Box 14 of 15
Jennifer O'Connor
12/6/96

Mis. Notes

Phone Logs

8153

ENCLOSURES FILED UNDER ATTACHMENTS

NARA 5808

- M+T interviews

10:30 - here - team
plan training
more detailed work schedule
feed back from DW

Friday - 10-12
- training
Jen to get conference room

? try to get people involved from Exon staffs - on Dave's YP mtg

- Wanted to assure Brown he appreciated the calls; he's too busy

- could GSA+OA perform the admin activities

- yes would "review" budgets

- dramatic

- 5-10 minutes

- have one of uniformed guards shout it faster

- hassle ~~over check~~ reason real bad at the gate

- hold up x % of cars

4 have problem

- Customer service in gen

1. notes
2. member of staff on AFS task force
3. Stupid ~~fee~~ card

action

Get the dumb ont card (Give to head out the cards)

garbage pail

"It's customer service ...
Stupid"

focus groups

- Mixing apples + oranges in message

↓

- separate out AFS

- separate out AFS Cast serve

from

Performance Review

- contests
- President recognizes you

Notepads w/ AFS

- competitive
  - create an interest

- want a grand scheme
  - if these things work, what are the

- service units -

SGEs cant supervise

- integer
  IPA agreement - contract w/ the org - cant supervise other federal employees

- Consultant = per day worked
  - $115,700 = cap
- IPA folks travel = by invite
- folks w/o compensation -
- vols to VP offic - expenses - ??

---

list - - IPA
- SGE - expert / consulted
- COI

- Pledge on no political work
  - he needs to take it or we'll have problems

- Moynihan + Rangel to introduce
  - Maybe D'Amato

-

Write Call Britton
Coord Ashley Raines
re on intern prog
working for me

Don Flynn
x 2443

John Hopkins - USTR

'93 - $19,932,000

= 1.7 mil below budget req for

FY 93 21,697,000

Cut by 1,705,000 = 8%

+'93 was CSL request

asked OMB for 2 things

1.5 mill sup in '93

+keep level in base for '94

Panetta said NO →

so $1 mil in '93

← +$1 mil in '94

Mickey to

[~~no~~ → 750,000 in '93

+none in '94]

so FY '93 ⇒ 20,742

FY '94 ⇒ 20,143

requirements = greater

750,000 → mostly used for NAFTA
- send negotiators to Caribbean
- travel
printing legal text & amendments for NAFTA

some = personnel

and in 94 → same type of activity for Uruguay discussions on GATT

on equipment, budget = cuts salaries - hiring freeze - etc.

Gibbons

- call in 3/26

- Sat. hearing - 11:00 ??

- 1:15 - lunch w/ Clarissa

- call VP travel
  person + talk
  re issue
  ↓ Todd Stern

-

Podesta + Scott

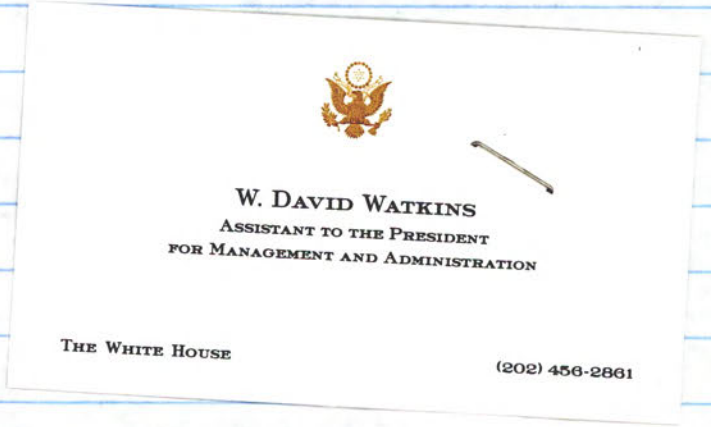
↳ Vern - authorize $150,000
- next week
- after March 31

- part - another server

- Craig needs help processing volunteers

- Room 94

Abby - look for a volunteer



W. DAVID WATKINS
ASSISTANT TO THE PRESIDENT
FOR MANAGEMENT AND ADMINISTRATION

THE WHITE HOUSE

(202) 456-2861

→ OPD should be 1st on list in opening statement

- ? part about shift from protect to supp ≠ work

Mrs ?

Work city

WHO current reps
→ explain - temp staff for start up - will L

- How many detailees now?
-

→ First Lady answer
- implies we all jump when HRC calls
(+ compares her to BC)

* Lorraine will also open w/ story

These Qs are exactly from last year's

* says we plan to use defaults as a regular course in the WH

- in some cases (AIDS czar) we will



→ a computer on everydesk?

(say we're more computer literate, people write themselves ∴ more prof staff + fewer secretaries)

"shifting" in the RF answer ⇒ sounds like shell game

- "Laws says 6 for
parties to go-dal"? (what law)

pubs - newspapers

"Democratic Women's Clubs"

(past Dem clubs)

Is $5 Mill enough?

→ Cruz = Transition by we got here
vs after + fact that
Bush ≠ budget for in office
transition

Consultants in WH

(4) - Jordisen
Haseldorf
Shelton
Saunders

if WHO = reflective, then what are the %s of people of diff races

- better answer to what it was from ppl
  - would want further

HCWG
- OA ≠ paying rent (GSA or OPD would be)
- deliver meal

- who pays for HCWG's ~~cost~~ rent?

aren't you just cutting ~~politicals?~~ careers? Not politicals?

→ 1st ONDCP was many political - 51 on dept + 2 now

OPD

- has $200,000 in CEQ closeout costs

Day 2

Why didn't you release the list?

B/c didn't want to subject them to lobbyists

Is $109,000 correct?

yes - cost of task force

Who is paying?

Agencies are paying for staff. HHS = most

- #s for HCWG
  - get from Boorstin the list
-
  "working members" of the task force versus "senior mbrs" of the task force

Tanker Summit

Room 345 - Noon

$325,000 -

→ VP Travel

→ WH Fellows

→ single answer for Panetta
- Min

- review all personnel for OA
  - have heads come in
    + tell us what they do

-start w/ AO

-plan for Patsey + DW

Don't Acad & Scenes
on Rep funds

watch Ron
during statements

Why Nov 7 (Jan 20 + Dec 5
were higher)

Don't say you're putting the
Rift plan on paper

Connell – 5750
Bachtel – 7116 –
Skip – 6175
Gwin – 2735

- yes on enviro issues
- OSTP Environment Director
  policy advice to asst on enviro & nat'l resource
  coord enviro & natural resources issues at interagency level

Gibbons to FCCSET – purview:
  US Global Δ research program
  = interagency committee on global Δ research

- more research & sci policy look

Katie – implement & enforcement

- will be complementary

Gibbons told Mclarty he wouldn't Δ name;

- Code ▲ → working w/ Dwight

5-30-93 Panetta's hearing

- Smith jokes
- Hoyer - How is OPD structure different?
  - You were supposed to cut - admin reductions - where are they?
    Panetta - look at it as a whole; we're taking 3% cut in ea budget/agency
- Lightfoot - concerned re non-bipartisan nature of DC statement
- Other services = ? PT: ↑ use of database systems
- Detailees - in '94, how is it diff?
  PT: Bush had 10 in CEQ+OPD => we will have 10 in OPD
- Is HCUP in #? PT - no b/c work groups = from their agency => some work in agencies just in OEOB - back in May 3
- ↑ who charged to? their agency
- diff from detailee? They're doing their agency's work - ea agency has health care work -
- doing policy for WH? - no - working for their own secretaries -
- who is doing work @ agencies when they're there?
  PT - doing same jobs
- Travel - why ↑? NEC overseas; DPC - T travel in US; 67 sherpa functions;
- Policy on drug free workplace? - support - all w/in 48 hrs - initial waiver
- How many not tested yet? 20

- is waivers extended thru 15th Feb? ≠ know will get answer
- Budget shows ↑ - how does it fit into ↓ 3% when you have on ↑? - look overall
- Concern re all ↑ budgets - PT 25% cut or $10 mill
- ONDCP - how diff/big cut - is approach diff
  PT - 1. cabinet /
- Backdating on personnel?
  will get back to you on it
- Sizeable ↑ in salary over past month - we'll look into it

wolf - qs for record
- How is health group diff from competitive recs council?
- why did you release list so late? - reanswer
- you're operating in secret - it's inconsistent to
  - it was inappropriate not to release the list b/c it means you were operating in secret -
  - wants in writing a justification for why you ≠ release the names
- submit for record the 25% cut - are you
  1. cutting 'em out of the gov't? or are you moving 'em
  2. Is there a 25% cut in $

PT → CC = diff from House - no qs
→ 25% cut = real - some = gov / others = back in govt but also subject to cuts

Wolf - wants to see on workforce - who = leaving + where they're going
? were 25% cut → is spending down ↓

Wolf - wants tracking of who left → where went

Wolf - what = policy re foreign interest?
was in Beijing position → saw em making shots for export etc -
Berger worked for people favoring MFN status for China
- will Berger recuse from MFN decisions?
- is he involved?
- who else have been involved in keeping foreign interests

Durden - no qs

Olver - $2 mill ↑ for handling of mail
- what was last year's $?
PT - $800,000 last year for postage
Olver - looks like $200,000
PT - % of shifting of accounts
Olver - what = corresp processing?
PT - data input + training + extra paper
do several components

1.6 = posts
.350 = cards
.150 = training

Olver - is always amazed by amt. of mail - looks like you'll have 3x as much mail as Bush
did you provide enuff $ for mail?
PT - worried about it ourselves
Olver - reorg - 3 primary policy councils - also 3 offices - now 3 clusters - mixture of councils + offices - can't feel NSC or ONSCP -
- all remain under OPD?
Ishkook - Are you using FY '93 auth to October?
PT - yes - cuts are as of Oct 1
we'd working on getting $ to that level
Ishkook - what = current bulge?
PT - 512 today -
Ishkook - whole EOP - still includes OMB + USTR?
PT - took out OMB, OFPP + USTR b/c are cab level + took cabinet level out
total # on board excluding OMB/OFPP + USTR) = 1319 total today
Ishkook 1319 → 1044 by October?
PT yes
Ishkook - is it phased? are there targets?
PT - working everyday to reduce -
Ishkook - is there a target?

