

Old Centrum
520 East 12th Street
Indianapolis, IN 46202
Phone (317) 685-8800
Fax (317) 686-4794
E-mail hecindy@indy.net

Ma

4-4-00
Send to Benkhend?

Yes ☒

No ☐

Coord. w/ CEQ.

Cal



APR 4 PM2:53

The Honorable William Jefferson Clinton
President of the United States
c/o Mr. Kris Engskov
The White House, West Wing, First Floor
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Mr. President:

My brother, Chas Edelstein, suggested that you may be willing to review my thoughts on an issue that is very important to us in Indiana. The EPA will soon finalize its Regulatory Determination on Fossil Fuel Waste. It will have an enduring effect on our nation's ability to control power plant pollution.

Coal Combustion Waste contains concentrated levels of heavy metals like arsenic, lead and cadmium. It also contains radioactive elements such as uranium, radium and radon, which can cause cancer. HEC has document 63 cases nationally of power plant waste contaminating ground and surface water beyond use. Also, 49 research studies have documented deformities, hormonal abnormalities, genetic damage and death in plants, fish, amphibians, reptiles and mammals from coal combustion waste.

Most states are treating coal combustion waste like household garbage. Indiana plans to dispose of 100 million tons of coal combustion waste in active strip mines in direct contact with ground water. We believe the EPA's Determination should include the following reasonable safeguards: 1) liners separating it from water, 2) long-term ground water monitoring; and 3) requiring operators, not taxpayers to assume financial responsibility for contamination clean up.

In an era of energy deregulation, states are under pressure to give coal utilities a competitive price advantage instead of protecting human health. We need minimum national standards to protect our water. Dumping without safeguards lowers the cost of burning coal making it more financially viable than cleaner sources. The Determination will directly affect climate change.

If there was ever a need for national standards, this is it. It is usually not economically feasible to remediate ground water contamination, and the urgency to stop global warming has never been greater. This is the opportunity to enrich our children's environmental legacy.

Thank you for considering our thoughts on this important issue. We would be honored to supply you with additional information on this issue.

Respectfully yours,

Art Edelstein
Development Director



00 APR 4 PM 12:34

April 4, 2000

Mrs. Betty Currie
Executive Office of the President
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear Mrs. Currie:

My boss, Hilary Rosen, has asked me to contact you to see if you would be able to help us again this year regarding the *T.J. Martell Foundation for Leukemia, Cancer and AIDS Research*. Last year the foundation honored Mr. Michael Dornemann and the President so graciously sent a congratulatory note that was included in the program's journal. This year Mr. Tony Martell is being honored. Mr. Martell, who lost his son to cancer, is the founder and the driving force behind this organization and is being honored at this year's 25th Annual Gala.

Mrs. Currie I know that this is short notice but if you could accommodate this request they would need the letter by Thursday, April 6th. I would be more than happy to send a courier to the White House to pick up the letter or give you the fed ex information directly, whatever is easier for you.

Please feel free to give me a call at 202.857.9652 if you have any questions. Thank you again Mrs. Currie for considering this request.

Sincerely,

Patty Shama

Patty Shama
Assistant to the President

4-4-00
Send to Burkhardt?

Yes ☒

No ☐

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YOU

DISAGREE



THE VICE PRESIDENT
WASHINGTON

May 13, 1999

T.J. Martell Foundation
New York, NY

Dear Friends,

I am honored to take this opportunity to send my personal greetings to everyone participating in the T.J. Martell Foundation's 24th annual Humanitarian Award Gala. While I regret not being able to join you in person, I do want to extend my best wishes for a successful and productive event.

On this special occasion, I especially want to thank your outstanding organization and its members for their work to support continued research into treatments and cures for leukemia, cancer and AIDS. In particular, I want to send my congratulations to this year's award winner, BMG Entertainment Chairman Michael Dornemann, who is being recognized for his outstanding service and dedication to the Foundation and its efforts. Certainly, he is more than deserving of this special honor, and I commend him for the work he has done in the past and the commitment he has made for the future.

Please accept my best wishes for all of you during this special occasion along with my warmest hopes for your continued success in the years to come.

Sincerely,

Al Gore

W. New



THE WHITE HOUSE
WASHINGTON

May 13, 1999

Mr Michael Dornemann
New York, New York

Dear Michael:

I am delighted to join your colleagues and friends in congratulating you as you are honored by the T.J. Martell Foundation as Humanitarian of the Year.

America's strength as a nation has always depended on citizens who have been willing to work for the well being of others. Your steadfast devotion serves as an inspiring example of caring and leadership.

As we approach the new millennium, I commend you for your commitment to ensuring that our nation's future is bright and full of hope.

Sincerely,

Bill Clinton



THE PRESIDENT HAS SEEN
4-4-00

Las Vegas SUN

Brian L. Greenspun, President
800 South Valley View Blvd., Las Vegas, NV 89107
(702) 259-4003 Phone (702) 259-4143 FAX

Br / ce Legum Cutler
~~*[Signature]*~~

*O'Callaghan is brilliant
message - I don't know
Alison was a great
code talker - He is apparently
ill - so we need to take
another look at this?*

Fax

Date: December 9, 1999
To: Nancy Hernreich
Deputy Assistant to the President
Fax: (202) 456-6703
Pages: two
From: Brian L. Greenspun

Nancy, I am attaching a letter for the President from Mike O'Callaghan who as you may remember is a very close friend of mine, colleague and former two-term governor of Nevada. As far as I know, this may be the first time Mike has ever made a personal plea to any President, even though he has been close and worked with many in the past.

I am certain, regardless of the outcome, that the President will take to heart Mike's message and give it the consideration it is due.

Thank you for your attention to this very important matter.

Mike will be in D.C. this Friday, Dec 10 for meetings at the Pentagon. I have suggested that he contact you on Friday to discuss and provide any additional information needed to expedite this request.

I know you plan to be gone over New Years, but if your plans have changed, Myra and I look forward to seeing you then. I also have in my possession, which I will get to you shortly, some wonderful pictures of you and The Greatest. All the best wishes for a wonderful holiday season and an incredible Y2K.

Your friends,

Myra and Brian

*Copied
Lindsey
Cutler
Podesta*

LAS VEGAS SUN

800 South Valley View Blvd.
Las Vegas NV, 89107-4411
(702) 385-3111



MIKE O'CALLAGHAN,
EXECUTIVE EDITOR & CHAIRMAN OF THE BOARD

P.O. Box 3904
Las Vegas, NV 89127-3904
FAX: (702) 383-7264

December 9, 1999

Nancy Hernreich
Deputy Assistant to the President
The White House
1600 Pennsylvania Avenue
Washington, DC 20008

Mr. President:

Despite my several decades of public service this is the first time I have made a request of our nation's chief executive.

Because of the support of several great Americans, including our mutual friend the late Barry Goldwater, you are aware of the plight of former Navajo leader Peter MacDonald. Its time for him to return to his people and be released from a federal prison.

I ask you to take time during the Christmas season to meet with Navajo President Kelsey A. Begaye and some of MacDonald's fellow Navajo Code Talker veterans. Please allow them the opportunity to personally tell you about Peter.

Mr. President, your personal attention to this humanitarian act would be deeply appreciated by good people often overlooked in our fast moving, high-tech and urbanized society.

Thank you,

Mike O'Callaghan

Mike O'Callaghan
Executive Editor
Chairman of the Board
Las Vegas Sun

MO/sd

4-4-00

THE WHITE HOUSE

WASHINGTON

April 3, 2000

00 APR 3 PM 1:47

Called
Lott

RECOMMENDED TELEPHONE CALL

TO: The Head Coach of the winning team of the 2000 NCAA Men's Basketball Tournament.

RECOMMENDED BY: Mary Beth Cahill, Assistant to the President, Director of OPL. *MBReg*
Chip Payson, Associate Director of OPL.

PURPOSE: To congratulate Coach Tom Izzo and the Michigan State Spartans or to congratulate Coach Billy Donovan and the Florida Gators on their winning the 2000 NCAA Men's Basketball Tournament.

BACKGROUND:

Teams: #1 Michigan State (31-7) vs. #5 Florida (29-7).

Coaches: Michigan State's Tom Izzo vs. Florida's Billy Donovan.

Date: Monday, April 3.

Time: 9:18 p.m. EDT.

Site: RCA Dome in Indianapolis, IN.

copied
Cahill
Payson
Podesta

Michigan State and Florida both started the season in the Top 10 and never dropped far below. Now they're the only teams left, but that is where the similarities end. While the Spartans are most effective in a half-court game, where they can crash the boards and be physical, the Gators prefer to play at warp speed, using a 10-man rotation and full-court pressure.

Michigan State (31-7) was the only No. 1 seed to reach the Final Four and has lived up to the role in its bid for the national championship. The Spartans won every game in the NCAA tournament by at least 11 points, including Saturday night's 53-41 victory over Wisconsin.

Florida, seeded fifth, got a first-round scare from Butler before wearing down higher-seeded teams-- Illinois, top-ranked Duke and Oklahoma State-- with its hectic pace. The Gators (29-7) used the same style to end North Carolina's surprising run with a 71-59 win Saturday night.

The Spartans can get up and down the court, having scored more than 80 points nine times this season. In the tournament, however, they have averaged 68.2 with the five starters averaging

between 27 and 35 minutes a game and only two reserves averaging more than 10.

Florida has averaged 79.4 points in the five tournament games, just off its 84.1 mark for the season. The 10 Gators who create all that havoc on the floor average between 13 and 31 minutes a game.

Michigan State starts three seniors, while Florida has one on the team and plays seven sophomores and freshmen in the rotation.

The Spartans will be prepared for Florida's full-court press Monday night and one of the keys to breaking that press will be senior point guard Mateen Cleaves. The 6-2, 205-pound strongman is the heart and soul of the Spartans.

But don't count Florida out just yet. With a deep bench and frequent rotations, the Gators are able to maintain a game-long full court press that literally exhausts their opponents into submission. Florida's subs have scored 175 points in the tournament, 132 more than Michigan State's.

Michigan State is trying to become the first Big Ten team to win the national championship since Michigan in 1989. The Spartans' only national championship came in 1979 when Magic Johnson led them to the title as a sophomore.

The Spartans are in the Final Four for the second straight year. They lost to Duke in the semifinals last season. Florida, on the other hand, is looking for its first national championship while keeping alive the Southeastern Conference's even-year streak. Arkansas won in 1994 and Kentucky won in 1996 and 1998.

Donovan, one of six men to play and coach in a Final Four, will try to join even more select company. Only Bob Knight and Dean Smith have played in a Final Four and coached a national champion. At 34, Donovan would be the third-youngest coach to win it all behind Indiana's Branch McCracken in 1940 and Wisconsin's Harold Foster in 1941.

TELEPHONE NUMBER:	(317) 423-7345	Coach Tom Izzo & The Michigan State Locker Room
	(317) 423-7344	Coach Billy Donovan & The University of Florida Locker Room
STAFF CONTACT:	Chip Payson, 6-2512	
DATE OF SUBMISSION:	April 3, 2000	

ATTACHMENTS:

Michigan State Spartans Roster.
Michigan State Spartans Coach Tom Izzo's bio.
Florida Gators Roster.
Florida Gators Coach Billy Donovan's bio.
2000 NCAA Men's Basketball Tournament Bracket.

ACTION:



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MARCH to INDY NCAA
 MARCH 16 - APRIL 3, 2000 MEN'S BASKETBALL CHAMPIONSHIP

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[Main Bracket](#)
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Michigan St. Spartans 2000 Basketball Roster

S

[Team Page](#) | [Schedule](#) | [Roster](#) | [Team Stats](#)
[Conference Page](#) | [Standings](#) | [Women's Team](#)
[East Lansing, MI](#) | [Message Board](#)

Rankings: [AP: 2](#) | [Coaches' Poll: 2](#)

No	Name	Position	Ht.	Wt.	Class	Hometown
3	Adam Wolfe	F	6-9	215	Fr	Westerville, OH
10	Brandon Smith	G	5-11	180	Jr	Rochester, NY
11	David Thomas G	-F	6-7	205	Jr	Brampton, Canada
12	Mateen Cleaves	G	6-2	205	Sr	Flint, MI
14	Charlie Bell	G	6-3	195	Jr	Flint, MI
15	Mat Ishbia	G	5-10	155	Fr	Bloomfield, MI
20	Mike Chappell	F	6-9	215	Jr	Southfield, MI
22	Steve Cherry	F	6-6	195	Jr	Coldwater, MI
23	Jason Richardson G	-F	6-6	215	Fr	Saginaw,
25	Aloysius Anagonye	F	6-8	250	Fr	Southfield, DE
34	Andre Hutson	F	6-8	240	Jr	Trotwood, OH
42	Morris Peterson	F	6-7	215	Sr	Flint, MI
43	A.J. Granger	F	6-9	230	Jr	Trotwood, OH
44	Jason Andreas	C	6-10	240	Fr	Sugar Creek, OH
55	Adam Ballinger	F	6-9	245	So	Bluffton, IN

Head Coach: Tom Izzo

Posted: Monday April 03, 2000 10:00 AM

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MICHIGAN STATE UNIVERSITY SPARTANS

BASKETBALL TEAM

Tom Izzo, Head Coach

Tom Izzo enters his fifth season as head coach of the Michigan State basketball program, having established MSU as one of the premier programs in the nation. Entering the 1999-2000 campaign, Izzo owns a career record of 88-41 (.682), but that only tells part of the special things that are happening under the two-time national coach of the year.

Under Izzo's guidance, the Spartans have finished off a decade which has seen Michigan State record 114 Big Ten wins, tied with Purdue for second most in the conference and only two behind Indiana. Over the past two seasons, MSU has a 28-4 league record and a winning percentage of 87.5, the highest in back-to-back seasons since the 1975 and '76 Indiana teams (1.000).

During the 1998-99 season, Izzo directed the Spartans on a magical run to the program's first appearance in the NCAA Final Four since 1979 and only the third in school history. Along the way, the team left its mark in the school's record books. Under Izzo's guidance, Michigan State posted a record of 33-5, setting a Big Ten Conference and school record for most wins in a season. For his efforts, Izzo was named the Basketball Times National Coach of the Year and the National Association of Basketball Coaches (NABC) District 11 Coach of the Year. Although Izzo and the Spartans would eventually lose to No. 1-ranked Duke, they had established Michigan State as a basketball powerhouse.

Whereas MSU's success in 1998-99 was expected, the Spartans caught the college basketball world by storm in 1997-98. Izzo became the first Michigan State coach to earn Associated Press National Coach of the Year honors while leading MSU to a 22-8 record and a share of the Big Ten title. The Spartans posted a 13-3 mark in conference, earning Izzo Big Ten Conference Coach of the Year honors.

Over the course of the 1997-98 season, Izzo and his team recorded six victories over teams ranked in the top 25 and finished the year ranked No. 10 nationally by USA Today/ESPN, marking the first time the Spartans had finished in the top 10 since 1995. In addition to his AP award, Izzo was named National Coach of the Year by Basketball News and the United States Basketball Writers Association (USBWA). Basketball Times selected Izzo as its Mideast Coach of the Year.

In 1998, Izzo made his first appearance in the NCAA Tournament as a head coach. The Spartans entered the tournament as the No. 4 seed in the East Region. In Hartford, Conn., Michigan State recorded victories over Eastern Michigan and No. 8 Princeton, advancing to the Sweet 16 for the first time since 1990. In the East Regional semifinal contest, MSU fell to No. 1 and eventual Final Four participant North Carolina.

Over the past two seasons, Izzo has compiled an impressive 55-13 record. A quick look at other stats further demonstrates the Spartans' success over the past two years: 28-4 in the Big Ten, 26-

3 at the Breslin Center, 17-9 against Top 25 teams, 9-3 in postseason play and 6-2 in the NCAA Tournament.

Now in his 17th season as a member of the Michigan State coaching staff, Izzo has been with the Spartan program since taking a part-time assistant coaching position in 1983. An assistant coach with the Spartans from 1983-86, Izzo left MSU in May of 1986 to become the top assistant and recruiting coordinator at Tulsa. But, on June 10 of the same year, Izzo returned to East Lansing when Spartan assistant Mike Deane left to become head coach at Siena College.

Since then, he has been the catalyst in the resurgence of the MSU program. Regarded as one of the country's top recruiters, he is known as a tireless worker both on the recruiting trail and in the office. His hard work and loyalty were rewarded in July 1990 when Jud Heathcote appointed him associate head coach.

His dutiful efforts were further recognized when, on March 30, 1993, MSU Athletics Director Merrily Dean Baker recommended both a one-year contract extension for Heathcote through the 1994-95 season and that Izzo be appointed head coach upon Jud's retirement. The MSU Board of Trustees accepted both recommendations on April 9, 1994.

Izzo originally came to MSU from Northern Michigan, where he had been an assistant from 1979-83. He was named a part-time assistant at MSU in September 1983. When former assistant Edgar Wilson left in November 1983, Izzo became a full-time assistant.

Izzo played guard for NMU's basketball team from 1973-77, and was voted the team's MVP as a senior. He was also a third-team Division II All-America pick that year and established the Wildcat record for most minutes played in a season. Following his graduation from NMU in 1977, Izzo took over as head coach at Ishpeming High School and served in that position for the 1977-78 campaign.

A native of Iron Mountain, Mich., Izzo and current San Francisco 49ers head coach Steve Mariucci were Iron Mountain High School teammates in football, basketball, baseball and track. As college roommates at Northern Michigan, Izzo walked on to the basketball team, while Mariucci did the same with football. Both would go on to earn Division II All-America honors. Despite their current busy schedules, they remain the closest of friends. Each year, they co-host a golf tournament in Iron Mountain to raise money for the community.

In October 1990, Izzo was inducted into the Northern Michigan University Hall of Fame and was selected as an inductee into the Upper Peninsula Hall of Fame during the summer of 1998.

Coach Izzo currently serves on the John R. Wooden Award Board of Governors. He has also served as honorary chairman of the Memory Walk for the past two seasons with proceeds from that event going to combat Alzheimer's Disease.

Izzo was born January 30, 1955. His family includes his wife, Lupe, and daughter, Raquel.



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MARCH TO INDY

MARCH 16 - APRIL 3, 2000

NCAA
MEN'S BASKETBALL
CHAMPIONSHIP

Florida Gators 2000 Basketball Roster



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[Conference Page](#) | [Standings](#) | [Women's Team](#)
[Gainesville, FL](#) | [Message Board](#)

Rankings: [AP: 13](#) | [Coaches' Poll: 11](#)

No	Name	Position	Ht.	Wt.	Class	Hometown
00	Brent Wright	F	6-8	232	Jr	Miami, FL
2	Ronnie King	G	5-11	178	So	Brandon, FL
4	Donnell Harvey	F	6-8	216	Fr	Shellman, GA
5	Teddy Dupay	G	5-10	175	So	Ft. Myers, FL
10	Brett Nelson	G	6-3	173	Fr	St. Albans, WV
12	Justin Hamilton	G	6-3	192	Fr	Sarasota, FL
13	Mike Miller	F	6-8	216	So	Mitchell, SD
15	Matt Bonner	F	6-9	222	Fr	Concord, NH
20	David Kliwer	G	6-2	175	So	Tarpon Springs, FL
25	Major Parker	F	6-4	218	Jr	Ft. Lauderdale, FL
33	Adriel Davis	F	6-5	208	Fr	Tallahassee, FL
50	Udonis Haslem	C	6-7	260	So	Miami, FL
52	Kenyan Weaks	G	6-4	198	Sr	Concord, NC

Head Coach: Billy Donovan

Posted: Monday April 03, 2000 10:00 AM



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UNIVERSITY OF FLORIDA GATORS

BASKETBALL TEAM

Billy Donovan, Head Coach

Thirty-four year old Billy Donovan, who was officially hired as Florida's 17th head coach on March 27th, 1996, has certainly lived up to his national reputation as one of the nation's top young coaches who preaches an up-tempo, full-court, pressing style of play built around a tremendous work ethic.

In just four short years at Florida, Donovan has put together a recruiting class that is starting to pay dividends on the floor. After inheriting a squad that scored 66.8 points a game, shot .429 from the field and won just 12 games the year before his arrival, Donovan's third squad (1998-99) won 22 games (the fourth most in school history), advanced to the Sweet 16 for the third time in school history and averaged 80.3 points per game. En route to setting or tying 30 school records, the 1998-99 Gators became only the second squad in school history to be ranked in the Final Polls (17th in ESPN and 23rd in Associated Press). For the second consecutive year, Florida led the league with five selections to the SEC Academic Honor Roll boosting Florida's league-best total to 16 honorees under Donovan.

Donovan's second-year Florida squad (1997-98) made the school's first post-season appearance in three years and won more games and league contests than the year before despite playing a school-record tying eight ranked opponents. All told, the 1997-98 team set six single-season records and four game records, while a league-record six student-athletes were named to the SEC Academic Honor Roll. The Gators defeated No. 7 Kentucky to mark the first time in 10 years Florida had defeated a ranked SEC team on the road and ended a 10-game slide to the Wildcats. The win also marked the first time the Gators would defeat the eventual national champion in the regular season.

The first order of business on the court in season number one (1996-97) for Donovan was conditioning. Despite replacing three starters and more than 50 percent of the scoring from a club that won 12 games the year before and playing with just six scholarship players for over half of the SEC schedule, Donovan's first Florida squad broke nine school records during the 1996-97 season and won more games than the year before. The Gators ranked 10th nationally and went from worst to first in the league in three point shooting percentage as UF led the league in an offensive category for the first time since 1988-89. Every player who scored during the season set or tied career highs in single-game scoring, while seven of the eight players scored more points in 1996-97 than they did in their entire career entering the season.

The same work ethic gave Marshall University, home of Donovan's first-coaching job in March of 1994, a basketball facelift. Donovan inherited a program that went 9-18 the year before his arrival and turned a nine-man squad into believers. The result - an 18-9 record and a North Division Championship in the Southern Conference. Donovan was named the National Rookie Coach-of-the-Year by Basketball Times and added Southern Conference Coach-of-the-Year and West Virginia College Coach-of-the-Year (by West Virginia Sportswriters Association) honors.

It was more of the same in Donovan's second season in 1994-95. Marshall went 17-11, set five school records and led the league in scoring (91.4), field goal percentage (.495) and three-pointers per game (10.1). Nationally, the Thundering Herd offense ranked third, while their field goal percentage and three-pointers a game ranked sixth and second, respectively. In two short years, his Marshall teams posted an overall mark of 35-20 (.636) and captured a league championship.

Prior to his coaching job at Marshall, Donovan spent five years on Rick Pitino's staff at the University of Kentucky. During his five-year stay at Kentucky, the Wildcats posted a 122-38 (.762) record and advanced to the Final Four in 1993. In addition to his duties with on-floor coaching, Donovan also had a hand in recruiting all of the upperclassmen on the 1996 National Championship team. As much as any assistant has digested and learned from the up-tempo, full-court, pressing philosophy adapted by Pitino, Donovan may have as good a grasp as any. Not only did he spend five years under Pitino at Kentucky, he also played the style under him at Providence and later, with the New York Knicks in the NBA.

A native of Rockville Centre, N.Y., Donovan was a part-time player for the Friars in his first two seasons, averaging just over two points as a freshman and three points as a sophomore. Enter Pitino as head coach at Providence in 1985, and "Billy the Kid" was born. Once considered undersized and underdeveloped, Donovan thrived under the new system and finished his career as one of the premier players in Providence history. In 1987, he was named the Southeast Regional Most Outstanding Player. Donovan still holds four Providence school records. Donovan was inducted into the Providence College Hall of Fame in June of 1999 and was named to the 10-man All-Time Providence Civic Center Team in January of 1999.

In the 1987 NBA Draft, Donovan was drafted in the third round (68th overall) by the Utah Jazz, where he played in the preseason before being waived. After a brief stint in the CBA with Wyoming, Donovan rejoined Pitino after signing a one-year contract as a free agent with the Knicks. Donovan played in 44 games, averaging 2.4 points and 2.0 assists per game. After his one-year in the NBA, Donovan worked with an investment-banking firm on Wall Street for a year before joining Pitino at UK.

Donovan's work ethic and never-say-die attitude was instilled at a young age, when he played at St. Agnes High School in Long Island, New York. Never having enough time at the gym, Donovan was known to have propped open the door to the gym before leaving practice so he could return on his own to shoot. On at least one occasion, his worried mother, Joan, found his bed empty at 2 a.m. No worry, said his father, William, who was a standout guard at Boston College and graduated in 1962 as the third leading scorer in school history. Check the gym, and you will find him. Eventually, the school custodian gave Billy a key to the gym, and later his father built a lighted court in the back yard. The results paid off as Donovan earned first-team All-Long Island honors his last two seasons and led St. Agnes to the Long Island Catholic High School Championship his senior year.

Donovan and his wife, Christine, have three children, William (7), Hasbrouck (5) and Bryan (2).

First Round
March 16Second Round
March 18Regionals
March 23 & 25Semifinals
April 1National
ChampionshipSemifinals
April 1Regionals
March 24 & 26Second Round
March 19First Round
March 172000 NCAA[®] Division I Men's Basketball Tournament Brackets

FACSIMILE COVER PAGE

THE PRESIDENT HAS SEEN

To : Kris Engskov
Sent : 3/31/00 at 8:00:30 PM
Subject : Search Proposal

From : 4-4-00
Eric Brewer
Pages : 5 (including Cover)

Hi Kris,

Here is the search proposal I promised you. I don't have the correct e-mail address for you, so please confirm receipt to brewer@inktomi.com.

I am quite willing to modify the proposal as needed.

Thanks,

-Eric

To JP
Pls read, let's discuss
PK

copied
Podesta

DRAFT

The Search for E-Government

Eric A. Brewer, Ph.D.

March 31, 2000

Mission: To build a search engine for all public government documents, thus leading to a more modern, more open, and more efficient government.

In the past four years, the Internet revolution has made new capabilities available that seemed unbelievable only a few years before. One of these new capabilities is the ability to search the complete text of more than half a billion documents in less than one-quarter of a second. Perhaps more amazing is the fact that such a search costs only a fraction of cent. At the same time, the number of government documents in electronic form has greatly increased, as has the need for sharing of information among government agencies, NGOs, and the public. Arguably, the ability to search is the key technology that differentiates the Internet from all previous media, and this ability more than any other single effect may be driving the fundamental increases in productivity as seen by the Federal Reserve. The time has come to revolutionize both the way government information is found and the practical availability and cost of that information. In this white paper, I propose one mechanism to achieve this goal this year. (To extent that there are other better ways, I am open to pursuing them instead.)

