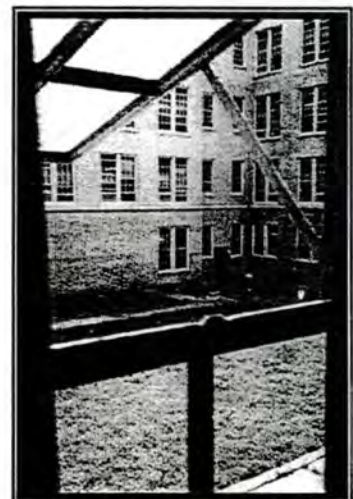


REP. CHARLES RANGEL

DeWitt Clinton High School

This historic high school once had a peak enrollment of 12,000, qualifying it for the Guinness Book of World Records in 1934 as the largest high school facility in the world.

Location:	Bronx, New York
Built in	1929
Past Renovations:	N/A
Student Population:	4,000
School Designed for:	N/A
Auxiliary Structures:	
Annexes:	1
Trailers:	None



FACTS ABOUT NEW YORK SCHOOLS:

Total Number of Schools: 4,172
Total Enrollment: 2,937,000

Current Conditions:

- **90 %** of schools report a need to upgrade or repair building to good overall condition
- **67 %** of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- **16 students** per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$11,000 to \$51,728,000
- Enrollment in New York over the last decade **increased 14.1 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 20,000 students**, necessitating **800** additional classrooms.

REP. E. CLAY SHAW

Miami Edison High School

Despite the fine location of this school, the population explosion has made it cramped and overcrowded. The 13 trailers being used are in poor condition and date back to World War I. On the school's wish list – building 16 new classrooms.

Location:	Miami, Florida
Built in:	1977
Past Renovations:	Two wings added in 1992, including a library
Student Population:	1,800
School Designed for:	1,600
Auxiliary Structures:	
Annexes:	One football field house
Trailers:	13



FACTS ABOUT FLORIDA SCHOOLS:

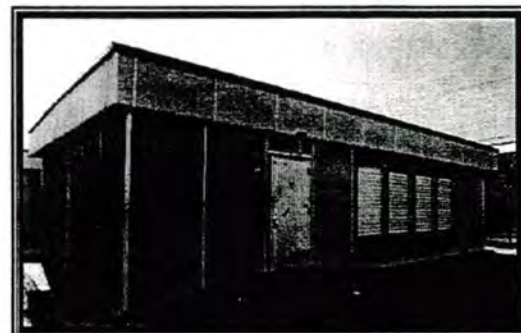
Total Number of Schools: 2,801
Total Enrollment: 2,343,000

Current Conditions:

- 85 % of schools report a need to upgrade or repair building to good overall condition
- 57 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 12 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$354 to \$28,970,500
- Enrollment in Florida over the last decade **increased 36.1 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 21,000 students**, necessitating **840 additional classrooms**.



REP. FORTNEY "PETE" STARK

Wauwatosa East High School*

This area represents over 100 years of schools on one site, with a program of modernization well under way in 1972. The high school enrollment in 1900 was 34 freshmen and 16 seniors.

Location:	Milwaukee, Wisconsin
Built in:	1928
Past Renovations:	Several, with a major addition in 1972
Student Population:	1,280
School Designed for:	1,400
Auxiliary Structures:	
Annexes:	None
Trailers:	None



FACTS ABOUT CALIFORNIA SCHOOLS:

Total Number of Schools: 7,984
Total Enrollment: 5,961,000

Current Conditions:

- 87 % of schools report a need to upgrade or repair building to good overall condition
- 71 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 21 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$600 to \$30,000,000
- Enrollment in California over the last decade **increased 29.1 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 893,000 students**, necessitating **35,720 additional classrooms**.

* While Rep. Stark attended school in Wisconsin, he currently represents the 13th District of California.

REP. WILLIAM THOMAS

Wallace High School*

This facility requires maintenance and funds for improvement.

Location:	Wallace, Idaho
Built in:	1940s
Past Renovations:	Minor window infill
Student Population:	231
School Designed for:	N/A
Auxiliary Structures:	
Annexes:	None
Trailers:	None



FACTS ABOUT CALIFORNIA SCHOOLS:

Total Number of Schools: 7,984
Total Enrollment: 5,961,000

Current Conditions:

- 87 % of schools report a need to upgrade or repair building to good overall condition
- 71 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 21 students per computer

Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$600 to \$30,000,000
- Enrollment in California over the last decade **increased 29.1 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 893,000 students**, necessitating **35,720** additional classrooms.

* While Rep. Thomas attended school in Idaho, he currently represents the 21st District of California.

REP. JERRY WELLER

Dwight High School

This school has received only minor renovations during its 50-year history.

Location:	Dwight, Illinois
Built in:	1956
Past Renovations:	Administrative and classrooms in 1967
Student Population:	321
School Designed for:	425
Auxiliary Structures:	
Annexes:	1
Trailers:	None



FACTS ABOUT ILLINOIS SCHOOLS:

Total Number of Schools: 4,185
Total Enrollment: 2,010,000

Current Conditions:

- 89 % of schools report a need to upgrade or repair building to good overall condition
- 62 % of schools report at least one inadequate building feature (e.g. roof, electrical, etc.)
- 19 students per computer



Projected Needs:

- Range of amounts needed to upgrade or repair a school to good overall condition:
\$500 to \$20,000,000
- Enrollment in Illinois over the last decade **increased 12 %**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 5,000 students**.



STATISTICS OF SCHOOL CONDITIONS BY STATE
AND
ESTIMATED TAX CREDIT BOND ALLOCATIONS
UNDER LEGISLATION INTRODUCED
IN THE 106TH CONGRESS

Good Enough for Congress?

A Pictorial Representation of Why Americans Deserve Better School Buildings

ALABAMA

Total Number of Schools:	1,345
Total Enrollment:	761,000
State funding for K-12, 1993-94:	\$9,790,992 or \$14 per student
Total State & Local District School Construction Spending, 1995-95:	\$173,344,000

CURRENT CONDITIONS:

- **84 percent** of schools report a need to upgrade or repair building to good overall condition
- **59 percent** of schools report at least one inadequate building feature
- **63 percent** of schools report at least one unsatisfactory environmental factor
- **17** students per computer
- In 1997-98, Alabama paid **\$84,505,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$1,200 to \$10,000,000.**
- Enrollment in Alabama over the last decade **increased 5 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 28,000 students (+3.7 percent)** necessitating **1,120** additional classrooms.
- ALABAMA CURRENTLY ESTIMATES A **\$1.5 BILLION** COST FOR SCHOOL MODERNIZATION. (SOURCE: ALABAMA CENTER FOR FACILITIES PLANNING.)

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	373,179	404,167	391,664

ALASKA

Total Number of Schools:	497
Total Enrollment:	132,000
State funding for K-12, 1993-94:	\$273,956,043 or \$2,254 per student
Total State & Local District School Construction Spending, 1995-95:	\$154,414,000

CURRENT CONDITIONS:

- **80 percent** of schools report a need to upgrade or repair building to good overall condition
- **69 percent** of schools report at least one inadequate building feature
- **80 percent** of schools report at least one unsatisfactory environmental factor
- **8** students per computer
- In 1997-98, Alaska paid **\$63,206,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$4,000 to \$46,824,300.**
- Enrollment in Alaska over the last decade **increased 24 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 14,000 students (+10.6 percent)** necessitating **560** additional classrooms.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	45,552	65,032	57,177

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ARIZONA

Total Number of Schools:	1,340
Total Enrollment:	828,000
State funding for K-12, 1993-94:	N/A
Total State & Local District School Construction Spending, 1995-95:	\$557,822,000

CURRENT CONDITIONS:

- **85 percent** of schools report a need to upgrade or repair building to good overall condition
- **64 percent** of schools report at least one inadequate building feature
- **69 percent** of schools report at least one unsatisfactory environmental factor
- **12 students** per computer
- In 1997-98, Arizona paid **\$260,875,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$400 to \$30,000,000.**
- Enrollment in Arizona over the last decade **increased 44 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 100,000 students (+12.1 percent)** necessitating **4,000 additional classrooms.**

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	321,189	411,796	363,217

ARKANSAS

Total Number of Schools:	1,104
Total Enrollment:	462,000
State funding for K-12, 1993-94:	\$4,764,506 or \$11 per student
Total State & Local District School Construction Spending, 1995-95:	\$124,232,000

CURRENT CONDITIONS:

- **78 percent** of schools report a need to upgrade or repair building to good overall condition
- **42 percent** of schools report at least one inadequate building feature
- **62 percent** of schools report at least one unsatisfactory environmental factor
- **12 students** per computer
- In 1997-98, Arkansas paid **\$48,536,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$200 to \$10,650,000.**
- Enrollment in Arkansas over the last decade **increased 5.9 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 9,000 students (-1.9 percent).**

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	191,361	247,618	240,892

Good Enough for Congress?

