

THE WHITE HOUSE
WASHINGTON

Date 4.18.00

To: DAN B.

From: The Staff Secretary

THIS LETTER ACCOMPANIED A
LARGER PACKAGE THAT HAS
BEEN SENT ~~TO~~ TO B. REED.

A RESPONSE FROM POTUS
MAY BE APPROPRIATE; PLEASE
CHECK IF THERE'S BEEN PRIOR
CORRESPONDENCE; COORDINATE
W/ DPL ON ^{POTUS} RESPONSE, IF NECESSARY.

-LISEL

Horizon House Resident Council
Harry J. Winter- President
1150 12th Street NW #905
Washington, DC 20005
Telephone: 202-628-2309

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Horizon House Resident Council

April 7, 2000

President Bill Clinton
White House
Washington, DC

Dear President Bill Clinton:

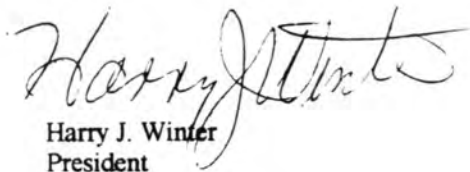
I hope this letter finds you in good health and good spirit. I have contacted you several times with concerns about the TOP Grant, Horizon House residents' social security number, and many other issues. Mrs. Gloria Cousar an employee of Housing Urban & Development (HUD) contacted me, and informed me that you asked her to contact Horizon House.

Thank you, President Bill Clinton for your interest, but with much dismay the issue with the social security numbers has not been solved, or any other issue.

I received a copy of the TOP Grantee Audit Report and I disagree with the manner that Housing Urban & Development are treating the residents' council through out Washington, DC. I have enclosed a copy of the TOP Grantee Audit Report and documents proving that there is a serious problem through out HUD and District of Columbia HUD Field Office.

This audit report is inaccurate, and the documents I have enclosed can bear proof that HUD and the Inspector General office are not reporting the facts, as they should be. Please have someone look into these issues.

Sincerely,


Harry J. Winter
President

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Please allow me the opportunity to express my feelings about the Tenant Opportunity Program Grantees Audit Report (TOPG). The TOPG audit report is biased towards the executive resident's council's board members. The Housing Urban Development Field Officers (HUDFO), Inspector General Officers (IGO) and the District of Columbia Housing Authority Residents Council Board Members (DCHA-RCBM) will view each issue differently.

When asked a question, "how many sides are there to a quarter"? I answered; two and the gentlemen who asked the question said, "No there are three sides to a quarter." The circumference of the quarter is the third side. In the TOPG- audit report there are only two sides to this report the Inspector General Officers and the HUD Field Officers. The executive residents council board members comments have not been recorded. Since the audit report was pertaining to the DCHA- resident council board members there should have been a section for comments from each DCHA- resident council that participated in the audit report.

Not allowing the DCHA-resident council board members to submit their comment in the TOPG- audit report creates a major concern. The only method of communication for the Inspector General Officers and the HUD Field officers can rely on is the education or training he or she has received. There is no comment from the DCHA- resident council board members. The federal government employees are obtaining information from college education and Office of Management and Budget Circular (OMB), and not listening skills. Not listening or reporting what the DCHA-resident council board members have to say is why many grant programs are failing. Housing Urban and Development (HUD) seems to only rely on federal government employees and what the OBM Circular states and not the DCHA- resident council board members.

Chandler Dey alleged that the resident's council board members did not follow procedures. The procedure Chandler Dey is referring to is called Accounting 101. I am positive that Chandler Dey attended many classes, which PREPARED him to become an auditor. I am also positive that Chandler Dey is well compensated for his time and efforts.

Why would the government have high expectation from the resident council board members who attended maybe a 5 to 8 hour training session on financial management? I admit this may have been a start at obtaining financial management training. But "Where is the Money" and "Time" There is no initiative for the DCHA-resident council board members to study financial management. In order to obtain, general ledger, accounts receivable, fix assets, liability, chart of accounts, posting, debit, and credit knowledge, each resident's council board member would have needed to attend at least 3- 6 month training in accounting 101. Many of the resident council board members who are between 40 and 90 have less than 8th grade education.

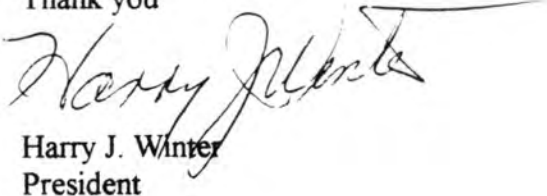
America is operated under the pretense that you attend training, or college to receive a job that a person can get paid for. Many citizens do not attend classes to obtain knowledge so that they can volunteer for an agency such as HUD who receives millions of federal dollars and is only required to expend 25% to the resident councils of public housing. Out of that 25% the resident council member cannot be paid. The President of the United States does not work just for the good of the citizens he receives a paycheck and great benefits. The resident's council board members do not receive any pay. The resident council board members are called volunteers, but in reality they are year 2000 slaves. They receive no compensation for time or work.

How old are the OMB Circular? Approximately 60 years ago President Franklin D. Roosevelt created programs during the depression to help needy citizens. Sixty years later the United States is still using the same concept of this program, but the United States is no longer in the great depression era but a prosperous nation.

HUD policy and procedures should be revised; the word should be re-vision. To create a new vision of a grant program working for the good of all who participate. This concept looks good on paper but I know that there is room for much needed improvement. What if the table turns and each employee who works for HUD was asked to volunteer years of serving the people for no money. But you can attend all the training you need and live off of minimum wages of social security. Education/training can be obtained freely in the United States and grants should not be used for one class of people to obtain monies at the expense of the public housing residents.

There is a solution to this problem, reverse role-play. If there is one employee who works for the Inspector General Office or DC HUD Field Office who would be willing to exchange positions with a resident council board member for a month. To experience and have a different point of view of what a resident council board member day-to-day volunteer work pertain to. The resident council board member would also experience an increase in pay but a better understanding of what the employee experience on a day-to-day routine. I am positive that you will have more resident's council board members accepting this challenge than Inspector General Office or DC HUD Field Office employees. If you are not willing to participate in the programs that you are creating for the resident council board members; why ask this of the resident council board members?

Thank you

A handwritten signature in black ink, appearing to read "Harry J. Winter", with a long horizontal flourish extending to the right.

Harry J. Winter
President

4-12-00

THE WHITE HOUSE
WASHINGTON

Podesta
Streett
Hernreich

April 12, 2000

MEMORANDUM TO THE PRESIDENT

FROM: STEPHANIE STREETT
LAURA GRAHAM
LAURA DEMEO

SUBJECT: SCHEDULING DECISIONS

CC: JOHN PODESTA
NANCY HERNREICH
MARIA ECHAVESTE

ACCEPT:

Date of Event:

Description of Event:

4/13/00

Photo-Op with 2000 Spring Interns
South Lawn, White House
Staff Contact: Mark Lindsay

This is your traditional photo with the 2000 Spring White House Interns.

4/13/00

MIL/PPD Departure Photos
Oval Office, White House
Staff Contact: Col. Simmons

4/13/00

DSCC \$ Dinners (2)
Phoenix Park Hotel, Washington, DC
Staff Contact: Minyon Moore

You will make remarks to a DSCC Native American Council Dinner as well as a DSCC Hi-Technology Council Dinner.

4/14/00

Address the Education Writers Conference
Atlanta, GA
Staff Contact: Bruce Reed

4/14/00

DCCC S Lunch
Home of Mr. & Mrs. Saeid Sadri, Atlanta, GA
Staff Contact: Minyon Moore

4/14/00

John Lewis Tribute Dinner
Biltmore Hotel, Atlanta, GA
Staff Contact: Minyon Moore

4/15/00

Earth Day Event
Sequoia Forest, CA
Staff Contact: George Frampton

You will declare parts of Sequoia National Forest as a national monument.

4/15/00

DNC \$ Dinner
Historic Greystone Estate, Los Angeles, CA
Staff Contact: Minyon Moore

Both you and the Vice President will attend this DNC Dinner hosted by David Geffin.

4/19/00

Attend the Oklahoma City Memorial Dedication
Oklahoma City, OK
Staff Contact: Mary Beth Cahill, Mickey Ibarra

You will attend the dedication ceremony of the Oklahoma City Memorial on the 5th Anniversary of the tragedy.

4/20/00

White House Volunteers Event
South Lawn, White House
Staff Contact: Sean Maloney

This is your annual event with the White House Volunteers.

4/20/00

Military Aid Departure Photos (2)
Oval Office, White House
Staff Contact: Col. Simmons

Lieutenant Colonel Carlton Everhart and Lieutenant Colonel Darryl Williams are departing.

4/20/00

Meeting with PLO Chairman Yasser Arafat
Oval Office, White House

Staff Contact: Sandy Berger

4/24/00

Easter Seals/Make-A-Wish Photo-Op
Oval Office, White House

Staff Contact: Mary Beth Cahill, Bruce Reed

**You will do a photo-op with the 1999 Easter Seals
Representatives and with a Make-A-Wish child.**

4/24/00

Easter Egg Roll
South Lawn, White House
Staff Contact: Melinda Bates

4/24/00

Forbes \$ Lunch
Home of Nancy Ellison & Bill Rollnick, New York, NY
Staff Contact: Minyon Moore

4/24/00

DNC \$ Dinner
NY Sheraton Hotel, New York, NY
Staff Contact: Minyon Moore

**This is a 3-tiered event at the NY Sheraton Hotel. The First
Lady, the Vice President and Mrs. Gore will also attend this
event.**

4/25/00

Meeting with Religious Leaders on China (T)
White House
Staff Contact: Steve Ricchetti

**You will meet with a group of religious leaders to discuss
China PNTR.**

4/26/00

NC Digital Divide Event
City TBD, NC
Staff Contact: Gene Sperling

**You will announce major commitments to help provide high-
speed Internet access to rural communities in North Carolina.**

4/28/00

Screening of the Movie "My Dog Skip"
Family Theatre, White House
Staff Contact: Capricia Marshall

4/30/00 Attend the NAACP's International Summit on Racial, Economic & Social Advancement
Detroit, MI
Staff Contact: Minyon Moore

You will address this Summit after the commencement at Eastern Michigan University.

5/2/00 Meeting with CODELS on China
Cabinet Room, White House
Staff Contact: Steve Ricchetti

You will meet with these Members after their trip to China and possibly do a statement after the meeting.

5/2/00 Photo-Op with Greek Foreign Minister Papandreou and Turkish Foreign Minister Cem
Oval Office, White House
Staff Contact: Sandy Berger

Foreign Ministers Papandreou and Cem will receive the East-West Statesmen of the Year Award in NY this evening.

5/2/00 Brief Photo-Op with the University of Arkansas Cross Country & Track Team
Oval Office, White House
Staff Contact: Mary Beth Cahill

The University of Arkansas Razorbacks won the 1999 NCAA Cross Country and Track Championships.

5/5/00 Address the Senate Democratic Caucus Issues Conference
Nemacolin, PA
Staff Contact: Chuck Brain

You are scheduled to address this Caucus at noon on May 5th in Nemacolin, PA.

5/8/00 DNC Dinner
Washington, DC
Staff Contact: Minyon Moore

5/9/00 Working Visit of President Rodriguez of Costa Rica
Oval Office, White House

Staff Contact: Sandy Berger

5/9/00

CINC Trophy Presentation
East Room, White House
Staff Contact: Col. Simmons

You will present the Air Force Academy with the CINC Trophy this year.

5/9/00

Landrieu \$ Reception
2525 Belmont Rd (Jim Free's House), Washington, DC
Staff Contact: Minyon Moore

5/9/00

Akaka \$ Reception
National Democratic Club, Washington, DC
Staff Contact: Minyon Moore

5/10/00

Speech to the Delta Conference
Washington, DC
Staff Contact: Maria Echaveste

This Conference will present the final report and action of the Mississippi Delta Region Initiative and set the framework for the plan's implementation.

5/10/00

White House Delta Conference Reception
East Room, White House
Staff Contact: Maria Echaveste

You will host the participants of the Delta Conference at the White House for a reception.

5/11/00

National Teacher of the Year Event
South Lawn, White House
Staff Contact: Thurgood Marshall, Jr.

This is the annual event where you honor all of the state teachers of the year. This year marks the 50th Anniversary of the National Teacher of the Year Program.

PENDING:

Date of Event

Description of Event

~~April 13~~

Drop-by the Export-Import Bank's Annual Conference
Washington Hilton Hotel, Washington, DC
Staff Contact: Thurgood Marshall, Jr.

Tentatively, you have this listed as an option on your schedule.

April 13

Meet & Greet w/ Bill Milliken, President of Communities in
Schools, and Several Community Leaders
White House
Staff Contact: Maria Echaveste

**Harris Wofford and Secretary Riley will host this meeting. We
will list this as an option on your schedule.**

April 30-May 2

Address the Council of the Americas Annual Washington
Conference
State Department, Washington, DC
Staff Contact: Buddy MacKay, Jr.

**You will be in Michigan on April 30th, down for the day on
May 1st in NY, and you have a full schedule on May 2nd with the
White House Conference on Raising Teenagers, meeting with
China CODELS, photo-op with Greek and Turkish Foreign
Ministers and photo-op with the University of Arkansas Cross
Country and Track teams.**

May TBD

Meeting with Elie Wiesel and David Saperstein
Oval Office, White House
Staff Contact: Mary Beth Cahill, Sandy Berger

**Elie Wiesel, David Saperstein and others who you have met
with before on religious freedom issues, would like to meet
with you to discuss the government offenses occurring in
Sudan. Sandy Berger does not think this is critical, but is fine
if you would like to do this meeting.**

Yes _____ No _____ Discuss ☒

May 1

Address the Joint Center for Political & Economic Studies' Dinner
Washington Hilton Hotel, Washington, DC

Staff Contact: Mary Beth Cahill

You are currently scheduled to RON on NY on April 30th after your Commencement address and NAACP speech in Michigan. You and the First Lady are scheduled to be down for the day on May 1st in NY and return to the White House at your leisure. Public Liaison and Cabinet Affairs are working on an appropriate surrogate. Are you OK to regret this request?

Yes ☒ No ☐ Discuss ☐

May 1

Drop-by the White House Briefing for the Young President's Organization and the World President's Organization
Presidential Hall, White House
Staff Contact: Mary Beth Cahill

John Podesta will address this group. If you come back to DC sometime during the day on May 1st, we will list this on your schedule as an option.

May 2-3

Address the National Legislative Conference of the Independent Insurance Agents of America
Grand Hyatt Hotel, Washington, DC
Staff Contact: TBD

George Frazier invited you to speak at this Conference. You have a full schedule on May 2nd and will be traveling on May 3rd. Senior Staff feel that this is not a priority for you. Are you OK to regret this?

Yes ☐ No ☒ Discuss ☐

May 16

Attend the Mexican American Legal Defense and Education Fund's "Noche de Celebration" Event
Organization of American States, Washington, DC
Staff Contact: Maria Echaveste

Currently we are holding this day for possible events with the First Lady in New York.

May 21-23

Accept the Seeds of Peace Prize for 2000
Oval Office, White House
Staff Contact: TBD

11:00 AM to 12:00 PM

You have a full schedule on May 22nd with the State Visit of Mbeeki and your schedule on the 23rd is very full as well. This is not a priority for the NSC. Are you OK to have a surrogate accept this award on your behalf?

Yes _____ No _____ Discuss _____

REGRET:

Date of Event:

Description of Event:

April TBD

*World
New York*

Announce a new Peace Corps Initiative to Address HIV/AIDS in Africa
White House
Staff Contact: Sandra Thurman

4/8/00-4/15/00

Sequoia

Participate in Event to Highlight Oral Health America's National Spit Tobacco Education Program (NSTEP)
White House, Camden Yard, or other baseball stadium
Staff Contact: Mary Beth Cahill

You have a full schedule this week and Senior Staff do not recommend you do this event.

4/13/00

X

Attend the Wilderness Society's Dinner Honoring Earth Day
Willard Hotel, Washington, DC
Staff Contact: George Frampton

You are already scheduled to attend 2 DSCC \$ Dinners this evening. George Frampton is attending this dinner.

4/15/00

LA

Attend the Taping the National Council of La Raza's 2000 American Latino Media Arts Awards
Pasadena Civic Auditorium, Pasadena, CA
Staff Contact: Maria Echaveste, Mary Beth Cahill

You will be at Sequoia Forest in the morning and in Palo Alto, CA for the rest of the day which is over 300 miles from Pasadena, CA.

