



OUR SEARCH

P.O. Box 41035, San Jose, CA 95160-1035 • Telephone & Fax: (408) 268-4640

April 11, 1994

DIRECTORS:

Stephen W. Young
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Vice-President

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John R. Neale, M.D.

Mr. Kenn Allen
Points of Light Foundation
1737 H Street, N.W.
Washington, D.C. 20006

Dear Kenn:

I want to thank you for taking the time to meet with representatives from our Board of Directors yesterday during your visit to the Bay Area.

We enjoyed meeting you and we all felt the meeting was productive.

In addition to the Grant Proposal we provided you yesterday, here are some of our thoughts on both short and long term programs/objectives.

SHORT TERM

Begin by establishing the Physician Exchange Program and the Chair of Pediatric Environmental Health as outlined in the Grant Proposal. We feel this is a modest beginning and we plan to proceed in small, verifiable steps.

The Physician Exchange Program would be developed with mutual participation, in a cooperative, round-table format. It would be based upon the conditions and problems which currently exist in Yekaterinburg and the Sverdlosk Regional Children's Hospital and it would focus upon ways to make tangible improvements within the next twelve months without major commitments of funds or other resources. There would be a coordinating project manager in the US and one in Yekaterinburg.

The Chair of Pediatric Environmental Health requires minimal funding and should also be established now. By definition, it will have a longer term research orientation. The results of this research effort will undoubtedly be beneficial to future plans and programs (yet to be developed) regarding environmental degradation and the related medical problems in the region.

OUR SEARCH

a non-profit, charitable organization working with "Our Future" Sverdlosk Regional Charity Association
and the Sverdlosk Regional Children's Hospital in Yekaterinburg, Russia

Mr. Kenn Allen
April 11, 1994
Page two

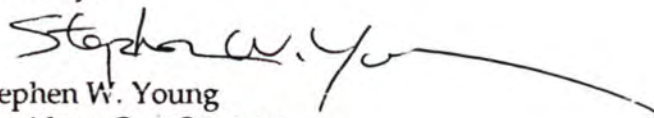
LONG TERM

A model hospital in Yekaterinburg, with a comprehensive perinatal center. This model hospital must meet the following criteria:

- it must be economically feasible for virtually all areas of the world,
- it would be a model for international exchange, education and assistance programs,
- it would be established in an atmosphere of caring, with use of indigenous, easily available and low-technology methods, and it would take advantage of modern technology in a cost effective way,
- it would be based upon and it would emphasize the concepts of
 - environmental and ecological awareness,
 - preventative care and education,
 - community outreach, and
 - non-governmental support and patient participation

Thanks again for taking the time to meet with us. I look forward to hearing from you in the near future.

Sincerely,


Stephen W. Young
President, OUR SEARCH

cc: Melanne Verveer

ДЕПУТАТ

Государственной Думы Федерального Собрания Российской Федерации первого созыва

Госпоже Хилари Родэм Клинтон

Уважаемая госпожа Клинтон!

Мы знаем о Вашей столь достойной и благородной деятельности по реформе системы здравоохранения в США.

Мы очень благодарны за Вашу поддержку российских инициатив в области здравоохранения.

Как Вы знаете, ситуация в российском здравоохранении очень сложна, что является результатом действия старой системы и ряда новых ошибок.

Мы были бы очень благодарны, если бы Вы поддержали нашу заявку на грант в 5 миллионов долларов на разработку основ системы медицинского страхования. Мы хотим, чтобы здоровье нашего народа стало нормой его существования. В этом контексте мы были бы очень заинтересованы в разработке Программы перехода к эффективной системе медицинского страхования, и эта задача может быть решена в рамках совместной программы исследований, которую мы хотели бы осуществлять с Медицинским факультетом Университета штата Юта.

Также была бы очень необходима поддержка нашего предложения об основании Медицинского информационного центра (совместно с компанией "Проктер энд Гэмбл"), что требует 20 миллионов долларов в рамках 100-миллионного гранта, ассигнуемого на создание российской компьютерной сети и установление её связи с системой "Интернет".

Мы сочли бы также полезным обсудить возможность инициативы организации совместного Центра по медицинскому праву.

Примите, пожалуйста, наши заверения в самом глубоком и искреннем уважении.

Ваша



профессор Бэла Денисенко,
председатель Комитета Государственной
Думы Федерального Собрания Российской
Федерации, руководитель лаборатории
реформы здравоохранения Института
Экономических проблем переходного периода

UNCLASSIFIED

PAGE 01 MOSCOW 09894 081329Z
ACTION EUR-01

INFO	LOG-00	AGRE-00	AID-01	AMAD-01	CIAE-00	C-01	OASY-00
	DODE-00	HA-09	HHS-01	TEDE-00	INR-00	ADS-00	NRRC-00
	NSAE-00	OES-09	PM-00	P-01	SSO-00	SS-00	TRSE-00
	SNIS-00	NISC-02	PMB-00	/026W			
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FM AMEMBASSY MOSCOW
TO SECSTATE WASHDC PRIORITY 6180
WHITEHOUSE WASHDC PRIORITY

UNCLAS MOSCOW 009894

WHITE HOUSE FOR OFFICE OF HILARY RODHAM CLINTON

STATE FOR EUR/ISCA/CAST (FERGUSON-AUGUSTUS)

AID FOR ENI/DIHR (KLEMENT)

PASS DHHS FOR OASH/OIH (HENRY)

E.O. 12356: N/A
TAGS: TBIO, EAID, RS
SUBJECT: letter to hilary rodham clinton from дума
health committee chairman bela denisenko

1. On march 24, russian state дума health committee
deputy chairs galina gusarova and valentina kozhukova
asked for embassy's assistance in forwarding a letter

unclassified
unclassified

page 02 moscow 09894 081329z
from committee chairwoman bela denisenko to first lady
hilary rodham clinton. Embassy subsequently received
a letter, which estoff is forwarding to washington.
Informal translation follows:

2. Begin text:

dear mrs. Clinton:

we are aware of your so worthy and noble activity on
reforming the public health system in the usa.

We are very grateful for your support of russian
initiatives in the public health field.

As you know, the situation in russian public health is

very difficult and complicated, which is a result of an antiquated system and a number of new mistakes. We would be very grateful if you would support our application for a \$5 million grant to work out the bases for the medical insurance system. We wish to address the physical health and well being of our people. Therefore, we would be very interested to work out a program of transition to an effective medical insurance system, and this task can be fulfilled within the framework of a joint research program that we would like to carry out with the university of utah school of medicine

it would also be very necessary to have support for our proposal for establishing a medical information

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page 03 moscow 09894 081329z
center (jointly with the procter and gamble company), which needs \$20 million in the framework of a \$100 million grant earmarked for creation of a russian computer system network and establishment of a link with the "internet" system.

We would also consider useful discussing an initiative for organizing a joint center for medical rights.

Please accept our expressions of deep and sincere respect.

Sincerely,
(signed)
professor bela denisenko, m.d.
Chairman of the committee for health protection of the state дума of the federal assembly of the russian federation,
head of the public health reform laboratory of the institute of the economy in transition.

End text. Pickering



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April 8, 1994

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John R. Neale, M.D.

Ms. Melanne Verveer
Deputy Chief of Staff to the First Lady
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Melanne:

As you already know, the ecological and medical problems in the Urals Region of Russia are staggering. In response to these devastating problems, two non-profit organizations are working together to initiate programs which will have a significant beneficial impact on the health of mothers and their children in this region.

These two organizations are:

- "Our Future," Sverdlosk Regional Charity Association, a non-profit organization which was formed in Yekaterinburg, Russia in April 1992 to work closely with the Sverdlosk Regional Children's Hospital to focus attention on the environmental problems in the Urals Region and the impact of these problems on the health of mothers and their children, and
- OUR SEARCH, a non-profit, charitable organization which was formed in San Jose, California in May 1993 primarily to provide a US presence to assist "Our Future" and the Sverdlosk Regional Children's Hospital in planning and implementing programs to address these problems. San Jose is Yekaterinburg's US sister city.

We are attaching a copy of a Grant Proposal which we jointly prepared to establish a Physician Exchange Program between the Sverdlosk Regional Children's Hospital and a partner hospital in the US and to establish a Chair of Pediatric Environmental Health at the Yekaterinburg State Medical Institute.

Your support of these programs would be deeply appreciated. OUR SEARCH will be in contact with you to solicit your ideas on how to move these programs forward. Thank you very much for your time and your support.

Sincerely,

Dr. Olga Nokhrina
President, "Our Future" Sverdlosk
Regional Charity Association

Stephen W. Young
President, OUR SEARCH

OUR SEARCH

a non-profit, charitable organization working with "Our Future" Sverdlosk Regional Charity Association
and the Sverdlosk Regional Children's Hospital in Yekaterinburg, Russia



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GRANT PROPOSAL

**TO ESTABLISH A PHYSICIAN EXCHANGE PROGRAM
BETWEEN THE SVERDLOSK REGIONAL CHILDREN'S HOSPITAL
LOCATED IN YEKATERINBURG, RUSSIA AND
A PARTNER HOSPITAL IN THE US,**

AND

**TO ESTABLISH A CHAIR OF PEDIATRIC ENVIRONMENTAL HEALTH
AT THE YEKATERINBURG STATE MEDICAL INSTITUTE
LOCATED IN YEKATERINBURG, RUSSIA**

DIRECTORS:

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James Arnold, M.D.

Betty Raffin Arnold, M.D.

George Cattermole, Ph.D.

John R. Neale, M.D.

prepared by:

"Our Future," Sverdlosk Regional Charity Association, and OUR SEARCH
April 8, 1994

THE SVERDLOSK REGION

Located in the Ural Mountains, with a population of 4.5 million, the Sverdlosk Region (also known as the Urals Region) is rich in natural resources and is heavily industrialized, but has overwhelming environmental and health care problems. The capital of this Region is Yekaterinburg, the third largest city in Russia with a population of approximately 1.5 million. Yekaterinburg is a historical city where Czar Nicholas II was assassinated in 1918. It is located at the approximate center of the former Soviet Union, near the border of Europe and Asia.