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CALIFORNIA

Total Number of Schools:	7,984
Total Enrollment:	5,961,000
State funding for K-12, 1993-94:	\$52,000,000 or \$10 per student
Total State & Local District School Construction Spending, 1995-95:	\$1,157,262,000

CURRENT CONDITIONS:

- **87 percent** of schools report a need to upgrade or repair building to good overall condition
- **71 percent** of schools report at least one inadequate building feature
- **87 percent** of schools report at least one unsatisfactory environmental factor
- **21** students per computer
- In 1997-98, California paid **\$583,760,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$600 to \$30,000,000**.
- Enrollment in California over the last decade **increased 29.1 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 893,000 students (+15 percent)** necessitating **35,720** additional classrooms.
- CALIFORNIA PROJECTS A **\$20.1 BILLION** FIVE-YEAR COST FOR SCHOOL MODERNIZATION, INCLUDING **\$11 BILLION** FOR MODERNIZATION AND TECHNOLOGY UPGRADES OF OLD FACILITIES. CALIFORNIA WILL NEED **\$4 BILLION** JUST TO BUILD NEW FACILITIES TO ACCOMMODATE DRAMATIC ENROLLMENT INCREASES. (SOURCE: SCHOOL FACILITIES PLANNING DIVISION, CALIFORNIA DEPARTMENT OF EDUCATION)

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	3,029,203	2,927,044	2,903,783

COLORADO

Total Number of Schools:	1,531
Total Enrollment:	696,000
State funding for K-12, 1993-94:	\$65,656,512 or \$105 per student
Total State & Local District School Construction Spending, 1995-95:	\$350,793,000

CURRENT CONDITIONS:

- **89 percent** of schools report a need to upgrade or repair building to good overall condition
- **58 percent** of schools report at least one inadequate building feature
- **63 percent** of schools report at least one unsatisfactory environmental factor
- **13** students per computer
- In 1997-98, Colorado paid **\$222,020,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$2,000 to \$15,000,000**.
- Enrollment in Colorado over the last decade **increased 24.3 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 28,000 students (+4 percent)** necessitating **1,120** additional classrooms.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	203,299	302,629	220,910

Good Enough for Congress?

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CONNECTICUT

Total Number of Schools:	1,027
Total Enrollment:	542,000
State funding for K-12, 1993-94:	\$137,541,140 or \$281 per student
Total State & Local District School Construction Spending, 1995-95:	\$75,829,000

CURRENT CONDITIONS:

- **77 percent** of schools report a need to upgrade or repair building to good overall condition
- **58 percent** of schools report at least one inadequate building feature
- **68 percent** of schools report at least one unsatisfactory environmental factor
- **14** students per computer
- In 1997-98, Connecticut paid **\$105,000,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$600 to \$35,000,000**.
- Enrollment in Connecticut over the last decade **increased 17.7 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 33,000 students (-6.1 percent)**.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106 TH CONGRESS			
AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	195,615	256,933	212,693

DELAWARE

Total Number of Schools:	183
Total Enrollment:	114,000
State funding for K-12, 1993-94:	\$29,373,300 or \$275 per student
Total State & Local District School Construction Spending, 1995-95:	\$51,817,000

CURRENT CONDITIONS:

- **97 percent** of schools report a need to upgrade or repair building to good overall condition
- **70 percent** of schools report at least one inadequate building feature
- **65 percent** of schools report at least one unsatisfactory environmental factor
- **18** students per computer
- In 1997-98, Delaware paid **\$28,741,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$26,000 to \$15,000,000**.
- Enrollment in Delaware over the last decade **increased 17.9 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 5,000 students (+4.4 percent)** necessitating **200** additional classrooms.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106 TH CONGRESS			
AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	46,746	62,420	58,842

Good Enough for Congress?

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DISTRICT OF COLUMBIA

Total Number of Schools:	184
Total Enrollment:	80,000
State funding for K-12, 1993-94:	N/A
Total State & Local District School Construction Spending, 1995-95:	\$12,346,000

CURRENT CONDITIONS:

- **97 percent** of schools report a need to upgrade or repair building to good overall condition
- **91 percent** of schools report at least one inadequate building feature
- **73 percent** of schools report at least one unsatisfactory environmental factor
- **17 students** per computer
- In 1997-98, District of Columbia paid in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$240,000 to \$25,700,000.**
- Enrollment in District of Columbia over the last decade **decreased 5.7 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 6,000 students (-7.5 percent).**

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	113,625	54,388	82,009

FLORIDA

Total Number of Schools:	2,801
Total Enrollment:	2,343,000
State funding for K-12, 1993-94:	\$579,182,541 or \$290 per student
Total State & Local District School Construction Spending, 1995-95:	\$1,550,291,000

CURRENT CONDITIONS:

- **85 percent** of schools report a need to upgrade or repair building to good overall condition
- **57 percent** of schools report at least one inadequate building feature
- **80 percent** of schools report at least one unsatisfactory environmental factor
- **12 students** per computer
- In 1997-98, Florida paid **\$331,804,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$354 to \$28,970,500.**
- Enrollment in Florida over the last decade **increased 36.1 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 21,000 students (+.9 percent)** necessitating **840 additional classrooms.**
- FLORIDA ESTIMATES AN **\$11 BILLION** FIVE-YEAR COST FOR GROWTH, MAJOR REPAIR, AND MAINTENANCE NEEDS, INCLUDING **\$6.8 BILLION** FOR EXPANSION TO ACCOMMODATE ENROLLMENT GROWTH. (SOURCE: REPORT TO THE FUNDING COMMITTEE OF THE GOVERNOR'S COMMISSION ON EDUCATION)

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	1,337,671	1,176,935	1,112,815

Good Enough for Congress?

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GEORGIA

Total Number of Schools:	1,798
Total Enrollment:	1,395,000
State funding for K-12, 1993-94:	\$151,170,000 or \$12 per student
Total State & Local District School Construction Spending, 1995-95:	\$764,117,000

CURRENT CONDITIONS:

- **62 percent** of schools report a need to upgrade or repair building to good overall condition
- **37 percent** of schools report at least one inadequate building feature
- **48 percent** of schools report at least one unsatisfactory environmental factor
- **13** students per computer
- In 1997-98, Georgia paid **\$150,635,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$375 to \$14,000,000**.
- Enrollment in Georgia over the last decade **increased 25.9 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 110,000 students (+7.9 percent)** necessitating **4,400** additional classrooms

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106 TH CONGRESS			
AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	606,081	679,333	642,501

HAWAII

Total Number of Schools:	249
Total Enrollment:	204,000
State funding for K-12, 1993-94:	\$133,088,000 or \$740 per student
Total State & Local District School Construction Spending, 1995-95:	\$114,925,000

CURRENT CONDITIONS:

- **73 percent** of schools report a need to upgrade or repair building to good overall condition
- **57 percent** of schools report at least one inadequate building feature
- **78 percent** of schools report at least one unsatisfactory environmental factor
- **16** students per computer
- In 1997-98, Hawaii paid **\$33,583,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$10,000 to \$40,000,000**.
- Enrollment in Hawaii over the last decade **increased 21.8 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 27,000 students (+13.2 percent)** necessitating **1,080** additional classrooms.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106 TH CONGRESS			
AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	49,685	86,904	62,545

Good Enough for Congress?