4/15/00

Wedding

Attend the Wedding of Roy Neel and Jenny Clad
Home of Lynn Coleman & Sylvia de Leon, Washington, DC

You will be in California doing an Earth Day Event on April 15th. A letter from you has been sent.

4/22/00 ✓

Attend the Earth Day Celebration on the National Mall
National Mall, Washington, DC
Staff Contact: George Frampton

The Vice President will attend this event.

4/26/00 ✓

Attend the RKF Ripple of Hope Award Gala
Cipriani Restaurant, New York, NY

Bob Pittman of America OnLine will receive the RFK Ripple of Hope Award at this event. You are scheduled to be in Little Rock, AR this evening.

4/27/00 ✓

Accept the YWCA Dorothy Height Racial Justice Award & Attend the Awards Dinner
Washington Hilton & Towers Hotel, Washington, DC
Staff Contact: Ben Johnson

You are scheduled to be in Arkansas this day. Ben Johnson or another appropriate surrogate will accept this award on your behalf.

4/28/00-5/3/00 ✓

Attend Commemoration Ceremony for new NTSB Headquarters
NTSB Headquarters, Washington, DC
Staff Contact: Thurgood Marshall, Jr.

You have a full schedule on these dates. We will consider this event at a later date.

4/29/00 ✓

Deliver the Francis Greenwood Peabody Lecture at Harvard University
Harvard University Memorial Church, Boston, MA
Staff Contact: Mary Beth Cahill

You will attend the White House Correspondents' Dinner in Washington, DC on April 29th.

4/30/00 ✓

Address the New York City Holocaust Commemoration 2000
Location – Temple Emanu-El, New York, NY
Staff Contact: Mary Beth Cahill

You are scheduled to deliver the Commencement Address at Eastern Michigan on this day and address the NAACP Summit in Detroit, MI.

5/2/00

World VP
will be there

Address the Arab Community Center Annual Dinner
Cobo Hall, Detroit, MI
Staff Contact: Mary Beth Cahill

You are scheduled to be in Washington, DC this day to make remarks to the White House Conference on Raising Teenagers and host a China meeting with Congressional Members. Cabinet Affairs is working on an appropriate surrogate for this event.

5/2/00-5/5/00

VP doesn't
see a problem
to re-

Address the 94th Annual Meeting of the American Jewish Committee
Capitol Hilton, Washington, DC
Staff Contact: Mary Beth Cahill

You have a full schedule on May 2nd, you will be on the education tour May 3-4 and you are tentatively scheduled to address the Senate Democratic Caucus Issues Conference on May 5th in Nemacolin, PA. We have sent this to the VP for consideration.

5/8/00-5/10/00

✓

Attend the "Millenium Dreamers" Event at Walt Disney World
Walt Disney World, Orlando, FL
Staff Contact: Ellen Lovell

You already have events scheduled at the White House on these dates. They declined our offer to tape a video.

5/16/00

✓

Participate in the U.S. Olympic Committee's "Champions in Life" Event
Site TBD, Washington, DC
Staff Contact: Mickey Ibarra, Thurgood Marshall, Jr.

Currently, we are holding this day for possible events with the First Lady in New York.

5/16/00

✓

Address the VIth Olympic Dinner
Union Station, Washington, DC
Staff Contact: Mickey Ibarra, Thurgood Marshall, Jr.

Currently, we are holding this day for possible events with the First Lady in New York.

5/21/00-5/23/00

Address the American Israel Public Affairs Committee National Policy Conference
Washington Hilton & Towers Hotel, Washington, DC
Staff Contact: Mary Beth Cahill

to hotel
updeen

You have the DLC Retreat/Dinner in NY on May 21st, the State Visit of Mbecki on May 22nd, and a full schedule on May 23rd. We have sent this to the VP for consideration. Are you OK to regret this request?

Yes _____ No ✓ Discuss _____

PERSONAL:

Date of Event:

Description of Event:

4/13/00

to hotel
updeen

Meeting with Dr. Stephen Covey
Oval Office, White House
Staff Contact: TBD

Currently you have a full schedule for this day after returning from NY. Dr. Covey has not requested to meet with you. The Military Office made us aware that he will be in town and thought you might want to see him.

4/13/00

Attend Art Exhibit and Play with Micheline and Sean Connery
National Museum of Women in the Arts & Kennedy Center, DC

We have regretted since you are attending 2 DSCC \$ Dinners.

4/24/00

OK says
they can
then later?

Blue Light Theatre Company Show
Copacabana, New York, NY

Jim Naughton invited you to attend the Blue Light Theatre Show with Paul Newman, Gwyneth Paltrow, Stockard Channing, Walter & Selma Kaye, Liz Robbins and Richard Holbrooke. We would like to regret this since you are scheduled to attend a 3-tiered DNC Dinner with the First Lady, the VP and Mrs. Gore.

4/25/00

OK

Architect Meeting
Residence, White House
Staff Contact: Bruce Lindsey

You are currently scheduled to meet with the Library architects from 12PM-1PM.

4/27/00-4/30/00

Screening of Jay Dietz's Movie *High Noon* During the 2000 (Taylor Branch's proposal)
Maryland Film Festival, Baltimore, MD

OK

You will be in Arkansas on April 27th, you have the Nordic luncheon and are scheduled to screen a movie at the White House on April 28th, you are attending the White House Correspondents' Dinner on April 29th and you will be in Michigan for the Eastern Michigan Commencement and the NAACP Summit on April 30th. Therefore, we would like to regret this request.

OK to regret ☒ No, want to discuss ☐

4/30/00-5/1/00

Dinner at Jim Free's House
2525 Belmont Road, Washington, DC

Jim Free is planning to have a small dinner party while Ned McWherter is in town on May 1st. Ned McWherter, Ambassador and Mrs. Sasser, Congressman and Mrs. Tanner and Jim Hall will attend this dinner. Currently you are scheduled to return to the White House sometime on May 1st. Would you like to attend this dinner?

Yes ☐ No ☐ Option ☒

April/May TBD

OK

Drop-by White House Bible Study
Room 180 OEOB, White House
Staff Contact: TBD

This group meets every Tuesday in Room 180 of the OEOB. We will work this into your schedule on a convenient date.

5/10/00

Meeting with Bill Hybels
Oval Office, White House
Staff Contact: Stephanie Streett

5/13/00

Attend the Wedding of Valerie Rockefeller & James Carnegie
National Cathedral, Washington, DC

*ask her
inclined to
regret
Feb 1 Feb*

You and the First Lady have been invited to the wedding of Valerie Rockefeller and James Carnegie at 5PM on Saturday, May 13th. You currently have the day and evening off.

Accept _____ Regret _____ Option _____

We are continuing to work in the following meetings when your schedule permits. Please number the following meetings in order of priority:

- 4 -Dave Barram (this must be done with the First Lady)
- 1 -John Carlin (this must be done with the First Lady)
- 5 -Brian Mogg
- 5 -Bob Barnett
- 2 -Weldon Latham
- 6 -Lou Weisbach & Steve Grossman
- 3 -Loyd Hand
- David Hamburg
- Lawrence Smalls
- John McCaffrey
- Bill Ivey

*I can't remember
what the other
can about*

Drop-by Meetings (with Nancy Hemreich)

- White House Diarist
- White House TV
- White House Photo Office

Drop by

THE WHITE HOUSE
WASHINGTON

April 12, 2000

MEMORANDUM TO THE PRESIDENT

FROM: STEPHANIE STREETT
SHANNON BUTLER 

SUBJECT: AMENDUM TO *NEW YORK RONS MEMO* DATED APRIL 11

CC: NANCY HERNREICH
PATTI SOLIS-DOYLE

The original memo is attached for reference. The RON for May 1st has been moved to DC.

- Monday, May 1st-DC

You have the day and evening off. You and the First Lady will to return to DC from NY some time at your leisure on Monday, May 1st to RON at the White House. The White House Conference on Raising Teenagers is scheduled to begin at 10AM on the morning of May 2nd.

April 11, 2000

MEMORANDUM TO THE PRESIDENT

FROM: STEPHANIE STREETT
SHANNON BUTLER

SUBJECT: NEW YORK RONS

CC: NANCY HERNREICH
PATTI SOLIS-DOYLE

Please see the attached block. Patti and I have tentatively blocked the following evenings for you to RON with Mrs. Clinton. The dates in bold are the evenings we have tentatively planned for you to RON in New York. Please review this schedule; **all of these proposed overnights are pending your approval.**

- Thursday, April 20-DC
- Friday, April 21-Camp David
- Saturday, April 22-Camp David
- Sunday, April 23-Camp David
- **Monday, April 24-NY**
You will be in New York that day for several DNC events; therefore, you could RON in NY and return to DC around noon on Tuesday, April 25.

- Thursday, April 27-DC
- Friday, April 28-DC
- **Sunday, April 30-NY**
Currently, you are giving a Commencement address at Eastern Michigan and then you have the NAACP summit in Detroit. You could then fly to NY to RON there and have Monday down in NY.

- **Monday, May 1-NY**
You have the day and evening off and could return to DC the morning of May 2 with Mrs. Clinton.
- Tuesday, May 2-DC
- Friday, May 5-DC
- Saturday, May 6-AR
- **Thursday, May 11-NY**
You have events and meetings at the White House that day and could fly to NY that evening. You would be down until around 10:00 on Friday, May 12th before you depart for China-Ag travel, City TBD.

- Friday, May 12-DC
- Saturday, May 13-DC
- Sunday, May 14-DC
- Friday, May 19-DC
- Sunday, May 21-DC
- Monday, May 22-DC
- **Friday, May 26 and Saturday, May 27-NY**

Tentatively, you could meet Mrs. Clinton in NY and RON Friday, May 26th and Saturday, May 27th and return at your leisure sometime on Sunday, May 28th. You have the annual Memorial Day Events on Monday, May 29th in DC before you depart that afternoon for Portugal.

Handwritten:
Muey
frick
ta

April 2000

*Presidential Calendar

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
						1 Day & Evening Off RON NY* Women's NCAA Bball Championship, P Men's NCAA Bball Championship, Indi Oxford University's Reunion, NY CyberSecurity Report Due
2 DNC \$ Lunch, Las Vegas, NV DNC/Staff Party & Reception, Las Vegas, NV DCCC \$ Dinner, Silicon Valley, CA RON San Jose, CA Dahlgren Savings Opening Day of Baseball Men's/Women's NCAA Bball Championships	3 DLC Speech, San Jose, CA Return to DC RON NY* Men's NCAA Bball Championship, Indi Opening Baltimore Orioles Game	4 Down Until 10:30AM Drop-by BCTC, DC/Rx Drug Mtg Working Visit w/ President Salah of Yemen Digital Divide Kickoff Event China Mtg Leahy \$ Reception/ DNC \$ Dinner, DC RON NY* Wt. KS Primary (D&R)	5 Economic Summit, WH RON NY* Kick Butts Day	6 Down Until 9:45AM Return to DC CBS Interview Radio-TV Speech Prep Drop-by Mtg w/ Iranian President One America Corporate Event Radio-TV Correspondents Dinner RON DC	7 Drop-by C.H. Tung Mtg Retirement Earnings Bill Signing Women's Health Event, WH Tape Radio Address/ Hold 1 Hour Movie Night - "American Presidents", RON DC World Health Day Employment #s	8 Travel to Louisiana DNC \$ Lunch, New Orleans, LA Evening Event, Alexandria, LA Return to DC RON DC*
9 Travel to AR Day & Evening Off, Fayetteville, AR Return to DC RON DC*	10 Day & Evening Off RON DC*	11 Departure Statement (T) Gun Event, Annapolis, MD President's Cup Photo-Op Congressional Mtg (Lands Legacy) Meeting with PM Barak RON DC	12 Travel to Colorado SAFE Rally, Denver, CO MSNBC Town Hall Mtg, Denver, CO Return to NY RON NY*	13 Down Until 10AM Address ASNE Convention, TX Intern Photo MIL/PPD Departure Photos China Mtg DSCC \$ Dinners, DC (2) RON DC* PPI Released	14 Address Education Writers Conf, Atlanta, GA DCCC (McKinney) \$ Lunch, Atlanta Tape Radio Address John Lewis Tribute Dinner, Atlanta RON TBD CPI Released Nat'l Youth Service Day	15 Earth Day Event, City State TBD DNC \$ Dinner, Los Angeles, CA RON Palo Alto, CA Tax Day VA Caucus (D)
16 Day & Evening Off, Palo Alto, CA RON Palo Alto, CA Palm Sunday	17 Fast Palo Alto Event, CA Depart for Albuquerque, NM Event THD, Shiprock, NM RON Albuquerque, NM	18 Depart for Chicago, IL Comdex Computer Show Event, Chicago, IL Return to DC RON DC	19 Down until Noon OKC Memorial Dedication Ceremony, Oklahoma City, OK RON DC U.S. Trade #s Passover Begins at Sundown	20 Down Until 11AM/ Hold 11-12PM (NH) Intro: TBD WH Pub Event China Mtg (T) Mil Aide Dep. Photos (2) (T) Arafat Mtg Evening Off/ RON DC* Anniv: Columbine Shooting	21 Tape Radio Address Day & Evening Off RON Camp David* Good Friday Passover	22 Day & Evening Off RON Camp David* Earth Day
23 Day & Evening Off RON Camp David* Easter	24 Return to DC (T) Easter Seals/Make-A-Wish Photo-Op Easter Egg Roll Forbes \$ Lunch, NY DNC \$ Dinner (3 Times)/RON NY* Projected House & Senate Recess	25 Return to DC/ Hold 12-1PM for A. Mtg Hate Crimes Strategy Session (T) Speech Prep (WH Corres.) Videos (T) Mtg w/ Religious Leaders (China) (T) Hold 1 Hour Evening Off Passover	26 It's Drugs Departure Statement (T) Travel to NC Digital Divide Event, City TBD, NC RON Little Rock, AR Homeownership #s	27 Daisy Buns' Memorial Service Bowen Law School Dedication Remarks to Arts & Humanities Adv. Cmte Down Time/ RON DC* 1st Quarter GDP (Advance) Projected House Recess	28 Down Until Noon WH Nordic Luncheon Gun Buyback Event (T) Tape Radio Address Hold for Movie Night (NH)/RON DC*	29 Day Off/ Speech Prep (Corres. Dinner) WH Correspondents' Dinner 8th Anniv: Los Angeles Riots
30 Eastern Michigan University Commencement Address, Ypsilanti, MI NAACP Summit, Detroit, MI (T) RON NY* Hold for Commencements Projected House Recess						