AN ENVIRONMENTAL AND HEALTH CARE DISASTER AREA

The environmental and related medical problems in the Urals Region are staggering:

- dangerously high levels of radiation in the ground and water supply resulting from a nuclear accident which occurred in the region in 1957,
- inadequate controls on toxic waste and other forms of pollution from the region's numerous military, industrial and metals processing plants,
- only 15% of the women of child-bearing age are healthy,
- only 2% to 3% of newborn babies are healthy,
- approximately 90% of infants have health problems, but only 25% of these receive medical treatment,
- diseases of the nervous system, the immune system and leukemia are common.

OUR SEARCH

a non-profit, charitable organization working with "Our Future" Sverdlosk Regional Charity Association
and the Sverdlosk Regional Children's Hospital in Yekaterinburg, Russia

GRANT PROPOSAL

APRIL 8, 1994

PAGE TWO

"OUR FUTURE," SVERDLOSK REGIONAL CHARITY ASSOCIATION

In an effort to focus attention on these devastating problems and their impact on the health of mothers and children, the non-profit organization "Our Future" Sverdlosk Regional Charity Association was established in Yekaterinburg in April 1992. "Our Future," working in conjunction with the Sverdlosk Regional Children's Hospital, is attempting to obtain assistance from the US to fund programs to combat these problems. Dr. Olga Nokhrina, the President of "Our Future" and a pediatrician in the neonatal intensive care unit in the Sverdlosk Regional Children's Hospital, is spearheading these efforts.

OUR SEARCH

In May 1993, following the first visit to the US by representatives from "Our Future," the organization OUR SEARCH was established in the San Francisco Bay Area. OUR SEARCH is a non-profit, charitable organization which was formed primarily to provide a US presence to assist "Our Future" and the Sverdlosk Regional Children's Hospital in their efforts.

THE FIRST STEP, THE OCTOBER 1993 INTERNATIONAL CONFERENCE,

As a direct result of the work of "Our Future" and OUR SEARCH, grants were obtained in 1993 from the World Bank and the Rockefeller Foundation, which provided the funding required to organize the first international medical/ecological conference in Russia to review the catastrophic magnitude of the problems in the Urals in an open public forum. The conference was held in Yekaterinburg, the capital of the Ural Region, in October 1993.

This international conference was only the first step in a long-term process to address the medical and ecological problems which plague this area.

NOW IT IS TIME FOR THE SECOND STEP

The second step in this long-term process will be to establish a physician exchange program between the Sverdlosk Regional Children's Hospital and a partner hospital in the US and to establish a Chair of Pediatric Environmental Health at the Yekaterinburg State Medical Institute.

THE PHYSICIAN EXCHANGE PROGRAM

The physician exchange program will be comprised of a team of five practicing medical professionals from the Sverdlosk Regional Children's Hospital and a similar five person team from the partner hospital in the US. The main goal of the first twelve months of this program is to begin to provide the benefits and experience of modern American medical technology and practices to the Sverdlosk Region.

This would be done by first sending the US team to Yekaterinburg for 3 weeks to work with the Yekaterinburg team to assess the situation and the needs at the Sverdlosk Regional Children's Hospital. Based upon this trip, the US team would develop the parameters for and a plan for training the Yekaterinburg team in the US. Once this is

GRANT PROPOSAL

APRIL 8, 1994

PAGE THREE

accomplished, the Yekaterinburg team would visit the US for 90 days of intensive training at the partner hospital. The last step which would occur within the first twelve months of the physician exchange program would be a second three week visit to Yekaterinburg by the US team to assist the Yekaterinburg team in beginning to implement changes based upon their training in the US, and to work with them to evaluate the effectiveness of the first twelve months of this program and to establish a program plan for the next twelve to twenty-four months.

CHAIR OF PEDIATRIC ENVIRONMENTAL HEALTH

In addition to the physician exchange program, a Chair of Pediatric Environmental Health will be established at the Yekaterinburg State Medical Institute for a one year trial period. The purpose of this position would be to coordinate further research in the Urals Region regarding the environmental conditions which exist and the relationship between these conditions and the medical problems being experienced by mothers and children in the area.

PROJECTED COSTS

The projected cost to fund these programs for the first twelve months is \$165,910. The projected cost detail is attached.

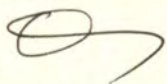
Our goal is to raise \$160,000 for these programs through the receipt of grants from one or more foundations or institutions. If the actual grants received amount to more than 110% or less than 90% of \$160,00, this fact will be communicated to the organizations providing the grants, along with an explanation on how the additional funds will be dispositioned or an impact statement regarding how the program plans will be modified based up the funding shortfall and what the expected impact will be.

MANAGEMENT OF GRANT FUNDS RECEIVED

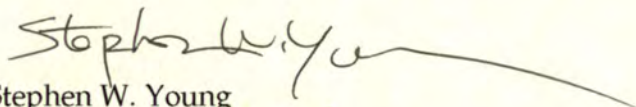
In order to maintain control of the funds being granted and to minimize the risks and potentially adverse impacts of the inflation rate and the political uncertainty which currently exist in Russia, the grant money which is received will be deposited into a segregated OUR SEARCH bank account in the US and managed from the US by OUR SEARCH, as was done with the grant funds which were received one year ago for the international conference.

CONCLUSION

We believe that this second step in the long term process is an extremely important one in terms of addressing the medical and ecological problems which exist in the Urals Region. We strongly encourage and solicit your support.



Dr. Olga Nokhrina
President, "Our Future" Sverdlosk
Regional Charity Association



Stephen W. Young
President, OUR SEARCH

**PROJECTED COST DETAIL
FOR "OUR FUTURE" and OUR SEARCH GRANT PROPOSAL
TO ESTABLISH AN INTERNATIONAL PHYSICIAN EXCHANGE PROGRAM, AND
TO ESTABLISH A CHAIR OF PEDIATRIC ENVIRONMENTAL HEALTH**

prepared by: Dr. Olga Nokhrina and Stephen W. Young
April 4, 1994

**PROJECTED COSTS
FOR 1ST 12 MONTHS**

PHYSICIAN EXCHANGE PROGRAM COSTS

YEKATERINBURG EXPENSES

TRAVEL COST TO US (5 people, 1 trip @ \$1,600 ea.)	\$8,000	
LODGING WHILE IN US (5 people, 90 days, \$40/day)	18,000	
MEALS WHILE IN US (5 people, 90 days, \$40/day)	18,000	
MEDICAL INSURANCE WHILE IN US (5 people, 3 mos., \$800/mo.)	12,000	
LOCAL TRANSPORT WHILE IN US (5 people, 3 mos., \$300/mo.)	4,500	
MATERIALS & SUPPLIES (5 people, \$1,000/person)	5,000	
OTHER TRAVEL EXPENSES WHILE IN US (5 people, 3 mos., \$500/mo.)	7,500	
INTERPRETERS WHILE IN US (mainly volunteer plus 200 hours @ \$30/hour)	6,000	
TELECOMMUNICATIONS (\$500/mo., 12 mos.)	<u>6,000</u>	
SUBTOTAL		\$85,000

US EXPENSES

TRAVEL COST TO YEKATERINBURG (5 people, 2 trips @ \$1,600 ea.)	16,000	
LODGING WHILE IN YEKATERINBURG (5 people, 6 weeks, \$20/day)	4,200	
MEALS WHILE IN YEKATERINBURG (5 people, 6 weeks, \$30/day)	6,300	
MEDICAL INSURANCE WHILE IN YEKATERINBURG	N/A	
LOCAL TRANSPORT WHILE IN YEKATERINBURG (5 people, 6 weeks, \$10/day)	2,100	
MATERIALS & SUPPLIES (5 people, \$1,000/person)	5,000	
OTHER TRAVEL EXPENSES WHILE IN YEKATERINBURG (5 people, 6 weeks, \$15/day)	3,150	
INTERPRETERS WHILE IN YEKATERINBURG (2 interpreters, 6 weeks, \$40/day)	3,360	
TELECOMMUNICATIONS (\$500/mo., 12 mos.)	<u>6,000</u>	
SUBTOTAL		46,110

PHYSICIAN EXCHANGE PROGRAM ADMINISTRATION

TELECOMMUNICATIONS (12 mos., \$200/mo.)	2,400	
OFFICE SUPPLIES & EXPENSE (12 mos., \$150/mo.)	1,800	
BANK & PROFESSIONAL FEES (est.)	800	
PROJECT COORDINATOR (incl. expenses)	10,000	
CONTINGENCY FOR UNBUDGETED & UNDERBUDGETED EXPENSES (calculated at 10% of Yekaterinburg & US Expenses shown above)	<u>13,000</u>	
SUBTOTAL		28,000

CHAIR OF PEDIATRIC ENVIRONMENTAL HEALTH COSTS

PROFESSOR'S SALARY	1,200	
CLERICAL SUPPORT FOR PROFESSOR	600	
RESEARCH MATERIALS	1,500	
OFFICE SUPPLIES AND EXPENSE (\$100 per month)	1,200	
TRAVEL WITHIN RUSSIA	500	
TELECOMMUNICATIONS & OTHER EXPENSES (\$150 per month)	<u>1,800</u>	
SUBTOTAL		6,800

TOTAL GRANT PROPOSAL REQUEST	<u>\$165,910</u>
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April 28, 1994

TO: Melanne Verveer
William B. Taylor, Jr.
Heather Conley

FROM: Kenn Allen

Enclosed is the concept paper we agreed to do following our meeting in Melanne's office last week. As we worked on it, we found ourselves getting more and more enthused about the potential of this approach.

We have avoided spelling out a specific role that we might play in making this happen, preferring instead to focus attention on the concept and how it might be operationalized. Certainly we want to be part of this and I, personally, hope that we can play a key role with you.

At this point, let me just share two background thoughts about our capacity that may be most relevant to the concept as we have outlined it.

First, we work through a nationwide network of 500+ local Volunteer Centers, over 100 local Corporate Volunteer Councils with a combined membership of 1,200+ corporations, and literally hundreds of national and local nonprofit organizations throughout the country. This network can be one of the vehicles to identify and motivate potential leaders for local partnerships.