PT. no targets

Ishtook - 1319 - is that the highest it's been

PT - ≠ know
will submit for record

Ishtook - those you'll eliminate from COP, those you'll cut, did they come w/ you?

PT - combo - some = ours others were there

Ishtook - break down on mix?

PT - will get it to you as we ⇒ there

Ishtook - w/ color charts
- why the discrepancies w/ the charts?

- battery on cuts ≠ real if detailers are shifted

def of cut = diff for agencies + COP

- what does it mean to ↑ poly · sloff · cut support shift

- what are you doing to expedite RFP

- will you ask for a supp?
we are considering it

Connell - forestry counsel; natural resources counsel of America

- Alex Bekels - Ed Towns office

Alexander
- Cash on hand method

Skip -
- IG investigated the $25,000 from
- will call DNO w/in the hour

2pm Parks - afternoon round

Hoyer
- airfare ↓ ? counted ?
  what is $100,000 travel acct for?
PT - for staff who travel w/ the Pres
Run - $100,000 set by statute —
  - for official purposes for Pres + 1st Lady

Hoyer - T = corresp ?
PT - 150,000 info resources
  325,000 corresp contract for data entry
  - + parking
  - 475,000 video/sat hook-up

Hoyer ↓ in spec pur services = what?
PT - cutting details

Hoyer - what = criteria for official/political pres trip
PT - use same pol as Bush admin eval travel pol'g

Hoyer - what if Pres goes to dedicate a courthouse in Vis clerk's district + leaves thereafter goes to a fr
PT - depends on time spent on trip

Lightfoot
- 1st lady + fed emp, who pays her travel?
PT - if on behalf of Pres, WH
if political, other

Is there paid staff of 1st Lady
supply HCW?
PT - NO

Lightfoot - OPD - ↑ in invitational travel
- Rm - invitational travel = agency rep allow travel to be paid for consultants

Lightfoot - ↑ rent - what?
PT - it's 100% past OEA ↑ in rent
OPD has slight ↑ in space

Light - antiquated phone system — is it in the budget
PT - GSA has some enhancements in it
we're doing an external shade on it

Light - are higher level people doing own corresp + sec work?
3-1 ratio in OPD = enuff for correspondence -

Police staff are writing on computers themself

Ishtook
- why do you think volume of mail will continue at curr level

PT - when he was gov, mail ↑

Ishtook
- any personnel costs for mail ↑ ?
- whole vote = 408 ⇒ 401
- there's a one item for contract for data entry
- also training ↑

Ishtook
- ☆ corresp cut?
- PT - yes, some cuts, may ↓ later
  - since Jan 20, 20 people no longer there
  - 14 = Reagan / Bush -
  We'll get back on # of FTE in corresp

Ishtook* - if you cut staff ⇒ contract out it ≠ a savings

Who are the 50 lawyers for RPO?
PT – ≠ know mix

Ishbook - did you say you'd provide a list of the RPO staff?

can we have a phone book?

PT – yes

Ishbook Comp of president
- why is there 1 employ?
PT - it's BC

Ish – Communic plan/oversee?
is it all responsive mail or is it outreach?
PT – just responsive

Ish - satellite fees - $470,000 - what is it for?
= hardware + satellite time
- both
-
- wants to know breakdown of our time vs technology

Ish - what is Resumix
PT - PPO - sets resumes

PT – Resumix may be used later on

Ish – is it need?
PT – I don't know – will get it back to you

Ish – is Resumix backed up?
Ron – Res = transition period
who has own software for BA
for several administrations

– Resumix = scanner; backlog =
due to incompatibility of 2 systems

Ish – is Resumix not being used?
PT – I think it's used daily

Ish – wants detailed breakdown
of what we will purchase in
telec + office area

Ish – 1st Lady's staff – 7 broken out
– compare to prior admin please
PT 16 ⇒ 13
$15 000 – $20,000 less than Mrs Bush
we're fungible
Ishtook – wants to come over + see what
we have

Hoyer - HCWG ≠ see to on query to DS
rep ? true PT yes
HCWC ≠ ask GC to influence
cyber? true? PT - yes
Hc WG just recs to Pres?
PT - yes
HCWG = subst diff from Co on
Cryptanalysis

Lightfoot - hard disks - did they renew?
PT - yes they renewed
is it state of art?
Ron - mainframe = state of art / new
PT - toured ARPA
- say turn over every 2 yrs
- procurement takes 2 yrs
- so ≠ always story up to
speed
- mainframe - useful to OMB

Lfrt - you'll use labs + PCs more?
PT - yes

- what = mail on?
PT - E mail = on Vax
we want to get away from
VAX

what about corresp?
on Quorum

7

Jennifer 2-2-93
To Do:

1. NSC -- try to deal with it; figure out what NS wil do with board members

2. Try to find P. Sullivan to have a 171 process set up for EOP staff
3. Go line by line with Mary Beck over Bush Nov 7 figures
   Write a line by line back up memo for the press
   Have backup documents ready
4. Work with CV & Rasmussen to develop supplemental memo -- find out from Ron the timeline -- who sends the memo, who does DW visit on the Hill

   1. Transition short fall (lump-sum; unemployment, etc.)
   2. Court order (hard disks & nightly backup)
   3. OPP
   4. Technology

   Get technology memos tomorrow

5. Get from Rasmussen the list of people DW needs to see on the Hill and have someone in Rasmussen's office set up the meetings (15 minutes each)

6. Get from Mary Beck the official list of Commissioned Officers from George Bush.

7. Tell Rasmussen to put a hold on all travel/training & discretionary spending of all kinds.

8. Supp.
   a. Transfer X$ to OPD from CEQ for extra staff.
      Possible transfer X$ from NSP & NCMC to OSTP
   b. Recisions on NCMC, NSPC, ONDCP
   c. Supplemental for OA for court order compliance (300,000)
   d. Supplemental for WHO for court order, transition costs & OPP -- need Foster's memo
   e. Supp for total trans costs -- WHO & Others = 2 mill
   f. Supplemental for misc. agencies for computers, phones & telecommunications gadgets (Eller)
9. Dates
   Week of Feb 8, DW meets w/ Congress
   DeConcini & Patty Lynch
   Domenici & Chuck Parkinson
   Stenny Hoyer & Staff
   Lightfoot & Staff
   (needs to be Tues/Weds)

   Feb 11, total EOP costs for '94
   Feb 23, detaile of EOP budget

Feb 28, supp. materialsfor 3/23 supp.

10. Discuss with David the fact that APs never testify before Congress.

11. Find out if Jack Quinn ever found out whether VP staff can work in TN

12. Veins -- what were the newspaper perks??
Lots of staff got hometown papers. Not true that all WHO staff got 5 papers -- lots of them shared; sr. staff got more. Chris will get exact details.

Policy Questions

1. Do we keep grant money in ONDCP?
   Combo of forfeiture & high intensity drug grants -- all of it is appropriated by Congress.

2. Are we cutting Points of Light's funding?
   Not in there -- would add $5 million x 2.5 % to savings

3. OSTP one year congressional needs $?
   Cong. Traxler retired last year and was chair of subcommittee w/ jurisd over ostp. Filled with grants to Michigan localities -- for memorials for himself.

4. No other grant money. There is contract money in ONDCP -- there's 1 mill. for this for contract studies. They assumed we'd spend it as well -- so didn't assume any savings.