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May 2000

*Presidential Calendar

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	1 Day & Evening Off RON DC* Joint Center for Political & Econo... Natl Charter Schools Week	2 Remarks to WH Conference on Raising Teenagers Photo-Op w/ Greek & Turkish FM's AR Track & Cross Country Team Photo Mtg w/ China CODELS Evening Off RON DC* Holocaust Memorial Day DC, IN, NC Primary (D&R)	3 Education Tour	4 Education Tour RON DC Productivity #'s	5 Address Senate Democratic Issues Caucus, Nemacon, PA Tape Radio Address Hold Day RON DC* Employment #'s	6 Hold Day RON TBD* National Day of Prayer Guam Caucus (D&R)																																																																																											
7 Hold Day RON DC	8 Down Until Noon China Event (WH) (T) DNC Dinner, DC Hold for Possible Commencements	9 Working Visit of President Rodriguez of Costa Rica CINC Trophy Presentation Landrieu \$ Reception, DC Akaka \$ Reception, DC NE, WV Primary (D&R)	10 Hold 30 Mins (SS) Speech to Delta Conference WH Delta Reception Hold 1 Hour Evening Off Israel Independence Day	11 National Teacher of the Year Event China Mtg (T) RON NY* Anniv. Valuejet Crash	12 Down until 10:30AM Hold for Travel (China/AG) Evening Off RON DC*	13 Live Radio Address Evening Off RON DC*																																																																																											
14 Day & Evening Off RON DC* Mother's Day MillionMomMarch, National Mall	15 FOP Peace Officers Memorial Event (T) Houston Comets WNBA Championship Event, South Lawn Wexler \$ Reception, DC DSCC (Robb) \$ Reception, DC	16 Hold Day (SS) CPI Released 2000 Olympics Dinner, Union Stat... OR Primary (D&R) DSCC Taste of the States, DC	17 U.S. Coast Guard Commencement, New London, CT DNC \$ Dinner, City TBD, CT (T) RON DC	18 Down Until Noon Defibrillator Event (T) China Mtg (T) Evening Off	19 Armed Forces Day Event, Andrews AFB (T) Travel to Philadelphia, PA (T) Message Event, Philadelphia, PA (T) DCCC \$ Lunch, Philadelphia, PA (T) Tape Radio Address TBD \$ Reception, Chicago, IL (T) DSCC \$ Dinner, Chicago, IL (T) RON DC* US Trade #'s	20 Day & Evening Off Service Employees Int'l Union Ann... Armed Forces Day																																																																																											
21 Day Off Travel to NY DLC Retreat Dinner, Hyde Park, NY Return to DC RON DC* 2nd Anniv. Springfield, OR Shoo...	22 State Visit of Mbeki of South Africa Possible Event w/ President Mbeki (T) China Mtg (T) RON DC* Service Employees Int'l Union Annual Conf. Pittsburgh	23 Down Until Noon Message Event (T) Veteran Bowlers Photo-op Tauscher \$ Reception DC (T) DNC \$ Dinner, DC (T) AR, KY Primary (D&R)	24 Official Working Visit of President Zedillo of Mexico Hold 1 Hour DNC \$ Gala, DC	25 Message Event (T) Evening Off 1st Quarter GDP (Revised) Sons of Italy Dinner Hold for Possible Commencements	26 Message Event (T) Foreign Trip Briefing (T) Tape Radio Address Mich State/CONN NCAA Championship Event (T) Evening Off RON NY* (T)	27 Day & Evening Off RON NY* (T)																																																																																											
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28 Day & Evening Off	29 Memorial Day Events, Ari. Nat'l Cemetery Afternoon & Evening Off Memorial Day City Year 2000 Convention, CA Projected House & Senate Recess Hold for Possible Foreign Travel to Countries THH & Portugal	30	31	April <table><tr><td>S</td><td>M</td><td>T</td><td>W</td><td>T</td><td>F</td><td>S</td></tr><tr><td></td><td></td><td></td><td></td><td></td><td></td><td>1</td></tr><tr><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td></tr><tr><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td></tr><tr><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td></tr><tr><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td></tr><tr><td>30</td><td></td><td></td><td></td><td></td><td></td><td></td></tr></table> June <table><tr><td>S</td><td>M</td><td>T</td><td>W</td><td>T</td><td>F</td><td>S</td></tr><tr><td></td><td></td><td></td><td></td><td></td><td>1</td><td>2</td></tr><tr><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td></tr><tr><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td><td>16</td></tr><tr><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td><td>23</td></tr><tr><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td><td>30</td></tr></table>			S	M	T	W	T	F	S							1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30							S	M	T	W	T	F	S						1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30
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June 2000

*Presidential Calendar

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Women 2000 UN Gen. Assembly Conf., New York, NY																																																																																																	
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Day & Evening Off	Down Until 11AM Hold for Millenium Event (Afternoon) (T) Senator Dodd 25th Anniv Gala, DC	Official Working Visit of President de la Rúa of Argentina DCCC/Hisp. Caucus \$ Reception, DC Norton \$ Reception, DC	CPI Released 225th Army B-Day Celebration, F Flag Day VIII "Save the Music Week"	WH Hispanic Mtg Mayor Williams Tribute Dinner, DC RON NY TBD	Hold Day for Possible NY Events																																																																																												
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Father's Day Hold for Possible Commencements	DSCC Message Event, City TBD, TX (T) DSCC \$ Lunch, City TBD, TX (T) DSCC \$ Dinner, City TBD, TX (T)	State Visit of King Mohammed of Morocco (T)	Hold Evening (SS/PSD)	Departure Statement (T) DNC \$ Lunch, City TBD, AZ (T) DNC \$ Dinner, San Diego, CA (T) Official Meeting (MM), San Diego, CA (T) RON San Diego, CA (T)	Message Event, San Diego, CA (T) Afternoon Down, San Diego, CA (T) State Party \$ Recep., Los Angeles, CA (T) DNC \$ Dinner, Los Angeles, CA RON Los Angeles, CA (T)	Feinstein (DSCC) \$ Brunch, Los Angeles, CA (T) Return to DC																																																																																											
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Korean War Memorial 50th Anniv Celebration, DC (T)	Day & Evening Off	Schiff \$ Reception, DC Hold Evening (SS/PSD)	TBD \$ Reception, DC (T) NDN \$ Dinner, DC (T)	1st Quarter GDP (Revised)	Departure Statement or Message Event (T) DSCC \$ Lunch/Recep. City TBD, NJ (T) Official Mtg (MM), City TBD, NJ (T) DNC/WLF \$ Recep, Philadelphia, PA (T)																																																																																												
Hold for Pre-Congressional Recess																																																																																																	

July 2000

*Presidential Calendar

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
						1 RON NY* (T) <u>Projected House & Senate Recess</u>
2 RON NY* (T)	3 RON NY* (T)	4 International Naval Review, NYC Harbor <u>Independence Day</u>	5	6	7	8 <u>NGA Summer Meeting, PA</u>
			<u>Projected House & Senate Recess</u>			
9 <u>Projected House & Senate Recess</u> <u>Hold for Possible Foreign Travel</u>	10 <u>NGA Summer Meeting, PA</u>	11	12	13 State Visit of President Ben Ali of Tunisia (T)	14 DLC National Convention	15
16	17 <u>Anniv: TWA Flight 800 Crash</u>	18	19	20 <u>Hold for Foreign Travel</u>	21 <u>G-8 Summit, Okinawa, Japan</u>	22
23 <u>G-8 Summit, Okinawa, Japan</u> <u>Hold for Foreign Travel</u>	24	25 Day & Evening Off	26 <u>10th Anniv: ADA</u> <u>Hold for Pre-Congressional Recess</u>	27	28	29 <u>Republican National Convention, P</u> <u>Projected House & Senate Recess</u>
30 <u>Republican National Convention, Philadelphia, PA</u> <u>Projected House & Senate Recess</u>	31					

June

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August 2000

*Presidential Calendar

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		Republican National Convention, Philadelphia, PA			3rd Anniv: Balanced Budget Act	
		Projected House & Senate Recess				
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Ministers Leadership Conf., Chicago, IL		Projected House & Senate Recess				
13	14	15	16	17	18	19
		Democratic National Convention, Staple Center, Los Angeles, CA			POTUS/MEG B-Days	
		Projected House & Senate Recess				
20	21	22	23	24	25	26
		4th Anniv: Welfare Reform Bill Si.		Projected House & Senate Recess		
27	28	29	30	31	September S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30	
		Projected House & Senate Recess				

September 2000

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THE WHITE HOUSE

WASHINGTON

April 11, 2000

MEMORANDUM FOR THE PRESIDENT

FROM: Bruce Reed
Eric Liu
Andrew Rotherham

SUBJECT: Education Tour

Copied
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Liu
Rotherham
Podesta

As you know, we are planning an education tour May 3-4 to highlight your agenda of teacher quality, accountability, investment, and standards-based reform. You can announce this tour this Friday in your speech to the Education Writers Association in Atlanta. This memo describes four events that we recommend for the tour to frame the success of your "demand more, invest more" agenda. For each event, we also are developing policy announcements. That same week, the Education Department has planned a small event to commemorate its 20th anniversary. That will help underscore our progress since defeating the Republican effort to eliminate the Department just five years ago.

Wednesday, May 3 – Teacher Quality and Failing Schools

1. Teacher Quality – Columbus, Ohio. The first event would highlight teacher quality in Columbus, where the local teachers union and the school district have developed an exceptional teacher peer review program. The program provides mandatory mentoring for all newly hired teachers, even those with previous experience, and intervention to help struggling teachers and remove low-performing ones. The program has been in place 12 years and is considered a national model. In addition, Columbus is an excellent place to underscore a number of your top education priorities. The Columbus schools have reduced class size in the early grades, targeted low-performing schools, and recently decided to end social promotion.

As news for this event, we have asked the Education Department to prepare a study of state budget surpluses and teacher salaries to underscore your call for paying teachers more while demanding more from them.

2. Failing Schools – Kentucky. The second event on May 3 would be at a high-poverty, high-performing school in Kentucky. Under Governor Patton, Kentucky has implemented standards, invested in low-performing schools and now has high-poverty schools that rank among the best performing schools in the state. (In 1998, 5 of the 20 highest performing elementary schools in reading were high-poverty schools, as were 6 of the top 20 in math, and 13 of the top 20 in writing.) A number of turned-around schools in Kentucky also have made strong progress the past few years.

This part of the tour would underscore that poverty need not be destiny in academic achievement and that high-poverty schools can and should be high-performing schools. North Carolina and Texas get all the attention on standards and accountability; highlighting Kentucky would put another success story on the map.

We are working with Political Affairs on the right site for this visit in Lexington, Louisville, or a rural area. The possibilities include Leestown Middle School in Lexington, which last year dramatically improved its math scores to reach the average; Iroquois High in Louisville, which has doubled its reading and math scores in the past year, although it still remains below the state average; Summer Shade Elementary in Summer Shade, which doubled its reading scores in one year and is now 17 points above the state average; and Sparksville Elementary in Columbia, which increased reading scores 40 points in one year and is now almost 30 points above the average.

For this event, we are preparing an Executive Order directing the Department of Education to report on the number of low-performing schools in the country and what specifically states and school districts are doing with the resources from your Accountability Fund to assist them. This EO would also direct the Office of Educational Research and Improvement to increase its focus on researching and disseminating effective strategies to fix failing schools and authorize the Secretary to redirect resources to more effectively help states and localities fix failing schools.

Thursday, May 4 – Charter Schools and School Construction

1. St. Paul, Minnesota – Charter Schools. On May 4, we would first visit the City Academy charter school in St. Paul, Minnesota, the first-ever charter school in the country. By visiting it we will highlight both your leadership on charter schools and the phenomenal growth of charter schools during your term. (Coincidentally, May 1-5 is National Charter Schools week.) City Academy serves approximately 100 high school students in a community center and is credited with helping many at-risk students who were failing in their previous school achieve success. For this event, we are working with Channel One to arrange a website chat with several other charter schools around the country.

The other news for this event would be an Executive Memorandum directing the Department of Education to develop and release guidelines for faith-based institutions and leaders in faith communities who wish to open or operate charter schools. These guidelines would reaffirm that charter schools must be non-sectarian but underscore that in order to increase the supply of high quality educational options for disadvantaged students, all sectors of society must be engaged and that faith-based organizations can help strengthen public education in many communities.

2. Quad Cities, Iowa/Illinois – School Construction. We would conclude the tour in the Quad Cities area on the border to highlight school construction and after-school programs. This would further frame your "invest more, demand more" message. Like many communities, schools in the Quad Cities area are experiencing problems with deferred maintenance and growth, and support federal assistance such as your School Modernization initiative to help them address these issues. In addition, as you know, Senator Harkin has been a key supporter of school construction and so an event on the Iowa side of the river would serve to highlight his efforts. A visit late in the day to

such an after-school program would highlight another one of your signature initiatives. We have several reports and announcements that could serve as deliverables at this event.

As with other tours, we will invite a few key national leaders to join you. Our list of possible invitees includes Secretary Riley, Senator Kennedy, and possibly Senator Lieberman, Bob Chase, Sandy Feldman, Al From and/or Will Marshall, Hugh Price, Lou Gerstner, and Bob Schwartz of ACHIEVE. Let us know if you have other suggestions.

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A LOOK AT...

Rogue States

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ONCE A RHETORICAL FLOURISH, the term 'rogue state' has become an essential part of the U.S. diplomatic lexicon. That's a mistake, argues author Robert Litwak.

A Handy Label, But a Lousy Policy

By ROBERT S. LITWAK

It sounds so irrefutable, so resolute, so well-defined: rogue state. It is an efficient political shorthand that leaves no doubt about a country's place in the world of nations: "Dealing with the rogue states is one of the great challenges of our time," Secretary of State Madeleine K. Albright declared in September 1997, "because as I have often described the international system, they are there with the sole purpose of destroying the system."

Indeed, the phrase trips off the tongue so easily that U.S. politicians, policymakers and presidential candidates use it almost daily:

■ "In the next century, the community of nations may see more and more of the very kind of threat Iraq poses now—a *rogue state* with weapons of mass destruction, ready to use them or provide them to terrorists, drug traffickers or organized criminals who travel the world among us unnoticed." (President Clinton, February 1998)

■ "[We intend to develop] a national missile defense program to provide a limited defense for the 50 states against a long-range missile threat posed by *rogue nations*." (Secretary of Defense William Cohen, January 1999)

■ "I'd institute a policy that I call a *rogue state* rollback. I would arm, train and equip... forces that would eventually overthrow the governments and install free and democratically elected governments." (Sen. John McCain, at a GOP debate in South Carolina last week)

Where the term once meant something specific—a state that had failed to adhere to the rule of law—it has become an elastic catch phrase that is used to demonize behavior and rally political support. Thus, the Clinton administration brandishes it to justify a national missile defense system ("to defend ourselves against rogue states"), while its GOP opponents can appropriate it to criticize administration policy (as one Republican did in 1998, when he urged Clinton to cancel a planned visit to China because it was a "rogue state"). Thus, the United States is actively trying to contain some states (Iraq and

Libya, for example) while *engaging* others (Syria and Pakistan) that exhibit some of the same behavior, although perhaps not to the same degree.

The question is not whether such regimes are threatening or odious. They are. But by lumping together a diverse group of states under the "rogue" rubric, the term obscures understanding and distorts U.S. foreign policy. This is not an issue of semantics: The Clinton administration has elevated the phrase from its rhetorical roots into a basis for policy, and that has proved to be a diplomatic liability.

The current love affair with the phrase is a distinctly '90s phenomenon, which coincided with the end of the Cold War and the demise of the Soviet threat. After Iraq's invasion of Kuwait led to war in the Persian Gulf, Bush administration officials warned that the main danger to international peace stemmed from the "Iraqs of the future"—Third World states possessing weapons of mass destruction, sponsoring terrorism and threatening U.S. interests in key regions.

The American impulse to brand behavior is not new, but the language has changed in the past quarter-century. An early favorite was "pariah state." Reagan administration officials were partial to "outlaw," while President Bush favored "renegade." Rogue state is an old standby, but it has acquired new stature in the Clinton administration.

And new meaning. Until the 1970s, "rogue" was used to describe regimes whose *internal* actions—how they treated their own people—were viewed as abhorrent. After 1979, with the advent of the State Department's annual report on state-sponsored terrorism, the criterion for rogue state status shifted from internal to external behavior. The Clinton administration further developed this theme. In September 1997 speeches, Albright asserted that the category of "rogue states" qualified as one of four distinct groupings of nations in the post-Cold War world (the other three are nations that work within the international system, transitional countries and failed states.) North Korea, Iran, Iraq and Libya are the countries that most consistently make the administration's list of rogue states.

Although the term ostensibly refers to violations of accepted international norms, it's a label that has no formal standing in international law. It derives instead from an American political culture that has traditionally viewed international relations as a clash between the forces of good and evil. Because it's analytically soft and quintessentially political, its selective use creates contradictions.

Cuba, a post-Cold War communist holdover (and basket-case state), has occasionally been included in the rogue category even though the Castro regime does not have a weapons of mass destruction program and no longer poses a real security threat to the Caribbean region. The administration is calling Cuba a rogue state plays well in the United States and Cuban exile community in south Florida.



By contrast, Syria, which uses terrorism as an instrument of state policy, has been exempted from the Clinton administration's list of rogue states because of its central role in the Middle East peace process. Similarly Pakistan, which tested a nuclear device in May 1998 and whose military regime was recently implicated by the U.S. government in the terrorist hijacking of an Indian airliner, has not been labeled a rogue state because of its long-standing ties to the United States.

Since the Cold War ended, one of the main objectives of U.S. policy has been the "containment" of rogue states. But this approach, and the label itself, sharply limits diplomatic flexibility. It pushes policymakers into a one-size-fits-all strategy. Once a state, such as Iran, is declared "beyond the pale" and relegated to the "rogue" category, it is politically difficult to pursue an alternative approach.

North Korea is the exception to this general pattern, as well as the best illustration of the problem. The Clinton administration, confronted with the acute danger posed by Pyongyang's maturing nuclear program, opted reluctantly to engage with the rogue. The alternatives were military strikes on North Korea's nuclear facilities or economic sanctions, either of which could have triggered a war on the Korean peninsula and neither of which could guarantee North Korea's nuclear disarmament.

So in October 1994, the two countries signed the U.S.-North Korea Agreed Framework. The accord commits North Korea to a freeze of its nuclear weapons activity and the eventual dismantling of its existing nuclear reactors. In exchange, a U.S.-led consortium agreed to provide two "proliferation-resistant" light-water nuclear reactors. Congressional critics have castigated the pact as a "giveaway." This demonstrates the label's problem: When a negotiation involves a "rogue," even a reciprocated concession can be cast as an act of appeasement.