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IDAHO

Total Number of Schools:	629
Total Enrollment:	256,000
State funding for K-12, 1993-94:	\$7,015,342 or \$30 per student
Total State & Local District School Construction Spending, 1995-95:	\$128,068,000

CURRENT CONDITIONS:

- **87 percent** of schools report a need to upgrade or repair building to good overall condition
- **56 percent** of schools report at least one inadequate building feature
- **64 percent** of schools report at least one unsatisfactory environmental factor
- **13** students per computer
- In 1997-98, Idaho paid **\$31,713,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$500 to \$20,000,000.**
- Enrollment in Idaho over the last decade **increased 19.3 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 26,000 students (+10.2 percent)** necessitating **1,040** additional classrooms.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	55,825	101,692	70,274

ILLINOIS

Total Number of Schools:	4,185
Total Enrollment:	2,010,000
State funding for K-12, 1993-94:	No Assistance Provided
Total State & Local District School Construction Spending, 1995-95:	\$611,361,000

CURRENT CONDITIONS:

- **89 percent** of schools report a need to upgrade or repair building to good overall condition
- **62 percent** of schools report at least one inadequate building feature
- **70 percent** of schools report at least one unsatisfactory environmental factor
- **19** students per computer
- In 1997-98, Illinois paid **\$932,737,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$500 to \$20,000,000.**
- Enrollment in Illinois over the last decade **increased 12 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 5,000 students (-.2 percent).**
- **ILLINOIS CURRENTLY HAS APPROXIMATELY 60 FACILITIES THAT ARE OVER 100 YEARS OLD.** JUST TO REPLACE THESE FACILITIES WOULD COST **\$1 BILLION.** (SOURCE: MEMORANDUM FROM ILLINOIS STATE BOARD OF EDUCATION TO ILLINOIS HOUSE REPUBLICAN STAFF, DECEMBER 1998)

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	1,125,357	1,113,380	1,025,362

Good Enough for Congress?

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INDIANA

Total Number of Schools:	1,929
Total Enrollment:	999,000
State funding for K-12, 1993-94:	\$149,863,628 or \$155 per student
Total State & Local District School Construction Spending, 1995-95:	\$345,944,000

CURRENT CONDITIONS:

- **85 percent** of schools report a need to upgrade or repair building to good overall condition
- **56 percent** of schools report at least one inadequate building feature
- **67 percent** of schools report at least one unsatisfactory environmental factor
- **11** students per computer
- In 1997-98, Indiana paid **\$496,090,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$1,800 to \$75,155,500.**
- Enrollment in Indiana over the last decade **increased 4 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 16,000 students (+1.6 percent)** necessitating **640** additional classrooms.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106 TH CONGRESS			
AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	326,773	467,242	372,880

IOWA

Total Number of Schools:	1,552
Total Enrollment:	500,000
State funding for K-12, 1993-94:	No Assistance Provided
Total State & Local District School Construction Spending, 1995-95:	\$123,955,000

CURRENT CONDITIONS:

- **79 percent** of schools report a need to upgrade or repair building to good overall condition
- **50 percent** of schools report at least one inadequate building feature
- **67 percent** of schools report at least one unsatisfactory environmental factor
- **11** students per computer
- In 1997-98, Iowa paid **\$40,109,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$800 to \$8,500,000.**
- Enrollment in Iowa over the last decade **increased 4.6 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 34,000 students (-6.8 percent).**

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106 TH CONGRESS			
AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	135,205	226,474	170,200

Good Enough for Congress?

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KANSAS

Total Number of Schools:	1,464
Total Enrollment:	471,000
State funding for K-12, 1993-94:	\$7,000,000 or \$16 per student
Total State & Local District School Construction Spending, 1995-95:	\$201,787,000

CURRENT CONDITIONS:

- **88 percent** of schools report a need to upgrade or repair building to good overall condition
- **55 percent** of schools report at least one inadequate building feature
- **74 percent** of schools report at least one unsatisfactory environmental factor
- **10** students per computer
- In 1997-98, Kansas paid **\$71,681,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$500 to \$15,000,000**.
- Enrollment in Kansas over the last decade **increased 10.4 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 2,000 students (-.4 percent)**.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	154,208	220,277	174,330

KENTUCKY

Total Number of Schools:	1,407
Total Enrollment:	663,000
State funding for K-12, 1993-94:	\$66,380,260 or \$104 per student
Total State & Local District School Construction Spending, 1995-95:	\$269,021,000

CURRENT CONDITIONS:

- **81 percent** of schools report a need to upgrade or repair building to good overall condition
- **59 percent** of schools report at least one inadequate building feature
- **63 percent** of schools report at least one unsatisfactory environmental factor
- **10** students per computer
- In 1997-98, Kentucky paid **\$73,052,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$500 to \$20,000,000**.
- Enrollment in Kentucky over the last decade **increased 4 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 19,000 students (-2.9 percent)**.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	344,582	388,562	392,352

Good Enough for Congress?

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LOUISIANA

Total Number of Schools:	1,477
Total Enrollment:	800,000
State funding for K-12, 1993-94:	No Assistance Provided
Total State & Local District School Construction Spending, 1995-95:	\$119,049,000

CURRENT CONDITIONS:

- **88 percent** of schools report a need to upgrade or repair building to good overall condition
- **50 percent** of schools report at least one inadequate building feature
- **66 percent** of schools report at least one unsatisfactory environmental factor
- **21** students per computer
- In 1997-98, Louisiana paid **\$78,671,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$1,000 to \$10,000,000**.
- Enrollment in Louisiana over the last decade **increased 1.7 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 19,000 students (-2.4 percent)**.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	596,956	538,762	592,068

MAINE

Total Number of Schools:	721
Total Enrollment:	212,000
State funding for K-12, 1993-94:	\$43,500,000 or \$203 per student
Total State & Local District School Construction Spending, 1995-95:	\$27,366,000

CURRENT CONDITIONS:

- **85 percent** of schools report a need to upgrade or repair building to good overall condition
- **60 percent** of schools report at least one inadequate building feature
- **71 percent** of schools report at least one unsatisfactory environmental factor
- **17** students per computer
- In 1997-98, Maine paid **\$27,522,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$200 to \$16,000,000**.
- Enrollment in Maine over the last decade **decreased 0.4 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 17,000 students (-8 percent)**.
- MAINE PROJECTS A **\$637 MILLION** COST FOR SCHOOL CONSTRUCTION AND RENOVATION. (SOURCE: REPORT TO THE JOINT STANDING COMMITTEE ON EDUCATION AND CULTURAL AFFAIRS, APRIL 1997)

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	76,808	106,285	96,688

Good Enough for Congress?

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MARYLAND

Total Number of Schools:	1,286
Total Enrollment:	846,000
State funding for K-12, 1993-94:	\$87,000,000 or \$113 per student
Total State & Local District School Construction Spending, 1995-95:	\$321,850,000

CURRENT CONDITIONS:

- **78 percent** of schools report a need to upgrade or repair building to good overall condition
- **67 percent** of schools report at least one inadequate building feature
- **65 percent** of schools report at least one unsatisfactory environmental factor
- **15** students per computer
- In 1997-98, Maryland paid **\$64,715,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$4 to \$30,497,150.**
- Enrollment in Maryland over the last decade **increased 22.8 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 16,000 students (+1.9 percent)** necessitating **640** additional classrooms.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	351,517	395,586	319,687

MASSACHUSETTS

Total Number of Schools:	1,856
Total Enrollment:	959,000
State funding for K-12, 1993-94:	\$170,000,000 or \$193 per student
Total State & Local District School Construction Spending, 1995-95:	\$303,987,000

CURRENT CONDITIONS:

- **92 percent** of schools report a need to upgrade or repair building to good overall condition
- **75 percent** of schools report at least one inadequate building feature
- **80 percent** of schools report at least one unsatisfactory environmental factor
- **16** students per computer
- In 1997-98, Massachusetts paid **\$141,679,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$300 to \$23,490,000.**
- Enrollment in Massachusetts over the last decade **increased 16.5 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 8,000 students (+.8 percent)** necessitating **320** additional classrooms.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	402,027	501,362	452,035

Good Enough for Congress?