1 Goals

There are several goals for this project:

- It should be able to **handle all public government documents**, including all FOIA documents in electronic form. They need not come online immediately, but the plan should be that they migrate to this infrastructure over time. The project will not specifically address how or when to convert older documents into electronic form, but it will handle them as they are converted. The technology can handle at least one billion documents, so this is technically feasible today.
- It should be able to **handle all queries** from the public, from NGOs, from state and local governments, and from within the federal government. The technology today can handle at least 100 million queries per day, well more than should be needed in practice.
- Queries from the public should be **at no cost to the individual**, and it is likely that all queries can be subsidized so as to have zero marginal cost. Given that the amortized cost is a fraction of a cent per search, this seems quite feasible today.
- It should set an **example of openness** for NGOs, state and local governments, foreign governments, and other public entities. Ideally, many of these groups will move to a similar infrastructure over time.
- It should be **available in some form this year**, in part because it can be, and in part because it is bold, cost effective, and historic.
- In the long term, it should be an **internal, integral part of the government**. It will have limited impact on the internal efficiency of the government if it remains external to the core agencies. However, in the short term, we believe that it should be done outside the government proper for reasons of speed and flexibility.
- It should **save money over time**. We believe that the FBI spends roughly \$100M per year dealing with FOIA queries, many of which could be handled at near zero cost with the proposed infrastructure. In addition, inter-agency communication would become much more efficient, thus enabling new levels of cooperation.

Given these goals, we next make a specific proposal that will achieve them.

DRAFT

2 Proposal

The core idea of the proposal is to create a new non-profit organization, "the NPO", that will create, own, and operate the new search infrastructure. Here are the key aspects:

- The NPO will centralize the creation and operation of the infrastructure, which will allow it to be built very quickly and with very high quality.
- It will have an explicit two-year lifetime, after which its functions will be moved into the government proper, so that we can meet the goal of making the infrastructure an integral part of government. In some sense it becomes the centerpiece of E-Government. If the project does not work out, it would simply end after the two years; there is no requirement that the government take it over, only a hope that it will be the obvious thing to do, and that it will be viewed as indispensable at the time.
- The money for its (two-year) operation will be raised privately, with no money required or expected from any government agency. It is expected that by the end of the first year, we will deeply understand its fully burdened cost of operation, so that we can understand the budget requirements for moving it into the government. The funding and expenses would be transparent and would be reported to the public on a quarterly basis.
- It would be created during the summer of 2000, with public operations beginning in the fall, and no later than December 1, 2000. It would launch with a subset of the government documents, but with a clear plan to grow to the full set.
- The NPO would operate a public web site that would provide search capabilities for the government documents and overview information on the project and its goals. It would also track the movement of document collections into the infrastructure.
- Government agencies will still operate their own web sites and retain have full control over them. The main new task for them is to help the NPO get copies of the documents for indexing. The "master copy" of the document would remain at the agency web site, with a "link" to it from the NPO search engine. (This is how all search engines operate today.) Note that these documents are all public, so there are no privacy or security issues related to giving copies of them to the NPO.
- For collections that are not currently online, but are in electronic form, the NPO would put them online at the NPO web site at no charge to the government. At the end of the two years, an appropriate agency would take over responsibility for keeping that collection online.
- For collections that are not in electronic form, the NPO will take no action. It is hoped that the government will convert them, at which point either of the previous two modes apply.
- It is hoped that over time, the search engine will become the first point of contact for FOIA queries. Only if the engine is unable to find the document would the traditional telephone/fax/letter based approaches be applied.
- Government employees would use the search engine in the same way as the public (and NGOs). As an option, it is relatively easy to build a customized version for a particular agency, but that will be left up to the agency. Customizations would include, for example, different user-interfaces and graphics, or the ability to search specific collections (rather than the whole set). The NPO will provide examples of customized versions to make it easy.
- Private Internet sites, such as Yahoo! or AOL, would also be allowed to build customized access to the collections. This will increase the availability of the infrastructure and may make it easier to use.

3 What we need from the White House

To make this project work, the NPO would need five things from the Federal government:

1. Feedback: this is a strong idea overall and the timing is right technically, but the proposal

DRAFT

may be naive politically. The NPO mechanism is designed to avoid requiring any money from the government and should speed up deployment significantly (enabling the service to launch this year). However, the proposal could be modified as needed to make it politically viable. In particular, there is a need to define the transition path from being an NPO to being an integral part of the government; for example, is two years the right lifetime? how should agencies plan to take over responsibility for their collections? is there a new agency formed that manages the shared infrastructure or does it fall into an existing agency?

2. Strong, public commitment to the *idea* that (public) government documents should online and searchable. This should permeate all agencies. There will surely be some resistance to this idea, as there is some fear that there are "skeletons" that will be exposed. There are two answers to this concern. First, these documents are already public and any "skeletons" are already at risk of being exposed -- the engine just makes it easier. Second, not all collections need to be online immediately, so some "sensitive" collections could be delayed without affecting the overall success of the project. However, it is expected but not enforceable that all collections will eventually be in the index.
3. The White House must give the project a strong public launch, thus creating support for the project both within the government and among the public and NGOs. This is a historic moment and it should be treated as such.
4. The White House must influence as many government agencies as possible to expedite getting copies of the collections to the NPO, so that they can be indexed and if necessary be put online. In practice, this amounts to working with the NPO to get existing databases into some reasonable format and physically transferred to the NPO site. These are not particularly challenging or expensive tasks, and should take a small number of man-days on the part of each agency, perhaps more for very large collections.
5. Some planning with the NPO to determine the timing and size of different collections. For example, which agencies and collections first, how big are the collections, and when will they be made available to the NPO? This planning will allow the NPO to plan hardware and staffing appropriately as the service grows. Presumably, this is best done via a meeting with the deputy secretaries of the key agencies.

4 Summary

This is a bold project that will forever change the way people interact with their government. It should be a model for the states and for the rest of the world, and it can be done this year. From the government it needs essentially no money, just some time and public support. E-Government is the future of government worldwide, and its most important element is the ability to find information efficiently. This project combines the knowledge of the private sector, the funds available to a passionate NPO, and the drive of the government to be a more open, more efficient, more modern entity. The technology is available and the time is right; let's make this happen.

About the author: Eric Brewer is a Professor of Computer Science at UC Berkeley. He is also the Co-Founder of Inktomi Corporation, and co-inventor of the scalable search-engine technology upon which Inktomi and this proposal are based. Inktomi handles roughly half of all Internet search queries, and is the engine behind popular sites Yahoo!, AOL, Microsoft MSN, HotBot, Snap!, and many others. He received a Ph.D. from MIT in Computer Science in 1994, a Masters from MIT in 1992, and a Bachelors of Science

DRAFT

degree from UC Berkeley in 1989. He is one of the World Economic Forum's "Global Leaders for Tomorrow", was on the cover of Forbes as one of the 12 "mavericks" leading the Internet revolution, was named by Technology Review magazine as one of the top 100 most important leaders for the 21st century (in the "TR100"), and has been listed as a top Internet leader by groups including Vanity Fair, Upside Magazine, Fortune, and Computer Reseller News.

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THE PRESIDENT HAS SEEN

4-4-00

THE WHITE HOUSE

WASHINGTON

April 1, 2000

*To call
Pat Summitt
back in DC*

00 APR 1 PM 4:03

RECOMMENDED TELEPHONE CALL

TO: The Head Coach of the winning team of the 2000 NCAA Women's Basketball Tournament.

RECOMMENDED BY: Mary Beth Cahill, Assistant to the President, Director of OPL.
Chip Payson, Associate Director of OPL.

PURPOSE: To congratulate Coach Geno Auriemma and the UConn Lady Huskies or to congratulate Coach Pat Summitt and the Tennessee Lady Volunteers on their winning the 2000 NCAA Women's Basketball Tournament.

NOTE: The game will be played at 9:00 PM EDT on Sunday, April 2 at the First Union Center in Philadelphia, PA and will be televised on ESPN.

BACKGROUND:

The nation's two most visible programs in women's basketball, the teams ranked 1-2 nationally, will meet on Sunday night, April 2 to decide the NCAA championship. These are two of the most publicized teams in women's collegiate basketball, both have All-American players, both have talent that runs deep into their bench. And these are the teams that most expected to meet on the final night of the season.

Second-ranked Tennessee (33-3) comes in with six national titles -- four more than anyone else -- and is in the championship game for the fifth time in six years. Top-ranked Connecticut (35-1) has just one title, but the Huskies are always in the hunt and no one has a better record (230-17) over the past seven years.

Both made it with hard-earned victories in Friday night's semifinals. Tennessee finally solved Rutgers' baffling match-up zone in the second half of its game and won 64-54. Connecticut pulled away from Penn State in the last 13 minutes of its game to win 89-67.

It's a rematch of the 1995 title game, which UConn won 77-66, and it will be the third time the teams have met this season. Each won on the other's floor.

Sue Bird scored 25 points to lead Connecticut to a 74-67 victory on Jan. 8 at Tennessee as the Huskies proved their mettle before a crowd of 23,385. Tennessee won 72-71 on Feb. 2 at Connecticut, Semeka Randall scoring the winning basket with 4.4 seconds left.

The two teams have played 10 times since starting a regular-season series in 1995, each winning five. This will be the fourth time they've met in the NCAA Tournament.

The execution of the game will depend in large measure on the point-guard play. Bird, a sophomore, has been outstanding this season after sitting out most of last year with a torn knee ligament. The Huskies often lacked direction in her absence, but she has kept them on a steady course all season long.

Tennessee hasn't lost since Coach Pat Summitt moved freshman Kara Lawson from the wing to point guard after a 27-point loss at Georgia. The Lady Vols' winning streak now stands at 20. Lawson led Tennessee with 19 points against Rutgers.

Bird also scored 19 points in Connecticut's victory, making 5-of-7 3-pointers. She played 34 minutes and had five assists with no turnovers.

Three of the five first-team All-Americans will be in the game: Ralph and Svetlana Abrosimova for UConn, Tamika Catchings for Tennessee. Randall was a second-team pick.

TELEPHONE NUMBER: (215) 389-9697 Coach Geno Auriemma
& the UConn Lady Huskies Locker Room

(215) 389-9696 Coach Pat Summitt
& the TN Lady Volunteers Locker Room

STAFF CONTACT: Chip Payson, 6-2512

DATE OF SUBMISSION: April 1, 2000

ATTACHMENTS: UConn Lady Huskies Roster.
UConn Coach Geno Auriemma's bio.
Tennessee Lady Volunteers Roster.
Coach Pat Summitt's bio.
2000 NCAA Women's Basketball Tournament Bracket.

ACTION:



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Connecticut 1999-2000 Women's Basketball Roster

Posted: Fri March 31, 2000 at 9:06 a.m EST

NO.	PLAYER	POS	HT	CLASS
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10	Sue Bird	G	5-9	SO
11	Kelly Schumacher	F-C	6-5	JR
13	Marci Czel	G	5-7	JR
14	Keirsten Walters	G	5-8	SO
15	Asjha Jones	F	6-2	SO
20	Stacy Hansmeyer	F	6-1	SR
23	Kennitra Johnson	G	5-7	FR
25	Svetlana Abrosimova	F	6-2	JR
32	Swintayla Cash	F	6-2	SO
33	Shea Ralph	G-F	6-0	JR
34	Tamika Williams	F	6-2	SO
41	Paige Sauer	C	6-5	SR
44	Christine Rigby	C	6-6	JR

Head Coach: Geno Auriemma

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[Bracket](#)



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UNIVERSITY OF CONNECTICUT
LADY HUSKIES BASKETBALL TEAM

Geno Auriemma, Head Coach

Geno Auriemma is considered one of the nation's most accomplished coaches in his sport. In his 15th season as Husky head coach, Auriemma (West Chester '81) is a two-time National Coach of the Year whose honors have included: Naismith National Coach of the Year and Associated Press National Coach of the Year in both 1994-95 and 1996-97, Women's Basketball Coaches Association National Coach of the Year in 1996-97 and the Victor Award in both 1994-95 and 1995-96.

He has also been named BIG EAST Coach of the Year three times: 1988-89, 1994-95 and 1996-97. Auriemma directed his 1998-99 team to a 29-5 record and to a No. 1 seed in the NCAA Tournament. UConn advanced to the NCAA Tournament "Sweet Sixteen" after taking the BIG EAST regular season and tournament titles. Auriemma's 14-year overall record stands at 357-94 (.792), making him No. 3 among active Division I coaches in winning percentage.

Under Auriemma's direction, UConn ranks No. 2 nationally in Division I victories in the 1990's with 281 total wins. The Huskies have also been No. 2 in the nation in total winning percentage (.857) in this decade as well as conference victories (157).

In 1997-98, Connecticut became the only Division I school in college basketball history to register 30-plus win seasons in five consecutive years: 30-3 in 1993-94, 35-0 in 1994-95, 34-4 in 1995-96, 33-1 in 1996-97, and 34-3 in 1997-98. After inheriting a Husky program, which had just one winning season in its 11-year history, Auriemma has posted 13 winning seasons since arriving at UConn in August of 1985. The Connecticut program has come full circle, largely in part to Auriemma and his staff.

UConn was only the second team in Division I women's basketball history to go undefeated on the way to the NCAA National Championship (the first was 34-0 Texas in 1986). His 35-0 team became the first UNBEATEN team in NCAA history (all divisions, men or women) to win 35 games in a season. The Huskies claimed the No. 1 national ranking on January 16 and ended 1995 at No. 1 in both the Associated Press and USA TODAY Polls, firsts in UConn and BIG EAST Conference women's history.

Auriemma was named National Coach of the Year by six organizations, the 1994-95 Naismith, Associated Press, United States Basketball Writers Association, College Sports Magazine and Columbus (OH) Touchdown Club National Coach of the Year. Auriemma also received the prestigious Victor Award in Las Vegas in July of 1995, which honored him as the nation's top women's basketball coach. These were the first National Coach of the Year honors of his career.

In 1995-96, Auriemma was one of five finalists for the Naismith National Coach of the Year and WBCA National Coach of the Year honors, and he also received the Victor Award for the second consecutive year. In 1996-97, he earned his first National Coach of the Year Award from

the Women's Basketball Coaches Association while also earning his second National Coach of the Year honor from both Naismith and the Associated Press. He directed the 1996-97 Huskies to a 33-1 record.

In 1997-98, he was again named a finalist for National Coach of the Year honors. In addition, Auriemma has been honored as BIG EAST Coach of the Year three times (1988-89, '94-95, '96-97). In the past 14 years, Auriemma's Huskies have set numerous BIG EAST and UConn women's basketball records, including every BIG EAST single game and single season home court attendance record.

Additionally, UConn's 1994-95 team set the BIG EAST record for highest national ranking (1st in both the Associated Press and USA TODAY Polls), becoming the first league team to reach the No. 1 positions. Furthermore, Connecticut is the only BIG EAST team in history to win both the BIG EAST regular season and the tournament championships in the same year eight times, achieving this "double feat" in 1988-89, 1990-91, 1993-94, 1994-95, 1995-96, 1996-97, 1997-98 and 1998-99.

Prior to taking the UConn position, Auriemma served as the primary assistant women's coach at the University of Virginia under head coach Debbie Ryan from 1981-85. He helped lead the Cavaliers and to the ACC league championship in 1984. Before his Virginia position, Auriemma was assistant women's basketball coach at St. Joseph's University in Philadelphia with then-head coach Jim

Foster (now Vanderbilt women's basketball head coach). He also coached boys' basketball at his high school alma mater, Bishop Kenrick High School in Norristown, PA from 1979-81.

Auriemma is a 1981 graduate of West Chester with a B.A. in political science. He resides in Manchester, CT with his wife Kathy and their three children -- Jenna, 16, Alysa, 14, and Michael, 11.

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MARCH to PHILLY NCAA
MARCH 17 - APRIL 2, 2000 WOMEN'S BASKETBALL
CHAMPIONSHIP

Tennessee 1999-2000 Women's Basketball Roster

Posted: Fri March 31, 2000 at 9:06 a.m EST

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[Bracket](#)

[West](#)

[Bracket](#)

NO.	PLAYER	POS	HT	YRS
==	=====	===	==	====
00	Michelle Snow	C	6-5	SO
3	Niya Butts	F	6-0	SR
5	Kyra Elzy	G-F	6-1	SR
10	April McDivitt	G	5-8	FR
11	Amanda Canon	F	5-11	SO
12	Tasheika Morris	F	6-0	FR
13	Gwen Jackson	C-F	6-2	FR
20	Kara Lawson	G-F	5-9	FR
21	Semeka Randall	G	5-10	JR
24	Tamika Catchings	F	6-1	JR
31	Sarah Edwards	G	5-11	SO
33	Kristen Clement	G	5-11	JR
34	LaShonda Stephens	C	6-3	SR
50	Shalon Pillow	C	6-3	SO

Head Coach: Pat Summitt

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UNIVERSITY OF TENNESSEE
LADY VOLUNTEERS BASKETBALL TEAM

Pat Summitt, Head Coach

In her 26th Season as the Head Coach of the University of Tennessee, Coach Pat Summitt has become one of the top coaches of women's basketball in NCAA history. Summitt began the 1999-2000 season as the second-winningest active coach in the NCAA (with 695 victories in 25 years). True to form, earlier this season, Summitt won her 700th game. In the 1990s alone, she has brought four NCAA titles home (1991-1996-1997-1998) to the Knoxville campus. Twenty-six seasons at the University of Tennessee as a proven winner, champion, master motivator and role model. They've even started talking about her as a "living legend."

Last year, Summitt celebrated her silver anniversary season at Tennessee. Her team finished its season with an outstanding 31-3 overall record but fell one game short of the Final Four. The 1999 season also marked the end of Chamique Holdsclaw's tenure with the Lady Vols. Under Summitt's guidance and coaching, Holdsclaw set near unmatched standards not only at Tennessee, but also in the game of women's basketball. And true to her word, Holdsclaw graduated in May 1999 (on time) before landing in the WNBA as the league's top draft pick.

Two seasons ago, everything landed perfectly in 1997-98 for Summitt. Consider the following: her 24th edition of a Lady Vol basketball team ran the table with a perfect 39-0 record; this group won an unprecedented third consecutive NCAA title; Summitt's businesslike philosophy of coaching was chronicled in a best-selling book, Reach for the Summit and was followed by Raise the Roof; Home Box Office (HBO) released a documentary about Summitt's fifth NCAA Championship team, A Cinderella Season: The 1997 Lady Vols Fight Back; and Summitt became the first female coach to grace the cover of Sports Illustrated.

Accomplishments like that as a coach can land you in the Hall of Fame. That is exactly where the Tennessee coach found herself in June of 1999 when she was inducted into the newly opened Women's Basketball Hall of Fame. Summitt was in the inaugural class of inductees.

In 1998, Summitt was named SEC Coach of the Year for the third time in her career (1993, 1995 and 1998), The Sporting News Coach of the Year and the Naismith Coach of the Year. She was also chosen as the Associated Press Coach of the Year and the U.S. Basketball Writers Association Coach of the Year in addition to receiving the Wooden Award, as presented by the Utah Tip-off Club. Furthermore, she was honored as the IKON/WBCA Coach of the Year, the Frontier/State Farm Coach of the Year and the Columbus (OH) Touchdown Club Coach of the Year.

The facts support it if one considers the following information. In all of men and women's collegiate basketball history, Summitt trails only UCLA's legendary coach John Wooden for the most NCAA titles. Wooden grabbed 10 titles in 29 years; Summitt has picked up six in 25 complete seasons (including the NCAA's first back-to-back-to-back women's titles in 1996, 1997 and 1998) to pass Kentucky's legendary coach, Adolph Rupp.

In this elite company of the legends -- of the top NCAA Champion titleholders -- Summitt's teams have played in and recorded the most NCAA tournament victories, winning 64 of 76 NCAA contests. Wooden's Bruins played in 57 NCAA games, winning 47 times, while Bob Knight's Indiana Hoosiers have played in 59 NCAA games, claiming 41 victories through the years. Rupp's Wildcats won 30 games while making 48 appearances at the "Big Dance."

Of course, there is the incredible graduation rate of her players and the successes they have garnered in life long after their playing days were over at Tennessee. Every Lady Vol who has completed her eligibility at Tennessee has received her degree or is in the process of completing her degree requirements. Summitt instills a pattern of success in her players and constantly challenges them to reach their potential as a student and an athlete.

No other basketball coach in the country, male or female, has enjoyed the success of Summitt. As a player, she won an Olympic silver medal in 1976; as an international coach she brought home the first USA women's hoops gold medal in Olympic competition in 1984; and in 1987, 1989, 1991, 1996, 1997 and 1998 she led her Tennessee teams to NCAA Championships.

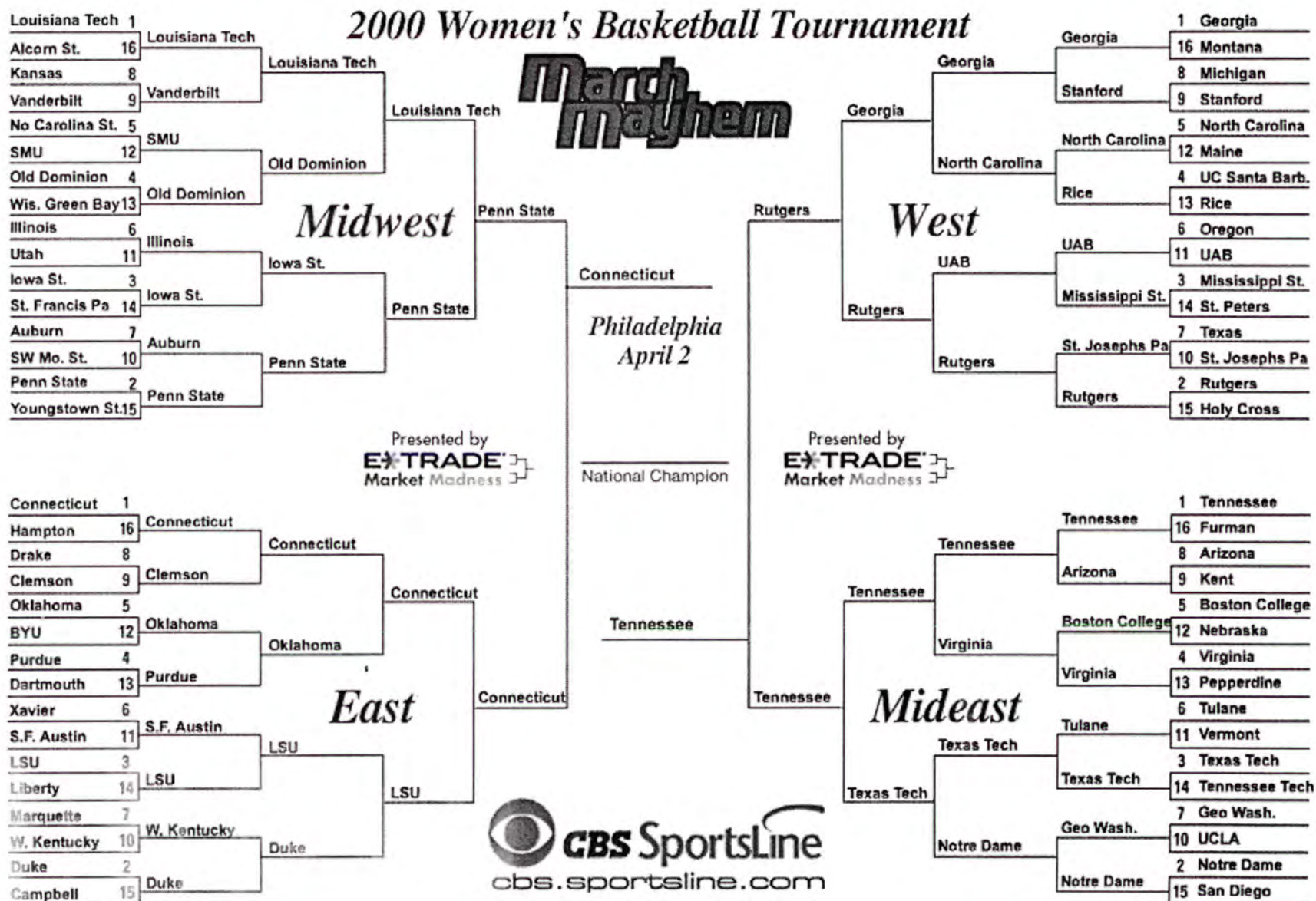
Summitt, who was named the 1987, 1989, 1994 and 1998 Naismith College Coach of the Year, the WBCA/Converse Coach of the Year in 1983 and 1995 and the IKON/WBCA Coach of the Year in 1998, has coached many teams to national and world championships. However, she called the 1987 title her most special victory because of the time and commitment both she and the University of Tennessee had given to each other.

In 1990, she received the most prestigious award given by the Basketball Hall of Fame, the John Bunn Award. Summitt was the first female to receive the award in the Hall's history. In October 1990, Summitt was enshrined in the Women's Sports Foundation Hall of Fame at a gala event in New York City. In the spring of 1994, 1997 and 1998, Summitt was named the Coach of the Year by the Touchdown Club of Columbus, Ohio and also was a recipient at the 28th and 32nd Victor Awards (benefiting the City of Hope) as the Women's Basketball Coach of the Year in 1994 and 1998.

In April 1996, she was inducted into the National Association for Sport and Physical Education's Hall of Fame. She was a June 1997 recipient of the Casey Award, which is annually presented by the Kansas City Sports Commission, and a September recipient of the 1997 Governor Ned McWherter Award of Excellence.

A native of Henrietta, Tenn., Summitt is the daughter of Richard and Hazel Head. She is married to R.B. Summitt and, along with Tyler, they make their home along the banks of the Tennessee River.

First Round March 17 or 18 Second Round March 19 or 20 Regionals March 25 & 27 Semifinals March 31 National Championship Semifinals March 31 Regionals March 25 & 27 Second Round March 19 or 20 First Round March 17 or 18



WebMD

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4-4-00

Ricchetti
See Mr. [unclear] [unclear]
Be

FAX

Date: 3/31/00

To: Mr. Kris Engskov

Fax #: 202-456-6703

From: Donna Eckman for Jeff Arnold

Phone #: 404-495-7650

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Ricchetti
Podesta

Number of pages including cover sheet: 3

Comments:

Please deliver letter attached. Thank you.

March 31, 2000

Healtheon/WebMD Corporation
400 The Lenox Building
3399 Peachtree Road, NE
Atlanta, GA 30326
www.webmd.com
Phone 404.495.7600
Fax 404.495.7822

The Honorable William J. Clinton
President of the United States
The White House
1600 Pennsylvania Avenue Northwest
Washington, D. C. 20502

Healtheon | WebMD

Dear Mr. President:

Thank you so much for your presence and your insights last evening, it was a great honor and pleasure to spend time with you. You suggested I send you an update on our efforts to improve the healthcare system in our country. Healtheon/WebMD Corporation is using the Internet to connect consumers and physicians to the institutions of healthcare to bring about efficiencies, cost savings and ultimately to improve the quality of patient care.