5. Find out from a lawyer if we can start running the 60 day clock on the day we send up a recision memo

6. Do we want to ask OPM for approval for offering bonuses to people who will take early retirement. ($25,000?)

7. Do we want to assume that we give a COLA next January to the staff? (It seems advisable.)

8. Would we want to add OPD back into the White House? (Would eliminate some of the administrative staff for it; would keep them from being Hatch Acted; would increase size of "White House," but would eliminate an entire agency; it used to be in the White House, so there is precedent) We could at least put Vein's shop in charge of Admin & Fiance for OPD too

9. David -- do you want to cut the OPP request because it is ridiculous

10. Who has asked Gary Walters to redo his budget to reflect 89 people??

need to eleminate 2 staff - Dave Alexander who is a reimb. detaille from EPA @ $107,300 and Jane Metzler - an admin asst @ 26,000. Have Veins do it.

?

Jennifer 2-2-93
To Do:

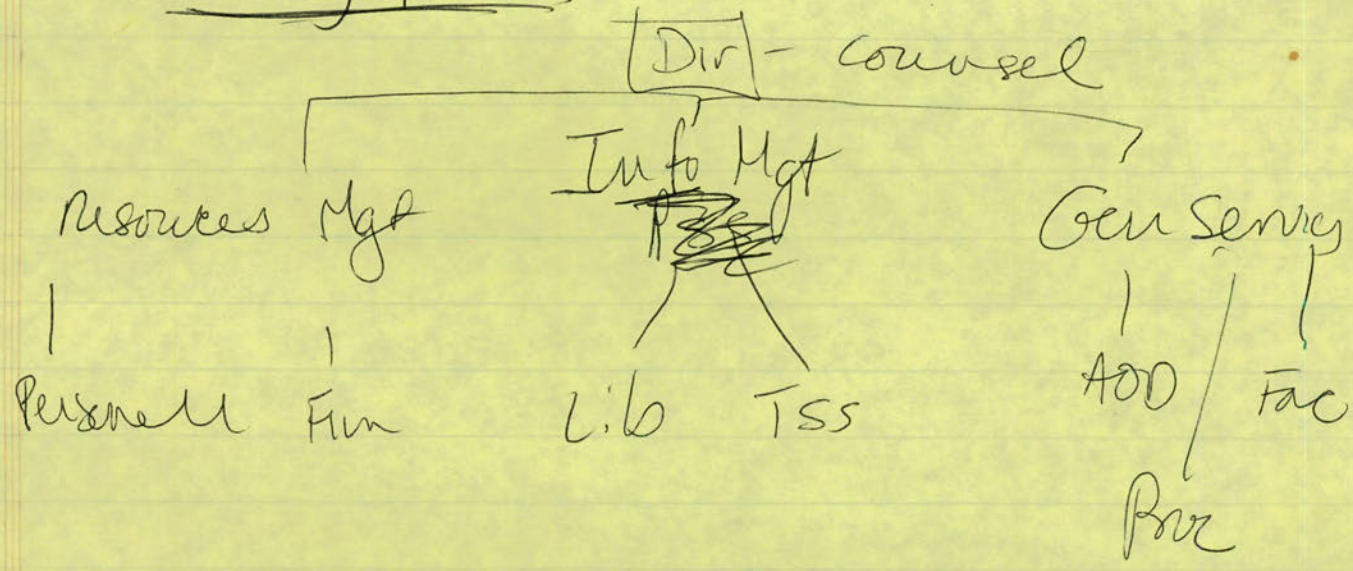
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   4. Technology

   Get technology memos tomorrow
5. Get from Rasmussen the list of people DW needs to see on the Hill and have someone in Rasmussen's office set up the meetings (15 minutes each)
6. Statute teams -- who is on them and who will manage them (me?? -- if so, need staff)
7. Get Dwight the riffing memo

- how can you reorg a unit - process

- talking points



Get Brewer's memo for Peter

- Resources Mgt -
- Info Mgt -
- Gen Services -
- FMD -
- Personnel -
- TSS -
- Gen Counse -

week after Columbus Day

Procurement
tech
prog.
ex agencies

- 3-6 people in ea agency
  - from ea agency
- good gov't tours

- how WHO communicates w/ federal agencies
  - ? video conferencing ?
    - cutting on flights

-OPM - Jim Kelly - Is he there
-GSA
-

4/6/93

Look at possibility for DOD to pay for printing of Health Care Report

- staff asst for DW

4:30 - 11am

22 agencies
11 x cutting task forces
- personnel
- internal barriers

GAO high risk reports

- DW - ARPA for computers
- DW on OSIA (CRM?)

Elaine - 456-2816
Bob Stone - 632-0150 - ~$180,000

632-0390 fax

OEOB - 8:45am

$21,012/yr (=260,506)

7710 sq 2nd
2167 3rd
9877 sq ft
$275

Target Area

+ ~$80,000 for 4 staff

1 anecdote per day
- honor stories

Noon staff mtg - 750
2nd floor - McDonalds

-ask Kiefer who leadership /who? at GSA is to speak w/?

? 2 OVP rooms HCAC hall
2nd floor - contiguous to Ray's space
? 283 ? 285 - corner

ARPA guy - 70 + 5 desktop publications

15th - staff mtg - / training

Spr

(1) HC - NO DoD pmt
- CPO + sell

(2) Dennis Fisher 501-0500 = GSA head

(3) ONDCP

(4) me + project

- 70 computers + 5 desktop setups
via ARPA

Elisabeth
12-7-67

Jen's Pager
x6661 - pin -4338-
x 0
395-6661

757-5000

718 242 3471

- (202) 501-2509

Allie Latimer

- was there a charter

- Clips
  - DOD - 50 clippers
  - why here all agencies do clips?
  - why not

NPR issue

David - re NIDS Czar
It's an FTP
Eli's was a detailee
Thus some other FTP should
be turned into a detailee.
(PPO showed go from
35+0 to 34+1)

Betsy Phillips
- need 4 hour hr for forms
- 4 - weeks - 7th

* AIDS czar ⇒ Δ1 detailer into an FTE ⇒
PPO needs to go to 34+1

Robin Dickey

Pr

forms - 1
Qs - 7
pref pharm - 2
info re plan - 3 Δ address card
repeat ↓

123.55
181.99
305.54

HWO -

- are they over on $119,000
- (how much did they spend?)

- Maggie - this is it?

Carolyn Washington

- case law shows employees usually win these cases

- she says there is no event that her position may not exist

- she wants to do protocol — her "mentor on the Hill" told her so

- she called OPM

- she'd be happy w/ protocol or gift in the state dept

- she's a nervy person —

Ag hired 1 person from ONDCP
- another guy said they'd look @ what's in the SIV

Dennis Fisher 11:30 GSA

GSA will provide funding necessary to support

- GSA = administrative director
  administrator of interagency working group

- cuts across agency lines

- staff on GSA payroll

~~VA account~~

- interagency agreement w/ OA
- in writing
- GSA reimburses OA for specific admin costs of interagency working group

- Aggregated account
- Consultants hired by OA

Ask Hoyer
re 612 / OSA
↓
section 612 of
general provisions
& Treasury Postal
Bill for FY '93

Patsy -

{ - Resumes ~ 1000 am
- ~~Xxxxx~~ - supplemental
~~or after 4~~ } 2 pm
+ questions
↓
(Brian
Peter)

6429

B Key
225-5834
Weeks 2 - Keirg

✓ - Get Mary Beck to give current update on staff, incl OGE's

- Status of Reorg legislation
  - Dwight re OSTP, CEQ
  - Andrea - ONDCP - ??
    what to say
  - Exec order # from Podesta
    Kantar - Presidential Decision

CEQ sen

~~is the President shall do~~

- # of reimbursable details for next year's EOP (17)

For Steve Nenwirth
Answers needed by Weds pm

1. Is the Task Force operating under the Jurisdiction of the Office of Policy Development?

OPD is a facilitating agency, providing administrative support due to the location of the Task Force. HHS is the ~~agency~~ Department providing financial support.

2. Who funds staff support for the HCTF or wrky group - out of which account does this come and could you detail that support by cost, duties performed and FTEs?

Each agency, and congressional office involved, provides its own staff as needed. ~~Within the Executive Office of the President, the Senior Advisor for Policy Development and 3 members of his staff work close to full time on the~~ Within the White House, staff of the Domestic & Economic Policy Councils, as well

as the Office of Public Liaison and the Communications Office are involved on part-time bases as needed, ~~the Department of~~ with the senior adviser to the President for policy development working close to full-time on the Health care working group. ~~Other~~ Support costs in the amount of $325,000 are provided by HHS through an interagency agreement.

3. A recent Washington Post article revealed some consultants were being reimbursed for their services to the task force - out of which account do these payments come?

Any agency that chooses to use a consultant on this project would pay for ~~it from~~ those services from appropriate appropriated funds

4. Is the WH monitoring and adhering to the restrictions on outside income as outlined in EO #12674?

I understand that you have asked for an expedited ruling on your appeal. What are your plans pending the appeal?

Wirth

What is both the legal and substantive bases for your appeal of the recent court ruling? Is there a larger question in the appeal as to Mrs Clerks's legal status in her capacity as first lady?