A Pictorial Representation of Why Americans Deserve Better School Buildings

MICHIGAN

Total Number of Schools:	3,853
Total Enrollment:	1,660,000
State funding for K-12, 1993-94:	\$20,227,052 or \$13 per student
Total State & Local District School Construction Spending, 1995-95:	\$463,698,000

CURRENT CONDITIONS:

- **80 percent** of schools report a need to upgrade or repair building to good overall condition
- **52 percent** of schools report at least one inadequate building feature
- **61 percent** of schools report at least one unsatisfactory environmental factor
- **20** students per computer
- In 1997-98, Michigan paid **\$318,912,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$500 to \$18,000,000**.
- Enrollment in Michigan over the last decade **increased 4.9 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 81,000 students (-4.9 percent)** necessitating additional classrooms.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	1,001,250	1,007,172	1,011,645

MINNESOTA

Total Number of Schools:	2,116
Total Enrollment:	848,000
State funding for K-12, 1993-94:	\$122,900,000 or \$153 per student
Total State & Local District School Construction Spending, 1995-95:	\$571,839,000

CURRENT CONDITIONS:

- **85 percent** of schools report a need to upgrade or repair building to good overall condition
- **57 percent** of schools report at least one inadequate building feature
- **66 percent** of schools report at least one unsatisfactory environmental factor
- **10** students per computer
- In 1997-98, Minnesota paid **\$428,257,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$2,000 to \$24,000,000**.
- Enrollment in Minnesota over the last decade **increased 16.7 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 54,000 students (-6.4 percent)** necessitating additional classrooms.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	266,123	382,103	280,206

Good Enough for Congress?

A Pictorial Representation of Why Americans Deserve Better School Buildings

MISSISSIPPI

Total Number of Schools:	1,007
Total Enrollment:	513,000
State funding for K-12, 1993-94:	\$36,000,000 or \$72 per student
Total State & Local District School Construction Spending, 1995-95:	\$160,164,000

CURRENT CONDITIONS:

- **82 percent** of schools report a need to upgrade or repair building to good overall condition
- **50 percent** of schools report at least one inadequate building feature
- **54 percent** of schools report at least one unsatisfactory environmental factor
- **14** students per computer
- In 1997-98, Mississippi paid **\$43,719,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$200 to \$4,000,000**.
- Enrollment in Mississippi over the last decade **increased 1.9 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 10,000 students (+1.9 percent)** necessitating **400** additional classrooms.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	327,445	347,589	396,604

MISSOURI

Total Number of Schools:	2,291
Total Enrollment:	909,000
State funding for K-12, 1993-94:	No Assistance Provided
Total State & Local District School Construction Spending, 1995-95:	\$366,262,000

CURRENT CONDITIONS:

- **90 percent** of schools report a need to upgrade or repair building to good overall condition
- **48 percent** of schools report at least one inadequate building feature
- **58 percent** of schools report at least one unsatisfactory environmental factor
- **15** students per computer
- In 1997-98, Missouri paid **\$141,152,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$300 to \$10,000,000**.
- Enrollment in Missouri over the last decade **increased 12.7 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 21,000 students (-2.3 percent)**.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	386,832	469,682	410,518

Good Enough for Congress?

A Pictorial Representation of Why Americans Deserve Better School Buildings

MONTANA

Total Number of Schools:	892
Total Enrollment:	168,000
State funding for K-12, 1993-94:	\$1,000,000 or \$6 per student
Total State & Local District School Construction Spending, 1995-95:	\$21,013,000

CURRENT CONDITIONS:

- **70 percent** of schools report a need to upgrade or repair building to good overall condition
- **45 percent** of schools report at least one inadequate building feature
- **69 percent** of schools report at least one unsatisfactory environmental factor
- **8** students per computer
- In 1997-98, Montana paid **\$11,101,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$250 to \$12,000,000**.
- Enrollment in Montana over the last decade **increased 10.4 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 3,000 students (-1.8 percent)**.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106 TH CONGRESS			
AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	62,924	86,322	79,212

NEBRASKA

Total Number of Schools:	1,396
Total Enrollment:	290,000
State funding for K-12, 1993-94:	No Assistance Provided
Total State & Local District School Construction Spending, 1995-95:	\$127,506,000

CURRENT CONDITIONS:

- **75 percent** of schools report a need to upgrade or repair building to good overall condition
- **44 percent** of schools report at least one inadequate building feature
- **61 percent** of schools report at least one unsatisfactory environmental factor
- **10** students per computer
- In 1997-98, Nebraska paid **\$28,874,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$900 to \$19,000,000**.
- Enrollment in Nebraska over the last decade **increased 7.6 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 5,000 students (-1.7 percent)**.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106 TH CONGRESS			
AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	82,857	138,451	104,303

Good Enough for Congress?

A Pictorial Representation of Why Americans Deserve Better School Buildings

NEVADA

Total Number of Schools:	442
Total Enrollment:	307,000
State funding for K-12, 1993-94:	No Assistance Provided
Total State & Local District School Construction Spending, 1995-95:	\$162,425,000

CURRENT CONDITIONS:

- **83 percent** of schools report a need to upgrade or repair building to good overall condition
- **42 percent** of schools report at least one inadequate building feature
- **57 percent** of schools report at least one unsatisfactory environmental factor
- **21** students per computer
- In 1997-98, Nevada paid **\$99,365,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$500 to \$16,000,000**.
- Enrollment in Nevada over the last decade **increased 74 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 10,000 students (+3.3 percent)** necessitating **400** additional classrooms.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	90,274	115,143	74,837

NEW HAMPSHIRE

Total Number of Schools:	512
Total Enrollment:	202,000
State funding for K-12, 1993-94:	\$15,327,295 or \$84 per student
Total State & Local District School Construction Spending, 1995-95:	\$53,122,000

CURRENT CONDITIONS:

- **87 percent** of schools report a need to upgrade or repair building to good overall condition
- **59 percent** of schools report at least one inadequate building feature
- **78 percent** of schools report at least one unsatisfactory environmental factor
- **21** students per computer
- In 1997-98, New Hampshire paid **\$66,102,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$250 to \$8,500,000**.
- Enrollment in New Hampshire over the last decade **increased 19.2 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 5,000 students (-2.5 percent)**.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	44,910	85,362	56,281

Good Enough for Congress?

A Pictorial Representation of Why Americans Deserve Better School Buildings

NEW JERSEY

Total Number of Schools:	2,279
Total Enrollment:	1,260,000
State funding for K-12, 1993-94:	\$69,945,000 or \$61 per student
Total State & Local District School Construction Spending, 1995-95:	\$534,673,000

CURRENT CONDITIONS:

- **87 percent** of schools report a need to upgrade or repair building to good overall condition
- **53 percent** of schools report at least one inadequate building feature
- **69 percent** of schools report at least one unsatisfactory environmental factor
- **14** students per computer
- In 1997-98, New Jersey paid **\$188,388,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$400 to \$30,000,000.**
- Enrollment in New Jersey over the last decade **increased 16.6 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 13,000 students (+1 percent)** necessitating **520** additional classrooms.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106 TH CONGRESS			
AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	526,789	623,119	533,970

NEW MEXICO

Total Number of Schools:	732
Total Enrollment:	351,000
State funding for K-12, 1993-94:	\$28,763,442 or \$93 per student
Total State & Local District School Construction Spending, 1995-95:	\$133,245,000

CURRENT CONDITIONS:

- **94 percent** of schools report a need to upgrade or repair building to good overall condition
- **69 percent** of schools report at least one inadequate building feature
- **75 percent** of schools report at least one unsatisfactory environmental factor
- **11** students per computer
- In 1997-98, New Mexico paid **\$91,678,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$1,000 to \$19,000,000.**
- Enrollment in New Mexico over the last decade **increased 20 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 42,000 students (+12 percent)** necessitating **1,680** additional classrooms.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106 TH CONGRESS			
AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	185,062	194,854	200,220

Good Enough for Congress?