Second, we can contribute to building the capacity of NIS partners to mobilize volunteers, working in cooperation with other organizations already present in the NIS. The effective engagement of people as volunteers is our core expertise. Institutionally, it is what we do every day here in the U.S.; individually, it is what several of us have done throughout the world. It also is very consistent with the international work in which we are now engaged, primarily in the Czech Republic and Russia.

Because we are not in direct competition with other US PVOs, it also may be that we are well positioned to play a neutral convening and facilitating role.

I will follow-up this memo with calls to each of you to work toward scheduling an early meeting to discuss all of this. I am out of town Monday through Thursday of next week so would have to propose either tomorrow (the 29th), Friday the 6th or sometime the week following.

Thanks for your interest and support. We are looking forward to our next discussion.

Kenn Allen



DRAFT - 4/23/94

A Plan to Develop
COMMUNITY PARTNERSHIPS FOR CHILDREN'S HEALTH
in the NIS and the United States

Purpose

To stimulate partnerships between communities in the United States and in the Newly Independent States of the former Soviet Union to address issues related to the health of children.

The Concept

The fall of the former Soviet Union has revealed for the first time the depth of the social problems confronting the people of the twelve Newly Independent States. These problems have been exacerbated by the collapse of centralized government services.

The most vulnerable people - the young, the old, the disabled - are most at risk in this period of transition. For children, the problems are particularly acute because many are born ill or with birth defects and the health care system is unable to respond effectively. Virtually everything is needed: from basic medical supplies to access to technology and expertise.

Such massive needs require multi-level solutions, at the level of both national governments and communities. No single approach can fully respond. People in both the U.S. and the NIS who share a concern about the health of children must be organized to effectively mobilize, at the grass-roots level, the human and material resources that are required to ameliorate short-term suffering and to develop long-term solutions. It is in the long-term strategic interests of all affected countries that the children of the NIS have the opportunity to grow up healthy in stable, secure environments.

*Coordinated
activity*

COMMUNITY PARTNERSHIPS FOR CHILDREN'S HEALTH proposes to tap the volunteer energy of Americans to create new, grass-roots coalitions that will be partnered with opportunities in the NIS where they can make a difference to the health of children. Through a process of dialogue and mutual planning, people in the US and the NIS will cooperate on both short-term and long-term projects that directly address both local needs and systemic problems in the NIS.

fn2 #
In San Jose, California, ten private citizens took the seed planted in a Sister Cities exchange with Yekaterinberg, Russia and created a partnership with "Our Future," a grassroots Russian group working in support of the Sverdlosk Regional Children's Hospital. In two years, they have helped raise money in the US for a conference in Yekaterinberg that has called attention to the impact of environmental degradation on the health of women and children and have sent a shipment of medical supplies and other humanitarian assistance. Now, they are developing a broader partnership with Stanford Medical School and are planning a program for physicians' exchange. Their goal is to develop the model of a sustainable local children's health program.

COMMUNITY PARTNERSHIPS FOR CHILDREN'S HEALTH is built around five closely interrelated strategies:

1. Raise awareness in the United States of the nature and scope of issues related to children's health in the NIS and of the ways Americans already are responding.
2. Create a vehicle through which concerned Americans can create local coalitions and can be connected with opportunities to assist in the NIS.
3. Create a flexible pool of human and financial resources that can be drawn upon to provide short-term, seed support to the partnerships that are created.
4. Continuously learn from the experience of the community partnerships and use that learning to improve the process of partnership development and implementation.
5. Build indigenous capacity in the communities of the NIS to mobilize their people for service and to fully participate in the community partnerships that are created.

Raising Public Awareness

The essential task is to motivate more Americans to care about and respond to issues related to children's health in the NIS. The proposed strategy is based on telling the stories of both need and response to as many people as possible. Specific activities include:

- identifying a nationwide leadership group of concerned individuals and organizations to create a working group under Mrs. Clinton's honorary leadership to implement the COMMUNITY PARTNERSHIPS concept - to include foundations, corporations, civic groups, health care organizations, international PVOs, etc.;

- holding a White House meeting for that leadership group at which we would be prepared to talk about the problem, spotlight ways Americans are now responding, lay out the COMMUNITY PARTNERSHIPS concept and make specific requests for action;
- using existing networks within the U.S. to convene communities to hear the stories and to serve as the vehicles for local response;
- sponsoring an initial study tour of selected sites in the NIS for representatives of the leadership group to fully inform them of the scope of the need and to lay the groundwork for initial partnerships.

These activities are predicated on an initial work period in which we would: identify and understand how US organizations are already responding to these needs; identify and solicit initial support that could be announced at the White House meeting; and, insure that the mechanism for connecting concerned Americans with NIS opportunities is in place.

They also are predicated on the active engagement of those U.S. organizations that already are engaged in some way in the NIS or that have the potential, because of their mission or membership base, to become involved. The leadership group must very early on assume responsibility for the execution of the COMMUNITY PARTNERSHIPS strategy.

Making the Connection

There are three dimensions to this strategy: helping US groups prepare to participate in partnerships; linking US groups to NIS opportunities; and, acting as a clearinghouse of "who is doing what" on this issue.

Helping US Groups - Once motivated to act, the biggest barrier for most volunteers is knowing what to do and how to begin. This barrier grows when the work is international. COMMUNITY PARTNERSHIPS can respond to that by providing information on what US groups are now doing, providing preparatory counsel and troubleshooting as the US groups organize, and linking them with viable opportunities in the NIS. The underlying principle should be one of enabling Americans to act, not controlling or limiting their actions. COMMUNITY PARTNERSHIPS should be a facilitating mechanism that will help assess community capacity in the US and help connect it in the most appropriate places.

While some partnerships will be created in spontaneous response to our efforts to build public awareness, we must also take advantage of existing national networks within the US to mobilize their local members. Examples might include churches, fraternal benefit organizations and other membership-based civic groups, the 500 local Volunteer Centers and 100+ Corporate Volunteer Councils which include over 1,200 corporations actively engaged in community service, the local networks of international PVOs, including visitor and exchange groups, and ethnic organizations with a particular interest in the NIS countries. To achieve this, the initial leadership group must be broad-based and inclusive of such PVOs as Save the Children, AIHA, Interaction, World Vision, etc.

Linking - Perhaps the most challenging task in the entire process is to identify viable partnership opportunities in the NIS and to match them with counterparts in the US. Because it is not feasible to start from scratch to create a new outreach effort in the NIS, COMMUNITY PARTNERSHIPS should be built around US NGOs and government agencies already working in the NIS. These "on the ground" resources can build on their current connections to develop a network in the NIS of both grassroots groups and government bodies that offer appropriate opportunities for partnership.

It will be desirable to designate a central clearinghouse contact within each of the NIS countries. That should be the point of contact for groups within the NIS which are working on issues of children's health. That contact point will need to take responsibility for vetting the opportunity, for working with the groups to prepare them for partnership and for recommending their capacity to participate. Matches with US groups then will be made on the basis of those recommendations. The contact point also will need to be willing to maintain loose ongoing contact with the NIS partner for trouble-shooting purposes.

Acting as Clearinghouse - The greatest single resource in this project is information, knowing who is doing what and how it potentially can relate to other activities. By acting as a linking mechanism among projects, the hub of a network of partnerships, COMMUNITY PARTNERSHIPS can stimulate the collection and sharing of information about new resources, experiences and emerging needs and opportunities. To be most effective, that network must reach beyond the partnerships to include others engaged in programming in the NIS.

Creating a Resource Pool

Local partnerships by definition need to be as locally funded as possible. But, they also will need access to outside dollars for two purposes. First, many will need support for the initial phase of setting up the partnership, for travel by both US and NIS partners to visit one another and for joint planning activities.

Second, they will benefit from outside "mini-grants" that can be used as seed money or as challenge grants, in turn leveraging local contributions, for their actual projects. COMMUNITY PARTNERSHIPS should create an initial pool of at least \$1 million for these purposes.

This resource pool should never be viewed as the primary funder for local partnerships but rather as critical dollars that can make the difference to a particular effort. In some cases, this will mean outright grants to support initial travel. In others, the pool may provide the first dollars for a project as a stimulus to other giving. In still others, it may provide the last dollars to enable a project to move forward.

In addition to money, the resource pool should include access to contributed goods and services, including air line tickets, hotel rooms, supplies, and equipment and to people with expertise.

Learning

It is popular to say that the most successful organized efforts are ones in which learning is a continuous activity. But such organizational learning goes far beyond the mere collection of information and into the realm of transforming information into knowledge that contributes to greater effectiveness. This kind of learning is a key strategy as the experience of each local partnership contributes to the improvement of all.

Learning activities should include continuous debriefings of all local partnerships from both the US and NIS perspectives; periodic convenings, either face-to-face or via teleconference, through which partnerships can share with one another; and, conscious efforts to disseminate learning not only to all local partnerships but to other organizations seeking to work in the NIS on other issues.

The other dimension of learning is to understand how the experience of Americans in partnerships with the NIS can contribute to addressing serious problems in this country. The San Jose group, for example, has in it two pediatricians who believe that their partnership in Yekaterinberg can be an important learning opportunity for pediatric toxicologists and other neo-natal and pediatric specialists. The best framework within which COMMUNITY PARTNERSHIPS can be built is an understanding of the potential mutual learning benefit for US as well as NIS participants.

Building Indigenous Capacity

A primary goal of COMMUNITY PARTNERSHIPS should be to build the indigenous capacity of NIS partners. Much of this will be around

the specific content area of the partnership activity. But conscious efforts should be undertaken in all local partnerships to build capacity in two overall areas.

The first of these is the management of the partnerships themselves. It is critically important that the NIS partners be helped to develop the project management skills they will require to maximize the benefit of the partnership. Some of this capacity-building will come from experience. But some must be provided through training and consultation and linkage with other partners in the NIS. Just as US partners will create a support network with one another, so too should NIS partners. The outcome of this capacity-building should be that NIS partners have the capacity to sustain their own work after the partnerships come to an end.