We are in the process of assembling the assets necessary to bring about positive changes in healthcare through a series of partnerships and mergers, but two key transactions are still pending, including:

1. Our acquisition of Envoy Corporation from Quintiles, which provides electronic communications services over private networks to healthcare payers, pharmacies and physicians. Envoy maintains extensive electronic connections to payers, which we intend to connect to WebMD Practice, our Internet portal for physicians, which will make communications between payers and physicians faster and easier; and
2. Our acquisition of Medical Manager Corporation, the largest vendor of physician practice management systems -- software that helps physicians run more efficient practices -- and its publicly traded subsidiary, CareInsite. We intend to bring physicians who use practice management software onto the Internet by connecting them to WebMD Practice. This will give physicians more resources, better access to information whether at home or in the office, and increased ways to interact with patients.

Our visibility has sparked tremendous activity in healthcare, both positive and negative. New entrants and new initiatives in the "e-healthcare" space we have helped to create are announced every day. Our focus, however, remains to improve the healthcare system for the betterment of all participants -- with the ultimate goal of enabling a more efficient and effective healthcare system that delivers a higher quality of care and increased satisfaction for patients.

The Honorable William J. Clinton
March 31, 2000
Page two

While we believe our services will benefit everyone in healthcare, some traditional healthcare payers are threatened by the change the Internet can bring to healthcare. They are concerned that Internet services like ours will shift power away from payers and toward consumers and physicians by giving them information and access they need to exert control. Some payers are taking steps to prevent our success, including launching their own Internet services in competition with ours, so that they can maintain control of critical services and information.

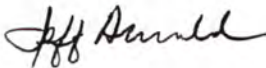
Speed is essential to survival in the e-healthcare marketplace. Any delays in completing the transactions enumerated above threaten our ability to respond to shifting market forces.

The Hart Scott Rodino pre-merger clearance process is delaying our acquisition of Envoy. The DOJ is reviewing the HSR filing for our acquisition of Envoy. We have been advised by the DOJ that they will issue a request for additional information today on the Envoy transaction. To date they have not identified any specific antitrust problem with our plans, but have stated they need more time to understand the very complex, emerging e-healthcare marketplace.

We are not concerned about the ultimate approval of our transactions, as the industry is obviously highly competitive. We have no criticism of the DOJ staff -- they have a difficult task in understanding the complexities of the e-healthcare marketplace. Unfortunately, any undue delay the DOJ might take to study this market seriously threatens our ability to bring about improvements in healthcare that we know will ultimately lead to better patient care.

I would very much appreciate any counsel or advisement that you would be able to provide to us and sincerely thank you for your support and continued interest in the exciting promise that the Internet holds for improving healthcare.

Sincerely,



Jeffrey T. Arnold
Chief Executive Officer

de

4-4-00

00 APR 1 PM 5:46

THE WHITE HOUSE

WASHINGTON

March 31, 2000

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Spurling
Podesta

MEMORANDUM FOR THE PRESIDENT

FROM: GENE SPERLING

SUBJECT: NEC WEEKLY REPORT

Oil: Last Tuesday evening OPEC rescinded its 1.7 barrel million per day production decrease of March 1999. Although Iran declined to join the agreement, within a day it was reporting that it too would increase production in order to preserve market share. When combined with additional production announced by Mexico and Norway, and other non-OPEC production expected from Oman and other producers, the OPEC announcement was sufficient to keep the price of oil steady in the \$26 to \$27 range, well below its peak of \$34 in early March. Oil opened the week at \$28.02 per barrel and closed the week at \$26.90. DOE analysts observed that this price suggests that the market is expecting significant production above the quota, which is consistent with OPEC's stated desire to keep the price of oil in a price band between \$22 to \$28 per barrel. Red Caveny, chairman of the American Petroleum Institute, stated that the increase should provide "ample supply" of oil, and the fall in oil prices "should follow through to the gasoline pump where there should be some relief for consumers." On Friday, you sent a letter to Speaker Hastert noting that the House failed to re-authorize statute for the Strategic Petroleum Reserve, allowing it to expire March 31 (see attached article). DOE notes that we could release oil from the SPRO in the event of a national supply emergency on the basis of language in the SPRO appropriation bill.

Planning for the G-8 Summit in Okinawa: Lael will be traveling to Dublin next week for a planning meeting for the G-8 Summit to be held July 21-23. It is likely that there will be an emphasis during the summit on "new 21st century economic development strategies" for poor countries. We are driving to have an agenda that multilateralizes key Administration initiatives and priorities, notably agreement among developed economies on creating a fertile environment for information technology and a development agenda that focuses on closing the global digital divide and combating infectious diseases. Thus, our second panel at the economic conference will be very supportive of our G-8 agenda.

We are also working to incorporate Swanee Hunt's initiative on conflict prevention. Finally, Obuchi is very taken with the idea of a human genome project and has asked us to propose a G-7 initiative in this area. We expect deliverables in the areas of health and vaccines, education, information technology for development (hopefully with a heavy private-sector slant), and also a call for the international financial institutions to concentrate on poverty alleviation. We circulated a set of policy papers to our G-8 counterparts this week to try to generate support for our USG ideas.

Russia, Debt, and the G-8 Summit: NEC participated in a Policy Steering Group meeting this week to examine economic developments in Russia. With Russia scheduled to attend the sherpa meeting next week, we wanted to make sure we had inter-agency agreement on our position on Russian debt. The Russian economy is picking up even faster than most observers had expected, driven largely by higher oil prices. As a result, the country's foreign debt situation is rather benign in the short run--in fact, Russia could probably make it the whole way through 2000 without additional IMF funds. In the medium term, however, (next 3-5 years), it is likely that Russia will face an external debt payment crunch. We are expecting the Russians to argue for some degree of outright debt forgiveness on the road to Okinawa, but we do not yet know how demanding they are likely to be. State, NSC, and NEC all agree that Putin needs to take some concrete steps to show that he wants to liberalize his economy if he wants to restart IFI programs and open the door to possible Paris Club debt negotiations.

Housing Government-Sponsored Enterprises (GSEs): Anticipating controversy, Secretary Summers and CoS Podesta asked the NEC to run a process (including OMB and CEA) to help Treasury prepare testimony on Rep. Richard Baker's bill to consolidate the regulators, improve supervision, and reduce systemic risk of the Housing GSEs (Fannie Mae, Freddie Mac, and the Federal Home Loan Banks). Treasury Undersecretary Gensler's testimony on March 22nd before Chairman Baker's House Banking Subcommittee did create a minor firestorm.

Treasury's testimony was calibrated, as best possible, to present factual information about the GSEs that suggests they do pose growing systemic risk to the financial system without roiling the financial markets. The testimony described the growing size and market share of the GSEs, their activities and financial exposure, the benefits they receive from their GSE status (including the market perception that the government will not allow them to fail), how GSE debt has become a significant portion of the assets of the banking system, and how, as Treasury debt declines in size, the GSEs are marketing their debt as an alternative benchmark, and the Federal Reserve must occasionally turn to GSE debt to conduct monetary policy. Gensler supported two controversial provisions of Baker's bill that would eliminate: (1) the GSEs' "largely symbolic" Treasury line of credit; and (2) an exception for GSE debt to the general rule that banks can hold only a limited proportion of their assets in the debt of any one institution (the "loan-to-one-borrower rule").

Spreads between 10-year Treasury bonds and comparable GSE debt widened immediately after the testimony. While they quickly retreated, Treasury issued a statement to reassure the market that the testimony was consistent with long-standing Administration principles and did not represent a change in the Government's relationship with the GSEs. Congressional Black Caucus members also criticized the testimony for hurting efforts to increase affordable housing in their districts. Spreads widened again the following week on reports that: (1) Wall Street guru Richard Medley was advising clients to take seriously Washington's interest in reigning in the GSEs, and (2) Senator Phil Gramm planned to hold hearings and "clarify whatever ambiguity may now exist regarding federal guarantee of the GSEs' debt."

That day, a Fannie Mae spokesman blamed Treasury's statement for causing rising interest rates that would cost homebuyers over \$5000 and cause over 200,000 homebuyers to be denied a mortgage. He later apologized for the statement noting: "There are, of course, many factors that affect both the pricing of bonds and mortgage rates. Our analysis of the impact of Treasury's statement on consumers was neither accurate nor appropriate."

DOE Contractor Workers Compensation Program: Last July, you issued a memo directing DOE to submit legislation to create a program to give DOE contractor employees with chronic beryllium disease and beryllium sensitivity compensation benefits similar to those available to Federal employees. Such legislation was submitted to Congress last November. Your memo also requested that the NEC examine whether and how other illnesses should be addressed by March 31. The NEC has completed an interagency process that developed a proposal that acknowledges that some workers may have been harmed by working in the DOE weapons complex. To address that harm, the proposal would establish workers' compensation program for employees who have work-related diseases associated with exposures from the unique working conditions in the DOE nuclear weapons complex. This program will provide 1) federal, contractor and vendor employees with beryllium-related health problems with workers' compensation benefits. The proposal would assist contractor employees and their survivors in obtaining workers' compensation benefits from the appropriate state compensation program for certain other illnesses (e.g., exposure to certain non-radiogenic toxins) found to be related to employment at DOE facilities. The NEC is now working with DOE to wrap up some details regarding the proposal and prepare papers for an announcement in early to mid-April. The Vice President's office has expressed interest in participating in the announcement of the proposal.

Saipan Sweatshop Claim: A federal RICO case regarding sweat shop conditions in the Commonwealth of the Northern Marianas (CNMI) was filed in January 1999. Of the 36 companies that have been named as defendants since the case was filed, 17 have settled; eight companies settled this week. Settlement agreements feature independent monitoring of plants, back pay to workers, and promises of stricter standards.. However, without imposing federal standards in the CNMI, improved conditions will not likely be sustained.

The Administration has a bill to 1) phase-in the minimum wage on the CNMI; 2) extend U.S. immigration law to the islands; and 3) apply tariffs to CNMI goods that are not made with a minimum proportion of resident labor (the vast majority of workers in Saipan are temporary workers recruited from the Philippines, Bangladesh and Thailand.); that bill is not likely to pass. Murkowski and Akaka got a bill through the Senate that would extend U.S. immigration law to the CNMI, but the bill faces strong opposition from DeLay in the House. We are looking at vehicles through which elements of the Administration bill might achieve passage. For example, a phase-in of the federal minimum wage on the islands could be attached to the minimum wage bill.

4-4-00

US-UK Aviation Talks: Following months of little progress, US and UK aviation negotiators met yesterday in Washington, DC and agreed on terms that should lead to restoration of direct Pittsburgh-London service very soon and that *may* produce an open skies agreement by the end of the year. This is a remarkable turnaround from just a few months ago, when I met with UK Ambassador Meyer for over an hour to discuss our stalemate on aviation talks. The change appears to reflect a recognition by the UK that its carriers cannot continue to operate outside of immunized international alliances. (e.g., British Airways and American Airlines want to form an alliance, but such an alliance requires antitrust immunity. Our competition authorities will not grant immunity unless we have an open skies agreement with the UK.) The UK will reply next week to a US letter on Pittsburgh, and the two sides will meet again in late May or early June to continue talks on open skies.

Hushkit Dispute: On Thursday (March 30), US officials told the EU that its latest proposal for resolving the hushkit dispute is unacceptable. EU Transportation Commissioner Loyola de Palacio had made the offer in a meeting with Secretary Slater and Ambassador Morningstar in Brussels on Monday (March 27). She proposed to have the EU suspend a key part of the hushkit regulation in exchange for the US suspending its dispute resolution case in ICAO (International Civil Aviation Organization). Slater and the NEC deputies group met on Wednesday (March 29) and concluded that the proposal was inadequate, because it would leave in place a key element of the regulation (although third countries could buy hushkitted planes and operate them into the EU, the US would still be prohibited from selling hushkits or hushkitted aircraft to the EU). As you know, the US filed its dispute resolution case on March 14. ICAO has just finished translating our filing and was scheduled to distribute it to members on Friday (March 31).

*Unlabeled
from on this
quality calls
itself*

International Debt Relief. The House-passed supplemental appropriations bill does not include your request for \$210 million in appropriations for the HIPC Trust Fund and the part of the HIPC authorization language not enacted last fall. Without enactment of this request, the continuing lack of a US contribution to the HIPC Trust Fund will continue to cast doubt on whether it will be possible to meet the Cologne Summit's goal of qualifying three-quarters of eligible countries for interim debt relief by the end of this year. More immediately, it also will complicate and possibly delay financing of debt reduction for Latin HIPCs (e.g., Bolivia, Honduras, and Nicaragua), because the Inter-American Development Bank's ability to finance reduction of the debts it is owed by these countries depends on the US contribution to the HIPC Trust Fund. The Senate Appropriations Committee is scheduled to mark up its supplemental bill on Tuesday. Prospects for inclusion of the HIPC request in this bill are uncertain at best; however, our cause did get a boost by the Senate Foreign Relations Committee's recent approval of a bill authorizing the full \$600 million HIPC Trust Fund contribution. The religious community and other NGOs are gearing up to lobby actively for the proposal over the next couple of weeks, capped by a rally in Washington next weekend and Hill meetings the following week. Treasury believes our best hope is to convince Rep. Armey, who is known to be not wholly unsympathetic, and key Senators like Senators Stevens and Domenici to include the language in a conference agreement.

** |*

Saturday April 1 10:42 AM ET

Clinton Faults Congress on Energy

WASHINGTON (AP) - President Clinton said today that Congress has failed to take critical steps needed now to bolster the nation's energy security in the face of rising oil and gasoline prices.

Clinton cited lawmakers' failure to renew his authority to draw from the government's emergency oil reserve, an option he called "an essential line of defense against an interruption in oil supplies."

While the administration worked to increase the supply of oil on international markets, Clinton said, Congress did not act on proposals to establish a regional home heating oil reserve in the Northeast. He also drew attention to a list of other legislative proposals, including new tax incentives for domestic oil producers to reduce U.S. reliance on energy imports.

In a letter to House Speaker Dennis Hastert that was released today, Clinton said prompt passage of these measures will protect the nation's strong economy.

"Congress should waste no more time in enacting these measures into law," Clinton wrote Hastert on Friday.

The president noted that his authority to tap the oil reserve expired Friday without congressional action on a proposed four-year extension. The Senate has passed such an extension but the House has not.

Neither Hastert, R-Ill., nor his aides were immediately available today.

In an interview set for broadcast on CNN later today, Hastert faulted the Clinton administration, saying the United States has not "dealt with our 'allies,'" such as Kuwait and Mexico, whom America has helped militarily and financially.

"We let those folks go ahead and control the supply of oil, forced up our prices," Hastert said.

THE PRESIDENT HAS SEEN
7-4-00

THE WHITE HOUSE
WASHINGTON

March 31, 2000

MEMORANDUM FOR THE PRESIDENT

FROM: SIDNEY BLUMENTHAL
SUBJECT: Berlin Conference on Progressive Governance

For the Berlin conference on Progressive Governance, I would recommend that it differ from the previous conferences by offering a concrete statement on "The Agenda for the 21st Century." (The Germans and the British have already expressed their desire to issue such a communique.)

The sequence of events would include a dinner, followed the next day by a closed meeting among leaders, public presentation of the communique on "The Agenda," and a press conference.

1. The dinner would be an occasion for a speech by you on the issues of the future.
2. The following morning would consist of a private meeting with the other leaders on these issues and center-left politics.
3. In the afternoon, you and the other leaders would release a joint communique, "The Agenda for the 21st Century," on its key principles. These principles would include: (a) making the new global economy an opportunity for all, not a threat; transforming government and policies on education, employment and welfare so that citizens are empowered; (b) forging a new international social contract in which values and interests coincide on issues of the environment, trade, security, and debt; helping the developing world fulfill its potential by equitably playing a role in the new global economy; (c) creating strong civil societies based on rights and responsibilities, pluralism and community, tolerance and stability; a market economy but not, as Prime Minister Jospin says, a market society.
4. Finally, the international press corps would question the leaders about "The Agenda."

"The Agenda for the 21st Century" would be a substantive document broad enough to gather the support of all the leaders present, set a framework for policy and politics, and demonstrate the power and momentum of our ideas.

The list of participants needs to be negotiated with the Germans and others. We want more than they do.

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THE WHITE HOUSE

WASHINGTON

April 1, 2000

00 APR 1 PM 3:54

MEMORANDUM FOR THE PRESIDENT

THROUGH: MARIA ECHAVESTE

FROM: J. TERRY EDMONDS

CC: STEPHANIE STREETT
LORETTA UCELLI

SUBJECT: 2000 COMMENCEMENT OPTIONS

Could I do Shaw too
as part of walk up
New Markets stop? could
talk about poverty

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Based on your latest guidance, and further input from our in-house working group, including the Vice President's office, Minyon Moore and Mark Penn, we have revised the options for your 2000 commencement addresses. This new list takes into greater account political and geographic considerations. We have attempted to connect each location to a particular theme.

Please note that we have included an Historically Hispanic Institution, a venue you have never visited for a commencement.

As you know, you have already agreed to deliver an address on science and technology at the Coast Guard Academy on May 17. We are recommending that you do two additional speeches: one on the subject of gun violence, hate crimes, One America. And another on the subject of education as the centerpiece of your opportunity agenda.

In compiling these new options, we also took into account the need to put some breathing room between each address.

Please select one university from each grouping:

Line AA or C
+ AC or D

~~set~~ probably
Emory University
Oregon State
only 1 institution
we could get
serious
coverage on
violence
issues at
elite school
if you promote it
we can

I. CULTURE OF VIOLENCE

Context: We selected schools with sufficient stature to draw attention to your address.

A. Seton Hall University, South Orange, NJ

Date: May 8, 2000

Student Population: 4,916.

Minority Breakdown: 29% overall; 13% African American, 6% Asian American, 10% Hispanic.

Scheduled Speaker: not yet determined

Note: Because racial and religious tolerance has emerged as a prominent issue during this election season, an address on this topic would attract particular attention at a Catholic university. Additionally, you should be aware that several students perished in a dorm fire at the University last fall.

B. Carleton College, Northfield, MN

Date: June 10, 2000

Student Population: 1,856.

Minority Breakdown: 17% overall; 3% African American, 9% Asian American, 4% Hispanic, 1% Native American.

Scheduled Speaker: not yet determined

Note: As a small, but highly-regarded liberal arts college in the Midwest, we believe Carleton would attract the attention of the elite media.

C. Oregon State University, Corvallis, OR

Date: June 11, 2000

Student Population: 11,940.

Minority Breakdown: 13% overall; 1% African American, 8% Asian American, 3% q Hispanic, 1% Native American.

Scheduled Speaker: University President

Note: We believe a speech on tolerance would resonate particularly well here given the recent hate crime incidents in Oregon, and the high percentage of gun ownership in the state.



D. Northwestern University, Evanston, IL

Date: June 16, 2000

Student Population: 7,747.

Minority Breakdown: 27% overall; 6% African American, 17% Asian American, 4% Hispanic.

Scheduled Speaker: not yet determined

Note: The NRA recently made inflammatory comments regarding the hate crime murder of Coach Birdsong.

II. EDUCATION/ OPPORTUNITY

Context: We selected large state schools and a community college, with diverse racial and socioeconomic student bodies, where we believe the audience would be particularly receptive to your education message. A large percentage of the student bodies at these schools have benefited from your education and college opportunity policies.

4-4-00

A. Eastern Michigan University, Ypsilanti, MI*Date:* April 30, 2000*Student Population:* 17,357.*Minority Breakdown:* 19% overall; 14% African American, 2% Asian American, 2% Hispanic, 1% Native American.*Scheduled Speaker:* not yet determined**B. Rutgers University, New Brunswick, NJ***Date:* May 23, 2000*Student Population:* 3,241.*Minority Breakdown:* 25% overall; 6% African American, 13% Asian American, 6% Hispanic.*Scheduled Speaker:* Dr. Michael Gottfried, alumnus*Note:* A large number of Rutgers' students are commuters who work while attending school.**C. Hudson County Community College, Jersey City, NJ***Date:* May 25, 2000.*Student Population:* 4,500.*Minority Breakdown:* 80% overall.*Scheduled Speaker:* not yet determined*Note:* Hudson County is a Historically Hispanic Institution with a significant immigrant population. It stands in the shadow of the Statue of Liberty, America's quintessential symbol of new opportunity.**D. Oregon State University, Corvallis, OR***Date:* June 11, 2000*Student Population:* 11,940.*Minority Breakdown:* 13% overall; 1% African American, 8% Asian American, 3% Hispanic, 1% Native American.*Scheduled Speaker:* University President*Note:* We believe Oregon State University works for both speech themes.

Please note, while we're not recommending the following options, we wanted to remind you that John Hope Franklin has invited you to speak at Fisk University in Nashville, Tennessee (May 5-8); and Willie Garry has asked you to address Shaw University in Raleigh, North Carolina (May 13).

4-4-00

00 MAR 31 AM 8:06

WEEKLY ECONOMIC BRIEFING OF THE PRESIDENT OF THE UNITED STATES

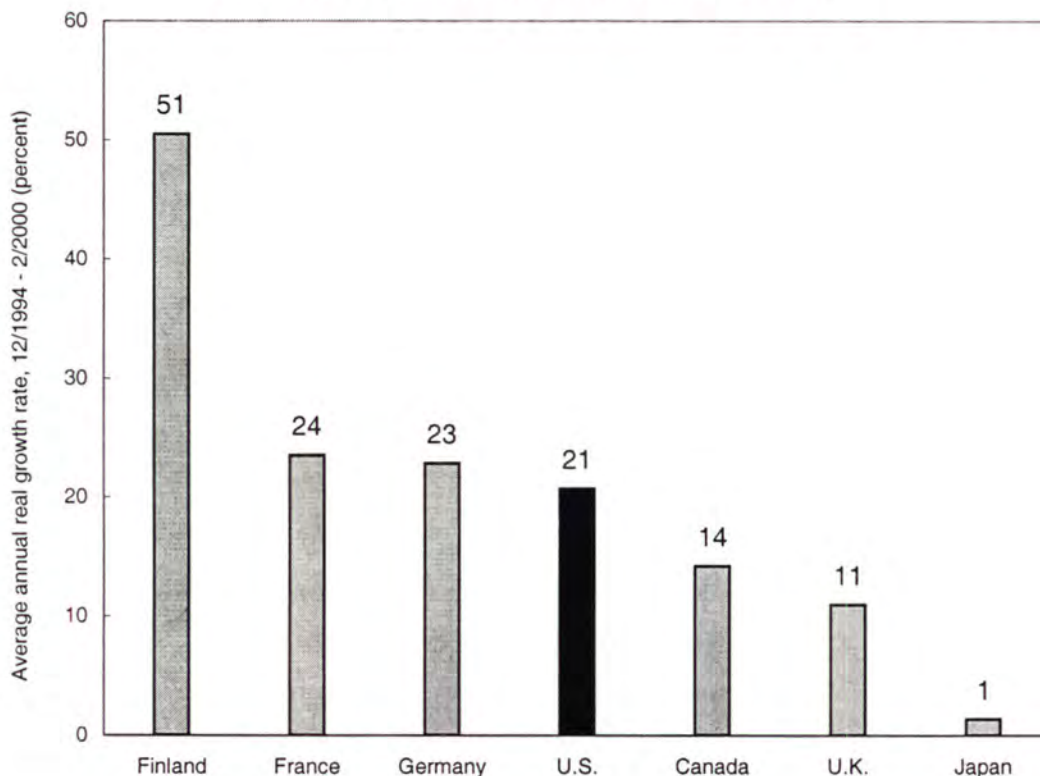
Prepared by the Council of Economic Advisers
with the assistance of the Office of the Vice President

March 31, 2000

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Bailey
Podesta
Pg 2:
Spurling

CHART OF THE WEEK

U.S. Not Alone in Stock Market Boom



Stock markets have boomed in many developed countries over the last 5 years. In fact, real stock gains in Finland, France, and Germany exceeded those in the United States over that time. Finland's amazing stock market boom is primarily driven by the impressive performance of one technology firm, Nokia. In contrast, Japan's weak economy has contributed to a stagnant market.

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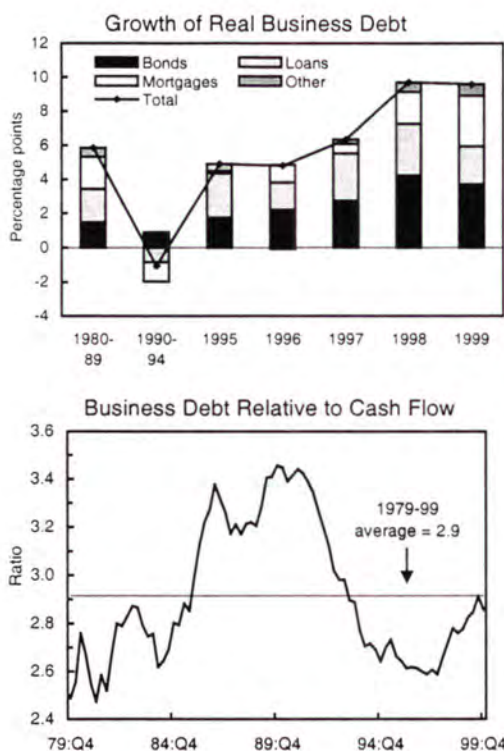


*"Have you ever wanted something so bad that you'd
actually save up the money to buy it?"*

CURRENT DEVELOPMENT

The Financial Condition of Businesses

Business borrowing was robust in 1999 for the second straight year. But strong cash flow has kept the debt burden manageable. Other indicators suggest businesses generally enjoy good financial health.



Business debt is on the rise ... Real debt in the non-financial business sector climbed 9.6 percent in 1999, nearly the same rate as in 1998 (see upper chart). Commercial mortgage borrowing was especially strong last year, accounting for about a third of the total increase in business debt. Corporate bond issuance continued to soar, with bond financing accounting for about 40 percent of debt growth. Banks, however, tightened terms on business loans in 1999, according to Federal Reserve surveys, and bank loans accounted for a relatively low 23 percent of debt growth.

... but, the debt burden remains under control. Real cash flow increased 6.5 percent in 1999, marking the third consecutive year that cash

flow growth lagged behind borrowing. As a result, the debt-to-cash flow ratio is up about 10 percent from its low mid-1990s level, and is now close to its long-run average (see lower chart). Low interest rates, however, have helped to keep the debt service burden from escalating. The ratio of interest payments to cash flow over the last few years has remained low and stable. Both ratios are well below their peaks reached in the 1980s.

Other indicators of business sector health. Delinquency rates and business failures remained at very low levels, although both picked up somewhat in 1999. However, the default rate on high-yield "junk" bonds reached levels not seen since the 1990-91 recession and more non-financial debt was downgraded than was upgraded in 1999, indicating some financing difficulties for some firms.

Businesses mirror households. Robust cash flow gains and low interest rates have allowed business debt to surge without a dangerous rise in debt burden. This pattern mirrors that of household finances reported in an earlier *Weekly Economic Briefing*. An economic downturn, coupled with higher interest rates, could push up the debt burden appreciably, but most likely not to the levels of the 1980s.