Then it was the Clinton administration's turn to use the label for its purposes. To mobilize support for its national missile defense policy, it has returned to calling North Korea a "rogue state." The use of this charged term has undercut the administration's ability to conduct further talks with the North Koreans or pursue a strategy that deviates from comprehensive containment and isolation.

Iran is another case in which changed circumstances—primarily the election of President Mohammad Khatami in May 1997—have challenged the rogue state strategy. Despite Khatami's call for a "dialogue between civilizations" and Albright's proposal for a "road map" to normal relations, a diplomatic impasse persists because of formidable domestic political barriers on both sides. For the United States, there is no imperative for engagement, in contrast to the North Korean situation. Khatami and his allies are locked in a political struggle with theocratic hard-liners in Iran, and the issue of relations with America, the "Great Satan," is at the core.

Will Iran remain a revolutionary state, or is it ready to rejoin the "family of nations"? The United States has the ability, if only marginally, to influence this complex, unfolding process. But the continued designation of Iran as a rogue state limits the Clinton administration's ability to respond to encouraging developments, such as Khatami's efforts to rein in government agencies linked to international terrorism. It ensures that any American gesture that could make a real difference in Tehran would be politically risky in Washington.

The alternative to the rogue state policy is to develop what might be called "differentiated" strategies that address the particular conditions in each "rogue" country. This alternative is not an argument for blanket engagement with every unsavory regime. Iran's domestic politics create opportunities to be pursued, while Iraq's do not—because politics there simply do not exist beyond Saddam Hussein's cult of personality.

Rather than lumping some states into the rogues' gallery and selectively omitting others, the United States should focus on actions by regimes that contravene established international norms with respect to both external and internal behavior. These criteria enjoy broad international legitimacy—unlike the unilateral American "rogue state" designation—and provide a basis for accountability (such as indicting war criminals).

Above all, the shift from a generic to a targeted approach requires a different kind of foreign policy dialogue between the executive branch, Congress and the general public. That entails making the case to meet a threat on its own terms, without recourse to hyperbole or some misleading catchall category. Such a debate

Conceptual Leaps

Rogue, pariah, renegade, outlaw. Take your pick. All have been used by U.S. officials and the media to describe regimes and leaders not to their liking. What do the terms mean? Depends on the year, the circumstance, the context, the author and the author's purpose:

Washington Post editorial page, April 3, 1979:

"How does the international community deal with **rogue regimes**, those that under the color of national sovereignty commit unspeakable crimes against their own citizens? We have in mind not the mass deprivation of rights practiced by police states everywhere but the virtual genocide perpetrated by such regimes as Pol Pot's Cambodia and Idi Amin's Uganda."

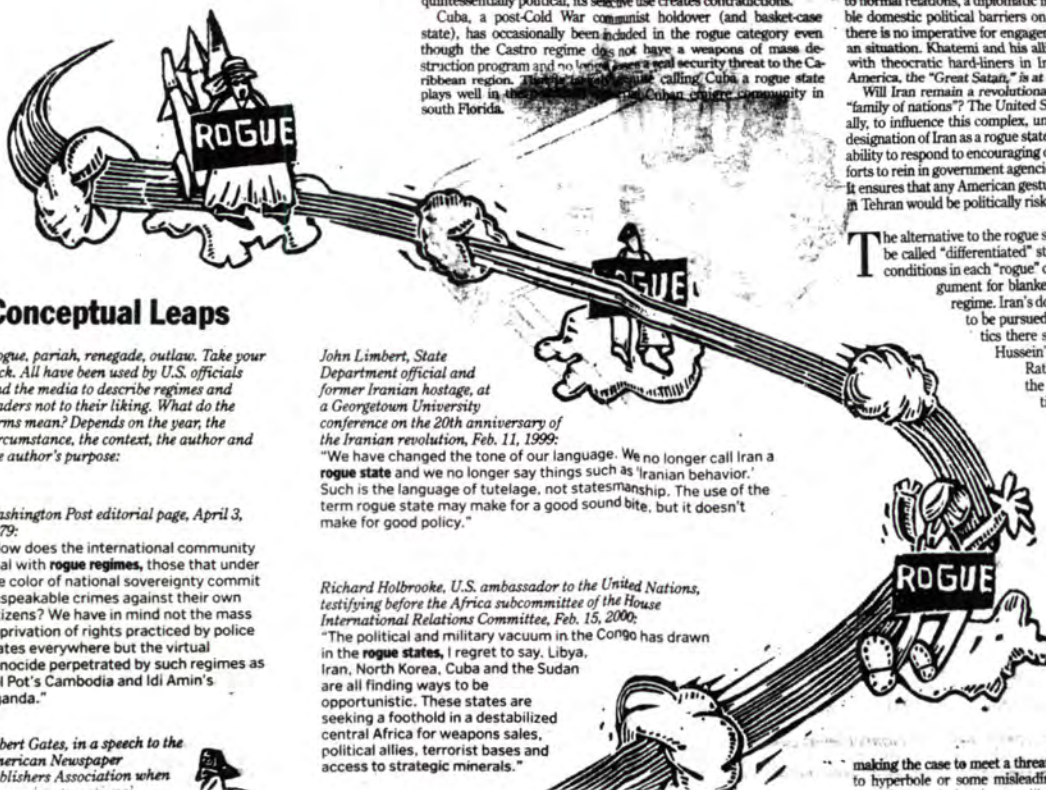
Robert Gates, in a speech to the American Newspaper Publishers Association when

John Limbert, State Department official and former Iranian hostage, at a Georgetown University conference on the 20th anniversary of the Iranian revolution, Feb. 11, 1999:

"We have changed the tone of our language. We no longer call Iran a **rogue state** and we no longer say things such as 'Iranian behavior.' Such is the language of tutelage, not statesmanship. The use of the term **rogue state** may make for a good sound bite, but it doesn't make for good policy."

Richard Holbrooke, U.S. ambassador to the United Nations, testifying before the Africa subcommittee of the House International Relations Committee, Feb. 15, 2000:

"The political and military vacuum in the Congo has drawn in the **rogue states**. I regret to say, Libya, Iran, North Korea, Cuba and the Sudan are all finding ways to be opportunistic. These states are seeking a foothold in a destabilized central Africa for weapons sales, political allies, terrorist bases and access to strategic minerals."



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Robert Gates, in a speech to the American Newspaper Publishers Association when he was deputy national security adviser in the Bush administration, 1989:

"It is not on Iraq's long as Saddam came to power. Iraq is nothing but a state as long as it is."

John Limbert, State Department official and former Iranian hostage, at a Georgetown University conference on the 20th anniversary of the Iranian revolution, Feb. 11, 1999:

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Above all, the shift from a generic to a targeted approach requires a different kind of foreign policy dialogue between the executive branch, Congress and the general public. That entails

making the case to meet a threat on its own terms, without recourse to hyperbole or some misleading catchall category. Such a debate about how to deal with states like Iran and Iraq, each of which poses a unique challenge, will yield no ready answers. But it will provide a sound basis for choice.

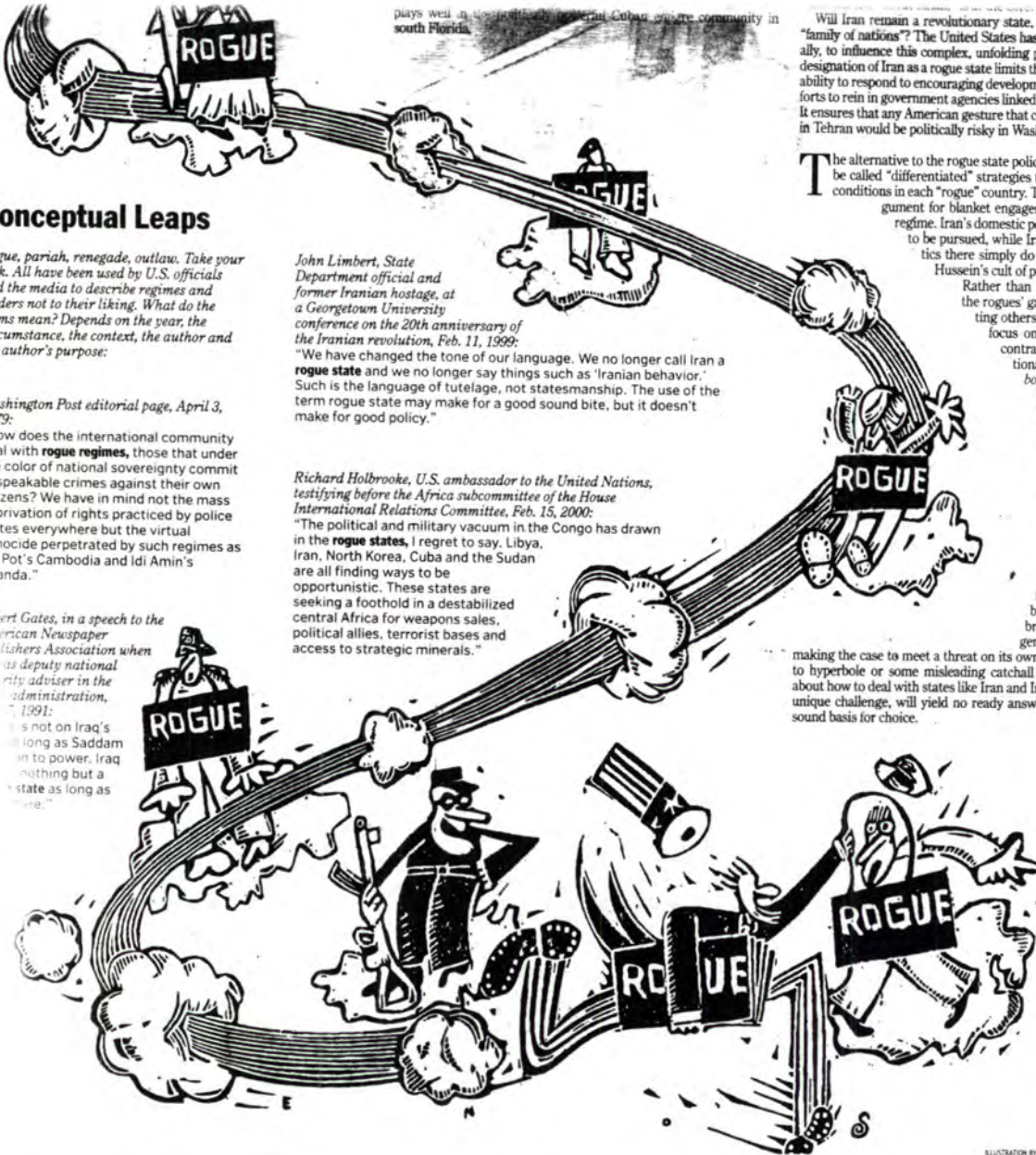


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A NATIONAL TEST FOR NEW TEACHERS SOUGHT BY UNION

TOUGH STANDARDS URGED

Reform Advocates Hope Better
Preparation Will Improve
Esteem of Profession

By KATE ZERNIKE

Facing a growing national movement to impose tougher standards on teachers, the American Federation of Teachers, the nation's second-largest teachers union, today will propose a national test and rigorous new standards for those who want to become teachers.

The proposal, a departure from traditional union opposition to increased teacher testing, comes amid heightened worries from educators, parents and politicians about the declining quality of the nation's teaching force and those entering it.

About a third of all teachers lack a major or minor in the subjects they teach, meaning that about four million children every year learn math from someone who may not have taken a math class since high school. While most states have teacher tests, most require only the equivalent of a high school education to pass, in part because unions have blocked efforts to set the bar higher.

Some two million teachers are due to be hired or replaced nationwide over the next decade, with many states struggling to find enough qualified people to lead their classrooms.

The union said it wanted to take advantage of that opportunity, and was making its recommendations after two years of studying teacher preparation programs. The proposal would not affect current members.

"We've taken an honest and hard, critical look at what's out there, and most of it is terribly inadequate," said Sandra Feldman, president of the one-million-member union. "If we could get folks to follow this prescription, we would have a much rosier future."

The union has consistently talked about the need to improve the nation's teaching force, but has never before proposed or endorsed such a high series of hurdles.

The proposal would require that prospective teachers pass two tests, one after their sophomore year in college and a second before entering the classroom. Addressing the common complaint that teachers learn too much pedagogy and not enough subject matter — that is, they learn how to teach but not what to teach — the test would require all prospective

teachers to demonstrate college-level knowledge in math, science, English, history and geography.

Unions have long said that tests are a poor measure of the gifts that make a good teacher. But ultimately, Ms. Feldman said, tests and tougher standards can give the teaching profession the same rigor, and the same status, that board and bar exams give doctors and lawyers. With schools in almost every state subjecting students to tougher tests, she said, it only makes sense to demand the same of teachers.

While the union proposal comes late to the bid for better teachers, it also adds a crucial voice to the lawmakers and parents who have called for reforms.

"People from the outside need permission to talk about teacher quality without it seeming like bashing teachers," said Kati Haycock, executive director of the Education Trust, a Washington-based nonprofit group that has studied teacher preparation and advocates for poor and minority students. "When the second-largest national teachers union talks about teacher quality, it gives other people permission to talk about it, and to do something."

Any attempt to adopt such a national program will be bucking a long tradition of strong local control over education.

Still, Arthur Levine, president of Teachers College at Columbia University, said the proposal would give impetus to about 39 states that are now considering some form of tougher teacher standards.

"Several states were afraid to act for fear unions wouldn't support them," Mr. Levine said. "Given the huge number of teachers we have who are uncertified in math and science and English as a Second Language, this is a godsend."

The National Education Association, the nation's largest teachers union, said yesterday that it had not yet seen the report and so would not comment even on whether it supported the notion of a national test.

The report also calls for creating a national core curriculum for what teachers need to know, much like the standards that states have begun using to test students over the past few years. New teachers in California, then, would be held to the same standards as those in Connecticut, and teachers certified in any one state could teach in any other. The lack of portability for current teacher certificates, the union report says, has made it hard for many states to recruit new teachers.

The report, "Building a Profession: Strengthening Teacher Preparation and Induction," also calls for raising entrance requirements for teacher education programs, demanding that students have a college grade point average of 2.75 initially, with a requirement for a 3.0 average phased in over time.

Prospective teachers would also have to have a major in the subject they wanted to teach. The proposal would also expand teacher education programs to five years, with the fifth year devoted to observing and work-

ing in schools under the tutelage of more experienced mentors.

Who would administer the test, and what the standards would be, remained to be worked out. But the union suggested the National Board for Professional Teaching Standards, a private group that for about a decade has offered intensive and rigorous certification for teachers who want to achieve master status, or an organization like the Educational Testing Service, which administers college entrance exams.

Educational Testing Service administers the Praxis exam, the teacher test considered relatively basic and used by many states. Most states also set a low passing grade, allowing those who leave even half the questions blank to pass.

Last year, a report on teacher tests by the Education Trust said most state exams for elementary school teachers require only 9th or 10th grade knowledge to pass, and those for high school teachers require only about an 11th or 12th grade education.

Many teachers lack preparation for the subjects they teach.

Some have feared that requiring tougher tests will hurt states' efforts to recruit enough teachers. While the Education Trust praised Massachusetts for its a rigorous teacher exam, 59 percent of prospective teachers failed the first test, given two years ago. In California, where an initiative to reduce class size required thousands of new teachers, schools in Los Angeles ended up giving "emergency certification" to about 2,100 teachers who had no practical experience and had not passed a basic credentialing test.

But advocates of reform hope that making it harder to get in can improve the esteem of a profession long plagued by the snide adage, "Those who can't do, teach," and thereby attract more, and more qualified, candidates.

"What it shows is that unions care about teacher quality, and that's a statement they need to make," Mr. Levine of Teachers College said. "There are too many politicians out there who regard unions as the single largest obstacle to reform."

The report makes no mention of higher salaries, a more common union proposal. But Ms. Feldman, the union president, said that it was clear that if teachers were asked to meet higher standards they would have to be paid better.

Reform advocates, too, say there is still room for more far-reaching changes. Suggesting tests for prospective teachers, Mr. Levine said, is a low risk for the union, because it does not affect any members.

"Is this the whole loaf? No," he said. "There ought to be assessment of teachers throughout a career, in the same manner there is in other professions."

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Slicing Off Mountaintops

Mountaintop removal is a type of coal mining, common in West Virginia, that requires exactly what its name suggests, the removal of a mountaintop to get at the coal seam lying beneath. The "overburden" — a mining engineer's term for the earth above the coal seam — is blasted and scraped away by enormous machines and dumped down the sides of the mountain into hollows and streambeds. This type of mining has the virtue of ruthless efficiency. It is highly mechanized, requiring relatively little manpower. But it also has the defect of ruthless efficiency. It buries streambeds and everything living in and around them in tons of rubble.