A Pictorial Representation of Why Americans Deserve Better School Buildings

NEW YORK

Total Number of Schools:	4,172
Total Enrollment:	2,937,000
State funding for K-12, 1993-94:	\$451,000,000 or \$167 per student
Total State & Local District School Construction Spending, 1995-95:	\$1,609,883,000

CURRENT CONDITIONS:

- **90 percent** of schools report a need to upgrade or repair building to good overall condition
- **67 percent** of schools report at least one inadequate building feature
- **76 percent** of schools report at least one unsatisfactory environmental factor
- **16** students per computer
- In 1997-98, New York paid **\$616,131,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$11,000 to \$51,728,000**.
- Enrollment in New York over the last decade **increased 14.1 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 20,000 students (+.7 percent)** necessitating **800** additional classrooms.
- SCHOOL MODERNIZATION NEEDS IN NEW YORK CITY ALONE TOTAL **\$10.9 BILLION, INCLUDING \$2.2 BILLION IN NEW CONSTRUCTION NEEDS**. (SOURCE: NEW YORK CITY BOARD OF EDUCATION, PROPOSED FIVE-YEAR CAPITAL PLAN FOR FISCAL YEARS 2000-2004)

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106 TH CONGRESS			
AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	2,750,541	1,934,134	2,268,847

NORTH CAROLINA

Total Number of Schools:	2,005
Total Enrollment:	1,268,000
State funding for K-12, 1993-94:	\$219,506,574 or \$195 per student
Total State & Local District School Construction Spending, 1995-95:	\$482,483,000

CURRENT CONDITIONS:

- **90 percent** of schools report a need to upgrade or repair building to good overall condition
- **55 percent** of schools report at least one inadequate building feature
- **68 percent** of schools report at least one unsatisfactory environmental factor
- **13** students per computer
- In 1997-98, North Carolina paid in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$3,500 to \$10,020,000**.
- Enrollment in North Carolina over the last decade **increased 17.1 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 42,000 students (+3.3 percent)** necessitating **1,680** additional classrooms.
- NORTH CAROLINA WILL NEED **\$6.2 BILLION** OVER FIVE YEARS FOR NEW SCHOOL CONSTRUCTION, EXPANSION AND RENOVATION OF EXISTING FACILITIES, AND PURCHASE OF NEW EQUIPMENT. (SOURCE: PUBLIC SCHOOLS FACILITY NEEDS SURVEY, SCHOOL CAPITAL CONSTRUCTION STUDY COMMISSION, APRIL 1996)

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106 TH CONGRESS			
AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	390,043	571,070	451,416

Good Enough for Congress?

A Pictorial Representation of Why Americans Deserve Better School Buildings

NORTH DAKOTA

Total Number of Schools:	609
Total Enrollment:	116,000
State funding for K-12, 1993-94:	\$5,660,000 or \$48 per student
Total State & Local District School Construction Spending, 1995-95:	\$27,426,000

CURRENT CONDITIONS:

- **88 percent** of schools report a need to upgrade or repair building to good overall condition
- **49 percent** of schools report at least one inadequate building feature
- **62 percent** of schools report at least one unsatisfactory environmental factor
- **9** students per computer
- In 1997-98, North Dakota paid **\$7,633,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$200 to \$10,000,000**.
- Enrollment in North Dakota over the last decade **decreased 2.4 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 6,000 students (-5.2 percent)**.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	46,746	61,519	58,842

OHIO

Total Number of Schools:	3,876
Total Enrollment:	1,844,000
State funding for K-12, 1993-94:	\$68,600,000 or \$38 per student
Total State & Local District School Construction Spending, 1995-95:	\$492,625,000

CURRENT CONDITIONS:

- **95 percent** of schools report a need to upgrade or repair building to good overall condition
- **76 percent** of schools report at least one inadequate building feature
- **83 percent** of schools report at least one unsatisfactory environmental factor
- **25** students per computer
- In 1997-98, Ohio paid **\$214,869,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$800 to \$30,000,000**.
- Enrollment in Ohio over the last decade **increased 3.7 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 83,000 students (-4.5 percent)**.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	949,239	1,026,840	942,827

Good Enough for Congress?

A Pictorial Representation of Why Americans Deserve Better School Buildings

OKLAHOMA

Total Number of Schools:	1,828
Total Enrollment:	622,000
State funding for K-12, 1993-94:	No Assistance Provided
Total State & Local District School Construction Spending, 1995-95:	\$124,588,000

CURRENT CONDITIONS:

- **83 percent** of schools report a need to upgrade or repair building to good overall condition
- **54 percent** of schools report at least one inadequate building feature
- **64 percent** of schools report at least one unsatisfactory environmental factor
- **13** students per computer
- In 1997-98, Oklahoma paid **\$46,717,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$1,000 to \$6,260,000.**
- Enrollment in Oklahoma over the last decade **increased 7.2 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 29,000 students (-4.7 percent).**

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	270,233	307,267	292,688

OREGON

Total Number of Schools:	1,222
Total Enrollment:	545,000
State funding for K-12, 1993-94:	No Assistance Provided
Total State & Local District School Construction Spending, 1995-95:	\$222,849,000

CURRENT CONDITIONS:

- **96 percent** of schools report a need to upgrade or repair building to good overall condition
- **63 percent** of schools report at least one inadequate building feature
- **84 percent** of schools report at least one unsatisfactory environmental factor
- **16** students per computer
- In 1997-98, Oregon paid **\$124,300,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$2,600 to \$31,475,000.**
- Enrollment in Oregon over the last decade **increased 18 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **remain constant 545,000 students.**

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	191,113	265,199	216,213

Good Enough for Congress?

A Pictorial Representation of Why Americans Deserve Better School Buildings

PENNSYLVANIA

Total Number of Schools:	3,178
Total Enrollment:	1,838,000
State funding for K-12, 1993-94:	\$184,000,000 or \$105 per student
Total State & Local District School Construction Spending, 1995-95:	\$1,005,020,000

CURRENT CONDITIONS:

- **70 percent** of schools report a need to upgrade or repair building to good overall condition
- **42 percent** of schools report at least one inadequate building feature
- **57 percent** of schools report at least one unsatisfactory environmental factor
- **15** students per computer
- In 1997-98, Pennsylvania paid **\$246,130,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$400 to \$23,000,000**.
- Enrollment in Pennsylvania over the last decade **increased 10.7 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 98,000 students (-5.3 percent)**.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106 TH CONGRESS			
AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	1,007,919	1,082,114	1,026,208

RHODE ISLAND

Total Number of Schools:	316
Total Enrollment:	157,000
State funding for K-12, 1993-94:	\$17,008,435 or \$117 per student
Total State & Local District School Construction Spending, 1995-95:	\$7,029,000

CURRENT CONDITIONS:

- **81 percent** of schools report a need to upgrade or repair building to good overall condition
- **61 percent** of schools report at least one inadequate building feature
- **75 percent** of schools report at least one unsatisfactory environmental factor
- **22** students per computer
- In 1997-98, Rhode Island paid **\$17,410,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$50 to \$8,000,000**.
- Enrollment in Rhode Island over the last decade **increased 17.5 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **remain constant at 157,000 students**.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106 TH CONGRESS			
AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	81,320	84,150	77,378

Good Enough for Congress?