SPECIAL ANALYSIS

Gene
FyH

Who Feels the Pain of Higher Oil Prices?

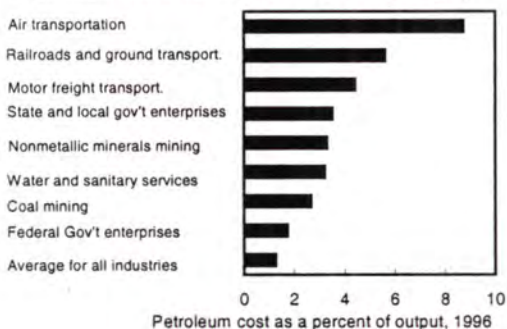
With significant improvements in energy efficiency and structural change, the economy is much less dependent on oil today than it was a quarter century ago. Since 1974, U.S. petroleum consumption has increased 17 percent while the economy has grown nearly 120 percent. Nonetheless, the rise in oil prices over the past year has increased the costs to users of petroleum products.

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Spelling

Impacts of gasoline prices on the typical household. The national average price for gasoline appears to have plateaued this month just above \$1.50 per gallon. The average gasoline price this year will likely be about 30 cents per gallon higher than last year (\$1.14 per gallon in 1999). The typical household will pay over \$300 more to fill up its vehicles in 2000 than in 1999, representing more than a 25 percent increase. Nevertheless, gasoline cost as a share of a household's income has fallen significantly over the past 20 years. In 1980, the typical household spent 5 percent of its income to fuel its vehicles, while in 2000, fueling costs will require about 1.6 percent of the typical household's income.

Impacts of gasoline prices on motor vehicle purchases. In 1999, more than 16.8 million cars and light trucks (including SUVs) were sold in the United States. So far this year, the pace of new vehicle purchases is even higher; light weight vehicle sales in February exceeded an annual rate of 19 million units. In recent years, the average fuel economy of all new motor vehicles purchased has fallen as consumers have shifted away from more fuel-efficient automobiles to less fuel-efficient light trucks. The costs to fuel vehicles vary significantly. For example, assuming an average of 11,300 miles traveled per year, it will cost the typical driver this year more than \$1800 to fuel a Ferrari 550, about \$1000 for a Jeep Grand Cherokee, about \$850 for a Dodge Caravan, more than \$600 for a Toyota Camry, and less than \$400 for a Volkswagen New Beetle. Still, the recent high gasoline prices do not appear to have influenced America's love affair with SUVs despite their high fuel costs.

Petroleum-Intensive Sectors in the U.S. Economy



Impacts of oil prices on airlines. The air transportation industry spends 7 times as much for petroleum products per unit of economic output than the average industry (see chart). However, between 1987 and 1996, the air transportation sector reduced the petroleum intensity of its output by 22 percent. This reflects in part the significant improvement in fuel economy of airplanes manufactured by

Boeing. High oil prices would not appear to provide a competitive advantage to either Boeing or Airbus, the two largest airplane manufacturers in the world,

because of the similar fuel economies of their comparable models. While fuel costs are an important component of operating costs for airlines, they do not always serve as a good predictor of changes in airfares.

Impacts of diesel prices on motor freight. Expenditures on petroleum products represent less than 4½ percent of economic output for the motor freight transportation and warehousing industry. However, fuel costs of small carriers may make up more than three times as much of their operating costs as large carriers. With the average price for diesel estimated to be nearly 30 cents per gallon higher this year than last, tractor-trailer operators will likely have to pay over \$3,000 more to fuel their trucks this year compared to last year.

Impacts of oil prices on state and local governments. Petroleum products represent nearly 7 percent of all input costs for state and local governments. Higher oil prices can increase the costs of operating various government vehicle fleets, such as police cars, fire trucks, and school buses. For example, with the increase in diesel prices, the costs of operating a school bus will increase on average by more than \$250 this year over last year.

Conclusion. While the recent increase in oil prices appears to have less effect on the economy than previous hikes in oil prices, those who rely on petroleum products have experienced a significant increase in costs. Improvements in energy efficiency and higher incomes have helped many consumers adapt to higher fuel prices.

ARTICLE

The Experience of Foreign Investors in China

China's WTO accession will give foreign firms the right to distribute products in China directly. A recent study draws on extensive interviews with managers and professionals in foreign (disproportionately American) firms in China and sheds light on the potential benefits of these rights. Foreign investors find the murky legal environment a challenge; nevertheless, the study highlights the steady trend towards increased transparency and reliance on the rule of law. WTO accession will further this trend.

The murky legal environment. The study notes that China had no legal system in the Western sense in 1977. Shortly after its founding, the People's Republic of China had declared all previous laws invalid—but never replaced them with a new code of law. Instead, China relied on often secret decrees, bureaucratic regulations, and personal orders of various officials. In the late 1970s, China began promulgating new laws and codes. Although numerous gaps still remain, China has by now published and circulated the major laws affecting foreign enterprises.

Even with this progress, the legal system is clearly in transition. Existing laws are often ambiguous, so that the distinction between what is permissible and what is not often depends less on clearly stated codes, and more on personal relationships with influential officials. Businesses find these legal ambiguities to be a source of risk, since official interpretations might change. On the other hand, they see a need to move aggressively to avoid being boxed out by competitors.

Legal hurdles to selling in China. Many of the firms in the study invested in China to gain access to the Chinese market. However, they continue to face significant obstacles in selling their products there. Foreign firms face severe legal limitations on their ability to provide distribution and other services (such as after-sales maintenance). Because these services are so crucial to selling their products in China, foreign firms have become more deeply involved in distribution than the law might suggest is possible. For example, they work hard to exploit subtle loopholes in ambiguous laws; they may also let a Chinese firm technically provide the needed services—with the foreign firm in fact providing all the actual management and marketing.

Conclusions. WTO accession will alleviate the need for creative efforts to circumvent restrictions on distribution and services, and reduces uncertainty about whether current legal interpretations will change. Clear rules benefit Chinese firms as well as foreigners. Nevertheless, complete reliance on a rule of law will take time, since the necessary institutions, skills, and culture are not yet developed. As the study notes, China is in a transition that will take decades to complete."

BUSINESS, CONSUMER, AND REGIONAL ROUNDUP

Job Corps Does Good. Participation in the Job Corps raises initial education and earnings outcomes and reduces arrests and incarcerations, especially for those aged 16 and 17, according to a recent study. A sample of youths eligible for Job Corps were randomly assigned to either a program group or a control group in the mid-1990s and then followed for 30 months. Job Corps led to more education and training, higher GED attainment, and large increases in vocational certification relative to the control group, even though many control group members participated in other education and training activities. Arrests, convictions, and incarcerations were about 20 percent lower and average earnings were significantly higher for Job Corps participants. Self-reported alcohol and illegal drug use and family formation were unaffected by program participation. A full cost-benefit analysis of this more-than-\$1-billion-per-year program awaits completion of a 48-month follow-up study.

Asian Crisis Hit States' Manufacturing Exports. A recent study finds that most states' exports to East Asia declined during the East Asian crisis, but the severity of the decline varied across states. East Asian markets accounted for 30 percent of U.S. merchandise exports prior to the crisis. Six states had manufacturing exports to East Asia of more than \$1,000 per capita prior to the crisis, and 19 states exported more than \$500 per capita. In general, western states—especially Alaska, Arizona, and California—were more dependent on East Asian markets, and were hit hardest by the trade shock. Overall, forty states experienced declines in exports to East Asia from 1997 to 1998, with seven states and the District of Columbia seeing exports to East Asia fall by more than 30 percent.

Another Look at Adolescent Fertility. As reported in a previous *Weekly Economic Briefing*, the birth, pregnancy, and abortion rates for teens aged 15-19 have declined in recent years. A study released by the National Center for Health Statistics examines these and related trends in greater depth. One of the interesting findings is related to changes in the rates of teens having their second child. The teen birth rate for a first child declined 10 percent between 1991 and 1997 (with most of the decline occurring in the final 2 years). The rate of second births to teenagers has fallen even more sharply, 21 percent since 1991. This decline was especially evident for African-American teenagers, for whom the second birth rate dropped 28 percent. The study also finds that among the factors accounting for the overall falling teenage pregnancy rates are decreased sexual activity, increased condom use, and the adoption of injectable and implant contraceptives. The switch from the pill to Depo-Provera and Norplant among African-American teenage mothers may be an important factor in the recent sharp decline in their second birth rates during the 1990s.

INTERNATIONAL ROUNDUP

EU Sets Strategic Economic Goals. European Union leaders agreed to a broad set of economic and social initiatives that are intended to strengthen employment, promote innovation, and prepare for the transition to a knowledge-based economy. One goal is to raise the employment rate from 61 percent today (compared to 74 percent in the United States) to 70 percent by 2010, while increasing the employment rate of women from 51 percent (67 percent in the United States) to 60 percent. Proposed policies include a Europe-wide database on jobs and learning opportunities, promotion of training for the service sector, and improved childcare provision. The Council advocated the completion of a single EU market, by eliminating barriers to trade in services and liberalizing public utilities. In the area of information technology, the Council called for adopting pending legislation on the legal framework for electronic commerce and introducing greater competition in local access networks before the end of 2000 to substantially reduce the costs of Internet access. The latter proposal would be similar in many respects to the U.S. Telecommunications Act of 1996. The Council also urged the Member States to ensure that all schools have access to the Internet by the end of 2001.

Combating TB. Last week, 20 countries heavily burdened by Tuberculosis (TB) participated in a Ministerial Conference on TB and Sustainable Development, hosted by the World Bank and the World Health Organization. Around 8 million people annually become sick with TB, and about 2 million die each year from the disease, 98 percent of which are in developing countries. Moreover, inadequate supplies of drugs, ineffective treatment, and poor management increase the risk of an outbreak of drug-resistant TB, which is extremely costly to treat. A proven cost-effective strategy of fighting TB called DOTS (Directly Observed Treatment, Short-course), which stresses close observation of dosages, has been available for many years. The DOTS program costs between \$10 to \$20 per patient, and has a cure rate of about 80 percent (compared with 45 percent for non-DOTS areas). As of 1998, 119 countries have adopted DOTS, and 43 percent of the global population had access to this program; still, only 21 percent of estimated global TB cases received DOTS. The Conference set a goal of providing DOTS to 70 percent of TB cases by 2005.

Japan to Cut Retirement Benefits. Japan's parliament voted this week to reduce retirees' pensions and raise the retirement age to stabilize the long-term funding of the public pension system. This reform will cut public pension benefits for new retirees by 5 percent on April 1 and will gradually raise the age at which retirees start to receive benefits from 60 to 65 by 2025. Japan's public pension account is expected to run a deficit this year. An aging society and low birth rate will only exacerbate this problem. While there were 4.2 working age people for every person age 65 or over in 1998, this ratio is expected to drop to 2.2 in 2025 and to 1.7 in 2050. Some economists have argued that the new reforms do far too little, as the current pay-as-you-go pension system is unsustainable and needs a drastic overhaul.

RELEASES THIS WEEK

Gross Domestic Product

According to revised estimates, real gross domestic product grew at an annual rate of 7.3 percent in the fourth quarter of 1999.

Consumer Confidence

Consumer confidence, as measured by The Conference Board, declined 4.1 index points in March, to 136.7 (1985=100).

MAJOR RELEASES NEXT WEEK

NAPM Report on Business (Monday)
Leading Indicators (Tuesday)
Employment (Friday)

U.S. ECONOMIC STATISTICS

	1970- 1993	1999	1999:2	1999:3	1999:4
Percent growth (annual rate)					
Real GDP (chain-type)	N.A.	4.6	1.9	5.7	7.3
GDP chain-type price index	N.A.	1.6	1.3	1.1	2.0
<u>Nonfarm business (NFB) sector:</u>					
Productivity (chain-type)	1.7	3.6	0.6	5.0	6.4
Real compensation per hour:					
Using CPI	1.0	1.7	1.4	2.1	0.8
Using NFB deflator	1.5	3.0	2.9	4.0	2.1

Shares of Nominal GDP (percent)					
Business fixed investment	11.4	12.6	12.6	12.7	12.5
Residential investment	4.5	4.4	4.5	4.4	4.4
Exports	8.2	10.8	10.7	10.8	10.9
Imports	9.2	13.5	13.4	13.8	14.0
Personal saving	6.6	1.7	1.8	1.5	1.3
Federal surplus	-2.8	1.2	1.3	1.4	1.2

	1970- 1993	1999	December 1999	January 2000	February 2000
Unemployment Rate (percent)	6.7**	4.2**	4.1	4.0	4.1
Payroll employment (thousands)					
increase per month			309	384	43
increase since Jan. 1993					20823
Inflation (percent per period)					
CPI	5.8	2.7	0.2	0.2	0.5
PPI-Finished goods	5.0	3.0	0.1	0.0	1.0

**Figures beginning 1994 are not comparable with earlier data.

New or revised data in **boldface**.

FINANCIAL STATISTICS

	1998	1999	January 2000	February 2000	March 30, 2000
Dow-Jones Industrial Average	8626	10465	11281	10542	10980
Interest Rates (percent per annum)					
3-month T-bill	4.78	4.64	5.32	5.55	5.71
10-year T-bond	5.26	5.65	6.66	6.52	6.06
Mortgage rate, 30-year fixed	6.94	7.43	8.21	8.33	8.23
Prime rate	8.35	8.00	8.50	8.73	9.00

INTERNATIONAL STATISTICS

Exchange Rates	Current level March 30, 2000	Percent Change from Week ago	Year ago
Euro (in U.S. dollars)	0.959	-1.0	-10.6
Yen (per U.S. dollar)	105.5	-1.8	-12.1
Major currencies index (Mar. 1973=100) (trade-weighted value of the U.S. \$)	95.44	-0.5	-0.3

International Comparisons ^{1/}	Real GDP growth (percent change last 4 quarters)	Unemployment rate (percent)	CPI inflation (percent change in index last 12 months)
United States	4.6 (Q4)	4.1 (Feb)	3.2 (Feb)
Canada	4.7 (Q4)	6.8 (Jan)	2.7 (Feb)
Japan	0.0 (Q4)	4.7 (Dec)	-0.9 (Jan)
France	3.2 (Q4)	10.4 (Dec)	1.4 (Feb)
Germany	2.3 (Q4)	8.7 (Jan)	1.8 (Feb)
Italy	2.1 (Q4)	11.1 (Oct) ^{2/}	2.4 (Feb)
United Kingdom	3.0 (Q4)	5.9 (Nov)	2.3 (Feb)

1/ For unemployment data, rates approximating U.S. concepts as calculated by the U.S. Department of Labor, Bureau of Labor Statistics, except as noted in footnote 2.

2/ Data from OECD standardized unemployment rates.



THE CHAIRMAN

4-4-00
EXECUTIVE OFFICE OF THE PRESIDENT
COUNCIL OF ECONOMIC ADVISERS
WASHINGTON, D.C. 20502

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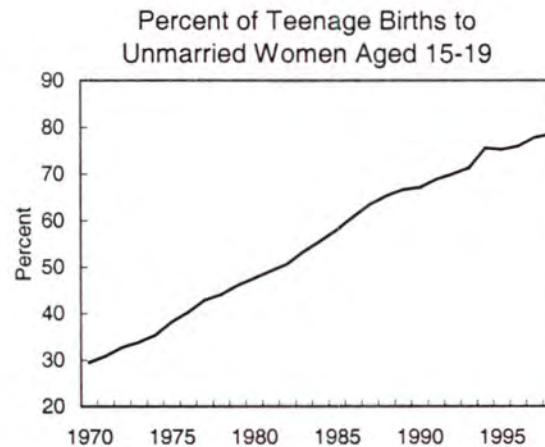
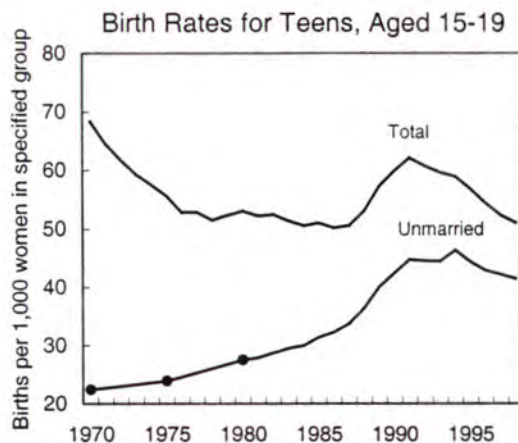
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MARCH 30, 2000

MEMORANDUM FOR THE PRESIDENT

FROM: Martin N. Bailey *MNB*
SUBJECT: Trends in Unmarried Teen Childbearing

In your comments on the article on trends in adolescent pregnancy in the March 17, 2000, *Weekly Economic Briefing* you asked whether the out-of-wedlock teen birth rate has gone down. The data indicate that it has. Similar to the pattern observed for the overall teen birth rate, the birth rate for unmarried women aged 15-19 has also been declining. In 1998 (the latest year for which data are available), the birth rate for unmarried teens was 41.5 per 1,000 unmarried women (see left chart). This is down from a recent peak of 46.4 in 1994.



Despite the recent decline in the rate of unmarried teen births, the proportion of births to teenagers that were unmarried has increased dramatically over time. In 1998, 78.5 percent of teen births occurred to teenagers who were unmarried (see right chart).

It is also important to note that despite the fact that the proportion of teenage births that are nonmarital has been increasing, it is still the case that most births to unmarried women are not to teenagers. In 1998, 70 percent of nonmarital births were to women aged 20 or older. In 1998 age-specific birth rates for unmarried women declined only for teenagers. Birthrates for unmarried women in age groups 20-24 and 25-29 years increased by 2 and 4 percent, respectively, between 1997 and 1998, reaching record highs in 1998. The birth rate for women in age groups 30 and above was more stable in 1998. Overall, about one third (32.8 percent) of all births in 1998 occurred to unmarried women, a slight increase from 1997 (32.4 percent).

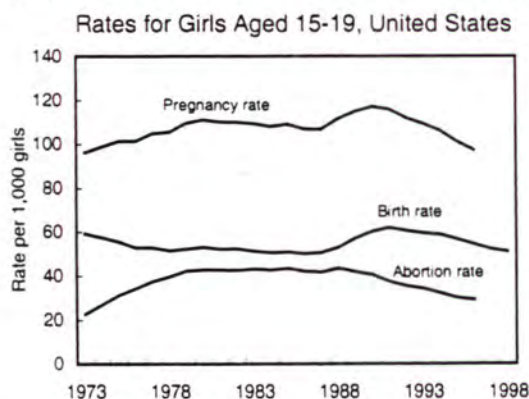
*And less teen birth
from? But has every
country?*

ARTICLE

Adolescent Pregnancy: Trends and Comparisons

Rates of adolescent childbearing, abortion, and pregnancy have declined in the United States in the 1990s. A new study shows that these trends have also occurred in many other developed countries. Nevertheless, the levels in the United States remain relatively high and are similar to those in transition economies like Ukraine and Bulgaria.

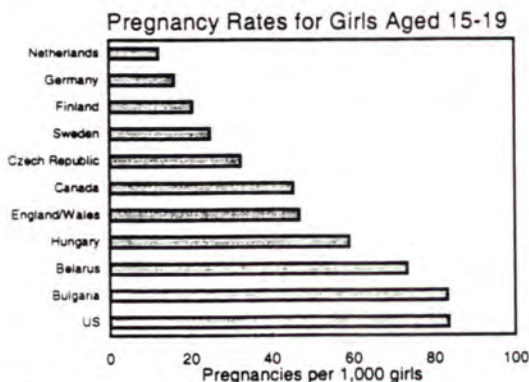
Trends for America's teenagers. Preliminary data for 1998 from the National Center for Health Statistics show a continued decline in the birth rate for American teens (see upper chart). The 1998 rate of 51 births per 1,000 females



15-19 is nearly 18 percent lower than the recent peak of 62 reached in 1991. The birth rate for black teenagers showed an even sharper decline, while that of Hispanic teenagers declined more modestly. The current rates for African Americans and Hispanics are about 2.5 times that of non-Hispanic whites. Other data show recent declines in teen pregnancy and abortion rates. The teen pregnancy rate decreased by approximately 16 percent

between 1991 and 1996 (the latest year available). The abortion rate declined by 22 percent over the same period, and the share of pregnancies ending in abortion fell.

International comparison. A recently published study compiled data on adolescent birthrates for 46 developed countries over recent decades, and gathered abortion and pregnancy rates for a subset of these countries. The range in the



pregnancy rates across these countries in the mid-1990s is very wide, from a low of 12 births per 1,000 adolescents females in the Netherlands to a high of about 83 per 1,000 in Bulgaria and the United States (see lower chart). Western European and other developing countries generally have lower teen pregnancy rates than eastern European countries and the United States. Over the early 1990s

adolescent pregnancy rates declined in nearly all of the reporting countries. International comparisons of adolescent birth and abortion rate data reveal a similar pattern.

THE WHITE HOUSE
WASHINGTON

March 31, 2000

4-4-00

MEMORANDUM FOR THE PRESIDENT

FROM: Bruce Reed
Eric Liu

SUBJECT: DPC Weekly Report

1. Guns – Procurement. We are continuing to work with the Justice and Treasury Departments on a directive on federal firearms procurement. As we have noted, the rules governing procurement leave us very little flexibility to *restrict* purchases only to gun manufacturers who abide by a code of conduct, but they may allow us to *reward* such manufacturers in the bidding process. Justice and Treasury have reached out to their law enforcement bureaus as well as to national law enforcement organizations to assure them that if we do proceed in this area, we certainly would not compromise their ability to get the best weapons they need to accomplish their mission. Meanwhile, HUD today announced that another group of cities has signed a pledge to use their procurement policies to reward responsible manufacturers. The pledge does not have the force of law, and does not bind the federal government to any course of action. Finally, Attorneys General Spitzer and Blumenthal of New York and Connecticut announced this week that they are investigating whether some in the gun industry may be violating antitrust law by colluding to punish or boycott Smith and Wesson.

2. Crime – New Study on Gun Storage. The April edition of the American Journal of Public Health will publish a UCLA-RAND study on firearms storage patterns in homes with children. The study found that 35 percent of homes with children under 18 (representing more than 22 million children in over 11 million homes) reported having at least one firearm. Among these homes, 43 percent had at least one unlocked firearm, and 13 percent – 1.4 million homes with 2.6 million children – stored guns in a manner accessible to children. The study, which underscores our emphasis on keeping guns out of the hands of children, was based on 1994 survey data from the National Center for Health Statistics.

3. Education – Bush Proposals. This week Governor Bush announced a series of policy initiatives on literacy and teacher quality. His literacy plan would require states to adopt an early diagnostics program to test the reading skills of kindergarten and first grade students in Title I schools, spend \$90 million annually on training for K-2 teachers in research-based reading instruction, and create a \$900 million intervention fund to help children learn to read through after-school and summer school programs. The proposal closely mimics your reading policy goals and your America Reads initiative, although Bush's accountability measures, including the withdrawal of federal funds as a sanction for persistent failure, go farther than our initiative does. Bush also proposed a \$400 million increase in funding for teacher quality and training, a small

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Liu
Podesta

4-4-00

tax break for teachers who purchase classroom material with their own money, and a \$30 million increase for Troops to Teachers. With the exception of the tax provision, Bush's teacher quality provisions are mainly smaller-scale versions of proposals you have made.

4. Families – Partial Birth Abortion. On Wednesday the House is scheduled to vote on "partial birth abortion" legislation by Representative Canady. The bill, like measures you have vetoed before, would ban the procedure without making an exception for the health of the woman. The bill could also be read to ban some second-trimester procedures, which would put it in conflict with Roe v. Wade. Representatives Hoyer and Greenwood may offer a substitute that bans only post-viability abortions and includes a health exception. When the House considered legislation on this issue in 1997, you sent a letter to Hoyer supporting his approach. We are preparing an identical letter now so that those voting against Canady's bill would feel they had something to vote *for*. As you may also know, the Solicitor General this week filed a Supreme Court amicus brief supporting a challenge to Nebraska's partial birth abortion statute. That case will be heard April 25.

5. Welfare – SSI Childhood Disability. You asked about a story published in *Esquire* on Marcus Stephens, a thirteen year-old Supplemental Security Income (SSI) recipient who lost his benefits and later died from a congenital heart defect. As you know, the welfare reform law revised the definition of childhood disability and required the Social Security Administration to review the claims of children whose SSI eligibility might be affected by the new definition. About 288,000 of the approximately 1 million children on the rolls at the time were subject to review. After all appeals, approximately 100,000 children lost eligibility. Marcus was one of those ruled ineligible – but SSA erred in his case. SSA says this tragedy was due to human error and not bad faith, and has paid retroactive benefits to Marcus's grandparents, who had been caring for him. In response to general concerns raised during the redetermination process, Commissioner Apfel directed a review which showed that SSA has done a good job overall of implementing the law. SSA will issue the final rule on implementation by year's end.

6. Welfare – WorkFirst. A recent evaluation of Washington state's WorkFirst program shows strong positive outcomes. The study compared AFDC recipients in the first quarter of 1996 to WorkFirst participants in the first quarter of 1998, and controlled for client characteristics and economic conditions. WorkFirst participants were 56 percent more likely to work, had 48 percent higher earnings, worked 34 percent more hours, and were 21 percent more likely to be off welfare by the fourth quarter. These findings reinforce Washington state's receipt of the high performance bonuses you announced last December, when the state received nearly \$11 million for being the nation's leader in job placement improvement and among the top ten states in improving job retention and earnings.

THE WHITE HOUSE
WASHINGTON

4-4-00

March 31, 2000

MEMORANDUM FOR THE PRESIDENT

FROM: ROGER BALLENTINE 
RE: OFFICE OF ENVIRONMENTAL INITIATIVES WEEKLYCopied
Ballentine
Podesta**Climate Change**Press, Science and Industry

In a critical confirmation of the extent of global warming, NOAA scientists released a report showing that the world's oceans have soaked up much of the warming of the last four decades, delaying its full effect on the atmosphere and thus on climate (3/24). The study, which received wide national media coverage, found that so far only part of the planet's warming has materialized at and above the earth's surface. Many experts believe that about half the greenhouse warming is still in the oceanic pipeline and will inevitably percolate to the atmosphere within a few decades. The new study shows that the average warming of the seas over the 40-year study period amounted to about one-tenth of a degree Fahrenheit for the top 1.9 miles of ocean water as a whole, and more than half a degree in about the top 1,000 feet. It is possible but not established that more frequent appearances of El Niño are related ocean warming.

Customers of TVA, the largest public power producer in the United States, will have the option of paying a small premium to ensure that part of their electricity comes from non-hydro renewable energy sources beginning this spring. The TVA will use three wind turbines, solar panels and a landfill gas-to-energy project as sources.

A new California law will allow solitary drivers in low-polluting alternative-fuel cars and light trucks to use the carpool lanes. This is a new use for the world's largest network of high-occupancy vehicle lanes, which are now used only to about one-eighth of capacity [we are looking into a possible federal initiative to promote such a policy].