The second area for capacity-building is in the mobilization and effective engagement of people in the NIS as volunteers to assist in responding to issues related to children's health. There is clear evidence from activities begun in NIS countries within the past three years that citizens of the NIS will respond to opportunities to participate in the rebuilding of their countries. Through their partnerships, communities in the NIS should be exposed to the ways in which American communities structure themselves to engage citizens in problem-solving activities. As the NIS portion of the network evolves, there will be equivalent examples there that will offer models for potential replication within the NIS.

How COMMUNITY PARTNERSHIPS Will Work

To be most effective, COMMUNITY PARTNERSHIPS should work as a collaborative project of many organizations which share a concern about the issue of children's health. Each should be asked to contribute based on the nature of the resources it can bring to the table and to assume responsibility for managing its piece of the overall effort.

The initial working group of leaders convened by Mrs. Clinton should quickly move to an operational group to implement each step of the process. Ideally, Mrs. Clinton will remain personally engaged as the program develops to help sustain the initial commitments that are made.

Central to the project will be a US-based secretariat that will provide both leadership for the working group and staff support for the overall effort. The secretariat should remain very small, with a primary focus on stimulating others to undertake the substantive work of the program. It also should serve as the US end of the linking function, working in close and constant collaboration with the US PVOs and government agencies that serve as points of contact in the NIS countries.

While it is most desirable that the secretariat be housed in a single organization, for fiscal and management accountability, it should model the notion of collaboration that runs throughout the proposed program. Ideally, for example, the secretariat might include loaned executives from US PVOs, business and even the federal government. It also would be desirable to offer leaders from within the NIS the opportunity to work in the secretariat for brief periods of time. Not only would this be an important professional development opportunity for them, but they are the best people to effectively "tell the story" of the needs in the NIS.

Initial funding for COMMUNITY PARTNERSHIPS should come from both public and private sources. An initial commitment of tangible support by the Federal government is more likely to stimulate private sector support to complement it than is an open-ended call for private leadership. If it is assumed that private sources will be the first and only dollars committed, more time will be spent on fund-raising than may be reasonable given the priority interest which this project holds.

Timetable

COMMUNITY PARTNERSHIPS can move ahead as quickly as commitments can be made by the initial partners: Mrs. Clinton's office, the State Department and the Points of Light Foundation. Three questions need to be answered at the outset:

1. What role will each of the initial partners play?
2. Which additional partners, if any, should be drawn in and when should that happen?
3. What seed money will be required to launch the project, from where will it come and how will it be solicited?

It is anticipated that at least two months should be devoted to laying the groundwork prior to the White House convening. During that period, a focused effort will be undertaken to identify and describe current American efforts in this area; engage the active collaboration of those organizations that should form the core of the leadership group; solicit initial seed money and other commitments to be announced at the initial convening; make decisions about the composition of the leadership group; and, identify and begin to address diplomatic barriers, if any, associated with undertaking the project in the NIS countries.

COMMUNITY PARTNERSHIPS FOR CHILDREN'S HEALTH

Key Ideas

1. Community Partnerships for Children's Health (CPCH) proposes to tap the volunteer energy of Americans to create new, grass-roots coalitions that will be partnered with opportunities in the NIS where they can make a difference to the health of children. By drawing on the diversity of resources in US communities - health care professionals and their institutions, concerned citizens, business, etc. - an equally broad range of resources can be made available to communities in the NIS.

The outcome of this program will be: to leverage more US volunteers, dollars, expertise and material goods to address issues of children's health in the NIS; to create ongoing community partnerships that, over time, will make a significant difference in the NIS; and, to increase the capacity of indigenous efforts in the NIS to mobilize people their for service to the community..

2. CPCH is predicated on five inter-related strategies: increase public awareness of the need; create a vehicle to connect local US coalitions with opportunities in the NIS; create a flexible pool of human and financial resources to seed these efforts; continuously learn from experience and circulate that learning to improve the work; build local indigenous capacity in the NIS to mobilize their people for service.

3. Mrs. Clinton can play the key leadership role by convening a national working group to cooperate in development and execution of CPCH and by raising this idea to the attention of those in the federal government and the private sector who can provide the needed initial financial support to launch the program. Her ongoing participation and endorsement of this effort will be a critical element in its success. To complement her interest, two or three key private sector individuals should be chosen as co-chairs of the working group.

4. A small US-based secretariat should provide staff leadership for this program by helping to create and sustain a broad-based coalition of nonprofit organizations, membership-based groups, business and private foundations. The secretariat itself should be a collaborative effort but should be housed in an established organization that has far-reaching networks throughout American communities. Most importantly, CPCH should be built around the volunteer energies of those who believe in the capacity of the proposed partnerships to significantly contribute to addressing the issue of children's health.

THE WAR CRY

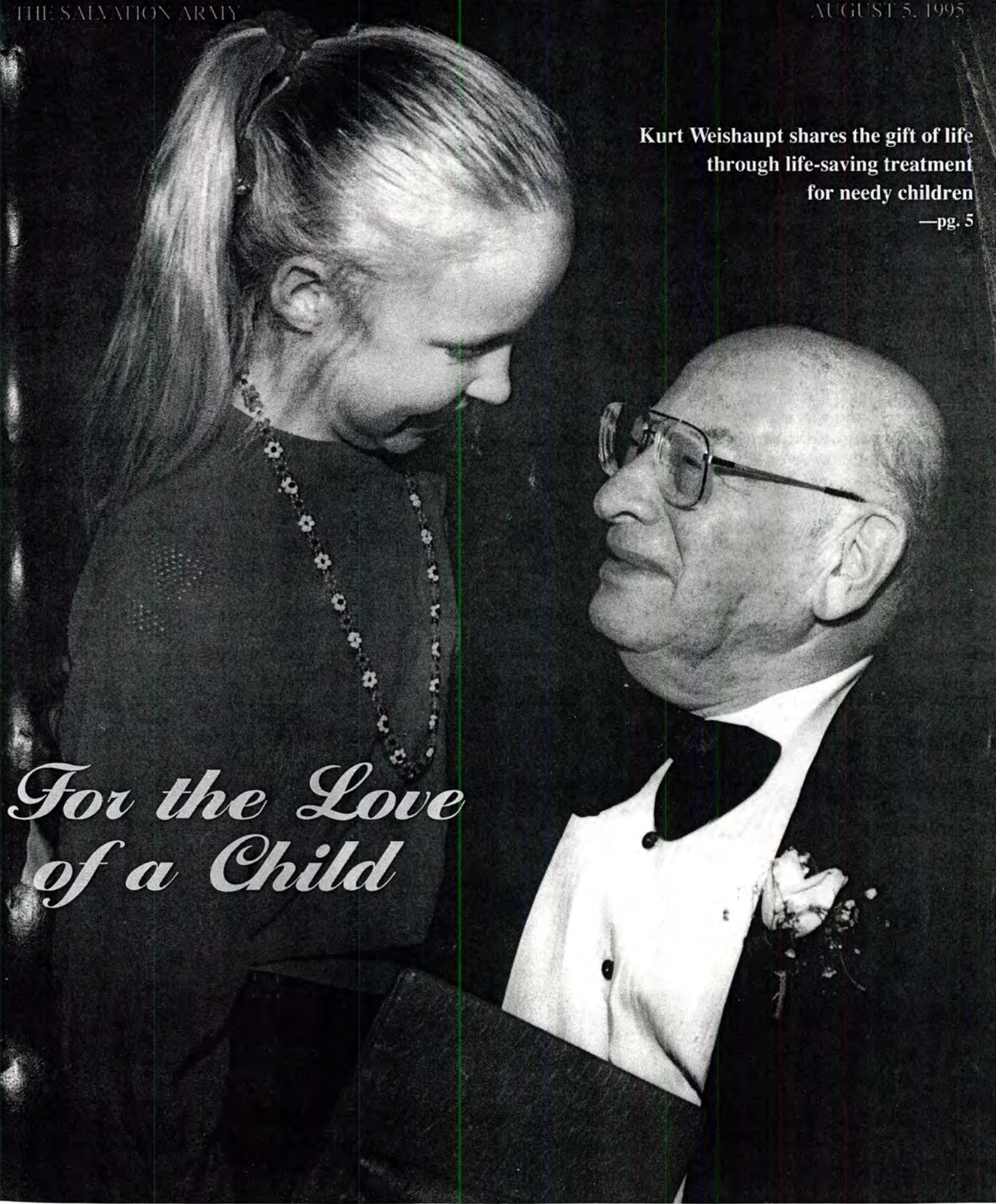


THE SALVATION ARMY

AUGUST 5, 1995

Kurt Weishaupt shares the gift of life
through life-saving treatment
for needy children
—pg. 5

*For the Love
of a Child*



For the Love of a Child

Lt. Colonel Marlene Chase

Look deeply into the eyes of a remarkable man, eyes that are etched at the corners with laugh lines, eyes that sparkle with something like joy or love, eyes that compel you to notice the kindness and compassion that are the trademarks of Kurt Weishaupt.

He wears gold-rimmed glasses and his lips have been stretched in a permanent smile. Perhaps his is not a remarkable face and would not turn heads, but this is a man who has been hosted by presidents and first ladies, written up in the *Congressional Record* and saluted by heads of a plethora of prestigious organizations around the world.

For more than 35 years, New York philanthropist Kurt Weishaupt has helped people through his involvement in more than 40 different organizations. He is chairman of the Gift of Life District 7250, comprising Rotary Clubs of Brooklyn, Queens and Nassau County. Sponsored by Rotary International, this is an organization that has saved the lives of more than 1,250 children by arranging open-heart surgery for desperately ill candidates with no cost whatsoever to the parents.

Reverence For Life

"The Gift of Life is more than a medical program; it is a concept that asks the people of the world to believe in and share reverence for life," says Weishaupt. For good reason, this concept has deep personal significance for him.

In 1935, when he was 22 years old, Kurt fled his native Germany to escape the Nazi regime. For six years he moved through Europe, often just one step ahead of the authorities. Trude, his wife of 47

years, joined him on this harrowing journey, during which they were married.