Last October Chief United States District Judge Charles H. Haden II ruled that the practice of mountaintop removal in West Virginia violated the provisions of the 1972 Clean Water Act, and he called for an end to the dumping of mining waste on streams that run for half the year or more. Judge Haden stayed his ruling until it could be appealed.

On Monday the administration may file a brief

in this case. Environmental groups believe that, if filed, the brief will side with the coal industry and compromise the Clean Water Act. At the same time, the Army Corps of Engineers and the Environmental Protection Agency are preparing a change in Clean Water rules allowing the Corps to redefine "fill material" in a way that would permit the continued destruction of mountain valleys.

This would create a momentous, unwelcome inconsistency. The Clean Water Act has been a centerpiece of this administration's environmental policy. Judge Haden's decision is reasonable and wholly consistent with the Clean Water Act. If the Justice Department supports the coal industry in its brief, it will create a precedent with nationwide consequences. It will demonstrate, virtually on the eve of Earth Day, that the Clean Water Act can be gutted if political pressure from a state fearing the impact on a local industry is strong enough. The Clinton administration needs to stand fast on its strong record of support for clean water.

History in Court

For years David Irving, the controversial author of "Hitler's War," has called himself a historian. But his real contribution to history, and to historiography, will be the libel suit he brought in London against Deborah Lipstadt, the American author of "Denying the Holocaust." Under England's libel laws, Ms. Lipstadt, as the defendant, was required to prove that she did not libel Mr. Irving when she wrote that he "is one of the most dangerous spokespersons for Holocaust denial." Her proof has been incisive and abundant, and this week she was rewarded with a telling victory.

"Irving has for his own ideological reasons persistently and deliberately misrepresented and manipulated historical evidence," concluded Justice Charles Gray. "For the same reasons, he has portrayed Hitler in an unwarrantedly favorable light, particularly in relation to his attitude toward and responsibility for the treatment of the Jews." Mr. Irving will bear the costs of Ms. Lipstadt's defense, which may top \$3 million.

It is hard to imagine that Mr. Irving believed

this trial would clear his name. It has resulted in judicial excoriation and a lengthy, penetrating analysis of his historical methods written for the court by Richard Evans, professor of modern history at the University of Cambridge and author of "In Defense of History." As Professor Evans writes, Holocaust denial "is not, indeed, an interpretation at all, but an attempt to make a statement, or series of statements, about historical fact."

Mr. Irving denies that some six million Jews were systematically destroyed in death camps, some of them equipped with purpose-built gas chambers, under the orders of Adolf Hitler. To call this Holocaust denial, as Ms. Lipstadt does, is neither censorship nor an effort to force an orthodox interpretation of history upon Mr. Irving or anyone else. It is to prevent the idea of history, its methods as well as its facts, from disappearing before our eyes.

The verdict will not destroy the appeal Mr. Irving has for neo-Nazis and "revisionists." But for everyone else it puts an end to the pretense that he is anything but a self-promoting apologist for Hitler.

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E. J. Dionne Jr.

Valid Questions on the New Economy

Critics of this weekend's demonstrations against the World Bank and the International Monetary Fund will write off the protests as the work of the marginal, the cranky and the impractical.

There will be heavy emphasis on the more extreme groups sponsoring the marches, especially those with funny names—my personal favorite is the Mad Anarchist Bakers League of Brady Lake, Ohio. There is no plausible alternative to a global economy built on free trade and the free movement of capital, their critics will say, and the people in the streets should get with the program. Any violence accompanying these marches will be used as further grounds for dismissing them.

If you're a reformer and not a revolutionary, some of the slogans and rhetoric surrounding this weekend's actions do seem extreme. It's also true that if institutions such as the IMF and the World Bank suddenly ceased to exist, new ones would have to be invented. A global economy needs organizations that can step in at times of catastrophe.

But this weekend's marchers are asking essential questions. You don't have to be a Mad Anarchist Baker to know that the new economy poses serious challenges to democracy.

The issue has never been whether we will have a global economy. The argument is over what rules should govern it, who will make them, and whether the policies pushed by the IMF, the World Bank and comparable institutions help or hinder the spread of prosperity to those who have the least. The debates are at least as much about

values as they are about economics.

But economics matter, and those who think the global institutions are in need of reform got some powerful ammunition from Joseph Stiglitz, the former chief economist and vice president of the World Bank and a former member of the president's Council of Economic Advisers. Writing in this week's *New Republic*, Stiglitz argues that the IMF "likes to go about its business without outsiders asking too many questions." While in theory supporting "democratic institutions in the nations it assists," in practice the IMF "undermines the democratic process by imposing policies."

Stiglitz raises two core questions: whether the international financial institutions favor knee-jerk austerity policies that can actually worsen the economic circumstances of countries they're supposed to be helping; and whether such policies lead to the dismantling of safety nets and public services at the very moment (i.e., times of economic distress) when they are most needed.

All of the wealthy democracies endorse capitalism as the basic economic system, but none accepts an unregulated market as the sole judge of what's important. We have social programs such as unemployment insurance, Medicare and Social Security because we don't think workers, the elderly or the poor should be at the mercy of every economic blip or crisis. We've adopted environmental rules to constrain certain kinds of competition—we want companies to make products more efficiently, but not if "efficiency" means dumping sludge into our waterways. Worker safety rules say that tough and useful competition

among companies should not involve endangering those who work for them.

Such rules can be enforced within the national borders of robust democracies. They are not easily enforced within a global economy. The challenge of the new economy is to preserve the social gains made in the prosperous old democracies and to spawn growth, social justice and democratic accountability in the poorer nations.

That's easier said than done, and many organizers of this weekend's demonstrations acknowledge a great diversity of views within their own ranks. "People who have characterized us as flat-worlders or Luddites don't understand the richness of the coalitions coming together," says Medea Benjamin. She is the founding director of Global Exchange, a group that has used consumer pressure to get Nike to treat its workers better and Starbucks to pay poor coffee farmers better prices.

The demonstrators, she says, are divided among those who want to reform the global bank apparatus ("Fix It or Nix It!" is one of their slogans) and those who would abolish these institutions. But all of them, she says, are asking the question: "In whose interest do we want the economy to function?"

This has been an essential American question since at least the days of Andrew Jackson. He waged his war against the Bank of the United States in the 1830s in the name of "the farmers, mechanics, and laborers." It shouldn't surprise us that this question is coming around again.

The Washington Post

FRIDAY, APRIL 14, 2000

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Foreign Affairs

THOMAS L. FRIEDMAN

Parsing the Protests

Washington is now playing host to protests against the International Monetary Fund, the World Bank, globalization and free trade. If this were a baseball game, someone would sell programs to help follow the action. Here's how mine would read.

Facts you won't hear: You will hear much blarney in coming days. Fortunately, a major study of how globalization has affected 34 developed and developing countries was just published by the consulting firm A.T. Kearney. It concludes what economists have long known: "Overall, countries integrating rapidly with the world economy have fared better than those integrating more slowly... because the fastest globalizing countries have enjoyed rates of economic growth that averaged 30 to 50 percent higher over the past 20 years. The same countries also enjoyed greater political freedom... more social spending and received higher scores on the U.N. Human Development Index, an indicator of longevity, literacy and standard of living."

On the downside, the report found, "rapid globalizers have witnessed a growing gap between rich and poor... rising corruption and higher levels of environmental pollution." The report adds, though, that while some 34 percent of the world's population lived in absolute poverty in 1980, by 1990 that number had dropped by more than half. "In other words, 1.4 billion people escaped absolute poverty as a result of economic growth associated with globalization."

Whom to root for: There are many activists gathered in Washington who understand that globalization

The good, the bad and the phony.

has its upsides and downsides, and they have come not to destroy this system but to improve it — by agitating for the World Bank to be more sensitive to the environment in its building projects, by urging rich countries to write off the debts of the poorest countries, and by urging the I.M.F. to be more open to alternative, possibly less harsh remedies for rescuing countries in financial distress. All worthy issues.

Whom to root against: Root against the economic quacks peddling conspiracy theories about globalization; the anti-free-trade extremists, such as Ralph Nader's group, Public Citizen; the protectionist trade unions; and the anarchists. These groups deserve to be called by their real name: "The Coalition to Keep the World's Poor People Poor."

These characters are fighting free trade. But they can't point to a single country that has flourished, or upgraded its living or worker standards, without free trade and integration. And they offer the third world no coherent plan for how to develop and preserve the environment. Their only plan is that developing countries stop developing. This coalition is supported by U.S. unions that have launched a protectionist jihad against more free trade with the

developing world, for fear of competition. The unions don't want to say that out loud — so they tell you they are for free trade with countries that get their worker standards up.

Yeah, sure. Unite, the reactionary garment union, is currently blocking a compromise bill aimed at giving the poorest countries in Africa duty-free access to the U.S. apparel market, even though this bill would link these trade benefits to improved worker standards. After Cambodia made an unprecedented effort to improve its worker standards — in order to win greater access to the U.S. apparel market — Unite still opposed increases in Cambodia's quota, citing areas where Cambodia wasn't perfect. Read the fascinating Jan. 10 piece in *The New Republic* entitled "The Man Behind The Anti-Free-Trade Revolt." It's about the relationship between Ralph Nader's and Lori Wallach's Public Citizen group and Roger Milliken, the far-right billionaire textile factory owner — one of America's legendary union-busters and a longtime backdoor funder of protectionist groups. Nice company.

There's nothing wrong with unions or owners protecting their interests — it's just when they do it in the name of helping the poor that's contemptible. So as you watch this demo, give your heart to those who not only care about the poor and the rain forest but have real ideas of how we can help both grow in a more integrated world. And give the back of your hand to those who pose as friends of the downtrodden but whose real goal is to take care of themselves and keep the poor poor. □

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answer to this?
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IF PRESIDENT HAS SEEN
4-18-00

Policies exploit the poor

Opposing view:

World Bank, IMF funds benefit only multinational corporations.

By Chris DeCardy

Thousands of protesters converging on Washington, D.C., this week are rightfully targeting the World Bank and International Monetary Fund (IMF) for financing economic, social and environmental devastation in the world's poorest countries.

In an era of rapid globalization, these taxpayer-supported international bodies have great influence. Taxpayers are right to demand greater accountability for projects and policies that have worsened the lives of the poor in developing nations.

The World Bank's mission is to alleviate poverty. Yet the bank's own audit concludes that 73% of all bank-financed projects in Africa have failed. The bank also has acknowledged that its loans displaced millions of poor people. In India, thousands have languished for years in squalid resettlement camps to make way for a polluting, coal-fired power plant financed by the World Bank.

Fully 40% of all World Bank loans fund projects that strip oil, gas and minerals from developing nations for export, while poor people in the region are left without increased job skills.

The IMF, meanwhile, lends money so countries can increase exports and attract foreign investment. But these policies have intensified activities, such as mining and log-

ging, that destroy the environment. Studies directly correlate IMF-imposed reforms with rapid deforestation in Africa, Asia and Central and South America. IMF bailout packages also have led many countries to cut basic social services dramatically to repay massive debts. Zimbabwe, Uganda and Mozambique are spending large portions of their annual budgets on debt servicing, as hundreds of thousands are dying of AIDS and starvation because of underfunded health care and education programs.

All of this financial activity does provide benefit, but to the wrong recipients: multinational corporations whose annual revenues dwarf those of many poor countries and that use these loans and programs to extract valuable raw resources and exploit cheap labor. For instance, a proposed oil-pipeline project in West Africa would provide loans to corporate giant ExxonMobil and to the notoriously corrupt and brutally repressive governments of Chad and Cameroon. Even the World Bank has acknowledged that there is no poverty-alleviation component to the loan.

The World Bank and IMF have operated for 55 years in virtual secrecy and with little accountability. These institutions must refocus on the needs of the poor by making loans to improve job skills, health care and education while protecting the environment.

That is a goal worth marching for.

Chris DeCardy is executive director of Environmental Media Services, a national clearinghouse for information on globalization's impact on the environment.

cc: Sid B / Taylor B / ~~mul~~
JSC

THE PRESIDENT HAS SEEN

4-18-00

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4-18-00

William Raspberry

An Earful for Editors

Members of the American Society of Newspaper Editors (ASNE), convening here yesterday, heard what may be the most critical question they face in the age of the Internet-generated information explosion:

How can the fundamental purpose of the newspaper be maintained and still make enough money to stay afloat?

Perhaps the most remarkable thing about the question is that it wasn't posed in one of the numerous ASNE panels and workshops but by the group's Thursday luncheon speaker: President Clinton.

Nor was it part of the Clinton's planned speech. It came in a somewhat off-the-point answer to what struck me as a less-serious question from the floor: What constructive criticism would Clinton make of America's newspapers?

The president, seldom willing to offer a short response when a longer one is available, made a joke or two, then moved to the heart of the matter:

"I think it's hard to run a newspaper today in an environment in which you're competing with television news, Internet news, sources, radio news and entertainment, which abuts on the news, and all the lines are being blurred—both the technological lines and the categorical lines.

"But I think there is a special role for the old-fashioned newspaper in daily life."

That role? To help readers sort out not just truth from falsehood but the trivial from the important, the fleeting from the significant, the merely entertaining from the things that matter.

"The thing I worry most about is that people will have all the information in the world but won't have any way of evaluating it... how to put it in proper perspective. That's what I consider to be the single most significant challenge present to all of you by the explosion of media outlets and competitive alternatives in the Information Age."

He offered an example:

"When the full sequencing of the human genome is announced in a few months, how much will it cost you to run a long series on exactly what that is, what its implications might be, how it came to be and where we're going from here? And how many people have to read it for it to have been worth the investment?"

It's an important question for

those of us who make our living newspapering. We aren't sure, we tell ourselves privately, that newspapers as we know them can survive. We've long since understood that fewer people turn to newspapers to learn who won yesterday's election or last night's game, but we've consoled ourselves that we can offer more details on such events than, say, our TV counterparts.

But nowadays, even the details are available, via the Internet, and some of us have started to worry that newspaper reading may not survive the present generation of newspaper readers.

Clinton, who told me afterward that it's a subject to which he's been giving a lot of thought, thinks we're underestimating the true value of what newspapers can do. The information explosion, he understands, is only just beginning. We now have access to information that was beyond our ability even to *desire*—overseas stock market, reports, foreign news, speeches, technical reports, even books. In no time at all, it will be possible to get same-day—even same-hour—information on military adventures, political crises, ethnic confrontations and natural disasters in countries whose names we hardly know. Not just information but also pictures and sound.

And what we will need then more than ever is someone to play the editor's function: to sort it out, tell us what truly matters, what the trends seem to be. And that's what newspapers are uniquely situated to provide.

In a way, it's like the role of newspaper columnists. Their interpretations may not all be correct, but even three conflicting interpretations are more helpful than none at all. And as with columnists, one learns over time which interpreters to trust, which ones are prone to exaggeration for political ends, whose biases to be aware of. It is an individual version of what news organizations call "branding." The information is judged in the context of the "brand name" that brings it to you. Traditional newspapers, whatever else they are, are brand names.

"People need more than facts," Clinton told his rapt (and, I dare say, surprised) audience. "They need to know the facts are accurate, and they need to have some perspective about what it means and where it's all going."

NOT SEEN

4-18-00

Joe

- Trade Freedom
- Wants another interview
- G. Brian Granger
- Maybe! should give her
- on her! Hsa Hsing -

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Podesta

March 31 2000

THE PRESIDENT HAS SEEN
4-18-00

Mr President

It appears that all my letters, clips etc to you were also "filed"---so I won't sign this with hopes Brian will hand same to you.

As I recently wrote you, I was trying to complete a birthday (for today) feature on Al ~~me~~ G. and wanted to include your personal thoughts on him.

Also, I haven't done a foreign policy--particularly Mideast Q and A with you since the one I did ~~eight~~ years ago as a candidate.

May I combine these with an in-depth article on your legacy and various aspects of same with your accomplishments, goals and vision for the future---in addition to your 'contributing' to parts ~~one~~ two and three of the "Conversation With HRC" which I did..part one..and trust you received same from the various foreign publications as well as in Brian's paper.

You suggested I ask Doug Sosnik to set this up..but he too has gone. Bruce Lindsay set up the candidate one..three parts..which you did like in 1992. Don Baer set up the Wall St Journal one on your 50th..and Erskine set up the Yom Kippur one...