As you know, the Vice President held an event yesterday with the Big 3 automakers, at which they displayed their PNGV passenger sedans. The companies made non-specific commitments to move such vehicles into production, and to apply such technologies to SUV's. Dodge will unveil a hybrid Durango SUV next week. Each company asked for a consumer tax credit such as you have proposed.

Environmental Defense (formerly Environmental Defense Fund) released an analysis indicating that global average temperatures have increased nearly 1 degree Fahrenheit since the first Earth Day in 1970. During the same period, total energy consumption in the US has increased almost 40%, and U.S. population has increased 34%.

Legislative

The Senate Energy Committee held a March 30 hearing on two climate change bills, sponsored by Senators Murkowski (R-AK) and Craig (R-ID). The bills represent a shift in the debate on global warming, as their sponsors now acknowledge that climate change *may* be a problem. Both bills focus on long-term research. Critics believe that the bills are designed to give opponents of more significant action on climate change something they can support. I sent a letter to the Committee praising their recognition of the issue, but noting that "[w]hile these bills do contain some very positive elements, they should not, in our view, be mistaken for an adequate response to the challenge -- and opportunities -- posed by global warming."

There will be a Democratic Bicameral Earth Day Kickoff Event on Tuesday, April 4. The event is being organized by Congressman Frank Pallone (NJ) and Senator John Kerry (D-MA). The message will be climate change and clean energy.

International

The European Commission this month released a draft plan for a Europe-wide carbon emissions trading system to take effect by 2005. The plan was developed with the assistance of a U.S. NGO, the Center for Clean Air Policy, and would establish a "cap and trade" program for electric utilities, oil refining, iron and steel, pulp and paper, cement and chemicals. The EU has previously been reluctant to embrace emissions trading, but the draft plan suggests that the EU could gain a "leading edge" in the use of market mechanisms to address greenhouse gasses.

Britain's Deputy Prime Minister, John Prescott, announced last week that the U.K. will surpass its Kyoto targets for reducing greenhouse gas emissions by a large margin. Britain committed in the Kyoto Protocol to a reduction of 12.5% below 1990 levels by 2008-2012, but now estimates that it will reduce emissions by 20% in that timeframe, yielding "surplus" tons to sell on the world market. Most of their reduction comes from switching from coal to natural gas.

cc: The Vice President
John Podesta
Martin Baily
Maria Echaveste
Steve Ricchetti
Chuck Brain
Charles Burson
George Frampton
Neal Lane
Gene Sperling
Jim Steinberg



EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF SCIENCE AND TECHNOLOGY POLICY
WASHINGTON, D.C. 20502

March 31, 2000

4-4-00

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Entire Report:
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Podesta
Pg 2:
Burkhardt
(for reply)

MEMORANDUM FOR THE PRESIDENT

FROM: NEAL LANE *Neal/Lane*
CC: JOHN PODESTA
SUBJECT: OSTP WEEKLY REPORT

House Appropriations Hearing Shows Strong Support for Nanotechnology Initiative

On Tuesday (3/28) I testified before the House Appropriations VA/HUD Subcommittee on your FY 2001 R&D request. I highlighted your Nanotechnology and IT R&D Initiatives, which receive nearly half of their funding levels from this subcommittee. The Chairman of the Subcommittee, Rep. Walsh, voiced strong support for your National Nanotechnology Initiative. Other members of the subcommittee also voiced support for both initiatives, endorsing the focus on long-term basic research and research on the ethical and social impacts of these new technologies. Another issue that arose during the hearing was the necessity to further explain the importance of making the raw human genome sequencing data publicly available. Several members of the subcommittee were not clear on the meaning of your joint statement with Prime Minister Blair. Due to this continued uncertainty, I likely will testify next week before the House Science Committee on the Human Genome Project and the importance of your statement.

India: High Level Dialogue on S&T a Success

I co-chaired the inaugural meeting of an Indo-U.S. High Level Dialogue on Science and Technology in Hyderabad on March 24 in conjunction with your visit to that city. After the past two years of limited cooperation in science and technology, there was tremendous enthusiasm in both countries to reenergize a wide range of collaborative activities that had been held back due to the sanctions environment. We have received very positive feedback from scientists and high technology executives in both countries regarding the importance of this component of your visit. OSTP is working closely with India as we establish the science and technology forum, as well as setting a date later this year to host the next Indo-U.S. High Level Dialogue.

PNGV Event

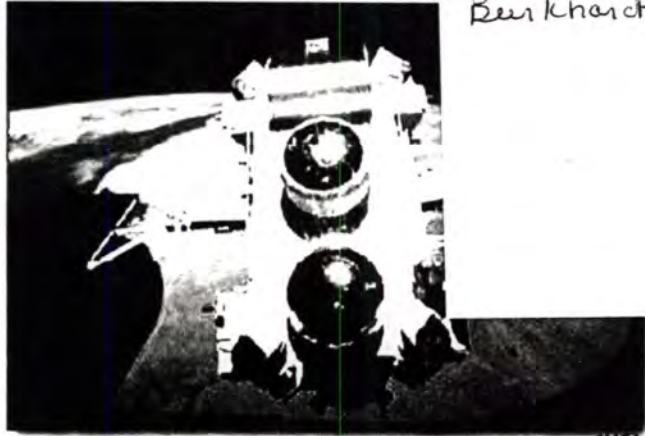
On Tuesday, the Vice President joined with the heads of Ford, Daimler-Chrysler and GM, along with approximately 400 representatives from the auto industry, environmental community, and Congress, to celebrate the completion of the Big Three's PNGV concept vehicles. Ford announced its intention to move the PNGV technology into volume production in 2003 – one year ahead of schedule. The Vice President also called for bipartisan support of your tax credit worth up to \$4000 to consumers who purchase automobiles with these advances. The event precipitated coverage of your efforts to encourage adoption of PNGV technologies in light trucks, which could, according to some estimates, get up to 50 miles per gallon using a combination of electric and diesel engines.

End of the Road for Highly Successful Gamma-Ray Satellite

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Ben Kharrdt

NASA's extremely productive and long-lived Compton Gamma-Ray Observatory mission – which exceeded its design life by four years – has come to an end with the failure of one of the satellite's three gyroscopes. NASA plans to safely direct the satellite back into Earth's atmosphere over the Pacific ocean sometime after June 1 with the remaining two gyroscopes, which are used to steer the craft. Compton has been a workhorse for nine years, far exceeding our expectations for a two- to five-year mission. New discoveries made by



NASA

Compton changed our view of the Universe in fundamental ways. Compton's lasting legacy will be its impact on gamma ray astronomy. The telescope detected more than 400 gamma ray sources, 10 times more than were previously known. Compton recorded more than 2,500 gamma ray bursts; before Compton, only about 300 had been detected. The Compton Gamma Ray Observatory was the second of NASA's Great Observatories and the gamma-ray equivalent to the Hubble Space Telescope and the Chandra X-ray Observatory. NASA and international space agencies plan several upcoming missions to continue where Compton left off. Compton itself is providing good data until the very end: NASA, DOD and State will use the deorbit as a dry-run of their plans for observing the deorbit of the Russian Mir Space Station later this year.

Former Co-Chair of PITAC Warns of Ignoring Social and Ethical Cost of Innovations

Bill Joy, a member and former co-chair of your President's Information Technology Advisory Committee (PITAC), as well as one of the co-founders of Sun Microsystems, recently contributed a lengthy article to the popular magazine *Wired*, drawing attention to the dangers of scientific and technological discoveries made in the absence of ethical, moral or societal considerations. Due to Mr. Joy's respected status in the community of cutting-edge researchers, his article received considerable attention, including reviews by both the *Washington Post* and the *New York Times*. Although at times alarmist in tone, the article can be seen as an affirmation of your statements about the implicit need for a scientifically-literate public, and it embraces the concept of including funding for research on the societal and ethical implications of important advances like IT and Nanotechnology.

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a letter to
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THE WHITE HOUSE
WASHINGTON

March 31, 2000

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MEMORANDUM FOR THE PRESIDENT

FROM: Mickey Ibarra
Ray Martinez

SUBJECT: Office of Intergovernmental Affairs Weekly Report – March 20-31, 2000

SUMMER JOBS

In the past few weeks, several mayors, local elected officials, the US Conference of Mayors, and the National League of Cities, have expressed concerns about the impact that the requirements of the Workforce Investment Act (WIA) will have on their ability to provide summer jobs to low-income youth. The summer of 2000 will be the first summer since 1964 that summer jobs for low-income youth are not authorized or funded as a separate program. Local areas, particularly urban areas, are facing the challenge of transitioning to the requirements of the WIA and providing more comprehensive, better quality services while continuing to make summer employment opportunities available to disadvantaged youth.

The Administration is taking two significant steps to respond to the mayors' concerns. First, you sent to Congress a supplemental budget request that would provide \$40 million to the 50 largest cities. Second, Secretaries Herman and Shalala co-signed a letter to the governors, urging them to consider finding ways to partner with mayors in their states to assist low-income youth. The Secretaries are asking the governors to consider using a portion of WIA monies, welfare-to-work resources and any surplus TANF funds to be used to help young people in distressed areas this summer. The Vice President issued a statement supporting the supplemental request and the Secretaries' letter and noting that "[t]his Administration's commitment to transforming and improving education and training programs for youth represents our ongoing dedication to ensuring that the youth in our country have a chance to achieve the American Dream."

The response to these steps from the mayors of the 50 largest cities (who would receive the supplemental funds) has largely been positive. USCM and NLC have tempered their enthusiasm, since their membership exceeds the 50 recipients and the Administration's request falls far short of their proposed \$500 million supplemental. (They did not, however, propose any offsets for this massive sum.) All are pleased with the letter to the governors.

CALIFORNIA OUTREACH

On March 29, I addressed the national conference of state directors of migrant education in San Diego, California on your behalf. While in California, I met with members of the California Assembly, participated in a Census in Schools Event with Lt. Governor Bustamante, who also hosted a meeting for me with community leaders, I met with Speaker-Elect Hertzberg and Lynn Schenk, Governor Davis' Chief of Staff, toured Sacramento's Flood Control Facility and met with Mayor Yee and Sacramento elected officials.

GOVERNORS

Governor Tom Vilsack (D-IA): IGA and DPC are working with HHS to respond to Governor Vilsack's request for an amendment to Iowa's Medicaid plan. The Governor is anxious to receive approval as soon as possible. However, HHS has requested more time to review this matter.

LEGISLATORS

California Legislators Briefing: On Monday, March 20, IGA hosted a meeting for 42 California state legislators, led by Speaker Antonio Villaraigosa and Speaker-Elect Bob Hertzberg. After a breakfast meeting featuring comments by Secretary Slater and Undersecretary Rob Shapiro (Department of Commerce), the legislators came to the White House for a meeting with representatives from DOT, DPC, and OMB to discuss transportation, health care, and your FY 2001 budget. The legislators were enthusiastic about the value of the meeting.

CITY/COUNTY

Mississippi Delta Meeting: IGA staff traveled to Vicksburg, MS on March 25 to convene a meeting with 25 local elected officials about the Mississippi Delta Initiative and other Administration initiatives related to the Delta. The officials are concerned that states are not distributing federal funds to the intended recipient entities.

New Orleans Briefing: On March 21, IGA hosted a briefing for over 100 local elected, business and community leaders from New Orleans led by Mayor Mark Morial (D-New Orleans). The group was briefed on your new markets, education, and Delta initiatives. They also heard from the Department of the Navy about a research park in the city. The leaders strongly support your new markets and digital divide initiatives.

Laredo, Texas: On March 28, IGA met with a delegation of Laredo elected officials led by Mayor Betty Flores (D-Laredo), and you taped a video message to be presented at a dinner celebrating the opening of the World Trade Bridge between Laredo, Texas and Nuevo Laredo, Mexico on April 14.

Princeville, North Carolina: IGA staff and Sally Katzen of OMB are in Princeville today to meet with Mayor Delia Perkins, Congresswoman Eva Clayton, and other city officials. The purpose of their visit is to gather information about the areas impacted by Hurricane Floyd.

INSULAR AREAS

Vieques Aid: The House rejected (232-183) an amendment by Representatives Tillie Fowler (R-FL) and James Hansen (R-UT) to condition the \$40 million you proposed for Vieques on use of live ordnance at the Navy range. We worked on the issue with other Administration personnel and Puerto Rico Resident Commissioner Carlos Romero-Barcelo (D). Representative Luis Gutierrez (D-IL), however, called the \$40 million "bribe money" and said you should also immediately end training with non-explosives.

Puerto Rico Status: In a hearing, House Appropriations Subcommittee Chairman Jim Kolbe (AZ) and Member Virgil Goode (R-VA) questioned your proposal to contribute to the cost of a Puerto Rican status choice, but ranking Democrat Steny Hoyer (MD) strongly supported it. The proposal was also strongly supported by Puerto Rico's Acting Governor Angel Morey (D), House Speaker Edison Mislal Aldarondo (R), and Congressman Carlos Romero-Barcelo (D).

Puerto Rico ESEA: The Senate Education Committee did not provide more equitable assistance for needy children in Puerto Rico in its revision of the Elementary and Secondary Education Act, but Senator Christopher Dodd (D-CT) raised your proposal to phase-in equal aid.

FBI and Puerto Rico: Director Freeh agreed with Representative Jose Serrano's (D-NY) request to look into FBI involvement in the surveillance of Puerto Rican independence supporters during in the 1950's and '60's. Governor Pedro Rossello (D) recently said the insular government had kept improper files on tens of thousands of independence supporters and proposed that the supporters be compensated for that.

Marianas Garment Settlement: Eight big clothing retailers agreed to pay \$5.7 million to settle a suit claiming maltreatment of garment workers by local plants in the Northern Mariana Islands.

Insular Grants: A study commissioned by your new Insular Areas Interagency Group identified \$51 million in possible grant opportunities for American Samoa, Guam, the Northern Mariana Islands, and the U.S. Virgin Islands.

Schneider Charges: Paying the Insular government approximately \$50,000, former Virgin Islands Governor Roy Schneider (I) settled local charges that he had defrauded the government.

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THE WHITE HOUSE
WASHINGTON

March 31, 2000

MEMORANDUM FOR THE PRESIDENT

FROM: THURGOOD MARSHALL, JR. T.M.
KRIS M. BALDERSTON KMB

SUBJECT: Summary of Cabinet Weekly Reports
March 25 - 31, 2000

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Entire Report:
Marshall
Balderston
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pg 7:
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DEPARTMENT OF TREASURY

- **Social Security/Medicare:** On March 30, Secretary Summers chaired a meeting of the Social Security and Medicare Boards of Trustees. In their annual report released at the conclusion of the meeting, the Trustees concluded that the financial status of the Social Security and Medicare programs has improved since last year. With respect to Medicare, the long-term actuarial gap has been reduced, and the projected Trust Fund exhaustion date has been pushed back eight years to 2023. The long-term actuarial gap for Social Security has also narrowed, and the projected Trust Fund exhaustion date has been pushed back three years to 2037. In the press conference following the Trustees meeting, Secretary Summers highlighted your proposals to transfer a portion of projected budget surpluses to Social Security and Medicare and to modernize Medicare.
- **Senate Foreign Operations Testimony:** On April 6, Secretary Summers will testify before the Senate Appropriations Foreign Operations Subcommittee. He will highlight the case for debt reduction programs and continued U.S. support for the multilateral development banks, and he will explain our reform agenda for these institutions. For FY2000, Treasury is requesting a total of \$1.6B for its international programs.
- **Computer Defense:** On April 10, Deputy Secretary Eizenstat will provide opening remarks at Treasury's third conference on computer defense issues for information security officers in major financial services firms. The conference will focus on assessing the financial service sector's vulnerability to cyber attacks and on the research and development priorities for protecting this sector against such attacks.

- **OECD Bank Secrecy Report:** On March 24, the OECD's Committee of Fiscal Affairs reached agreement on a report encouraging all countries to allow tax authorities access to bank information, particularly in cases involving tax crimes. The final report is much weaker than the U.S. and many other OECD countries would have preferred, but those countries having strict bank secrecy laws, such as Switzerland, Luxembourg, and Austria, have agreed to support the report. The report acknowledges the importance of protecting the confidentiality of bank information, but concludes that tax authorities have a legitimate and growing need to obtain access to such information. In addition, because the U.S. and other countries have concerns that the report does not go far enough in advocating increased access to bank information for all tax administration purposes, the report states that the overwhelming majority of OECD countries view this as only a first step in an ongoing dialogue.

DEPARTMENT OF JUSTICE

- **Supreme Court Tobacco Ruling:** On March 21, the Supreme Court, in a 5-4 decision held that Congress has not given the FDA authority to regulate tobacco products as customarily marketed. The majority acknowledged the serious public health problems presented by cigarettes and smokeless tobacco and did not dispute that such products, because of their intended effect on the function of the body, fall within the literal "drug" and "device" definitions of the Federal Food, Drug, and Cosmetic Act (FDCA). However, the Court concluded that Congress had directly spoken to this issue and precluded FDA jurisdiction. Citing FDA's finding that tobacco products are unsafe, the Court concluded that, despite FDA's contrary determination, several provisions of the FDCA would require the agency, if it had jurisdiction, to ban such products. The majority ruled, however, that Congress "has foreclosed the removal of tobacco products from the market," through several other statutes addressed specifically to tobacco and the health consequences of its use.
- **Italian Cable Car Death Cases:** The U.S. Navy has informed DOJ that the five Belgian plaintiffs, whose attempt to circumvent the NATO SOFA claims procedure with Federal Tort Claims Act actions, have now agreed to settlements under SOFA. These settlements would dispose of appeals currently pending before the Fourth Circuit.

DEPARTMENT OF INTERIOR

- **Endangered Species Conference:** The 11th Meeting of the Conference of the Parties to the Convention on International Trade in Endangered Species is scheduled to convene April 9-20 in Nairobi, Kenya. There are a number of very controversial issues under consideration, including proposals to expand the limited African elephant ivory trade approved at the last conference, proposals to allow commercial trade in whale meat, and proposals to allow commercial trade in hawksbill sea turtle shell.

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- **Fort Irwin Expansion:** Based on an agreement between DOI and the Army, the Administration will propose legislation to withdraw 153K acres of public lands in the Mojave Desert, CA to expand Army training ranges at Fort Irwin. However, the Army will only be able to use the lands when it shows that its training, combined with extensive mitigation efforts, will not jeopardize the survival of the Desert Tortoise and other endangered species present. The lands where the Army would train are regarded as important habitat for the tortoise and other species. The bill would also withdraw an additional 1M acres of public land to be set aside as a desert tortoise reserve.
- **NM Water Management and Endangered Species:** Endangered species-related water management issues on the Rio Grande and the Pecos River continue to be more focused as water forecasts remain less than optimistic. The March runoff forecast for the Rio Grande is 34 percent of normal above the Rio Grande silvery minnow critical habit. On the Pecos River, it is 22 percent of normal. Pre-runoff irrigation has started on both rivers, and BOR is acting within its discretionary authority to meet minimum requirements for the endangered fishes. Endangered Species Act consultation is in process for both rivers.
- **CA Water Allocations for Water Year 2000:** BOR recently announced an update to its Water Year 2000 allocation for the Central Valley Project. Cooperative actions among CA and Federal agencies within the CALFED Bay-Delta Program have enabled BOR to increase allocations to contractors south-of-the-Delta. BOR worked closely with CA to obtain a joint point of diversion permit which allows use of State pumping facilities to pump CVP water in March and April. The JPOD allows for an increase in allocations for south-of-the-Delta agricultural service contractors from the initial 50 percent allocation to 60 percent, as well as increasing urban contractor allocations from 75 to 85 percent.

UNITED STATES DEPARTMENT OF AGRICULTURE

- **Secretary Glickman's Five Years of Service:** ~~On April 30, Secretary Glickman will be the longest serving Secretary of Agriculture in 30 years. The Secretary was honored on March 29 by Senator Kennedy and the USDA subcabinet for his long, productive career in public service, and his successes in farm aid, trade liberalization, nutrition, food safety, conservation, and Civil Rights as head of USDA.~~
- **Invasive Species Tour:** During Secretary Glickman's March 21-24 tour of USDA invasive pest and disease inspection facilities in New York City, Miami, San Diego, and Long Beach, CA, the Secretary announced immediate allocation of \$375,000 for surveillance and combat of West Nile Virus in New York; declared four south FL counties disaster areas for citrus canker, permitting emergency loans to growers; and, with USTR Barshefsky, witnessed the first U.S. orange shipment for China under the U.S.-China Agricultural Cooperation Agreement.

- **China Opens Markets for U.S. Citrus, Wheat, and Meat:** On March 22, China implemented new rules allowing import of U.S. citrus, wheat, and meat. This marks the final step in implementing the *Agreement on U.S.-China Agricultural Cooperation* signed April 10, 1999. The measure was considered critical by U.S. industry which insisted China make administrative changes including issuing transparent regulations and allowed full U.S. access to Chinese ports.
- **Commodity Markets:** Improved winter wheat crop conditions and continued poor export prospects drove wheat prices down last week. Corn, rice, and soybean prices fell slightly on good precipitation throughout major growing states. Cotton prices slipped after five consecutive weeks of gains, following beneficial rains in the Southeast, Delta, and West Texas. Cattle prices moved higher following slight increases in boxed beef prices. Hog prices were up for the week, briefly topping \$45/cwt, as packers struggled to maintain adequate supplies. Broiler prices dropped modestly on slowing retail demand. Seasonally heavy production continues to hold cheese prices down, to just above support. Increasing Easter demand helped drive butter prices higher.

DEPARTMENT OF COMMERCE

- **Meeting with President Mubarak:** On March 26, Secretary Daley met with Egyptian President Mubarak at Blair House at Mubarak's request. The Secretary discussed Egyptian cooperation in the development and use of E-Commerce in Egypt and training Egyptian commercial attaches to support Egypt's economic growth. He also discussed the possibility of a free trade area agreement with the U.S., although the Secretary could not be encouraging given the current U.S. trade deficit.
- **Waco Investigation:** The Office of Special Counsel re-investigating the Branch Davidian incident that occurred near Waco, TX, has requested meteorological data for April 19, 1993 from NOAA. NOAA's National Climatic Data Center has provided local climate data, hourly weather observations, daily weather maps, and other information relevant to the period and area in question.
- **Licensing Statistics for Cuba:** In 1999, the Bureau of Export Administration approved 194 licenses to export goods to Cuba, with a cumulative value of almost \$510M. Comparable figures for 1998 were 163 licenses valued at \$471M. Approximately 80 percent of the cases involved humanitarian goods. Medical sales increased from 12 approvals in 1998 to 21 in 1999, valued at close to \$62M. DOC believes this increase is a direct result of your Food and Medicine Initiative.

4-4-00

- **Greece and the Balkans Development Plans:** Following the successful February meeting of the Initiative for Technology Cooperation with the Balkans, the Joint Council has agreed to hold an "action planning" meeting on May 8-9 in Thessaloniki, Greece. The U.S.-Greek Hellenic Council will sponsor the travel of several U.S. participants, including DOC's Technology Administration.
- **Partnership for a New Generation Vehicle (PNGV):** On March 30, the Vice President hosted a roll-out event for the 2000 PNGV Concept Cars. Secretary Richardson, Secretary Slater, and Deputy Secretary Mallett attended, along with representatives from DaimlerChrysler, Ford, and General Motors, other Federal agencies, national laboratories, key trade associations and Members of Congress. The Concept Car signifies the achievement of the second major milestone of the PNGV program. The final milestone is the delivery of production prototypes in 2004.

DEPARTMENT OF LABOR

- **H-1B Grants - Second Round:** DOL expects to announce the second round competition for approximately \$40M in H-1B grants. The solicitation for this competition will be published in the *Federal Register*. The grants will be awarded for skill training programs for unemployed and employed workers in areas where companies are facing labor shortages for high-skill positions. Funding for these grants is made possible from the \$500 user fee mandated for applicants for new H-1B nonimmigrant visas and established under the American Competitiveness and Workforce Improvement Act of 1998.

DEPARTMENT OF HEALTH AND HUMAN SERVICES

- **Drug-Related Emergency Room Visits:** During the week of April 3, the Substance Abuse and Mental Health Services Administration will release the mid year findings from the 1999 Drug Abuse Warning Network (DAWN) Emergency Department Study. The report provides information on drug-related emergency department episodes and specific drug mentions for the first half of 1999, with comparisons to the first half of 1998. Nationally, findings show a seven percent decrease in the number of drug-related emergency visits to hospitals between the first halves of 1998 and 1999. There were no significant changes in mentions for any of the major illicit drugs or in amphetamine, LSD, methamphetamine/speed, or PCP over the same period. Among the 21 metropolitan areas covered by DAWN, cocaine and heroin/morphine mentions increased in two areas, and marijuana/hashish mentions increased in three areas. Cocaine mentions decreased in seven areas, heroin/morphine decreased in two, and marijuana/hashish decreased in five.

- **Drug Related Deaths:** During the week of April 3, SAMHSA will release findings from the 1998 Drug Abuse Warning Network Medical Examiners Study. This report presents data on drug abuse-related deaths reported to DAWN by medical examiners in 42 metropolitan areas for 1998. The study is not nationally or regionally representative. Most of the drug abuse deaths reported to DAWN were the result of overdoses and these usually involved not one but multiple substances. Cocaine and heroin/morphine ranked first or second in mentions from every metropolitan area that reported more than 20 drug abuse deaths for 1998.
- **Special Populations Network:** On April 6, the National Cancer Institute will hold a news conference to announce the launch of the Special Populations Network, a \$60M initiative to address the burden of cancer in certain subgroups of the American population. Topics will include a description of the network, approach to addressing the disparate burden of cancer in the population, why NCI is convinced that it will make a difference, and the work of the Special Populations Working Group which helped the NCI develop the concept.
- **Clinical Trials Data Bank:** By March 31, the FDA plans to announce a draft guidance for sponsors of experimental drugs. It provides recommendations for the submission of information about clinical trials for serious or life-threatening diseases to a clinical trials data bank developed by the NIH National Library of Medicine. Required by the FDA Modernization Act, the Clinical Trials Data Bank will contain information about both federally and privately funded studies of experimental treatments for patients with serious or life-threatening diseases conducted under FDA's investigational drug regulations. The NLM is developing the Clinical Trials Data Bank and implementing it in a phased approach. The first version, which includes primarily NIH-sponsored trials, was made available to the public on February 29. Later this year, data from other Federal agencies and the private sector will be incorporated.
- **Violence Against Women (VAW) Summit:** On April 7, the Office on Women's Health, Office of Public Health and Science, is convening the First National Social Worker VAW Summit. Leaders from national social worker organizations will meet to discuss their perspectives on violence against women and develop a unified strategy to address this problem.
- **Revocation of FDA Tobacco Regulations:** On March 28, the FDA sent a final rule to the *Federal Register* revoking its regulations governing access to and promoting of nicotine-containing cigarettes and smokeless tobacco to children and adolescents. This action was taken in response to the March 21 Supreme Court decision and will result in the removal of all regulations.