The Weishaupts' story of escape to America is filled with miraculous intervention and compassion from unexpected and often unknown sources.

Kurt spent 11 months in a concentration camp in France before he and 21 other prisoners escaped. After a long and difficult search, Kurt was reunited with Trude. The Weishaupts later survived by using forged liberation papers supplied by a fellow prisoner, until a priest smuggled the couple into Spain. Friends of Trude helped them gain passage to America in 1941.

Penniless when they arrived in America, Kurt and Trude gained employment at numerous odd jobs to maintain themselves. Kurt's brother-in-law, living in Rio de Janeiro sent a large box of postage stamps, which Trude started to sell. Then Kurt took over the sales and shaped the company into one of the largest wholesale stamp businesses in the world. Once the business was established around 1960, he and Trude became involved in community organizations, and also found time to raise three children.

Partners in Service

Kurt was introduced to The Salvation Army by a Rotarian, Commissioner Albert Scott (R) of the Eastern Territory, who is still a dear friend of Kurt's. This initial encounter brought to the Army a splendid friend who has joined his hand with ours.

As a result, Kurt became the first trustee of the Booth Memorial Medical Center, a voluntary hospital in Queens, NY, then a service of The



Once a refugee from Nazism, Kurt Weishaupt has reached out to others in thanks for those who helped him along the way. Here he celebrates with a Russian girl who underwent heart surgery through the Gift of Life program. Mr. Weishaupt had traveled to Russia to meet children in the program and their families.

Salvation Army. He became a monumental force behind the medical center's development and public relations program. When Trude passed away, Kurt presented a gift to the Booth Memorial Medical Center which provided the initial funding for the establishment, in her memory, of the largest renal dialysis center in Queens. Also established in Trude's memory was the Trude Weishaupt Memorial Clinic for Sexually Abused Children as part of the Queens child guidance center.

Trude shared Kurt's sensitivity to the needs of his community, and his sense of gratitude for his many blessings; this same love for others and concern for the less fortunate of the world is reflected in his second wife, Ethel. They are a team in service to others.

"Kurt Weishaupt has a deep love for The Salvation Army and its mission," says Lt. Colonel Thomas E. Adams, former executive director of the hospital, and now Eastern territory secretary for business administration.

continued on next page

Kurt is vice chairman of the Salvation Army's National Advisory Board (NAB), which meets three times a year to recommend policy directions and program changes to the Commissioners' Conference. Since becoming a member 11 years ago, Kurt has never missed a meeting.

"My work with The Salvation Army over the last 25 years has had a tremendous impact on my life," says Kurt reflectively, as he leans back in his chair and looks beyond the walls of the interviewing room.

"The Salvationists I have known have given me an example of dedication and devotion beyond imagination. They have influenced me in such a way that I have been trying to imitate their wonderful humanitarian traits. Salvationists are among my best personal friends."

Kurt keeps in contact with past Army officers who were part of the NAB, maintaining lively friendships.

Kim Ko-chul and Comfort

Kurt's work with the Gift of Life program has also benefited Salvationists across the globe. One such person was Lieutenant Kim Ko-chul, who weighed just 82 pounds and suffered severe heart problems when he was brought to New York in 1988. Today, he carries on a successful Salvation Army ministry in South Korea.

In 1994, Kurt learned about Comfort Olorontoba, daughter of Nigerian Salvation Army officers, who needed surgery to correct a large hole in her heart. She was brought to this country by Kurt's Gift of Life program. The operation was successfully performed, and Comfort Olorontoba is on her way to enjoying a happy, healthy life in her homeland.

These are just two of the 1,250 children helped by Gift of Life and Kurt Weishaupt. Eighty percent of the original Gift of Life members are still together, and after 20 years they are still saving lives.

Some of the children Kurt has



Celebrating with another of the 1,250 children who have benefited from Gift of Life's provision of open-heart surgery. "Our only regret is that thousands more children were desperately ill and waiting."

brought to the United States for operations have come from the former Soviet Union.

"Our only regret," Kurt says as he ponders the faces of children dear to him, "is that even as we saved these deserving and wonderful children, many thousands more were desperately ill and waiting. Our most heroic effort to bring them all to these shores for healing has fallen short."

A Plan of Action

"My idea was to help the Russian hospitals and their excellent surgeons to help themselves with large shipments of medicine contributed by medical sources in America.

"American and Russian Rotarians joined with those great humanitarians—The Salvation Army—in a powerful partnership," says Kurt.

The Salvation Army, which is fast expanding throughout the Russian republics, has been safeguarding and distributing materials and drugs donated by American companies and institutions. With the latest seven shipments, a grand total of \$29,273,000 (U.S.) in supplies have been delivered during the last 24 months to 51 hospitals in 15 republics of Russia and countries in Central America, without cost.

This has not only eased the lives of many thousands of people but also has created tremendous good will for our country. "Of course I had tremendous amounts of help from many sources," says Kurt, "first of all from our board of directors and members of the board of trustees of the International Rotary Foundation, the U.S. State Department Fund for Democracy, and from many of the most outstanding children's hospitals in New York, New Jersey and some other states. Of course, there are the surgeons, doctors and nurses in those hospitals who were part of the team.

"Many private individuals have made financial contributions as well. Map International (Help for the World's Poor) supplied us with most of the materials without charge, except forwarding expenses and storage. All the shipments are delivered free of cost to the hospitals concerned."

What has brought Kurt the greatest fulfillment? "The children. The children."

The new plan of Gift of Life means that adults as well as children are benefiting from American generosity. Gift of Life still treats growing numbers of children in medical centers here, but the Russian example, says Kurt, "could be a pattern for massive nation-to-nation programs to help other countries help themselves."

"It matters little if ailing children are cured by us or by their countries' physicians," Kurt says pragmatically. "But it matters a great deal that they are cured. We are pledged to forever offer hope and help to children with devotion, energy and love."

During President and Mrs. Boris Yeltsin's visit in Washington last October, Kurt was invited by First Lady Hillary Rodham Clinton to come to the White House to participate in a round table conference. He gave a report about the support



First Lady Hillary Rodham Clinton (left) invited Kurt and Ethel Weishaupt to the White House in 1994 to discuss with Russian President Boris Yeltsin efforts to provide open-heart surgery at U.S. hospitals for 300 Russian children. Also attending was Mrs. Yeltsin (third from left).

given to the Russian Republic without cost. The White House sent him a letter of thanks for the outstanding work done by him, the Gift of Life and Rotary in general.

At Kurt's 80th birthday party, the Russian Ambassador to the United States, the honorable Mr. Vorontsov presented Kurt with the "Order of Friendship of Peoples." Six hundred forty people from 21 countries came to honor him. Kurt is the first person ever to be decorated with a Russian state order for charity. Earlier he received the Leo Tolstoy International Gold Medal of International Association of Children's Funds. Others to receive this award have been Albert Sabin (formulator of the polio vaccine) and Mother Teresa.

A Happy Man

"What I am doing is helping me to be a happy man," says Kurt. "I am lucky enough to have been moderately successful in my life. Now I have the opportunity to thank the people who helped me when I was in need and in danger, to thank this country for giving me a chance to come here when the rest of the world was closed, and to support many others in need around the world who have been less fortunate than I was."

Kurt is not deterred by the doom-sayers—those who throw up their hands in despair about the world's condition.

"I realize that the world is not ideal and that the needs are very great. But I feel that when I close my eyes, my life will not have been in vain."

When asked what had given him

the greatest fulfillment of all his many accomplishments and accolades, Kurt Weishaupt gives an immediate response. "The children, the children," he says as though even now he can see their small faces and feel their arms around his neck.

"Two years ago, we helped get an operation for the only child of a mother from Rostov, Russia. When I came again to her country, her family made a special trip to Rostov to see me and to thank me for helping give their son a new life. They brought me gifts, flowers and Russian chocolates. Tremendous affection was shown to me on that occasion." And as Kurt talks of this incident, the love light shines in his eyes.

Recently, a host of Kurt Weishaupt's friends and family hosted

his 80th birthday party. Many loving tributes were given, but none, according to Kurt, meant as much as the words of his own grandson, James.

"Opa, while you've provided so much for me as a grandparent, what's most important is the example you've set. I must always keep an eye towards those in need and follow your example of loving, selfless service. On this day, in which it's customary for you to receive presents, please accept my gratitude for the gift you've given me. I love you."



Kurt Weishaupt is committed to helping doctors throughout Russia, the Commonwealth of Independent States and countries in Central America help themselves, as evidenced by the \$29,273,000 worth of medical supplies he has had delivered to these areas.

A Tribute to Mr. Kurt Weishaupt



Commissioners Kenneth L. and Marjorie Hodder greet Mr. Weishaupt at a Salvation Army National Advisory Board gathering.

While the accompanying article concerning Kurt Weishaupt—a wonderful humanitarian, remarkable friend and generous supporter—pays its own eloquent tribute to him, I am grateful for this opportunity to offer my own salute.

To be in the company of Kurt and

Ethel Weishaupt is to be enveloped by love, kindness and grace. The Weishaupts exude such personal warmth that it is unlikely they have ever met a stranger.

Kurt's remarkable record as a member of the National Advisory Board stands alone. While traveling around the globe in the conduct of his business, he has never missed a board meeting. While such a record testifies to his considerable skills as an organizer of his own time and affairs, it is also a testament to his absolute dedication to God and the ministries of The Salvation Army.

We thank God for you, Kurt. You are one of His greatest gifts to The Salvation Army and its mission in the United States, Russia and the CIS—and wherever your compassion has taken you as you have sought to meet the needs of people, especially children.

—Commissioner Kenneth L. Hodder
National Commander



*file
Russia*

American Russian Youth Orchestra

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Henry Luce III
James H. Ottaway, Jr.