Section 612 of the Treasury, Postal + General Government Appropriation Act 1993 (PL 102-393), prohibits the expenditure of funds for interagency [illegible] of boards, commissions, councils, committees or similar groups ~~&~~ which do not have a prior specific statutory approval to receive funds ... Does the HCTF violate this provision & law? No. Only HHS is expending funds ~~Other~~ on the task force? Each member agency pays only for

the staff + expenses of staff who participate in the task force ~~all of whom are agency representatives to the Task Force and who are performing such policy functions as they would have performed regardless of the inception of the Task Force~~. as part of their agency responsibilities.

What do you anticipate will be the total cost of the Presidential Transition?

(JMO - pull from stuff)

Want to
ask about
ONDCP?

① Rationale for 15 million incorrectly

② Entire amt from Treasury

③ latest supp breakdown

- Bilsky 8:30 am

- what's WHO ↑ for ?
  OPO ↑ for ?

- Kit Bond - lesson in mathematics
  - ≠ think it's a real cut
  - details issue

- supplemental + IRS issue
  - Washington Times article
    "Chuck" on Kit Bond's staff

- ~~will hopefully work up~~
- get supp info for Patty Lynch

- only funded 401?
- why not across board cuts?
- why not use unanticipated needs?

-All took a big hit - now you're taking a 3% cut but then took increases -

-Treasury didn't get any program enhancements

correspondence

you fired career correspondence there you're asking for funding for trainee

the 9 who was there 20 years

- "Sometime on afternoon of 16th" - to Kricker
- Pres's memo - everyone cutting admin costs by 1% per year travel / transp / printing / repro / other services / supplies

Overall Projects

① Reorg
Budgets
Personnel / Rif
CPD → WTO
OA, internal (OSA / OMB)
statutes

② Budget Process
-'94 calendar
- Feb 17 passback
- testimony prep

③ Supplemental prep
- draft / approval
- testimony
- where to put it

Break-out

① Reorg
Budgets

Gen: - have Focart go line by line over '93 + '94 + list the assumptions + Recommend any changes
- Have Rasmussen list line by line increases + what they're for
- Have budget folk list line by line increases + what they're for
- Have someone put a cover w/

Mission / major goals / specific objectives for inclusion in testimony

- testimony prep for March 23

  * DW needs to know he should/not do it

---

① John Angel - OMB

- if it's not a steppe, lang, etc we'll use it elsewhere

② Checklist on staff

③

Budgets

- estab a format + get heads to start

=hire someone for 6 weeks=

Dorrel – mtgs Thurs
– His training

Ron

– Bond will send letter to Pres re reorganization
(Chuck Parkerson said so)

– 1 month away from hearings
DW needs to begin briefing

– have old hearings on video

– Steny wants 3 people only to testify
– whomever it is, we need bios, etc by 2nd week of March

– when "our" budgets go to Will – March 1 so need to edit for
– packet of '94 comments in now – to send out for editing

– hearing = March 16
– try to push it back

– no one has talked to VP Re about their budget
(Told Todd to tell Skila)

For DW

1. 1 month to go on hearings
   - Ron had 3 phase briefing
   - yes on videotape
   - can we do phase 1 next week?
   - lots to read - does he want it - or video?
2. Thurs
   - Drug mtg — (do)
   - him or Mark?
3. Getting draft budgets back - copies - on Tues - will do cover memo re: redrafting mission statement, etc., won't have much turnaround time
4. SUPP
   - draft language Tues
   - will be political
   - Mtg w/ DW, me, John Angel for Tues?
5. OA reorg
   - have most plans back
   - need to analyze
   - should we fold counsel into director and Fac Mgt into AOD
     (OA needs to show line by line org structure - will look like a streamlining)
   - GSA/OMB need discussions before hand
6. ONDCP budget - needs to be in Tues
   - issue of HIDTA grants + forfeitures

- yes FAL => AOP
- combine IRM + Library
- counsel => director

7. OA enhancements
   - 1,345,000
   - Krauss's essentials to keep vax & mainframe going 1,236,000
   plus training 65,000
   Publications 44,000

(-Request was-)

8. Phones?
   results of Andy's work
   - will here a proposal Monday -

($500,000)

9. Dates - Tues for OMB line by line

10. Ron's issue of part-time staff (It's ok)
11. Rasco memo
12. Timeline for RIF
13. ONDCP - trip (let him go)
    $ issues generally

14. my salary?
15. staff - $2815 - 6 weeks @ $20,000
16. OA training course (ok)
    $1,500 total

USair

① Memo to all dept heads — by noon tomorrow
- people + $ straight
incl. VP + Laura Tyson - OSTP → (133, to each)

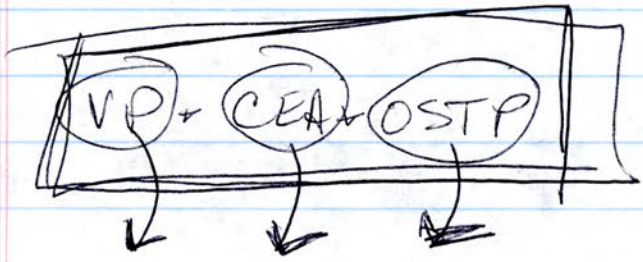
② Closure on supplemental

③ Phone proposal - by tomorrow

④ Budget schedule - '94
- what Ron needs to schedule for next week

DW to meet w/ Congress members next week
-? before Weds?

⑤



To Do

① For 5pm Weds - to OMB
  ① USTR figures / staff - DW- cut FTE by 3% + admin by 3%
  ② Points of Light - in or out
  ③ Ron's redone #s for all agencies - by 5pm 2/17 to OMB
  ④ Remember to cut NSC from 59 to 56
    56 FTE and 91 detailee
  ⑤ Memos out from DW on 2/17/93
- Congressional Testimony moved to week of 23rd
- call Patty Lynch re: scheduling of Senate hearing
  ⑥ Feb 26 - database final entry (lock) → in on Feb 24
    by 24 - need text (we'll get by Thurs 2/18)

② ONDCP
  Andre to do all but justification
  Jen to do justification
  mtg 2/17 - bring your '94 submission

③ Daved's overall chart + new memos for
  VP, OSTP, CEA + NSC

④ Key dates - 7 days by hearing, need
  witness list
  Bio of all witnesses
  opening statement
  Current services budget
  35 copies of all
  + nameplates

⑤ Gibbons - get w/him on budget, etc.
⑥ Ron's draft of Phase I training for DW
⑦ DA reorg

⑧ Follow up w/ Rasco on MHS covering HCWs $

2/17/93

Space
(e staff

2 AD → prior civil service for 1
24 detailee (1 to staff)

NCMC

- no plan yet
- 1 annual report for Congress

- Have Pres. name Jack Price of Council
and can get someone in OSTP to deal w/ it

OPM Q - Cynthia Clase -
~~work~~ if kept her would put her into a job others would want

- She'll pick up quickly at NASA

? other AD is probably a political appointee

- Gore can send the detailees back
  - (invest task w/ authority to do it)

makes him acting exec. ~~director~~ secretary of Space

① Detailees
- talk to
- calls to home agency

② Cynthia - will you stay for a month
- thanks
- we'll help you @ NASA or stay for a month

- Wendy
- figure it out

Barbara -

call Mary - find out status of what to do w/ 2 ADs

Talk to Mary re:

2 space -

2 name -

McGuirk

- on what authority to fire folks / spend $

- meet w/ Mary Beck + Katie McGuirk

- Bumping rights?

→ - Speak w/ Brouner re hiring the career people -

- Tuesday afternoon

5:30 ⇒ tentatively

May Beck + Katie

Chris Duval
208-5617

Base supp = _____

Supp/supp = 9.3

no less than 4 million

- 150,000 extra for travel OPD —

- OPD shift - end of this week
  - deal tomorrow

- Patsy Thomason to get CEQ + Drug Stuff

—

Mtg - Geara
Kiefer
Argyl
Howard
DW

---

* extra to Staff sec - Tobak ; 7 Mgt/ops

Commerce
Paul Clarke & OCE
Natalie Wosniak

note that these 2 are part of 147 as is Richard Hooker if he stays past sept 30

NEC - 4 w/TO - 365,000
DPC 5 w/TO - 485,000

Covered - 10 staff + 2 security - Dunleavy Gemmell

1st Lady - Deb Underwood - WE / Diane Lee ?

Emerson

- can hire 2 new

-

- need space

- 2 people @ 40
- 6 months
-

OSTP

- nothing special for Cynthia Chow

Ponds

1121 – Dwight's fax

Supp
- Ricki
  - ask her to do talking points for Panetta

- matrix like old one
  - track staff & ea dept annual comp.