Since I can't reach Bruce and the others are gone now, would you kindly ask Jim Kennedy (in Press office)..~~to~~ to set up one interview to cover all of the above and I will place them at pertinent times?

(He once worked for Joe Lieberman..also related to me.)

Please and thanks..in advance.

Also, Jim says IF you tell him directly he has your permission..he will END this seven year old problem that Brian writes about to Erskine in ~~his~~ Brian's 1997 letter.

With this minor permission from you, I can better help Al G...and make sure your legacy is as you would want same... the two goals that Brian and I share and have talked about for a long time.. But, time is running out

attached:

Jimmy Carter letter
Brian's letter

P.S. If you're more comfortable with Joel Johnson, that's okay too. Howard Metzenbaum is his former boss and I used to write ~~for~~ for Howard

Also, Dick Kelley and Mrs Rodham each said they would talk to me about your legacy, etc..but ~~were to talk~~ it seems they would prefer your permission. Please give same to each one personally and thanks. As I mentioned at the Menorah photo, both of them offered to say positive things for history about you, but two internes told them they cannot talk with me.

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HRC
Podesta

REMARKS BY THE PRESIDENT
AT FUNDRAISER FOR MRS. CLINTON
Hyatt Regency
Washington. D.C.

April 1, 2000

We couldn't have done what has been done without you and I'll never forget you. I would also like to thank Dennis and the New York AFL-CIO. They supported me and supported Hillary. I thought she gave a really good talk today.

I just want to make three points very briefly. First of all, when I showed up here in January of '93, thanks to the efforts of many of you and millions and millions of people like you all across America, and the economy was in a shambles, the deficit was huge, the debt had been quadrupled in 12 years, the social problems were getting worse, and Washington was like a political blood fight, I had basically some very simple ideas about the economy and how it related to the rest of our lives. And I just want to reiterate that because that's where the differences are between us and our friends in the Republican Party. That's where the differences between Al Gore and George Bush are, and the differences between Hillary and her opponent.

Number one, I believed you ~~could~~ be pro-business and pro-labor. And as a matter of fact, I didn't think you could successfully have an economic policy unless you help both labor and business.

Number two, I believe you could be pro-work and pro-family, so that I thought we ought to have things like ~~annual~~ family leave and health insurance and if people were going to be required to move from welfare to work, we ought to give them child care and food and medicine for their kids, and transportation to get to work, and training to know what they were doing, instead of just talking about welfare cheats and all of that. I thought you could be pro-work and pro-family.

Number three, I thought you could be for economic growth and for environmental protection. I thought working families could be able to take their children to parks and that we could generally still grow the economy. I believed all those things. And essentially, our friends in the other party believe that they can only help business by sticking it to labor; that every family protection is bad for the economy and the work ethic; and that the environment's a nice thing as long as you don't have to take too much trouble to protect it. Now, that's what they believe. And so we've had this donnybrook for seven and a half years.

But I think the evidence is in, and you need to think about that in terms of Hillary's race, the Vice President's race, every other race this year. It's not as if there is a debate here based on the evidence. We have the longest economic expansion in history; we have 21 million jobs; we have the lowest unemployment and welfare rates in 30 years; we have the lowest crime rate in 25 years, the lowest poverty rate in 20 years, the lowest income tax burden on average families in four years, the lowest female unemployment rate in four years.

This is not some sort of fluke, friends. You're on the right side of history. So when you fight for the presidential campaign, and you fight in the senatorial race, tell people that this is not a debate, and they are making a deliberate decision if they vote for the other candidates to go back to a failed economic theory, a failed social theory, a failed environmental policy.

And you've got to be serious and blunt here. And I'm not running for anything -- and you know, most days, I'm okay about it. What is at stake here is bigger than me or the Vice President or Hillary or all of you -- it is the direction of our country. You need to go out and say you're not anti-business, you've proved you could be pro-labor and pro-business. You've proved you could be pro-family and pro-work. You've proved you could clean up the environment and grow the economy. That's where you are. And they are making a deliberate decision to reject policies that have worked for America if they don't support the Vice President, Hillary, and our whole other crowd.

The second thing I want to tell you is, as you can see, my wife is an enormously talented and passionate person. But what I want you to know is that -- particularly for a state like New York, which has always had high-quality people in the United States Senate, I think she would be a worthy successor to Robert Kennedy and Pat Moynihan. I think it's important for people to understand that she's not just somebody who lived in the White House for eight years and would now like to be a senator. For 30 years, she has been a leading advocate for the cause of families and children; for 20 years now, for specific, provable advances in the quality of education for our children.

~~There is hardly anybody who runs as a private citizen for the United States Senate --~~ In my lifetime, I can't think of anybody who ran as a private citizen for the Senate who had as much knowledge as she has, or as much experience as she has on the things that will really count in the terms of the shape of America and our children.

The third thing I want to say is this: The most important point Hillary made about me and us and our politics is that we believe that we should try to bring people together, not drive

them apart. They believe you have to drive people apart in order to win elections. And since they're wrong on the issues, they're right. In other words, people won't agree with them on the issues, so the only way they could win is to convince them that we're the first cousins of space aliens. Now, this is not a complicated deal. So that's why Hillary's opponent can raise a double ton of money besides being mayor and having special relations with a lot of those people in New York. You've got this right-wing machine geared up against her again.

When he wanted to be mayor of New York, he said I'm a moderate. When he wants to be senator from New York, he wants all those right-wingers that helped Governor Bush in the nomination and are represented by the Bob Jones University flap you all heard about -- he gets Richard Viguerie to write letters that raise the hair on the back of your head.

Now, there's a reason they've got to do that. Because they like political power and the majority of the people do not agree with them. They've got this figured out now; we're right and they're wrong on these big issues. So the only way they can win is to convince people that we're space aliens. But that's not good for America. Far better for them to modernize their party and their ideas and then engage in a debate, and let the people move back and forth, depending on who they think is right on the specific issues. That's the way America is supposed to work.

But I want you to understand what's at stake in this election in New York and in America. Because we've got a chance now, finally, to reject the politics of division. If you do this one more time, you've got a real chance to elevate the politics of America.

And let me tell you why it's so important. I want to close with this point. In February we celebrated the longest economic expansion in the history of this country. And that's the good news. The bad news is it might put people to sleep and make them think they can afford to not vote at all in this election, because they think things are going along real well.

And let me tell you the most important point Hillary made is about the politics of division. When we celebrated this economic expansion I asked my economic advisors when was the last longest expansion in American history. Do you know when it was -- 1961 to 1969. Now, let me take you on a little walk down Memory Lane.

In 1964, I was a senior in high school, a graduate. The country was heartbroken about President Kennedy's assassination, but was heartened by President Johnson's leadership, strongly united behind him. We had low unemployment, low inflation, high

growth. We had a civil rights crisis, but everybody thought it was going to be handled in the context of the courts, not in the streets. We had a few people in Vietnam, but nobody thought it was going to tear the country up; everybody thought America would win the Cold War just in the course of events, because freedom was clearly superior to communism. And we were happy as clams, and totally relaxed about it.

Now, four years later I graduated from college here in Washington -- two days after Robert Kennedy was killed; two months after Martin Luther King was killed; nine weeks after Lyndon Johnson said he couldn't run for President because the country was so divided over Vietnam.

A few weeks later, Richard Nixon was elected President, based on a campaign that said he represented the Silent Majority. Those of us who weren't for him were the loud minority. That was the first of these great "us" versus "them" campaigns -- divide, not unite. And we've been "using" and "theming" now for 30 years.

When I ran for President I said I wanted to put people first and have opportunity for all, responsibility from all, and a community of all Americans -- that was a united, not divisive, campaign. When we ran for reelection, we said we wanted to build a bridge to the 21st century that everybody could walk across -- that's a united, not a divisive, campaign.

One of the reasons Hillary decided to enter this race is that she knew how important it was, not only to be right on the specific issues, but to keep trying to pull the country together as we grow more diverse, not tear it apart.

And I like the way things are now, but they could be a whole lot better if we just focus and keep working, and remember to be for business and labor, work and family, the environment and the economy, unite not divide. That's really what her race represents; that's what Al Gore's race represents; that's what the referendum on what kind of future we're going to have represents. And what I want to tell you is, I've been waiting since I was a boy of 17, for 35 years and more now, to see my country in the position we were in in 1964, to build a future of our dreams for our children. And this election will determine whether we move to that level.

It took me years just to try to turn this country around and get it going in the right direction, and to stop people from trying to take things away from you. Now we've got a chance to do something good. That's what this Senate race is about. That's what this presidential race is about. That's what this whole election is about.

And you just keep in mind -- people know, they know we're right on the issues, so they've got to beat us some other way. And you've got to stand up for unity and progress and the right kind of change.

I am grateful to you for what you've done for me; but what you can do for Hillary, what you can do for the Vice President and, most important, what you can do for America and your children's future will matter even more. Thank you and God bless you.

IBEW
April 1, 2000

HRC:

Thank you. Thank you so much for being here, and I want to thank Jack for that incredibly warm and gracious introduction but I think he's just gotten himself another job. I need you to come back to Syracuse and campaign for me. (laughter) Walk down the streets with me, knock on those doors, talk to everybody because we have a big, tough campaign ahead of us. But we are going to win because (applause) we are going to be on the side working for people (applause). I want to thank Ed KILLS for his stalwart support of the administration and all the work that has been done in the last seven years and for doing this for me today. I want to thank my dear friend Rick Segal who got my mother out of bed this morning because he is not only a wonderful political director for this union, he is a great friend that you want on your side and I'm glad he is on our side, thank you. (applause)

And I know that Nancy Cleary helped a lot to make this happen and I thank Nancy as well (applause) and I am proud that Dennis Hughes from the New York State AFL-CIO is here with us here today, and I want to thank you for all your hard work and leadership (applause). And then Ed asked me who was the other guy up on the platform (laughter) well the other guy on the platform is in my opinion the best president we have had in a very, very long time (applause).

You know I'm running for the Senate because I want to build on the progress we've made together under his leadership. I just think if you look back the last seven years and think about where our country was and where it was going, we have a lot to be grateful for but we didn't get where we are today by accident, it was because of the hard work that all of you, the members you represent, countless millions of Americans who worked hard, created new jobs, invested in the prosperity that we now take for granted and it was because we had good positive leadership at the national level.

It took someone like this man to come to Washington and say enough of the Republican economic policies, enough of the rhetoric that doesn't lead to any changes because (inaudible) (applause) and we all can see the results but as Bill is the first to tell anyone, we cannot rest on our accomplishments because we have an election coming up that will determine whether we keep going in the direction that we know is best for our country or whether we take a U turn back to the 1980s with exploding deficits, and disinvestments, and all of the problems that we have been working our way out of. And you have done a wonderful job supporting the vice president and I thank you so much because we know that if we succeed in electing Al Gore as President we will stay on the same economic path and will continue with the policies that work (applause). And we know what the alternative would be, and it is not a very pretty site.



I had a friend of mine give me an e-mail from his daughter who is in college and took her first political science course and my friend said in this e-mail said you know this is a girl who I'm not sure even knew who the president or the vice-president was before she went to college and is now studying it and she said in this e-mail to her father she says 'oh dad we can't go back to another Bush's presidency that is so 80s' (applause). (Inaudible) ... 18 or 19 you know that is about the worst thing you can say so the wisdom of the young people, some of us would say you know that is so 30s, that might be even worse. But what we have now in this election is an opportunity basically to cast a vote as a referendum on economic, and social, and political policies that work.

I'm running against somebody who is allied with George W. Bush who has a lot of the same values and ideas and I want to give you just a couple of reasons for you to take back home and talk with everyone you can about why it is critical that we not only elect Al Gore, but we do everything we can not only to make the house democratic, but I think we are within distance of making the Senate democratic as well. (applause).

Where are all the New Yorkers in this crowd? All the New Yorkers raise, raise your hands, well I know that we are going to have the best coordinated, most effective campaign we've ever seen in New York. But we have a lot of friends and allies here and I think we ought to share the reasons why IBEW and the members that you represent and New Yorkers who actually look at the issues in this campaign are going to be voting for me because it is a very critical issue that people really focus on as to what's at stake in this election. Now the first reason that I think that we want all of us to go and talk with everybody we know is that we don't need one more Republican in the United States Senate, and we don't need someone (applause) who as Jack says this first vote would be for Trent Lott if we don't get the majority back. That is the kind of line up that we just can't tolerate. Jesse Helms, Trent Lott, Don Nichols you know the names. We need once and for all to make clear that that kind of politics is over, it doesn't belong anymore in our country, so first and foremost we don't need a Republican representing New York succeeding Daniel Patrick Moynihan.

Number two there are big differences between me and my opponent. He wants to go to the big tax cut and risky budget plans that George Bush has proposed; he supported the Republican leadership when they came out with their plan last summer. That would be a disaster, across the board, but it would be particularly hard on New York which already has to you know really scramble to meet a lot of its needs. And would be bad for the rest of the country, but if we allow that to go forward we will see that every single thing we want to do, in education, in health care, in building roads, preparing and constructing schools, none of that will be possible. So we have a very big difference between me and my opponent on the economy. And we have big differences on a lot of other issues. But one that is particularly important for all of you is that I happen to believe that organized labor deserves a seat at the table when decisions are made about the decisions of working people (applause) and in the tradition of Senator Moynihan I believe that a great country and a great state like New York needs to make (inaudible) in infrastructure.

I believe we should be building the 2nd Ave subway, I believe we should be building the Penn station post office and train station, I believe we should be building and repairing more schools. I'm running against somebody who cut \$6.7 billion on the school construction budget in New York City. And those of you from New York City may know that we have 170 schools in New York City that are still heated by coal fired furnaces. Think about it, you have somebody down in the basement shoveling coal in 19th century technology to keep the children and teachers warm. We need the kind of proposal that the president has put forward, that Charlie Rangel is carrying in the House that would enable the federal government to support bonding authority, form local jurisdictions so that we don't have to raise the property tax, but we can get the dollars going into school construction. That's not only good for children and teachers, that's good for putting people to work and I would be a very strong supporter of putting federal dollars into school construction (inaudible) (applause).

We also know that this opponent of mine doesn't believe in supporting organizing rights, collective bargaining. He doesn't believe in giving people a fair chance to get a decent wage, he won't support the minimum wage for example; he is always in a hostile relationship with organized labor. I just don't think that's a necessary way of leading, I think it is an ineffective way of leading. I think when you have people who are real leaders who want to get things done they bring people together, they don't try to divide people and from my prospective one of the biggest challenges that we face in this upcoming election is to be sure that we elect people who believe in organizing, believe in collective bargaining, believe in *Davis Bacon*, believe in fair labor standards, believe in OSHA, and believe that working people should grow up to be protected (applause).

But there is going to be a lot of issues that I will talk about in this campaign, all kinds of issues that are important to New York and American, and important to America's leadership around the world. But I want to just add another big difference between my opponent and myself. You know I think that part of what makes a leader is somebody who wants to lift people up, not put them down. I have never ever seen in the so many years that I have closely observed my husband in public life, I have never seen him be mean spirited and try to put anybody down, he may disagree with you, he may stand against you, (applause) he may fight as hard as he can to beat you, in a fair fight, but he is not going to be out there calling people names saying he is not going to meet with whole segments of the community, pointing fingers at people, placing blame, scapegoating, because that is not real leadership and we need someone in the Senate from New York that knows how to get along with other people.

You know there are 99 other people there representing many of the states that are here and they have their own points of view, some you can agree with, some you will disagree with, but you have to get up every single day trying to figure out how you are going to get something done for your constituents and how you are going to be positive in helping to move the agenda forward for a better life for America. You can't show up in the Senate if you disagree with somebody, sue them, or fire them, you've got to work with them and that is not an experience that my opponent understands. And so from my perspectives again, we need somebody in a Senate from New York who will fight for

New York, fight for American but do it in a way that actually produces results, not just quick photo ops and a quick insult. So that this campaign that I am running that you are helping me by supporting me today to run is going to be a campaign based on ideas and issues not insults, now that doesn't mean that we won't fight back because we will, we know we are in the fight of our lives.

But I believe, based on everything I know from talking to literally tens of thousands of New Yorkers that the issues that New Yorkers care about -- good jobs at decent wages, good public schools they can send their kids to, standing against the tide of violence that stalks our children, standing up for health care for every New Yorker and American, these are the issues that I am going to fight on, that I have a record of over 30 years of fighting on, and that I will be proud to represent New York in the Senate in the fight to achieve and I cannot, (applause) I cannot thank you enough. I know this is an unusual gathering and I am aware that you are giving to me personally and I can, I can never tell you what that means to me. I've tried to explain to Rick and and Jack and Ed that you know your doing this is such a vote of confidence and I will do everything I can to keep faith with your contribution and your generosity. I will need your help, I will need your help to spread the word about what I really believe as opposed to what people say I believe. I will need your word to talk to everybody you possibly can about what is at stake in this election and if I do my job and run on the issues and we do our job together of convincing New Yorkers what's really at stake and where I stand, which is on their side, and how I will fight for them then we will be celebrating a great victory in November. Thank you all so very much (applause).