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TO: MELANNE VERVEER
DEPUTY CHIEF OF PROTOCOL

FROM: EDYTHE M. HOLBROOK *EMH*
EXECUTIVE DIRECTOR ARYO

DATE: 8 AUGUST 1995

The dust has finally settled. ARYO struck it's final note in Cleveland on July 13 with another smashing performance by violinist Tatiana Pak, whose Rimsky brought a normally reserved audience to its feet! That was after 4000 miles aboard "The Yankee Doodle Firebird Express", 11 cities and and 15 concerts in just over two weeks.

This is to thank you for raining magic down on our concert in Washington by honoring us with your presence and your splendid salute from Mrs. Clinton. It meant the world to us to have you there. My sincere hope is that we can keep you involved.

One of our musicians, clarinetist Laura Grantier, a little pistol from Natchez, Mississippi, is now with the Navy Band which, I gather, performs often at the White House. Watch for her. She is dynamite. We also have Scott Sabo (ARYO 1990) in the President's Own. We trained Laura this year to give special "Informances", an informal solo presentation that combines personal history with music. How and why Laura became a clarinetist is a classic!

We will keep you posted on plans for ARYO World Tour 1996.

Executive Director

Edythe M. Holbrook

Program Director

Mark Loftin, Bard College

Russian Tour Management

Ardan Arts Management



American Russian Youth Orchestra

*file
message*

June 23, 1995
American Russian Youth Orchestra
Russian Embassy
Washington DC
6:30 PM

Aaron Copland, Music for the Theatre (1925)
(1900-1991)

Prologue
Dance
Interlude
Burlesque
Epilogue

Nikolai Rimsky-Korsakov, Fantasy on Russian Themes, Op. 33 (1886/87)
(1844-1908)

Tatiana Pak, violin soloist

Joan Tower, "Celebration Fanfare" from Stepping Stones (1992)

Leon Botstein, conductor

Program Notes

Aaron Copland, *Music for the Theatre* (1925)

At the beginning of the 1920s, America still had no distinctive style of concert music that it could call its own. American composers, having trained almost exclusively in Europe, had absorbed and imitated European musical styles. When Aaron Copland completed his composition studies in France with Nadia Boulanger in 1924, he resolved to help fill this void in American music by composing a work with a unique "American sound."

Therefore, as composers in European countries had borrowed from native folk song to enrich their own music, so did Copland decide to draw from the quintessentially American sounds of jazz in composing. The suite was commissioned by Sergei Koussevitzky, conductor of the Boston Symphony, as the first of many such collaborations between Copland and that orchestra. Fittingly, the suite is dedicated to Koussevitzky.

Music for the Theatre was composed in the same year that Gershwin's *Rhapsody in Blue* first brought audiences to their feet in Aeolian Hall. Although the musical styles of the two are similar in some respects, Copland and Gershwin went about their tasks in very different ways: whereas Gershwin sought to write a jazz work in a classical form, Copland chose to write a classically composed concert piece, with influences from that special musical vernacular. Without actually writing jazz music, Copland was able to explore certain elements of the idiom in order to fashion his own style of jazz-influenced writing.

The work is composed in a concertante format, with selected instruments in the ensemble featured in solo themes. Syncopated rhythms and blue notes are common throughout the movements, which alternate between slow and fast. The writing, although early in Copland's career, shows the immediately identifiable qualities - simple, serene melodies and energetic rhythms - that were to become hallmarks of his compositional style, the musical language that we today identify as unmistakably American.

Nikolai Rimsky-Korsakov, *Fantasy on Russian Themes* (1886/87)

Rimsky-Korsakov inherited his love for Russian folk song from his grandmothers, the daughters of a peasant and a village priest. Early in life he had learned by heart the songs they sang to him, and he later incorporated them liberally into his compositions. Despite his unsystematic training in theory and orchestration, his music was instrumental in the formulation of a characteristic Russian style, based on popular folk melody. The idiom recurs time and again in his music, in pieces such as his *Sinfonietta on Russian Themes*, the *Overture on Russian Themes*, the *Piano Concerto on a Russian Theme*, and the often-performed *Russian Easter Overture*, as well as any number of prominent and less-prominent works. Rimsky-Korsakov was a member of the circle of Russian composers known as "The Mighty Five," (the Russian expression, *Moguchaya Kuchka*, bestowed upon the group by the writer Vladimir Stasov, has a vaguely derisive ring). This coterie, which besides Rimsky-Korsakov consisted of Cesar Cui, Mily Balakirev, Modest

Musorgsky, and Alexander Borodin, tirelessly promoted the cause of Russian concert music based on Russian themes and ideas. Rimsky was the youngest of the group.

The decade of the 1880s was not productive overall for the composer. Following Musorgsky's death in 1881, Rimsky-Korsakov's time was largely occupied in editing and preparing his colleague's scores for publication, and he produced little original work. On Christmas Day of 1886, however, he sketched the piece that was to become the *Fantasia on Two Russian Themes*. The work is a showpiece for the solo violinist, alternating between driving bravura passages and extended cadenzas for the instrument. In its form the work anticipates such similar pieces as Ravel's *Tzigane* and Bartok's *Rhapsodies for violin and orchestra*.

Baron Lobstein

Joan Tower, *Celebration Fanfare*

"Celebration Fanfare" is the last short movement in a ballet called *Stepping Stones* which was commissioned in 1992 by the Milwaukee Ballet for myself and for choreographer Kathryn Posin. The ballet is about the struggle for independence for six women of different ages who, through a series of interactions among themselves and with men, confront their own strengths and weaknesses. The last movement celebrates the independence of these women within and among a world of men and is dedicated to Hillary Clinton who symbolizes this type of woman.

Since its premiere, "Celebration Fanfare" has been arranged for different ensembles including two pianos, a wind ensemble, and a brass ensemble. The International Women's Forum commissioned the brass version which was performed at the White House with myself as conductor. This arrangement was done by conductor Daniel Forlano, who premiered the ballet and was the conductor of the Milwaukee Ballet Orchestra until his untimely death this year.

Joan Tower

Biographies

LEON BOTSTEIN, conductor and artistic director, is the music director of the American Symphony Orchestra and founder and artistic director of the Bard Music Festival. He is also president of Bard College, a position he has held for nineteen years. Mr. Botstein has been artistic director of the Bard Music Festival since its inception in 1990 and has contributed to each of the volumes put out concurrently with the festival by Princeton University Press.

As the music director of the American Symphony Orchestra, founded by Leopold Stokowski in 1952, Mr. Botstein has taken on the challenge of restructuring orchestral concert programs and expanding the audience of classical music in New York City. As a result of these efforts, in September 1993 *The New York Times* declared that Leon Botstein has become "the dominant figure in the most important contemporary trend in concert programming during the last 50 years." Mr. Botstein currently conducts each of the American Symphony Orchestra's subscription series concerts at Lincoln Center, the American Symphony Orchestra performances in its summer residency at the Bard Music Festival, as well as the American Symphony Chamber Orchestra's Bard/Vassar series. In addition, last season he conducted eighteen concerts in thirteen cities in Japan on tour with the orchestra.

Mr. Botstein has guest-conducted in major cities in Europe and in Asia and is making his debut in Vienna this season. Among the recordings featuring Mr. Botstein as conductor is a Joseph Joachim CD released by Pickwick Records with soloist Elmar Oliveira and the London Philharmonic. Earlier recordings include works by Meyer Kupferman and Richard Wilson on CRI label. His latest CRI release features concertos by Richard Wilson, Robert Starer, and Richard Wernick performed by Blanca Uribe, Janos Starker, and Walter Trampler. Leon Botstein's first recording with the American Symphony Orchestra, the Brahms D Major Serenade in both its orchestral and chamber versions, was released by Vanguard Classics in September, 1993. This spring, Koch International will release a new ASO recording, "Schubert Orchestrated," with works by Joachim, Mottl, and Webern.

An active scholar, Mr. Botstein is editor of *The Musical Quarterly*.

CONSTANTINE ORBELIAN, conductor, is the music director of the renowned Moscow Chamber Orchestra, a position he has held since 1991. The appointment of Mr. Orbelian to this most prestigious position is also a breakthrough in Russian-American cultural relations. He is the first non-Russian citizen to head an ensemble in Russia.

Although he currently resides in Moscow, Maestro Orbelian was born and raised in San Francisco where he received his early musical education at the San Francisco Conservatory of Music. He subsequently earned his Bachelor's and Master's degrees from the Juilliard School of Music.

As a pianist Mr. Orbelian made his debut with the San Francisco Symphony at age eleven. Over a ten year period he studied privately with Mme. Nina Svetlanova and Nadia

Reisenberg. He has appeared as soloist with some of the world's best orchestras and ensembles. Performances with the symphony orchestras of Boston and Detroit, The Moscow State Symphony, St. Petersburg Symphony, Philharmonia Orchestra, Scottish National and Helsinki Radio Symphony Orchestras have been acclaimed by audiences and critics alike. Constantine Orbelian's recordings on the Chandos label have received international acclaim. His recording of the Khachaturian Piano Concerto with Maestro Neeme Järvi and the Scottish National Orchestra received the "Best Concerto of the Year" award in the U.K.

The Moscow Chamber Orchestra under the leadership of Maestro Orbelian has a busy performance schedule including 40 concerts a year in Russia and numerous guest engagements in the most prestigious concert halls of Europe including the Amsterdam Concertgebouw, Frankfurt Alte Oper and the Berlin Schauspielhaus. In addition, yearly concert tours take the orchestra to France, Germany, Italy, Holland, Korea, Japan, and Korea. Some of the world's greatest soloists--Vladimir Spivakov, Mstislav Rostropovich, Victor Tretyakov, Yehudi Menuhin, and Sviatoslav Richter--have performed with the orchestra on these tours. 1995-1996 marks the Moscow Chamber Orchestra's 40th season.

EDYTHE M. HOLBROOK, executive director, is the co-founder with S. Frederick Starr of the American Soviet Youth Orchestra (ASYO). Ms. Holbrook served as associate director and director of public relations for the ASYO's first world tour in 1988. In 1990, she succeeded Grace Kennan Warnecke as executive director and spearheaded the launching of ASYO's successor, the American Russian Youth Orchestra (ARYO), after the collapse of the Soviet Union.