A Pictorial Representation of Why Americans Deserve Better School Buildings

SOUTH CAROLINA

Total Number of Schools:	1,088
Total Enrollment:	664,000
State funding for K-12, 1993-94:	\$25,807,048 or \$41 per student
Total State & Local District School Construction Spending, 1995-95:	\$248,363,000

CURRENT CONDITIONS:

- **78 percent** of schools report a need to upgrade or repair building to good overall condition
- **52 percent** of schools report at least one inadequate building feature
- **66 percent** of schools report at least one unsatisfactory environmental factor
- **12** students per computer
- In 1997-98, South Carolina paid **\$70,400,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$500 to \$12,800,000**.
- Enrollment in South Carolina over the last decade **increased 7.8 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 24,000 students (+3.6 percent)** necessitating **960** additional classrooms.
- SOUTH CAROLINA ESTIMATES A TOTAL SCHOOL MODERNIZATION NEED OF **\$4 BILLION**, INCLUDING **\$1.8 BILLION** FOR NEW SCHOOL CONSTRUCTION. (SOURCE: STATEWIDE SCHOOL DISTRICT FACILITIES CAPITAL NEED ANALYSIS, 1998)

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	261,777	331,551	308,353

SOUTH DAKOTA

Total Number of Schools:	832
Total Enrollment:	146,000
State funding for K-12, 1993-94:	No Assistance Provided
Total State & Local District School Construction Spending, 1995-95:	\$4,531,000

CURRENT CONDITIONS:

- **78 percent** of schools report a need to upgrade or repair building to good overall condition
- **45 percent** of schools report at least one inadequate building feature
- **50 percent** of schools report at least one unsatisfactory environmental factor
- **9** students per computer
- In 1997-98, South Dakota paid **\$12,634,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$200 to \$10,100,000**.
- Enrollment in South Dakota over the last decade **increased 15 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 5,000 students (-3.4 percent)**.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	47,922	69,538	60,326

Good Enough for Congress?

A Pictorial Representation of Why Americans Deserve Better School Buildings

TENNESSEE

Total Number of Schools:	1,565
Total Enrollment:	938,000
State funding for K-12, 1993-94:	N/A
Total State & Local District School Construction Spending, 1995-95:	\$323,179,000

CURRENT CONDITIONS:

- **75 percent** of schools report a need to upgrade or repair building to good overall condition
- **56 percent** of schools report at least one inadequate building feature
- **64 percent** of schools report at least one unsatisfactory environmental factor
- **19 students** per computer
- In 1997-98, Tennessee paid **\$36,963,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$500 to \$10,500,000**.
- Enrollment in Tennessee over the last decade **increased 14.2 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 40,000 students (+4.3 percent)** necessitating **1,600** additional classrooms.
- TENNESSEE CURRENTLY REPORTS A **\$2.5 BILLION** SCHOOL MODERNIZATION NEED. (SOURCE: TENNESSEE PUBLIC INFRASTRUCTURE NEEDS INVENTORY ASSESMENT FOR FY 1998, JANUARY 1999)

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106 TH CONGRESS			
AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	396,843	453,517	409,301

TEXAS

Total Number of Schools:	6,875
Total Enrollment:	3,967,000
State funding for K-12, 1993-94:	No Assistance Provided
Total State & Local District School Construction Spending, 1995-95:	\$1,995,268,000

CURRENT CONDITIONS:

- **76 percent** of schools report a need to upgrade or repair building to good overall condition
- **46 percent** of schools report at least one inadequate building feature
- **60 percent** of schools report at least one unsatisfactory environmental factor
- **11 students** per computer
- In 1997-98, Texas paid **\$618,780,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$375 to \$18,000,000**.
- Enrollment in Texas over the last decade **increased 20.8 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 376,000 students (+9.5 percent)** necessitating **15,040** additional classrooms.
- TEXAS REPORTS A **\$9.1 BILLION** COST FOR IMMEDIATE NEW CONSTRUCTION AND REPAIR NEEDS AND AN ESTIMATED **\$6.4 BILLION** NEED BY THE YEAR 2003. (SOURCE: TEXAS COMPTROLLER OF PUBLIC ACCOUNTS, TEXAS SCHOOL PERFORMANCE REVIEW: FACILITIES, MAY 1999)

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106 TH CONGRESS			
AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	2,149,680	2,037,230	2,159,100

Good Enough for Congress?

A Pictorial Representation of Why Americans Deserve Better School Buildings

UTAH

Total Number of Schools:	742
Total Enrollment:	489,000
State funding for K-12, 1993-94:	\$9,612,055 or \$21 per student
Total State & Local District School Construction Spending, 1995-95:	\$252,317,000

CURRENT CONDITIONS:

- **91 percent** of schools report a need to upgrade or repair building to good overall condition
- **62 percent** of schools report at least one inadequate building feature
- **72 percent** of schools report at least one unsatisfactory environmental factor
- **12** students per computer
- In 1997-98, Utah paid **\$53,602,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$500 to \$20,779,818.**
- Enrollment in Utah over the last decade **increased 13.4 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 55,000 students (+11.2 percent)** necessitating **2,200** additional classrooms.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	84,796	179,227	106,743

VERMONT

Total Number of Schools:	395
Total Enrollment:	107,000
State funding for K-12, 1993-94:	\$16,400,000 or \$163 per student
Total State & Local District School Construction Spending, 1995-95:	\$39,899,000

CURRENT CONDITIONS:

- **82 percent** of schools report a need to upgrade or repair building to good overall condition
- **53 percent** of schools report at least one inadequate building feature
- **58 percent** of schools report at least one unsatisfactory environmental factor
- **17** students per computer
- In 1997-98, Vermont paid **\$12,904,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$100 to \$7,573,032.**
- Enrollment in Vermont over the last decade **increased 14.6 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 3,000 students (-2.8 percent).**

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	43,847	57,405	54,800

Good Enough for Congress?

A Pictorial Representation of Why Americans Deserve Better School Buildings

VIRGINIA

Total Number of Schools:	1,895
Total Enrollment:	1,128,000
State funding for K-12, 1993-94:	\$108,800,000 or \$104 per student
Total State & Local District School Construction Spending, 1995-95:	\$531,648,000

CURRENT CONDITIONS:

- **81 percent** of schools report a need to upgrade or repair building to good overall condition
- **60 percent** of schools report at least one inadequate building feature
- **58 percent** of schools report at least one unsatisfactory environmental factor
- **13** students per computer
- In 1997-98, Virginia paid **\$170,918,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$1,000 to \$26,128,000**.
- Enrollment in Virginia over the last decade **increased 14.8 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 62,000 students (+5.5 percent)** necessitating **2,480** additional classrooms.
- VIRGINIA REPORTS A **\$6.3 BILLION** UNMET SCHOOL MODERNIZATION NEED. (SOURCE: COMMONWEALTH OF VIRGINIA DEPARTMENT OF EDUCATION 1995-96 SCHOOL FACILITY STATUS SURVEY, JULY 1996)

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106 TH CONGRESS			
AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	317,458	482,229	362,017

WASHINGTON

Total Number of Schools:	2,180
Total Enrollment:	998,000
State funding for K-12, 1993-94:	\$137,600,000 or \$150 per student
Total State & Local District School Construction Spending, 1995-95:	\$648,637,000

CURRENT CONDITIONS:

- **89 percent** of schools report a need to upgrade or repair building to good overall condition
- **60 percent** of schools report at least one inadequate building feature
- **74 percent** of schools report at least one unsatisfactory environmental factor
- **14** students per computer
- In 1997-98, Washington paid **\$261,734,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$300 to \$60,000,000**.
- Enrollment in Washington over the last decade **increased 26.2 percent**. From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 23,000 students (+2.3 percent)** necessitating **920** additional classrooms.

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106 TH CONGRESS			
AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	285,098	447,535	337,982

Good Enough for Congress?