- **Medicare Toll-Free Line:** On March 29, HCFA expects to issue a press release detailing the success of 1-800-MEDICARE. In just 12 months, more than 1.5 million callers have used the number for Medicare information.
- **Substance Abuse Treatment in Adult and Juvenile Correctional Facilities:** During the week of April 10, SAMHSA will release findings from the first national survey of adult and juvenile correctional facilities regarding substance abuse treatment services provided on-site to adult inmates and juvenile residents. The report shows about 40 percent of all correctional facilities nationwide provided on-site substance abuse treatment to inmates or residents in 1997. Approximately 173,000 adults and juveniles were in substance abuse treatment in those institutions that provided treatment. Over 13 percent of the individuals receiving substance abuse treatment in correctional facilities were under the age of 18.

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

- **Affordable Housing Crisis:** Despite America's continued economic expansion, a new HUD report to Congress issued today finds that a record 5.4 million low-income families need housing assistance due to a shrinking number of affordable rental units. The HUD report documents the need for a series of initiatives that you requested in the proposed 2001 budget to increase the supply of affordable housing, including: \$690M for 120,000 new rental assistance vouchers, \$1.2B in funding for homeless grants; and \$1.65B for HOME program grants.
- **Racial and Economic Integration of Public Housing:** HUD has issued a policy directive designed to break down concentrations of public housing residents by race and income and increase racial, ethnic, and economic integration in public housing developments where 1.3 million families live. Under the new deconcentration policy, which HUD will implement through a regulation, housing authorities will be required annually to classify buildings and prospective tenants by incomes. This new directive will not permit the concentration of relatively low-income families in some buildings and higher income families in other buildings. Instead, authorities will be required to fill vacancies in lower-income buildings with higher income residents and, similarly, vacancies in its higher-income buildings with lower-income applicants. In order to achieve income deconcentration, housing authorities will be allowed to skip particular families on waiting lists. No families currently in a public housing unit or receiving a Section 8 rental assistance voucher will lose assistance as a result of the new policy. If a housing authority fails to reduce concentrations of particular groups or create new segregation, HUD will move to challenge the housing authority's civil rights certification under the Civil Rights Act of 1964 and/or the Fair Housing Act of 1968.

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- **National Task Force on Predatory Lending:** In testimony before the Senate Appropriations Committee, Secretary Cuomo said he would use authority under the Fair Housing Act and the Real Estate Settlement Procedures Act to convene a HUD Task Force On Predatory Lending and conduct public hearings in at least four cities to recommend strategies to combat predatory lending. The first hearing will be in Baltimore, which HUD also intends to use as an operational laboratory to examine and address predatory lending practices.
- **New Housing to Philadelphia and Chicago:** A deal closing that involves \$2M in Comprehensive Grant Program funds will support 72 public housing units and 25 affordable rental housing units in the Spring Garden neighborhood of Philadelphia. CGP funds were awarded to the Philadelphia Housing Authority for the renovation of severely distressed scattered site public housing and new housing construction in Spring Garden. The Chicago Housing Authority recently closed development deals involving HOPE VI grants for two of the most severely distressed public housing developments in the nation, Robert Taylor Homes and Cabrini Green.
-  **Gun Buyback, Pawtucket, RI:** The housing authority of the city of Pawtucket, RI will reprogram \$18,000 of its FY1999 Public and Indian Housing Drug Elimination Program grant and will receive \$7,740 in matching funds from HUD for a total \$25,740 for its Gun Buyback Initiative. The Authority's goal is to take approximately 300 guns off the street. A previous Gun Buyback Initiative was successful in taking over 200 guns off the streets of Pawtucket. The Housing Authority will work in cooperation with the Pawtucket Police Department in their disposal of the guns. The guns will be collected in two six hour sessions, advertised in local newspapers, use FBI certified firearms instructors to handle the weapons, run weapons through the National Crime Information Center to determine if stolen, and destroyed by melting in a state foundry.

DEPARTMENT OF TRANSPORTATION

- **Traffic Deaths Reach Historic Low:** During the week of April 3, DOT will announce that the U.S. traffic fatality rate hit an all time low in 1999. It was the third successive year of historic improvement in the highway death rate. The fatality rate per 100 million vehicle miles traveled was 1.5 in 1999, down from 1.6 in 1998 and dramatically lower than the 5.5 rate in 1966. The total number of people killed was down slightly from 41,471 in 1998 to 41,345 in 1999. The number of alcohol-related fatalities, 15,794, also dropped slightly in 1999 from 15,934 deaths in 1998, according to preliminary estimates.
- **"No Gobbledygook" Award:** The National Partnership for Reinvention "No Gobbledygook" Award for March has been awarded to recognize DOT's Notice of Proposed Rulemaking to revise transportation drug and alcohol testing procedures. This award highlights successful efforts to carry out the Administration's Plain Language

policy. OMB, during its review, was so impressed by the NPRM's organization and plain language that it suggested that DOT submit the document to NPR for this award and called NPR to inform them about it. On April 6, DOT personnel who worked on the rulemaking notice will be recognized in an award ceremony in the Indian Treaty Room.

- **Panamanian Vessel Sinks with 31 Crewmembers on Board:** On March 23, the 770-foot bulk carrier LEADER L sank 880 miles east of Elizabeth City, NC, while en route to New York City from Spain with 31 people on board and a cargo of salt. A Canadian naval task force in the vicinity recovered thirteen survivors and six bodies. Twelve crewmembers remain missing. The search was suspended pending further developments.
- **License-Bribe Probe:** On March 20, Veronica Martinez and Dina Bartucci-Miller, driver-licensing examiners for the IL Secretary of State's Palos Park testing facility, pleaded guilty in U.S. District Court in Chicago to taking more than \$56,000 in bribes from driving-school owners in exchange for passing hundreds of unqualified students. To date, 24 of the 30 people indicted in this ongoing case have pleaded guilty or have been sentenced. DOT-OIG is investigating along with the FBI, the Postal Inspection Service, and the IL State Police.
-  **Magnetic Levitation Grants:** During the week of April 3, Secretary Slater will announce additional funding of \$14.8M to seven states and authorities to complete pre-construction planning for Maglev high-speed ground transportation. The seven states include PA, MD, NV, FL, LA, GA, and CA. Maglev is an advanced technology in which magnetic forces lift, propel, and guide a vehicle over a guide way. Utilizing state-of-the-art electric power and control systems, this configuration minimizes friction and permits cruising speeds of up to 300 mph, or more than three times the speed of conventional rail service.

DEPARTMENT OF ENERGY

- **OPEC:** On March 28, nine OPEC member states agreed to increase oil production by 1.7M barrels per day. Iran did not join the agreement, but later said that it would increase its production according to the new OPEC quotas. On March 29, Mexico announced its own production increase, and Norway is expected to do the same on Friday. Crude oil prices have begun to fall. The Energy Information Administration, predicts that average gasoline prices will drop 11 cents, to \$1.42/gallon, by September.
- **Future Car Congress:** On April 3, Secretary Richardson and Secretary Slater will deliver opening remarks to the Future Car Congress which is dedicated to the international exchange of ideas regarding emerging clean, energy-efficient automotive technologies.

- **Northern NM Economic Development Forum:** On April 27, Secretary Richardson is scheduled to host the Northern NM Economic Development Forum. The Regional Development Corporation has been meeting with the Northern Pueblo Governors to ensure that their concerns are addressed at the forum. In addition to the meetings, a questionnaire was sent to the Governors. Responses will be used to develop the meeting format and to ensure that issues are addressed.

DEPARTMENT OF EDUCATION

- **Supreme Court Hears School Prayer Case:** On March 29, the Supreme Court heard oral argument in a case raising the question of whether the school district's policy of permitting student-led, student-initiated prayer at high school football games violates the Establishment Clause of the First Amendment. The Fifth Circuit held that the policy was unconstitutional, distinguishing it from student-initiated graduation prayers, which the Fifth Circuit has allowed as long as they are nonsectarian and nonproselytizing.
- **Delta District Civil Rights Inquiry:** During the week of March 27, DOEd's Office for Civil Rights initiated a research project regarding student assignment to classes in three school systems in the Mississippi Delta region. Letters requesting preliminary information are being sent to the districts. The objective of the project is to determine if the school systems are engaged in ability grouping, tracking, or clustering of students in a manner that suggests that students are being assigned on the basis of race.
- **One America/College Access:** DOEd's Office of Student Financial Assistance is working with the Hispanic Association of Colleges and Universities to develop a comprehensive default management initiative to assist 12 Hispanic-serving institutions that have high default rates. In mid-March, OSFA accepted management plans that will allow 13 Historically Black Colleges and Universities to continue to offer federal student loans and grants. The HBCUs were in danger of losing eligibility due to high default rates on student loans.

DEPARTMENT OF VETERANS AFFAIRS

- **Gulf Vet ALS Study:** On March 27, VA and DoD announced a nationwide study to determine the rate of amyotrophic lateral sclerosis (Lou Gehrig's Disease) among veterans of the Gulf War. Many veterans have been concerned about an association, although a preliminary study revealed no excess incidence of the disease. VA and DoD, in conjunction with the ALS Association, have established a hotline and are endeavoring to locate all the Gulf War veterans with ALS or other motor-neuron diseases, plus family members of everyone who succumbed since the war of a similar ailment.

ENVIRONMENTAL PROTECTION AGENCYCC: HRC
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- Rising Levels of Acid Rain in Adirondacks:** A GAO study released March 27 concludes that levels of acidic nitrogen compounds continue to rise in NY Adirondack Mountain lakes. The report found that sulfur compounds in 48 of the 52 lakes declined from 1992 through 1999 but nitrogen compounds rose in 25 of the 52. The report's conclusions are consistent with previous studies that suggest that the Clean Air Act requirements for acid rain emission reductions may not be sufficient. In 1999, Senators Moynihan and Schumer introduced an amendment to the CAA -- the Acid Deposition and Ozone Control Act -- to address this concern. The legislation builds on the acid rain program currently administered by EPA. It requires additional reductions in sulfur dioxides, nitrogen oxides, and mercury emissions from electric power plants. At Senator Moynihan's request, EPA recently performed a cost/benefit analysis of the legislation. EPA finds that the Ozone Control Act can be expected to result in significant human health benefits, improved visibility, and improved aquatic and forest ecosystems, and that these benefits far exceed the estimated costs of implementing the bill.
- CA Grape Industry Insecticide:** EPA's Office of Prevention, Pesticides and Toxic Substances granted the State of CA an emergency exemption for use of the insecticide imidacloprid to control the Glassy Winged Sharpshooter. This pest has created an urgent situation for California's wine grape industry because of its ability to transmit Pierce's Disease, a devastating pest which can kill infected vines within 12 months. The GWSS has just become established in CA citrus groves and vineyards and Pierce's Disease has spread through the Temecula region of CA. Research has shown that it must be controlled in the citrus groves (where it causes relatively minor damage) before it moves to the vineyards. This is a unique emergency exemption because it involves the treatment of one crop to protect another crop.

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HRCUNITED NATIONS

- Iraq:** On March 29, the U.S. put into final form a resolution that would raise the ceiling for oil spare parts from \$300M to \$600M, as recommended by the Secretary General. UNSC expects the resolution to pass unanimously as a Presidential text on March 31.
- Security Council Trips:** The Council will further discuss proposals to send Security Council Missions -- similar to the one which went to East Timor in September 1999 -- to Kosovo and to the Democratic Republic of the Congo. If approved, the Kosovo Mission might take place in late April. May 8 is being considered as a start date for a DRC Mission.

- **Management and Reform:** Ambassador Holbrooke addressed approximately 45 UN Permanent Representatives at the UN General Assembly's Fifth Committee on March 23 concerning the urgent need for UN reform. In remarks following the UN Undersecretary for Administration and Management Joseph Connor's financial report, Ambassador Holbrooke depicted the UN as "indispensable but flawed." He actively advocated immediate reform of the UN's regular and peacekeeping budget scales of assessment, concluding that "we must fix the organization to save it." Comments by other delegations demonstrated that USUN is making headway in the difficult effort to convince the membership of the need for scale reform. The visit of the Security Council to the Senate Foreign Relations Committee in Washington, DC on March 30 provided another important opportunity to voice the U.S. position on UN reform. The timing of this important and unprecedented trip corresponds with major UNMR initiatives to advance peacekeeping reform.

UNITED STATES TRADE REPRESENTATIVE

- **Telecommunications Compliance Review:** During the week of April 3, USTR will announce the results of its annual review of implementation of telecommunications trade commitments by U.S. trade partners. The review is mandated by Section 1377 of the Omnibus Trade and Competitiveness Act of 1988. The status of implementation efforts in the following countries will be outlined in next week's report: Canada, Germany, Israel, Japan, Mexico, Peru, South Africa, Taiwan, and the United Kingdom.
- **Congressional WTO Farmers and Ranchers Caucus:** On April 5, Ambassador Barshefsky will brief the WTO Farmers and Ranchers Caucus, a bipartisan, bicameral group of Members with an interest in international agricultural issues. Ambassador Barshefsky will update Members of Congress on the progress made during the recent trade negotiations in Geneva as part of the agriculture portion of the WTO's built-in agenda of mandated trade talks. China will also be a topic of discussion.
- **WTO Ruling Against U.S. Competition Law:** On March 31 the WTO will release a dispute settlement panel report which rules against the Unfair Competition Act of 1916. The law permits criminal prosecutions for, and private lawsuits against, importers who sell their products below market value. The EU filed this case and argued that our remedies for transnational price discrimination were inconsistent with WTO rules. In its report, the panel agreed with the EU. The U.S. must indicate its plans to appeal by May.

OFFICE OF NATIONAL DRUG CONTROL POLICY

- **Executive Nurse Fellows Forum:** On April 6, Director McCaffrey will address to the Executive Nurse Fellows Forum on the nation's drug control policies and challenges it must address. MD Lieutenant Governor Kathleen Kennedy Townsend will give the closing remarks at this event.

SMALL BUSINESS ADMINISTRATION

- **Young Entrepreneurs:** SBA is participating in planning a joint White House presentation of information, products and services for girls and young women for the April 27, "Take Our Daughters to Work Day". The event will spotlight government and private sector efforts to educate girls and young women about entrepreneurship. Administrator Alvarez will announce the launch of a "Youth Entrepreneurship" page on the Online Women's Business Center.
- **8(a) Program:** SBA will meet with several 8(a) firms that have the capability to develop an electronic 8(a)/Small Disadvantaged Business online application. SBA's goal is allow 8(a) firms and SDBs to obtain approval online, which will make the application process faster and more efficient.

GENERAL SERVICES ADMINISTRATION

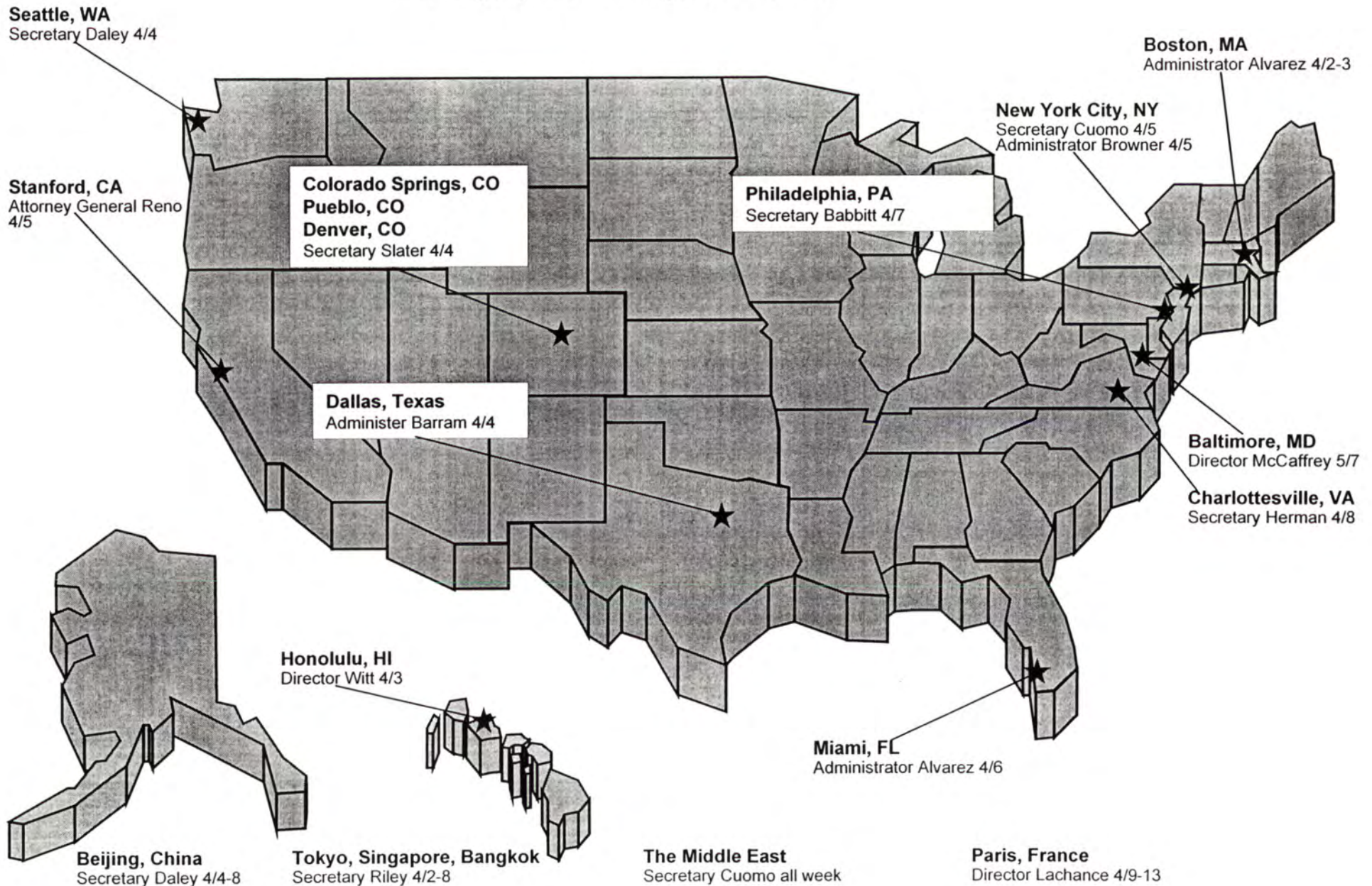
- **Ft. Worth, TX Tornado:** Congresswoman Granger's district office, the FBI, ATF, and DLA were all located in leased space in Ft. Worth. This building suffered considerable damage and is completely closed. The Lanham Federal building is in downtown Ft. Worth and was untouched by the storm and is open. GSA has made two space options available to Congresswoman Granger in the Lanham Building. If they do not GSA will work with them to find leased space. ATF and DLA will move permanently into vacant space in the Lanham Building and the FBI has found space near the airport that fits their needs. GSA has already set aside space for possible FEMA use in the Lanham Building.

SOCIAL SECURITY ADMINISTRATION

- **Hearing on Social Security and Medicare Boards of Trustees Report:** On April 4, the House Ways and Means, Social Security Subcommittee will hold a hearing on the Social Security and Medicare Boards of Trustees Report. The two Public Trustees will be invited to testify.

Cabinet Travel

Monday, April 3 - Sunday, April 9, 2000



cc:

The Vice President

John Podesta

Martin Baily

Sandy Berger

Sidney Blumenthal

Chuck Brain

Charles Burson

Mary Beth Cahill

Maria Echaveste

George Frampton

Mickey Ibarra

Ben Johnson

Joel Johnson

Janis Kearney

Neal Lane

Jack Lew

Ann Lewis

Joe Lockhart

Buddy MacKay

Sean Maloney

Minyon Moore

Bruce Reed

Steve Ricchetti

Gene Sperling

Lauren Supina

Loretta Ucelli

Melanne Verveer

THE WHITE HOUSE
WASHINGTON

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March 31, 2000

MEMORANDUM FOR THE PRESIDENT AND THE VICE PRESIDENT

FROM: MARY BETH CAHILL
DIRECTOR, OFFICE OF PUBLIC LIAISON

SUBJECT: WEEKLY REPORT (March 18 to March 31)

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Entire Report:
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Pg 1:
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Sperling

I. ACTIONS SUPPORTING PRESIDENTIAL INITIATIVES:

AFRICA TRADE/CBI

OPL Hosts Africa Trade/CBI Briefing. OPL hosted a briefing on Wednesday for over 100 key constituents and advocates from the African American, Latino, Religious and Business communities. USTR, Leg. Affairs, NEC, and the Special Envoy's Office outlined our strategies on the Africa Trade Bill and the Caribbean Base Initiative. The communities were pleased to receive more information regarding the Administration's efforts on Africa Trade/CBI.

THIRD WORLD DEBT REDUCTION

Positive Developments on Third World Debt. On March 23, the Senate Foreign Relations Committee voted unanimously to support debt relief for the world's poorest countries. Chairman Helms led the "~~Helms-Biden-Hagel-Sarbanes~~" provision to authorize \$600 million for multilateral debt relief and release a portion of IMF gold to write down its loans. Jubilee 2000 has organized a rally on the Mall for Sunday, April 9, with a lobby day to follow on Monday. About 10,000 are expected at the rally and up to 1,000 at the Capitol. A letter from you will be read at the rally.

→ should go?

II. CONSTITUENT OUTREACH AND OTHER ISSUES:

AFRICAN AMERICAN OUTREACH

OPL Hosts Briefing with National Urban League on the State of Black America. In a briefing on Friday, March 24, with NEC, HHS, OVP, IGA, DoED, OSTP, NIH, and DOL, Hugh Price and members of the National Urban League Board credited your economic policies with leading to extensive educational and employment success in the African American community -- the best economic recovery in the country's history. Price suggests that incomes will continue to rise if the economy maintains equal accessibility for African Americans to acquire employment skills. But he emphasized that we must be aggressive in seeking solutions to racial disparities in compensation. He also cautioned that seemingly race-neutral initiatives could have unintended, adverse consequences. Our cancer research policy, for example, will not equally benefit minority groups without equal access to state-of-the-art technology.

4-4-00

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to Reed
Gruis
can we
do more?

SENIORS OUTREACH

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copied
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Spelling

WOMEN'S OUTREACH

OPL Hosts Activities to Commemorate Women's History Month. The Women's Office kicked off Women's History Month with a conference call for 40 women's history organizations around the country. A central feature of this year's celebration is a first-ever Women's History Month website, with a link on the White House home page. The website includes access to your proclamation, Administration accomplishments, and International Women's Day message. It also provides links to women's offices throughout the Administration. In addition to disseminating information to various organizations, the Women's Office participated in numerous celebratory activities hosted by nearly every Administration agency. The women's community is especially supportive of your establishment of the President's Commission for the Celebration of Women in American History. One of the month's highlights was an event we co-hosted with the Commission and the Congressional Women's Caucus for over 600 women leaders and activists.

THE WHITE HOUSE
WASHINGTON

00 MAR 31 04:51

4-4-00

March 31, 2000

MEMORANDUM FOR THE PRESIDENT AND THE VICE PRESIDENT

FROM: MARY BETH CAHILL
DIRECTOR, OFFICE OF PUBLIC LIAISON

SUBJECT: WEEKLY REPORT (March 18 to March 31)

copied
Entire Report:
Cahill
Podesta
Pg 1:
Street H

I. ACTIONS SUPPORTING PRESIDENTIAL INITIATIVES:

AFRICA TRADE/CBI

OPL Hosts Africa Trade/CBI Briefing. OPL hosted a briefing on Wednesday for over 100 key constituents and advocates from the African American, Latino, Religious and Business communities. USTR, Leg. Affairs, NEC, and the Special Envoy's Office outlined our strategies on the Africa Trade Bill and the Caribbean Base Initiative. The communities were pleased to receive more information regarding the Administration's efforts on Africa Trade/CBI.

THIRD WORLD DEBT REDUCTION

Positive Developments on Third World Debt. On March 23, the Senate Foreign Relations Committee voted unanimously to support debt relief for the world's poorest countries. Chairman Helms led the "~~Helms-Biden-Hagel-Sarbanes~~" provision to authorize \$600 million for multilateral debt relief and ~~release a portion of IMF gold to write down its loans.~~ Jubilee 2000 has organized a rally on the Mall for Sunday, April 9, with a lobby day to follow on Monday. About 10,000 are expected at the rally and up to 1,000 at the Capitol. A letter from you will be read at the rally.

→ should go?

II. CONSTITUENT OUTREACH AND OTHER ISSUES:

AFRICAN AMERICAN OUTREACH

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ASIAN PACIFIC AMERICAN OUTREACH

Activities with South Asian American Community During South Asia Trip a Success. Over 70 Indian Americans participated in various parts of your trip to India last week. They viewed your efforts as a signal that you recognize Indian Americans as an important link in relations between the U.S. and India. They were also pleased with your emphasis on issues of mutual interest to India and the U.S., including technology, health care, and the environment. OPL also assured the inclusion of Bangladeshi Americans and Pakistani Americans during your trip. Next Thursday, OPL, NSC, and the State Department's South Asia Bureau will provide a constituent briefing on the issues raised during your trip to Pakistan. A similar briefing will be held for the Bangladeshi community.

DISABILITY OUTREACH

Disability Advocates Seek Greater Recognition in U.S. Census. Contrary to the general trend, people with disabilities are advocating more extensive use of the long form, because there are no disability-related questions in the short form. Data on disability is complicated, but the community fears that even a high response rate will yield under-representation of people with disabilities. Community leaders are mobilizing people to request the long form, but some census officials are reportedly resistant to providing copies of the long form.

ETHNIC OUTREACH

Arab American Community Energized by Outreach Meeting. Arab American and Muslim groups across the country have responded enthusiastically to Monday's OPL-sponsored outreach meeting with President Mubarak, Secretary of State Albright, and Arab American leaders, and are describing the meeting as "historic" and "unprecedented." Arab Americans are pointing to this frank and open meeting with you as proof of the importance the Administration places on ensuring a role for Arab Americans in providing input on critical Middle East issues. OPL looks to use the momentum from this meeting to continue working on the issues discussed in your February meeting with Arab American leaders: secret evidence, immigration problems caused by the 1996 reform act, and promoting a positive public image of Arab Americans.

Croatian Americans Encouraged by Strengthening of US-Croatian Relations. OPL continues its efforts to promote the Administration's initiatives in Croatia and Southeastern Europe. On Monday, March 20, OPL hosted a briefing for 65 Croatian American leaders from around the country. Highlighting the Administration's support of Croatia's new democratic leadership, Ambassador Hill focused on the importance of helping Croatia move forward with political and economic reforms. Ambassador Hill also pointed to the Administration's optimism that, through strengthened ties with the west, Croatia can become a role model for the region. NEC also briefed the group on your economic agenda and Census 2000.