From 1980 to 1987, Ms. Holbrook was vice president for international communications at AFS Intercultural Programs. Before that she was assistant to Dr. James H. Billington, the executive director of the Woodrow Wilson International Center for Scholars and a renowned Russian scholar. A former reporter for *Roll Call*, the Capitol Hill weekly, she was a contributor to *Driven Patriot*, a biography of James V. Forrestal, the first Secretary of Defense, published by Knopf in 1992.

Ms. Holbrook is a Trustee of CEC International Partners, which operates environmental and arts exchanges in Russia, the NIS and Eastern Europe. She also serves on the Board of the Alliance of Russian and American Business Women and chairs its Druzhba Awards, which will be inaugurated this year in Moscow and New York to honor women in Russia. Ms. Holbrook recently joined the Development Council of GlobalLearn.

THE AMERICAN RUSSIAN YOUTH ORCHESTRA, the former American Soviet Youth Orchestra, was founded in 1988 to mark the thirtieth anniversary of the first US-Soviet Cultural Exchange. Since then, ARYO's gifted young musicians, chosen through auditions in the US, Russia, and Kazakhstan, have performed in Russian, Baltic, European, and US cities on three world tours in 1988, 1990, and 1993 under the direction of conductors Arnold Katz, Dimitri Kitayenko, Zubin Mehta, Leonard Slatkin, and Hugh

Wolff. ARYO's mission is threefold: to build a world class youth orchestra of rising stars; to forge a partnership for the twenty-first century with the new Russia; and to stimulate cross cultural understanding in communities across the United States and the former Soviet Union.

June 1995 marks the start of a three year residency and touring program for the American Russian Youth Orchestra as it inaugurates its new affiliation with Bard College. ARYO co-founder and executive director, Edythe M. Holbrook, and Leon Botstein, president of Bard College, music director of the American Symphony Orchestra and the Bard Music Festival, and newly appointed artistic director of ARYO, have collaborated to develop an innovative plan which provides the orchestra with institutional and programmatic support. Bard College will become the organization's home base, and members of the faculty and the Bard Music Festival staff will provide the orchestra with management, educational, and program services.

This June, thirty-seven promising young musicians will come together as a chamber orchestra for a three-week residency at Bard College. Following the residency the chamber orchestra will embark on a national concert tour of eleven US cities. In the summer of 1996 the orchestra will grow to eighty musicians, full symphony orchestra size, and will tour cities in the United States, Russia, and for the first time, Almaty, the capital city of Kazakhstan. In 1997 ARYO will pilot residencies for selected musicians with orchestras in Russia and the United States

American Russian Youth Orchestra
1995 Bard College Residency/U.S. Tour

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(As of June 1, 1995)

American Russian Youth Orchestra Musicians

Violin

Yana Antonian Novosibirsk, Russia
Ekaterina Boutakova Moscow, Russia
Kevin He Seattle, WA
Anne-Marie Hoffman Rolling Bay, WA
Anna Ianovskaia Saratov, Russia
Karl Orvik Appleton, WI
Tatiana Pak Almaty, Kazakhstan
Julie Rogers Houston, TX
Oxana Shaposhnikova Ekaterinburg, Russia
Argine Stepanian St. Petersburg, Russia
Yerdan Yergaliev Almaty, Kazakhstan

Viola

Anna Kuzembaeva Almaty, Kazakhstan
Natalia Madison Ekaterinburg, Russia
Adrienne Sommerville Rochester, NY
Alexej Voronkov Ekaterinburg, Russia

Cello

Joseph Johnson Rochester, NY
Elena Larionychева Saratov, Russia
Elena Tkachenko Moscow, Russia

Bass

Lisa Stokes Chin New York, NY
Matthew Heller Tacoma, WA

Flute

Esther Lee Boston, MA
Alexander Pliskovski Moscow, Russia

Oboe

Elizabeth Aronson Lansing, MI
Jennifer Potochnic Ridgewood, NJ

Clarinet

Laura Grantier Rochester, NY
Boris Pouryjinski Moscow, Russia

Bassoon

Brian DeBoer Rochester, NY

Eldar Ioussupov Moscow, Russia

Horn

Armando Castellano Los Angeles, CA

Zach Maupin San Francisco, CA

Trumpet

Dmitri Golovnin St. Petersburg, Russia

Daniel Zehringer Bowling Green, OH

Trombone

Fedor Arkhipov St. Petersburg, Russia

Benjamin Pelletier Burlington, VT

Percussion

David Rozenblatt Brooklyn, NY

Stephen Pietrowski Long Island, NY

Piano

Craig Baldwin Madison, WI

file present

1225 E St, NW

Wash,

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VISHNEVSKAYA-ROSTROPOVICH FOUNDATION

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WASHINGTON, D.C. 20006

TEL: 202-737-6411 • FAX: 202-638-1490

MSTISLAV ROSTROPOVICH
PRESIDENT

The Vishnevskaya-Rostropovich Foundation/Georgetown University Children's Medical Center Children's Health Initiative

The *Vishnevskaya-Rostropovich Foundation*, together with *Georgetown University Children's Medical Center*, will initiate, in collaboration with children's health professionals in Russia, the development of a comprehensive child health care program in St. Petersburg, a city beset by multiple health problems having a devastating effect on the well-being of children. This collaborative venture starts with the enhancement of the diagnostic/treatment capabilities of the *Clinical Hospital of the St. Petersburg Pediatric Medical Institute*, followed by the development of a children's outreach program concentrating on nutritional, preventive (immunization and health practices), and environmental issues.

The initial phases involve the establishment of a collaborative program with the *Clinical Hospital of the St. Petersburg Pediatric Medical Institute*, which is an 815 bed consulting and treatment center not only of the children of St. Petersburg (patient base approximately 1 million children) and Northwestern Russia (approximately 18 million children) but also is the country's center for certain pediatric subspecialties, such as microsurgical ophthalmology. The children's hospital in St. Petersburg is well-known to the Foundation as it has been providing the hospital with emergency medical and food aid over the past two years. The high profile of the hospital within the city and the country, and the enthusiasm and dynamism of its chief physician, make the hospital an excellent launching pad for a health care initiative that will upgrade basic treatment capabilities and establish a community children's outreach program to promote preventive health care and to provide supplemental nutrition. The successful community outreach program for children in the Anacostia section of Washington, D. C., run by Georgetown Children's Medical Center with the use of a mobile clinic, serves as an important example of hospital-based community outreach in an urban setting.

In a country where widespread hardship is fueling distrust of Western aid, the combination of one of the few remaining Russian heroes, Maestro Rostropovich, and an American medical institution of the highest professional caliber, *Georgetown University Children's Medical Center*, provides a compelling model of how American aid can strengthen indigenous capabilities to make a difference in the lives of children.

PROJECT I

The first project will upgrade the children's hospital's "Anesthesiology and Resuscitation Unit" - the pediatric intensive care unit. This twelve-bed unit is staffed by 27 physicians, 49 nurses, and 16 nurse assistants; it treats approximately 1,000 children annually (this includes post-

PHOTOCOPY
PRESERVATION

operative care, trauma patients, and critically ill children). At present this service is provided in 3 separate locations (4-bed units) with variable degrees of medical staff sophistication and available medical technology. This vital function for the management of critically ill children is the area identified by the hospital as being the most urgently in need of assistance. In order to build trust and to develop a sense of mutual ownership in the effort to enhance the medical care and well-being of children it is essential that our program begin with a project that is not only professionally sound, but offers the St. Petersburg hospital staff something they have identified as a priority area and that will have a tangible impact on the medical practices of the institution. Our project to assist the development of the pediatric intensive care services (Anesthesiology and Resuscitation Unit) was requested by the Chief Physician of the children's hospital to ensure that critically ill children will receive optimal treatment. An investment in this facility and its programs requires a limited investment in biomedical equipment, places a high premium on additional training of medical and support personnel and has a finite price tag. It assumes that the institution and its administration will develop the support structures to maintain and continuously upgrade the expertise and technology of this service. The project components include:

- Training of a select team of core pediatricians and nurses from St. Petersburg at the *Georgetown University Children's Medical Center* to expose them to medical care practices, biotechnology and laboratory medicine in our pediatric intensive care unit. These doctors and nurses will become the experts and medical trainers of their Russian colleagues in Russia; this phase will be established under the supervision of *Georgetown University Children's Medical Center*.
- Provision of basic biomedical equipment; this will include telemetry equipment, monitors, resuscitation equipment, ventilators, radiology and laboratory equipment.
- Training of biomedical engineers and staff for the maintenance and repair of equipment. Special efforts will be made to provide equipment from companies with a presence in St. Petersburg to facilitate its maintenance, repair and programmed replacement.
- Provision of medical supplies and pharmaceuticals.
- Consolidation of the 12-bed unit, now in three locations, in one location with subsequent design of the new unit. The Foundation intends to use Russian architects, engineers and construction firms to the extent practicable to construct the unit (Pediatric Intensive Care Unit) according to a design mutually agreed upon.

It is estimated that the first project can be completed within an 18-24 month period.

The project will be initiated rapidly; it will have an immediate impact as improvements in medical equipment and supplies will result in improved care and do not depend upon completion of the entire project.

File Review
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O S I

GEORGE SOROS
Chairman

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President

January 5, 2000

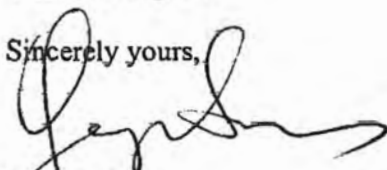
Mrs. Hillary Rodham Clinton
First Lady of the United States
The White House
1600 Pennsylvania Avenue, N.W.
Washington, DC 20500-2000

Dear Hillary:

I enclose a letter I just wrote to Madeleine Albright for your urgent attention. I understand that a decision will be taken this Friday.

With best regards.