WHO + OA
- based on new #5

total salaries broken by

want to know on Sept 15, that Raben who wants details can say you get $ + # people -

OA by division + WHO by division
- grid

- do want to update it regularly

total $ - heads + salaries

- Keep points of light in the budget @ $5 million

- memo from Bruce Carnes

prepare as on drug

OA - prepare proposal based on OA directors' proposals

Dorrel Hawn x5090 —

- re GSA staff switch
  - no std agreement w/ GSA
    ExOp decided not to do it
  - over the years, White House was dissatisfied w/ GSA's service
    - ExOp started hiring to fill
    - most recent - Lew Pearson

20,000 people → 19 etc

- big mouths - won't keep it quiet

FTE swap - cut 'em elsewhere →

- cutting waste, ↑ effectiveness
- user friendly
- thinning layers of middle mgt
- the way we hire, train reward
  - replace rules w/ incentives

Kelly Adams - for Doug Fehrer
(Jon Bailey has her resume)

PMO

- talk to customers -

- consultant on incentives
  - on incentives, morale
  - no suit Friday, casual day
  - flex time for a month
  - phones different
  - mystery drawings: $100 bonus if some direction
  - Parking walk

- location of Director

- facebook -

financial mgt

4 div

acct

fin sys

budget

supervising staff acct

profile on ea employee

flex place - profile for the President / natl here

Exec Sec / GC + Procurement

package review

FOIA

Directives

Bulletins

Phone Book

Oasis opening screens

Management controls

Director

- receptionist 1
- ~~Exel~~ Asst. 1

- Peter – Mgt Control 1
- FOIA-person ~~(1)~~ (1)
- Gen Counsel (2) 2 (+1?)

-physical space in recommendations (6) (7)

Procurement

- needs retraining
- customer service orientation

AOD

top heavy

- ignore people at lower levels

Customs Svcs

supply store

remote delivery site

stuff should be put on electronic req. system

- depressing
- needs good manager
- fax # for ordering stuff
- CASIS for ordering

White House tours
blanket purchase agreement
- furniture delivery
- OA's pkg

Mail room + messenger

Postal service conferences w/ sorting

- Fed Ex post pass

Cut out customer service & Cut supply store w/ electronic inventory

→ cut Brennan's office by 1 asst.

lose 3 cust serv
2 supply
1 Brennan's office
6 (move proc person to proc in FMD)

Publicity -
- better awareness of services
- get around OPO by over-specifying

want to get rid of 2 lower level people + get one more graphic asst

Facilities

NPS - { Susan Brown
John Dawson
↳ tours

Sig

Pat Schneider
- breaks out how much real estate ea agency has

GSA { Hyla Campbell
Pat Schneider
Sig
Sig's asst Sherri
} would stay
(keep)

Cross cutting

Peter

1. procurement
billing
inventory
supply store
FMD

Brian

2. Customer service/orientation
marketing plan
3. Incentives

Tasks

Friday

- Report
- Flowchart
Assessment & Awards / Training

- org charts
- staff -

IRMD
- location = problem

training room ax
Parker's office

IRMD views OA as a client
don't see complex as one
or as linked

13 reimbursable positions for
next year's budget

Library

Publications (3)
- 30% time on
OMB circulars

Checking (2)
OMB routing of
publications

So - keep ordering function
drop checking

Publications
- OMB circulars
- press releases

go to Ellen for job desc
of 3 public + 2 clips
staff

cut one person from NEOB
library
cut "checking"

- cut public/clips -

Combine law lib + OEOB lib

Script

Shelly for

Ask Division Directors to have people work a Saturday

Kenneth

Osborne + Hamilton

$10,000 incl travel/lodging

personnel

- Osborne = consultant
- Billy Hamilton = Special gov't employee

Store detailed to OVP

? detail Bob to OA.

↓ who does leader detailing Bob to the OA →

Chris Cook
- protocol/ briefings re team EOP

→

Agency team leader
protocol on visits, chapter

Patsy - can Mary Voskuil print stuff now?

000 copies of 150 pages
30,000 pages

will do it now if on fleet.

Mary 632-0150
ext 147

Tollgate

master list of issues - things we can develop for the final report



Presidential memorandum

Def Dept will be the lead exec agency for matters of the nat'l sec review

11:30 Cheryl Mills

Customer service

Daley - here on Friday
(ask David - if he wants to see Jodie Friday)

Field
- customers
- interest groups
- employees

---

self-evaluation survey
& interviews

read internal memos

- 10 key questions
-

Master issues list

brainstorm
did we miss any?
What should we drop
b/c of time

info sheets for the x entity team

Issue development
- analysis steps (Andrea + Chris)

scope team out

May - develop issues + solutions

2nd tollgate/filter @ end of May

July - write up

here these folks have for interviews

9	}	Defense
11		Commerce
3		Justice
5		FEMA
7		VA

145 - SBA
345 - Treasury } agency liaison mtgs

3-4 Weeks - high paced perf review w/ Chris

end of May ⇒ document ⇒ implementation strategy

look for big budget saves & service wins
→ line by line

put big wins on an index card
- signs
- where's nearest elevator
- stack of cards on quick win

next - employees -
people who count to their peers

let 'em talk about perf review
brown bag lunches

Ask them what they agree on

list of 100 wins 5 per month

new phone texts
-politeness
(get guy who draws
to do it → Gary
Larson cartoon)

---

1. mtg w/ highest level
tell us
needs assessment
what 2 things you want
us to fix
where do you want to
take your agency

Monday - training modules

June = service month

Don Flynn - on board for
enhanced system

wander around & ask
people about entrance
system

⇒ Art down w/ Flyer →
card + a few grunts

let all of OA know
we're part of NPR - want
fresh ideas

step 1 = briefing on activities
& how it works

- Signage
- more phones
- Info Kiosks
- directory
- reading material - history
  - Dawson -
- benches
- mirrors on walls
- BC tv in waiting rooms
- better lights for guards

- awnings at guard entrances
- ask guards how to deal w/ lines

Move Room 1 send checklist for room w/ LEAVES + checklist, #s for video, etc.

Cafeteria –

---

full length mirrors in 4 room

---

signs - nearest bathroom is when it's closed

Demo project

make gates more friendly

25 May - field

Term = service month

meanwhile - demo project
gates

phones in lobby

lobby - dark

get apples donated

May 25/26 - met to decide
what to implement

diff system for heavy
users

ty notes / application things

~~Book~~
~~Room~~ 178

Paul

Lib — (17)

4,5,3 libs — 3 check in — 2 catalogue

up chair

3 publication
2 rec mgt
cut
3 acquis
+ all clips

TSS

* IRMD is least customer oriented

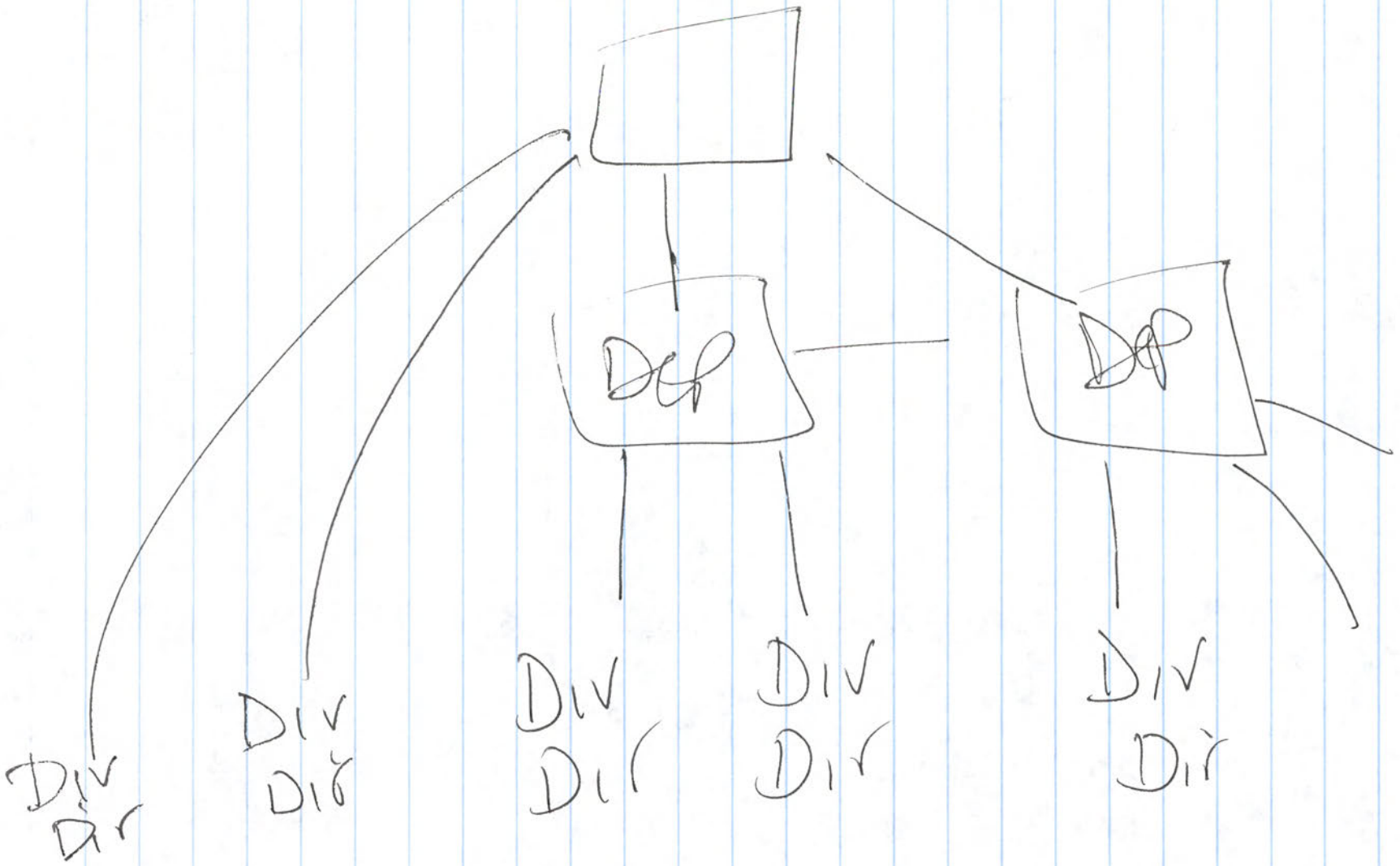
(30)