A Pictorial Representation of Why Americans Deserve Better School Buildings

WEST VIRGINIA

Total Number of Schools:	869
Total Enrollment:	300,000
State funding for K-12, 1993-94:	No Assistance Provided
Total State & Local District School Construction Spending, 1995-95:	\$15,778,000

CURRENT CONDITIONS:

- **88 percent** of schools report a need to upgrade or repair building to good overall condition
- **67 percent** of schools report at least one inadequate building feature
- **82 percent** of schools report at least one unsatisfactory environmental factor
- **13** students per computer
- In 1997-98, West Virginia paid **\$97,033,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$10,000 to \$14,000,000.**
- Enrollment in West Virginia over the last decade **decreased 10.7 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 18,000 students (-6 percent).**

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	177,753	199,382	223,761

WISCONSIN

Total Number of Schools:	2,096
Total Enrollment:	886,000
State funding for K-12, 1993-94:	N/A
Total State & Local District School Construction Spending, 1995-95:	\$458,767,000

CURRENT CONDITIONS:

- **79 percent** of schools report a need to upgrade or repair building to good overall condition
- **49 percent** of schools report at least one inadequate building feature
- **60 percent** of schools report at least one unsatisfactory environmental factor
- **11** students per computer
- In 1997-98, Wisconsin paid **\$195,943,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$200 to \$7,567,000.**
- Enrollment in Wisconsin over the last decade **increased 14.3 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **decrease by 56,000 students (-6.3 percent).**

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106TH CONGRESS

AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	418,781	475,091	416,592

Good Enough for Congress?

A Pictorial Representation of Why Americans Deserve Better School Buildings

WYOMING

Total Number of Schools:	411
Total Enrollment:	98,000
State funding for K-12, 1993-94:	\$8,000,000 or \$80 per student
Total State & Local District School Construction Spending, 1995-95:	\$47,053,000

CURRENT CONDITIONS:

- **82 percent** of schools report a need to upgrade or repair building to good overall condition
- **49 percent** of schools report at least one inadequate building feature
- **68 percent** of schools report at least one unsatisfactory environmental factor
- **7** students per computer
- In 1997-98, Wyoming paid **\$12,000,000** in interest on school debt.

PROJECTED NEEDS:

- Range of amounts needed to upgrade or repair a school to good overall condition: **\$500 to \$16,900,000.**
- Enrollment in Wyoming over the last decade **increased 0.2 percent.** From 1998 to 2008 projected state enrollment in elementary and secondary schools is expected to **increase by 8,000 students (+8.2 percent)** necessitating **320** additional classrooms.
- WYOMING CURRENTLY ESTIMATES A **\$563 MILLION** SCHOOL MODERNIZATION COST. (SOURCE: MGT OF AMERICA, INC.)

ESTIMATED TAX CREDIT BOND ALLOCATIONS UNDER LEGISLATION INTRODUCED IN THE 106 TH CONGRESS			
AMOUNT IN THOUSANDS OF DOLLARS	HR 1660 - RANGEL (50% TO STATES)	HR 1760 - JOHNSON (100% TO STATES)	S 1454 - ROBB (65% TO STATES)
	43,236	53,296	53,947

Statistical Sources:

"Modern Schools, Better Learning - The Campaign to Rebuild America's Schools," National Education Association

"School Facilities, Profiles of School Condition by State," published by the U.S. General Accounting Office

"Estimated State Allocations Under Rangel, Johnson, and Robb School Modernization Proposals," National Education Association

To the best of our ability, we have accurately researched and portrayed the schools of the members of the congressional tax writing committees who attended public schools.

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June 7, 1999 (6:38pm)

EMBARGOED UNTIL 4:00 PM JUNE 8, 1999

REPUBLIC OF HUNGARY STATE DINNER - TUESDAY, JUNE 8, 1999
7:30 PM - EAST ROOM

THE PRESIDENT and MRS. CLINTON

HE Arpád Göncz; President of the Republic of Hungary

Mrs. Zsuzsanna Göncz

HE János Martonyi; Minister of Foreign Affairs

Mrs. Rozália Rábai; Wife of the Foreign Minister

HE Géza Jeszenszky; Ambassador of the Republic of Hungary to the United States

Mrs. Edit Jeszenszky; Wife of the Ambassador of the Republic of Hungary to the United States

HE Attila Chikán; Minister of Economic Affairs

The Honorable György Surányi; Chairman of the Hungarian National Bank

The Honorable István Szent-Iványi; Member of Parliament and

Chairman of the Foreign Affairs Committee of the Parliament

Mr. Károly Szunyogh; Titular State Secretary and Head of the Office of the President

General Ferenc Végh; Commander of Hungarian Defense Forces and Chief of General Staff

HE Dénes Tomaj; Deputy State Secretary, Ministry of Foreign Affairs

HE András Gulyás; Senior Foreign Policy Advisor to the President

Mr. András Faragó; Spokesman of the President

Hon. (Rep.) Gary Ackerman; D/New York

Mr. Jack Rosenthal, Sr.; Founder, Rosenthal Institute for Holocaust Study (Guest)

Mr. Charles Babington; Reporter, The Washington Post

Mrs. Norma Babington; Writer, Anne Arundel Medical Center (Spouse)

Mrs. Kathy Bacsko

Mr. Joseph R. Bacsko; Chairman and CEO, Frank's Nursery and Crafts, Inc. (Spouse)

Hon. Charlene Barshefsky; United States Trade Representative

Mr. Edward B. Cohen; Deputy Solicitor, Department of the Interior (Spouse)

Hon. Paul Begala; Co-Host of Equal Time, MSNBC

Mrs. Diane Begala (Spouse)

Hon. Samuel R. Berger; Assistant to the President for National Security Affairs

Mrs. Susan Berger (Spouse)

Hon. (Rep.) Marion Berry; D/Arkansas

Mrs. Carolyn Berry (Spouse)

Hon. Donald Blinken; Former American Ambassador to the Republic of Hungary

Mrs. Vera Blinken; Executive Committee, International Rescue Committee (Spouse)

Mr. Tibor S. Borgida; Executive Producer for the European Division, Voice of America

Mrs. Ann L. Ostroff (Guest)

Hon. Brooksley Born; Chair, Commodity Futures Trading Commission

Mr. Alex Bennett; Partner, Arnold & Porter (Spouse)

Ms. Susan Braden; Director of Central and East European Affairs, National Security Council

Mr. Larry Zarker; Vice President, NAHB Research Center (Spouse)

Mr. Jay Branegan; White House Correspondent, Time Magazine
Dr. Stefania Pittaluga (Spouse)

Mr. Thomas Cholnoky; Greenwich, Connecticut
Ms. Elisabeth D. Cholnoky (Guest)

Hon. William S. Cohen; Secretary of Defense
Mrs. Janet Langhart Cohen (Spouse)

Ms. Judy Collins; Singer/Songwriter
Mr. Louis Nelson; Industrial Designer, Louis Nelson & Associates (Spouse)

Mr. Joe Conason; Editor-at-Large, The New York Observer
Ms. Elizabeth Wagley; Director, Doctors of the World (Guest)

Mr. Tony Curtis; Actor
Mrs. Jill Curtis; Equestrian (Spouse)

Professor Istvan Deak; Professor of History, Columbia University
Mrs. Gloria Deak; Writer and Art Historian (Spouse)

Mr. Robert Deans; White House Correspondent, Cox Newspapers
Mrs. Karen Deans (Spouse)

Ms. Mollie Dickenson; iF Magazine (ConsortiumNews.com and Salon.com)
Mr. James Dickenson; Author and Journalist (Spouse)

Mr. E. L. Doctorow; Writer and Author
Mrs. Helen S. Doctorow; Writer and Author (Spouse)

Mr. George Dozsa; President, Hungarian Reformed Federation of America
Mrs. Matilda Dozsa (Spouse)

Hon. Charles Duncan; Special Assistant to the President and
Associate Director of Presidential Personnel
Ms. Barbara Wills-Duncan; B. D. Wills & Associates (Spouse)

Ms. Sara Ehrman; Senior Advisor, Center for Middle East Peace and Economic Cooperation
Guest: TBD

Mr. Charles Fenyvesi; Senior Writer, Radio Free Europe
Mrs. Lizou Fenyvesi; Conservator, United States Holocaust Museum (Spouse)

Hon. Carleton S. Finkbeiner; Mayor of Toledo, Ohio
Mrs. Amy Finkbeiner (Spouse)

Hon. Stephen Flanagan; Special Assistant to the President and
Senior Director for Central and Eastern European Affairs, National Security Council
Mrs. Lynn Flanagan; Senior Attorney, Office of the General Counsel
United States Department of Agriculture (Spouse)