-- END --

NATIONAL URBAN LEAGUE



NINETY YEARS OF SERVICE

Maia

Did I actually
 this? If not, I
 should

B-

March 13, 2000

VIA FAX

President William J. Clinton
 The White House
 1600 Pennsylvania Avenue, NW
 Washington, DC 20500

Dear President Clinton:

The African-American community is enraged by the recent exoneration of police officers in the fatal shootings of unarmed black civilians in several cities across the country. And we are profoundly disturbed by the unfolding scandals in the Los Angeles Police Department and in other local law enforcement agencies.

When state courts winked at lynching earlier this century and when governors defied the U.S. Constitution by maintaining segregated schools, we turned to the federal government to protect our lives and enforce our civil rights. We call upon you to exert comparable leadership today to stem police brutality and abuse and to rebuild the trust between the police and minorities that is so essential to reducing crime.

I implore you to invoke all of the statutory, regulatory and financial leverage at the federal government's disposal to compel local police departments to reform their policies and practices regarding the recruitment, training and supervision of police officers and the permissible use of firearms.

The telltale fingerprints of the federal government are on those weapons that policemen used to kill Amadou Diallo in the Bronx, Deron Grimsitt in Pittsburgh and Aquan Salmon in Hartford. Why? Because Washington helped finance the police departments that have caused the problems -- without taking adequate measures to put a stop to them.

Washington actually bears some responsibility for the brutality and abuse suffered by minorities at the hands of the police. When the federal government declared war on crime, it underwrote the rapid expansion of local police departments to combat crime. But Washington did not condition the receipt of federal aid on the implementation of sound recruitment, training and supervision policies.

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 Echaveste
 Podesta

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President William J. Clinton
March 13, 2000
Page Two

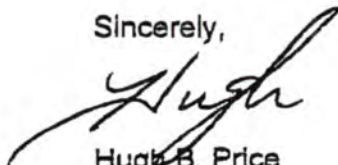
Thus, over the years, the federal government has subsidized the addition of thousands of ill-suited, inadequately trained and unsupervised officers who, once on the streets, have become a law unto themselves. Many of these officers have been trained in paramilitary techniques that are woefully out of synch with today's emphasis on community policing. In effect, the elite anti-crime units that were created declared unofficial Marshall Law in the inner city and unilaterally suspended the civil liberties of minority citizens. Therefore, the National Urban League calls upon the U.S. Justice Department to:

- Promulgate a series of best practices based on the real world experience of police departments that have successfully reduced crime with minimal citizen complaints and fatalities involving unarmed civilians;
- Challenge concerned governors, mayors and police chiefs to jumpstart the reform effort by voluntarily embracing these best practices;
- Require local police departments that receive federal assistance to institute these recommended practices as a condition of continued receipt of federal aid;
- Terminate federal aid to police departments that refuse to implement best practices or that fail to resolve chronic problems of police brutality, abuse and avoidable use of deadly force; and
- Press Congress to pass the newly introduced Law Enforcement Trust and Integrity Act.

Most police officers serve our community with compassion and distinction. We welcome the sharp reduction in urban crime. Yet the repeated killings of unarmed civilians and the routine trampling of our civil rights have undermined our faith in the ability of state courts to bring the accused officers to justice and in the capacity of local police departments to police themselves.

With Washington's help, police departments across the country are getting a grip on crime. It's the Justice Department's job now to make certain the police get a grip on themselves.

Sincerely,



Hugh B. Price
President

Need to do this

only to teacher & kids —

4-18-00
LETTER IS SEEN
Letters to President Clinton

4-18-00
To Burkhardt
for Reply

If only the world were less complicated...

Solutions from:
Mrs. Martin's Second Grade Students
Sagamore Hills Elementary
DeKalb County
Atlanta, Georgia

4-18-00

April 18, 2000

Send to Burkhardt for reply?

Yes ☒No ☐

TO: Justin Cooper
FROM: Susan McNay 
RE: Congratulatory Letter

Following is the information for the congratulatory letter we spoke about this morning:

William "Bill" Baker is retiring after serving on the Independence, Missouri City Council as the Councilman At-Large from 1978-1982 and as the 4th District Councilman from 1992-2000. He is also retired from Hoisting & Portable Engineers Local #101. His last council meeting was on Monday, April 17, 2000.

A U.S. Army Korean War Veteran, Bill is a lifetime member of both VFW Post 1000 and American Legion Post 21. He is also a member of the Fraternal Order of Eagles, Aerie #385, the Harry S. Truman Independence #76 Fire Company, the Missouri Sheriffs Association, an Associate Member of the Fraternal Order of Police, and a member of Nativity Parish.

Bill is also a sponsor of the Hope House in Independence. Hope House is an organization for victims of family violence.

A life-long Democrat, Bill's political activities include founding the United Eastern Democratic Club in 1978 (an organization where he currently serves as President) and he is the co-founder of the Jackson County Truman Days Celebration, which is in its 13th year.

Bill and his wife Shirley have been married for 44 years, they have 7 children and 17 grandchildren.

Bill's address:

12904 E. 41st Terrace
Independence, MO 64055

This letter will be presented to Bill on April 28, 2000 at a Surprise Retirement Party in his honor. Therefore, please send the letter to the following address:

Susan McNay
11604-J Tomahawk Creek Parkway
Leawood, Kansas 66211

If you have any questions, you can call me at 816-880-4000. Thank you.

OFFICE OF THE UNITED STATES TRADE REPRESENTATIVE
Executive Office of the President
600 17TH STREET, NW
WASHINGTON, D.C. 20508

Office of Deputy United States Trade Representative Richard Fisher

April 18, 2000

Number of Pages including cover: 2

To: Sean Maloney
Office/Agency: Staff Secretary
Fax Number: 62215

'00 APR 18 PM 2:23

SUBJECT: POTUS letter to Jon Huenemann



SEND TO DAN

From: Richard Fisher
Phone: (202) 395-9595

RF

FAX: (202) 395-3390

Sean:

At the end of March, Jon Huenemann left after 16 years of public service to join the private sector. For the past several years, Jon had been the Assistant U.S. Trade Representative for North America, where he oversaw the implementation and enforcement of NAFTA.

I would appreciate it if the President could sign the attached letter to Jon to thank him for his dedicated service so that we might present it to him at a dinner in his honor at the end of April. I have attached a draft letter, which includes the details of Jon's tenure with the government. If you have any questions, please feel free to contact me or my assistant, Erin Ennis, at the above listed phone and fax numbers.

cc: Carolyn Cleveland

DRAFT POTUS LETTER TO JON HUENEMANN

Mr. Jon Huenemann
3812 Foxwood Nook
Falls Church, VA 22041

Dear Jon:

On the occasion of your departure from public service, allow me to extend my appreciation for your achievements in advancing the interests of the United States in trade and investment negotiations around the world. During your sixteen years of dedicated service, first with the Department of the Treasury, and most recently in the Office of the United States Trade Representative, you made a meaningful contribution to opening foreign markets to U.S. businesses, investors, professionals, workers and farmers, thereby increasing our prosperity and competitiveness.

Thanks to your efforts, the United States' Generalized System of Preferences became an prominent policy instrument for promoting sustainable economic development throughout the world, as well as for encouraging respect for internationally recognized worker rights. You also deserve thanks for your assistance with the first Summit of the Americas, which was the genesis for negotiations for a historic Free Trade Area of the Americas, involving all of the democracies in the Western Hemisphere.

Most particularly, I want to extend my gratitude for your dedication and tremendous efforts in implementing the North America Free Trade Agreement. This has proven to be one of our most successful trade agreements in terms of advancing our interests in trade, investment, workers' rights, and the environment. Your personal work on NAFTA has been an essential component to its success.

You and your family have my best wishes as you take on new challenges.

Sincerely,

William J. Clinton



**District of Columbia
Hospital Association**

1250 Eye Street, NW • Suite 700 • Washington, DC 20005-3930
Tel: 202/289-4926 • Fax: 202/289-1915 • E-mail: rmalson@dcha.org • Web: www.dcha.org

Robert A. Malson
President

March 1, 2000

The President
The White House
Washington, DC 20500

4-18-00

To Burkhardt
for Reply
coordinate w/ NSC
cc: NSC

Dear Mr. President:

On June 21, 1995 you signed *Presidential Decision Directive 39* (PDD-39) setting out the United States national policy on terrorism. An unclassified version of the *Directive* has been made available to local emergency response entities. The hospitals of the District of Columbia would be required to care for the victims of any weapons of mass destruction (WMD) incident that might occur in or near the city of Washington. I thought you might appreciate an unsolicited view from the hospitals' perspective of the implementation of PDD-39 after nearly five years.

The District of Columbia Hospital Association (DCHA) has the responsibility for the planning, preparation and training for our member hospitals for the consequences of a WMD event. Over the past two and a half years that I have been with DCHA our hospitals have been involved in a number of WMD training exercises, including the large-scale September 1998 Lewistown chemical agent explosion drill at RFK Stadium. We are now gearing up for the Department of Defense and FEMA national "TOPOFF" exercise in May.

There are two areas of concern that I wish to share with you regarding the implementation of PDD-39 at the grass roots level. First, the distinction between *crisis management* and *consequence management* set out in the Directive is clear and articulates the proper roles of the law enforcement and intelligence communities, on the one hand, and the emergency medical communities, on the other. The importance of this clarity should not be taken for granted. Newcomers to the field always raise the question, "Who is in charge?" PDD-39 provides the definitive response.

Second, our hospitals have about 3200 beds in operation and we maintain a normal occupancy rate of approximately 75% -- substantially higher than the 56% national average. However, from time to time, such as during the flu season this winter, our peak occupancy rate exceeded 90%. Clearly, any WMD event creating substantial numbers of casualties would quickly overwhelm us.

The President
The White House
March 1, 2000

Page 2

Last spring we created an "Affiliate Membership" category specifically to allow us to invite the Malcolm Grow Medical Center at Andrews Air Force Base and the National Naval Medical Center at Bethesda to join us in our preparation for terrorism response.

Malcolm Grow joined on July 1, 1999 and two weeks ago I met with Admiral Kathleen L. Martin, the Commander of the National Naval Medical Center to invite them to join. Last week they accepted our invitation.

The addition of the Air Force and Navy hospitals (Walter Reed Army Medical Center, located in DC, has been a member for over twenty years) means that all three branches of the Armed Forces will have the opportunity not only to add to the number of hospital beds available to respond to a WMD situation, but, within the limits of their mission and training requirements, can develop protocols and procedures which may be usable by military hospitals throughout the United States. I have enclosed a copy of my letter to Admiral Martin which I used in briefing her in February.

I would be honored to discuss any of this with you.

Sincerely,

A handwritten signature in black ink, appearing to be "R. Malson", written in a cursive style.

Robert A. Malson
President



**District of Columbia
Hospital Association**

1250 Eye Street, NW • Suite 700 • Washington, DC 20005-3930

Tel: 202/289-4926 • Fax: 202/289-1915 • E-mail: rmalson@dcha.org • Web: www.dcha.org

Robert A. Malson

President

February 15, 2000

Rear Admiral Kathleen L. Martin, NC, USN
Commander
National Naval Medical Center
8901 Wisconsin Avenue
Bethesda, MD 20889

Dear Admiral Martin:

Thank you for permitting me to describe the District of Columbia Hospital Association's (DCHA) Emergency Preparedness Program and to solicit your consideration for having the National Naval Medical Center (NNMC) join DCHA as an Affiliate Member.

DCHA's membership consists of the eighteen hospitals listed at the bottom of this page. The Association was founded in 1978 under the laws of the District of Columbia as a not-for-profit corporation and has a 501(c)(6) exemption from federal taxes. All full service hospitals in the District are members, including two federal hospitals, Walter Reed Army Medical Center (WRAMC) and the Veterans Affairs Medical Center (VAMC). The Bylaws (Tab "1") constitute the primary governing document for the Association and stipulate that the control of the Association rests with the Board of Directors. The Board is made up of the CEOs of the member hospitals, three at-large community members and the President. (The VAMC is represented on the Board by the Administrator, Sanford Garfunkel, and WRAMC by Colonel Brian P. Foley, the Deputy Commander for Administration. A list of the current Board of Directors is attached at Tab "2.")

Last year the Board created the Affiliate Member class specifically to permit Malcolm Grow Medical Center at Andrews Air Force Base, MD and the National Naval Medical Center at Bethesda, MD to join us in an official capacity. Malcolm Grow joined on July 1, 1999. Affiliate Members are represented at the Board level by the hospital commander or his or her designee. My contact at Malcolm Grow is Brigadier General James Roudebush, Commander, 89th Medical Group.

Since June 21, 1995, when President Clinton signed *Presidential Decision Directive-39* (PDD-39), the District's hospitals have become increasingly active in preparing and training for the consequences of acts of terrorism here in the Nation's Capital.

(A declassified version of PDD-39 is attached at Tab "3.") DCHA's anti-terrorism plans are developed by the Emergency Preparedness Committee and approved by the Board. (The Committee's membership is listed at Tab "4.") Each hospital chooses its Committee representative and they range from ER MDs and RNs (such as Committee Chairman Dr. Joseph Barbera of the Institute of Crisis, Disaster and Risk Management at George Washington University, and his colleagues at D.C. General, Malcolm Grow, MedLINK, Providence, and Walter Reed) to safety and security staff (Columbia, Hadley, Howard, Saint Elizabeth's, Sibley, Providence, VAMC and the Washington Hospital Center).

Within DCHA the Emergency Preparedness Committee is unique in that its membership extends beyond hospitals to include representatives from the DC Department of Health, the DC Emergency Management Agency, the DC Fire and EMS Department, the US Public Health Service, the FBI, and, I hope later this year to include the Office of the Attending Physician of the US Capitol. During large training exercises, such as the September, 1998 "Rock n' Roll" Weapons of Mass Destruction (WMD) drill at Robert F. Kennedy Stadium, the Committee quickly expanded to include representatives of the DC Police Department's Special Operations Division, the U.S. Secret Service, Ft. Dietrick's Medical Research Institute, the DC National Guard and other military units.

PDD-39 establishes the FBI as the agency-in-charge during the *crisis management* phase until the Attorney General transfers the lead federal agency responsibility to FEMA for *consequence management*. The Directive notes, after establishing the FBI as the lead for *crisis management*, that **"...The laws of the United States assign primary authority to the States to respond to the consequences of terrorism; the Federal Government provides assistance as required."** The reality, of course, is that a terrorist incident (such as the World Trade Center or Oklahoma City) is *both* a crime scene and a victim site requiring the cooperation and coordination of law enforcement officials as well as public health, EMS, and hospitals. Through our training and exercises over the past three years, we have learned that the convergence of military, law enforcement, and health cultures in Washington, DC to respond to terrorism contains elements of professional organization, structure and response with very different origins, expectations, and stress. Yet, through discourse and training, we are growing in our abilities to work closely and in harmony.

The three military hospitals in or near Washington, DC play unique roles in the region and can be expected to be major participants in any terrorist incident creating substantial numbers of casualties. To that end, I had the opportunity last year to discuss our initiatives and efforts with colleagues who were two senior military representatives to the American Hospital Association's Regional Policy Board 3 -- Rear Admiral Steven Todd Fisher, the Deputy Chief of BUMED, and Maj. General Michael Wyrick, the Deputy Air Force Surgeon General.

General Wyrick attended one of our Committee meetings shortly thereafter and, in turn, was instrumental in arranging for the meetings at Andrews which led to Malcolm Grow joining DCHA. Shortly before your appointment as Commander of NNMCC, I met separately with Admiral Todd Fisher at BUMED and with Admiral Chris Weaver at the

Navy Yard to brief them on our work. Only two weeks ago, I met briefly with the Army Surgeon General, Lt. General Ron Blanck, to outline our views.