AOD (69)

Dir 7 or (8)

RM - (47) - 45

3
17
30
1
69
8
47
5 pub + rec mgt
177


Div
Div
Div
Div
Div
Div
Div
Div

new RM candidate

Talk to RPC

- Schedule interviews

- get kufi answer on political stuff
  - → sched mtg Rivlin/ek

Capitol City Brewery
1100 H St NW

(202) 690-7755

Training - Staley, Treas, HUD, HHS, Ed, DOJ

BOXX - 6479312

John Hogan 38-50 NW;

- can depts be on it

(A) 9am welfare call code 3WD

(1) ~~Call Kathy Bettin (o) 484-7434 re entertainment~~

(2) ~~Call Attys re $~~

(3) $ for NY Day: (+ Counsel mgm) ~~Jonathan Fisch, Jody Rubin 212 545-2501~~ ~~call S. Matthews~~

(4) ~~Call Alexis/Ben re schedule to Af Am vets - is there audience? Can we invite Preston Taylor, etc~~ | to Lincoln + VFW

(5) Wasserman + Jimmy Carter

(6) Mauro memo

(7) ~~Call Chairman/ fax Styles letter~~

(8) Motor Voter McFadden - set up strategy mtg - Alexis, Mikva, Kitty

(9) Ferris - Edelman + Ag (Motor V)

(10) ~~Mar 3 - Cornerstone hx~~

(11) ~~Raphael - call Call Burns 1st~~

(12) Ickes IRS issue

(13) HUD - Nyman waiver

(14) Sattenfield - Dusing on IGR

(15) Lautenberg re Cisneros

(16) ~~$ doc for Fri mtg / D. Hyde calendar~~

(17) PC illnesses - Gearan on comp 1st L trip mtgs - watched out COMMUNIC PLAN Memo to KH for this wk LeO Minutes.

(18) Δ Fowler Day - discuss w/ HI - > date

(19) ~~Ben Johnson re Ny BofR Conf~~

(20) ~~Watch Comm's Hhs - call Hargiss~~

(21) ~~Gail Shaffer - work Lake jobs~~

(22) NJ call - Bradley - Brinkley, Tune Lautenberg - Eve Lubelin

(23) Baskey hq

(24) HI Lunches - VA, DOJ + ONDCP

(25) Silver + McCall photos

(25) State Day apptees list

(26) Legislations, bags, + ? Hart - (3-16) apptees (3-27) L Lt Govs. (3-8)

(27) Call McCurdy re enviro comm, plan to Harold

(28) ~~VA article LA Times - response~~ stars to stripes

(29) VA - letter sites for 1st L

(30) ~~See Khristov~~

(31) ~~McEniry + Cops More~~

(32) Charlie Haynes 1. State - conduct for $ 2. DOL - step program; is there? 3. are we on record on block grants for minority programs

(32) record of crime calls

(33) Cannon + NJ Mtg request

(34) Condolence ltr to Sasser

(35) ~~HHS waivers - check~~

(36) ~~Nation Islam Hrg - Mar 2 - HUD~~

(37) ~~track Barangi's jobs~~

(38) Caplan re Oneida Tribe

(39) follow up w/ Hargis - kids agenda

(40) Read Cisneros stuff

(41) Sched prep - get JB in here before leaves for Philly

(42) $ Glaser's conf hrg on Thurs for accepts memo

(43) Dave Tys gifts

(44) Work plans for Cab. strategy

(45) Mar 3 - VP EZ event end o March - VP - Needles fr

(46) Call Shaffer re ~~Sullivan~~

(47) ~~PEBES - for Thurs~~ - Fri.? ~~; track Cass HHS~~

(48) ~~MA waiver - get it done~~

(49) ~~wants more info Storm~~ Potus on what we're saying

(50) VFW mtg

(51) LA, PA invites (apptees)

(52) NLC mtg

(53) Talk to Nussbaum re low wage worker conf; get copy of Reich's speech

(54) DOJ pub. mtg on knock + announce LH for Mendelson

(55) Brown to respond to Cooley letter

(56) EZ - Potus wants to add; ~~Melville over $ (Alice). HC has plan to do it for markets up, less costly; needs to go thru EC emp + then dec. memo to Potus.~~ Alice has it, will do memo - we do nothing

(57) HUD - Boston - get clips to Hale

(58) Williams + Streett on 1st check (talk to Deutch)

(59) Stmt for B/PR Concerts

Memo
Ct order - favoritism in PHA
master list of
ppl getting into pub h.
projects

Memo on prep ct + work
but poor people
getting into pub h.

Send AC on his
trip to Roberta re
hsg

wants a pilot program

Call ~~Stacy~~ Greenes, ✓
get memo
so H can talk to
Mayor abt. it (Kate getting info)

PO Vets

1) Call Deutch
2) Call Sodrlberg
3) Street, Wms on date/event
4) Meeting
Melanne, Ginny
Harold
Evelyn

- Chief Economist
- His staff w
new Cos
staff
↓
- COS to Dep Sec
- Dep COS
- Spec Asst to
Dep Sec

HUD - GA Flood
① do we have to
give it
② can we manipulate
it to make him
ask for it

Steve

HHS - off
dump the part
do event tomorrow ✓

Consent Decree

b/c rampant favoritism for whites

· Ct. mand set up admin. polices a/o disparate impact

went alt. fed system to allow discretion

wants a simple pilot program;

Katherine LeBlanc

- Ben Johnson's stump speech
- mostly policy
- political
  ↳
- can she talk politics?
(- on Saturday)
  ↳ can she talk politics

↓

background page

708-8667 phone
708-7872 fax

tom'w tied up w/ event

Would it be a slap in the face? the final kill

small group — ann strategy meeting re campaign

↓

Arthur, Clarence, etc.

↓

Caucus = 25 wkshops + events
4 Cong ppls
launch store event

↓

le ppls on panel

↓

need to do fed, city, state wksp

↓

no admin ppls

↓

Dinner = event

Gov or Lt Gov have mayor stay?

↓

Carl to read statmt fr. Peters

60 minutes

VS

Holley

2 conversations

He called them to

December, heard DoD; called
60 min to try to get Roswell
interviewed.

Roswell stated they were
going to talk to Roswell.

Dec Roswell says we
are being interviewed in the
book/gate

who
what-
said

called multiple times re
Roswell interview

They said yeah, we'll try to
work it out

Liza McCorkle said we got
call from 1st C office, unofficially
that 1st C = interesting

+ is going to visit hospitals

Which vets are going to be on it
what did they say

Herb Smith was interviewed, already
to VA. Herb will be on Walter
Reed w/ Flotus tom'w.

Veteran on all talk shows;

Jim Turner

1st called Dec 14
Dec 19 = 1st call back

said doing comprehensive piece on Pb illnesses
would do interviews in DC in January

sent letter saying never died piece before
wanted to look into wellfares to veterans to shed thy fever.

wanted General Blank
He was overexposed
DoD said Dr. Joseph

Talked re sick—
and Walter Reed

Feb1- Δ to Deutch
(+ others handled)

Interviews on Feb)
Follow up Qs
DoD said we stand by

looking for inconsistencies
1) Last spring, Undersec Dorn had said
poss were there

traces in battlefield
before a Hill
committee
in a Q+A

DoD said stand by
Deutch bc learn
new things +
more work has
been done +
we know more
(Ledderberg)

Other issues: use of
chem+bio detectors;
said we've been
upgrading equipment

they diverted on
the high # of
detectors

Gen follow up re
state of art on
chem detectors-
Wld gen go to
war w/ it
now

next area =
pyridostigmine-
whether not effective
v. Sarin
said heard
pyridos wld
amplify sarin-
come out in

Rockefeller report

Bottom line is many other studies that indic pyridos = effective

Finally, wanted to talk re Captain Johnson, who got found

Army Captain

alarms went off; ofcr shook; area; went into area to determine; there analyzed in England + posited to be nitric acid

detector = alarm alarm ≠ any of it = chemical wpn

rocket fuel

Injury of PFC Fisher reported as injured after the war

he was a trooper searching a bunker; he was exposed to a mustard agent it

deemed;

it was pows bunker used to store chemical munitions;

only found boxes of soap

final conf call w/ Wells → produce- hired bio expert in the room to verify

no follow up Qs

might be end this mo, early next mo.