GAY/LESBIAN OUTREACH

OPL Hosts Outreach Reception for Gay, Lesbian, Bi-sexual and Transgendered (GLBT) Organizations. This was an opportunity to reach out to *new national GLBT organizations* that have formed in the past couple years. Groups included: the National Association of Gay and Lesbian Community Centers, representing 103 local community centers; the Federation of Statewide LGBT Political Organizations, representing 48 states; and the National Stonewall Democratic Federation representing, 47 local democratic clubs. This outreach also included several *diverse GLBT organizations* that represent minorities, religious, youth and families and transgendered persons. Many of the participants were thrilled to be included in White House activities for the first time.

Gay Religious Leaders Applaud Reform Jewish Leaders for Enabling Rabbis to Preside at Gay Commitment Ceremonies. With this initiative, the Central Conference of American Rabbis has become the most widely recognized U.S. religious group to sanction same-sex unions. The resolution applies to the Conference's 1,800 members, who serve at least 1.5 million Reform Jews. Reform Judaism is the largest and most liberal of Judaism's three major branches in North America. The Union of American Hebrew Congregations, a coalition of 895 Reform congregations, has approved resolutions supporting civil unions and nondiscrimination against gays, and the Unitarian Universalist Association has officially endorsed decisions by its clergy to perform same-sex unions. Presbyterian, United Methodist, and Episcopal church leaders are expected to take up the issue this year.

LATINO OUTREACH

OPL Hosts Briefing for United States Hispanic Chamber of Commerce (USHCC). On Monday, the USHCC Executive Board and their regional chamber Presidents participated in a briefing on New Markets, Digital Divide, Southwest Border Initiative, the Americas and the Caribbean Base Initiative, Overseas Private Investment Corporation Initiatives, Census 2000, and Hispanic Accomplishments. The USHCC was hosting their 10th annual Legislative Forums and Banquet.

RELIGIOUS OUTREACH

Joining Forces on Low Power Radio: We are working with a broad-based coalition supporting the FCC's initiative for low-power FM licensing. These licenses represent Chairman Kennard's effort to increase the number of voices on the airwaves in light of heavy consolidation of commercial broadcasting. The fight pits the National Association of Broadcasters against human rights, civil rights, and religious organizations, as well as libraries, governmental entities and education institutions. With the House Commerce Committee and Speaker Hastert siding with the broadcasters, we can anticipate a vigorous floor fight.

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to Reed
Gale
can we
do
more?

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converg
med

4-4-00

How should we
handle?

Send to Political ☒ Yes ☐ No

3:49

March 31, 2000

President William Jefferson Clinton
The White House
1600 Pennsylvania Ave.
Washington DC

~~Send to Bush/Clinton~~ ☒ Yes ☐ No
~~Coordinate political~~
Chuck Barris *Cul*

Dear Mr. President:

I can help Al Gore become President. I understand the Internet landscape and relationship marketing. My company Convergence Mediagroup has quickly established itself as the leader in experiential Internet marketing for the next millennium. The Internet is the vehicle of today. Candidates who understand how to communicate their messages and political platform across this new multi-dimensional medium will have a significant advantage in establishing the future political benchmark.

My name is Azi Tabachnik I am the founder of Convergence Mediagroup, a company that is dedicated to transforming the way brands communicate with youth consumers. Our mandate is to build honest, meaningful and truthful relationships between companies and the teen consumers who buy their products.

Please do not hesitate to contact me directly so that I can give you and your advisors a deeper understanding of the significant opportunities ahead for the Democratic Party. Gen Y is the most significant generation since the baby boomers. Lets start branding the Party now before it's too late.

Respectfully,

Azi Tabachnik
CEO and President



convergence®
mediagroup

415-981-9090/300 BROADWAY SUITE 12 SAN FRANCISCO, CA 94133/WWW.CMG-US.COM

copy Mr. W
pls
4/3
Handy with file
Sig for Betty
C. H. H. H. H.
(W. H. H. H. H.)
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Durre
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WHITE HOUSE
WASHINGTON

April 4, 2000

Dear Mr. President:

It was a pleasure to see you at the National Summit on Africa, and I am glad that we had the chance to discuss so many issues of mutual importance to our two nations. I am confident that we will continue to strengthen the bonds of friendship between Kenya and the United States in the 21st century.

Thank you very much for the beautiful sculpture. I appreciate your thoughtfulness, and I send my best wishes.

Sincerely,

Bill Clinton

His Excellency
Daniel T. arap Moi
President of the Republic of Kenya
Nairobi

White House Gift Record

Presented:

Gift ID: 5020596/DEFABIO

Arrival: 03/06/2000

Entered: 03/06/2000

Donor Information

His Excellency Daniel T. arap Moi
President of the Republic of Kenya
Nairobi
KENYA

Acknowledged By: Pending BC Gift Draft

daniel.arapmoi.rjz.doc

Comments:

Arrived in the Gift Office 3/3/00 via WH Messenger. BC SIG per phone call from Betty Currie. Donor met with POTUS during the National Summit on Africa on 2/17/2000, per schedule and Penny Price at State. Clear with NSC and dispatch through State.

Gift Information

Intended: President

Disposition: Archives Foreign

Description:

8" x 13" hand-carved ebony sculpture of a rhinoceros on a 16" base, of excellent quality.

Location:

The gift is in Archives.

Total Gift Value is \$750

✓ Agree
Let
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see

Sarbanes H
4/3

copied
Curie

; WHITE HOUSE
WASHINGTON

April 4, 2000

The Honorable Paul S. Sarbanes
United States Senate
Washington, D.C. 20510

Dear Paul:

Thank you very much for the copy of
the *The Urban Transition Zone*. It looks
thought-provoking, and I've sent it along
to members of my economic development team
for their review. I'm glad you shared it
with me.

As you know, I believe we must do all we
can to ensure that no community or person is
left behind during this time of remarkable
economic prosperity, and I'm grateful for
your commitment to this important goal.

Hillary and I send our best.

Sincerely,

Trin

White House Gift Record

Presented: 03/01/2000
Arrival: 03/03/2000
Entered: 03/03/2000

Gift ID: 5020338/DEFABIO

Donor Information

The Honorable Paul S. Sarbanes
United States Senate
Washington, DC 20510

Acknowledged By: Pending BC Gift Draft

Comments:

Forwarded to the Gift Office by Devanshu Patel, Leg. Affairs. Please coordinate draft with Legislative Affairs. cc: Devanshu Patel.

Gift Information

Intended: President

Disposition: Archives

Description:

Paperback. "The Urban Transition Zone: A Place Worth a Fight, A Strategy for Urban Stabilization and Revitalization," by Marcus Pollock and Ed Rutkowski.

Location:

The gift is in Archives.

Total Gift Value is \$15

United States Senate

WASHINGTON, DC 20510-2002



410677

February 17, 2000

The Honorable Bill Clinton
The White House
Washington, D.C. 20500

Dear Mr. President:

Enclosed is a copy of The Urban Transition Zone: A Place Worth A Fight, by Marcus Pollock and Ed Rutkowski. I have worked closely with Mr. Rutkowski on community development projects in the Patterson Park area of Baltimore City and I am extremely impressed with both his vision for and his execution of community development strategy.

Mr. Rutkowski's organization, Patterson Park Community Development Corporation, has done excellent and innovative work to help low and moderate income families become homeowners in Baltimore and stabilize a transitional urban neighborhood. Mr. Rutkowski is a tireless advocate for housing programs and for those who use them. I think you will find his thoughts on community development both useful and interesting.

If you would like further information about the Patterson Park Community Development Corporation or the ideas in Mr. Rutkowski's book, you can contact Mr. Rutkowski directly at 410-732-0902.

With best regards,

Sincerely,

Paul Sarbanes
United States Senator

PSS/cks
Enclosure

2/18

4106772

THE URBAN TRANSITION ZONE

A PLACE WORTH A FIGHT



*A Strategy for
Urban Stabilization
and Redevelopment*

cc: gift
unit
w/ register
form

WHITE HOUSE
WASHINGTON

Book in Staff
Secretary's Ofc
Barry has book
(Waiter)

April 4, 2000

Regina W. Wolfe
900 North Lake Shore Drive
Apartment 402
Chicago, Illinois 60611-1596

Dear Gina:

Thanks so much for your note and for sending
Ethics and World Religions. It looks
fascinating, and I'm looking forward to reading
it.

I am proud of Hillary. Thanks.

Sincerely,

Bice



WHITE HOUSE GIFT REGISTER

GIFT INTENDED FOR

President ☒

Both/All ☐

First Lady ☐

Chelsea ☐

EB
Thank

DONOR INFORMATION

Name: Gina Stephen A Wolfe

Address: 900 N Lake Shore Dr Apt 402

Chicago, IL 60611-1596 Phone: not given

PRESENTATION

Date: 3/28/00 Event: N/A

Handed to President: ☒ Other Method ☒ Mail

Gift Description: Book - ethics & world religions
Cross-cultural case studies by Wolfe & Gudorf

Send Gift and Register to OEOB, Room 457 x7133

from Helen Robinson

copied
currier

(note in book)

I must be odd not running for
office yourself. I remember Hillary talking
about it years ago in London. I'm
certainly glad she's running & hope
she'll be successful. Though she's
preaching to the choir, Kathy
Bazba continues to remind us that
Hillary will be great in the Senate.
You must be proud of her. Here's
to celebrations in November!

Take care,

Gina Wolfe

EB
March 2000
Thank

Dear Bill,

I can't believe that spring is
around the corner & I'm just
getting this in the mail to you.
The book came out last year
just in time to be included
in my application for tenure --
which, I'm pleased to say was
successful. I'm now looking
forward to spending a sabbatical
in Chicago next year!

I hope you're doing well
& that you feel as great as you
look in recent news photos.

4-4-00

NSC

Embe ~~To [redacted] for reply?~~Yes ☒ No ☐

Dub

Apri ~~Coordinate [redacted] to [redacted]?~~Yes ☐ No ☒cc: Scheduling ☒Yes ☒ No ☐

B.

5:03



The President
The White House
1600 Pennsylvania Avenue
Washington, DC 20500

Dear Mr. President:

I am enclosing a letter from Dick Spring on behalf of the Millennium Voyage Committee of the famine ship *Jeanie Johnston*. I understand you have had previous conversations about welcoming the *Jeanie Johnston* to the United States and I simply want to add my endorsement and encouragement to that end. The *Jeanie Johnston* Project has been a remarkable study in cross-border and transatlantic participation and co-operation. I take my hat off to the sponsors and those who have worked so hard to make the project successful, including many from America, and in particular I would salute those who had the vision to conceive such a mammoth undertaking.

The enclosed letter requests you to greet the *Jeanie Johnston* on arrival in Alexandria "on or around" June 19. I assume the vagaries of a launch and sailing winds make a precise day at this time a bit chancy. However, I note that the Committee deems they have enough flexibility to adjust, at least to some degree, the arrival to suit your schedule.

Having visited the project and sampling a taste of the scope and enthusiasm for the project I am convinced this ship will generate immense interest in the Irish-American community as it commences its Millennium Voyage and 20-city U.S./Canadian tour.

With best regards, I am,

Very truly yours,

Michael J. Sullivan
Ambassador

Enclosures

COISTE AN JEANIE JOHNSTON

ANUS THOMAS ACHAS, TRA IL, CONTAE CHUIGHRU, ÉIRE

TELEFÓN 353 (0) 66 23838, FACS 353 (0) 66 27444



THE JEANIE JOHNSTON PROJECT

ASHIE MEMORIAL HALL, TRALEE, COUNTY KERRY, IRELAND

TELEPHONE 353 (0) 66 23838, FACSIMILE 353 (0) 66 27444

The Hon. William J. Clinton,
President,
United States of America,
The White House,
Washington D.C. 20500,
U.S.A.

29 March 2000.

Dear Mr. President,

You may recall during your visit to Ireland in 1995 you kindly offered to greet the Irish tall ship the *Jeanie Johnston* on her arrival in the United States. I'm proud to tell you that the replica ship is now nearing completion in County Kerry and will set sail for America in mid May arriving first in the Washington area the week beginning June 19th next.

The original *Jeanie Johnston* was the most famous of the Irish 19th century emigrant ships. She sailed on the American route and brought emigrants fleeing the potato famine to the New World. She carried a full complement of 200 passengers and 17 crew drawn from North and South. Remarkably, in the era of the disease-ridden 'coffin ships', *Jeanie* never lost a passenger to disease or the sea during 16 trans-Atlantic voyages.

The reborn *Jeanie Johnston* is a wonderful example of Irish-American partnership. It has been built by young people from disadvantaged Unionist and Nationalist communities North and South and from various cities in the United States. Young people from North and South will also help crew the vessel on her Millennium Voyage to the United States and visits to over 20 US and Canadian cities. The voyage will salute the 45 million Americans of Irish heritage, North and South.

-2-

The project is a non-partisan effort supported by the Irish and British Governments and by political leaders from North and South. John Hume has been a supporter from the outset and the *Jeanie Johnston* has been called the 'ship of peace' by Progressive Unionist Party Leader David Ervine. The ship is a powerful symbol of the new and peaceful Ireland and it is peace and prosperity on the island that has allowed it to be built.

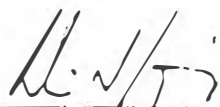
I know that our Ambassador Sean O Huiginn will be in touch with you shortly regarding the ship's visit as will your Ambassador Mike Sullivan who has been following our progress with interest.

President McAleese, patron of the project, will officially launch the ship at a ceremony attended by political leaders and friends of the project North and South.

It would be a wonderful honor if you could meet the *Jeanie Johnston* and her crew on arrival in Alexandria on or around June 19th. I know your schedule is very busy but we can time our arrival to suit you.

I hope, Mr. President, you will be able to welcome us to America.

With best wishes,



Dick Spring, TD,
Chairman,
Millennium Voyage Committee.



U.S. AGENCY FOR
INTERNATIONAL
DEVELOPMENT

The Deputy
Administrator

Joe Ser
Asas

'00 APR 4 PM 6:03

April 3, 2000

The President
The White House
Washington, D.C. 20500-2000

Dear Mr. President:

I recently gave Lael Brainard the abbreviated version of my "culture matters" speech - that attitudes, values and beliefs impact economic and political development and that this impact is amplified by the speed of globalization and the new economy. Since the issue relates to your April 5 gathering on the new economy, I thought you might be interested in some of the best thinking on the subject.

The Harvard Academy for International and Area studies last year put together a symposium of big feet on the impact of culture on development. I'm enclosing the uncorrected proof of the book based on the symposium, as well as the blurbs that will appear on the cover. The accelerating nature of globalization and the new economy (to me) only reinforce the need for us to better understand how cultural factors impede or favor development and what we can/should do about it.

All the Best,

Harriet C. Babbitt

Harriet C. Babbitt

~~4-4-00~~
How should we handle?

~~RECEIVED~~
BCSIG (u) A. RED DOT

TO BURKHARDT FOR
REPLY

2 5

Advance Praise for *Culture Matters*

Sen. Daniel Patrick Moynihan--"Stunning! Harrison and Huntington have brought together essays and commentary by some two dozen scholars of the most varied fields to explore a metadiscipline that would make sense of the modern world. Only a beginning, as the editors insist. But what a way to start a century!"

James D. Wolfensohn, President of the World Bank Group (thanks to Mike Fairbanks)--"The power of cultural values and attitudes to promote or resist progress has been largely ignored. Here is a book whose authors are among the most respected social scientists, journalists, and practitioners in the world. There is substantial agreement among them that prosperity, democracy, and social justice depend importantly on promoting positive values and on recognizing and building upon the best in each culture and history. That is a message we must heed.

William Julius Wilson, University Professor, JFK School, Harvard University--"This group of well-known scholars has produced a thought-provoking set of papers on the role of culture in human life. Culture Matters will become a standard reference for those in pursuit of a comprehensive understanding of human behavior and social processes."

Daniel Bell, Scholar in Residence, American Academy of Arts and Sciences-- "Of course culture matters. People are ruled by passions, ideologies and their values, and even when economic interests prevail, they need to be justified by values. The derivative of this proposition is that in a world driven by economics and technology, the differences between nations, especially in the levels of development, are due to education and culture. The Harrison-Huntington volume is the most comprehensive we have in documenting these ideas."

Advance Uncorrected Proof

Culture Matters

How Values Shape Human Progress

Lawrence E. Harrison and Samuel P. Huntington, Editors

UNCORRECTED PROOF

Title: Culture Matters
Author: Lawrence E. Harrison and Samuel P. Huntington, Editors
Classification: Current Affairs/Politics
Probable Publication Date: June 2000
Probable Price: \$35.00US/\$52.95 CANADA
Index: Yes
Illustrations: No
Approximate length: 304 pp.
Trim size: 6 1/4 X 9 1/4
ISBN: 0465-03175-7
Selling Territory: World
National Marketing Campaign

Reviewers are reminded that changes may be made to this proof copy before books are printed. If any material from the book is to be quoted in a review the quotation should be checked against the final bound book.

BASIC BOOKS

A Member of the Perseus Books Group

Publicity Contact : Arlene Kriv 212-207-7653, fax 212-207-7703
Arlene.kriv@perseusbooks.com

50-E
Eugenie B.

Dartmouth Medical School
HB 7251, 309 Strassenburgh Hall
Hanover, NH 03755-3863
tel 603.650.1149
fax 603.650.1225
james.weinstein@dartmouth.edu

4/4/00

CECS

4-4-00

I Burkhardt for reply?
Yes ☒ No ☐

30 APR 4 PM 5:03

March 28, 2000

President William J. Clinton
The White House
1600 Pennsylvania Ave.
Washington, DC 20500

cc: Nish.

Dear Mr. President,

Just a short note to thank you for spending time with our family and our daughters over the years. Through Wendy Highstead, we came to be able to have Brieanna, our daughter who passed away from leukemia, spend time with you both in Iowa and in Washington, and were able to meet with you in the Oval Office after Brieanna passed away.

I'm sure you don't know this because it's never come up, but I work on trying to reform healthcare in my little world at Dartmouth, with Jack Wennberg and the former Surgeon General, C. Everett Koop. I am very interested in changing healthcare and to that end I offer my services to help in any way the Administration thinks someone like myself could be helpful. I have no conflicts, and have no agenda other than trying to make things better for all. I've enclosed an article called "The Missing Piece," about something we've been working on here at Dartmouth. It's important to allow all Americans to have appropriate decision-making options and choices in meeting their healthcare needs.

Secondly, I would like to offer a suggestion that may or may not be possible, depending on one's perspective. I wonder if there couldn't be collected from the Internet a "health tax"; not an income, government, or state tax, but what I would call a health tax. Potentially, that tax could pay for uninsured Americans' healthcare and the healthcare of all those unable to meet their healthcare needs in any other fashion. If you had a 2-3% tax on the



CECS

Center for the Evaluative
Clinical Sciences at Dartmouth

Dartmouth Medical School
HB 7251, 309 Strassenburgh Hall
Hanover, NH 03755-3863
tel 603.650.1149
fax 603.650.1225
james.weinstein@dartmouth.edu



Internet, this would more than take care of the healthcare needs of America.

Anyhow, just a short thank-you. Good luck to the first lady, Mrs. Clinton in her race in New York, and good luck to you in achieving the much-needed peace in the Middle East and throughout the world.

With warmest personal regards and best wishes,

Dr. James N. Weinstein, DO, MS
Principal Investigator, Spine Patient Outcomes Research Trial
(SPORT)
Director, Surgical Outcomes Assessment Program, CECS,
Dartmouth Medical School
Medical Director, The Spine Center at Dartmouth-Hitchcock
Medical Center
Director, The Center for Shared Decision-Making at DHMC
Editor-in-Chief, *Spine* Journal



GEORGETOWN UNIVERSITY

JESUIT COMMUNITY

00 APR 4 PM 6:03

25/Apr/2000

William J. Clinton :

Dear Bill: the enclosed liberation
movement can act as a message of
peace. The swaggy and deaths from war
can persuade people of "war no more" if
the horror of war has well known
war would be less popular:

I recommend you establish a center to study
this project -

Washington, DC 20057-1735

Richard T. McSorley SJ

4-4-00

To Burkhardt for reply?

Yes ☒ No ☐

B.
Coordinate w/ NSC

FACT SHEET:



LEYTE LIBERATION MEMORIAL FACILITY

PURPOSE; To honor the hundreds of American and Filipino soldiers who died during the liberation of Leyte and the whole Philippines in World War II and the thousands of veterans in the United States and in the Philippines.

LOCATION: San Jose, Tacloban City, where the Armed Forces of General Douglas MacArthur landed on Oct. 20, 1944.

FEATURES:

- (1) **AUDITORIUM** – continuous showing of movies on the landing of the MacArthur forces in 1944; the Battle of Leyte Gulf and other World War II films; special World War II celebrations featuring American, Filipino and Japanese personalities.
 - (2) **SIGHT and SOUND AREA** – depicting the landing of Gen. MacArthur on Oct. 20, 1944, his “I SHALL RETURN” radio talk to Filipinos, etc..
 - (3) **LIBRARY** – books on World War II, biographies of Gen. MacArthur, and other personalities.
 - (4) **MUSEUM** – World War II war souvenirs, etc.
 - (5) **GUEST ROOMS** – to accommodate guests from the United States and other countries.
 - (6) **COMMERCIAL AREA** – restaurants, duty-free shops and other stores selling Philippine goods and memorial souvenirs.
 - (7) **CHAPEL**—with all the conveniences for worship.
- (Conceptualized by Angelesio C. Tugado c 2000).*



By
ANGELESIO C.
TUGADO, Ph.D.

MEMO TO PRESIDENTS CLINTON AND ESTRADA: BALIKATAN 2000

How about expanding BALIKATAN 2000 to include solutions to urgent problems affecting the Philippines and the United States?

With Phases 1 and 2 of BALIKATAN 2000 completed, perhaps you can add three more phases for implementation before the year 2000 ends.

Phase 3 could focus on Drug Control, to be held in October this year, Phase 4 on the Philippine rebel problem, in November and

Phase 5 on Development programs in December. Admiral Dennis C. Blair, Commander-in-Chief, US Pacific Command, said "Enhancing regional security and promoting peaceful development are the core US Pacific Command missions." (Asia-Pacific Defense Forum, Fall 1999, page 2).

Security and development of the Asia-Pacific region cannot be attained with the tremendous flow of illegal drugs in the Philippines, the continued rebel activities of the New Peoples' Army (NPA), the Moro Islamic

Liberation Front (MILF) and other rebel groups in the Philippines, and the serious poverty problem in the Philippines.

DRUG CONTROL

On Drug Control, for instance, the BALIKATAN 2000 participants could include in their exercises ways to catch drug pushers and traffickers, how to prevent the flow of drugs from other Asian countries into the Philippines and to the US, and to determine the effectiveness of the red painting of houses of alleged drug pushers with anti-drug warnings as implemented by Department of Interior and Local Government Secretary Alfredo Lim.

REBEL ACTIVITIES

Filipinos felt sad to see the NPA and MILF continue with their rebel activities in spite of the presence of 5,000 US and RP troops doing war exercises in the Philippines.

Perhaps the BALIKATAN 2000 exercises would be more realistic if the participants could do the exercises in areas where the rebel activities are going on.

Admiral Blair says the US Pacific Command is "Ready today and preparing for tomorrow."

responding to crisis and fighting to win."

BALIKATAN participants should consider the NPA and MILF rebel activities a "crisis" which they should be ready to respond and fight to win. This will make BALIKATAN 2000 realistic and effective in promoting security in the Philippines and in the Asia-Pacific region.

ANTI-POVERTY DEVELOPMENT PROGRAMS

Implementing the mission of the US Pacific Command to "promote peaceful development," the inclusion of anti-poverty development programs in BALIKATAN 2000 is urgent.

Phase 2 of BALIKATAN 2000 focused on the construction of a school building in the Marcos Village Elementary School in Pampanga.

Of course, school building construction is important. But more important and useful to an impoverished people is the

establishment of livelihood projects that would generate jobs and more income to solve the poverty problem in the Philippines.

For instance, BALIKATAN 2000 could put up factories, on lands donated by the Philippine government or private individuals, to manufacture consumer goods for export to the United States and other countries.

After the end of the BALIKATAN "Factory Exercise", Filipinos will have more income and jobs, assuming the manufacturing activities succeed, and the consumers in the United States and other countries will

enjoy more goods coming from the Philippines.

Perhaps Admiral Blair and the directors of BALIKATAN could invite experts from the Association of Manufacturers in the United States and in the Philippines to advise the BALIKATAN 2000 participants on how to put up the factories during the exercise. M



MAYNILA, FEBRUARY 2000

March 1, 2000



REMEMBER AFRICA

Promotes & Supports Education & Literacy Drive
in Americas, Caribbean, & African Continent

60 E. 42nd St., The Lincoln Building, # 3219 New York, NY 10165

Tel: 212 983-2222 or 914 237-0915 * Fax: 212 972-0567 or 914 237-1786

WEBSITE: REMEMBERAFRICA.COM * Email: RememberAfrica@Yahoo.Com

RE: REMEMBER AFRICA GRANT APPLICATION

'00 APR 4 PM6:03

Dear Financial and Planning Contributors:
Dear Friends:

Remember Africa, a Not-for-Profit Corporation, whose Mission is to further Education and Literacy for young people, develop and support schools' competitiveness for our children, communities and countries around the world, submits this application for a grant/contribution. **Remember Africa** concerns itself with Officials, State and City Governmental Institutions, Educational Programs and Quality of Life here at home and on the African Continent and its Diaspora.

In order to further and accomplish its Mission, **Remember Africa** must depend on grants and contributions from those who agree with and are dedicated to support in order for us to continue or have the compassion for those who Samaritanism. This will help them school or to work. Our Mission is to great instability. And we need your h

We must continue the work sta by freeing ourselves completely from hat economic resources to continue assisting presenting a much more beautiful worl accomplish these goals; and we know, w

On that note,

Remember Africa has designed *Intensive Comprehensive Shortcut Computers* (Software and Hardware), *Business Math, Biology, Business English and Economic Business Training Demand Occupation Programs* that upon completion, will substantially increase the student's Educational Skills and Employability for at least 75%. Applicants are encouraged to go through a non-rigid process (preliminary test) in order to be approved for a program and must show enthusiasm and determination to work. These programs are designed for a maximum period of three months and are rewarded by a Certificate of Achievement and other awards during the student's life with the Center.

- The purpose of these programs is to educate students in the most important fields of **Computers, Sciences and English Language** to help children and younger generations face the challenges of the 21st Century.
- We believe these programs will efficiently prepare the students for employment and socioeconomic competitiveness, while building up **Self-Esteem, Character and Communication Skills** in the Global Merging World of the 21st Century.