Sincerely yours,


George Soros

2 pages

OPEN SOCIETY INSTITUTE

GEORGE SOROS
ChairmanARYEH NEIER
President

January 5, 2000

The Honorable Madeleine Albright
Secretary of State
2201 C Street, N.W.
Washington, DC 20520

Dear Madeleine:

I understand that the Administration is considering severe cuts in the funding available for the promotion of civil society work in Russia and Central Asia. We all can appreciate the difficult budget decisions that any administration has to make. There are always other important priorities. But I want to register with you my strong opposition to any tendency by the US Government to slacken its efforts to promote civil society in these countries.

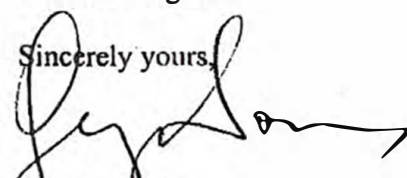
As you know, I have gone all out personally to try to encourage positive trends in Russia and Central Asia that would help citizens there build open societies--societies that protect democratic rights and foster free markets. I have devoted a considerable portion of my personal fortune to such efforts.

My foundations in Russia and Central Asia have worked closely with US Government-supported institutions, especially the Eurasia Foundation. I consider the Eurasia Foundation one of the most successful AID efforts. We jointly support projects together. They have been particularly helpful in Belarus where I had to close my foundation. Our cooperative efforts make the whole larger than the sum of its parts. A decision by the US Government to cut back its support will therefore have consequences far beyond the sums in question. Severe cuts in support for civil society by the US Government will therefore leave me feeling bitter and betrayed.

As long as the countries in the region allow us to continue our efforts to plant the seeds of open society among their people, we would be foolish to forego this historic opportunity to advance the development of these countries and continue our efforts to integrate them fully into the international community.

So I urge that in allocating money to Russia and Central Asia, you help your colleagues understand the stakes involved for the people, other funders like myself, and the future of this region. Look at our success in Croatia!

With best regards.

Sincerely yours,

George Soros

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Number of pages including cover sheet 3

TO: Melanne Verveer
The Office of the First Lady

FROM: Cecil Bartreau, E.A.
Policy and Research
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Washington DC 20005

Phone 202 682-1510

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FAX: 456-6244

PHONE: 456-7264

Message from Lawrence Yanovitch regarding attached letters:**Dear Melanne:**

You may already know about these potentially dramatic cuts in humanitarian aid to the former Soviet Union.

InterAction is mobilizing to try to get the administration to minimize cuts as much as possible.

Best wishes,**Lawrence**

Carlos

Georgia

Buteiko

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<http://www.interaction.org>

December 22, 1999

The Honorable Samuel R. Berger
National Security Advisor
The White House

URGENT

Dear Mr. Berger:

We write to you today about the NIS accounts on behalf of InterAction, a coalition of 164 NGO organizations that are responsible for implementing a large share of the United States' efforts in sustainable development, disaster assistance, refugee protection and humanitarian assistance worldwide.

In cooperation with its members, headquartered in 25 states, InterAction also advocates energetically to Congress for more adequate funding for the crucial 150 account and for Congressional support for responsible foreign policies.

We understand that the Administration is contemplating truly drastic cuts in development assistance programs in most of the NIS region to find priorities in the security area. Congress has created difficult trade-offs for the Administration through their low budget appropriation. We understand.

But we strongly urge you to minimize these cuts and consider a more balanced approach to the U.S. assistance portfolio in the region. By drastically cutting back on our active and visible support for governance reform, democratization and small business development, such cuts will do serious harm to our long-term national interests, including our long-term security concerns.

Based on the recent Russian Duma elections and the formation of the new Ukrainian government, it appears we are on the cusp of significant political development in the region that now needs to be encouraged and supported, not cut. A lot of work remains, but the promising signs that we see in the region show that much of the U.S. effort is bearing fruit and the momentum should not be slowed.

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InterAction is a membership association of US private voluntary organizations engaged in international humanitarian efforts including relief, development, refugee assistance, environment, population, public policy, and global education.

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Before finalizing any significant cuts, we urge you to take another hard look at the actual work and results of development assistance in Russia, Ukraine, Central Asia and the Caucasus. We understand that budget realities will require some reductions, but hope that the direct link between vital U.S. national security interests and the long-term investments we make in grassroots development and governance in the NIS will be adequately evaluated.

Thank you for your attention to this crucial issue.

Sincerely,



Jim Moody
President and CEO

CC: Leon Fuerth, National Security Advisor to the Vice President
Brady Anderson, USAID Administrator

WILLIAM H. LUERS
254 EAST 68TH STREET
NEW YORK, NEW YORK 10021

January 4, 2000

Ms. Melanne Verveer
Chief of Staff
Office of The First Lady
The White House
Washington, D.C. 20500

By Fax: 202/254-6244

Dear Melanne,

Happy New Year and all that implies (century, millenium, election, etc.).

I have attached a letter for The First Lady on a subject I feel strongly about. It is too long, but might help, if any of you is inclined or positioned to take on the issue of keeping in the Budget a strong commitment to building civil society in the Soviet Union.

I hope you and Hillary can help. I send you both warmest regards from Wendy and me.

Sincerely,



William H. Luers

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UNITED NATIONS ASSOCIATION
of the United States of America
AND THE BUSINESS COUNCIL FOR THE UNITED NATIONS



January 4, 2000

First Lady Hillary Rodham Clinton
The White House
Washington, D.C. 20500

Dear Hillary:

I am writing an appeal to you to ensure that proper weight is given to the importance of civil society programs when the Administration makes a critical budgetary decision at the turn of the year involving our assistance to Central Asia and Russia. From observing your own visits to Central Europe, Wendy and I are confident that you know what can be accomplished with modest funds. More importantly we know that your personal commitment to building civil society has been one of the most inspiring aspects of your work over the past seven years as First Lady.

Given the action of the Congress, these budgetary decisions are especially difficult this year but I did want to register my personal concern over severe cuts that some in the administration propose for civil society programs in Central Asia and Russia. Such cuts in programs that reach ordinary citizens would be particularly inappropriate now when our overall relationship with Russia is deteriorating and our evolving relationship with Central Asia is acquiring more prominence.

As board member of the Eurasia Foundation and someone professionally and personally interested in the region for decades, I have visited civil society projects funded by USAID. I have seen for myself the considerable impact that these programs are making both concretely at the local level and in generating good will toward the United States. Through these programs, we are, in effect, collectively empowering the agents for change all over the former Soviet Union and contributing to the forces that will work against the kinds of negative activity that we see currently in Chechnya.

During a visit to Central Asia, for example, I met grantees in women's groups who had been specially empowered by the UN Conference on Women in Beijing. They told us they returned to their countries determined to set up many of the programs that the Eurasia Foundation and other USAID grantees are now funding. They have set up cross-border ties so that women in one country can encourage those in another to fight for their rights. These grantees and others have already changed the environment in the countries in which the Foundation and other USAID grantees work.

I hope that in making its decision, the Administration will consider the cumulative effect of these efforts. In the case of Eurasia Foundation grantees alone, I would cite the following success stories as examples. Eurasia Foundation grantees have:

- persuaded the Kazakh government to alter its onerous tax cost;
- enabled local newspapers in Russia to maintain their independence in the face of encroachment from oligarchs and authoritarian governors;
- helped businesses in St. Petersburg to set up local codes of conduct to fight corruption,
- persuaded local authorities in Vladimir in Russia to reduce the number of steps needed to register a small business so significantly that the number of new businesses opened in that city six months AFTER the August 1998 crisis was much greater than in the previous year.

Other USAID recipients would have comparable lists.

The programs supported by civil society efforts also support our national security interests, as you know. In the Caucasus, for example, Eurasia Foundation grantees from Azerbaijan, Armenia, and Georgia met last year in the largest meeting of representatives of the three countries to take place since independence. Their goal was to develop cross-border projects of benefit to all three countries. This meeting has given rise to the Eurasia Foundation's so-called Synergy Project, designed to promote the kinds of society-level cross border cooperation that will complement the Administration's efforts to secure the resolution of the conflict in Nagorno-Karabakh and to bring the three governments together.

A continuing strong US Government commitment to civil society will help encourage others to continue to do their share. In the past two years, precisely because of the strong US Government commitment to civil society, the Eurasia Foundation alone has been able to persuade the governments of Finland, the Netherlands, Norway, and Sweden to join with us in common projects. We have deepened partnerships with such major foundations as the Open Society Institute, Ford Foundation, Mott Foundation, MacArthur Foundation, and Starr Foundation.

Many of the people in the countries in which the Foundation and other USAID grantees work take part in civil society programs at considerable personal risk. The Foundation's grantees have been subject to arrest, harassment, and in one case even murder. All of them are engaged in what can be described privately as benign subversion of the old order--the extension of the Czech Republic's "Velvet Revolution". They take risks because they want their countries to join the modern democratic world. It would be a tragedy at this critical juncture, a mere decade after the end of the Cold War and at the dawn of a new millennium, to send them the message that America is not in it for the long run.

Cuts of the order I understand are in consideration would force the Eurasia Foundation for one to abandon whole regions of Russia and Central Asia. I strongly believe that would not be in our national interest. In Russia, the projects that these funds support extend the US reach beyond Moscow and into the furthest corners of the Federation. They are the clearest signal to the general population of the United States' good will toward Russia and its long-term commitment to Russia's overall political and economic development. The Eurasia Foundation has worked hard over several years to gain this acceptance.

I know from talking to you, you have a strong commitment to civil society programs. Therefore, I hope in whatever way you believe appropriate you will support efforts to

protect these programs that are the true hope for long-lasting democratic change in Russia and the other countries in which Eurasia and its civil society partners work.

I would be happy to make myself or anyone from the Eurasia Foundation available to brief you or your staff on any aspect of the Eurasia Foundation's program or to answer any questions this letter may raise. Hillary, my involvement with the work of Eurasia over the past several years has given me great encouragement that we can help change take place in post-Communist societies. In fact, I believe that support for civil society, local media, and small business, such as those programs supported by the Eurasia Foundation, is among the most important type of assistance we can give to the former Soviet Union.

Warm regards.

Sincerely,

A handwritten signature in black ink, appearing to be 'W Luers', written over a horizontal line.

William Luers
Chairman and President
United Nations Association of the U.S.A.