Background briefing

3 Qs → might be asked

- Jenny -
- Chloe Mantell -
- Stacy -
- Jeannie -

VA

deff letter

offer BB b/c of what will happen to Vets benefits

Justice

↳ Jamie o Bds Kerrey

fed $ from Ag

BNL.

anac'd today

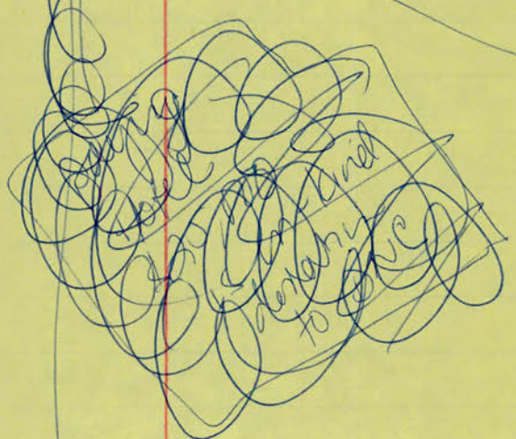
Inquiries on Reso ⇒ counsel's office

(no direct to DNC

i) Cannot pay to [redacted] donors need to form an entity w/ a bank acct. will have to

a) $600,000 = indiv
$40,000 corps
} if we go thru DNC rozhelly

3) [redacted]



If some want to pay vendors directly, can, but that is noted at DNC as in kind

disclaimer on invites needs to say who is paying

((202) 863-7110 Joe Sandler

1) WH liaisons
to schedule

2) Billy - surrogate operation
small piece

3) Process
DNC - fed exec blab
Communic - what to say
Pick States + get people out

Cheryl, O'Key, Billy, PDI, Cals, DNC, Alexis' operation

- Bill Carr
- Jim T
- COC Bus.
- Roswell
- Marcus

Press

Turner:

A. Vet Georgia: Paul Sullivan → Co: Gulf War Vets of Georgia inc.
FOIA on nuke + bio war logs; entries indicate use of chem + bio agents during the conflict
↓
FOIAed US Central Command; got info in January

Hartford Courant Williams

initial reports, not confirmed; were looked into + found to be groundless

this press release backs the log

Central command log

Log like that does all unconfirmed reports

- log - can't be taken out of context we released it

- release emb 1/21st

- Stars + Stripes
- USA Today prob late next week
-Cornett

-Hartford Courant wants to run soon

B. Williams +

interviewed James Toote

no docs that meet the description

w/ holding of docs

Riegle

Riegle said all this info should have been made public when he was a Senator

he's saying we told Riegle there were no logs

- Riegle [redacted] trashes us

- Sullivan news release
- Riegle was interviewed by Williams

- could be writing for tomorrow

Nothing new:
German tv

USA Today
- working it; interv. Dr. Joseph

- wanted operation side

- across the board moving away for medical back to chemical weapon

VA is going to pursue them

Susan Mather
- good visit today Vets + health care providers

~~CBS Correspondent~~
- CNN pool camera

- AP + pool camera
- not been AP story

-
Nothing new on GOMer med march

Vets Advisory Committee met last fri for Iowa study

good press in Des Moines Register

March 9 - hearings subcom on Health + Hospitals

House VA Sub on Health + Hospitals

on research
↓
Mar 9

no testifier yet

IOM is invited Service Orgs

H/S Armed Ser

March 1
Hansen
Vekens Affair

March 31 - no
draft yet

but VA & DoD
talking

1) Women committed to family causes + care for the people

2) We have seen an extraordinary amt over past yrs - been very aggressive

3) Haven't convinced constituencies that we are committed
   a) interest + distrust - govt spent $
   b) seek folks

4) Conclusions
   a) don't be defensive
      - need a sustained Pub Af. effort
   b) need to do more

New initiatives for Potus next wk
1) comm. more effectively what we might do
2) announce new steps to be taken - research
3) Pres. Commission that invests it credible, widely respected individuals w/ broad mandate to look at what has been done + needs to be done

---

Cons
- if more $, would do self reporting
- Did we do better research

Comms ⇒ expectation of more research, etc.

don't want exp. that lot more can be done by/c - try hard to id causes

what will come from it

Dutch:
- there will be more research
- more can be done in treatment
- $ won't do it

if more than that needs to be done, can report to Potus

President next week:
we will leave no stone unturned
let me tell you what we're doing and comms to take indep look, no holds barred

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Commission
- need to vet, etc
- so next wk, can't say who is on it
→ go fast on chairmen

→ get recs on chair for it

- get names by tomorr
Credible, indep

Prob 2:
The chemical apons
prob → security clrnes
will take a while

maybe ask PFIAB
to do it + report
to President

great balle - Secret
level j

Tasks
1) Clear enuneah
of what's been
done
2) stmt of what
Potus will
annrunce
3) names for
commission

4) staff

5) Credibility
(put rest on it,
media folks,
→ put right people
on the commission

HRC → don't put date
on when it has
to make a report

Maybe interim report
in 6 mos.

Compile a list
of both commission
tasks and also
issues

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office - 1 person
to be part of
working group

Elisa to coord over
next ~~week~~ week
or so

Chan names to
Elisa tomorrow

WH STP key
Pieces w/ enuneah
of what we're
done

1) stmt of what
we're doing that
Potus can
address

2) terms of
reference
of commn

3) outline of stmt

Gisler –
Glover –
Jones –
Eileen –
Adler –
Thorn

- NO program
- H = only speaker
- vy informal
- Do you will call all's attn
- starts @ 630
- @ 8pm & good crowd, informal

3-5 min worth of remarks

Atrium

Council's off
sel agencies
+ dep'ts
c/bo

Sign Saturday

DoD

Immigration:
INS budget
hiring as many ppl on the border as opposed to
using FTE $ in other expenditures

Reporter San Diego asked Qs

probs this year - minimal
escalating probs - next 2 fiscal years

Weds AG testifies in House on
budget issues

promise - 700 by end of year
but attrition of 281 cops won't be replaced

can they?
training is at max to get ~~1000~~ to 700;

new cops & Marshals training

DOJ
- targets
- radio, newspapers, etc.

Subcabinet working group
Prob Mar 9

w/ Celinda

1) get calender stuff to Barbara
2) send → back to depts to correct
3) who will schedule surrogates?
4) Barbara to coord it all

5) see if we could do a Wed v Sat Feb event in April

when is hotline up?

(opt out) 6) cost of Obama to include
7)

1) get your own stuff into every speech
2) 1 event per month
3) 1 person do each dept who makes sure grps are invited to participate

4)

*Fri

* Kitty → can we push the picnic - Mon 19 —

Exec Order
Deval - we'll only enforce w/ flexible provisions

won't tolerate abuses
Schmid - but what's an abuse?
Klein - need to get concrete de real world alternatives

Jobl → 1 position:
current law = good
have need to clean up abuses

Probs: MD case where only blacks apply for scholarships, this may be ok prog

Position 2: Kemp:
affirm action should be driven by economic need or disadvantage

position 3: no preferences

Prob = when in absence of identifiable discrim can you have a remedy

(when ct's say indiv = ok, when ct's say group, when is it ok?)

Now, measure = disparate impact

but → you can argue that it ≠ prove a violation

Joel: 4 positions
1 - sq + abuses
2. keep economics
3. attempt to clarify systematic exclusion
4. no preferences

Ginsburg

Causes:
1) reason for Act
2) types
3) who does it
4) effect on people

on 1) reasons = by specific violation v. a company

remedy there = still controv. b/c ppl say a ~~group~~ way ≠ a right

or → specific area of our life has system discr (like fed housing) this = more consensus but still clusters
SCT

3) inclusion or diversity

≠ rej past discrim

Sct ary = bkw #2>3
& argues v #2 but is willg to work at 1 or 3

II Types

1) special outreach adm, etc
least restrictive
special recruitment

Thus = OK

2) race = adv. in resource alloc job, K, univ research etc.

This = vy restrictive people fem #1 & beg if you do #1, don't need #2

Then get into diff types of Thus

III Impact on innocent by standing

I don't work hard, why should I suffer

Sct - focus on how tested your right is

if 1 of 100 apply for job, it's ok b/c you had auth exp

but if you = teacher w/ seniority, Then even if reasons = good & type = reas, if 3rd party harm = such that it will upset,

SCT goes against us

IV Who
priv party or govt

- some people think it's fine for private sector b/c - liberal govt = bad

v

- opposite - cont that private sector govt has spec role

Eddley - on Gene's type, critical factor in design mechanism

factor motivating design = effect on bystanders

Galston: 1) it's a means, not an end

⇒ do we agree on what it's a means to & how can know when it obtained

2) diff ways means are justified or called into question

a) is X morally appropriate?

b) but lots of this = morally good & practically ineffective

point = look at objectives & results

3) is it supposed to be permanent? when does it end?