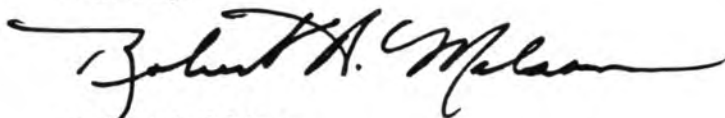
In sum, our agenda has two goals. First, the three military hospitals have numerous resources which would be called upon to assist in any WMD event in the area. By becoming a formal party to the preparation and response initiatives, the ability to react in a timely manner to a true disaster will be enhanced and, therefore, fewer lives would be lost. Second, many of the military hospitals around the country are located in or near major metropolitan areas. The lessons learned here can have applicability in other regions in keeping with the military's mission and training requirements.

The National Naval Medical Center has played a growing role in DCHA's emergency preparedness initiatives. The strong involvement and cooperation of Captain John Mitas has been exemplary. Under his leadership NNMC has acquired the necessary radio equipment and now participates in DCHA's daily radio drills and weekly "bed status" checks. Lt. Dan Besse and Chief James Kulp have been diligent in their participation. The decision of the Navy Department to move CBIRF from Camp Lejeune, NC to Indian Head, MD will bring more Navy medical assets to the area which, as I understand it, under certain incident scenarios, might be under your command.

We are fortunate that Lt. Col. Phillip Forbes, USMC (ret.) is a member of DCHA's Emergency Preparedness Committee. He is the VA's Emergency Manager and has oversight responsibility for the region's federal pharmaceutical cache. Last month, when the Metropolitan Washington Council of Governments (COG) Bio-Terrorism Defense Executive Committee elected me Chairman, I immediately asked Col. Forbes to serve as COG's liaison for bio-terrorism preparation with all federal hospitals in the eighteen COG jurisdictions. This is a function that he fulfills presently within the District of Columbia and it made sense to include the COG area (Tab "5").

In closing, I again want to thank you for the opportunity to meet with you and I hope that you will agree to allow the National Naval Medical Center to become an Affiliate Member of the District of Columbia Hospital Association.

Sincerely,



Robert A. Malson
President

cc (w/o attachments):

Kenneth A. Samet, Chairman of the Board, DCHA
Joseph Barbera, MD, Chairman, DCHA Emergency Preparedness Committee
Brigadier General James A. Roudebush, USAF, Commander, 89th Medical Group
Colonel Brian A. Foley, Deputy Commander for Administration, WRAMC



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Fax: 310-471-1453

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60 Woodward Ave.
Suite 1433
Detroit, MI 48226
Phone: 313-963-9005
Fax: 313-963-9012

April 10, 2000

The Honorable William Jefferson Clinton
President of the United States
The White House
Washington, DC 20500

Dear Mr. President:

I am writing to request your assistance in the case of Lori Berenson, an American citizen, who is currently serving a life sentence in Peru for a crime that I believe she has been wrongly convicted of in a military court for treason.

Lori's case was brought to your attention last year through a sign-on letter from 176 U.S. Representatives in the 106th Congress. A letter was also sent to Secretary Albright from Senator Daniel Patrick Moynihan, requesting that she use her authority to help secure the release of Ms. Berenson.

Ms. Berenson's health continues to worsen, due to poor conditions within the prisons, where she has been kept at an extremely high altitude and without access to adequate medical care.

I urge you to make an appeal to President Fujimori to reopen Ms. Berenson's case on both legal and humanitarian grounds. Amnesty International and other international human rights groups have valiantly argued that Lori was not given the benefit of a fair trial, and that she was convicted based on a flawed image with no real evidence. As a civil rights activist, Lori's case is very dear to my heart and I am ready and willing to work with you to help her gain her freedom.

With the recent Peruvian elections, we may have a new opportunity to pursue this matter with the appropriate officials. Within my office, the point of contact for this case is Ms. Marie Nelson, RPC International Affairs Director. She can be reached at (202) 333-5270. I look forward to hearing from you on this matter. KEEP HOPE ALIVE!

Sincerely,

Reverend Jesse L. Jackson, Sr.

4-18-00
TO NSC FOR
REPLY



Embassy of the United States of America

Dublin, Ireland

April 3, 2000

The President
The White House
1600 Pennsylvania Avenue
Washington, DC 20500

4-18-00
TO NSC
for Reply
coordinate w/ scheduling
cc: scheduling

Dear Mr. President:

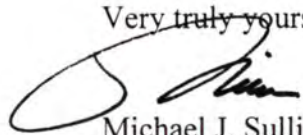
I am enclosing a letter from Dick Spring on behalf of the Millennium Voyage Committee of the famine ship *Jeanie Johnston*. I understand you have had previous conversations about welcoming the *Jeanie Johnston* to the United States and I simply want to add my endorsement and encouragement to that end. The *Jeanie Johnston* Project has been a remarkable study in cross-border and transatlantic participation and co-operation. I take my hat off to the sponsors and those who have worked so hard to make the project successful, including many from America, and in particular I would salute those who had the vision to conceive such a mammoth undertaking.

The enclosed letter requests you to greet the *Jeanie Johnston* on arrival in Alexandria "on or around" June 19. I assume the vagaries of a launch and sailing winds make a precise day at this time a bit chancy. However, I note that the Committee deems they have enough flexibility to adjust, at least to some degree, the arrival to suit your schedule.

Having visited the project and sampling a taste of the scope and enthusiasm for the project I am convinced this ship will generate immense interest in the Irish-American community as it commences its Millennium Voyage and 20-city U.S./Canadian tour.

With best regards, I am,

Very truly yours,


Michael J. Sullivan
Ambassador

Enclosures



COISTE AN JEANIE JOHNSTON
ANAS THOMAS ANAS, TRA LL. CONTAE CHIEBHALL, IRE
TELEPHONE 353 (0) 66 28885, FACSIMILE 353 (0) 66 27444

THE JEANIE JOHNSTON PROJECT,
ASHM MEMORIAL HALL, TRILlick, COUNTY KERRY, IRELAND
TELEPHONE 353 (0) 66 28885, FACSIMILE 353 (0) 66 27444

The Hon. William J. Clinton,
President,
United States of America,
The White House,
Washington D.C. 20500,
U.S.A.

29 March 2000.

Dear Mr. President,

You may recall during your visit to Ireland in 1995 you kindly offered to greet the Irish tall ship the *Jeanie Johnston* on her arrival in the United States. I'm proud to tell you that the replica ship is now nearing completion in County Kerry and will set sail for America in mid May arriving first in the Washington area the week beginning June 19th next.

The original *Jeanie Johnston* was the most famous of the Irish 19th century emigrant ships. She sailed on the American route and brought emigrants fleeing the potato famine to the New World. She carried a full complement of 200 passengers and 17 crew drawn from North and South. Remarkably, in the era of the disease-ridden 'coffin ships', *Jeanie* never lost a passenger to disease or the sea during 16 trans-Atlantic voyages.

The reborn *Jeanie Johnston* is a wonderful example of Irish-American partnership. It has been built by young people from disadvantaged Unionist and Nationalist communities North and South and from various cities in the United States. Young people from North and South will also help crew the vessel on her Millennium Voyage to the United States and visits to over 20 US and Canadian cities. The voyage will salute the 45 million Americans of Irish heritage, North and South.

-2-

The project is a non-partisan effort supported by the Irish and British Governments and by political leaders from North and South. John Hume has been a supporter from the outset and the *Jeanie Johnston* has been called the 'ship of peace' by Progressive Unionist Party Leader David Ervine. The ship is a powerful symbol of the new and peaceful Ireland and it is peace and prosperity on the island that has allowed it to be built.

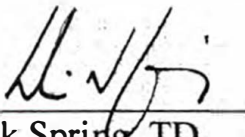
I know that our Ambassador Sean O Huiginn will be in touch with you shortly regarding the ship's visit as will your Ambassador Mike Sullivan who has been following our progress with interest.

President McAleese, patron of the project, will officially launch the ship at a ceremony attended by political leaders and friends of the project North and South.

It would be a wonderful honor if you could meet the *Jeanie Johnston* and her crew on arrival in Alexandria on or around June 19th. I know your schedule is very busy but we can time our arrival to suit you.

I hope, Mr. President, you will be able to welcome us to America.

With best wishes,



Dick Spring, TD,
Chairman,
Millennium Voyage Committee.

00 APR 18 PM 2:13

JANE C. SCHULTZ
HORSESHOE FARM
142 WILTON ROAD WEST
RIDGEFIELD, CONNECTICUT 06877

Theresa Sch
HFB

Dear President Clinton,

I am from the
President's John Schultz day on
University has been the
attendant has been the
May 14th head of the
Thomas Laa Cal sent on
Ohio West survivors group at
Lockerie the letter have
in 1990, the normally group graduated
invited me to speak at
commencement and we were given
Thomas' de To Burchardt. For
was a cold reply us when you
both stus coordinate w/ scheduling
will reme. cc: scheduling / NSC is up with
him at the dedication of the Cairn
in 1995 and again at the 10th
anniversary memorial service in
1999. I tell you this because of
our history together. I continue
to be impressed by Ohio Wesleyan's
strong sense of community, a
student is never forgotten.

'00 APR 18 PM 2:13

JANE C. SCHULTZ
HORSESHOE FARM
142 WILTON ROAD WEST
RIDGEFIELD, CONNECTICUT 06877

Theresa
4/18

Dear President Clinton,

I received a note from the President's office at Ohio Wesleyan University saying that your attendance at commencement on May 14th is under consideration.

Thomas was a junior at Ohio Wesleyan when he died over Lockerbie. When his class graduated in 1990, the then President, David Waver invited me to speak at commencement and we were given Thomas' degree posthumously. David was a colleague of yours when you both studied in England. You will remember meeting up with him at the dedication of the Cairn in 1995 and again at the 10th anniversary memorial service in 1999. I tell you this because of our history together. I continue to be impressed by Ohio Wesleyan's strong sense of community, a student is never forgotten.

Since 1989 the Thomas Schuty
scholarship in government and
politics and history has been
awarded to a member of the
junior class.

I know you would be
received with great warmth
just as Tony Lake was when
he spoke to the university in
1998.

I wish you a very Happy
and most blessed Easter.

Sincerely and
with best regards,

April 12, 2000 



THE SECRETARY OF DEFENSE
WASHINGTON, DC 20301

00 APR 18 PM 2:30

APR 17 2000

The President
The White House
Washington, DC 20500

Dear Mr. President:

I ask that you sign a Presidential Proclamation recognizing and commemorating the 50th Anniversary of Armed Forces Day, which will be celebrated on May 20, 2000.

In observing this important milestone, we are planning a number of special events across the nation during the week of May 15-21. A Presidential Proclamation will attract public attention and bring positive focus to these important events. Additionally, we will post the proclamation on our Armed Forces Day homepage on the Internet to make it available to our military broadcast and print editors worldwide.

A draft Presidential Proclamation for this significant Armed Forces Day anniversary is attached for your consideration.

Respectfully yours,

Attachment:
As stated

4-18-00
To Burkhardt to
handle; may be
a good idea. What
do you recommend?
(w)



For Immediate Release

May 20, 2000

FIFTIETH ANNIVERSARY OF ARMED FORCES DAY

BY THE PRESIDENT OF THE UNITED STATES OF AMERICA

A PROCLAMATION

Every year on the third Saturday in May, Americans come together to celebrate Armed Forces Day and pay tribute to those who so valiantly serve in the defense of our nation. On this day, we honor all men and women who wear their uniforms with dignity and who courageously uphold the values that have been the cornerstones of our freedom.

President Harry S. Truman signed the first proclamation establishing Armed Forces Day on May 20, 1950, acknowledging the courage and sacrifice of those who serve. The theme for this year's celebration, "Saluting America's Best," continues President Truman's recognition of the "skill, gallantry, and uncompromising devotion to duty characteristic of the Armed Forces in the carrying out of their missions."

President John F. Kennedy said, "Ask not what your country can do for you, but what you can do for your country." Those profound words even now echo in the minds of our Soldiers, Sailors, Marines, Airmen, and Coast Guardsmen as they serve at home and abroad—on the frontiers of freedom, in peacekeeping missions, and with humanitarian relief efforts. Today, there are more than 2.7 million Active, Guard, and Reserve men and women who carry the torch of freedom to every corner of the world. The success of our nation is testament to their efforts, and each year we salute their endeavors with celebrations honoring our Armed Forces.

Celebrating military service is not solely an American tradition—nations throughout history have held special regard for those committed to the principle of honor, integrity and service above self. Since the early days of our independence, courageous Americans have stepped forward to protect their families against tyranny and oppression, often making the ultimate sacrifice. On this 50th anniversary of Armed Forces Day, I ask all Americans to join together to thank those whose selfless dedication to preserving our freedom continues to be fundamental to the well-being of our democracy.

NOW, THEREFORE, I, WILLIAM J. CLINTON, President of the United States of America, do hereby proclaim Saturday, May 20, 2000, as Armed Forces Day. I encourage all Americans to honor our military members and veterans through appropriate public ceremonies and private prayers. I call upon Federal, State, and local government officials and fellow citizens to display the Flag of the United States and encourage all to participate in patriotic activities within their communities. I invite civic and fraternal organizations, places of worship, schools, businesses, unions, and the media to support this national observance with suitable commemorative expressions and programs.

IN WITNESS WHEREOF, I have hereunto set my hand this twentieth day of May, in the year of our Lord two thousand, and of the Independence of the United States of America the two hundred and twenty-fourth.

WILLIAM J. CLINTON

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CENTER FOR
MIDDLE EAST PEACE
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S. DANIEL ABRAHAM
CHAIRMAN

WAYNE OWENS
PRESIDENT

00 APR 18 PM 2:34

4-18-00
TO NSC for
Reply ✓

April 14, 2000

President William J. Clinton
The White House
1600 Pennsylvania Avenue NW
Washington, D.C. 20500

Dear Mr. President:

I am writing to urge you to personally intervene in effecting a free trade agreement between the United States and Jordan.

Over the past dozen years, I have been to Jordan at least 24 times and have an intimate familiarity with these good people, their leadership and their economic conditions. I think we must do all we can to help support their acceptance of a peace agreement with Israel and the expected, but unrealized, economic results of their peacemaking. As you know, economic conditions in Jordan seem to get worse rather than better and there has been very little support for Jordan in terms of solving any of their economic problems. That does not detract from your personal intervention, which led to the doubling of American assistance to Jordan in recent years, but is to suggest that your further personal involvement is needed again.

You have been a valiant supporter of Jordan and I know of your affection for King Hussein and your high regard for his son and successor, King Abdullah, feelings which, of course, I have strongly shared.

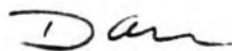
President William J. Clinton

April 14, 2000

Page 2

Thank you for giving this matter your personal consideration. With every good wish.

Sincerely,

A handwritten signature in black ink, appearing to read "Dan", written in a cursive style.

S. Daniel Abraham

Elmer B. Harris
President and
Chief Executive Officer

600 North 18th Street
Post Office Box 2641
Birmingham, Alabama 35291-0001
Tel 205.257.1600
Fax 205.257.2940

April 14, 2000

The Honorable William J. Clinton
Office of the President
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

4-18-00
To Burkhardt
for Reply
~~with the~~
~~estimate~~
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00 APR 18 1:58
ALABAMA POWER
A SOUTHERN COMPANY

Dear Mr. President:

Your personal leadership through the past eight years has returned America to its preeminent position as the economic leader of the world. Your courage in staying the course and the dedication and persistence of your vision have brought our nation its greatest period of economic expansion and prosperity in history. Under your leadership, prosperity has become a bridge to take all Americans – young and old, poor and middle class – to a better way of life. Like the crossing of the Edmund Pettus Bridge, your administration will stand as a symbol of justice, humanity and courage.

I saw the promise of your leadership when, just after your election, I participated in your conference on economic affairs in Little Rock. I saw the manifestation of your humanity as you toured the destruction left by tornadoes in Jefferson County. Now, I am appealing to that leadership and humanity in regard to a matter of great importance.

There is legislation before you now that has required years of dedication and compromise to forge. The Nuclear Waste Policy Amendments Act of 2000 (S.1287) will help solve some of the most difficult problems faced by America's nuclear power industry. Since 1995, the environmental community, anti-nuclear forces, and industry representatives have tried to hammer out an agreement acceptable to all. The legislation now before you may not be perfect, but it is a perfect example of hard fought compromise.

Before your final decision on the bill, I would like to meet with you personally. I am requesting this meeting so that I may express my extreme concern for the fragile agreement that brought about this compromise.

Mr. President, this matter is very important to me and I sincerely hope you will grant me this audience.

Best personal regards.

Sincerely,

Elmer B. Harris

Mr. President

You and I discussed this subject many years ago in Birmingham. How we resolve the nuclear waste issues is very important to our nation. I would appreciate a personal meeting with you at the White House or anywhere you prefer at anytime convenient with you.

Best personal regards
Elmer