March 1, 2000



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In order to further and accomplish its Mission, *Remember Africa* must depend on grants and contributions from those who agree with and are dedicated to its Mission of uplifting those in need. We therefore request your consideration and support in order for us to continue our Mission. We are truly grateful for organizations and people such as yourselves who have the compassion for those who are so desperate and less fortunate, through your message of great hope and good Samaritanism. This will help them survive hunger and diseases and give young people the courage to wake up and study, go to school or to work. Our Mission is to give them the help and means which they so desperately need especially at this time of great instability. And we need your help in order to accomplish that Mission.

We must continue the work started by our Great Grandfather President Abraham Lincoln and other greatest men and women, by freeing ourselves completely from hate and low-class mentality. If we keep creating educational, high-tech programs, health care and economic resources to continue assisting those who are afraid of themselves and others, and who depend on us, we would be a part of presenting a much more beautiful world and environment that now exists. Your contribution is our only means and foundation to accomplish these goals; and we know, we can count on your compassionate heart.

On that note,

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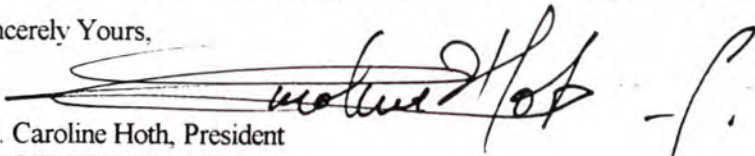
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- Student will be taught **Business Math, Biology, Business English** classes, while having fun in learning effective techniques, solutions and shortcuts in real world training complex system of the computer-sciences and technologies.
- How to install or upgrade a computer system or software applications
- How to increase knowledge and skills on **Windows 95, 98 or 2000**, software applications (Word Processing, Spreadsheets Desktop Publishing and Data Base...)
- How to become a **Network Specialist** with **Window 95, 98 or 2000** Networking ability
- How to become a **PC repair technician** and consultant dealing with trouble shooting skills and valuable skills in a very short time period.
- **Network Installation**, configuration and **troubleshooting-Windows 95 & 98** advanced networking techniques including typing test and data entry test.
- How to diagnose and fix problems with **Windows 95, 98 or 2000** and look at future windows operating systems
- **Resolving applications performance problems** by learning the secrets the "pros" use to enhance performance and speed without upgrading existing hardware and software.
- Learn how **Master Registry** editing, security and recovery can be fun and relatively simple and very effective process. Managing Users and maintaining security with policies and profiles...
- These programs have been estimated for **\$ 3,760,000+ for New York City** area only. That includes building and rehabilitation plus Cafeteria/Dinette, rooms and recreation accommodations...**\$1,975,000+**; Equipment (computer hardware/software, windows 98(2nd edition & 2000), High speed copiers; Fax Machines; Printers (HP.900 series & updated)...**\$635,000**; Furniture (tables/chairs for students, office desks and chairs), office supplies, audio and visual equipment tapes and CDs; office cabinets, classroom cabinets...**\$350,000**; Services (security, 70-100 teachers, building management, office management, operations management, research and development, transportation and others...**\$800,000+**). These programs and services will be institutionalized to help generate further monies for other educational centers, loans payments and improvement of quality of life not only in the USA but across the third world countries that Remember Africa serves. The center plans to promote and certify more than **3,000 students/year** at a **modest fee of \$300- \$1,000/student** depending on the student's family background and ability to afford these programs... These projects will further help to generate more scholarship funds; and develop the International Exchange Students/Visitors across the nations. For further information about our projects and plans, please do not hesitate to visit our Website at **WWW.REMEMBERAFRICA.COM**.

Accordingly, we thank you for your time, consideration and most importantly, for your contributions and grants. We look forward to continue working with you for a Better World of the 21st Century. May God always bless you and your family.

Sincerely Yours,



Dr. Caroline Hoth, President
For REMEMBER AFRICA

PS: More breakdown adjustments and appraisals will be available upon request. Thank you.

FORSTMANN·LEFF
ASSOCIATES, LLC

John Sec

4-4-00

To Burkhardt for reply?
Yes ☒ No ☐

B.
Coordinate w/ Counsel

The President of the United States

Mr. William Jefferson Clinton
1600 Pennsylvania Avenue
Washington, DC

Dear President Clinton:

It was a unique honor and pleasure for Baroness Fribourg and I to meet you last night at the Fox/Arnold dinner in the Waldorf Towers. The relaxed ambience and exquisite food, which I fear you did not get to sample, certainly enhanced the informal setting that you created for all of your guest.

When I informed you of our good friend, Dr. Niels Lauersen's, recent litigation with the Justice Department concerning charges of criminal insurance fraud, you expressed surprise and concern and asked me to write you a letter summarizing pertinent events. You introduced me to your aide, Kris Engskov, asking that he make sure you saw this correspondence personally. I will be faxing this letter and supporting documents directly to Kris and sending the original by Fed Ex to him at the White House.

I personally feel this case is not really about fraudulent billings by a prominent fertility expert, who supposedly misused insurance codes to be reimbursed for fertility procedures that would otherwise be uninsurable; but, rather it seems to be an attempt by the medical insurance industry to thwart the growing trend towards recognizing female infertility as a real disease and making its treatment a legitimate reimbursable medical procedure.

I am sure it is impossible for you, in your office, to become personally involved in issues of this nature. However, having heard you last night express your most sincere personal desires to have appropriate and complete medical care available to all citizens, I thought I would include some background information on Dr. Lauersen, whom you have hosted on various occasions at the White House, with the thought that those proponents within the government for increased medical insurance coverage for women's infertility might be interested in a brief summary of this case.

March 31, 2000 (cont'd)

To this end, I have enclosed the following:

1. "About Niels H. Lausersen, MD"
Brief biography
2. New York Times Story, January 23, 2000
Fraud Case Draws Attention to Lack of Infertility Coverage
3. Letters to Alan R. Kaufman, Esq.
US Attorney's Office from
Theodore V. Well, Jr., Attorney for Dr. Lausersen
4. Summary of Dr. Lausersen's defense

Mr. President, I know this is much more than you ever wanted to hear about this issue. We both have great respect for Dr. Lausersen's achievements and personal commitment to the advancement of women's healthcare. The fact that the case ended with a hung jury suggests to me that the case should not be re-tried. Thank you most sincerely for letting me bring this to your attention.

With great respect for you personally, and your office, I wish to remain most sincerely,



Peter A. Lusk

PAL/tdf

Attachments

cc: Mr. Kris Engskov
The President's Aide
The White House

About Niels H. Lauersen, MD

I'd like to tell you something about Dr. Lauersen - about who he is as a physician, a man, and most of all, who he is as an advocate of women's health care. I believe that within this explanation you will also come to see not just *who* he is, but how and why this remarkable man, whose medical achievements are truly astounding, has now found himself in this curiously damning and wrongful predicament - and just why he has become the symbol of the victimization of women everywhere by insurance companies, HMOs and yes, even the government.

From nearly the start of his medical career, Dr. Lauersen has been a champion of women's health. Through his 9 women's health care books, his hundreds of television and radio appearances and magazine and newspaper articles, as well as the more than 100 scientific papers he has authored, Dr. Lauersen has consistently and continuously been a proponent of optimum health care for women. Even when it wasn't popular to put women first, even when it wasn't newsworthy, even when it wasn't profitable - Dr. Lauersen did, indeed, do just that.

It began with his campaigns against unnecessary hysterectomies - an operation that literally rips out a woman's reproductive organs, many times for no good reason. Indeed, today, unnecessary hysterectomies is one of the major issues in women's health care - but it was not always that way. In fact, when Dr. Lauersen first took up the cause, it was, in fact, one of the most *unpopular* issues in women's health care. Still, time and again he stood before friends and foes

alike , damning this operation, while enlightening us with the possibility of other, less invasive, less dramatic procedures that could ensure a woman's reproductive health - without sacrificing her organs. And, what's more, he refused to be intimidated to believe anything less was acceptable.

But that was just the beginning of this man's long and arduous campaign for better health care for women. In fact, he dared to call his first book " It's YOUR Body " in recognition of the idea that women must have the final say over what any doctor does to their body and their life.

Indeed, as time went on, he found himself taking up the cause of still another women's health care issue - a gynecological illness known as endometriosis. Now some of you may know this term - many others may not. But in essence, this can be an extremely painful and debilitating menstrual related disorder that can, in its more virulent form, all but destroy a woman's life. For decades, insurance companies denied that this disease even existed. Claims for treatment were routinely denied, as women who suffered these debilitating symptoms were told the problem was all in their head. Routinely , these women were sent home with nothing more than a gratuitous pat on the head and prescription for tranquilizers. But not, repeat NOT if you came to Dr. Lauersen with your symptoms.

Convinced by his own research, and that of a few select others, Dr. Lauersen continued to maintain that endometriosis WAS , in fact, a real disease, capable of causing a myriad of symptoms as well as infertility. Performing surgeries to remove the endometrial growths- some

of them in the form of large, life threatening cysts - he continued to treat these women, even when the insurance companies would not pay. Often, that treatment came out of his own pocket.

But as he continued to campaign for the recognition of this disease - including writing a best selling book on the subject - slowly but certainly, other doctors began to see he was right - and they too began studying and eventually treating this disease.

Today, thanks in great part to Dr. Lauersen, endometriosis is not only widely recognized, there are more treatment options available than ever before. Today, women who would otherwise have been left to suffer in silence are being treated and cured - as even his staunchest opponents have come to see his campaign to bring this disease was not in vain.

Indeed, hysterectomies and endometriosis are just two of the many examples of ways in which Dr. Lauersen has changed the course of women's health care . In fact, everywhere this man went, every chance he had, every opportunity he was given, he used to encourage women to become active, even aggressive partners in their own health care - even when that meant going against the conventional wisdom of the medical establishment - an establishment, he would soon find out , included the not-so-very-happy medical insurance industry. An industry that, unlike his colleagues and patients , did not see Dr. Lauersen as a crusader for women's health -but rather as their villain, the voice that, ultimately they must come to silence, if they were to also silence the growing movement among women for better, for logical, more comprehensive , and most importantly more equal health care.

But why, would you ask, did the insurance industry feel it necessary to quiet this single voice?

Let me go back , for a minute, to his campaign against hysterectomy.

One would think - at least logically think - that avoiding a hysterectomy would be saving insurance companies money. And why wouldn't they like that , you might ask ? Well, they would - if, in fact, avoiding this operation really did save them money.

But the truth is, if you yank out a woman's reproductive organs - if in fact , you castrate her, and for no good reason, what are you really doing ? You are automatically, limiting - dramatically limiting, the amount of FUTURE reproductive care she will need. And that translates into big savings down the road for every health insurance company.

Think about it - a major portion of your anatomy is gone. It can't make you sick; it can't cause you any disease ; it can't become diseased. Forever more, one whole ,entire section of your body is FREE of the need for any medical care - or any insurance dollars. And that, my friend, is music to the insurance companies ears. And for a long time, they sang that song every chance they got - to the tune of hundreds of millions of dollars in SAVED funds - money that the insurance companies did not have to pay OUT of their company. And that translated into more and bigger profits for everyone - everyone except women.

Then, then along comes Dr. Lauersen - with his books and his TV appearances and his lectures - and his philosophy about encouraging women to stand up to their doctors - to say " no " to

hysterectomy , and , by the way, many other useless and outdated treatments - to demand treatment for endometriosis - and suddenly, the insurance companies find they no longer have the power they once had. Doctors who always went along with their mode of thinking were suddenly saying - “ Hey,my patient doesn’t want that hysterectomy, or that breast removal or that tubal surgery . My patient wants to keep her organs.”

But what happens when she does ? Down the road, her insurance company is going to pay for that decision - and they will pay for it out of what would otherwise be a huge cauldren of profits.

Indeed, thanks to Dr. Lauersen’s efforts these companies must now pay for many more procedures and treatments than they would have had to - had Dr. Lauersen’s voice NOT been heard.

And it was, we believe, at the very moment of recognition of Dr. Lauersen’s tremendous power of right in this situation , that the insurance industry set out to consciously and purposefully silence what had undoubtedly become the loudest voice in the women’s health care movement - and they would do it any way that they could.

And that is when it all started - a pattern of harassment that has not only culminated in the case that is going forward right now, but one that has lasted for nearly two decades . Nearly twenty years, this man, whose voice refused to be silenced, has been the target of insurance company attitudes and behaviors that no doctor should ever have to endure - simply because he has taken

the otherwise unpopular side of doing not what's best for profits, but what's best for his patients.

And , despite of what the insurance companies have convinced the government this case is all about, the real issues at stake here is the battle for women's health care - the battle between doing what is right for your patient, versus doing what is right for insurance company profits.

For nearly twenty years Dr. Lauersen has shouldered this burden on his own, quietly, silently, keeping the harassment away from his patients -even to the point where he would pay for a patient's surgery out of his own pocket - oftentimes saving her life. . And through it all he never once dropped the torch he carried high and proud on behalf of women's health care - fighting for them every step of the way . Which, in many ways, is what makes this case so particularly horrific .

This is a man whom the government would like everyone to believe is guilty of fraud , of indiscriminate billing practices that they have been led by the insurance companies to believe put money in his pocket.

But in reality, here stands a man for whom the word profit barely had meaning. A man who has lived in the same modest 3 room apartment for nearly 15 years - who has driven the same economy car for more than 10 years - who takes but one 7 day vacation a year . A man who, time and time again, gave top flight medical care even to those women who could not pay him but a dollar or a dime. A man, who, in fact, at this very moment is owed tens of thousands of

dollars in insurance company payments for recognized , necessary, and sometimes life saving medical treatment he gave to his patients. Money, which, we might also mention, the insurance companies might not have to pay , if they succeed in this courtroom with their ultimate goal - to permanently silence his voice.

Indeed, the truth is, this case IS about money - but not money that went into Dr. Lauersen's pocket. Instead, it is all about the money the insurance companies began *losing*, from the moment Dr. Lauersen became the champion of women's health care rights.

And if, in fact, these same insurance companies are allowed to quiet men like Dr. Lauersen, they will not just be silencing a single voice, but the voices of women everywhere.

Because if the government succeeds in convincing the world that Dr. Lauersen is, indeed, the horrible criminal they have made him out to be, it is the women of the world who will suffer the most and pay the dearest price for the crimes for which he has been accused.

The terrible truth in all of this : At least in the eyes of the insurance companies represented here today, a woman's body, a woman's health, a woman's life, is not equal to that of a man's - and they have set out to silence and if need be punish any doctor who has had the courage to defy this way of thinking.

If, in fact, they are allowed to win this case, that win will be sending a message around the world

that American women DO NOT MATTER . Indeed, by refusing to pay for what we will prove were legitimate and much needed medical procedures - many times saving the patient's life - these insurance companies are setting a precedent that says “ We can stop payment anytime , for any reason we choose - regardless of what a doctor deems is important or necessary or even life saving treatment.” Insurance companies want the power to say who lives and who dies - and they want to wipe the blood on the white coats of doctors everywhere .

Maybe the worst part of all this - they have wrongfully enlisted the help of the United States government to do their dirty work. By bringing this case to trial, it is the US Government who is now being forced to rob women of their precious right to have equal and quality medical care.



NEW YORK TIMES - Jan 23, 2000

January 23, 2000

Fraud Case Draws Attention to Lack of Infertility Coverage



By JENNIFER STEINHAUER

 As insurance fraud cases go, the federal government's case against Dr. Niels H. Lauenstein is far from typical.

Dr. Lauenstein, a well-known Manhattan gynecologist and fertility expert, did not deal with Medicare or Medicaid, the government insurance programs that often attract fraudulent billing schemes. And prosecutors acknowledge that unlike doctors in most medical fraud cases, who bill for procedures that never took place or for patients who do not exist, Dr. Lauenstein treated real patients for real conditions, treatments they were desperately seeking.

In what legal experts say is new territory for health care fraud cases, Dr. Lauenstein is accused of billing insurance companies for routine gynecological procedures to cover for what he was really doing: fertility surgeries for women who could not otherwise get pregnant. Over the course of 10 years, law enforcement officials say, the doctor submitted hundreds of false bills amounting to roughly \$4 million.

Fertility experts and gynecologists, as well as their patients, say that false billing is common among doctors

who specialize in exacting and costly fertility procedures because insurance companies often do not pay for them. But legal experts say they know of no other case in which a doctor was criminally prosecuted over such practices.

"Everyone is paying attention to this case," said Pamela Madsen, the executive director of the American Infertility Association. "It is very upsetting to many patients when a doctor is, through their eyes, being persecuted for trying to help them."

But federal law enforcement officials, their power broadened by recent legislation governing health care fraud, are sending the message to doctors that efforts to dodge rules set by insurance companies will not be tolerated. The Clinton administration has made the prosecution of health care fraud a priority, as a cost-saving measure. Since 1995, health care fraud convictions have increased nearly 40 percent.

"The government has invested huge amounts of resources in health care fraud in the last four years," said Thomas W. Mayo, an associate professor of law at Southern Methodist University in Dallas. "Congress has clearly moved to lump all health care fraud together and is increasingly giving prosecutors tools to convict."

The trial, which begins tomorrow in Federal District Court in Manhattan, brings together several health care issues that have been hotly debated in the last few years. They include ethical and financial quandaries over who should pay for fertility treatments and conflicts over the types of health care issues that merit government intervention.

The case also illuminates the quiet but common practice by doctors in many areas of medicine who tweak their bills to get approval or payment for treatments they believe patients need but insurance companies do not reimburse. A recent study in the Archives of Internal Medicine showed that 57 percent of 169 doctors who were polled said they would use deception to secure approval for certain treatments.

Dr. Lauersen, who was indicted more than a year ago with his anesthesiologist, Magda Binion, is accused of billing insurers for procedures like cyst removals and treatments of fibroids, in place of the in vitro fertilization therapies that he was actually performing. According to the indictment, Dr. Lauersen told patients to lie about their care to investigators.

The patients in question were not among the wealthy or high-profile women who came through his office, who almost certainly paid cash for these fertility procedures, but rather middle- and working-class women who generally were insured by managed care companies.

Few states have laws that require insurance companies to pay for infertility treatments, and many lawyers and policy professionals concerned with women's health say the lack of such coverage is discriminatory. Dr. Lauersen's lawyers are almost certainly counting on a jury that is sympathetic to that point of view, whether or not he actually committed fraud.

"For over 30 years I have dedicated my life to helping women have healthy babies and to fighting those insurance companies that discriminate against women by refusing to pay for their health care," Dr. Lauersen said through his lawyer, Ted Wells. "It is ridiculous that insurance companies will pay for a man to have Viagra but refuse to pay for a woman to have fertility treatments. I am completely innocent, I have never committed insurance fraud and I am confident the jury will acquit me."

As a rule, gynecologists who are the subject of civil and even criminal cases tend to attract support from a wide range of patients, who often feel an emotional connection because the doctors helped bring their children into the world. This feeling is often magnified when a doctor has helped conceive a one-chance-only baby.

Dr. Lauersen was certainly this kind of hero to many of his patients, but his clinical history is not spotless. Last year, he resigned under pressure from Lenox Hill Hospital on the Upper East Side after a difficult delivery. He tried

to deliver the baby with forceps, but the delivery ultimately ended with a Caesarean section, and Lenox Hill administrators found that he had not followed hospital procedures.

Dr. Lauersen, whose practice is on Park Avenue on the Upper East Side, now admits patients through St. Vincents Hospital and Medical Center in Greenwich Village.

A spokesman for the United States attorney would not comment on why the government chose to prosecute Dr. Lauersen. But in 1996, Congress enacted tough statutes intended to curtail health care fraud. In 1995, the federal government pursued 1,247 health care fraud cases and obtained 158 convictions, according to Department of Justice reports. In 1998, those numbers increased to 1,866 investigations and 219 convictions.

At the same time, there has been a flurry of legal activity around infertility procedures. In 1998, the Supreme Court ruled that reproduction was a "major life activity" and that when a person's ability to reproduce is medically hampered, she is protected under the Americans With Disabilities Act.

Although the case actually had little to do with infertility -- it was a complex legal strategy employed by a woman with AIDS who was denied dental treatment -- advocates of fertility coverage have tried to use that ruling to support their long-held contention that infertility is a disabling medical condition that should be covered by health insurance.

Earlier that year, the City of Chicago was ordered to cover \$1.5 million in claims for fertility treatments for its employees after a case was filed by a police officer who had spent thousands of dollars to conceive her two children, none of it covered by the city.

Dr. Lauersen's lawyers have latched on to those cases as part of their defense. In documents submitted to the judge, the defense wrote: "The insurance companies allegedly victimized by this scheme were unlawfully discriminating against Dr. Lauersen's female patients by

refusing to provide coverage for a 'disability' affecting a 'major life activity -- reproduction.' In so doing, these insurance companies violated fundamental civil rights protected by" the disabilities act.

Insurance companies say that they do not mean to discriminate against women, but that covering fertility treatments is too expensive.

Of the 13 states that mandate coverage of fertility procedures, only 6 have strong laws that force insurance companies to pay for them. Even in those states, there are limits, like restrictions on how many times a woman can undergo the therapies, or exclusions for health maintenance organizations. In New Jersey, Gov. Christine Todd Whitman vetoed such a law last week. In New York, insurance companies are required to pay for all gynecological problems deemed medically correctable, but not for procedures that are strictly used to get people pregnant, like in vitro fertilization.

Further complicating matters are the insurance companies that refuse to pay for therapies and surgeries that relate to fertility but are perhaps sought by women for other reasons. Fibroid tumors, for example, are often painful and debilitating, but insurers frequently reject claims for their removal if they see that treatment as related to fertility.

Dr. Lauersen's lawyers are likely to put his patients on the stand to try to sway the jury.

"This case is problematic for the government," said Leonard J. Nelson III, a professor at the Cumberland School of Law of Samford University in Birmingham, Ala., "because if you are dealing with middle-class people who really want children, it is compelling. It is still fraud. But there is a good chance that the jury will respond positively when they see real people up there."

If the government's goal is to set an example with Dr. Lauersen, however, a conviction, which almost surely carries prison time, may well have the desired impact, several legal experts said. "If you take out a high-profile

person and nail them, that has a deterrent effect," Professor Nelson said.

Medical and legal experts on infertility will be watching the case closely; the number of infertility clinics has more than doubled in the last 10 years, as technology has improved and more older women have sought to have children.

"The government seems to be sending a message to physicians and patients in states without clear legal protections," said Susan Crockin, a lawyer in Boston who specializes in reproductive technology issues. "But it is interesting, because if infertility were treated as a medical condition, it wouldn't be the subject of criminal indictments."

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March 31, 2000

Mr. Peter Lusk
Executive Vice President
Forstmann-Leff Associates Inc
590 Madison Avenue
New York, NY 10022-2524

Dear Peter:

Thank you for speaking to the President last night on my behalf. I feel very strongly that something good will come out of this and I am very grateful for your help.

I am, hereby, faxing you a copy of the letter from Ted Wells to Alan Kaufman at the United States Attorney's Office. As you can see from the letter, Ted Wells strongly urges a civil settlement. I, therefore, hope you can use this in your letter to the White House.

Thank you for all your help.

Sincerely yours,



Niels H. Lauenzen, MD

NHL:db

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March 15, 2000

*NOT ADMITTED TO NEW YORK BAR.
**ADMITTED IN FRANCE ONLY.

Alan R. Kaufman, Esq.
Chief, Criminal Division
United States Attorney's Office
1 Saint Andrews Plaza
New York, New York 10017

U.S. v. Niels Lauersen
S1 98 Cr. 1134 (WHP)

Dear Alan:

This letter will confirm our March 14, 2000 telephone conversation, during which I requested that your office decline to retry the case of United States v. Lauersen and I offered to resolve any civil claims by making restitution in an amount acceptable to the government. I base this request on the following reasons. First, based on my personal conversations with jurors on the night of the mistrial and subsequent conversations with one reporter who talked to some of the jurors, it is my understanding that the majority of the jurors were in favor of an acquittal. Second, it would be highly unfair to the patient witnesses to force them to participate in a second public trial in which they will have to discuss in public their most private medical conditions. This concern is particularly worthy of consideration given the great reluctance to testify expressed by several of the witnesses. Third, recently, both houses of the New York legislature have passed bills requiring insurance companies to pay for fertility treatment and by the time of any retrial it likely will be the law of New York that fertility treatment must be covered by the insurance companies. Fourth, by your prosecution of Dr. Lauersen you already have sent a strong message to the medical community that physicians who engage in incorrect diagnosis in order to receive insurance payments may be subject to criminal prosecution. Finally, it is

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Alan R. Kaufman, Esq.

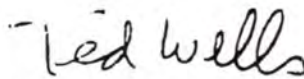
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likely that a retrial will result in either an acquittal or another hung jury, especially since the government's case depends upon the highly questionable credibility of the cooperating witness Dr. Neil Ratner.

I would ask you to put this case in perspective. It is a very unique case and some policy makers could reasonably conclude that this case never should have been brought as a criminal prosecution in the first instance. Regardless of the merits of the initial decision to prosecute this case criminally, I would urge your office to take a fresh look at the issue of whether in the totality of all of the circumstances it is appropriate to retry this case.

I am willing to meet with you on the retrial issue if you believe such a meeting would be helpful.

Very truly yours,



Theodore V. Wells, Jr.

cc: Christine Chung, AUSA

PAUL, WEISS, RIFKIND, WHARTON & GARRISON
Alan R. Kaufman, Esq.

3

bcc: R. Scott Thompson, Esq.
Dr. Niels Lauersen ✓

1. In this case the government wrongfully accused Dr. Lauersen of billing for gynecological procedures to cover the cost of fertility procedures . Although the government claim that this was done in about 500 cases over a 10 year span, they only listed six patients in the indictment and only had proof that around 100 patients actually received fertility treatments as well.

2. The truth is the government did not understand Dr. Lauersen's billing procedures, nor did they understand that what he did for the cases in questions were dual procedures. These are procedures during which an indicated gynecological surgery is performed to remove a cyst, endometriosis or scar tissue, conditions that might obstruct the possibility of conception. These are also procedures that State of New York has demanded insurance companies pay for. The second part of the dual procedures involve actual fertility treatments.

Dual procedures have been used for many years by top doctors around the world, to save patients not only money, but also the trauma of an unnecessary extra surgery - and many medical papers have been published worldwide attesting to the success of this method of treatment.

Dr. Lauersen rightly billed the insurance companies for the gynecological portion of the dual procedures and either asked the patient to pay some money towards to the fertility procedure, or, if the patient could not afford it, not charge them at all for the fertility procedure - the costs of which Dr. Lauersen chose to bear on his own.

No wrong doing was ever done, or proven, and in fact, the case, when recently tried in New York City, resulted in a hung jury, and consequently a mistrial. To try this case again, as the government is suggesting be done, would, in the opinions of many, including many of the jurors who I have personally met, be not only a waste of the government's money, but also send a wrong and dangerous message around the world about how the US government feels about women and their right to quality and equal medical care.