Cisneros:

flaws in temp model - how do you define an EC. dividend $ 'or?

Dems w/ broadcasting

they all have Dems $

is it in US interest to have immunity $ 'ors

HC - thinks POTUS should acknowledge claims in enforcement

= ex: places where pan handling = right thing to do & bureaucracy died storyline things

Eddley - made clear circs can use race to make decision

Remedial = OK but ≠ hardest cases

Edley - if you do
determine/know
prob = racism still
exists to poor
whites will get
before poor blacks

Set asides have huge
costs; minority
enhep ~~[illegible]~~ benefit from $400 mil
tax break, gains
you house

are benefits big
enough for the
cost - no

Duval

1) set's fight that terms
like flexible &
reasonable &
meant to capture
what bothers
public - someone
gets benefit
they don't deserve
over someone else

Can't have any plan that
no blacks in decision making
so he can't make a dec.

shed more doc of
extreme determinative

This makes MBEs
most vulnerable

There = learn them
for Mvt

but

Adarand = pending;
= consistent
w/good AA/Action
principles

but relies
on more rigid
SCT decision

if Potus chooses
flex, not race
neutral, but was
outcome determ
pt of view,
we did you all
on MBEs

need to be
observed in
hiring b/c
Adarand

know knowledge
of MBE consult
they're RS

so Deval's view ≠ SC

if empir says: 5 positive
≥ to blacks, it
= indefensible

System where spot
in sch goes to
dummy one scratch
= indefensible

? Piscataway?
then plan ≠ say
had to pick
black teacher
so he'd let it be

you allow decisionmaker
to use race as
the breaker if
he wants

End = used to be
integration, not
diversity

abt bringing
excluded people
into Amer life

GS = alt, we have
base - economics
= 1st Q & then
race follows

Deval - it works
on k 'ings

thus = defensible
w/ Adarand

but in other
areas, it work

Gene:
you need the end

if there's a
good in
diversity,

then you have
broader
context
than Kenya

GS = but geeky,
it engenders
harm on
whites
who ≠ get it

end

Creates
stigma

Gene - Peter
needs to
describe
Amer ideal
of inclusion
today &
why it ≠

there now

+ then he needs to make case on costs + benefits

- appeal to fairness of Am people

to against rigid for race but against vested interests

he respects meritocracy but understands how white fail

Cisneros - asked robin that failure on this has disastrous consequs farther down line

Gaiskill - makes of things
a) needs to address fund. evils
b) probs w/ Cisneros arg
- ag action can't be remedy for undue class
may remedy other things but not that
c) fund. tension - on the hand, appeal to fairness v. on other hand, other groups have claim to make

that direct, + exist

we're saying we appeal to your fairness but your discretion also

d) Lincoln had lofty words + Errands pre. was that that thing

to aspirational position v. tactics + politics

can we stake out best aspirations + let consequs happen?

Qs

1) why Af-Am args for CA

2) what has Af Am been

3) where has it taken us
winners/losers
does discr. still exist

anecdotes to ex

4) what in 95 does evryone agree is useful

pts of disagreement

consequs of each

5) policy options

- Ex Order on Abuses
- Commission
- discr. set aside elim

- disc & more to be tst

- CA debate; are there alts

- legisl. debate

6) Political Communic analysis

7) outreach

Commission

want it to report before campaign begins

Process -
Derek, Bill + Joel write the pieces + Sperling + Eddy

&

for 1st cut outline + schedule

HC + Alexis to talk re outreach

Revisit to H Gracey
re getting right
person there

↓

DOE - lost on AJ Acton - Jan
GS thinks it's avail

Bruce, Jack K, Christine, Phil
Tarn O'Toole at DOE

↓

DR Human Radiation

↓

Get sense of how it's
worked

Pan American Airlines
for squash

his parents are citizens
he filed
INS

Secure visas

Hope:
(516) 329-2480

Met w/ Speaker
2x
asked how will feel re Co Chair

Mukul = not positive

New idea
wanted to think

There was last time

Tom'w Speaking

Will say still my leader

Will suggest the 3 get together

Share title, she does all the work

growing unrest among Co Chairs
not from McCall, for open convention
Westchester, Mid Hudson chairs sent letter

Her opinion = if Speaker moves quickly, he could avoid call for open convention

Tell

1) Ask Joel where Qs on the Monsanto ban go to - gov't wide guidance next week - call Gary Ethel
2) follow Cleadbeat dod enforcement E.O.

3) Cancel P.O. call

4) Have Blancato do talking points for the Cabs. people

5-4778

HHS wants to go ballistic over 3 suggested changes

- Kevin - Newt Gingrich - best way to do it

Maureen
- needs 2 lists
- other Fowler lists
-

Josh - 2-3 - 180 Affection
Dog Dambling
Corp fail?

Tom Byrne 2-23-95

3596

Clive Cummis, told he's having a thing for Gephardt.

Roberta Achtenberg 2-23-95

CA - grass roots folk

"Coalition"
NAACP-LDF
Stud orgs
MALDef
ACLU
Lawyer's Committee
Eq Rights Advoc
Public Advocates

- lawyers - in coalition w/ one another
- trying to raise $ now

Wells Fargo will be against the Rosenberg of Bank of America

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need to be in favor of proper, voluntary Affirm programs

We Wells Fargo Examples

Do it for diversity
+ b/c need to even playing field

Could get away w/ being against set asides but thinks there needs to be set-asides

---

Check Morris? Matsuda & Stern should talk to 'em

History of ballot initiatives in CA =
things that work like slam dunks
set turned around
We can't take over CA Dem party, but these folks can get out our vote

Shalala to Reno
    stmt on recission → viol v of hotline
Isikoff
    wants to talk to vet

Lesher - & Shalala to Riley
    Community schools prog

Press

VA

Philly Inq interest in story

Newsweek, Isikoff

* DOD turn press on heel
answer
& found
prev. admit
didn't investigate
all reports

Kevin –

1) costs = uncontrollable
   50 FTEs
   ~~deadlocked~~
2) press = always bad
   highlights of committee mtg = bad
3) haven't satisfied group
4) cheaper ways to get there

Is there a resp press conf tomorrow?

Report

→ COB tomorrow

License
Ivy 1930
1989 BMW
- #1245

↓ pt w/ Diana about
summary of Hill stuff

(703) 525-2260 Arlene Dick

Phil -

Pitfalls

- If indep, suffer consequ
- inherent tension btw heavy cridpt committee

- key = how charter = drafted
  effort - floor next to glass breakers
  1 = charter

Newwirth Drafter

- can only do what charter says

- our committee need at knowledge =
  work at how to compensate -
  which we ≠ entered at h

  we spent ≠ want em to do that

  we've tried to back em off

- Set time of Phil for 3 mos;
  new monitor.

  by gov OSTP should have done it

Key = Charter + committee

we ≠ get pres pers involved til too late;
involve early

Need a committee of Asst Secs, Deutch, etc
who compiled a list + vetted
with nobody + rec'd

We agreed

Asst Sec of Energy was

Tara O'Toole
call her Lahre

Ruth Soden - procurement ethicist

DOE was going to set up own; Mark made WH this; she was going to
clean DOE this up

Exec Dir
- Dan Gauthier
- DOE solicited resumes

Completely indep staff → $ from DOE
but hired own staff

lotta part time

Newport
mid guiding light from Dept

Neuwirth
- fine
- downside - ds that committee has taken its need for indep. in su. research as allow to expand scope of mandate

E.O. got broadened

Make sure chair of group has commitment to limited scope of charge given

here, the group can't w/ thibaut its competence to deal w/ issue of liability instead of causation

5478

It's a personnel question

not subj to congressional oversight; group that did deal directly w/ congress

set up front commitment from chair

tight balance - indep to make sure it get done

It's under control but not perfect

Trudy had to get involved to iron it

help group of the
advise the contingency group

Resources

Kathy = pulling a group together to deal w/ recession

Very concerned
$7 bil 1 dept
really hurts folk

tuned to GS & H

+ want his people to unleash work ingenuity
Speak to base

Rs have leveled pot of issues to show their callousness

no room for blame

HUD knows its often child but pic crocodile tears
Is Nat'l Serv - Ultra

$7 billion to put people

Maureen
Cathy folk + around

Call Chasnow

212 854 4053

Re Hmen
MKG progress
HHS + OM negotiy

Ray Bruce - NPR - Pres transition proj -

Kitty
BJ Thornberry
Epstein
Emerson
Brophy
Ginny/Jake

- Harold
- Hale
- Sorvik
- Joel

Deacon
Pat
Angell
Kitty

Joan Silverstein | 519-6725

filing suit Weds, contentions, county supremacy mvt in the West (Nevada) 40 counties - Or, CA, ID, NM. They don't want to pay grazing fees. Fed land owned by the counties.

Potential for violence.

Heads up

They're crazy

They're threatening forest service & BLM people

US v. Nye Co - County in Nevada

Something worked out btw Interior & DOJ as least contrar way to try to put an end to the problem.

careful strategy to prevent