Mrs. Ella Freilich; Riverdale, New York
Mr. Ary Freilich; Partner, Blumberg & Freilich Equities (Son)

Hon. Mary Mel French; The Chief of Protocol, United States
Hon. Molly Raiser (Guest)

Mr. Istvan Gereben; Retired Oceanographer
Mrs. Erzsebet Gereben (Spouse)

Mr. Ralph J. Gerson; President and CEO, Guardian International Corp.
Mrs. Erica Ward Gerson; Partner, Skadden, Arps, Slate, Meagher and Flom (Spouse)

Ms. Francine Goldstein; Marketing Consultant, Aviation Products Management, Inc.
Ms. Sandra Wagenfeld; Partner, Aviation Technologies, Inc. (Guest)

Hon. Marc Grossman; Assistant Secretary of State for European Affairs, Department of State
Ms. Margaret Hawthorne; Special Assistant to the Assistant Secretary of State for European Affairs, Department of State (Guest)

Mrs. Margaret Hám; McLean, Virginia
Dr. Tibor Hám (Son)

Mr. Laszlo Hamos; President, Hungarian Human Rights Foundation
Mrs. Zsuzsa Hamos (Spouse)

Hon. Richard Holbrooke; Vice Chairman, Credit Suisse First Boston

✓ Hon. (Rep.) Steny Hoyer; D/Maryland

Major General Robert R. Ivany; Commanding General
United States Army Military District of Washington
Mrs. Marianne Ivany (Spouse)

Hon. William J. Ivey; Chairman, National Endowment for the Arts
Hon. Ellen Lovell; Special Assistant to the President and
Adviser to the First Lady on the Millennium (Guest)

Mr. David W. Jones; Director, DWJ Strategies, Inc.
Ms. Mary Ann Akers; Reporter, National Public Radio (Guest)

Hon. Philip Kaiser; Former American Ambassador to the Republic of Hungary and
Former American Ambassador to Austria
Mrs. Hannah Kaiser (Spouse)

Ms. Kitty Kelley; Author
Dr. Jonathan Zucker (Spouse)

Hon. William Kennard; Chairman, Federal Communications Commission
Ms. Deborah Kennedy (Spouse)

Major General Donald L. Kerrick; Deputy Assistant to the President for National Security Affairs
Mrs. Thayne Kerrick (Spouse)

Mr. Robert P. Kogod; Co-Chairman and Co-CEO, The Charles E. Smith Companies
Mrs. Arlene R. Kogod; Mental Health Counselor (Spouse)

Mr. Frank Koszorus, Jr.; Member of the Executive Committee, Hungarian-American Coalition
Mrs. Marianne Koszorus; (Spouse)

Hon. (Rep.) Dennis J. Kucinich; D/Ohio
Ms. Yelena Boxer (Guest)

Mr. George Lang; Author and President, Langastronomia K.F.T.
Mrs. Jenifer Lang; Journalist and Director, Café des Artistes (Spouse)

Hon. (Rep.) Tom Lantos; D/ California
Mrs. Annette Lantos (Spouse)

Hon. Ronald S. Lauder; Former American Ambassador to Austria
Chairman of the Board, Estee Lauder & Clinique Laboratories and
Chairman of the Board, Museum of Modern Art
Mrs. Jo Carole Lauder; President, International Council of the Museum of Modern Art and
Chairman, Friends of Art and Preservation in Embassies (Spouse)

✓ Mrs. Edith K. Lauer; Chairman of the Board, Hungarian American Coalition
Mr. John M. Lauer; CEO, Oglebay Norton Corporation (Spouse)

✓ Hon. (Sen.) Carl M. Levin; D/ Michigan
Dr. Howard Markel; Professor, University of Michigan Medical School (Guest)

✓ Mr. Finlay Lewis; Correspondent, The Copley News Service
Mrs. Willee Eskew Lewis (Spouse)

Hon. Evelyn Lieberman; Senior Advisor to the Secretary of State
Mr. Edward H. Lieberman; Attorney, Coudert Brothers (Spouse)

Hon. (Sen.) Joseph I. Lieberman; D/Connecticut
Mrs. Hadassah Lieberman (Spouse)

✓ Dr. Laszlo Lovasz; Researcher, Microsoft Corporation
Mrs. Katalin Vesztergombi; Lecturer, Yale University

Mr. Peter Lowy; Co-President, Westfield Corporation
Mrs. Janine Lowy (Spouse)

Hon. (Sen.) Richard Lugar; R/Indiana
Mrs. Charlene Lugar (Spouse)

Mr. Zoltan Merszei; Retired Chairman, The Dow Chemical Company
Mrs. Aimée Merszei; Chair, The National Childhood Cancer Foundation (Spouse)

Rev. Stephen Mustos; United States Delegate for the Hungarian Roman Catholic Bishop

Mr. Charles Nagy; Starting Pitcher, Cleveland Indians
Mrs. Jacquelyn Nagy (Spouse)

Mr. William Nichols; White House Correspondent, USA Today
Mrs. Su-Lin Nichols; ABC News (Spouse)

Dr. Laszlo Papp; President, Western Region, World Federation of Hungarians
Ms. Julianna Bika; World Federation of Hungarians, American Council (Guest)

Hon. (Rep.) Charles "Chip" Pickering, Jr.; R/Mississippi
Mrs. Leisha Pickering (Spouse)

Hon. John D. Podesta; Chief of Staff to the President
Mrs. Mary Podesta (Spouse)

Dr. Janos Radvanyi; Chairman, International Studies, Mississippi State University
Ms. Christina Mary Radvanyi (Granddaughter)

General Joseph W. Ralston; Vice Chairman, Joint Chiefs of Staff
Mrs. Dede Ralston (Spouse)

Hon. Bruce Reed; Assistant to the President for Domestic Policy and
Director of the Domestic Policy Council
Ms. Bonnie Lepard (Spouse)

Hon. Dan K. Rosenthal; Assistant to the President and Director of Advance
Ms. Aviva Steinberg; Special Assistant to the President and
Deputy Director of Scheduling (Guest)

✓ Hon. (Sen.) William V. Roth, Jr.; R/Delaware
Hon. Jane R. Roth; United States Circuit Judge (Spouse)

✓ Hon. (Sen.) Richard Shelby; R/Alabama

Dr. Charles Simonyi; Chief Architect, Microsoft
Ms. Martha Stewart; Chairman and CEO, Martha Stewart Living Omnimedia (Guest)

Major General John Smith; Adjutant General, Ohio National Guard
Mrs. Anita Smith (Spouse)

Ms. Deborah Smulyan; Vice President, Emmis International
Mr. Randall Bongarten; President, Emmis International (Guest)

✓ Ms. Susan Sontag; Writer
Mr. David Rieff; Writer (Guest)

Mr. David Steiner; Chairman, Steiner Equities Group
Mrs. Sylvia Steiner (Spouse)

Mr. William Styron; Pulitzer Prize Winning Author
Mrs. Rose Styron; Poet and Human Rights Activist (Spouse)

✓ Hon. (Rep.) Ellen Tauscher; D/California
Mrs. Sally Bender (Sister)

Hon. Peter Tufo; American Ambassador to the Republic of Hungary
Countess Zita Pallavicini (Guest)

Hon. Peter S. Ujvagi; President, Toledo City Council
Ms. Kriztina Ujvagi; Member, Hungarian-American Coalition (Guest)

Mr. Andrew Vajna; President, Cinergi Productions
Ms. Kata Dobo; Actress (Guest)

Dr. Balint Vazsonyi; Concert Pianist and Director, Center for the American Founding
Mrs. Barbara Vazsonyi; Executive Associate, Center for the American Founding (Spouse)

Mrs. Adrienne Vittadini; Founder, Adrienne Vittadini, Inc.
Mr. Gian Luigi Vittadini; Co-Founder, Adrienne Vittadini, Inc. (Spouse)

Mr. Russell Walden; Music Director for Ms. Judy Collins

Professor Elie Wiesel; Boston University
Mrs. Marion Wiesel; Vice President, The Elie Wiesel Foundation for Humanity (Spouse)